## **Appendix 4G**

## Key to Disclosures Corporate Governance Council Principles and Recommendations

Name of entity:					
	Kingwest Resources Limited				
ABN / ARBN: Financial year ended:					
	58 624 972 185		30 June 2020		
Our co	orporate governance statement <sup>2</sup> for	the above period above c	an be found at: <sup>3</sup>		
	These pages of our annual report:				
	This URL on our website: <a href="https://www.kingwestresources.com.au/8203corporate-governance.html">https://www.kingwestresources.com.au/8203corporate-governance.html</a>				
	orporate Governance Statement is ac ved by the board.	ccurate and up to date as	at 7 September 2020 and has been		
The ar	nnexure includes a key to where our	corporate governance dis	closures can be located.		
Date	:	7 September 2020			
Name	e of officer authorising lodgement:	David McEntaggart Company Secretary			

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of rule 4.10.3.

Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes "<u>OR</u>" at the end of the selection and you delete the other options, you can also, if you wish, delete the "OR" at the end of the selection.

<sup>&</sup>lt;sup>1</sup> Under Listing Rule 4.7.3, an entity must lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

<sup>&</sup>lt;sup>2</sup> "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

<sup>&</sup>lt;sup>3</sup> Mark whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where the entity's corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

## ANNEXURE – KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed <sup>4</sup>
PRINC	IPLE 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND O	VERSIGHT	
1.1	A listed entity should disclose:  (a) the respective roles and responsibilities of its board and management; and  (b) those matters expressly reserved to the board and those delegated to management.	the fact that we follow this recommendation:   in our Corporate Governance Statement OR  at [insert location]  and information about the respective roles and responsibilities of our board and management (including those matters expressly reserved to the board and those delegated to management):  at Board Charter on Website	<ul> <li>□ an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.2	A listed entity should:  (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and  (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	the fact that we follow this recommendation:  in our Corporate Governance Statement OR  at [insert location]	<ul> <li>□ an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	the fact that we follow this recommendation:   ☐ in our Corporate Governance Statement OR  ☐ at [insert location]	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	<ul> <li> the fact that we follow this recommendation:</li> <li>☑ in our Corporate Governance Statement OR</li> <li>☐ at [insert location]</li> </ul>	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

<sup>&</sup>lt;sup>4</sup> If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed $\dots^4$		
1.5	A listed entity should:  (a) have a diversity policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them;  (b) disclose that policy or a summary of it; and  (c) disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress towards achieving them and either:  (1) the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or  (2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.	the fact that we have a diversity policy that complies with paragraph (a):  in our Corporate Governance Statement OR  at [insert location]  at Diversity Policy on Website  at Diversity Policy on Website  and the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with our diversity policy and our progress towards achieving them:  in our Corporate Governance Statement OR  at [insert location]  and the information referred to in paragraphs (c)(1) or (2):  in our Corporate Governance Statement OR  at [insert location]  at [insert location]	<ul> <li>□ an explanation why that is so in our Corporate Governance Statement OR</li> <li>□ we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>		
1.6	<ul> <li>A listed entity should:         <ul> <li>(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and</li> <li>(b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.</li> </ul> </li> </ul>	the evaluation process referred to in paragraph (a):  ☑ in our Corporate Governance Statement OR  ☐ at [insert location]  and the information referred to in paragraph (b):  ☐ in our Corporate Governance Statement OR  ☐ at [insert location]	<ul> <li>         ⊠ an explanation why that is so in our Corporate         Governance Statement OR         </li> <li>         □ we are an externally managed entity and this         recommendation is therefore not applicable     </li> </ul>		

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed 4
1.7	A listed entity should:     (a) have and disclose a process for periodically evaluating the performance of its senior executives; and     (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	the evaluation process referred to in paragraph (a):    in our Corporate Governance Statement OR  at [insert location]  and the information referred to in paragraph (b):  in our Corporate Governance Statement OR  at [insert location]	□ an explanation why that is so in our Corporate     Governance Statement OR     □ we are an externally managed entity and this recommendation is therefore not applicable

