81 Holdings FY2020 Annual General Meeting





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8I ECOSYSTEM

FINANCIAL EDUCATION TECHNOLOGY

FinEduTech arm of the Group operating under the brand name VI. VI makes investments smarter, faster and easier with results-oriented and process-driven analysis powered by technology, and promotes investor education and knowledge exchange on a single platform.

FINANCIAL ASSET MANAGEMENT

Powered by research-driven fundamental stock selection process and methodology, the fund management arm of the Group invests in public listed equities which are value-adding, nimble and growing "Hidden Champions" that are typically at the forefront of their markets.



KEY DEVELOPMENTS IN FY2020



KEY DEVELOPMENTS IN FY2020

FINANCIAL EDUCATION TECHNOLOGY

- Return to Profitability Through Realised Synergies
- Milestone Year in 3-Year Strategic Transformation Plan (Since FY2019)
- •Rebrand: We Are VI

FINANCIAL ASSET MANAGEMENT

- •Concluded Divestment of Non-Core and Non-Synergistic Businesses
- Gradual Improvement in HCCM's Performance
- •Outperformed Markets and Indexes, Positive Improvements Following End of FY2020

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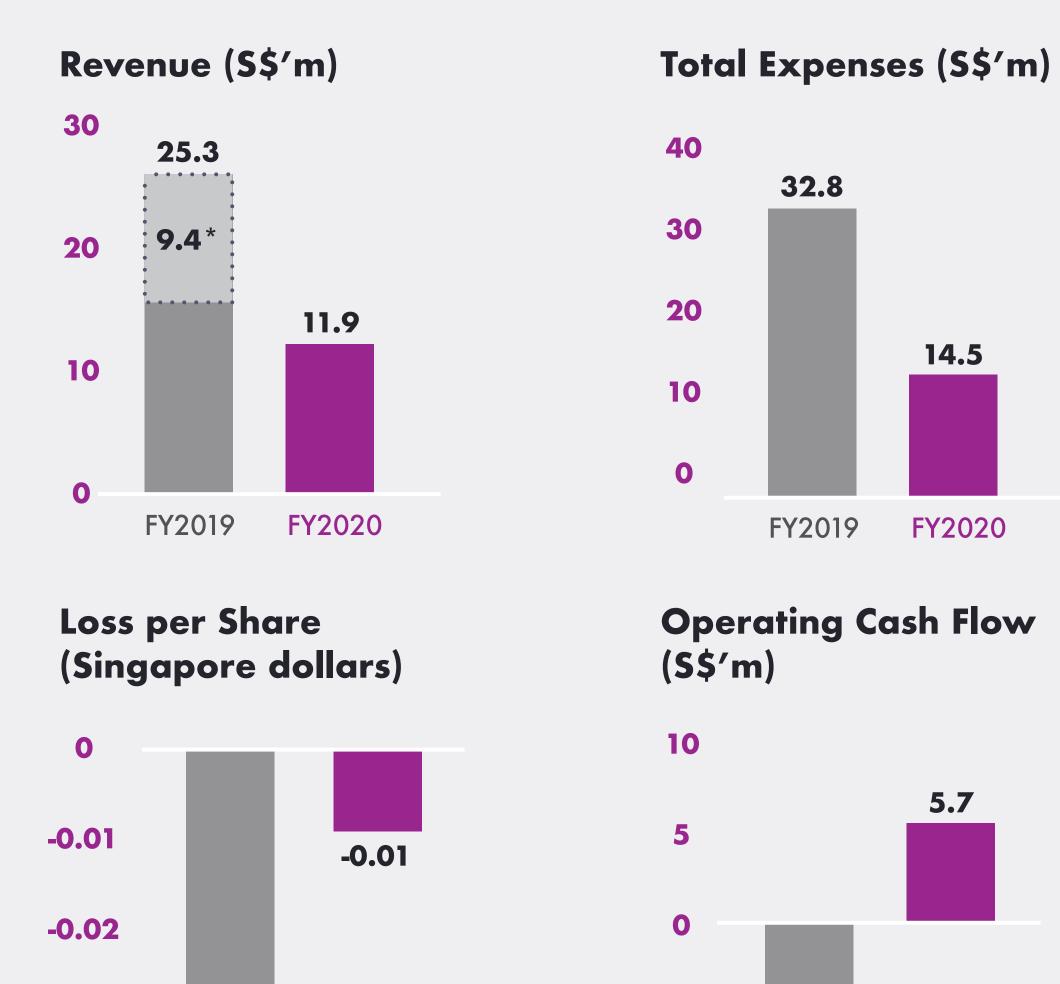


