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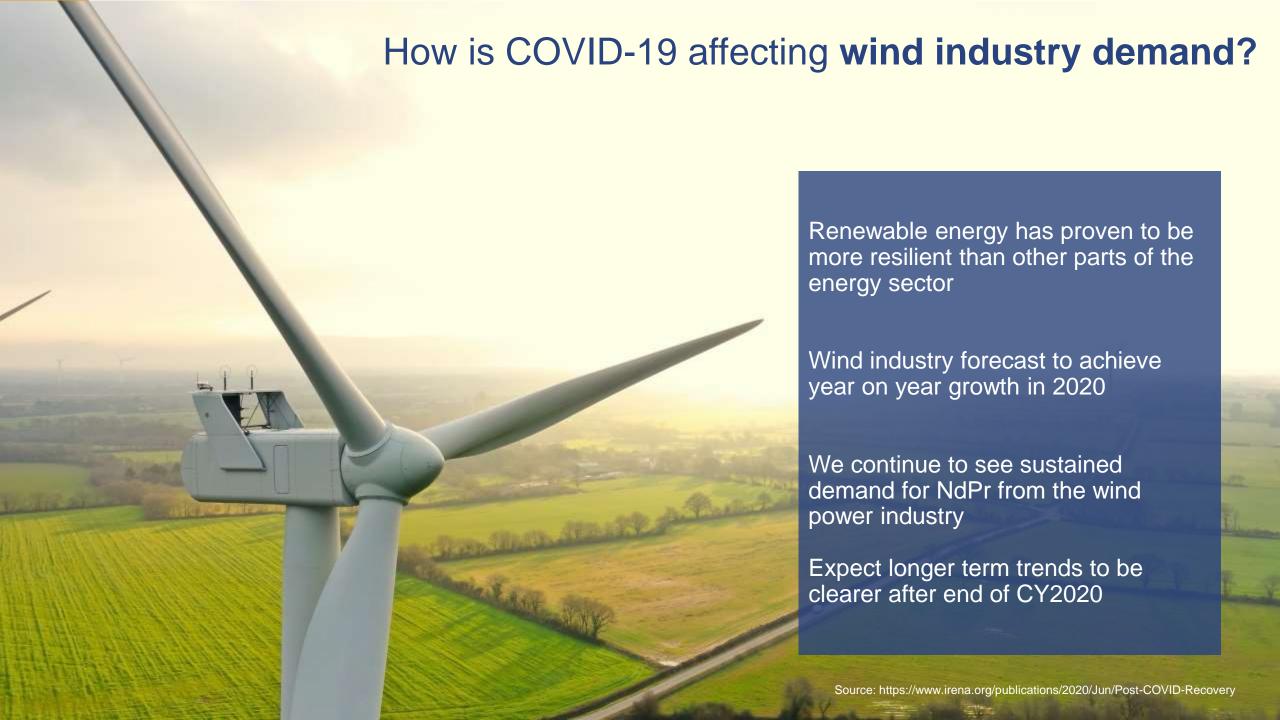
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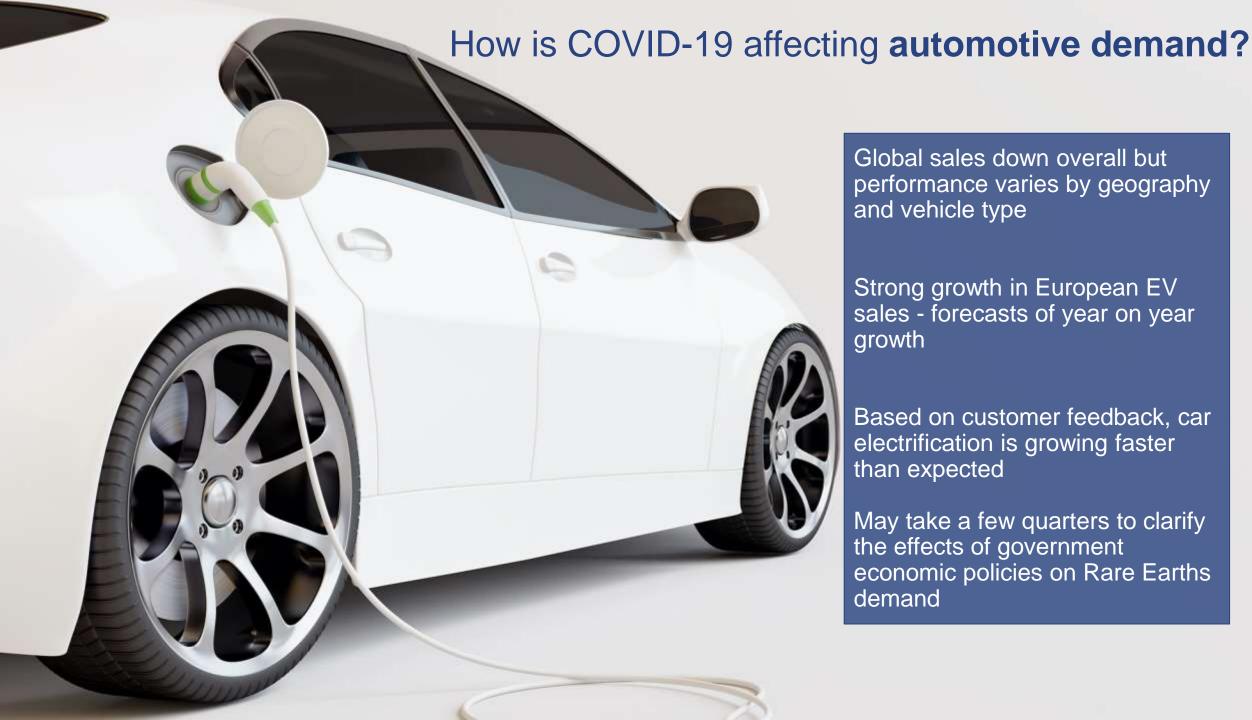
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Global sales down overall but performance varies by geography and vehicle type

