

BEYONDIE SOP PROJECT

Developing an Australian Sulphate of Potash Operation



**Project Update & Equity
Raising Presentation**

May 2020

KALIUM
LAKES

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Not an Offer of Securities

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You acknowledge and agree that:

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- each of Kalium Lakes and the Lead Manager and each of their respective advisers, affiliates, related bodies corporate, directors, officers, partners, employees and agents disclaim any duty or liability (including for negligence) in respect of that determination and the exercise or otherwise of that discretion, to the maximum extent permitted by law.

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By attending an investor presentation or briefing, or accepting, accessing or reviewing this document you acknowledge and agree to the "Disclaimer" as set out above.

Compliance Statement

Certain information in this document is extracted from the report titled "TECHNICAL REPORT FOR THE BEYONDIE POTASH PROJECT, AUSTRALIA, JORC (2012) and NI 43-101 Technical Report – Bankable Feasibility Study" dated 17 September 2018 (Report) and ASX announcement titled "Lower Operating Cost and Increased Production for BSOPP" dated 4 March 2019 (Announcement), that relates to Exploration Results, Exploration Targets, Mineral Resources and Ore Reserves and is based on and fairly represents information and supporting documentation compiled by Thomas Schicht, a Competent Person who is a Member of a 'Recognised Professional Organisation' (RPO), the European Federation of Geologists, and a registered "European Geologist" (Registration Number 1077) and Anke Penndorf, a Competent Person who is a Member of a RPO, the European Federation of Geologists, and a registered "European Geologist" (Registration Number 1152). The potential quantity and grade of the exploration targets is conceptual in nature and there has been insufficient exploration to estimate a mineral resource in relation to such exploration targets and it is uncertain if further exploration will result in the estimation of a mineral resource. Kalium Lakes confirms that the form and context in which the Competent Persons' findings are presented have not been materially modified from the Report and Announcement. Thomas Schicht and Anke Penndorf are full-term employees of K-UTECH AG Salt Technologies (K-UTECH). K-UTECH, Thomas Schicht and Anke Penndorf are not associates or affiliates of Kalium Lakes or any of its affiliates. K-UTECH has received a fee for the preparation of the Report in accordance with normal professional consulting practices. This fee is not contingent on the conclusions of the Report and K-UTECH, Thomas Schicht and Anke Penndorf will receive no other benefit for the preparation of the Report. Thomas Schicht and Anke Penndorf do not have any pecuniary or other interests that could reasonably be regarded as capable of affecting their ability to provide an unbiased opinion in relation to the Beyondie Potash Project. K-UTECH does not have, at the date of the Report, and has not had within the previous years, any shareholding in or other relationship with Kalium Lakes or the Beyondie Potash Project and consequently considers itself to be independent of Kalium Lakes. Thomas Schicht and Anke Penndorf have sufficient experience that is relevant to the style of mineralisation and type of deposit under consideration and to the activity being undertaken to qualify as a Competent Person as defined in the 2012 Edition of the JORC 'Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves'. Thomas Schicht and Anke Penndorf consent to the inclusion in this document of the matters based on their information in the form and context in which it appears.

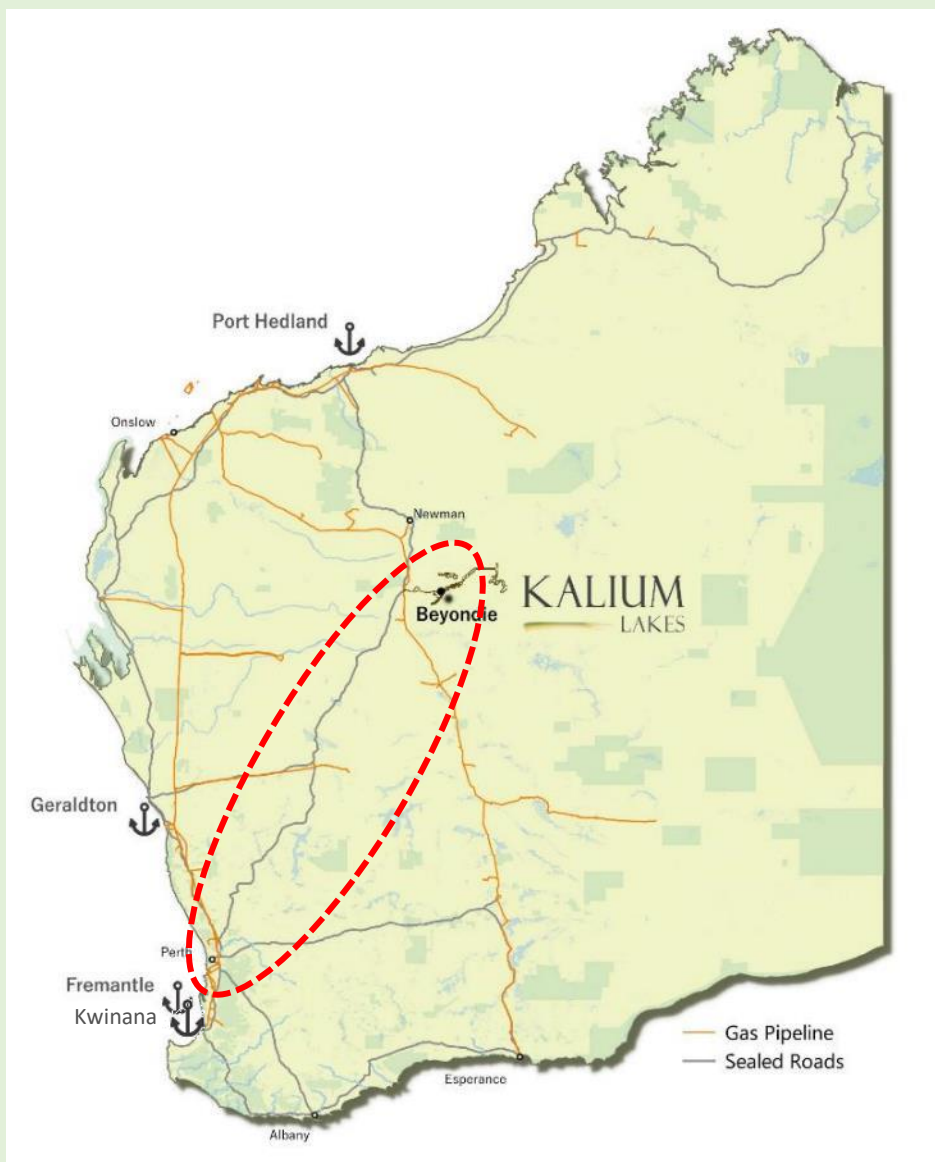
It is a requirement of the ASX Listing Rules that the reporting of ore reserves and mineral resources in Australia comply with the Joint Ore Reserves Committee's Australasian Code for Reporting of Mineral Resources and Ore Reserves ("JORC Code"). Investors outside Australia should note that while ore reserve and mineral resource estimates of KLL in this document comply with the JORC Code (such JORC Code-compliant ore reserves and mineral resources being "Ore Reserves" and "Mineral Resources" respectively), they may not comply with the relevant guidelines in other countries and, in particular, do not comply with (i) National Instrument 43-101 (Standards of Disclosure for Mineral Projects) of the Canadian Securities Administrators (the "Canadian NI 43-101 Standards"); or (ii) Industry Guide 7, which governs disclosures of mineral reserves in registration statements filed with the US Securities and Exchange Commission (the "SEC"). Information contained in this document describing mineral deposits may not be comparable to similar information made public by companies subject to the reporting and disclosure requirements of Canadian or US securities laws. In particular, Industry Guide 7 does not recognise classifications other than proven and probable reserves and, as a result, the SEC generally does not permit mining companies to disclose their mineral resources in SEC filings. You should not assume that quantities reported as "resources" will be converted to reserves under the JORC Code or any other reporting regime or that KLL will be able to legally and economically extract them.

DEVELOPING AN AUSTRALIAN SOP OPERATION

Kalium Lakes is Developing an Australian Sulphate of Potash Operation

- Australia currently has no production of any type of Potash
- Being a new Australian industry and SOP first mover has created development challenges with learnings to be applied to go-forward strategy
- Increased capital requirement of A\$61 million, but with overall project now **~40% complete**¹ (~A\$100 million incurred and ~23kt equivalent SOP pumped as at end of April 2020)
- Management and Board committing ~A\$5.8m and Greenstone committing ~A\$14m to an equity raising to fund increased capital requirements
- Additional capital requirement has been reviewed and verified by independent engineering specialists
- First production now due Q3-2021 with +30 years ore reserve
- Low cost, high margin, long life operation, with pre-tax Phase 1 NPV₍₈₎ of A\$364m² and pre-tax Phase 2 NPV₍₈₎ of A\$603m²
- Offtake Agreement in place with K+S
- Low cost debt financing remains in place, ~4% average interest rate and 10-15 Year Tenor

1. 40% complete under the project development schedule as at end March 2020. See slide 17 for further detail on work done to date
 2. See slide 24 for more detail



DEVELOPMENT ISSUES & GO-FORWARD STRATEGY

Issues

Being a new Australian industry and SOP first mover has created development challenges

- In late February 2020, Kalium identified a forecast capital cost overrun, driven by¹:
 - Design changes on the processing plant made to accommodate performance guarantees required by Secured Lender
 - Design changes due to additional final product storage and treatment to meet product integrity specifications for offtake
 - Underestimating the complexity to take a German based design to the desert in Western Australia
 - Consequential flow on impacts of design changes to supply and construction costs of process plant, and site manning costs
 - Actual operating bore performance showed brine extraction rates were lower than expected, requiring additional bores, pumps, pipelines and trenches
 - Increased gas pipeline cost between FEED estimate and entering into a lump sum contract, due to geotechnical risk allocation and underestimation
 - FX, weather impacts (including 2 cyclone events), and underestimated insurance costs

Go-forward Development Strategy

Mitigation strategy/factors going forward¹:

- Overall project now 40% complete², with increased knowledge around key cost parameters
- Conversion of process plant part of construction to a lump sum EPC contract
- Increased understanding and certainty around brine flow characteristics, yield and grade following completion of all production bores and trenches with ~23kt equivalent SOP pumped as at end of April
- De-risk commissioning through additional ~6 months of operating bores and trenches to maximise salt availability during ramp-up
- Kalium committed to Board and Management changes post raising to ensure right skill-set and appropriate governance to support development of the Project going forward
- Revised costs have been reviewed and verified by independent engineering specialists
- Allowance for COVID-19 restrictions and optimised construction schedule sees first production targeted for 3Q CY2021