FINANCIAL REVIEW





FINANCIAL REVIEW



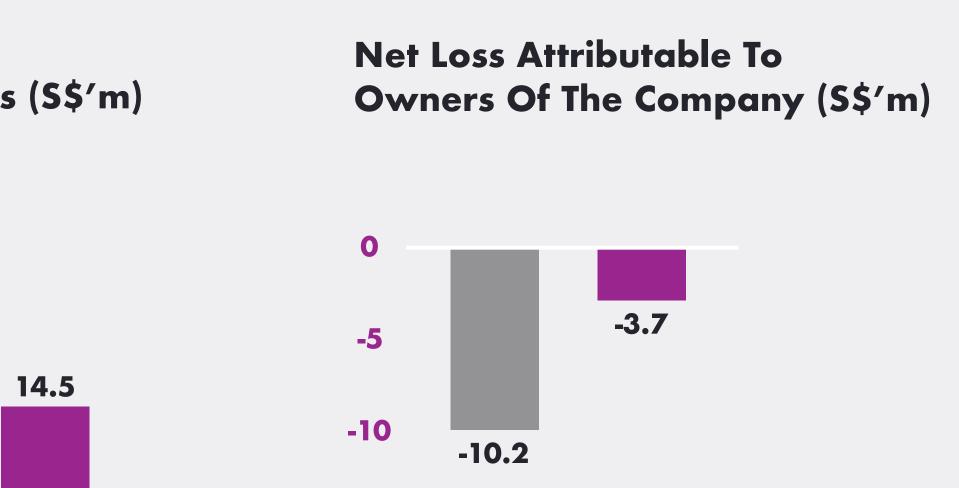
*Digital Maketing Segment contribution Prior to disposal

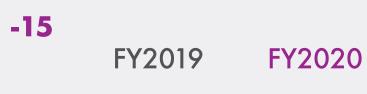
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FY2019

FY2020





FY2020

Cash and Cash Equivalents (S\$'m)

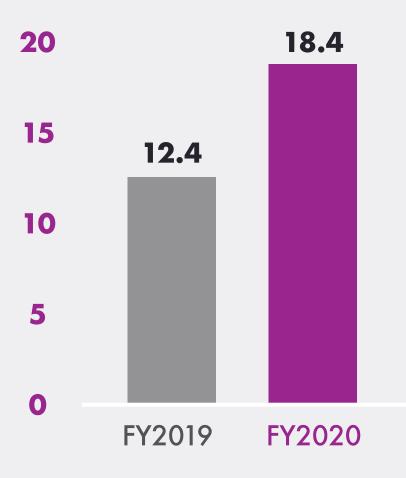


-5

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FY2019





SEGMENT UPDATE





FinEduTech

Return to Profitability Through Realised Synergies

4. J. MILLING CORDER DE MIL



Milestone Year in 3-Year Strategic Transformation Plan (Since FY2019)





"i" pivoted up to constantly more forward and onwards

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Rebrand WE ARE VI Niche space FIN EDU TECH



Digital Transition Accelerated Amid Global Pandemic



Building a Recurring Revenue Model With Technology (80:20 Strategy)

