

# APPENDIX 4D & HALF YEAR REPORT

FOR THE HALF YEAR ENDING 31 DECEMBER 2019  
ABN: 81 104 662 259





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## Appendix 4D Information for ASX

The following information is provided to ASX in accordance with Listing Rule 4.2A.3. This information should be read in conjunction with SRG Global Limited's Financial Report for the half-year ended 31 December 2019 as contained herein.

### Name of entity

SRG Global Limited ('Company'; 'Group' or 'SRG Global'), ABN 81 104 662 259

### Details of reporting period

|                               | 6-month period ended |
|-------------------------------|----------------------|
| Reporting period              | 31 December 2019     |
| Previous corresponding period | 31 December 2018     |

### Results for announcement to the market

For the six months ended 31 December

|   |      |    | 2019<br>\$000's | 2018<br>\$000's |
|---|------|----|-----------------|-----------------|
| Revenue from ordinary activities                                  | Up   | 11 | 259,164         | 232,568         |
| Profit from ordinary activities after tax attributable to members | Down | 48 | 3,537           | 6,793           |
| Net profit for the period attributable to members                 | Down | 48 | 3,537           | 6,793           |
| Earnings per share (basic)  | Down | 58 | 0.8¢            | 1.9¢            |
| Net tangible assets per security (basic)                          | Down | 42 | 22.6¢           | 39.1¢           |

### Dividends & distributions

|  | Amount per<br>security | Franked<br>Amount per<br>security |
|--|------------------------|-----------------------------------|
| <b>Reporting period</b>                                    |                        |                                   |
| Interim dividend for the six months ended 31 December 2019 | 0.5¢                   | 0.5¢                              |
| <b>Previous corresponding period</b>                       |                        |                                   |
| Interim dividend for the six months ended 31 December 2018 | 1.0¢                   | 1.0¢                              |

### Dividend reinvestment plan

SRG Global does not have a dividend reinvestment plan.

### Half-year information given to ASX under listing rule 4.2A.3

This interim financial report does not include all the notes of the type normally included in an annual financial report. Accordingly, this report should be read in conjunction with the annual financial report for the year ended 30 June 2019 and any public announcements made during the reporting period by the Company in accordance with the continuous disclosure requirements of the ASX Listing Rules and *Corporations Act 2001*.

### Comparative financial information

SRG Global Limited was formed in September 2018 when a Scheme of Arrangement ('Scheme') between SRG Limited ('SRG') and Global Construction Services Ltd ('GCS') was completed. For accounting purposes, the Scheme was determined to be effective on 31 August 2018. Accordingly, the comparative financial information for the six months ended 31 December 2018 includes a six-month contribution from SRG (1 July 2018 to 31 December 2018) and a four-month contribution from GCS (1 September 2018 to 31 December 2018).



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## Directors' Report

The Directors submit their report for the half-year ended 31 December 2019 for the consolidated entity, consisting of SRG Global Limited and its controlled entities.

### Directors

The names of the Company's directors in office during the half-year and until the date of this report are set out below. Directors were in office for the entire period unless otherwise stated.

|                        |                      |
|------------------------|----------------------|
| Non-Executive Chairman | Mr Peter J McMorrow  |
| Managing Director      | Mr David W Macgeorge |
| Non-Executive Director | Mr Peter J Brecht    |
| Non-Executive Director | Mr Michael W Atkins  |
| Non-Executive Director | Mr John J Derwin     |

During the half-year period Mr Peter D Wade resigned on 26 November 2019 and Mr Vincenzo (Enzo) D Gullotti resigned on 2 October 2019.

### Company Secretaries

The names of the Company Secretaries in office during the half-year and until the date of this report are set out below. Company Secretaries were in office for the entire period unless otherwise stated.

Mr Roger CH Lee  
Mr Paul J Hegarty

### Principal Activities

During the half-year, the principal continuing activities of the consolidated entity consisted of delivering a suite of engineering-led specialist construction, maintenance and mining services across the entire asset lifecycle.

### Review of Operations

#### *Construction Segment*

Our operations in the Construction Segment consist of supplying integrated products and services to customers involved in the construction of infrastructure projects. These typically include bridges, dams, office towers, high rise apartments, shopping centres, hotels, car parks, recreational buildings and hospitals. Contracts are typically short to medium term in nature.

For the six months ended 31 December 2019 the Construction Segment generated revenues of \$148.6m, an increase of 15.2% on the previous corresponding period. EBITDA for the six-month period was \$4.2m, a decrease of 35.9% on the previous corresponding period.

#### *Asset Services Segment*

Our operations in the Asset Services Segment consist of supplying integrated services to customers across the entire asset life cycle. Services provided span multiple sectors including oil and gas, energy, transport infrastructure, steel, marine, mining, power generation, commissioning, de-commissioning, shutdowns and minor civil works. Contracts vary in length with the majority being long-term.

For the six months ended 31 December 2019 the Asset Services Segment generated revenues of \$76.4m, an increase of 27.2% on the previous corresponding period. EBITDA for the six-month period was \$9.7m, an increase of 44.0% on the previous corresponding period.

#### *Mining Services Segment*

The Mining Services Segment services mining clients and provides comprehensive ground solutions including production drilling, ground and specialist geotechnical services. Contracts vary in length with the majority being long-term.