1. Refer to the Prospectus dated 21 May 2020 for further details

2. 40% complete under the project development schedule as at end March 2020

EQUITY RAISING OVERVIEW

A\$61 million Equity Raising	<ul style="list-style-type: none"> • Raising A\$61 million through a ~A\$19 million placement, and a fully underwritten 5 for 7 accelerated non-renouncable entitlement offer (ANREO) at an issue price of A\$0.15 per share to raise up to another ~A\$42m, which is open to all eligible shareholders • Morgans are acting as Lead Manager and Underwriter, Foster Stockbroking are acting as Co-Manager
Board, Management and Greenstone Commitments	<ul style="list-style-type: none"> • Kalium Board and Senior Management have committed approximately A\$5.8 million to the raising via their pro-rata entitlements and sub-underwriting of the Offer • Greenstone has committed approximately A\$14 million to the raising via the placement, their pro-rata entitlements and sub-underwriting of the Offer • Any sub-underwriting by the Board, Senior Management or Greenstone (which equates to a total amount of ~A\$4.6m) which are not allocated through the shortfall offer, will be re-invested into Kalium through a placement subject to shareholder approval, which if approved, would result in Kalium raising more than A\$61 million
Lenders and Creditors	<ul style="list-style-type: none"> • Existing debt facilities remain available post completion of the raising • Increased key contractor alignment through payments to certain contractors in Kalium shares/options in lieu of cash
Use of Funds	<ul style="list-style-type: none"> • Net proceeds from the Offer to be used to cover the capital cost overrun to fund the equity component to complete construction of the Beyondie Sulphate of Potash Project, and to provide anticipated working capital until first production • Refer to page 9 for detailed Sources and Uses of Funds
Timing	<ul style="list-style-type: none"> • Settlement of the Placement and Institutional Entitlement Offer expected on Friday, 29 May 2020 • Settlement of the Retail Entitlement Offer expected on Monday, 15 June 2020

Airstrip

Purification Plant

Village

Crystalliser Ponds

Pre-Concentrator
Pond

10 Mile Trenches

SECTION 1 EQUITY RAISING

PICTURE: TRENCHES + EVAPORATION PONDS PROGRESS

EQUITY RAISING STRUCTURE

Kalium is raising up to approximately A\$61 million through an institutional placement and an accelerated pro rata entitlement offer (collectively, the *Offer*)

<p>Offer Structure and Size</p>	<ul style="list-style-type: none"> Offer to raise up to approximately A\$61 million (“Offer”), comprising : <ul style="list-style-type: none"> A placement of up to 126.8 million new shares to raise up to approximately A\$19 million (“Placement”) A 5 for 7 pro rata accelerated non-renounceable entitlement offer of up to 279.9 million new shares to raise up to approximately A\$42 million (“Entitlement Offer”) by way of: <ul style="list-style-type: none"> An institutional entitlement offer to eligible institutional shareholders (“Institutional Entitlement Offer”); and A retail entitlement offer to eligible retail shareholders (“Retail Entitlement Offer”) The new shares issued under the Placement will not be entitled to participate in the Entitlement Offer New shares will rank equally with existing fully paid ordinary shares in Kalium Lakes The Entitlement Offer is non-renounceable and entitlements are not tradeable or otherwise transferable
<p>Offer Price</p>	<ul style="list-style-type: none"> Offer price of A\$0.15 per new share, which represents a: <ul style="list-style-type: none"> 69% discount to the last closing price of A\$0.49 on 21 February 2020, being the last trading day before trading in Kalium shares was suspended 53% discount to TERP of A\$0.32¹ The discounts reflect the fact that Kalium has been in voluntary suspension since 24 February 2020. Since that time, there has been an extreme impact on global financial and capital markets following the outbreak of the COVID-19 virus
<p>Use of Proceeds</p>	<ul style="list-style-type: none"> Net proceeds from the Offer to be used to cover the capital cost overrun to fund the equity component to complete construction of the Beyondie Sulphate of Potash Project, and to provide anticipated working capital until first production Refer to the next page for detailed Sources and Uses of Funds
<p>Greenstone, Director and Management commitments</p>	<ul style="list-style-type: none"> Greenstone Resources II (Australia) Holdings L.P (“Greenstone”), a major shareholder of Kalium holding approximately 20.1% of the Company’s issued shares has committed to take up A\$14m of the Offer via the placement (~A\$3.6m), their pro-rata entitlements (~A\$8.4m) and through sub-underwriting A\$2.0m of the Offer² Directors and Senior Management of Kalium have committed to take up ~A\$5.8m of the Offer via their pro-rata entitlements (~A\$3.2m) and through sub-underwriting ~A\$2.6m of the Offer Any sub-underwriting by the Board, Senior Management or Greenstone (which equates to a total amount of ~A\$4.6m) which are not allocated through the shortfall offer, will be re-invested into Kalium through a placement subject to shareholder approval, which if approved, would result in Kalium raising more than A\$61 million
<p>Underwriting and Syndicate</p>	<ul style="list-style-type: none"> The raising is fully underwritten by Morgans Morgans is Lead Manager for the Offer and Foster Stockbroking is Co-Manager

1. The Theoretical Ex-Rights Price (TERP) is the theoretical price at which Kalium Lakes shares should trade immediately after the ex-date for the Entitlement Offer. TERP is a theoretical calculation only and the actual price at which shares trade immediately after the ex-date for the Entitlement Offer will depend on many factors and may not equate to TERP. The TERP calculation includes shares issued under the Placement.

2. The terms of this commitment are described in the Prospectus

SOURCES AND USES OF FUNDS

Net proceeds from the Offer to be used to cover the capital cost overrun to fund the equity component to complete construction of the Beyondie Sulphate of Potash Project, and to provide anticipated working capital until first production¹

Sources of funds	A\$m
Cash on hand ²	21.3
Equity Raising	61.0
Contractor payments in shares or options in lieu of cash ³	7.5
NAIF undrawn debt facility ⁴	65.9
KfW / Euler Hermes undrawn debt facility ⁵	92.7
Total Sources	248.5

Uses of funds	A\$m
Capital cost to complete construction	194.2
Operating and Finance costs	31.4
Additional allowances and contingencies	18.2
Restructuring, capital raising and other costs	4.7
Total Uses	248.5

1. Subject to the risk factors identified in Appendix 2 of this presentation
2. Cash as at 31 March 2020 unaudited but reviewed, plus additional March BAS return of A\$0.8m which was received in April
3. ~A\$2.1m of which will be subject to shareholder approval
4. Refer to A\$74 Million Loan Package from NAIF dated 20 February 2019; https://www.kaliumlakes.com.au/site/wp-content/uploads/austocks/kl/2019_02_20_KLL_1550622900.pdf
5. Facility is in EUR and USD and has been converted to AUD in the above table at exchange rate of 0.63 and 0.69 respectively. Refer to KfW IPEX-Bank Credit Approval Major Milestone ASX announcement dated 2 July 2019; https://www.kaliumlakes.com.au/site/wp-content/uploads/austocks/kl/2019_07_02_KLL_1562024340.pdf and German Government Positive Decision for Export Credit Cover ASX announcement dated 19 July 2019; https://www.kaliumlakes.com.au/site/wp-content/uploads/austocks/kl/2019_07_19_KLL_1563489060.pdf

TIMETABLE

Key Event	Date
Announcement of the Offer	Thursday, 21 May 2020
Lodgement of Prospectus with ASIC and ASX	Thursday, 21 May 2020
Institutional Entitlement Offer and Placement opens	Thursday, 21 May 2020
Announcement of results of Institutional Entitlement Offer and Placement	Monday, 25 May 2020
“Ex” Date (being the date that Shares start trading without Entitlements to participate in Entitlement Offer)	Monday, 25 May 2020
Record Date for the Entitlement Offer	5.00pm (WST) Monday, 25 May 2020
Despatch of Prospectus and Entitlement and Acceptance Form	Tuesday, 26 May 2020
Retail Entitlement Offer opens	Tuesday, 26 May 2020
Settlement of Institutional Entitlement Offer and Placement	Friday, 29 May 2020
Issue Shares for Institutional Entitlement Offer and Placement Suspension Lifted	Monday, 1 June 2020
Retail Entitlement Offer closes	5.00pm (WST) Tuesday, 9 June 2020
Announcement of results under Retail Entitlement Offer	Thursday, 11 June 2020
Settlement of Retail Entitlement Offer	Monday, 15 June 2020
Issue and allotment of New Shares under the Retail Entitlement Offer	Tuesday, 16 June 2020
Normal trading of New Shares issued under the Retail Entitlement Offer expected to commence on ASX	Wednesday, 17 June 2020

The above timetable is indicative only and subject to change. All Entitlement Offer dates are the responsibility of KLL and KLL reserves the right to amend any or all of these events, dates and times subject to the Corporations Act 2001 (Cth), ASX Listing Rules and other applicable laws.

PRO FORMA CAPITAL STRUCTURE

Ordinary Shares

Shareholder	Current ownership		Placement Shares (#m)	Contractors Debt to Equity Shares (#m)	Entitlement Offer (assuming 100% take-up of rights by all s/h) Shares (#m)	Additional Conditional Placement subject to s/h approval ³ Shares (#m)	Proforma Share Register (assuming 100% take-up in Entitlement Offer)		Assuming 0% take-up of rights in Entitlement Offer ⁴ Shares (#m)	Proforma Share Register (assuming 0% take-up in Entitlement Offer)	
	Shares (#m)	%					Shares (#m)	%		Shares (#m)	%
Greenstone	78.7	20.1%	24.0		56.2	13.4	172.2	20.3%	69.6	172.2	21.1%
Smoothy (incl associated entities) ¹	64.4	16.4%		13.9 ²	6.7		85.0	10.0%	6.7	85.0	10.4%
Other Directors and Management ¹	25.1	6.4%			14.3	17.4	56.8	6.7%	31.8	56.8	7.0%
Sub-Total	168.1	42.9%	24.0	13.9	77.2	30.8	314.0	37.1%	108.0	314.0	38.5%
Contractors Debt to Equity		-%		3.7			3.7	0.4%		3.7	0.5%
Other shareholders	223.8	57.1%	102.8		202.7		529.2	62.5%	171.9	498.4	61.1%
Total	391.9	100.0%	126.8	17.7	279.9	30.8	847.0	100.0%	279.9	816.2	100.0%

1. Based on received commitments only as at the date of this presentation

2. Subject to shareholder approval

3. Any sub-underwriting by the Other Directors and Management, or Greenstone (which equates to a total amount of ~A\$4.6m) which are not allocated through the shortfall offer, will be re-invested into Kalium through a placement subject to shareholder approval, which if approved, would result in Kalium raising more than A\$61 million

4. Assuming 0% take-up of rights by other shareholders, and assuming shortfall allocated to Greenstone and Other Directors and Management for their full sub-underwriting commitment

Options & Performance Rights

- 10m performance rights outstanding:
 - Vests upon the achievement of first commercial SOP production
 - Expires on 2 September 2021
- ~6.3m options outstanding:
 - Expiry dates range from 29 September 2020 to 30 June 2025
 - Exercise prices range from A\$0.425 to A\$0.525 per share
- ~32.6m zero strike price options to be issued to contractors as payment for future services in lieu of cash:
 - Zero strike price
 - Vesting conditions based on agreed works being completed
- ~2.9m options to be issued to Kalium's debt adviser
 - Exercise prices range from A\$0.55 to A\$0.625 per share
 - Will expire 2 years from the date of issue

PRO FORMA BALANCE SHEET*

A\$m	31-Mar-20 Reviewed	Contractor shares and options Adjustments	Capital Raising Adjustments	31-Mar-20 Pro Forma
ASSETS				
Cash and cash equivalents	20.5 ⁴	-	57.2 ¹	77.7
Trade and other receivables	1.8	-	-	1.8
Other assets	0.9	-	-	0.9
Property, plant and equipment	2.7	-	-	2.7
Rehabilitation asset	4.2	-	-	4.2
Work in Progress	100.5	4.9 ²	-	105.4
Mine Properties in Development	15.2	-	-	15.2
Total Assets	145.8	4.9	57.2	207.9
LIABILITIES				
Trade and other payables	47.2	(2.5) ³	-	44.7
Provisions	4.9	-	-	4.9
Borrowings	22.3	-	-	22.3
Total Liabilities	74.4	(2.5)	-	71.9
Net Assets	71.4	7.4	57.2	136.0
EQUITY				
Issued capital	122.2	2.4	57.2	181.7
Reserves	3.3	5.0	-	8.3
Retained earnings	(54.0)	-	-	(54.0)
Total Equity	71.4	7.4	57.2	136.0






