

The directors of Newzulu Limited ("Newzulu" or the "Company") have established a framework of corporate governance, which they review on a regular basis.

The Company operates in accordance with the 3rd edition of the principles of corporate governance as set out by the ASX Corporate Governance Council ("CGC") and as required by the ASX Listing Rules. The directors have implemented policies and practices which they believe will focus their attention and that of their senior executives on accountability, risk management and ethical conduct.

The CGC Principles, in conjunction with the ASX Listing Rules, require companies to disclose whether their corporate governance practices follow the revised CGC Principles on an "if not, why not" basis. This statement outlines the main corporate governance practices in place throughout the year, which comply with the CGC Principles and Best Practice Recommendations, unless otherwise stated.

1 Board of Directors

The roles of the Board and management

The role of the Board is to oversee and guide the management of the Company and its business with the aim of protecting and enhancing the interests of its shareholders and taking into account the interests of all stakeholders.

Details of the background, experience and professional skills of each director are set out in the Directors' Report in the 2015 Annual Report.

In summary the Board is responsible for:

- + providing leadership and setting the strategic direction of the Company;
- + appointing and removing the managing director; chief executive or equivalent;
- + ratifying the appointment and/or removal of the Chief Financial Officer and the Company Secretary;
- + reviewing and ratifying the systems of risk management, internal control and compliance;
- + approving operating budgets;
- + approving and monitoring progress of major capital expenditure, capital management, acquisitions and divestments;
- + approving the form of and monitoring financial and other reporting;
- + overseeing the Company's process for making timely and balanced disclosure of all material information concerning the Company that a reasonable person would expect to have a material effect on the price of securities;
- + setting the risk appetite within which the Board expects management to operate and to ensure that an appropriate risk management framework has been implemented to monitor risk;
- + approving the entities remuneration framework; and
- + establishing goals for management and monitoring the achievement of those goals.

The Chief Operating Officer is responsible to the Board for the day-to-day management of the Company. The role of management is to support the Chief Operating Officer in the implementation of the agreed strategy in accordance with the delegated authority of the Board. The Chairman liaises regularly with the Chief Operating Officer, at least monthly, to discuss the general performance of the Company and any issues arising.

Chairman

The Chairman is also responsible for leadership of the Board and for the efficient organisation and conduct of the Board's business. The Chairman should facilitate the effective contribution of all directors and promote constructive and respectful relations between directors and between the Board and management of the Company. The Chairman is responsible for briefing directors on issues arising at Board meetings and ultimately is responsible for communications with security holders and arranging Board performance evaluation.



Appointment and Election of Directors

The Company shall ensure that prior to appointing a director or recommending a new candidate for election as a director that appropriate checks are undertaken as to the persons character, experience, education, criminal record and bankruptcy history.

The following information about a candidate standing for election or re-election as a director should be provided to security holders to enable them to make an informed decision on whether or not to elect or re-elect the candidate:

- (i) biographical details, including their relevant qualifications and experience and the skills they bring to the Board;
- (ii) details of any other material directorships currently held by the candidate;
- (iii) in the case of a candidate standing for election as a director for the first time:
 - a. any material adverse information revealed by the checks the entity has performed about the director:
 - details of any interest, position, association or relationship that might influence, or reasonably be perceived to influence, in a material respect his or her capacity to bring an independent judgement to bear on issues before the Board and to act in the best interests of the entity and its security holders generally; and
 - c. if the Board considers that the candidate will, if elected, qualify as an independent director, a statement to that effect;
- (iv) in the case of a candidate standing for re-election as a director:
 - a. the term of office currently served by the director; and
 - b. if the Board considers the director to be an independent director, a statement to that effect: and
 - c. a statement by the Board as to whether it supports the election or re-election of the candidate.

A candidate for appointment or election as a non-executive director should provide the Board with the information above and a consent for the Company to conduct any background or other checks the entity would ordinarily conduct. The candidate should also provide details of his or her other commitments and an indication of time involved, and should specifically acknowledge to the Company that he or she will have sufficient time to fulfil his or her responsibilities as a director.

Written Agreements with Directors and Senior Executives

The Company shall enter into a written service contract with each of its executive directors and senior executives which sets out at a minimum a description of their position; duties and responsibilities; to whom they report; and the circumstances in which their service contract may be terminated.