Strategy **80:20**

Integrated business model 80% online, 20% offine

Target business earnings 80% recurring, 20% non-recurring

SaaS approach via VI App High-quality recurring revenue and positive cashflow

Continuous innovation



3 - Point Strategy

Acquisition

Develop high quality digital assets and robust content



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3 - Point Strategy

Acquisition

Improve brand awareness and loyalty through engagement and showcase



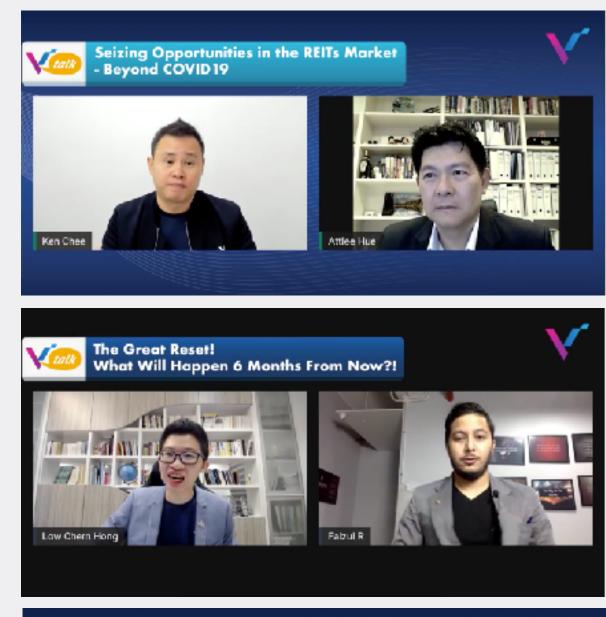
*CMGR: Compound Monthly Growth Rate; LTM ending Mar 2020

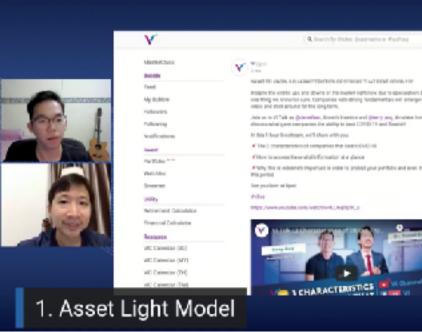
CMGR*

*CMGR: Compound Monthly Growth Rate; LTM ending Jun 2020

Total User Growth Rate 183% 9% LTM *









3 - Point Strategy

Page View Growth Rate



*CMGR: Compound Monthly Growth Rate; LTM ending Mar 2020



*CMGR: Compound Monthly Growth Rate; LTM ending Jun 2020

Retention

- Active engagement of VI Community on Social Bubble and on-going support
- Instil customer-centric culture and mindset
- Build and invest in appropriate hardware and infrastructure
- Drive growth for user lifetime value