For the six months ended 31 December 2019 the Mining Services Segment generated revenues of \$34.2m, a decrease of 21.5% on the previous corresponding period. EBITDA for the six-month period was \$6.6m, a decrease of 7.6% on the previous corresponding period.

**Matters subsequent to the end of the half-year financial results**

In January 2020 the Company executed a \$90m multi-disciplinary services contract with Alcoa of Australia ('Alcoa'). The scope of services includes heavy mechanical and electrical maintenance, specialist rope access and scaffold services at Alcoa's alumina refinery in Kwinana, Western Australia. The contract is for a duration of five years with contract services commencing in February 2020. Refer to the Company's announcement published with ASX on 29 January 2020 for further information.

No other matter or circumstance has arisen since 31 December 2019 that has significantly affected, or may significantly affect the consolidated entity's operations, the results of those operations, or the consolidated entity's state of affairs in future financial years other than the matters above and the dividend as set out below.

**Dividends**

On Tuesday, 25 February 2020 the Company declared an interim half a cent per share, fully franked dividend (2018: one cent per share fully franked). The Record Date for this dividend is Wednesday, 11 March 2020 with payment to be made on Wednesday, 29 April 2020.

**Comparative financial information**

SRG Global Limited was formed in September 2018 when a Scheme of Arrangement ('Scheme') between SRG Limited ('SRG') and Global Construction Services Ltd ('GCS') was completed. For accounting purposes, the Scheme was determined to be effective on 31 August 2018. Accordingly, the comparative financial information for the six months ended 31 December 2018 includes a six-month contribution from SRG (1 July 2018 to 31 December 2018) and a four-month contribution from GCS (1 September 2018 to 31 December 2018).

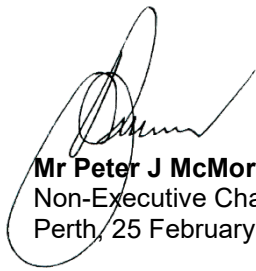
**Auditors' Independence Declaration**

The auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set on the next page and forms part of the Directors' Report for the half-year ended 31 December 2019.

**Rounding**

The parent entity is a Company of the kind specified in *ASIC Corporation Legislative Instrument 2016/191*. In accordance with that class order, amounts contained in the interim consolidated financial statements have been rounded to the nearest thousand dollars (\$'000) unless specifically stated otherwise.

This report is made in accordance with a resolution of the directors, pursuant to Section 306(3) of the *Corporations Act 2001*.



**Mr Peter J McMorro**  
Non-Executive Chairman  
Perth, 25 February 2020

## Auditors' Independence Declaration



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### DECLARATION OF INDEPENDENCE BY GLYN O'BRIEN TO THE DIRECTORS OF SRG GLOBAL LIMITED

As lead auditor for the review of SRG Global Limited for the half-year ended 31 December 2019, I declare that, to the best of my knowledge and belief, there have been:

1. No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the review; and
2. No contraventions of any applicable code of professional conduct in relation to the review.

This declaration is in respect of SRG Global Limited and the entities it controlled during the period.



**Glyn O'Brien**  
Director

**BDO Audit (WA) Pty Ltd**  
Perth, 25 February 2020

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## Consolidated Statement of Profit or Loss & Other Comprehensive Income

### For the Half-Year Ended 31 December 2019

|  | Note | 31 Dec<br>2019<br>\$'000 | 31 Dec<br>2018<br>\$'000 |
|--|------|--------------------------|--------------------------|
| Revenue  |      | 259,164                  | 232,568                  |
| Other Income   |      | 1,338                    | 2,854                    |
| Construction and servicing costs   |      | (121,632)                | (120,851)                |
| Employee benefits expense  |      | (110,865)                | (79,824)                 |
| Depreciation expense   |      | (8,443)                  | (4,427)                  |
| Amortisation expense   |      | (2,540)                  | (3,231)                  |
| Other expenses   |      | (15,019)                 | (21,687)                 |
| Finance expenses   |      | (1,184)                  | (761)                    |
| Share of net profits of joint ventures accounted for using the equity method |      | 1,104                    | 350                      |
| <b>Profit before tax</b>   |      | <b>1,923</b>             | <b>4,991</b>             |
| Income tax benefit   | 6    | 1,614                    | 1,802                    |
| <b>Profit after tax for the period</b>                                       |      | <b>3,537</b>             | <b>6,793</b>             |
| <b>Other comprehensive income</b>  |      |                          |                          |
| Exchange differences arising on translation of foreign operations            |      | (86)                     | 962                      |
| <b>Total comprehensive income for the period, net of tax</b>                 |      | <b>3,451</b>             | <b>7,755</b>             |
|  |      | <b>2019</b>              | <b>2018</b>              |
| <b>Earnings per share attributable to members of the parent entity</b>       |      |                          |                          |
| Basic earnings per share (cents per share)                                   | 10   | 0.8                      | 1.9                      |
| Diluted earnings per share (cents per share)                                 | 10   | 0.8                      | 1.9                      |

The above Consolidated Statement of Profit or Loss and Other Comprehensive Income should be read in conjunction with the accompanying notes.