The Company shall provide each non-executive director with a letter of appointment which sets out their term of appointment; expected commitments; remuneration; requirements to disclose directors' interests which may affect the director's independence; indemnity and insurance arrangements; ongoing rights of access to corporate information; and confidentiality obligations.

Company Secretary

The Company Secretary reports to the Board through the Chairman and is responsible for monitoring the extent to which Board policy and procedures are followed, and coordinating the timely completion and despatch of Board agenda and briefing material. All directors are to have access to the Company Secretary.

Meetings of the board

The Board meets formally at least once a month and on other occasions, as required. The agenda for meetings is prepared by the Company Secretary in consultation with the Chairman. Standard items include the operations report, financial reports, strategic matters and governance and compliance matters. Executives are available to participate in Board discussions as required.





Board access to information and independent advice

All directors have unrestricted access to all employees of the Company and, subject to the law and the terms of Deeds of Access, Insurance and Indemnity, access to all Company records.

Each director may, with the prior written approval of the Chairman, obtain independent professional advice to assist the director in the proper exercise of powers and discharge of duties as a director or as a member of a Board Committee. The Company will reimburse the director for the reasonable expense of obtaining that advice.

Diversity Policy

The Board has implemented a Diversity Policy in accordance with best practice and governance guidelines. The Company believes that the promotion of diversity on its Boards, in senior management and within the organisation generally is good practice and strengthens its decision-making.

The Diversity Policy operates to confirm existing employment practices, which seek to attract and retain people by promoting an environment where employees are treated with fairness and respect and have equal access to opportunities as they arise. Diversity within the workforce includes such factors as religion, race, ethnicity, language, gender, disability and age.

Gender Diversity

The recommendations of the CGC relating to reporting require a Board to set measurable objectives for achieving diversity within the organisation, and to report against them on an annual basis.

The Company has implemented measurable objectives as follows:

Measurable Objective	Objective Satisfied	Comment
Adoption and promotion of a Formal Diversity Policy.	Yes	The Company has adopted a formal diversity policy which has been made publicly available via the Company's website.
To ensure Company policies are consistent with and aligned with the goals of the Diversity Policy.	Yes	The Company's selection, remuneration and promotion practices are merit based and as such are consistent with the goals of the Company's Diversity Policy.
To provide flexible work and salary arrangements to accommodate family commitments, study and self-improvement goals, cultural traditions and other personal choices of current and potential employees.	Yes	The Company does, where considered reasonable, and without prejudice, accommodate requests for flexible working arrangements.
To implement clear and transparent policies governing reward and recognition practices.	Yes	The Company grants reward and promotion based on merit and responsibility as part of its annual and ongoing review processes.
To provide relevant and challenging professional development and training opportunities for all employees.	Yes	The Company seeks to continually encourage self-improvement in all employees, irrespective of seniority, ability or experience, through external and internal training courses, regular staff meetings and relevant on job mentoring.





The proportion of women within the whole organisation as at 30 September 2015 are as follows:

Classification	%
Women employees in the whole organisation	37%
Women in senior executive positions	0%
Women on the Board of Directors	0%

The Company has not implemented specific measurable objectives regarding the proportion of females to be employed within the organisation or implement requirements for a proportion of female candidates for employment and Board positions. The Board considers that the setting of quantitative gender based measurable targets is not consistent with the merit and ability based policies currently implemented by the Company and therefore is not in compliance with Recommendation 1.5.

The Board will consider the future implementation of gender based diversity measurable objectives when it is more appropriate to the size and nature of the Company's operations.

The Diversity Policy is available on the Company's website.

Performance Evaluation

The Chairman shall together with the Company Secretary enable the Board to review its own performance, that of each Director and each Board Committee at least once every calendar year.

The Chief Operating Officer or equivalent shall review the performance of executive management at least once every calendar year with reference to the terms of their employment contract.

The Company is at variance with Recommendations 1.6 and 1.7 as it has not completed performance evaluation reviews during the 2015 financial year. This is due to the level of significant changes which have occurred within the Company over the last 12 months and the ability of the Company to properly execute formal reviews given the number of competing priorities. They will be undertaken in the 2016 financial year.