Notes:

1. Proceeds from A\$61 million raising less capital raising fees
2. ~A\$4.9m of zero strike price options issued to contractors as payment for future work
3. ~A\$2.5m of shares issued to forbearance contractors in lieu of cash (including ~A\$2.1m of which will be subject to shareholder approval)
4. Cash as at 31 March 2020, excluding the A\$0.8m received in April as part of the March BAS

*Refer to the Investigating Accountants Report in the Prospectus dated 21 May 2020 for further details

LOW COST DEBT PACKAGE REMAIN IN PLACE

Kalium has signed binding term sheet with senior lenders evidencing continuing support from the senior lenders in relation to Kalium’s recapitalisation process

Debt Facilities (A\$M)	Total	Drawn ⁴
 Facilities ¹	74.0	8.1
 Part A Facility ²  Covered	51.6	11.3
 Part B Facility ²	53.6	1.2
 Working Cap Facility ³	15.0	0
Total Funding Available	194.2	20.5

- ✓ Continuing support from Kalium’s senior lenders (NAIF, KfW and Westpac)
- ✓ Long Tenor 10-15 year loan life
- ✓ Low Cost ~4% Average Interest Rate

1. Refer to A\$74 Million Loan Package from NAIF dated 20 February 2019; https://www.kaliumlakes.com.au/site/wp-content/uploads/austocks/kl/2019_02_20_KLL_1550622900.pdf

2. Part A facility is in EUR and has been converted to AUD in the above table at exchange rate of 0.62. Part B facility is in USD and has been converted to AUD at exchange rate of 0.69. Refer to KfW IPEX-Bank Credit Approval Major Milestone ASX announcement dated 2 July 2019; https://www.kaliumlakes.com.au/site/wp-content/uploads/austocks/kl/2019_07_02_KLL_1562024340.pdf and German Government Positive Decision for Export Credit Cover ASX announcement dated 19 July 2019; https://www.kaliumlakes.com.au/site/wp-content/uploads/austocks/kl/2019_07_19_KLL_1563489060.pdf

3. Refer to ASX Announcements dated 27 August 2019 https://www.kaliumlakes.com.au/site/wp-content/uploads/austocks/kl/2019_08_27_KLL_1566893580.pdf

4. Includes capitalised interest

SUMMARY OF KEY RISKS

This Offer is subject to the following key risks, which are described in detail in Appendix 2 of this document

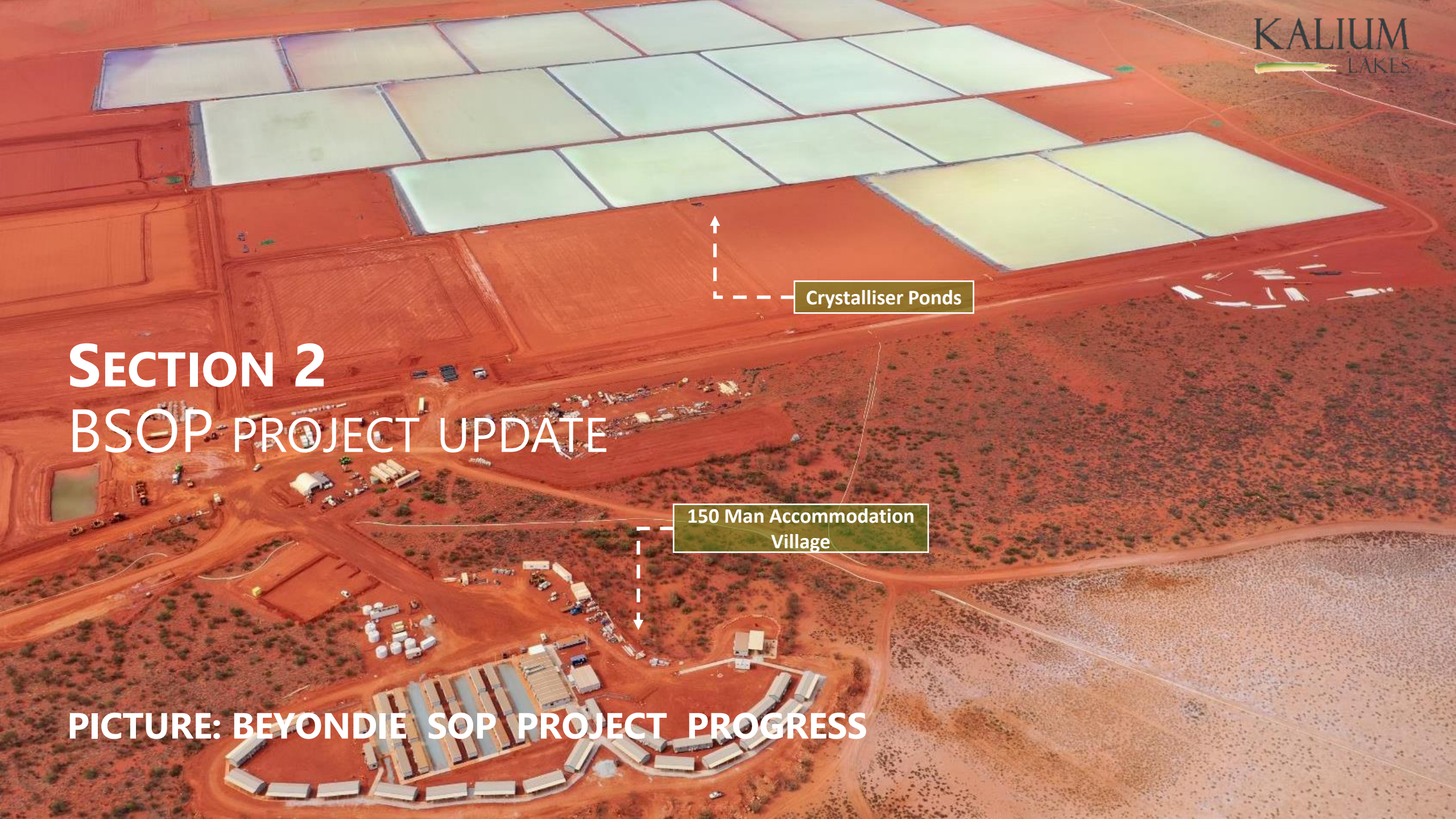
Development of the Beyondie Potash Project	Future operations of the Beyondie Potash Project
Staff and owners team recruitment and retention	Compliance with Financing Arrangements
Contractual Risks	COVID-19 Risk
Dependence on key contractors	Going Concern
Underwriting risk	Future capital requirements
Operational risks	Commodity price volatility
Currency volatility	Purification facility design, operation, recovery and product specification
Inability to abstract brine volume	Variability in brine
Resource and Reserve estimates and classification	Evaporation pond design
Title Risk	Exploitation, exploration and mining licences
Change in regulations	Environmental risk
Insurance	Environmental and other statutory approvals
Contractual Disputes	Third party risk
New commodity and lack of operational experience	Competition
Risk of Shareholder dilution	Inclement weather and Natural Disasters

Crystalliser Ponds

SECTION 2 BSOP PROJECT UPDATE

150 Man Accommodation
Village

PICTURE: BEYONDIE SOP PROJECT PROGRESS



SOP PRODUCTION PROCESS



**Bores and Trenches
Brine Pumping**



Brine Solar Evaporation



Salt Harvesting



Agriculture Production



Premium SOP Fertiliser



Purification Processing

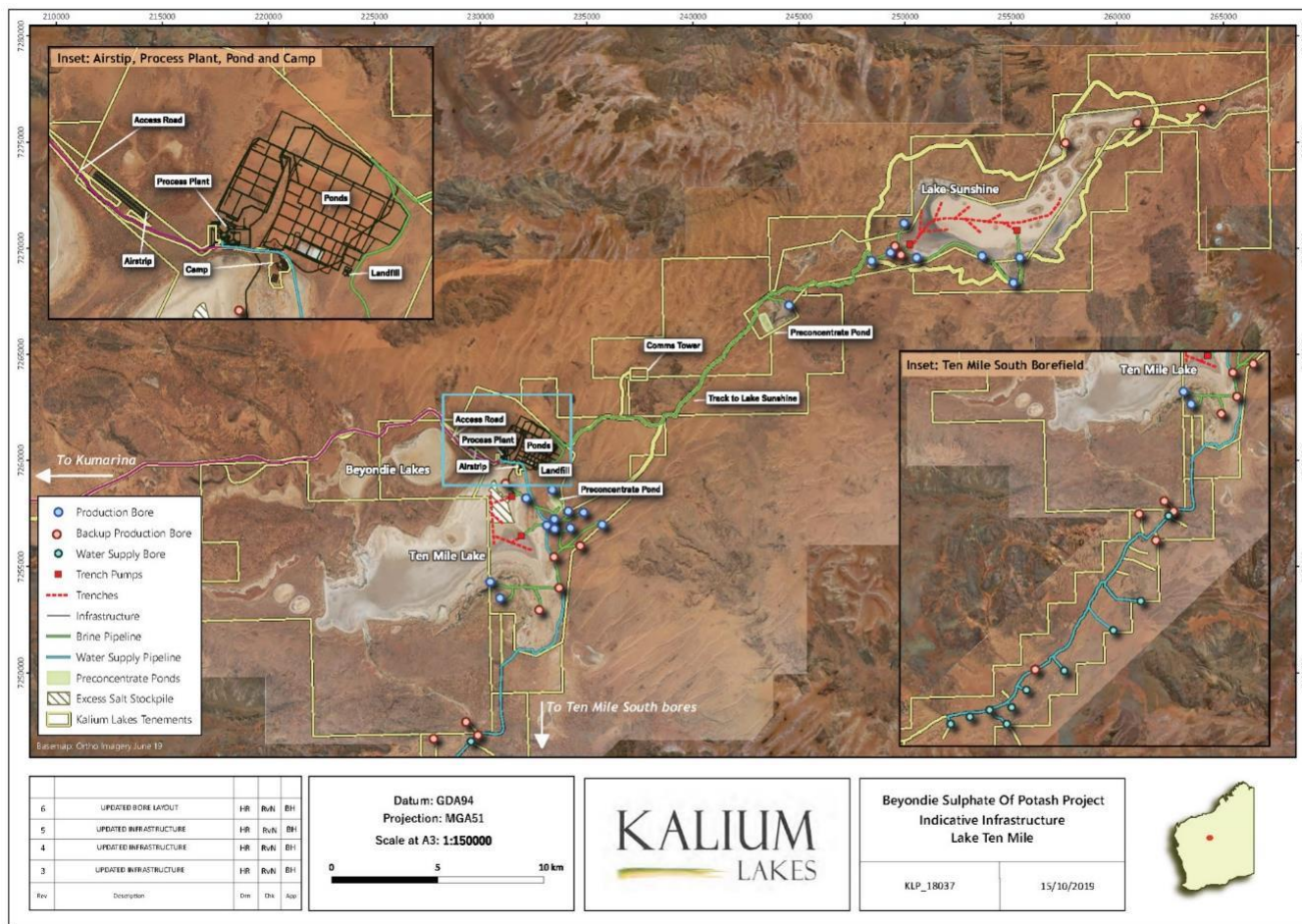
“
... using the sun to
economically extract SOP
for the world's growing
population...
”