## Consolidated Statement of Financial Position

### As at 31 December 2019

|   | Note | 31 Dec<br>2019<br>\$'000 | 30 Jun<br>2019<br>\$'000 |
|---|------|--------------------------|--------------------------|
| <b>Current assets</b>                             |      |                          |                          |
| Cash and cash equivalents                         |      | 33,551                   | 58,280                   |
| Trade and other receivables                       |      | 72,759                   | 70,583                   |
| Contract assets                                   |      | 42,435                   | 47,462                   |
| Inventories                                       |      | 13,957                   | 13,041                   |
| Prepayments                                       |      | 9,223                    | 3,987                    |
| Derivative financial instrument                   |      | 191                      | -                        |
| Investments accounted for using the equity method |      | 2,438                    | 1,099                    |
| Current tax assets                                |      | 382                      | -                        |
| <b>Total Current Assets</b>                       |      | <b>174,936</b>           | <b>194,452</b>           |
| <b>Non-current assets</b>                         |      |                          |                          |
| Property, plant and equipment                     |      | 72,820                   | 71,453                   |
| Right of use assets                               | 4    | 20,937                   | -                        |
| Intangible assets                                 |      | 135,029                  | 137,556                  |
| Deferred tax assets                               |      | 27,854                   | 27,177                   |
| <b>Total non-current assets</b>                   |      | <b>256,640</b>           | <b>236,186</b>           |
| <b>Total assets</b>                               |      | <b>431,576</b>           | <b>430,638</b>           |
| <b>Current liabilities</b>                        |      |                          |                          |
| Trade and other payables                          |      | 73,363                   | 84,113                   |
| Contract liabilities                              |      | 10,746                   | 15,592                   |
| Borrowings  | 7    | 22,141                   | 21,222                   |
| Right of use liabilities                          | 4    | 6,610                    | -                        |
| Tax liabilities                                   |      | -                        | 1,746                    |
| Provisions  |      | 18,445                   | 20,828                   |
| Derivative financial instrument                   |      | -                        | 54                       |
| <b>Total current liabilities</b>                  |      | <b>131,305</b>           | <b>143,555</b>           |
| <b>Non-current liabilities</b>                    |      |                          |                          |
| Borrowings  | 7    | 22,902                   | 24,880                   |
| Right of use liabilities                          | 4    | 14,628                   | -                        |
| Provisions  |      | 6,537                    | 9,475                    |
| <b>Total non-current liabilities</b>              |      | <b>44,067</b>            | <b>34,355</b>            |
| <b>Total liabilities</b>                          |      | <b>175,372</b>           | <b>177,910</b>           |
| <b>Net assets</b>                                 |      | <b>256,204</b>           | <b>252,728</b>           |
| <b>Equity</b>                                     |      |                          |                          |
| Contributed equity                                |      | 218,096                  | 215,896                  |
| Reserves  |      | 7,464                    | 8,204                    |
| Retained profits                                  |      | 30,644                   | 28,628                   |
| <b>Total equity</b>                               |      | <b>256,204</b>           | <b>252,728</b>           |

The above Consolidated Statement of Financial Position should be read in conjunction with the accompanying notes.



## Consolidated Statement of Changes in Equity

### For the Half-Year Ended 31 December 2019

|   | Share<br>Capital<br>Ordinary<br>\$'000 | Reverse<br>Acquisition<br>Reserve<br>\$'000 | Total<br>Issued<br>Capital<br>\$'000 | Retained<br>Earnings<br>\$'000 | Share<br>Based<br>Payments<br>Reserve<br>\$'000 | Asset<br>Revaluation<br>Reserve<br>\$'000 | Foreign<br>Currency<br>Translation<br>Reserve<br>\$'000 | Total<br>Equity<br>\$'000 |
|---|--|---|--------------------------------------|--------------------------------|---|---|---|---------------------------|
| <b>Balance at 1 July 2019</b>                                 | <b>304,376</b>                         | <b>(88,480)</b>                             | <b>215,896</b>                       | <b>28,628</b>                  | <b>8,235</b>                                    | <b>682</b>                                | <b>(713)</b>  | <b>252,728</b>            |
| Profit for the period   | -                                      | -   | -                                    | 3,537                          | -   | -   | -   | 3,537                     |
| Other comprehensive income                                    | -                                      | -   | -                                    | -                              | -   | -   | (86)  | (86)                      |
| <b>Total comprehensive income</b>                             | <b>-</b>                               | <b>-</b>                                    | <b>-</b>                             | <b>3,537</b>                   | <b>-</b>  | <b>-</b>                                  | <b>(86)</b>   | <b>3,451</b>              |
| <b>Transactions with owners in their capacities as owners</b> |  |   |                                      |                                |   |   |   |                           |
| Issue of ordinary shares, net of transaction costs            | 2,200                                  | -   | 2,200                                | -                              | -   | -   | -   | 2,200                     |
| Share based payments  | -                                      | -   | -                                    | -                              | 28  | -   | -   | 28                        |
| Dividends paid  | -                                      | -   | -                                    | (2,203)                        | -   | -   | -   | (2,203)                   |
| Transfer to retained earnings                                 | -                                      | -   | -                                    | 682                            | -   | (682)                                     | -   | -                         |
| <b>Balance at 31 December 2019</b>                            | <b>306,576</b>                         | <b>(88,480)</b>                             | <b>218,096</b>                       | <b>30,644</b>                  | <b>8,263</b>                                    | <b>-</b>                                  | <b>(799)</b>  | <b>256,204</b>            |
| <b>Balance at 1 July 2018</b>                                 | <b>155,810</b>                         | <b>(89,541)</b>                             | <b>66,269</b>                        | <b>40,415</b>                  | <b>7,455</b>                                    | <b>682</b>                                | <b>(1,133)</b>  | <b>113,688</b>            |
| Opening balance adjustment on application of AASB 15          | -                                      | -   | -                                    | (7,199)                        | -   | -   | -   | (7,199)                   |
| <b>Balance at 1 July 2018</b>                                 | <b>155,810</b>                         | <b>(89,541)</b>                             | <b>66,269</b>                        | <b>33,216</b>                  | <b>7,455</b>                                    | <b>682</b>                                | <b>(1,133)</b>  | <b>106,489</b>            |
| Profit for the period   | -                                      | -   | -                                    | 6,793                          | -   | -   | -   | 6,793                     |
| Other comprehensive income                                    | -                                      | -   | -                                    | -                              | -   | -   | 962   | 962                       |
| <b>Total comprehensive income</b>                             | <b>-</b>                               | <b>-</b>                                    | <b>-</b>                             | <b>6,793</b>                   | <b>-</b>  | <b>-</b>                                  | <b>962</b>  | <b>7,755</b>              |
| <b>Transactions with owners in their capacities as owners</b> |  |   |                                      |                                |   |   |   |                           |
| Issue of ordinary shares, net of transaction costs            | 847                                    | -   | 847                                  | -                              | -   | -   | -   | 847                       |
| Share based payments  | -                                      | -   | -                                    | -                              | 780   | -   | -   | 780                       |
| Dividends paid  | -                                      | -   | -                                    | (3,698)                        | -   | -   | -   | (3,698)                   |
| Fair value of consideration on acquisition of subsidiaries    | 148,780                                | -   | 148,780                              | -                              | -   | -   | -   | 148,780                   |
| <b>Balance at 31 December 2018</b>                            | <b>305,437</b>                         | <b>(89,541)</b>                             | <b>215,896</b>                       | <b>36,311</b>                  | <b>8,235</b>                                    | <b>682</b>                                | <b>(171)</b>  | <b>260,953</b>            |