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed 4
PRINCIP	PLE 2 - STRUCTURE THE BOARD TO ADD VALUE		
2.1	The board of a listed entity should:  (a) have a nomination committee which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	[If the entity complies with paragraph (a):] the fact that we have a nomination committee that complies with paragraphs (1) and (2):  □ in our Corporate Governance Statement OR □ at [insert location] and a copy of the charter of the committee: □ at Nomination Committee Charter on Website and the information referred to in paragraphs (4) and (5): □ in our Corporate Governance Statement OR □ at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively: □ in our Corporate Governance Statement OR □ at [insert location]	□ an explanation why that is so in our Corporate Governance Statement OR     □ we are an externally managed entity and this recommendation is therefore not applicable
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	our board skills matrix:  in our Corporate Governance Statement OR  at [insert location]	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed $\dots^4$
2.3	A listed entity should disclose:  (a) the names of the directors considered by the board to be independent directors;  (b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and  (c) the length of service of each director.	the names of the directors considered by the board to be independent directors:   in our Corporate Governance Statement OR  at [insert location]  and, where applicable, the information referred to in paragraph (b):  in our Corporate Governance Statement OR  at [insert location]  and the length of service of each director:  in our Corporate Governance Statement OR  at [insert location]  at [insert location]	an explanation why that is so in our Corporate Governance Statement
2.4	A majority of the board of a listed entity should be independent directors.	<ul> <li> the fact that we follow this recommendation:</li> <li>☑ in our Corporate Governance Statement OR</li> <li>☐ at [insert location]</li> </ul>	<ul> <li>an explanation why that is so in our Corporate Governance Statement OR</li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	<ul> <li> the fact that we follow this recommendation:</li> <li>☑ in our Corporate Governance Statement OR</li> <li>☐ at [insert location]</li> </ul>	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.6	A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.	<ul> <li> the fact that we follow this recommendation:</li> <li>☑ in our Corporate Governance Statement OR</li> <li>☐ at [insert location]</li> </ul>	<ul> <li>□ an explanation why that is so in our Corporate         Governance Statement <u>OR</u></li> <li>□ we are an externally managed entity and this         recommendation is therefore not applicable</li> </ul>
PRINCIPLE 3 – ACT ETHICALLY AND RESPONSIBLY			
3.1	<ul> <li>A listed entity should:</li> <li>(a) have a code of conduct for its directors, senior executives and employees; and</li> <li>(b) disclose that code or a summary of it.</li> </ul>	<ul> <li> our code of conduct or a summary of it:</li> <li>☑ in our Corporate Governance Statement OR</li> <li>☐ at [insert location]</li> </ul>	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed $\dots^4$
PRINCIP	LE 4 – SAFEGUARD INTEGRITY IN CORPORATE REPORTING		
4.1	The board of a listed entity should:  (a) have an audit committee which:  (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and  (2) is chaired by an independent director, who is not the chair of the board, and disclose:  (3) the charter of the committee;  (4) the relevant qualifications and experience of the members of the committee; and  (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	[If the entity complies with paragraph (a):] the fact that we have an audit committee that complies with paragraphs (1) and (2):  □ in our Corporate Governance Statement OR □ at [insert location] and a copy of the charter of the committee: □ at Audit Committee Charter on Website and the information referred to in paragraphs (4) and (5): □ in our Corporate Governance Statement OR □ at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have an audit committee and the processes we employ that independently verify and safeguard the integrity of our corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner: □ in our Corporate Governance Statement OR □ at [insert location]	an explanation why that is so in our Corporate Governance Statement
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	the fact that we follow this recommendation:    in our Corporate Governance Statement OR   at [insert location]	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed		nave NOT followed the recommendation in full for the le of the period above. We have disclosed 4
4.3	A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	<ul> <li> the fact that we follow this recommendation:</li> <li>☑ in our Corporate Governance Statement OR</li> <li>☐ at [insert location]</li> </ul>		an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity that does not hold an annual general meeting and this recommendation is therefore not applicable
PRINCIP	LE 5 – MAKE TIMELY AND BALANCED DISCLOSURE			
5.1	A listed entity should:     (a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and     (b) disclose that policy or a summary of it.	<ul> <li> our continuous disclosure compliance policy or a summary of i</li> <li>☑ in our Corporate Governance Statement OR</li> <li>☐ at [insert location]</li> </ul>		an explanation why that is so in our Corporate Governance Statement
PRINCIP	LE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS			
6.1	A listed entity should provide information about itself and its governance to investors via its website.	information about us and our governance on our website:		an explanation why that is so in our Corporate Governance Statement
6.2	A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	the fact that we follow this recommendation:  in our Corporate Governance Statement OR  at [insert location]		an explanation why that is so in our Corporate Governance Statement
6.3	A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	our policies and processes for facilitating and encouraging participation at meetings of security holders:  in our Corporate Governance Statement OR  at [insert location]		an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity that does not hold periodic meetings of security holders and this recommendation is therefore not applicable
6.4	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	the fact that we follow this recommendation:  ☐ in our Corporate Governance Statement OR  ☐ at [insert location]		an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed 4
PRINCIP	PLE 7 – RECOGNISE AND MANAGE RISK		
7.1	The board of a listed entity should:	[If the entity complies with paragraph (a):]	□ an explanation why that is so in our Corporate
	1 ` '	the fact that we have a committee or committees to oversee risk that comply with paragraphs (1) and (2):	Governance Statement
	(1) has at least three members, a majority of whom are independent directors; and	in our Corporate Governance Statement <u>OR</u>	
	(2) is chaired by an independent director, and disclose:	☐ at [insert location] and a copy of the charter of the committee:	
		□ at Website	
	(4) the members of the committee; and	and the information referred to in paragraphs (4) and (5):	
	(5) as at the end of each reporting period, the	$\square$ in our Corporate Governance Statement $\underline{\textbf{OR}}$	
	number of times the committee met throughout the period and the individual attendances of the	at [insert location]	
	·	[If the entity complies with paragraph (b):]	
	(b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk	the fact that we do not have a risk committee or committees that satisfy (a) and the processes we employ for overseeing our risk management framework:	
	management framework.	in our Corporate Governance Statement <u>OR</u>	
		at [insert location]	
7.2	(a) review the entity's risk management framework at	the fact that board or a committee of the board reviews the entity's risk management framework at least annually to satisfy itself that it continues to be sound:	an explanation why that is so in our Corporate Governance Statement
	sound; and	$oxed{\boxtimes}$ in our Corporate Governance Statement $\underline{\textbf{OR}}$	
	<ul><li>(b) disclose, in relation to each reporting period, whether such a review has taken place.</li></ul>	☐ at [insert location]	
	·	and that such a review has taken place in the reporting period covered by this Appendix 4G:	
		$oxed{\boxtimes}$ in our Corporate Governance Statement $\underline{\mathbf{OR}}$	
		☐ at [insert location]	