PROJECT PROGRESS UPDATE

The overall project is now ~40%¹ complete with approximately A\$100m incurred to date

- All planned brine production bores installed
- As at end of April, 23kt of equivalent SOP had been pumped to the evaporation ponds
- All freshwater bores installed
- All HDPE pipeline in place pending final connections
- 10 Mile trenches are complete and 2 pump stations installed
- ~107 ha of ponds lined and operational out of 400 ha
- Non-Process Infrastructure works nearing completion
- Gas pipeline delivered to Port Hedland and awaiting installation
- German equipment fabrication and supply well advanced

Project Layout



1. 40% complete under the project development schedule as at end March 2020

SUMMARY OF CAPEX COST OVERRUNS

Kalium has identified ~A\$63M of forecast capital cost overruns, as summarised below

A\$M	BFS/FEED Phase 1 (90ktpa)	Revised Budget	Total forecast cost overrun	Costs Incurred to Date (31 Mar'20)	As a % of Revised Budget	Key driver of cost overrun	Future risk mitigants
Brine Supply, Ponds & Harvesting	30.3	43.1	12.8	35.2	81.6%	<ul style="list-style-type: none"> Actual operating bore performance showed flow rates were lower than expected, resulting in additional brine extraction infrastructure Additional costs associated with weather impacts, FX and Resin costs on liner supply and installation. 	<ul style="list-style-type: none"> All bores now installed and all liners delivered to WA
SOP Purification Plant	73.6	123.6	50.0	18.3	14.8%	<ul style="list-style-type: none"> Cost overrun mostly driven by design changes on process plant from Aust and German engineers, flowing through to equipment supply and construction costs Additional costs to convert to EPC (contingency allocated to EPC contractor, plus additional profit margin given risk allocation) 	<ul style="list-style-type: none"> Design substantially complete Plant construction contracts to be amended to one lump sum EPC Contract
Infrastructure & Village	19.6	30.7	11.1	16.5	53.7%	<ul style="list-style-type: none"> Flow on effects arising from design changes driving additional manning on site (i.e. food, flights, accommodation) WHS/regulatory requirements 	<ul style="list-style-type: none"> Manning numbers have been supplied by construction contractors to match updated design
Gas Pipeline	20.4	28.4	8.0	12.1	42.6%	<ul style="list-style-type: none"> FX on supply of gas pipeline, pushed Geotechnical risk onto contractor, original cost of installation underestimated at time of FEED 	<ul style="list-style-type: none"> Gas pipeline delivered to WA, and construction contracts are lump sum Constructing during non cyclone season
Offsite Infrastructure	3.8	7.5	3.7	4.7	62.4%	<ul style="list-style-type: none"> Additional costs of road and airstrip construction and maintenance, due to two cyclone events 	<ul style="list-style-type: none"> n/a
Construction Indirects	20.2	8.4	(11.8)	2.5	30.1%	<ul style="list-style-type: none"> Construction Indirects budget allocated to relevant construction contracts 	<ul style="list-style-type: none"> n/a
Project Management	11.8	8.9	(2.9)	8.1	91.1%	<ul style="list-style-type: none"> Additional costs on Australian engineering due to design changes, and additional costs for site supervision 	<ul style="list-style-type: none"> Design substantially complete
Owners Costs	7.8	11.3	3.5	4.7	41.7%	<ul style="list-style-type: none"> Larger owners team required to mitigate future cost overruns Underestimated insurance costs 	<ul style="list-style-type: none"> Larger owners team have now been incorporated into budget Higher insurance costs now budgeted
Contingency & Allowances	29.3	18.2	(11.1)	-	-%	<ul style="list-style-type: none"> Contingencies and growth allowances have been allocated to cost items above. 	<ul style="list-style-type: none"> \$18.2 million contingency and allowances have been included representing ~11% of remaining costs, compared to initial \$29.3 million contingency representing ~15.6%
TOTAL CAPITAL COST	216.8	280.2	63.4	102.1	36.4%		

See next slide for adjustments to reach A\$61 million capital requirement

~A\$34m of ~A\$100m incurred but not yet paid

CAPITAL REQUIREMENT

Kalium’s forecast capital cost overrun along with other costs including (among others) costs associated with delays and COVID-19, has led to an additional A\$61 million total capital requirement

Forecast capital cost over-run (see previous slide)	A\$m	63.4
Usage of previous equity cost overrun facility ¹	A\$m	(10.0)
Access to cash under the debt facilities previously restricted by Lenders ¹	A\$m	(5.0)
Contractor discounts	A\$m	(0.3)
Contractor payments in shares or options in lieu of cash	A\$m	(7.5)
Additional capitalised opex & overheads	A\$m	4.1
Project delay costs (current standstill and COVID-19 impact)	A\$m	9.7
Additional finance and legal costs	A\$m	2.1
Restructuring, capital raising and other costs	A\$m	4.7
Total capital requirement	A\$m	61.0

1. Refer to slide 6 of KLL Investor Presentation Equity Raising July 2019 released on 24 July 2019

DE-RISKING STRATEGY

- Overall project now 40%¹ complete, with increased knowledge around key cost parameters
- Conversion of process plant part of construction to a lump sum EPC contract
- Increased key contractor alignment through payments to certain contractors in Kalium shares/options in lieu of cash
- Optimised execution strategy, construction schedule and site manning levels to reduce risk, and to allow construction activities where all materials and supplies already delivered, minimising supply risk
- Increased understanding and certainty around brine flow characteristics, yield and grade following completion of all production bores and trenches with ~23kt equivalent SOP pumped as at end of April
- De-risk commissioning through additional ~6 months of operating bores and trenches to maximise salt availability during ramp-up period
- Kalium committed to Board and Management changes post raising to ensure right skill-set and appropriate governance to support development of the Project going forward



Picture: Beyondie Pilot Harvest Trials

1. 40% complete under the project development schedule as at end March 2020

COVID-19 MITIGATION PLAN

Kalium is planning existing operations and future construction to mitigate COVID-19 risk as much as possible to ensure the safety of all employees and contractors, plus protect the project schedule and cost, including:

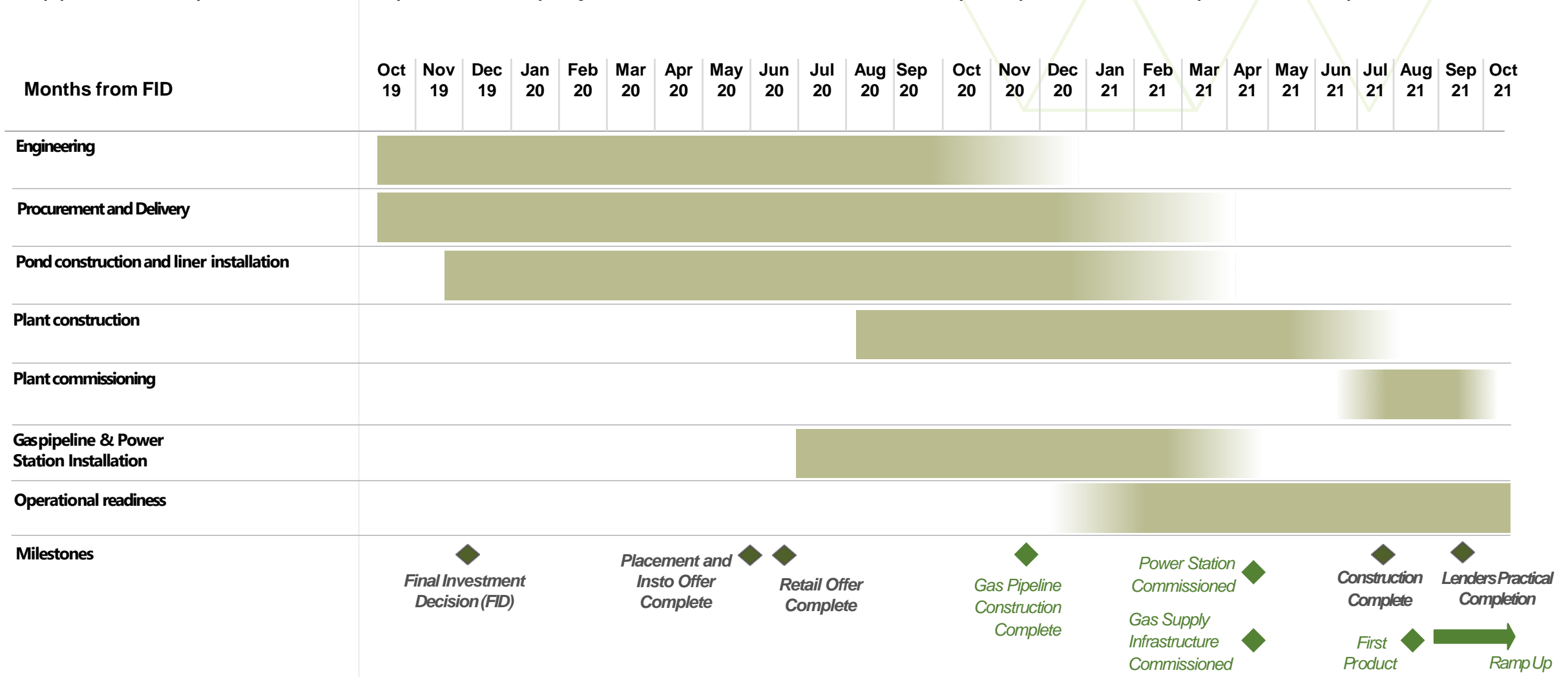
- Enhanced temperature and questionnaire screening
- Established flexible and remote working plans
- Mandatory self-quarantine, and isolation areas on site identified
- Optimising site works to manage within COVID-19 limitations
- Managing site manning levels to limit COVID-19 risk and optimise usage of installed accommodation
- Continue operation and maintenance of existing brine bore fields, trenches and evaporation ponds
- Working to the “Framework for COVID-19 in the Resources sector”



Picture: Blue Tree Project at Beyondie – encourages people to talk about mental health

CONSTRUCTION TIMETABLE

Approximately 6 months delay in overall project timetable due to voluntary suspension and optimisation period



OPERATING COST UPDATE

Operating costs expected to be in line with previous FEED estimates

- Independent operational cost review undertaken which confirms no material change to the FEED operating cost
- Three largest contracts being gas supply, gas transportation and end-product freight and port, have been awarded on budget – which represents ~50% of the cash operating cost
- Labour cost estimates and manning profile are still consistent with initial budget.
- Additional capitalised operating costs have been included in the capital requirement due to the ~6 months delay period
- German design contracts include performance guarantees on throughput and product quality, with incentives for reduced operating cost
- No impact to resource (19.6Mt SOP) and reserves (5.1Mt SOP) from lower than expected flow rates, but requires additional bores, pumps and piping
- 10 Mile bore fields and trenches are now fully operational. Sunshine bore field installed, with commissioning pending final piping and concentrator pond completion
- An additional ~6 months of potassium mixed salt production increases stockpile available for ramp-up, de-risking cash flows during ramp up period (as at end April 2020, 23kt of equivalent SOP had been pumped to the evaporation ponds)