The Company employs new employees and promotes current employees on the basis of performance, ability and attitude. The Board is continually reviewing its practices with a focus on ensuring that the selection process at all levels within the organisation is formal and transparent and that the workplace environment is open, fair and tolerant.

2 Board Structure

Board structure and independence

The Company recognises the importance of having a Board comprising of directors with an appropriate range of backgrounds, skills and experience to suit the Company's current and future strategies and requirements. The composition of the board is determined by the application of the following principles:

- + persons nominated as non-executive directors shall be expected to have qualifications, experience and expertise of benefit to the Company and to bring an independent view to the Board's deliberations. Persons nominated as executive directors must be of sufficient stature and security of employment to express independent views on any matter;
- + the Chairman should ideally be independent, but in any case will be elected by the Board based on suitability for the position;
- + all non-executive directors are expected voluntarily to review their membership of the Board from time-to-time taking into account length of service, age, qualifications and expertise relevant to the Company's then current policy and programme, together with the other criteria considered desirable for composition of a balanced Board and the overall interests of the Company; and
- + executive directors shall be expected to retire from the Board on the relinquishment of their executive responsibilities.



The Company considers that the Board should have at least three directors and will aim to have a majority of independent directors (as required) but acknowledges that this may not be possible at all times due to the size of the Company. The Company has not established a formal Nomination Committee in accordance with Recommendation 2.1 (and is at variance with this recommendation) as the Board believes that the appointment of suitable Board candidates should be the responsibility of the entire Board and each member should have the opportunity to be involved in the process.

Independent decision-making

All directors, whether independent or not, should bring an independent judgement to bear on Board decisions. Non-executive directors should inform the Chairman before accepting any new appointments as directors.

To facilitate independent decision making, the Board and any Committees it convenes from time to time may seek advice from independent experts whenever it is considered appropriate. With the consent of the Chairman, individual directors may seek independent professional advice, at the expense of the Company, on any matter connected with the discharge of their responsibilities.

Under the Company's Constitution, the minimum number of directors is three. At each Annual General Meeting, one third of the directors (excluding the Managing Director) must resign, with directors resigning by rotation based on the date of their appointment. Directors resigning by rotation may offer themselves for re-election.

Composition of the Board

The Board should be of a size and composition that is conducive to making appropriate decisions. The Board should be large enough to incorporate a variety of perspectives and skills, and to represent the best interests of the Company as a whole rather than of individual security holders or interest groups. It should not, however, be so large that effective decision-making is hindered. The current Constitution of the Company restricts the number of directors to 9 in the absence of shareholder approval.

Board skills matrix

The Company has developed a broad based Board skills matrix setting out the mix of skills that the Board currently has (or is looking to achieve) and this is periodically reviewed against the Company's Board representative's skills to ensure the appropriate mix of skills and expertise is present to facilitate successful strategic direction.

The skills matrix and the average (using a scale of 1 (developing) to 3 (expert)) for the current board of directors is set out below:

Expertise	Average
Industry experience	2
Operational experience	3
Legal, governance and compliance	2
Strategy	3
Commercial acumen	3
Financial literacy	2
Risk management	2
Executive leadership	3
Government relations	3
Stakeholder relations	3
Remuneration and nomination	2



Independent Directors

The Company will regularly review whether each non-executive director is independent and each non-executive director should provide to the Board all information that may be relevant to this assessment.

The Company has disclosed in its Annual Report:

- + the names of the directors considered by the Board to be independent directors;
- + if a director has an interest, position, association or relationship of the type that might cause doubts about the independence of the director but the Board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and
- + the length of service of each director.

The Company presently has three independent non-executive directors of five members on the Board and is in compliance with Recommendation 2.4. In determining each director's independence the Board will use the guiding principle that an independent director is independent of management and free of any business or other relationship that could materially interfere with, or could reasonably be perceived to materially interfere with, the exercise of their unfettered and independent judgement. In applying the guiding principle, the Board will take into consideration the definition in the revised CGC Principles and Recommendations and appropriate materiality.

If a director's independence status changes this should be disclosed and explained to the market in a timely fashion.