Corpora	ate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed 4
7.3	A listed entity should disclose:  (a) if it has an internal audit function, how the function is structured and what role it performs; or  (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.	[If the entity complies with paragraph (a):] how our internal audit function is structured and what role it performs:  ☐ in our Corporate Governance Statement OR ☐ at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have an internal audit function and the processes we employ for evaluating and continually improving the effectiveness of our risk management and internal control processes:  ☑ in our Corporate Governance Statement OR ☐ at [insert location]	an explanation why that is so in our Corporate Governance Statement
7.4	A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	whether we have any material exposure to economic, environmental and social sustainability risks and, if we do, how we manage or intend to manage those risks:  in our Corporate Governance Statement OR  at [insert location]	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed 4
PRINCIP	PLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY		
8.1	The board of a listed entity should:  (a) have a remuneration committee which:  (1) has at least three members, a majority of whom are independent directors; and  (2) is chaired by an independent director, and disclose:  (3) the charter of the committee;  (4) the members of the committee; and  (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	[If the entity complies with paragraph (a):] the fact that we have a remuneration committee that complies with paragraphs (1) and (2):  □ in our Corporate Governance Statement OR □ at [insert location] and a copy of the charter of the committee: □ at Remuneration Committee Charter on Website and the information referred to in paragraphs (4) and (5): □ in our Corporate Governance Statement OR □ at [insert location] [If the entity complies with paragraph (b):] the fact that we do not have a remuneration committee and the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive: □ in our Corporate Governance Statement OR □ at [insert location]	<ul> <li>□ an explanation why that is so in our Corporate Governance Statement OR</li> <li>□ we are an externally managed entity and this recommendatherefore not applicable</li> </ul>
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives:    in our Corporate Governance Statement OR   at [insert location]	<ul> <li>an explanation why that is so in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have NOT followed the recommendation in full for the whole of the period above. We have disclosed $\dots^4$	
8.3	A listed entity which has an equity-based remuneration scheme should:  (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and  (b) disclose that policy or a summary of it.	<ul> <li> our policy on this issue or a summary of it:</li> <li>☑ in our Corporate Governance Statement <u>OR</u></li> <li>☐ at [insert location]</li> </ul>	Govern we do and th	planation why that is so in our Corporate nance Statement <u>OR</u> not have an equity-based remuneration scheme his recommendation is therefore not applicable <u>OR</u> e an externally managed entity and this namendation is therefore not applicable
ADDITIO	NAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGED L	ISTED ENTITIES		
-	Alternative to Recommendation 1.1 for externally managed listed entities:  The responsible entity of an externally managed listed entity should disclose:  (a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity;  (b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.	the information referred to in paragraphs (a) and (b):  in our Corporate Governance Statement OR  at [insert location]		planation why that is so in our Corporate nance Statement
-	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities:  An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	the terms governing our remuneration as manager of the entity:  in our Corporate Governance Statement OR  at [insert location]		planation why that is so in our Corporate nance Statement



## KINGWEST RESOURCES LIMITED CORPORATE GOVERNANCE STATEMENT

The Company is committed to implementing the highest standards of corporate governance. In determining what those high standards should involve the Company has considered the ASX Corporate Governance Council's Principles of Good Corporate Governance and Recommendations.