FINANCIAL MODELLING UPDATE

- Updated Phase 1 pre-tax NPV₍₈₎ of A\$364M and post-tax NPV₍₈₎ of A\$218M
- Phase 1 is the current 90ktpa commercial demonstration facility under construction, whilst Phase 2 is the next phase of the project ramping up to 180ktpa SOP full scale facility to be funded via future cashflow and debt
- Valuation date updated to 31 March 2020 from 31 March 2019 (i.e. ignores capital spent up to 31 March 2020)
- Updated SOP pricing reflecting January 2020 Argus and CRU market reports, somewhat offset by more favourable AUD/USD rates
- Added A\$61m cost overrun and includes ~6 months delay to first production
- Further upside opportunity through:
 - potential to develop project to increase throughput to 180ktpa (Phase 2); and
 - potential of processing residual brine into magnesium by-products (studies still underway)

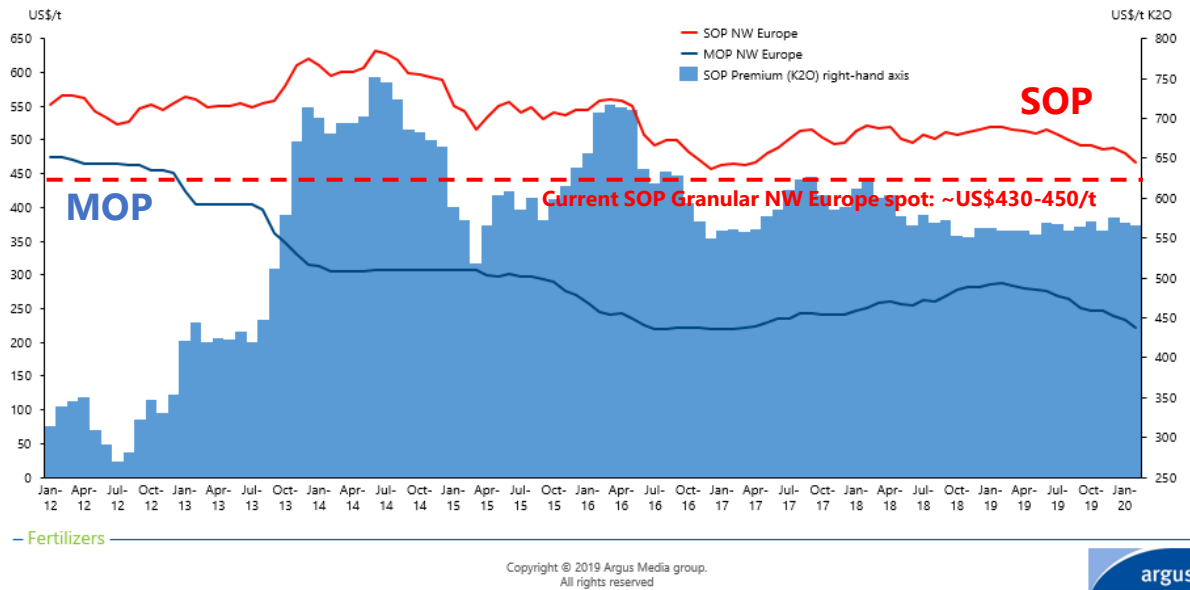
	FEED 90ktpa	Updated Phase 1 Financials (90ktpa only)	FEED 180ktpa (see ASX release 4 March 2019)	Updated Phase 2 Financials (90ktpa ramping up to 180ktpa)
Pre-tax NPV ₍₈₎	A\$377M	A\$364M	A\$606M	A\$603M
Post-tax NPV ₍₈₎	A\$226M	A\$218M	A\$361M	A\$362M
Valuation Date	31 March 2019	31 March 2020	31 March 2019	31 March 2020
First 10 years average EBITDA	~A\$35M per annum	~A\$43M per annum	~A\$69M per annum	~A\$77M per annum
Average LOM EBITDA	~A\$85M per annum	~A\$72M per annum	~A\$126M per annum	~A\$115M per annum
LOM EBITDA margin	59%	57%	61%	60%
LOM Operating Cost (FOB AISC)	~US\$214/t	~US\$192/t	~US\$178-207/t	~US\$169/t
USD SOP price (LOM real avg)	US\$637/t	US\$488/t	US\$606/t	US\$487/t
AUD:USD	0.73	0.65	0.73	0.65
AUD SOP price (LOM real avg)	A\$872/t	A\$751/t	A\$830/t	A\$749/t

Current 90ktpa commercial demonstration facility under construction

OFFTAKE AGREEMENT

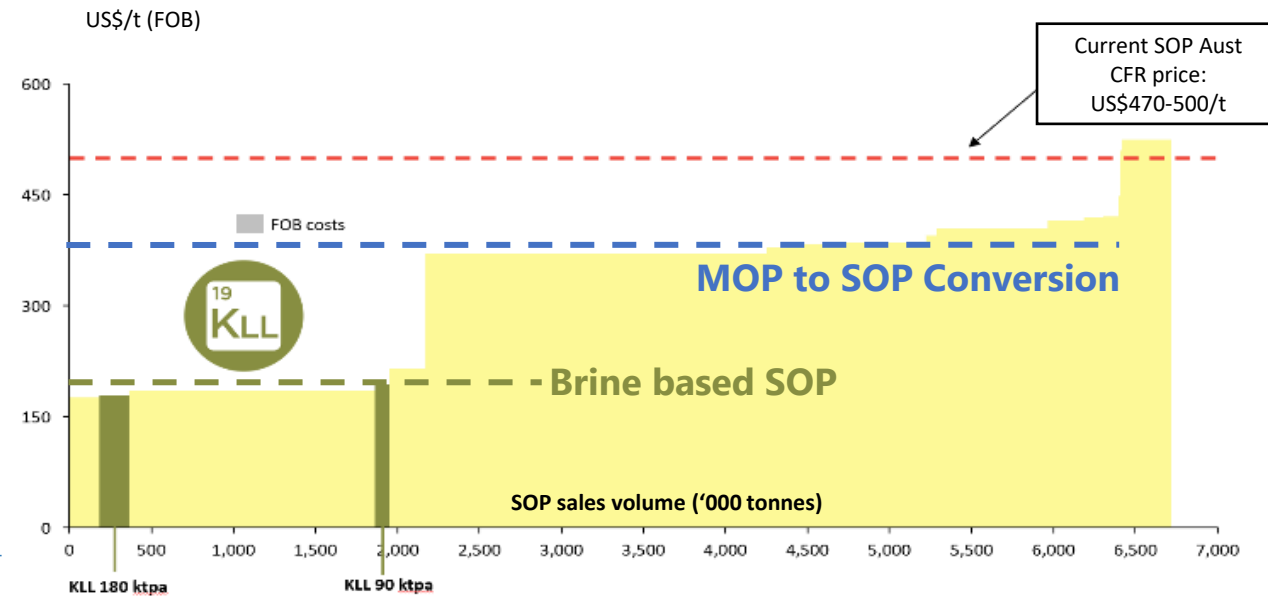
- Offtake Agreement with German fertiliser producer and distributor¹ 
- 10 year term, 100% of Start-up Volume
- K+S currently supplies over 50% of the Australian and New Zealand SOP markets
- Demand = Australia ~75ktpa SOP, NZ ~17ktpa SOP

Historical MOP and SOP NorthWest Europe pricing (US\$/t)



Source: Argus Media

SOP cost curve (US\$/t FOB)



Source: Integer, Argus Media

Note: Costs refer to cash-operating items and excludes sustaining capital, and royalties

1. Refer to Kalium Lakes Concludes Historic Binding Offtake agreement with global potash Producer K+S ASX Announcement dated 26 March 2019 https://www.kaliumlakes.com.au/site/wp-content/uploads/austocks/kll/2019_03_26_KLL_1553549280.pdf

APPENDIX 1

ADDITIONAL INFORMATION



EXPERIENCED BOARD OF DIRECTORS



Malcolm Randall, NON-EXECUTIVE CHAIRMAN
(B.Chem, FAICD)

An experienced company director and chairman with extensive experience in corporate management and marketing in the resources sector. Mal's experience extends over a broad range of commodities both in Australia and internationally.



Mark Sawyer, NON-EXECUTIVE DIRECTOR
(LLB)

Mark Sawyer is a co-founder of Greenstone Resources which he founded in 2013 after a successful 16 year career in the resources sector. Prior to establishing Greenstone, Mark was GM and Co-Head Group Business Development at Xstrata plc. Prior to Xstrata, he was a founder and partner in Cutfield Freeman & Co, a boutique advisory firm. Mark is a corporate finance Solicitor by training.



Brett Hazelden, MANAGING DIRECTOR
(B.Sc, MBA, GAICD)

A Metallurgist who brings more than 21 years of experience, in project management, engineering design and operations serving the Australasian resources industry. Brett has been involved in a broad range of commodities including numerous mergers, acquisitions and due diligence reviews. As well as other roles, he has held senior positions at Rio Tinto, Fluor, Newcrest Mining and Iron Ore Holdings.



Brent Smoothy, NON-EXECUTIVE DIRECTOR

Brent Smoothy is a successful business owner controlling multiple companies that undertake pastoral, aviation, logistics, aggregate production and construction activities in Australia. Brent is a co-founder of the Company, who retains pastoral leases in the Central and Eastern Pilbara regions of Western Australia, a broadacre cropping and cattle property in Central Queensland and a helicopter aviation business servicing the pastoral, mining and government sectors.



Stephen Dennis, NON-EXECUTIVE DIRECTOR
(B.Com, LLB)

With a career spanning more than 30 years as an experienced and well regarded company director, Stephen is currently the non-executive chairman of several ASX listed resource companies, including Heron Resources Limited, Rox Resources Limited, EHR Resources Limited and Graphex Mining Limited.



Dale Champion, NON-EXECUTIVE DIRECTOR
(B.Com, GAICD)

Mr Champion's finance career spanned more than 25 years and included extensive experience in institutional and corporate banking, together with structured and international trade finance. Dale established Agrify, a private Australian based advisory firm specialising in agricultural related industries, in 2010.