Strong growth in European EV sales - forecasts of year on year

Based on customer feedback, car electrification is growing faster than expected

May take a few quarters to clarify the effects of government economic policies on Rare Earths

## Increasing focus on resilient supply chains across all markets



**Electric Vehicles (EV)** – Including Electric drive components, Hybrid motor technology, Electric public transport and Electric aviation Benefits: Lighter and more efficient high-performance motors Rare Earth products: NdPr. Dv. Tb



**Green Technologies** – Including automotive Catalytic Converters to reduce NOx, CO gases and new generation direct drive Wind Turbines Benefits: Making vehicle emissions cleaner, and wind turbines lighter, more reliable, cheaper to maintain and lower energy production costs Rare Earth products: NdPr, Dy, Tb, Ce



**Consumer Electronics** – Including smartphones and computer components

Benefits: Driving the evolution of smaller, lighter, cheaper and more efficient consumer devices

Rare Earth products: NdPr, Dy, Tb, Ce, La



Robotics, Appliances & Medical Devices – Including robotics, drones, household appliances, medical diagnostic equipment
Benefits: Improving energy efficiency and medical diagnoses
Rare Earth products: NdPr, Dy, Tb



# Collective action needed to grow outside China RE supply chain



Lynas' NdPr production capacity exceeds current outside China demand

While Lynas can provide a sustainable supply of NdPr to outside China markets, the global market challenge is to develop additional magnet making capacity outside China

Strategic and collective action involving OEMs, Tier 1 suppliers and governments is required



# The case for outside China separation of **Heavy Rare Earth** (HREs)

The market needs HREs

For each additional 30m eCars

+2000 tons Dy (100% of current annual supply)

+21000 tons NdPr (60% of current annual supply)

Supply concentrated in China

All HRE separation

Most HRE ore (decreasing)

Who else but Lynas?

We have the expertise

Inhouse IP & proven track record in RE separation

We have the feedstock

The high Dy content at our Mt Weld, Western Australia, mine (including Duncan) was noted on page 2 of our 6 August 2018 ASX release

Our project is ready to go

Process design finalised and benchmarked, detailed engineering work is well advanced



# Lynas currently supplies approx. 20% of world demand for separated Rare Earth products



- Successful development of value added products in FY20
- New grades of La & Ce piloted and under qualification by selected customers
- Focus on serving customer demand and supporting development of the market outside China



Kalgoorlie selected as location for planned Lynas Rare Earths

Processing Facility 9 December 2019

Rare Earths Processing Facility in WA

- High level design completed, construction expected to commence in mid 2021, subject to approvals
- Project awarded Lead Agency status by the Government of Western Australia and Major Project status by the Australian Government



Strong demand for Dy/Tb supply from magnet makers and magnet

- buyers
- HRE separation is an attractive strategic project
- Lynas and U.S. partner Blue Line undertaking detailed planning and design work as part of Phase 1 contract with U.S. DoD

Our Lynas 2025 growth vision will see us transform our business to grow with the market, drawing on our Tier 1 resource, inhouse intellectual property and product development technology



# How is COVID-19 affecting Lynas?







- Lynas remains in robust financial shape
- Both sites continue to implement government safety and health recommendations and industry best practices
- COVID-19 special leave provisions were established for our people, including those residing in eastern states of Australia
- Production operating at 75% of the Lynas NEXT production rates since June sufficient to refill supply chains and to restock depleted inventories while maintaining COVID-related health and safety protocols
- Demonstrated our ability to adjust the cost base to mitigate the effects of the COVID-19 shutdown and optimise efficiencies at 75% production (equivalent to original nameplate capacity)



# Our strengthened balance sheet provides certainty & flexibility

- Recent \$425m equity raising received significant demand from investors
- ✓ Delivers timely funding for *Lynas* 2025 foundation projects:
  - Kalgoorlie Rare Earth
     Processing Facility, and
  - Associated upgrades at the Lynas Malaysia plant
- Mitigates uncertainty created by COVID-19 in the near and intermediate term
  - Certainty

- Equity funding significantly enhances Lynas' balance sheet during a critical transformation and growth period
- Operating cash flow can be used for other essential capital projects including Malaysian Permanent Deposit Facility (PDF)
- ✓ Flexibility to use other funding solutions to capture additional growth opportunities as they arise

### **Flexibility**



# Meeting our customers' needs for sustainably produced Rare Earths









Lynas Rare Earth materials are used in industries where environmental provenance and sustainability matter



### **OUR VALUES**



#### Care

We care for and respect each other, our communities and the environment. We make sure we all go home safe and well.



### **Achievement**

We are resilient and committed. We overcome challenges to achieve our goals.



### **Expertise**

We are driven to be the world's best in Rare Earths and to earn the respect of our customers.



### **Diversity**

We are a multicultural company. We value and embrace diversity.



### Sustainability

We are passionate about contributing to a sustainable future and green technologies.

# Visit our Investor Centre at: www.lynascorp.com