The above Consolidated Statement of Changes in Equity should be read in conjunction with the accompanying notes.

## Consolidated Statement of Cash Flows

### For the Half-Year Ended 31 December 2019

|   | 31 Dec<br>2019<br>\$'000 | 31 Dec<br>2018<br>\$'000 |
|---|--------------------------|--------------------------|
| Receipts from customers   | 283,796                  | 221,923                  |
| Interest received   | 63                       | 471                      |
| Payments to suppliers and employees                                       | (291,779)                | (222,169)                |
| Interest paid   | (1,247)                  | (1,091)                  |
| Income tax (paid) / refunded  | (1,191)                  | 1,043                    |
| <b>Cash (outflow) / inflow from operating activities</b>                  | <b>(10,358)</b>          | <b>177</b>               |
| Payments for business combinations  | -                        | (1,758)                  |
| Proceeds from business combinations                                       | -                        | 39,215                   |
| Payments for property, plant and equipment                                | (7,650)                  | (11,595)                 |
| Proceeds from sale of property, plant and equipment                       | 1,668                    | -                        |
| Payments of contingent consideration                                      | -                        | (2,530)                  |
| Dividends from joint ventures   | (2,253)                  | -                        |
| <b>Cash (outflow) / inflow from investing activities</b>                  | <b>(8,235)</b>           | <b>23,332</b>            |
| Proceeds from issuance of shares  | -                        | 847                      |
| Proceeds from borrowings  | 30,179                   | 10,051                   |
| Repayment of borrowings   | (34,142)                 | (6,897)                  |
| Payment of dividends  | (2,202)                  | (3,698)                  |
| <b>Cash (outflow) / inflow from financing activities</b>                  | <b>(6,165)</b>           | <b>303</b>               |
| <b>Net cash (decrease) / increase in cash and cash equivalents</b>        | <b>(24,758)</b>          | <b>23,812</b>            |
| Effect of exchange rates on cash and cash equivalents in foreign currency | 29                       | (127)                    |
| Cash and cash equivalents at the beginning of financial period            | 58,280                   | 29,713                   |
| <b>Cash and cash equivalents at the end of the financial period</b>       | <b>33,551</b>            | <b>53,398</b>            |

The above Consolidated Statement of Cash Flows should be read in conjunction with the accompanying notes.

## Notes to the Consolidated Financial Report

### 1. Basis of Preparation of Half-Year Financial Report

This general purpose financial report for the interim half-year reporting period ended 31 December 2019 has been prepared in accordance with Australian Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Act 2001*.

This interim financial report does not include all the notes of the type normally included in annual financial statements. Accordingly, these statements should be read in conjunction with the most recent annual financial reports, but additional notes have been included where such notes are deemed relevant to the understanding of the half-year financial report.

Except where indicated otherwise, all amounts are presented in Australian dollars.

With the exception of application of AASB16 *Leases* ('AASB 16') as described in Note 4, there has been no changes to the application of Australian Accounting Standards during the half-year period.