In line with the above, the Board has set out the way forward for the Company in its implementation of its Principles of Good Corporate Governance and Recommendations. The approach taken by the board was to set a blueprint for the Company to follow as it introduces elements of the governance process. Due to the current size of the Company and the scale of its operations it is neither practical nor economic for the adoption of all of the recommendations approved via the board charter. Where the Company has not adhered to the recommendations it has stated that fact in this Corporate Governance Statement however has set out a mandate for future compliance when the size of the Company and the scale of its operations warrants the introduction of those recommendations. Date of last review and Board approval: 7 September 2020.

Principle / Recommendation	Compliance	Reference	Commentary
Principle 1:			
Lay solid foundations			
for management and			
oversight			
Recommendation 1.1  A listed entity should disclose:  a) the respective roles and responsibilities of its board and management; and b) those matters expressly reserved to the board and those delegated to management.	Yes	Board Charter, Code of Conduct	To add value to the Company the Board has been formed so that it has effective composition, size and commitment to adequately discharge its responsibilities and duties. Directors are appointed based on the specific skills required by the Company and on their decision-making and judgment. The Board's role is to govern the Company rather than to manage it. In governing the Company, the Directors must act in the best interests of the Company as a whole. It is the role of senior management to manage the Company in accordance with the direction and delegations of the Board and the responsibility of the Board to oversee the activities of management in carrying out those delegated duties.  In carrying out its governance role, the main task of the Board is to drive the performance of the Company. The Board must also ensure that the Company complies with all of its contractual, statutory and any other legal obligations, including the requirements of any regulatory body. The Board has the final responsibility for the successful operations of the Company. To assist the Board carry its functions, it has developed a Code of Conduct to guide the Directors.  In general, the Board is responsible for, and has the authority to determine, all matters relating to the policies, practices,

management and operations of the Company. It is required to do all things that may be necessary to be done in order to carry out the objectives of the Company.

Without intending to limit this general role of the Board, the principal functions and responsibilities of the Board include the following:

- Leadership of the Organisation: overseeing the Company and establishing codes that reflect the values of the Company and guide the conduct of the Board.
- Strategy Formulation: to set and review the overall strategy and goals for the Company and ensuring that there are policies in place to govern the operation of the Company.
- Overseeing Planning Activities: the development of the Company's strategic plan.
- Shareholder Liaison: ensuring effective communications with shareholders through an appropriate communications policy and promoting participation at general meetings of the Company as well as ensuring timely and balanced disclosures of all material information concerning the Company that a reasonable person would expect to have a material effect on the price or value of the entity's securities.
- Monitoring, Compliance and Risk Management: the development of the Company's risk management, compliance, control and accountability systems and monitoring and directing the financial and operational performance of the Company.
- Company Finances: approving expenses and approving and monitoring acquisitions, divestitures and financial and other reporting along with ensuring the integrity of the Company's financial and other reporting.
- Delegation of Authority: delegating appropriate powers to the CEO to the effective day-to-day ensure management of the Company and establishing and determining the powers and functions the Committees of the Board.
- Monitoring the effectiveness of the Company's corporate governance practices.

Full details of the Board's and Company Secretary's roles and responsibilities are contained in the Board Charter. The Board

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			collectively and each Director has the right to seek independent professional advice at the Company's expense, up to specified limits, (that limit is currently set at \$2,000), to assist them to carry out their responsibilities.
Recommendation 1.2 A listed entity should: a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re- elect a director.	Yes	Board Charter, Board skills matrix	Directors are appointed based on the specific governance skills required by the Company. Given the size of the Company and the business that it operates, the Company aims at all times to have at least one Director with experience appropriate to the Company's operations. The Company's current Directors all have relevant experience in the operations. In addition, Directors should have the relevant blend of personal experience in:  • Accounting and financial management; and  • Director-level business experience.  Each member of the Board is committed to spending sufficient time to enable them to carry out their duties as a Director of the Company.  The Board recognises that Board renewal is critical to performance and the impact of Board tenure on succession planning. Each director other than the Managing Director, must not hold office (without re-election) past the third annual general meeting of the Company following the director's appointment or three years following that director's last election or appointment (whichever is the longer). However, a director appointed to fill a casual vacancy or as an addition to the Board must not hold office (without re-election) past the next annual general meeting of the Company. At each annual general meeting a minimum of one director or one third of the total number of directors must resign. A director who retires at an annual general meeting is eligible for re-election at that meeting and re-appointment of directors is not automatic.  The Board is responsible for implementing a program to identify, assess and enhance Director competencies. In addition, the Board puts in place succession plans to ensure an appropriate mix of skills, experience, expertise and diversity are maintained on the Board.