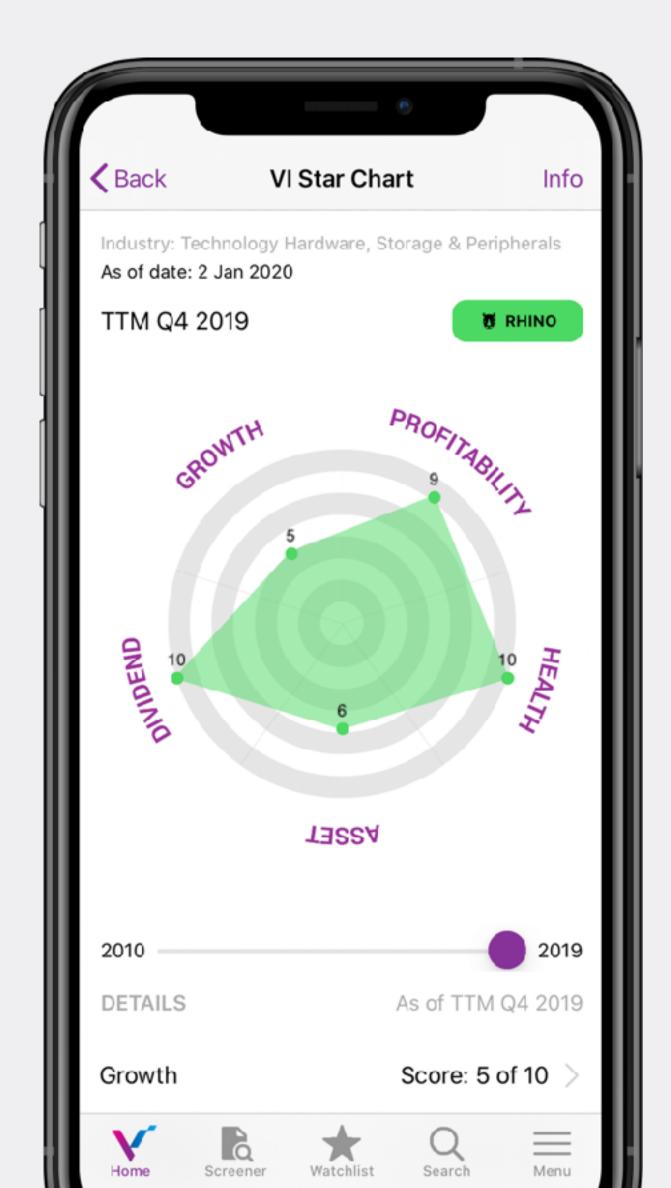
3 - Point Strategy

Technology Development

Build on existing and new features

• Enhance user experience with technology

8IH AGM 23 JULY '20





Cementing Our Positions In Core Markets

Focus in

English, Chinese and Malay language-speaking markets

Streamlined operations across offices in

Singapore, Malaysia, Shanghai and Taiwan

35,000 lives inspired

4,714

VI College graduates in FY2020

102

New VI College batches in FY2020

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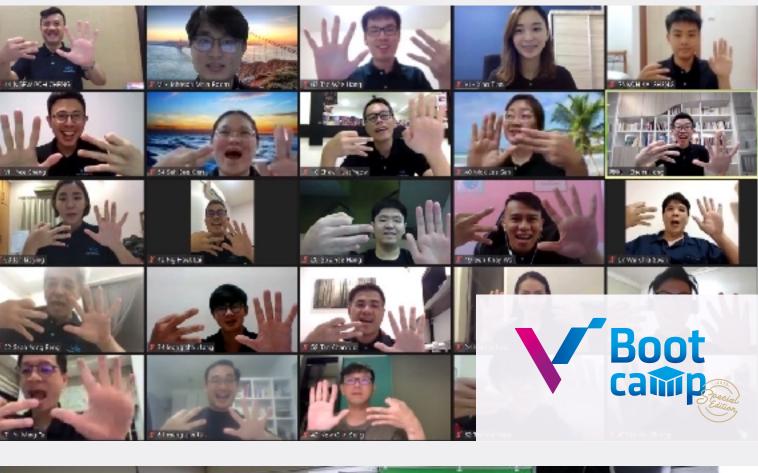
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Refining Our Programs