The Company is at variance with Recommendation 2.5 in that the Chairman is not independent. The Board has determined that the composition of the current Board represents the best mix of directors that have an appropriate range of qualifications and expertise, can understand and competently deal with current and emerging business issues and can effectively review and challenge the performance of management. Furthermore, each individual member of the Board is satisfied that whilst the Company may not comply with Recommendation 2.5, all directors bring an independent judgement to bear on Board decisions.

The Company will endeavour to ensure that the majority of its directors are independent at all times, subject to the right of security holders in general meeting to elect and remove directors.

Induction and education

The Board has implemented an induction process to enable new directors to gain an understanding of:

- + the Company's financial, strategic, operational and risk management position;
- + the culture and values of the Company;
- + the rights, duties and responsibilities of the directors;
- + the roles and responsibilities of senior executives;
- + the role of any Board Committees in operation;
- + meeting arrangements; and
- + director interaction with each other, senior executives and other stakeholders.

Directors will have reasonable access to continuing education to update and enhance their skills and knowledge, including education concerning key developments in the Company and the relevant industry sector.

Access to information

The Board has the right to obtain all information from within the Company which it needs to effectively discharge its responsibilities.

The Chief Operating Officer or equivalent is required on request from the Board to supply the Board with information in a form and timeframe, and of a quality that enables the Board to discharge its duties effectively. Directors are entitled to request additional information where they consider such information necessary to make informed decisions. Directors are entitled to meet with executives as required to fulfil their executive roles, or in the case of non-executive Directors provided prior notice is given to the Chairman or the Chief Executive Officer (or equivalent).



3 Act Ethically and Responsibly

Code of conduct

The Board has adopted a Company Code of Conduct to promote ethical and responsible decision-making by all employees (including directors). The Code embraces the values of honesty, integrity, accountability and equality and to strive to enhance the reputation and performance of the Company. In summary, the overriding principles are:

- + All employees must conduct their duties honestly and in the best interests of the Company as a whole;
- + Treat other stakeholders fairly and without discrimination;
- + Respect confidentiality and do not misuse Company information or assets;
- + Conduct themselves in accordance with both the letter and spirit of the law; and
- + Maintain a safe working environment.

The Code of Conduct is available on the Company's website.

4 Safeguard integrity in corporate reporting

Audit & Compliance Committee

The Board has established an Audit & Compliance Committee (A&CC) pursuant to the A&CC Charter.

The A&CC's mandate is to assist the Board by:

- + reviewing with management the adequacy and effectiveness of internal control systems, expenditure controls and reporting systems;
- + reviewing all published financial statements of the Company;
- + reviewing the scope and independence of external audits;
- + advising on the appointment, rotation, performance and remuneration of external auditors;
- + reviewing and evaluating risk management policies in the light of the Company's business strategy, capital strength, legal compliance requirements and overall risk tolerance;
- + reviewing the adequacy of its insurance policies; and
- + periodically reviewing the adequacy of accounting, financial, legal and other personnel resources.

Composition of Audit and Compliance Committee

In view of the size of the Board, the Audit and Compliance Committee is comprised of all the directors. The external auditors and the chief financial officer are invited to Committee meetings at the discretion of the Committee.

The Company is at variance with Recommendation 4.1 in that the Audit and Compliance Committee is not comprised of all non-executive directors. The Board has determined that the entire director group is best placed to represent the Audit and Compliance Committee as they poses the best mix and range of qualifications and expertise for this committee. Furthermore, each individual member of the Board is satisfied that whilst the Company may not comply with Recommendations 4.1, all directors bring an independent judgement to bear on Board decisions.

CEO/CFO declaration

Consistent with the requirements of CGC Principles 4 and 7, the persons performing the roles of chief executive officer and chief financial officer must state in writing to the Board that the Company's financial reports present a true and fair view, in all material respects, of the Company's financial condition and operational results and are in accordance with relevant accounting standards. Additionally, the persons performing the roles of chief executive officer and chief financial officer are required to state in writing that this is based on a sound system for risk management and internal compliance and control which implements the policies adopted by the Board and is operating efficiently and effectively in all material respects.

External auditor available at AGM

The Company shall ensure that its auditor attends its AGM and is available to answer questions from security holders relevant to the audit and the preparation and content of the auditor's report.