Recommendation 1.3	Yes	Kept at	Each non-executive director has a written
A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.		registered office	agreement with the Company that covers all aspects of their appointment including term, time commitment required, remuneration, disclosure of interests that may affect independence, guidance on complying with the Company's corporate governance policies and the right to seek independent advice, indemnity and insurance arrangements, rights of access to the Company's information and ongoing confidentiality obligations as well as roles on the Company's committees.
			Each executive director's agreement with the Company includes the same details as the non-executive directors' agreements but also includes a position description, reporting hierarchy and termination clauses.
			To assist directors with independent judgement, it is the Board's policy that if a director considers it necessary to obtain independent professional advice to properly discharge the responsibility of their office as a director then, provided the director first obtains approval from the Chair for incurring such expense, the Company will pay the reasonable expenses associated with obtaining such advice.
Recommendation 1.4  The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	Yes	Board Charter	Full details of the Board's and Company Secretary's roles and responsibilities are contained in the Board Charter.
Recommendation 1.5 A listed entity should:  a) have a diversity policy which includes requirements for the board or a relevant committee of the	No		The Company has, as yet, no established policy in relation to gender diversity. The Company has a board of four and a company secretary and as a consequence the opportunity for creating a meaningful gender diversity policy is limited.
board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them;  b) disclose that policy or			The Company will disclose at the end of each reporting period the respective proportions of men and women on the board and in senior executive positions. Currently the board and other senior executive position do not consist of any women.
a summary of it; and c) disclose as at the end of each reporting			

	period the measurable			
	objectives for			
	achieving gender			
	diversity set by the			
	board or a relevant			
	committee of the			
	board in accordance			
	with the entity's			
	-			
	diversity policy and its			
	progress towards			
	achieving them, and			
	either:			
	1) the respective			
	proportions of men			
	and women on the			
	board, in senior			
	executive			
	positions and			
	across the whole			
	organisation			
	(including how the			
	entity has defined			
	"senior executive"			
	for these			
	purposes); or			
	2) if the entity is a			
	"relevant			
	employer" under			
	the Workplace			
	Gender Equality			
	Act, the entity's			
	most recent			
	"Gender Equality			
	. ,			
	Indicators", as			
	defined in and			
	published under			
	that Act.			
	ommendation 1.6:	No	Board Charter	It is the policy of the Board to conduct
A lis	sted entity should:			evaluation of its performance. The
a)	have and disclose a			objective of this evaluation is to provide best
	process for			practice corporate governance to the
	periodically evaluating			Company. During the financial year an
	the performance of the			evaluation of the performance of the Board
	board, its committees			and its members was not formally carried
	and individual			out. However, a general review of the Board
	directors; and			
b)	disclose, in relation to			and executives occurs on an on-going basis
"	each reporting period,			to ensure that structures suitable to the
	whether a			Company's status as a listed entity are in
	performance			place.
	evaluation was			
	undertaken in the			
	reporting period in			
	accordance with that			
	process.		l	<u>l</u>

Recommendation 1.7: A listed entity should:  a) have and disclose a process for periodically evaluating the performance of its senior executives; and b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	No	Board Charter	It is the policy of the Board to conduct evaluation of individuals' performance. The objective of this evaluation is to provide best practice corporate governance to the Company. During the financial year an evaluation of the performance of the individuals was not formally carried out. However, a general review of the individuals occurs on an on-going basis to ensure that structures suitable to the Company's status as a listed entity are in place.
Principle 2: Structure the			
Recommendation 2.1 The Board of a listed entity should:  a) have a nomination committee which:  1) has at least three members, a majority of whom are independent directors; and  2) is chaired by an independent director, and disclose:  3) the charter of the committee;  4) the members of the committee; and  5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience,	No	Nomination and Remuneration Charter,	The full Board performs the role of Nomination Committee. The role of a Nomination Committee is to help achieve a structured Board that adds value to the Company by ensuring an appropriate mix of skills are present in Directors on the Board at all times.  The responsibilities of a Nomination Committee would include devising criteria for Board membership, regularly reviewing the need for various skills and experience on the Board and identifying specific individuals for nomination as Directors for review by the Board. The Nomination Committee also oversees management succession plans including the Executive Director and his/her direct reports and evaluate the Board's performance and make recommendations for the appointment and removal of Directors. Matters such as remuneration, expectations, terms, the procedures for dealing with conflicts of interest and the availability of independent professional advice are clearly understood by all Directors, who are experienced public company Directors. The Board collectively and each Director has the right to seek independent professional advice at the Company's expense, to assist them to carry out their responsibilities.