Refinement of programme To cater to diverse needs

Digital transformation of programmes with technology for growing community











SEGMENT UPDATE

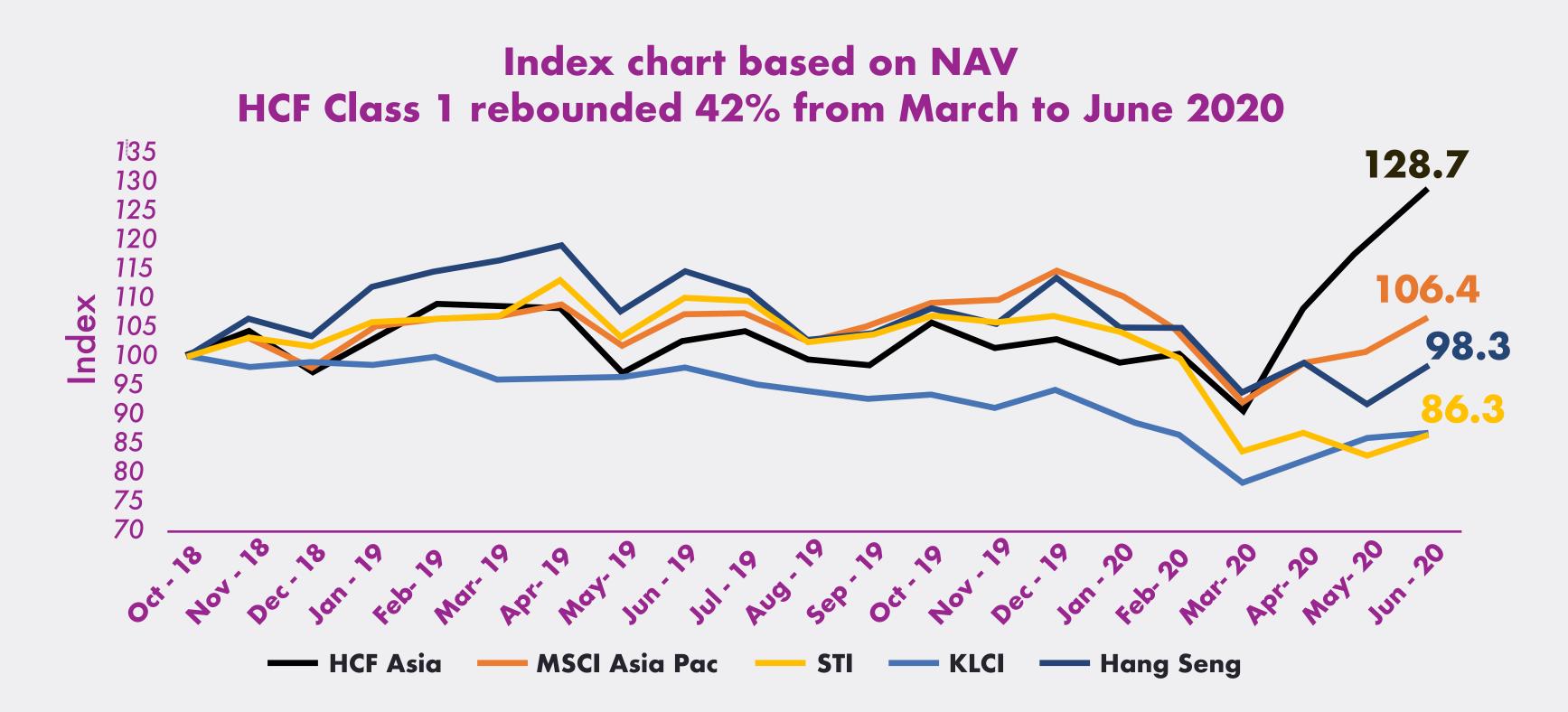
FINANCIAL ASSET MANAGEMENT





SEGMENT UPDATE - FINANCIAL ASSET MANAGEMENT

Hidden Champions Fund ("HCF") Class 1 Performance



- HCF Class 1 portfolio rebounded 42% from March to June 2020.
- Reduced cash holdings within portfolio (\sim 10%), allocated towards companies on watchlist.
- Returns from investments expected to be lumpy.

• Listed securities under HCF registered an unrealised fair value loss on investment securities of S\$3.3 million.



SEGMENT UPDATE - FINANCIAL ASSET MANAGEMENT

Divestment From Non-Core and Non-Synergistic Businesses Retained Investment in Complementary Businesses