### 2. Comparative financial information

SRG Global Limited was formed in September 2018 when a Scheme of Arrangement ('Scheme') between SRG Limited ('SRG') and Global Construction Services Ltd ('GCS') was completed. For accounting purposes, the Scheme was determined to be effective on 31 August 2018. Accordingly, the comparative financial information for the six months ended 31 December 2018 includes a six-month contribution from SRG (1 July 2018 to 31 December 2018) and a four-month contribution from GCS (1 September 2018 to 31 December 2018).

### 3. Critical accounting estimates and judgements

For the half-year ending 31 December 2019 the critical judgments, estimates and assumptions that management has made on the application of accounting policies and the reported amounts of assets, liabilities, income and expenses are consistent with those applied to the consolidated financial report for the year ended 30 June 2019, with the exception of:

- Valuation of share-based payments (Note 11)
- Incremental borrowing rates used for valuation of right of use assets and leases (Note 4)

Refer relevant note for details.

### 4. Application of AASB 16 Leases

The Group has adopted AASB 16 from 1 July 2019 and has not restated comparatives for the 2018 reporting period as permitted under the specific transitional provisions in the standard. The reclassifications and the adjustments arising from the new leasing rules are therefore recognised in the opening balance sheet on 1 July 2019.

On adoption of AASB 16, the group recognised lease liabilities in relation to leases which had previously been classified as 'operating leases' under the principles of AASB 117 *Leases*.

These liabilities were measured at the present value of the remaining lease payments, discounted using the lessee's incremental borrowing rate as of 1 July 2019. The weighted average lessee's incremental borrowing rate applied to the lease liabilities on 1 July 2019 was between 3.13% and 3.51%. To calculate the rate, a base reference rate and the associated credit margin was taken from the debt facilities that the Group are currently a party to as it was determined that that this approach was the best match to satisfy the prescription within the standard.

For leases previously classified as finance leases the entity recognised the carrying amount of the lease asset and lease liability immediately before transition as the carrying amount of the right of use asset and the lease liability at the date of initial application. The measurement principles of AASB 16 are only applied after that date.



#### 4. Application of AASB 16 Leases (continued)

The group's leasing activities and how these are accounted for:

The group leases various offices, warehouses, equipment and cars. Lease contracts are typically made for fixed periods of 3 to 10 years but may have extension options. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants, but leased assets may not be used as security for borrowing purposes.

Until the 2019 financial year, leases of property, plant and equipment were classified as either finance or operating leases. Payments made under operating leases (net of any incentives received from the lessor) were charged to profit or loss on a straight-line basis over the period of the lease.

From 1 July 2019, leases are recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The right-of-use asset is depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable
- variable lease payment that are based on an index or a rate
- amounts expected to be payable by the lessee under residual value guarantees
- the exercise price of a purchase option if the lessee is reasonably certain to exercise that option, and
- payments of penalties for terminating the lease, if the lease term reflects the lessee exercising that option.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be determined, the lessee's incremental borrowing rate is used, being the rate that the lessee would have to pay to borrow the funds necessary to obtain an asset of similar value in a similar economic environment with similar terms and conditions.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability
- any lease payments made at or before the commencement date less any lease incentives received
- any initial direct costs
- restoration costs
- less any incentives received

Payments associated with short-term leases and leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less. Low-value assets comprise IT-equipment and small items of office furniture.

Impact on application of AASB 16

|  | <b>Opening<br/>Balance<br/>1 Jul 2019<br/>\$'000</b> |
|--|--|
| <b>Operating lease commitments disclosed as at 30 June 2019</b>                                | 33,807   |
| Discounted using the lessee's incremental borrowing rate of at the date of initial application | 32,644   |
| (Less): Exempt leases recognised on a straight-line basis as expense                           | (8,271)  |
| <b><u>Right of use liability recognised as at 1 July 2019</u></b>                              | <b><u>24,373</u></b>                                 |

#### 4. Application of AASB 16 Leases (continued)

The recognised right of use liabilities is as follows:

|                                    | 1 Jul<br>2019<br>\$'000 | 31 Dec<br>2019<br>\$'000 |
|------------------------------------|-------------------------|--------------------------|
| Current right of use liability     | 6,440                   | 6,610                    |
| Non-current right of use liability | 17,933                  | 14,628                   |
|                                    | <b>24,373</b>           | <b>21,238</b>            |

The associated right-of-use assets for property leases were measured on a retrospective basis with the cumulative effect of initially applying the standard recognised at the date of initial application. The right-of use assets were measured at the amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the balance sheet as at 30 June 2019.

The recognised right of use assets relate to the following types of assets:

|                                  | 1 Jul<br>2019<br>\$'000 | 31 Dec<br>2019<br>\$'000 |
|----------------------------------|-------------------------|--------------------------|
| Properties                       | 22,873                  | 19,693                   |
| Equipment and vehicles           | 1,500                   | 1,244                    |
| <b>Total right of use assets</b> | <b>24,373</b>           | <b>20,937</b>            |

The impact on the Group consolidated income is:

|   | 31 Dec<br>2019<br>\$'000 |
|---|--------------------------|
| Decrease in operating lease expense         | 3,477                    |
| Increase in borrowing cost                  | (375)                    |
| Increase in right of use asset depreciation | (3,386)                  |
| <b>Decrease in profit before tax</b>        | <b>(284)</b>             |
| Increase in income tax benefit              | 85                       |
| <b>Decrease in profit after tax</b>         | <b>(199)</b>             |