10 MILE TRENCHES OPERATIONAL



SUNSHINE TRANSFER POND READY FOR LINING



EVAPORATION PONDS



CONSTRUCTION PROGRESS



Administration Buildings and Workshop

- Access Road complete
- 150 Man Accommodation installed
- Offices and Workshops in place
- Airstrip constructed
- Process Plant Earthworks being finalised
- Equipment Fabrication commenced
- Gas Pipeline Fabricated & Delivered to Port Hedland
- Gas Power Station ordered
- Harvester delivered to Perth

ACCOMMODATION VILLAGE PROGRESS



BEYONDIE AIRSTRIP

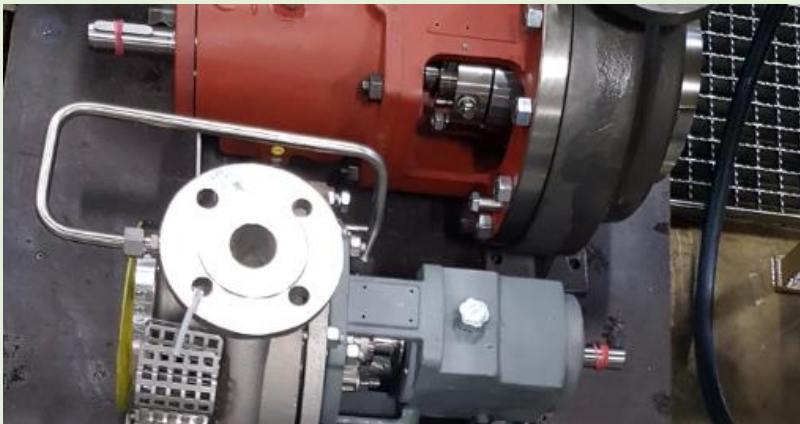


PROCESSING PLANT 3D MODEL





EQUIPMENT & FABRICATION PROGRESS (1/4)



EQUIPMENT & FABRICATION PROGRESS (2/4)



EQUIPMENT & FABRICATION PROGRESS (3/4)



EQUIPMENT & FABRICATION PROGRESS (4/4)

POTASSIUM MINERAL RESOURCES AND ORE RESERVES

JORC / CIM Resource	Drainable Brine Volume (M m ³)	K Grade (mg/l)	K (Mt)	SO ₄ (Mt)	Drainable Brine SOP (Mt)	Total Brine Volume SOP (Mt)
Measured Resource	149	5,155	0.77	2.33	1.72	5.67
Indicated Resource	735	5,591	4.11	11.91	9.17	32.42
Inferred Resource	695	5,647	3.92	11.86	8.75	121.63
Total Mineral Resource	1,579	5,585	8.80	26.10	19.64	159.70
Exploration Target	920 - 2,810	1,800 - 3,300	1.6 - 9.3	5.0 - 25.6	3.7 – 20.7	40 - 250

Drainable Brine Mineral Resource complies with the Canadian (CIM, 43-101) standards and guidelines for brine deposits, as well as JORC Code (2012). German consultants K-UTECH have signed off as the Competent Persons. KLL is also part of the Association of Mining and Exploration Companies (AMEC) Potash Working Group which has developed guidelines to define a brine Mineral Resource and Ore Reserve, in order to increase the certainty, clarity and transparency in reporting of these resources, which was recently accepted by JORC. Total Brine Volume (Porosity) Estimates are provided for comparative purposes with other Australian Listed Companies who do not report Resources on a Drainable Brine basis.

Refer to Disclaimer & Compliance Statement. The Kalium Lakes Beyondie Potash Project Exploration Target is based on a number of assumptions and limitations and is conceptual in nature. It is not an indication of a Mineral Resource Estimate in accordance with the JORC Code (2012) and it is uncertain if future exploration will result in the determination of a Mineral Resource.

JORC / CIM Reserve	Drainable Brine Volume (M m ³)	K Grade (mg/l)	K (Mt)	SO ₄ (Mt)	Drainable Brine SOP (Mt)
Proved Reserve	119	6,207	0.74	2.14	1.65
Probable Reserve	295	5,306	1.57	4.46	3.49
Total Ore Reserve	414	5,565	2.30	6.60	5.13

The Ore Reserve estimate has been developed using detailed integrated groundwater flow and solute transport finite element modelling in FEFLOW, an industry standard numerical groundwater modelling platform. The models have been used to simulate the Ore Reserve estimate and develop mine plans for the Beyondie SOP Project. Proved and Probable Reserve volumes were derived from the capture zones originating from the Measured and Indicated Resource zones respectively. The impacts of lake surface recharge have been determined by comparing the differences of the mine plan with and without recharge. The Ore Reserve estimate does not include any recharge. A cut-off grade of 2,500 mg/L potassium has been applied to the Ore Reserve.

APPENDIX 2

KEY RISKS



KEY RISKS

Development of the Beyondie Potash Project

The Company's ability to successfully develop and commercialise the BSOPP may be affected by factors including project delays and additional costs overruns. If the Company experiences further project delays or additional cost overruns this could result in the Company not realising its operational or development plans or result in such plans costing more than expected or taking longer to realise than expected.

The Company has endeavoured to take appropriate action to mitigate the risks of further project delays and additional cost overruns (including by entering into "lump-sum" contracts with some of its third party contractors and varying certain of its existing contractual arrangements) but the occurrence of an event that results in project delays and/or additional cost overruns may have a material adverse effect on the Company's performance and the value of its assets.

The Company has prepared estimates of capital expenditure and costs (which have been reviewed and verified by an independent expert) and, where possible and appropriate, has entered into "lump-sum" contracts with some of its third party contractors to mitigate and reduce the risk of increases in the capital expenditure for the development of the BSOPP. However, as is the case with all "lump sum" contracts, if the scope of what is required to be delivered under those contracts changes because of, for example, the impact of COVID-19, inclement weather, force majeure events, changes in law, directions or actions from the Company, unforeseen design changes, or delivery failures, the relevant "lump sum" price will increase.

In addition, although the various components of the production plant and associated infrastructure for the BSOPP will be designed and constructed by a number of separate contractors, these components being designed and constructed by the separate contractors must technically interface together in order for the BSOPP to be complete and for production to commence. The Company retains the legal and technical risk in those various components technically interfacing and must manage this risk throughout the design and construction of the BSOPP. The level of interface required between the EPC Contractor and the purification plant engineering, procurement and supply contractor to wet commission the process plant (including the purification plant component) also presents a technical and cost risk. Failure to achieve this may result in delays in the construction and development of the BSOPP, which may adversely impact on the Company's future cash flows, profitability, results of operations and financial condition.

Future operations of the Beyondie Potash Project

The Company has prepared operating cash costs, future production targets and revenue profiles for its future operations at the BSOPP. However, production targets and operating costs may be adversely affected by a variety of factors, including the acquisition and/or delineation of economically recoverable mineralisation, unfavourable geological conditions, seasonal weather patterns, unanticipated technical and operational difficulties encountered in extraction and production activities, mechanical failure of operating plant and equipment, shortages or increases in the price of consumables, spare parts and plant and equipment, further cost overruns, access to the required level of funding and contracting risk from third parties providing essential services. In addition, there may be other risks that can impact production and operating cost estimates, including increases in labour costs, general inflationary pressures, currency exchange rates and other unforeseen circumstances such as health and safety outcomes.

Any unforeseen increases in capital or operating costs of the BSOPP could have an adverse impact on the Company's future cash flows, profitability, results of operations and financial condition. No assurance can be given that the Company's estimates will be achieved or that the Company will have access to sufficient capital to develop the BSOPP due to an increase in capital and operating costs estimates.

Staff and owners team recruitment and retention

The Company's ability to execute its de-risking strategy is dependent on the performance and expertise of its key management personnel and the owners team. The Company relies on experienced and qualified technical staff in respect to the development, construction and operation of the BSOPP and there is a risk that the Company may not be able to attract and retain key staff, and members of the owners team, or be able to find effective replacements in a timely manner. The loss of staff, or any delay in their replacement, and the inability of the Company to hire additional staff could impact the Company's development of the BSOPP and its ability to achieve its de-risking strategy.

There is also a risk that the Company will be unable to retain existing staff, or recruit new staff, on terms of retention that are as attractive to the Company's as past agreements. The loss of key personnel could cause a significant disruption to the business and could adversely affect our operations.

There is a risk that the Company may not be able to recruit suitably qualified and talented staff in a time frame that meets the growth objectives of the Company. This may result in delays in the construction and development of the BSOPP, which may adversely impact on the Company's future cash flows, profitability, results of operations and financial condition.

Compliance with Financing Arrangements

The Company has entered into financing arrangements with the Senior Lenders pursuant to which the Senior Lenders have provided KLP and KLI with funding to develop the BSOPP. The Senior Lenders have agreed (amongst other matters) to continue to provide project finance loan facilities to KLP and KLI following completion of the recapitalisation of the Company and waive any pre-existing defaults and breaches under the financing arrangements, subject to the satisfaction of certain conditions.

The failure of the Company to complete the Placement and Entitlement Offer (including any termination of the underwriting/sub-underwriting arrangements) and raise at least A\$50 million of new equity would leave the Project with a funding shortfall and would trigger a default under the financing arrangements with the Senior Lenders, thereby giving them the right to declare their loans immediately repayable and, failing repayment, enforce their security over the assets of the Company, KLP and KLI.

Contractual Risks

The Company has entered into a number of key contractual arrangements with various third parties, including but not limited to its various project construction and delivery counterparties (including, DRA) and its offtake counterparty (being, K+S). These arrangements contain customary termination events in respect to various matters, including but not limited to termination events in respect to the Company entering into any composition or arrangement with its creditors. As at the date of this Prospectus, no contractual third party has invoked, nor have they waived, a right to terminate any arrangement with the Company based on the forbearance arrangements entered into by the Company and/or the recapitalisation measures that are being effected by the Company.

KEY RISKS

COVID-19 Risk

The global economic outlook is facing uncertainty due to the current COVID-19 pandemic, which has been having, and will likely continue to have, a significant impact on global capital markets, commodity prices and foreign exchange.

To date, the COVID-19 pandemic has not had any material impact on the Company's operations, however, any infections on site at the BSOPP could result in the Company's operations being suspended and construction otherwise disrupted for an unknown period of time, which may have an adverse impact on the Company's operations well as adverse implications on the Company's future cash flows, profitability and financial condition.

Supply chain disruptions resulting from the COVID-19 pandemic and measures implemented by governmental authorities around the world to limit the transmission of the virus (such as travel bans and quarantining) may, in addition to the general level of economic uncertainty caused by the COVID-19 pandemic, also adversely impact the Company's operations, financial position and prospects.

Generally most contractors engaged to design and construct the BSOPP will have an entitlement to claim additional costs if COVID-19 increases the cost of performing their works and services or delays the provision of those works and services.

The Company has implemented a COVID-19 mitigation plan in order to minimise the risk of infection for individuals. The plan includes, enhancing temperature and questionnaire screening, establishing flexible and remote working plans, identifying mandatory self-quarantine, and isolation areas on site, optimising site works to manage within COVID-19 limitations, managing site manning levels to limit COVID-19 risk and optimising usage of installed accommodation, continuing operation and maintenance of existing brine bore fields, trenches and evaporation ponds and working to the "Framework for COVID-19 in the Resources sector.

In addition, the Company has also minimised the risk in respect to COVID-19 by developing an optimised execution strategy and construction schedule to allow for major activities to be done sequentially.

The Company will continue to review its COVID-19 mitigation plan and update its plan based on the latest guidance from health professionals and the government as the situation develops.

Dependence on key contractors

The Company has outsourced substantial parts of the development and construction of the BSOPP to third party contractors. Such contractors may not be available to perform services for the Company, when required, or may only be willing to do so on terms that are not acceptable to the Company. Further, performance may be constrained or hampered by capacity constraints, mobilisation issues, plant, equipment and staff shortages, labour disputes, managerial failure and default or insolvency. Contractors may not comply with provisions in respect of quality, safety, environmental compliance and timeliness, which may be difficult to control. In the event that a contractor underperforms or is terminated, the Company may not be able to find a suitable replacement on satisfactory terms within time or at all. These circumstances could have a material adverse effect on the Company's operations and the development and construction of the BSOPP.

Going Concern

The Company's interim financial report for the half year ended 31 December 2019 has been prepared on a going concern basis, which contemplates continuity of normal business activities and realisation of assets and discharge of liabilities in the normal course of business.

In the event that the Company does not complete all aspects of the Placement and Entitlement Offer, there would be material uncertainty regarding whether the Company would continue as a going concern.

Underwriting risk

The Company has entered into an underwriting agreement pursuant to which the Lead Manager has agreed to underwrite the Placement and Entitlement Offer, subject to the terms and conditions of the Underwriting Agreement. If certain conditions are not satisfied or certain events occur, the Lead Manager may terminate the Underwriting Agreement. Termination of the Underwriting Agreement would have an adverse impact on the proceeds capable of being raised under the Placement and the Entitlement Offer and the Company's sources of funding. If the Underwriting Agreement is terminated, at any time, and the Company does not raise the full amount under the Placement and Entitlement Offer, the Company would need to find urgent funding alternatives to meet its obligations to the Senior Lenders and to fund its ongoing operations.