E.G. AutoWealth - Expertise and Experience in FinTech Industry





INNOVATION AND DIGITALISATION

Embracing New Ways Of Working

Optimising Working Practices and Operation with Technology







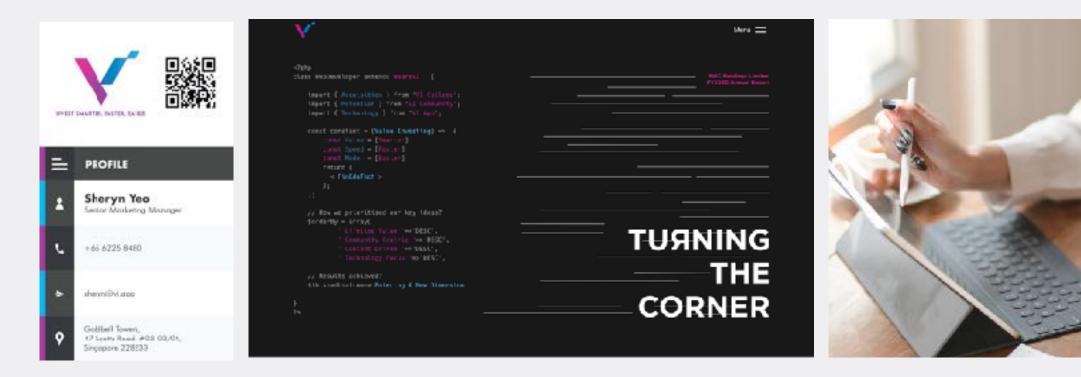


INNOVATION AND DIGITALISATION

Embracing New Ways Of Working

Digitalise across Multiple Formats

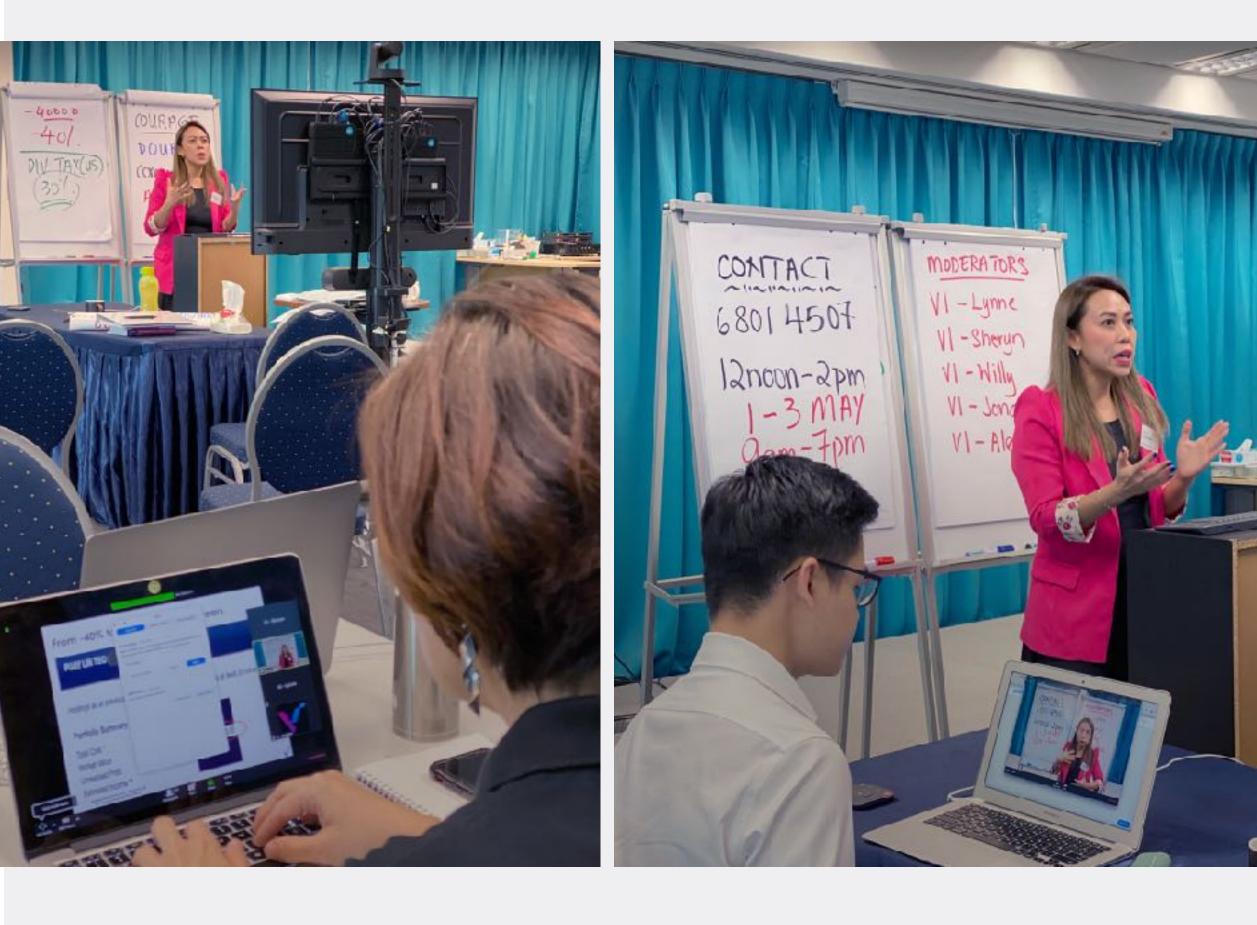
- Digital name cards
- Interactive Annual Report (<u>8VI</u>)
- Electronic communications enrolment
- Webcast for Annual General Meeting





<image>

INNOVATION AND DIGITALISATION Embracing New Ways Of Working



Preparation of long-term infrastructure

- 'touchless' environment
- Establishing virtual broadcast and production studios in Singapore and Malaysia



LOOKING AHEAD





AHEAD

FINEDUTECH

Focus on 3-point strategy and continuous innovation





FINANCIAL ASSET MANAGEMENT

Remain committed to investment process, introduce technology-focused initiatives to digitalise thinktank and methodology





LOOKING AHEAD

Deepen synergy between dual engines; FinEduTech and Financial Asset Management, to create greater value

At 81, we continue to strengthen our business ecosystem on a single platform - leveraging the power of AI, big data and machine learning that sharpens our competitive edge, sharing value investing knowledge and empowering our growing community to make smart investment decisions by applying the principles of value investing.