independence and			
diversity to enable it			
to discharge its duties			
and responsibilities effectively.			
Recommendation 2.2	Yes	Kont at	The Company has reviewed the skill set of
A listed entity should	165	Kept at registered	its Board to determine where the skills lie
have and disclose a		office	and any relevant gaps in skills shortages.
board skills matrix setting		Office	and any relevant gaps in skills shortages.
out the mix of skills and			
diversity that the board			
currently has or is			
looking to achieve in its			
membership.			
Recommendation 2.3	Yes	Board Charter	The Company recognises the importance of
A listed entity should	100	Dodia Chartor	Non-Executive Directors and the external
disclose:			perspective and advice that Non-Executive
a) the names of the			Directors can offer. An Independent
directors considered			Director:
by the board to be			is a Non-Executive Director and;
independent			2. is not a substantial shareholder of the
directors;			Company or an officer of, or otherwise
b) if a director has an			associated directly with, a substantial
interest, position,			shareholder of the Company;
association or			3. within the last three years has not been
relationship of the type described in Box			employed in an executive capacity by the Company or another group
2.3 but the board is			member, or been a Director after
of the opinion that it			ceasing to hold any such employment;
does not			4. within the last three years has not been
compromise the			a principal of a material professional
independence of the			adviser or a material consultant to the
director, the nature			Company or another group member, or
of the interest,			an employee materially associated with
position, association			the service provided;
or relationship in			5. is not a material supplier or customer of
question and an			the Company or another group
explanation of why			member, or an officer of or otherwise
the board is of that			associated directly or indirectly with a
opinion; and			material supplier or customer;
c) the length of service			6. has no material contractual relationship
of each director.			with the Company or other group member other than as a Director of the
			Company;
			7. has not served on the Board for a period
			which could, or could reasonably be
			perceived to, materially interfere with
			the Director's ability to act in the best
			interests of the Company; and
			8. is free from any interest and any
			business or other relationship which
			could, or could reasonably be perceived
			to, materially interfere with the
			Director's ability to act in the best
			interests of the Company.
			Materiality for the purposes of points 1 to 8
			above is determined on the basis of both
			quantitative and qualitative aspects with
			regard to the independence of Directors.

Recommendation 2.4 A majority of the board	Yes	Independence of Directors	An amount over 5% of the Company's expenditure or 10% of the particular directors annual gross income is considered to be material. A period of more than six years as a Director would be considered material when assessing independence.  Mr Jon Price is an Director of Horizon Minerals Limited who are a substantial shareholder of the Company and does not meet the Company's criteria for independence. However, his experience and knowledge of the Company makes his contribution to the Board such that it is appropriate for him to remain on the Board.  Messrs Adrian Byass, Jonathan Downes and Stephen Brockhurst are Non-Executive Directors of the Company and meet the Company's criteria for independence.  Stephen Brockhurst was appointed a Director on 13 March 2018.  Adrian Byass and Jon Price were appointed as Directors on 18 September 2019.  Jonathan Downes was appointed as a Director on 26 November 2019.
of a listed entity should be independent directors.		Assessment	
Recommendation 2.5  The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	Yes	Independence of Directors Assessment	The Chairperson is an independent Director and is not the CEO / Managing Director.
Recommendation 2.6 A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.	Yes	Board Charter	It is the policy of the Company that each new Director undergoes an induction process in which they are given a full briefing on the Company. Where possible this includes meetings with key executives, tours of the premises, an induction package and presentations. Information conveyed to new Directors include:  • details of the roles and responsibilities of a Director;  • formal policies on Director appointment as well as conduct and contribution expectations;  • a copy of the Corporate Governance Statement, Charters, Policies and Memos and  • a copy of the Constitution of the Company.