Future capital requirements

Whilst the Placement and Entitlement Offer are expected to leave the Company well positioned, the Company may require further financing to continue to operate in the future if, for example, it fails to meet its construction timeline or there is otherwise a material departure from the Company's production or cost guidance. Any additional equity financing that the Company may undertake in the future may dilute existing shareholdings. Debt financing, if available, may involve restrictions on financing and operation activities.

There can be no assurance that the Company will be able to obtain additional financing when required in the future, or that the terms and the time in which any such financing can be obtained will be acceptable to the Company. This may have an adverse effect on the Company's financial position and prospects.

Operational risks

The Company's operational and development activities will be subject to numerous operational risks, many of which are beyond the Company's control. The Company's operations may be curtailed, delayed or cancelled as a result of factors such as adverse weather conditions, mechanical difficulties, shortages in or increases in the costs of labour, consumables, spare parts, plant and equipment, external services failure (including energy and water supply), industrial disputes and action, difficulties in commissioning, ramp up and operating plant and equipment, IT system failures, mechanical failure or plant breakdown, and compliance with governmental requirements. Hazards incidental to the mining, exploration and development of mineral properties such as unusual or unexpected geological formations, difficulties and/or delays associated with groundwater and dewatering of existing pits may be encountered by the Company. Industrial and environmental accidents could lead to substantial claims against the Company for injury or loss of life, and damage or destruction to property, as well as regulatory investigations, clean up responsibilities, penalties and the suspension of operations.

There is no certainty that the production ramp up process will not uncover failures or deficiencies in processes, systems, plant and equipment required for the BSOPP, and addressing such failures or deficiencies may result in the Company incurring unexpected costs and production ramp-up delays. Any of these outcomes could have a material adverse impact on the Company's results of operation and financial performance, including but not limited to the Company's ability to operate on a cashflow positive basis.

Any inability to resolve any unexpected problems relating to these operational risks or adjust costs profiles on commercial terms could adversely impact continuing operations, production targets, Mineral Resources and Ore Reserves estimates and the assessment of recoverable amount of the Company's assets. Production guidance and targets are subject to assumptions and contingencies which are subject to change as operations performance and market conditions change or other unexpected events arise.

Commodity price volatility

If the Company achieves success leading to production, the revenue the Company will derive through the sale of sulphate of potash product (SOP Product) exposes the Company to commodity price and exchange rate risk (see below). Commodity prices fluctuate and are affected by numerous factors beyond the control of the Company. Such factors include the supply and demand for commodities such as potash, forward selling activities, technological advancements and other macro-economic factors.

If the Company achieves development success which leads to viable production, its financial performance will be highly dependent on the prevailing commodity prices and exchange rates. These factors can affect the value of the Company's assets and the supply and demand characteristics of potash, and may have an adverse effect on the viability of the Company's development and production activities, its ability to fund those activities and the value of its assets

KEY RISKS

Currency volatility

International prices of various commodities are denominated in United States dollars, whereas the income and expenditure of the Company are and will be taken in account in Australian Dollars, consequently exposing the Company to the fluctuations and volatility of the rate of exchange between the United States Dollar and the Australian Dollar as determined in international markets.

Purification facility design, operation, recovery and product specification

The Company is using internationally recognised consultants in the design of the process and selection of suitable equipment to achieve production capacity and specification to market requirements. However, project development remains inherently risky due to the number of variables that need to be managed. This could lead to equipment not performing as required or expected, resulting in difficulty maintaining product specification, not achieving name plate design capacity, not achieving expected potassium recoveries, increased maintenance and overall operating costs.

This risk also applies to non-process plant equipment and facilities, recognising that the BSOPP by its nature is operating with corrosive fluids and subject to environmental impacts of salinity which may result in premature or otherwise unexpected failure of critical equipment such as bore pumps.

Inability to abstract brine volume

The Company has utilised a number of specialist consultants in determining its ability to abstract brine consistently from the deposits but there is a risk that the Company will be unable to abstract the brine in volumes required to meet project timetables and production. This can occur due to low permeability of aquifer material, variability in the deposit and continuity of the various aquifer layers. As a result pumping rates may be lower than expected, or require additional bores and/or trenches. Each bore and trench is likely to have a specific life expectancy and will eventually run dry as brine is extracted. This life expectancy may be variable and shorter than expected.

Variability in brine

The brine deposit may be variable due to the geological layering of the host rock, the location within the palaeochannel, inflows of other waters carrying other impurities or fresh water all of which will affect the brine chemistry across the deposit. Added to this there is also the potential for dilution after rainfall which may influence changes in the chemistry of brine recovery. The variability may cause different evaporation rates, alternative salt evaporites being formed in the evaporation ponds, require additional pumping volumes due to lower grades.

Resource and Reserve estimates and classification

The Mineral Resource and Ore Reserve estimates for the BSOPP are estimates only and are expressions of judgement based on knowledge, experience and industry practice. In addition, by their very nature, Mineral Resource estimates are necessarily imprecise and depend to some extent on interpretations, which may prove to be inaccurate. No assurances can be given that any particular level of recovery of potash will in fact be realised.

Evaporation pond design

The Company has undertaken a large scale pilot evaporation pond program to enhance its understanding of the construction methodology, evaporation rates, leakage rates and other potential performance parameters of the brine. There is a scale up risk that, in the construction and operation of the evaporation ponds, these performance parameters could vary to the current pond and pump testing findings and therefore may impact the basis of design and operation, and potentially the capital and operation costs, of the full size project. There is also a risk of structural failures or leakage.

Title Risk

The Company's activities are dependent upon the maintenance (including renewal) of the tenements in which the Company has or acquires an interest. Maintenance of the Company's tenements is dependent on, among other things, the Company's ability to meet the licence conditions imposed by relevant authorities including compliance with the Company's work program requirements, which in turn, is dependent on the Company being sufficiently funded to meet those expenditure requirements. Although the Company has no reason to think that the tenements in which it currently has an interest will not be renewed, there is no assurance that such renewals will be given as a matter of course and there is no assurance that new conditions will not be imposed by the relevant granting authority.

Exploitation, exploration and mining licences

The Company has been granted two Mining Leases, various miscellaneous licences and exploration licences. The Company's activities are dependent upon the grant, or as the case may be, the maintenance of appropriate licenses and leases, which may be withdrawn or made subject to limitations. The maintaining of licences and leases, obtaining renewals, or getting licences and leases granted, often depends on the Company being successful in obtaining required statutory approvals for its proposed activities and that the licences and tenements, leases, permits or consents it holds will be renewed as and when required. There is no assurance that such renewals will be given as a matter of course and there is no assurance that new conditions will not be imposed in connection therewith.

Change in regulations

Adverse changes in Federal or Western Australia government policies or legislation may affect ownership of mineral interests, taxation, royalties, land access, labour relations and mining and exploration activities of the Company. It is possible that the current system of exploration and mine permitting in Western Australia may change resulting in impairment of rights and possibly expropriation of the Company's properties without adequate compensation. Increased royalties or any other changes to the royalty regime could result in higher operating costs for the Company's operations and may have an adverse effect on the Company's business, results, financial condition and prospects.

Environmental risk

The operations and proposed activities of the Company are subject to State and Federal laws and regulations concerning the environment. As with most mining and exploration projects, the Company's activities including the BSOPP are expected to have an impact on the environment. It is the Company's intention to conduct its activities to the required standard of environmental obligation, including compliance with all environmental laws.

Although the Company believes that it is in compliance in all material respects with all applicable environmental laws and regulations, there are certain risks inherent to its activities, such as accidents or other unforeseen circumstances, which could subject the Company to extensive liability.

Insurance

The Company intends to insure its operations in accordance with industry practice. However, in certain circumstances, the Company's insurance may not be available or of a nature or level to provide adequate insurance cover. The occurrence of an event that is not covered or fully covered by insurance could have a material adverse effect on the business, financial condition and results of the Company. In addition, there is a risk that an insurer defaults in the payment of a legitimate claim by the Company.

Third party risk

The operations of the Company require the involvement of a number of third parties, including suppliers, contractors and clients.

Financial failure, default or contractual non-compliance on the part of such third parties may have a material impact on the Company's operations and performance. It is not possible for the Company to predict or protect the Company against all such risks.

KEY RISKS

Contractual Disputes

As with any contractual arrangement, there is a risk that the business and operations could be disrupted in situations where there is a disagreement or dispute in relation to a term of the contract. Should such a disagreement or dispute occur, this may have an adverse impact on the Company's operations and performance generally.

Environmental and other statutory approvals

The Company's project and operations are subject to Commonwealth and State laws, regulations and specific conditions regarding approvals to explore, construct and operate. There is a risk that such laws, regulations and specific conditions may impact the profitability of the project and the ability for the project to be satisfactorily permitted. Key and on-going approvals required, may take longer to be obtained or may not be obtainable at all.

Competition

Although there is currently no Australian production of SOP, there are other mining exploration companies in Australia that are currently seeking to explore, develop and produce SOP. The Company will have no influence or control over the activities or actions of its competitors and other industry participants, whose activities or actions may positively or negatively affect the operating and financial performance of the Company's projects and business.

New commodity and lack of operational experience

The Company recognises that as a potential leader in the Australian production of potash products there may initially be a lack of suitably trained operators for the overall project which has been explicitly designed for the extraction and treatment of brine to produce this group of products to market specifications.

Furthermore, this risk could manifest itself during the commissioning stage for the same reasons expressed above which could lead to increased capital costs and delays in achieving operational ramp up.

Inclement weather and Natural Disasters

The Company's operational activities are subject to a variety of risks and hazards which are beyond its control, including hazardous weather conditions such as excessive rain, flooding and fires.

Severe storms and high rainfall leading to flooding and associated damage may result in disruption to the evaporation process in the ponds, scouring damage to trenches, roadways and pond walls. Flood waters within the pond areas will increase the total evaporation time and impact the production schedule.

Additionally, as some of the brine production is from surface trenches, these trenches may become flooded during severe weather. This may impact the quality and consistency of the brine and the ability to continue surface extraction by trenches within the lakes areas, until the flood waters subside.

Any of the above occurrences could impact the profitability of the Company.

Risk of Shareholder dilution

If eligible shareholders elect not to take up their entitlements or only take up part of their entitlements, they will be subject to dilution as a result of the issue of Shares under the Placement and Entitlement Offer. In addition, Ineligible Shareholders will be subject to dilution under the Placement and Entitlement Offer.

APPENDIX 3

OFFER RESTRICTIONS



FOREIGN SELLING RESTRICTIONS

This document does not constitute an offer of New Shares in any jurisdiction in which it would be unlawful. In particular, this document may not be distributed to any person, and New Shares may not be offered or sold in the placement or the institutional component of the entitlement offer, in any country outside Australia except to the extent permitted below.

Canada (British Columbia, Ontario and Quebec provinces)

This document constitutes an offering of New Shares only in the Provinces of British Columbia, Ontario and Quebec (the "Provinces") and to those persons to whom they may be lawfully distributed in the Provinces, and only by persons permitted to sell such New Shares. This document is not, and under no circumstances is to be construed as, an advertisement or a public offering of securities in the Provinces. This document may only be distributed in the Provinces to persons that are "accredited investors" within the meaning of NI 45-106 – Prospectus Exemptions, of the Canadian Securities Administrators.