#### Practical expedients applied:

In applying AASB 16 for the first time, the Group has used the following practical expedients permitted by the standard:

- the use of a single discount rate on each portfolio of leases with reasonably similar characteristics
- reliance on previous assessments on whether leases are onerous
- the accounting for operating leases with a remaining lease term of less than 12 months as at 1 July 2019 as short-term leases
- the exclusion of initial direct costs for the measurement of the right-of-use asset at the date of initial application
- the use of hindsight in determining the lease term where the contract contains options to extend or terminate the lease
- the accounting for lease and non-lease components as a single lease component

The group has also elected not to reassess whether a contract is or contains a lease at the date of initial application. Instead, for contracts entered into before the transition date the group relied on its assessment made applying AASB 117 and Interpretation 4 *Determining Whether an Arrangement Contains a Lease*.

The Group has adopted the practical expedient available under paragraph 15 of AASB 16 that allows a lessee to elect, by class of underlying **asset**, not to separate non-lease components from lease components, and instead account for each lease component and any associated non-lease components as a single lease component.

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## 5. Segment Information

### a) Description of segments

Management has determined that strategic decision making is facilitated and enhanced by evaluation of operations on the customer segments of Construction, Asset Services and Mining Services. For each of the strategic operating segments, the Managing Director reviews internal management reports on a regular basis.

The Group is managed primarily on the basis of product category and service offerings as the diversification of the Group's operations have inherently different risk profiles and performance assessment criteria. Operating segments are therefore determined on the same basis.

The following summary describes the operations in each of the Group's reportable segments:

#### ***Construction***

Our operations in the Construction Segment consist of supplying integrated products and services to customers involved in the construction of infrastructure projects. These typically include bridges, dams, office towers, high rise apartments, shopping centres, hotels, car parks, recreational buildings and hospitals. Contracts are typically short to medium term in nature.

#### ***Asset Services***

Our operations in the Asset Services Segment consist of supplying integrated services to customers across the entire asset life cycle. Services provided span multiple sectors including oil and gas, energy, transport infrastructure, steel, marine, mining, power generation, commissioning, de-commissioning, shutdowns and minor civil works. Contracts vary in length with the majority being long-term.

#### ***Mining Services***

The Mining Services Segment services mining clients and provides comprehensive ground solutions including production drilling, ground and specialist geotechnical services. Contracts vary in length with the majority being long-term.

The Managing Director assesses the performance of the operating segments based on a measure of adjusted EBITDA. This measurement excludes certain non-recurring expenditures which are of an isolated nature such as equity settled share-based payments and corporate activities pertaining to the overall Group including the treasury function which manages the cash and funding arrangements of the Group.

Segment information provided to the Managing Director for the half-year ended 31 December 2019 is set out at Note 5(b).



## 5. Segment Information (continued)

### b) Segment Revenues and Results

|                                     | Construction<br>\$'000 | Asset<br>Services<br>\$'000 | Mining<br>Services<br>\$'000 | Corporate<br>\$'000 | Total<br>\$'000 |
|-------------------------------------|------------------------|-----------------------------|------------------------------|---------------------|-----------------|
| <b>31 December 2019</b>             |                        |                             |                              |                     |                 |
| Construction Revenue                | 148,557                | -                           | -                            | -                   | 148,557         |
| Services Revenue                    | -                      | 76,380                      | 34,227                       | -                   | 110,607         |
| <b>Revenue</b>                      | <b>148,557</b>         | <b>76,380</b>               | <b>34,227</b>                | <b>-</b>            | <b>259,164</b>  |
| <b>EBITDA</b>                       | <b>4,157</b>           | <b>9,654</b>                | <b>6,644</b>                 | <b>(7,468)</b>      | <b>12,987</b>   |
| Depreciation                        | (2,276)                | (2,731)                     | (2,548)                      | (889)               | (8,444)         |
| Amortisation                        | (744)                  | (1,796)                     | -                            | -                   | (2,540)         |
| Finance costs                       | (167)                  | (207)                       | (287)                        | (523)               | (1,184)         |
| Equity accounted investment results | 1,104                  | -                           | -                            | -                   | 1,104           |
| <b>Profit before income tax</b>     | <b>2,074</b>           | <b>4,920</b>                | <b>3,809</b>                 | <b>(8,880)</b>      | <b>1,923</b>    |
| Income tax benefit                  |                        |                             |                              |                     | 1,614           |
| <b>Profit after income tax</b>      |                        |                             |                              |                     | <b>3,537</b>    |

|                                     |                |               |               |                |                |
|-------------------------------------|----------------|---------------|---------------|----------------|----------------|
| <b>31 December 2018</b>             |                |               |               |                |                |
| Construction Revenue                | 128,939        | -             | -             | -              | 128,939        |
| Services Revenue                    | -              | 60,047        | 43,582        | -              | 103,629        |
| <b>Revenue</b>                      | <b>128,939</b> | <b>60,047</b> | <b>43,582</b> | <b>-</b>       | <b>232,568</b> |
| <b>EBITDA</b>                       | <b>6,482</b>   | <b>6,706</b>  | <b>7,193</b>  | <b>(7,321)</b> | <b>13,060</b>  |
| Depreciation                        | (1,108)        | (924)         | (2,192)       | (203)          | (4,427)        |
| Amortisation                        | (1,930)        | (1,301)       | -             | -              | (3,231)        |
| Finance costs                       | (17)           | (181)         | -             | (563)          | (761)          |
| Equity accounted investment results | 350            | -             | -             | -              | 350            |
| <b>Profit before income tax</b>     | <b>3,777</b>   | <b>4,300</b>  | <b>5,001</b>  | <b>(8,087)</b> | <b>4,991</b>   |
| Income tax benefit                  |                |               |               |                | 1,802          |
| <b>Profit after income tax</b>      |                |               |               |                | <b>6,793</b>   |