5 Timely and balanced disclosure

Continuous Disclosure Policy

The Company understands and respects that timely disclosure of price sensitive information is central to the efficient operation of the ASX's securities market and has adopted a comprehensive policy covering announcements to the ASX, prevention of selective or inadvertent disclosure, conduct of investor and analysts briefings and media communications.

The Company Secretary has responsibility for coordinating disclosure of information to the ASX.

The Company's Continuous Disclosure Policy is reviewed periodically and updated as required and is consistent with ASX Principle 5. The Continuous Disclosure Policy is available on the Company's website.

Securities Trading Policy

The Board has adopted a policy and procedure on dealing in the Company's securities by directors, officers and employees. The policy prohibits trading by all employees and directors of the Company and its related entities at all times where the transaction is intended for short term or speculative gain or where the person is in possession of price sensitive information. All Directors and employees (including their immediate family or any entity for which they control investment decisions), must ensure that any trading in securities issued by the Company is undertaken within the framework set out in the Securities Trading Policy.

The Securities Trading Policy does not prevent Directors or employees (including their immediate family or any entity for which they control investment decisions) from participating in any share plan or share offers established or made by the Company. However, Directors or employees are prevented from trading in the securities once acquired if the individual is in possession of price sensitive information not generally available to all security holders.

Additional restrictions are placed on trading by Directors, executives and other key management personnel as determined by the Chairman and Company Secretary from time to time ('Restricted Employees').

In addition to the overriding prohibition against dealing in the Company's securities when a person is in possession of inside information, Restricted Employees and their associated parties are at all times prohibited from dealing in the Company's securities during prescribed 'closed' periods. The Company has nominated closed periods to run from the end of the financial quarter up to the day after the release date of the quarterly report (Appendix 4C). Restricted Employees must also obtain written consent from the Chairman or Managing Director/Chief Executive Officer prior to trading in the Company's securities.

The Securities Trading Policy also includes a clause prohibiting Directors and executives from entering into transactions in associated products which operate to limit the economic risk of security holdings in the Company over unvested entitlements.

6 Shareholder Communication

The Company places considerable importance on effective communication with shareholders to ensure their access to timely and relevant information. The Company communicates information on its activities and financial performance through the issue of the annual and half-year financial reports, quarterly reports on activities and cash flows, periodic investor updates and through other announcements released to the ASX.

The Company posts all reports, ASX announcements, media releases and copies of newspaper reports on the Company's website at www.newzululimited.com. The website contains an archive of ASX announcements and annual reports for at least the last 3 years.

The Company encourages Shareholders to register with the Company to receive email notifications of when an announcement is made by the Company to the ASX, including the release of the annual report, half yearly reports and quarterly reports. The Company will, wherever practicable, take advantage of new technologies that provide greater opportunities for more effective communications with shareholders.



The Company will ensure that the annual general meeting is held in a manner that enables as many shareholders as possible to attend and encourages effective participation by shareholders. In any notice of meeting to be despatched to Shareholders, the Company Secretary shall remind all Shareholders that they are encouraged to participate at the meeting.

Website and e-communications

The Company's website will be used to provide summary information on all areas of the business including:

- + each of its directors and senior executives;
- + the Corporate Governance Policies, Constitution and other Corporate Governance materials;
- + copies of its annual reports and other financial statements;
- + copies of its announcements to ASX;
- + webcasts and/or transcripts of meetings of security holders and copies of any documents tabled or otherwise made available at those meetings;
- + if it keeps them, webcasts and/or transcripts of investor or analyst presentations and copies of materials distributed at those presentations; and
- + such other information as is required by the ASX Listing Rules or recommended by the ASX Corporate Governance Council.

7 Recognise and manage risk

Management is ultimately responsible to the Board for the Company's system of internal control and risk management. The Audit & Compliance Committee (being the Board) monitors the risk management of the Company.

The Company is committed to the identification, monitoring and management of risks associated with its business activities and has established various financial and operational reporting procedures and other internal control and compliance systems in this regard. These include:

- + delegated authority limits in respect of financial expenditure and other business activities;
- + a comprehensive annual insurance programme;
- + internal controls to safeguard the Company's assets and ensure the integrity of business processes and reporting systems;
- + regular cash flow reporting and capital adequacy monitoring;
- + annual budgeting and monthly reporting systems for all businesses which enable the monitoring of progress against performance targets and the evaluation of trends;
- + appropriate due diligence procedures for acquisitions and divestments; and
- + disaster recovery procedures and crisis management systems.