No securities commission or similar authority in the Provinces has reviewed or in any way passed upon this document, the merits of the New Shares or the offering of New Shares and any representation to the contrary is an offence.

No prospectus has been, or will be, filed in the Provinces with respect to the offering of New Shares or the resale of such securities. Any person in the Provinces lawfully participating in the offer will not receive the information, legal rights or protections that would be afforded had a prospectus been filed and receipted by the securities regulator in the applicable Province. Furthermore, any resale of the New Shares in the Provinces must be made in accordance with applicable Canadian securities laws which may require resales to be made in accordance with exemptions from dealer registration and prospectus requirements. These resale restrictions may in some circumstances apply to resales of the New Shares outside Canada and, as a result, Canadian purchasers should seek legal advice prior to any resale of the New Shares.

The Company as well as its directors and officers may be located outside Canada and, as a result, it may not be possible for purchasers to effect service of process within Canada upon the Company or its directors or officers. All or a substantial portion of the assets of the Company and such persons may be located outside Canada and, as a result, it may not be possible to satisfy a judgment against the Company or such persons in Canada or to enforce a judgment obtained in Canadian courts against the Company or such persons outside Canada.

Any financial information contained in this document has been prepared in accordance with Australian Accounting Standards and also comply with International Financial Reporting Standards and interpretations issued by the International Accounting Standards Board. Unless stated otherwise, all dollar amounts contained in this document are in Australian dollars.

Statutory rights of action for damages and rescission

Securities legislation in certain of the Provinces may provide purchasers with, in addition to any other rights they may have at law, rights of rescission or to damages, or both, when an offering memorandum that is delivered to purchasers contains a misrepresentation. These rights and remedies must be exercised within prescribed time limits and are subject to the defenses contained in applicable securities legislation. Prospective purchasers should refer to the applicable provisions of the securities legislation of their respective Province for the particulars of these rights or consult with a legal adviser.

The following is a summary of the statutory rights of rescission or to damages, or both, available to purchasers in Ontario. In Ontario, every purchaser of the New Shares purchased pursuant to this document (other than (a) a "Canadian financial institution" or a "Schedule III bank" (each as defined in NI 45-106), (b) the Business Development Bank of Canada or (c) a subsidiary of any person referred to in (a) or (b) above, if the person owns all the voting securities of the subsidiary, except the voting securities required by law to be owned by the directors of that subsidiary) shall have a statutory right of action for damages and/or rescission against the Company if this document or any amendment thereto contains a misrepresentation. If a purchaser elects to exercise the right of action for rescission, the purchaser will have no right of action for damages against the Company. This right of action for rescission or damages is in addition to and without derogation from any other right the purchaser may have at law. In particular, Section 130.1 of the Securities Act (Ontario) provides that, if this document contains a misrepresentation, a purchaser who purchases the New Shares during the period of distribution shall be deemed to have relied on the misrepresentation if it was a misrepresentation at the time of purchase and has a right of action for damages or, alternatively, may elect to exercise a right of rescission against the Company, provided that (a) the Company will not be liable if it proves that the purchaser purchased the New Shares with knowledge of the misrepresentation; (b) in an action for damages, the Company is not liable for all or any portion of the damages that the Company proves does not represent the depreciation in value of the New Shares as a result of the misrepresentation relied upon; and (c) in no case shall the amount recoverable exceed the price at which the New Shares were offered.

Section 138 of the Securities Act (Ontario) provides that no action shall be commenced to enforce these rights more than (a) in the case of any action for rescission, 180 days after the date of the transaction that gave rise to the cause of action or (b) in the case of any action, other than an action for rescission, the earlier of (i) 180 days after the purchaser first had knowledge of the fact giving rise to the cause of action or (ii) three years after the date of the transaction that gave rise to the cause of action. These rights are in addition to and not in derogation from any other right the purchaser may have.

Certain Canadian income tax considerations

Prospective purchasers of the New Shares should consult their own tax adviser with respect to any taxes payable in connection with the acquisition, holding or disposition of the New Shares as any discussion of taxation related matters in this document is not a comprehensive description and there are a number of substantive Canadian tax compliance requirements for investors in the Provinces.

Language of documents in Canada

Upon receipt of this document, each investor in Canada hereby confirms that it has expressly requested that all documents evidencing or relating in any way to the sale of the New Shares (including for greater certainty any purchase confirmation or any notice) be drawn up in the English language only. Par la réception de ce document, chaque investisseur canadien confirme par les présentes qu'il a expressément exigé que tous les documents faisant foi ou se rapportant de quelque manière que ce soit à la vente des valeurs mobilières décrites aux présentes (incluant, pour plus de certitude, toute confirmation d'achat ou tout avis) soient rédigés en anglais seulement.

Guernsey

The New Shares may only be offered or sold in or from within the Bailiwick of Guernsey either (i) by persons licensed to do so under the Protection of Investors (Bailiwick of Guernsey) Law, 1987 (as amended) (the "POI Law"); or (ii) to persons licensed under the POI Law, the Insurance Business (Bailiwick of Guernsey) Law, 2002, the Banking Supervision (Bailiwick of Guernsey) Law, 1994, or the Regulation of Fiduciaries, Administration Businesses and Company Directors, etc., (Bailiwick of Guernsey) Law, 2000.

FOREIGN SELLING RESTRICTIONS

Hong Kong

WARNING: This document has not been, and will not be, registered as a prospectus under the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Cap. 32) of Hong Kong, nor has it been authorised by the Securities and Futures Commission in Hong Kong pursuant to the Securities and Futures Ordinance (Cap. 571) of the Laws of Hong Kong (the "SFO"). No action has been taken in Hong Kong to authorise or register this document or to permit the distribution of this document or any documents issued in connection with it. Accordingly, the New Shares have not been and will not be offered or sold in Hong Kong other than to "professional investors" (as defined in the SFO and any rules made under that ordinance).

No advertisement, invitation or document relating to the New Shares has been or will be issued, or has been or will be in the possession of any person for the purpose of issue, in Hong Kong or elsewhere that is directed at, or the contents of which are likely to be accessed or read by, the public of Hong Kong (except if permitted to do so under the securities laws of Hong Kong) other than with respect to New Shares that are or are intended to be disposed of only to persons outside Hong Kong or only to professional investors. No person allotted New Shares may sell, or offer to sell, such securities in circumstances that amount to an offer to the public in Hong Kong within six months following the date of issue of such securities.

The contents of this document have not been reviewed by any Hong Kong regulatory authority. You are advised to exercise caution in relation to the offer. If you are in doubt about any contents of this document, you should obtain independent professional advice.

New Zealand

This document has not been registered, filed with or approved by any New Zealand regulatory authority under the Financial Markets Conduct Act 2013 (the "FMC Act").

The New Shares are not being offered to the public within New Zealand other than to existing shareholders of the Company with registered addresses in New Zealand to whom the offer of these securities is being made in reliance on the FMC Act and the Financial Markets Conduct (Incidental Offers) Exemption Notice 2016.

Other than in the entitlement offer, the New Shares may only be offered or sold in New Zealand (or allotted with a view to being offered for sale in New Zealand) to a person who:

- is an investment business within the meaning of clause 37 of Schedule 1 of the FMC Act;
- meets the investment activity criteria specified in clause 38 of Schedule 1 of the FMC Act;
- is large within the meaning of clause 39 of Schedule 1 of the FMC Act;
- is a government agency within the meaning of clause 40 of Schedule 1 of the FMC Act; or
- is an eligible investor within the meaning of clause 41 of Schedule 1 of the FMC Act.

Singapore

This document and any other materials relating to the New Shares have not been, and will not be, lodged or registered as a prospectus in Singapore with the Monetary Authority of Singapore. Accordingly, this document and any other document or materials in connection with the offer or sale, or invitation for subscription or purchase, of New Shares, may not be issued, circulated or distributed, nor may the New Shares be offered or sold, or be made the subject of an invitation for subscription or purchase, whether directly or indirectly, to persons in Singapore except pursuant to and in accordance with exemptions in Subdivision (4) Division 1, Part XIII of the Securities and Futures Act, Chapter 289 of Singapore (the "SFA"), or as otherwise pursuant to, and in accordance with the conditions of any other applicable provisions of the SFA.

This document has been given to you on the basis that you are (i) an existing holder of the Company's shares, (ii) an "institutional investor" (as defined in the SFA) or (iii) an "accredited investor" (as defined in the SFA). In the event that you are not an investor falling within any of the categories set out above, please return this document immediately. You may not forward or circulate this document to any other person in Singapore.

Any offer is not made to you with a view to the New Shares being subsequently offered for sale to any other party. There are on-sale restrictions in Singapore that may be applicable to investors who acquire New Shares. As such, investors are advised to acquaint themselves with the SFA provisions relating to resale restrictions in Singapore and comply accordingly.

United Kingdom

Neither this document nor any other document relating to the offer has been delivered for approval to the Financial Conduct Authority in the United Kingdom and no prospectus (within the meaning of section 85 of the Financial Services and Markets Act 2000, as amended ("FSMA")) has been published or is intended to be published in respect of the New Shares.

The New Shares may not be offered or sold in the United Kingdom by means of this document or any other document, except in circumstances that do not require the publication of a prospectus under section 86(1) of the FSMA. This document is issued on a confidential basis in the United Kingdom to "qualified investors" (within the meaning of Article 2(e) of the Prospectus Regulation (2017/1129/EU), replacing section 86(7) of the FSMA). This document may not be distributed or reproduced, in whole or in part, nor may its contents be disclosed by recipients, to any other person in the United Kingdom.

Any invitation or inducement to engage in investment activity (within the meaning of section 21 of the FSMA) received in connection with the issue or sale of the New Shares has only been communicated or caused to be communicated and will only be communicated or caused to be communicated in the United Kingdom in circumstances in which section 21(1) of the FSMA does not apply to the Company.

In the United Kingdom, this document is being distributed only to, and is directed at, persons (i) who have professional experience in matters relating to investments falling within Article 19(5) (investment professionals) of the Financial Services and Markets Act 2000 (Financial Promotions) Order 2005 ("FPO"), (ii) who fall within the categories of persons referred to in Article 49(2)(a) to (d) (high net worth companies, unincorporated associations, etc.) of the FPO or (iii) to whom it may otherwise be lawfully communicated (together "relevant persons"). The investment to which this document relates is available only to relevant persons. Any person who is not a relevant person should not act or rely on this document.

FOREIGN SELLING RESTRICTIONS

United States

This document does not constitute an offer to sell, or a solicitation of an offer to buy, securities in the United States. The New Shares have not been, and will not be, registered under the US Securities Act of 1933 or the securities laws of any state or other jurisdiction of the United States. Accordingly, the New Shares may not be offered or sold in the United States except in transactions exempt from, or not subject to, the registration requirements of the US Securities Act and applicable US state securities laws.

The New Shares will only be offered and sold in the United States to:

- institutional accredited investors (as defined in Rule 501(a)(1), (2), (3) and (7) under the US Securities Act); and
- dealers or other professional fiduciaries organized or incorporated in the United States that are acting for a discretionary or similar account (other than an estate or trust) held for the benefit or account of persons that are not US persons and for which they exercise investment discretion, within the meaning of Rule 902(k)(2)(i) of Regulation S under the US Securities Act.

THANK YOU

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