### c) Segment Assets and Liabilities

|                         | Construction<br>\$'000 | Asset<br>Services<br>\$'000 | Mining<br>Services<br>\$'000 | Corporate<br>\$'000 | Total<br>\$'000 |
|-------------------------|------------------------|-----------------------------|------------------------------|---------------------|-----------------|
| <b>31 December 2019</b> |                        |                             |                              |                     |                 |
| Segment assets          | 212,283                | 132,429                     | 43,968                       | 42,896              | <b>431,576</b>  |
| Segment liabilities     | 69,175                 | 49,242                      | 23,457                       | 33,498              | <b>175,372</b>  |
| <b>30 June 2019</b>     |                        |                             |                              |                     |                 |
| Segment assets          | 214,032                | 119,917                     | 44,711                       | 51,978              | <b>430,638</b>  |
| Segment liabilities     | 89,173                 | 38,436                      | 24,738                       | 25,563              | <b>177,910</b>  |

## 6. Income Tax Benefit

The effective tax rate for the current period is affected by the recognition of an over provision of tax expense in respect to the prior tax year.

In the prior corresponding period, the effective tax rate was affected by the recognition of a deferred tax asset in connection with entities entering the tax consolidation group ('TCG'). On entering the TCG, a deferred tax asset was created via a revaluation of the asset value for tax purposes. This deferred tax asset gives rise to a tax benefit in the form of higher future depreciation expense that will be released over the remaining life of the assets.

## 7. Loans and borrowings

|  | 31 Dec<br>2019<br>\$'000 | 30 Jun<br>2019<br>\$'000 |
|--|--------------------------|--------------------------|
| <b>Current</b>   |                          |                          |
| Secured borrowings                                     | 22,141                   | 21,222                   |
|  | <b>22,141</b>            | <b>21,222</b>            |
| <b>Non-current</b>                                     |                          |                          |
| Secured borrowings                                     | 22,902                   | 24,880                   |
|  | <b>22,902</b>            | <b>24,880</b>            |
| <b>Total loans and borrowings</b>                      | <b>45,043</b>            | <b>46,102</b>            |
| The Group has access to the following lines of credit: |                          |                          |
| <b>Total facilities available</b>                      |                          |                          |
| Bank overdraft   | 1,500                    | 1,500                    |
| Hire purchase facility                                 | 40,000                   | 69,852                   |
| Other facilities                                       | 53,450                   | 29,900                   |
| Bank guarantee facility                                | 20,500                   | 20,550                   |
| Surety bond facility                                   | 176,418                  | 176,415                  |
|  | <b>291,868</b>           | <b>298,217</b>           |
| <b>Facilities used at the end of the period:</b>       |                          |                          |
| Bank overdraft   | -                        | -                        |
| Hire purchase facility                                 | 22,217                   | 22,226                   |
| Other facilities                                       | 20,646                   | 28,743                   |
| Bank guarantee facility                                | 17,584                   | 16,630                   |
| Surety bond facility                                   | 51,831                   | 55,696                   |
|  | <b>112,278</b>           | <b>123,295</b>           |
| <b>Facilities not used at the end of the period:</b>   |                          |                          |
| Bank overdraft   | 1,500                    | 1,500                    |
| Hire purchase facility                                 | 17,783                   | 47,626                   |
| Other facilities                                       | 32,804                   | 1,157                    |
| Bank guarantee facility                                | 2,916                    | 3,920                    |
| Surety bond facility                                   | 124,587                  | 120,719                  |
|  | <b>179,590</b>           | <b>174,922</b>           |

For bank overdraft, bank guarantee and other facilities, a general security arrangement is in place which creates a security interest in all present and future assets of the Group.

## 8. Dividends

On Tuesday, 25 February 2020 The Company declared an interim half a cent per share fully franked dividend (2018: one cent fully franked). The Record Date for this dividend is Wednesday, 11 March 2020 with payment to be made on Wednesday, 29 April 2020.

## 9. Earnings Per Share

|  | 31 Dec<br>2019 | 31 Dec<br>2018 |
|--|----------------|----------------|
| Profit attributable to members of the parent entity – \$'000 | 3,537          | 6,793          |
| WANOS used in the calculations of basic EPS (shares)         | 443,018,018    | 365,094,732    |
| WANOS used in the calculations of diluted EPS (shares)       | 443,018,018    | 365,094,732    |
| <b>Earnings per share</b>                                    |                |                |
| Basic (cents per share)                                      | 0.8¢           | 1.9¢           |
| Diluted (cents per share)                                    | 0.8¢           | 1.9¢           |

## 10. Related Party Transactions

On 2 October 2019, Vincenzo (Enzo) Gullotti resigned and was remunerated \$786,165 on termination. This amount was a combination of accumulated entitlements and allowances as per his employment agreement with SRG Global Limited.

