

Presented by Phillipa Blakey, MD & CEO Mark Hays, CFO



# **Pulse** Overview

- Niche focus on specialist hospitals and day surgeries
  - Specialist surgical hospitals
  - Mental health hospitals
  - Rehabilitation hospitals
- Currently operating in QLD and NSW
- Seven hospitals and a day surgery centre
- New Gold Coast Surgical Hospital opened on 31 August 2015
- Growth via acquisition or development of specialist private hospitals and day surgery centres in Australia and New Zealand



# Pulse Corporate Overview

#### Share Price - 2yr



#### Shapshot

ASX:PHG	
Sector	Health Care
Listed	Nov 2013
Dividend yield	1.2%
Dividend franking	100%
52 week high	\$0.57
52 week low	\$0.39

#### Enterprise Value

EV Breakdown	Current	
Share Price \$	0.53	
Shares on Issue (m)	164.2	
Mkt Cap (\$m)	87.0	
Net Debt (\$m)	20.6	
EV \$m	107.6	

#### Share Register at 11 August 2015

	Ownership
Viburnum Funds	29.84%
Commonwealth Bank of Australia Ltd	7.62%
Throvena Pty Ltd	6.67%
IOOF Holdings Limited	5.26%
Other	49.39%
Total	100.00%



# FY15 Achievements

- Acquisition of The Hills Clinic, Sydney.
  Beachhead into the mental health sector.
- Development of Gold Coast Surgical Hospital opened on 31 August 2015
  - Specialist surgical hospital
  - 6 theatres, 24 in-patient ward
  - 16 chair day surgery unit
  - Most technically advanced theatres in QLD

#### Exit of non-core assets

- Sale and lease back of Gympie Private Hospital freehold for \$6.3m
- Closure of South Burnett Private Hospital
- Sale of North Coast Community Care



# FY15 Highlights

- Underlying EBITDA growth of 41%, to \$6.6m (includes 8 weeks contribution from The Hills Clinic)
- FY15 guidance (EBITDA growth from existing assets in excess of 20%) achieved with 25.5% growth
- More than doubled Underlying Net Profit After Tax to \$4.1m (FY14 \$1.85m)
- Final dividend of 0.3 cents per share fully franked, lifting the total annual dividend to 0.6 cents per share



# **Board& Executive**



Stuart James (Chairman)

Chairman of Prime Financial Group Limited and Greencross Ltd, and nonexecutive director of Affinity Education Group Ltd.



Craig Coleman (Non Executive Director)

Non-executive director of investment company Wyllie Group Pty Ltd and Executive Chairman of associated fund manager, Viburnum Funds Pty Ltd.. Public company directorships: Bell Financial Ltd, Keybridge Capital Ltd and Chairman of Rubik Financial Ltd.



David Manning (Non Executive Director)

35 years of healthcare management experience and co-founded Practice Development Associates that grew to become AmSurg, a NASDAQ listed US\$3.4b company

Executive Vice President and Chief Development Officer at AmSurg until December 2014.



Phillipa Blakey (Managing Director & CEO)

Experienced healthcare executive with COO roles in NSW Health (10 hospitals across North Sydney and Central Coast) and the Amity Group. Previous CEO of Think Education, the higher education provider then owned by the Seek Group.



Mark Hays (CFO)

Chartered Accountant with CFO/Investment Director roles across a breadth of industries. Professional career started at Ernst & Young



Matthew Mackay (COO)

Senior management positions in public and private hospitals over the past 17 years. Previously General Manager of Surgery Centres of Australia.

Captain in the Australian Army, with multiple operational deployments in command positions to both Afghanistan and Timor.



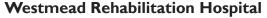
# Our NSW Hospitals

#### The Hills Clinic

**Mental Health** 

#### 59 beds and 7 consulting rooms

Attractive location in a growth area (North-West Sydney). High utilisation - planning further brownfield expansion.



Specialist rehabilitation

65 beds, hydrotherapy pool, gymnasium

Attractive location 3km west of Parramatta. Operates near capacity. Plans well progressed for further brownfield expansion.

#### **Forster Private Hospital**

Acute surgical, medical and rehabilitation 69 beds, 2 theatres, hydrotherapy pool, gymnasium

Only hospital in the Great Lakes local government area. Scope for improvement in utilisation, site has brownfield potential as demand grows.

#### **Bega Valley Private Hospital**

Day surgery centre

Single theatre

Only private surgical facility in region.











# Our QLD Hospitals

#### Eden Rehabilitation Hospital (Cooroy/Noosa)

Specialist rehabilitation

48 beds, extensive gymnasium

Operates at high utilisation, extensive capacity for brownfield expansion



#### **Gympie Private Hospital**

Acute surgical and medical

40 beds (12 configured as a day surgery), 2 theatres

Surgical based hospital. Operates at low bed utilisation.