			In order to achieve continuing improvement in Board performance, all Directors are encouraged to undergo continual professional development.
Principle 3: Act ethically and responsibly			
Recommendation 3.1 A listed entity should: a) have a code of conduct for its directors, senior executives and employees; and b) disclose that code or a summary of it.	Yes	Code of Conduct	As part of its commitment to recognising the legitimate interests of stakeholders, the Company has established a Code of Conduct to guide compliance with legal and other obligations to legitimate stakeholders. These stakeholders include employees, clients, customers, government authorities, creditors and the community as whole.
Principle 4: Safeguard			
integrity in corporate reporting			
Recommendation 4.1 The board of a listed entity should: (a) have an audit committee which:  a) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and  1) is chaired by an independent director, who is not the chair of the board, and disclose:  2) the charter of the committee;  3) the relevant qualifications and  4) experience of the members of the committee; and  5) in relation to each reporting period, the number of times the committee met throughout the period and the individual	No	Audit and Risk Charter	Given the current size and composition of the Board, the Board believes that there would be no efficiencies gained by establishing a separate Audit Committee. Accordingly, the Board performs the role of Audit Committee.  Items that are usually required to be discussed by an Audit Committee are discussed at a separate meeting when required. When the Board convenes as the Audit Committee it carries out those functions which are delegated to it in the Company's Audit Committee Charter. The Board deals with any conflicts of interest that may occur when convening in the capacity of the Audit Committee by ensuring that the Director with conflicting interests is not party to the relevant discussions.  To assist the Board to fulfil its function as the Audit Committee, the Company has adopted an Audit and Risk Charter which describes the role, composition, functions and responsibilities of the Audit Committee. All of the Directors consider themselves to be financially literate and possess relevant industry experience.  The Company has established procedures for the selection, appointment and rotation of its external auditor. The Board is responsible for the initial appointment of the external auditor and the appointment of a
attendances of the members at			new external auditor when any vacancy arises, as recommended by the Audit
those meetings; or			Committee (or its equivalent). Candidates for the position of external auditor must
b) if it does not have an audit committee, disclose that fact			demonstrate complete independence from the Company through the engagement period. The Board may otherwise select an

and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.			external auditor based on criteria relevant to the Company's business and circumstances. The performance of the external auditor is reviewed on an annual basis by the Audit Committee (or its equivalent) and any recommendations are made to the Board.
Recommendation 4.2 The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	Yes	Kept at registered office	The CEO and Company Secretary (assuming the role of CFO) provide a declaration to the Board in accordance with section 295A of the Corporations Act for each financial report and assure the Board that such declaration is founded on a sound system of risk management and internal control and that the system is operating effectively in all material respects in relation to financial reporting risks.
Recommendation 4.3 A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.  Principle 5: Make timely	Yes	AGM	The external auditor is required to attend every AGM for the purpose of answering questions from security holders relevant to the audit.
and balanced disclosure  Recommendation 5.1 A listed entity should: a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and b) disclose that policy or a summary of it.	Yes	Continuous Disclosure and Shareholder Policy	The Board has designated the Company Secretary as the person responsible for overseeing and coordinating disclosure of information to the ASX as well as communicating with the ASX. In accordance with the ASX Listing Rules the Company immediately notifies the ASX of information:  1. concerning the Company that a reasonable person would expect to have a material effect on the price or value of the Company's securities; and

Principle 6: Respect the rights of security holders  Recommendation 6.1  A listed entity should provide information about itself and its governance to investors via its website.	Yes	Website	that would, or would be likely to, influence persons who commonly invest in securities in deciding whether to acquire or dispose of the Company's securities.  The Company's website includes the following:  Corporate Governance policies, procedures, charters, programs, assessments, codes and frameworks  Names and biographical details of each of its directors and senior executives
			<ul> <li>ASX announcements</li> <li>Copies of notices of meetings of security holders</li> <li>Media releases</li> <li>Overview of the Company's current business, structure and history</li> <li>Details of upcoming meetings of security holders</li> <li>Contact details for the share registry and media enquiries</li> </ul>
Recommendation 6.2  A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	Yes	Continuous Disclosure and Shareholder Policy,	The Company respects the rights of its shareholders and to facilitate the effective exercise of those rights the Company is committed to:  • communicating effectively with shareholders through releases to the market via ASX, information mailed to shareholders and the general meetings of the Company;  • giving shareholders ready access to balanced and understandable information about the Company and corporate proposals;  • requesting the external auditor to attend the annual general meeting and be available to answer shareholder questions about the conduct of the audit and the preparation and content of the auditor's report of future Annual Reports.  The Company also makes available a telephone number and email address for shareholders to make enquiries of the Company.
Recommendation 6.3 A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	Yes	Continuous Disclosure and Shareholder Policy	The Company respects the rights of its shareholders and to facilitate the effective exercise of those rights the Company is committed to making it easy for shareholders to participate in shareholder meetings of the Company.