During the period under review, the Group granted 1,600,000 performance rights to eligible management and staff under the Company Performance Rights Plan (the 'Plan'). Expense for the period of the performance rights granted is \$12,000.

In addition to this, the Group also granted 2,650,000 performance rights to the Managing Director, Mr David W Macgeorge and other senior executives under the Plan. The expense for the period of the performance rights granted is \$16,000.

There were no other significant related party transactions outside of the normal course of business, during the 6 months ending 31 December 2019.

## 11. Contingencies

There has been no change in contingent liabilities, contingent assets or commitments since the last annual reporting date, being 30 June 2019.

## 12. Events occurring after the reporting period

In January 2020 the Company executed a \$90m multi-disciplinary services contract with Alcoa of Australia ('Alcoa'). The scope of services includes heavy mechanical and electrical maintenance, specialist rope access and scaffold services at Alcoa's alumina refinery in Kwinana, Western Australia. The contract is for a duration of five years with contract services commencing in February 2020. Refer to the Company's announcement published with ASX on 29 January 2020 for further information.

No other matter or circumstance has arisen since 31 December 2019 that has significantly affected, or may significantly affect the consolidated entity's operations, the results of those operations, or the consolidated entity's state of affairs in future financial years other than the matters above.



## Directors' Declaration

The Directors of the Company declare that:

1. The financial statement and notes set out on pages 7 to 17 are in accordance with the *Corporations Act 2001*, including:
  - a) Complying with Accounting Standards AASB134 *Interim Financial Reporting* and *Corporation Regulations 2001* and other mandatory professional reporting requirements, and
  - b) Giving a true and fair view of the consolidated entity's financial position as at 31 December 2019 and of its performance for the half-year ended on that date; and
2. There are reasonable grounds to believe that SRG Global Limited will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the directors, pursuant to s303(5) of the *Corporations Act 2001*.



**Mr Peter J McMorro**  
Non-Executive Chairman  
Perth, 25 February 2020

## Independent Auditor's Review Report



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### INDEPENDENT AUDITOR'S REVIEW REPORT

To the members of SRG Global Limited

#### Report on the Half-Year Financial Report

##### Conclusion

We have reviewed the half-year financial report of SRG Global Limited (the Company) and its subsidiaries (the Group), which comprises the consolidated statement of financial position as at 31 December 2019, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the half-year then ended, and notes comprising a statement of accounting policies and other explanatory information, and the directors' declaration.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the half-year financial report of the Group is not in accordance with the *Corporations Act 2001* including:

- (i) Giving a true and fair view of the Group's financial position as at 31 December 2019 and of its financial performance for the half-year ended on that date; and
- (ii) Complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*.

##### Directors' responsibility for the Half-Year Financial Report

The directors of the company are responsible for the preparation of the half-year financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the half-year financial report that is free from material misstatement, whether due to fraud or error.

##### Auditor's responsibility

Our responsibility is to express a conclusion on the half-year financial report based on our review. We conducted our review in accordance with Auditing Standard on Review Engagements ASRE 2410 *Review of a Financial Report Performed by the Independent Auditor of the Entity*, in order to state whether, on the basis of the procedures described, we have become aware of any matter that makes us believe that the half-year financial report is not in accordance with the *Corporations Act 2001* including giving a true and fair view of the Group's financial position as at 31 December 2019 and its financial performance for the half-year ended on that date and complying with Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*. As the auditor of the Group, ASRE 2410 requires that we comply with the ethical requirements relevant to the audit of the annual financial report.

A review of a half-year financial report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Australian Auditing Standards and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

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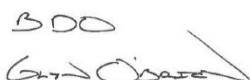
## Independent Auditor's Review Report



### Independence

In conducting our review, we have complied with the independence requirements of the *Corporations Act 2001*. We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Group, would be in the same terms if given to the directors as at the time of this auditor's review report.

BDO Audit (WA) Pty Ltd



Glyn O'Brien

Partner

Perth, 25 February 2020

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## Corporate Directory

### Directors

|                        |                      |
|------------------------|----------------------|
| Non-Executive Chairman | Mr Peter J McMorrow  |
| Managing Director      | Mr David W Macgeorge |
| Non-Executive Director | Mr Peter J Brecht    |
| Non-Executive Director | Mr Michael W Atkins  |
| Non-Executive Director | Mr John J Derwin     |

### Company Secretaries

Mr Roger CH Lee  
Mr Paul J Hegarty

### Registered Office & Principal Place of Business

Level 1, 338 Barker Road  
Subiaco WA 6008

### Contact Details

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Email [info@srgglobal.com.au](mailto:info@srgglobal.com.au)  
Website [www.srgglobal.com.au](http://www.srgglobal.com.au)

### ASX Code

SRG

### Auditors

BDO Audit (WA) Pty Ltd  
38 Station Street  
Subiaco WA 6008

### Share Registry

Computershare Investor Services Pty Ltd  
Level 11, 172 St Georges Terrace  
Perth WA 6000

### Bankers

|  |  |
|--|--|
| Commonwealth Bank of Australia<br>300 Murray Street<br>Perth WA 6000 | National Australia Bank<br>100 St Georges Terrace<br>Perth WA 6000 |
|--|--|