#### **Gold Coast Surgical Hospital**

**Specialist Surgical** 

6 theatres, 24 inpatient ward, 16 chair day surgery unit

Opened on 31 August 2015

Most technologically advanced theatres in Queensland



#### **Mackay Rehabilitation Hospital**

Specialist rehabilitation

34 beds, gymnasium, hydrotherapy pool

Only specialist rehabilitation hospital in greater region.

Substantial brownfield potential as demand grows





# **Operating Environment**

- Private Health Insurance coverage remains strong at 47.3% of the Australian population although exclusionary policies are growing as premiums rise
- Federal Government policies continue to support private health insurance membership via tax incentives
- Moves by health insurers to shift adverse
  event risk onto providers reasonable as
  long as the adverse events are evidence
  based and providers are only expected to
  accept risks under their control
- Ongoing demand growth from
  - technology development
  - ageing population
  - public sector capacity and investment constraints



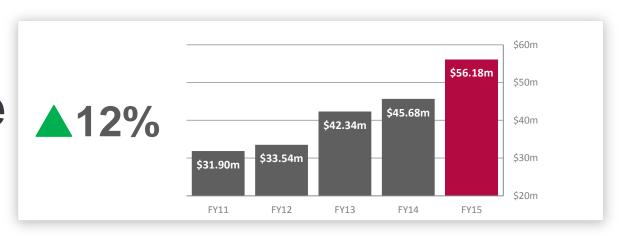
# Pulse Outlook

- Underlying FY16 EBITDA will be at least equal to the Pro Forma Underlying FY15 EBITDA of \$10.2 million announced by Pulse Health to the ASX on 6 July 2015
- Consistent with FY15 Pulse aims to make one or more EBITDA positive acquisitions of specialist hospitals in FY16, as opportunities prove to be suitable
- FY16 guidance excludes:
  - earnings from additional acquisitions
  - ramp-up losses associated with the Gold Coast Surgical Hospital
  - one off costs associated with Pulse's unsolicited bid for Vision Eye Institute Limited

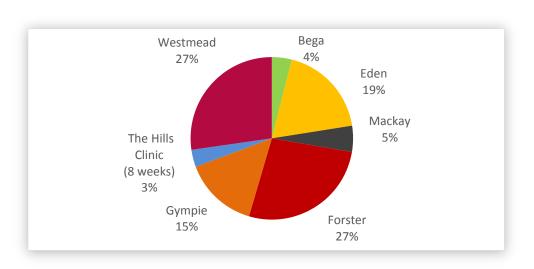


#### Hospital Revenue Growth (5YR CAGR)

# FY15 Hospital Performance



#### Hospital Revenue Contribution



## **Appendix – FY15 Financial Performance**



#### Profit & Loss (underlying)

(\$'000)	FY15	FY14	
Revenue	56,268	47,894	<b>A</b>
Growth	20%	9%	
EBITDA-R	11,403	8,651	
Growth	32%	9%	
EBITDA	6,608	4,679	_
Margin	12%	10%	
Depreciation/Amortisation	1,000	760	
EBIT	5,608	3,919	
Finance Costs	(12)	(1,533)	
Profit before tax (underlying)	5,596	2,386	
Tax	(1,504)	(531)	
NPAT (underlying)	4,092	1,855	_

## **Appendix – FY15 Financial Performance**



#### Cash flow

(\$'000)	FY15	FY14	
Operating Cash flow	3,469	2,321	_
Investing cash flows:			
Acquisitions	(27,325)	(2,964)	
Capex – developments	(1,452)	(2,441)	
Capex - stay in business	(960)	(1,083)	
Interest received	130	98	
Total investing cash flow:	(29,607)	(6,390)	<b>A</b>
Financing cash flow:			
Equity	170	28,552	
Dividends paid	(1,318)	-	
Debt (net)	23,770	(19,496)	
Total financing cash flow	22,622	9,056	<b>A</b>
Change in cash & cash equivalents	(3,516)	4,987	
Opening cash balance	7,007	2,020	
Closing cash balance	3,491	7,007	

## **Appendix – FY15 Financial Performance**



#### Balance Sheet

\$ 000	FY15	FY 14	
Cash	3,491	7,007	<b>A</b>
Other current assets	18,599	7,921	
PP&E	10,824	13,441	
Intangibles	61,037	34,388	
Total Assets	96,099	62,757	
Borrowings	24,111	333	
Payables, provisions and other	18,540	10,350	
Total Liabilities	42,651	10,683	
Net Assets / Total Equity	53,448	52,074	
NTA	(7,589)	20,439	
NTA per share (cents)	(4.6)	12.5	



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