Risk management policies and procedures shall be adopted to identify, assess and minimise material risks affecting the Company.

As noted in Principle 4, the Company is at variance with Recommendation 4.1 in that a majority of the members of the Audit and Compliance Committee are not independent directors. The Board considers that this composition is appropriate given the current size of the Company.

The persons performing the roles of Chief Executive Officer and Chief Financial Officer or equivalent is required annually to state in writing to the Board that the Company has a sound system of risk management, that internal compliance and control systems are in place to ensure the implementation of Board policies, and that those systems are operating efficiently and effectively in all material respects.

Review by the Board

The Board must review the effectiveness of implementation of the risk management system at least annually and has done so in the 2015 financial year.

When reviewing risk management policies the Board should take into account the Company's legal obligations and should also consider the reasonable expectations of the Company's stakeholders, including security holders, employees, customers, suppliers, creditors and the community.



The Board believes it is not of a size to justify having an internal audit function for efficiency purposes and this role is undertaken by the full Board as described above. The Board devotes time during its periodic Board meetings to fulfilling their obligations associated with overseeing risk and maintaining the entity's risk management framework and associated internal compliance and control procedures.

Economic, environmental and social sustainability risks

Note 5 to the financial statements in the 2015 Annual Report describes the economic risks to which the Company has an exposure and the Company's objectives, policies and processes for measuring and managing those risks. The Board does not believe the Company has any material exposure to environmental and social sustainability risks at the present time.

8 Remunerate fairly

Remuneration Committee

The Company does not believe it is of a sufficient size to justify having a separate Remuneration Committee. The whole Board act in this capacity.

The Company is at variance with Recommendations 8.1 as it has not established a formal Remuneration Committee. The Board has determined that the entire director group is best placed to assess the remuneration for the board and executive as they poses the best mix and range of qualifications and expertise for this role. Furthermore, each individual member of the Board is satisfied that whilst the Company may not comply with Recommendations 8.1, all directors bring an independent judgement to bear on Board decisions.

The Chair is not present at the discussion of his remuneration.

Remuneration

The role of the Board in this area is to ensure that appropriate remuneration policies are in place and that they meet the needs of the Company and enhance corporate and individual performance.

The Board acting as the Remuneration & Nomination Committee is responsible for reviewing:

- + executive remuneration and incentive policies;
- + the remuneration packages of senior management;
- + the Company's recruitment, retention and termination policies and procedures for senior management;
- + superannuation arrangements;
- + the performance management system operating within the organisation and its effectiveness; and
- + the remuneration framework for directors.

Remuneration levels are competitively set to attract suitably qualified and experienced directors and senior executives, having regard for Company performance. Shareholders in general meeting have approved a directors' fee pool limit of \$300,000 from which non-executive directors' fees may be paid.

The performance of the Chief Operating Officer (or equivalent) and other executive directors is reviewed by the Board. The performances of the other executives and staff are reviewed on an annual basis by the Chief Operating Officer.

Compensation packages may include a mix of fixed and variable compensation and short and long-term performance-based incentives.

Further details of compensation policies are set out in the Remuneration Report in the 2015 Annual Report.

Appendix 4G

Key to Disclosures Corporate Governance Council Principles and Recommendations

Name of entity				
NEWZULU LIMITED				
ABN/ARBN Financial year ended				
27 078 661 444	30 June 2015			
Our corporate governance statement ² for the al	bove period above can be found at:3			
these pages of our annual report:				
this URL on our website:				
http://newzululimited.com/investors/corporat	e-governance/			
The Corporate Governance Statement is accurate and up to date as at 30 September 2015 and has been approved by the board.				
The annexure includes a key to where our corp	orate governance disclosures can be located.			
Date here: 30 September 2015				
Sign here: Company Secretary				
Print name: Karen Logan				

¹ Under Listing Rule 4.7.3, an entity must lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX.

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of rule 4.10.3.

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² "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

³ Mark whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where the entity's corporate governance statement can be found.

ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corpo	orate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
PRIN	CIPLE 1 – LAY SOLID FOUNDATIONS FOR MANAG	EMENT AND OVERSIGHT	
1.1	A listed entity should disclose: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at this location: Insert location here and information about the respective roles and responsibilities of our board and management (including those matters expressly reserved to the board and those delegated to management): at this location In our Corporate Governance Statement and in our Board Charter, available on our website at: http://newzululimited.com/investors/corporate-governance/	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
1.2	A listed entity should: (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at this location: Insert location here the fact that we follow this recommendation:	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	in our Corporate Governance Statement OR at this location: Insert location here	 an explanation why that is so in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable

Corp	orate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at this location: Insert location here	□ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable
1.5	A listed entity should: (a) have a diversity policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them; (b) disclose that policy or a summary of it; and (c) disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress towards achieving them and either: (1) the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or (2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.	the fact that we have a diversity policy that complies with paragraph (a):	□ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable (c) the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress towards achieving them: □ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable

Corpo	orate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
1.6	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	the evaluation process referred to in paragraph (a): in our Corporate Governance Statement OR at this location: Insert location here and the information referred to in paragraph (b): in our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
1.7	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of its senior executives; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	the evaluation process referred to in paragraph (a): in our Corporate Governance Statement OR at this location: Insert location here and the information referred to in paragraph (b): in our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable

Corporate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
PRINCIPLE 2 - STRUCTURE THE BOARD TO ADD VALU	<u>E</u>	
2.1 The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; OR (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	[If the entity complies with paragraph (a):] the fact that we have a nomination committee that complies with paragraphs (1) and (2): □ in our Corporate Governance Statement OR □ at this location: □ Insert location here and a copy of the charter of the committee: □ at this location: □ Insert location here and the information referred to in paragraphs (4) and (5): □ in our Corporate Governance Statement OR □ at this location: □ Insert location here [If the entity complies with paragraph (b):] the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively: ■ in our Corporate Governance Statement OR □ at this location: □ Insert location here	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable

Corpo	orate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	our board skills matrix: in our Corporate Governance Statement OR at this location: Insert location here	□ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable
2.3	A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director.	the names of the directors considered by the board to be independent directors: in our Corporate Governance Statement OR at this location: The Directors' Report of the 2015 Annual Report. Insert location here where applicable, the information referred to in paragraph (b): in our Corporate Governance Statement OR at this location: The Directors' Report of the 2015 Annual Report. Insert location here the length of service of each director: in our Corporate Governance Statement OR at this location: The Directors' Report of the 2015	an explanation why that is so in our Corporate Governance Statement
		Annual Report. Insert location here	

Corpo	rate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed		
2.4	A majority of the board of a listed entity should be independent directors.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at this location: Insert location here	 an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable 		
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable		
2.6	A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at this location: Insert location here	 an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable 		
PRIN	PRINCIPLE 3 – ACT ETHICALLY AND RESPONSIBLY				
3.1	A listed entity should:(a) have a code of conduct for its directors, senior executives and employees; and(b) disclose that code or a summary of it.	our code of conduct or a summary of it: in our Corporate Governance Statement OR at this location: The Company's Corporate Code of Conduct is available on the Company's website at: http://newzululimited.com/investors/corporate-governance/	an explanation why that is so in our Corporate Governance Statement		
PRINCIPLE 4 - SAFEGUARD INTEGRITY IN CORPORATE REPORTING					
4.1	The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and	[If the entity complies with paragraph (a):] the fact that we have an audit committee that complies with paragraphs (1) and (2): in our Corporate Governance Statement OR	an explanation why that is so in our Corporate Governance Statement		

Corporate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
 (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; OR (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner. 	at this location: Insert location here and a copy of the charter of the committee: at this location: The Company's Audit and Compliance Committee Charter is available on the Company's website at: http://newzululimited.com/investors/corporate-governance/ and the information referred to in paragraphs (4) and (5): in our Corporate Governance Statement OR at this location: The Directors' Report of the 2015 Annual Report. [If the entity complies with paragraph (b):] the fact that we do not have an audit committee and the processes we employ that independently verify and safeguard the integrity of our corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner: in our Corporate Governance Statement OR at this location: Insert location here	