			To:
Recommendation 6.4	Yes	Continuous	Shareholders are given the opportunity to
A listed entity should		Disclosure and	receive communications electronically from
give security holders		Shareholder	when they become shareholders.
the option to receive		Policy	
communications from		•	
and send			
communications to, the			
entity and its security			
registry electronically.			
Principle 7: Recognise			
and manage risk			
Recommendation 7.1	No	Audit and Risk	The Board has not established a separate
The board of a listed		Charter	Risk Committee, and therefore it is not
entity should:			structured in accordance with
a) have a committee or			Recommendation 7.1. Given the current
committees to			size and composition of the Board, the
oversee risk, each of			Board believes that there would be no
which:			efficiencies gained by establishing a
1) has at least three			separate Risk Committee. Accordingly, the
members, a			Board performs the role of Risk Committee.
majority of whom			Items that are usually required to be
are independent			discussed by a Risk Committee are
directors; and			discussed at a separate meeting when
2) is chaired by an			required. The Board deals with any
independent			conflicts of interest that may occur when
director, and			convening in the capacity of the Risk
disclose:			Committee by ensuring that the Director
3) the charter of the			with conflicting interests is not party to the
committee;			relevant discussions.
4) the members of			Tolevant discussions.
the committee;			The Board as a whole did not meet as the
and			
			Risk Committee during the year. Risk identification and risk management
5) as at the end of			5
each reporting			discussions occurred during the year. To
period, the			assist the Board to fulfil its function as the
number of times			Risk Committee, the Company has adopted
the committee			an Audit and Risk Committee Charter.
met throughout			
the period and			
the individual			
attendances of			
the members at			
those meetings;			
or			
b) if it does not have a			
risk committee or			
committees that			
satisfy (a) above,			
disclose that fact			
and the processes it			
employs for			
overseeing the			
entity's risk			
management			
framework.			
Recommendation 7.2	Yes	Audit and Risk	The Board as a whole is responsible for the
The board or a	. 55	Charter	oversight of the Company's risk
committee of the board		Onarto	management and control framework. The
should:			objectives of the Company's Risk
onodia.			Management Strategy are to:
			management offategy are to.

	<u> </u>		T
a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and b) disclose, in relation to each reporting period, whether such a review has taken place.			<ul> <li>identify risks to the Company;</li> <li>balance risk to reward;</li> <li>ensure regulatory compliance is achieved; and</li> <li>ensure senior executives, the Board and investors understand the risk profile of the Company.</li> <li>The Board monitors risk through various arrangements including:         <ul> <li>regular formal Board meetings;</li> <li>regular informal meetings amongst key management personnel;</li> <li>share price monitoring;</li> <li>market monitoring; and</li> <li>regular review of financial position and operations.</li> </ul> </li> <li>During the year as part of the preparation of the Company's Pights Issue Prospectus</li> </ul>
			the Company's Rights Issue Prospectus, the Board reviewed the categories of risks affecting the Company as part of the Company's systems and processes for managing material business risks.
Recommendation 7.3 A listed entity should disclose: a) if it has an internal audit function, how the function is structured and what role it performs; or b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.	No	Audit and Risk Charter	The Board performs the role of Audit Committee in accordance with the Audit and Risk Committee Charter.  Due to the nature and size of the Company's operations, and the Company's ability to derive substantially all of the benefits of an independent internal audit function, the expense of an independent internal auditor is not considered to be appropriate.
Recommendation 7.4 A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	Yes	Corporate Governance Statement	The Company has considered its economic, environmental and social sustainability risks and has concluded that it is subject to material economic, environmental and social sustainability risks.  The Board monitors risk through various arrangements including:  • regular Board meetings;  • regular informal meetings amongst key management personnel;  • share price monitoring;  • market monitoring; and  • regular review of financial position and operations.

Principle 8:			
Remunerate fairly and			
Recommendation 8.1 The board of a listed entity should:  a) have a remuneration committee which:  1) has at least three members, a majority of whom are independent directors; and  2) is chaired by an independent director, and disclose:  3) the charter of the committee; and  5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or  b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	No	Nomination and Remuneration Charter	The Board performs the role of Remuneration Committee.  When the Board convenes it carries out those functions which are delegated to it in the Company's Remuneration Committee Charter.  Remuneration of Non-Executive Directors must comply with ASX Listing Rules, including that:  • fees payable to Non-Executive Directors must be by way of a fixed sum, and not by way of commission on or a percentage of profits or operating revenue;  • the remuneration payable to Executive Directors must not include a commission on or percentage of operating revenue; and  • the total fees payable to Directors must not be increased without the prior approval of members in general meeting.  Remuneration of Executive Directors must comply with the ASX Listing Rules and the terms of any agreement entered into. The Board may fix the remuneration of each Executive Director which comprise salary or commission on or participation in profits of the Company. There are currently no Executive Directors.
Recommendation 8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	Yes	Nomination and Remuneration Charter	Non-Executive Directors are to be paid their fees out of the maximum aggregate amount approved by shareholders for the remuneration of Non-Executive Directors. Executive Director remuneration is set by the Board with the executive director in question not present. Full details regarding the remuneration of Directors has been included in the Remuneration Report within the Annual Report.

Recommendation 8.3 A listed entity which has an equity-based remuneration scheme	Yes	Share Trading Policy	Executives and Non-Executive Directors are prohibited from entering into transactions or arrangements which limit the economic risk of participating in
should:  a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and b) disclose that policy or a summary of it.			unvested entitlements.