Corpo	orate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement
4·3	A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit. CIPLE 5 – MAKE TIMELY AND BALANCED DISCLOS	the fact that we follow this recommendation: in our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity that does not hold an annual general meeting and this recommendation is therefore not applicable
5.1	A listed entity should: (a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and (b) disclose that policy or a summary of it.	our continuous disclosure compliance policy or a summary of it: in our Corporate Governance Statement OR at this location: The Company's Continuous Disclosure Policy is available on the Company's website at: http://newzululimited.com/investors/corporate-governance/	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
PRIN	CIPLE 6 – RESPECT THE RIGHTS OF SECURITY HO	LDERS	
6.1	A listed entity should provide information about itself and its governance to investors via its website.	information about us and our governance on our website: at this location: Information about the Company can be found http://newzululimited.com/ Information regarding governance of the Company can be found at: http://newzululimited.com/investors/corporate-governance/	an explanation why that is so in our Corporate Governance Statement
6.2	A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement
6.3	A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	our policies and processes for facilitating and encouraging participation at meetings of security holders: in our Corporate Governance Statement OR at this location: Insert location here	 an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity that does not hold periodic meetings of security holders and this recommendation is therefore not applicable
6.4	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement
PRINCIPLE 7 – RECOGNISE AND MANAGE RISK			
7.1	The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of	[If the entity complies with paragraph (a):] the fact that we have an audit committee that complies with paragraphs (1) and (2): in our Corporate Governance Statement OR	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
	whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; OR (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	Insert location here and a copy of the charter of the committee: ■ at this location: The Company's Audit and Compliance Committee Charter is available on the Company's website at: http://newzululimited.com/investors/corporate-governance/ and the information referred to in paragraphs (4) and (5): □ in our Corporate Governance Statement OR ■ at this location: The Directors' Report of the 2015 Annual Report. [If the entity complies with paragraph (b):] the fact that we do not have an audit committee and the processes we employ that independently verify and safeguard the integrity of our corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner: ■ in our Corporate Governance Statement OR at this location: Insert location here	
7.2	The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and (b) disclose, in relation to each reporting period, whether such a review has taken place.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
7.3	A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; OR (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.	[If the entity complies with paragraph (a):] how our internal audit function is structured and what role it performs: ☐ in our Corporate Governance Statement OR ☐ at this location: ☐ Insert location here [If the entity complies with paragraph (b):] the fact that we do not have an internal audit function and the processes we employ for evaluating and continually improving the effectiveness of our risk management and internal control processes: ☑ in our Corporate Governance Statement OR ☐ at this location: ☐ Insert location here whether we have any material exposure to economic,	an explanation why that is so in our Corporate Governance Statement
7.4	material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	environmental and social sustainability risks and, if we do, how we manage or intend to manage those risks: in our Corporate Governance Statement OR at this location: The Directors' Report and Note 5 to the financial statements (Financial Risk Management) set out in the 2015 Annual Report.	an explanation why that is so in our Corporate Governance Statement
PRINCIPLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY			
8.1	 The board of a listed entity should: (a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: 	[If the entity complies with paragraph (a):] the fact that we have a remuneration committee that complies with paragraphs (1) and (2): in our Corporate Governance Statement OR at this location:	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
	 (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; OR (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive. 	Insert location here and a copy of the charter of the committee: Insert location: Insert location here and the information referred to in paragraphs (4) and (5): in our Corporate Governance Statement OR at this location: Insert location here [If the entity complies with paragraph (b):] the fact that we do not have a remuneration committee and the processes we employ for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive:	
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives: in our Corporate Governance Statement OR at this location: The Remuneration Report in the 2015 Annual Report.	□ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
8.3	A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it. TIONAL DISCLOSURES APPLICABLE TO EXTERNA	our policy on this issue or a summary of it: in our Corporate Governance Statement OR at this location: The Company's Securities Trading Policy is available on the Company's website at http://newzululimited.com/investors/corporate-governance/	 an explanation why that is so in our Corporate Governance Statement OR we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable OR we are an externally managed entity and this recommendation is therefore not applicable
-	Alternative to Recommendation 1.1 for externally managed listed entities: The responsible entity of an externally managed listed entity should disclose: (a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; (b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.	the information referred to in paragraphs (a) and (b): in our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement
-	Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities: An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	the terms governing our remuneration as manager of the entity: in our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement