CORPORATE GOVERNANCE STATEMENT 2015/16

The Board of TFS ("Board") is committed to ensuring that the Company's obligations and responsibilities to its various stakeholders are fulfilled through its corporate governance practices. The Directors and their executive management undertake to perform their duties with honesty, integrity, care and due diligence, to act in good faith in the best interests of the Company in a manner that reflects the highest standards of corporate governance.

The Company's Board and management are committed to a high standard of corporate governance practices, ensuring that the Company complies with the Corporations Act 2001 (Cth), ASX Listing Rules, Company Constitution and other applicable laws and regulations.

The Company has followed the ASX Corporate Governance Council's Principles and Recommendations ("Principles and Recommendations") where the Board has considered the recommendations to be an appropriate benchmark for its corporate governance practices.

Where, after due consideration, the Company's corporate governance practices depart from a recommendation, the Board has offered full disclosure and reason for adoption of its own practice, in compliance with the "if not, why not" regime.

Principle	Recommendation	Conform (Y/N)	Disclosure
1 – Lay solid foundations for	1.1 A listed entity should disclose:		Refer to the Board Charter.
management and oversight			
	(a) the respective roles and responsibilities of its	Υ	
	board and management; and		
	(h) the second test of the secon	V	
	(b) those matters expressly reserved to the board	Y	
	and those delegated to management		
	1.2 A listed entity should:		· · · · · · · · · · · · · · · · · · ·
	1	Υ	is as follows:
	candidate for election. As a Director; and		, ,
	(b) manyida aa syyity baldaya yith all maatayial	V	
		Y	''
	·		·
	on whether or not to elect or re-elect a Director.		
			Hecessaly.
	 1.2 A listed entity should: (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election. As a Director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a Director. 	Y	The Board's policy and procedure for the selection, nomination appointment of new directors and the re-election of incumbent directors as follows: The Board, through the Remuneration Committee, oversees appointment and induction process for directors and the selection appointment and succession planning process of the Company's Mar Director. When a vacancy exists or there is need for particular skill Board determines the selection criteria based on the skills denecessary.

Principle	Recommendation	Conform (Y/N)	Disclosure
			The Board identifies potential candidates with advice from an external consultant. Those nominated are assessed by the Board against background, experience, professional skills, personal qualities, whether the nominee's skills and experience will augment the existing Board, and their availability to commit themselves to the Board's activities. The Board then appoints the most suitable candidate. Board candidates must stand for election at the next general meeting of shareholders. When directors are due for re-election, the Board does not endorse the
	1.2. A listed settle should have a veritten agreement	V	reappointment of a director who is not satisfactorily performing the role.
	1.3 A listed entity should have a written agreement with each Director and senior executive setting out the terms of their appointment.	Y	A written letter with each Director outlines personal obligations and responsibilities as a Director, and provides them with other information to assist them fulfil the role of Director properly.
			Contracts of employment are entered into with all senior executives.
	1.4 The Company Secretary of a listed entity should be accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board.	Y	 The Company Secretary's role is to support the effectiveness of the Board and its committees. The Company Secretary's role includes, but is not limited to: advising the Board and its Committees on governance matters; monitoring the Board and Committee's policies and procedures are followed; coordinating the timely completion and despatch of Board and Committee papers; ensuring that the business at Board and Committee meetings is accurately captured in the minutes; and helping to organise and facilitate the induction of Directors. Each Director of the Company is able to communicate directly with the
			Company Secretary and vice versa. More information in the Board Charter.
	1.5 A listed entity should:		The Company has an established Diversity Policy which provides a framework for the Company to achieve the following objectives:
	(a) have a diversity policy which includes requirements for the Board or a relevant Committee	Υ	

Principle	Recommendation	Conform (Y/N)	Disclosure
	of the Board to set measureable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them; (b) disclose that policy or summary of it; and (c) disclose at the end of each reporting period the measurable objectives for achieving gender diversity set by the Board or a relevant Committee of the Board in accordance with the entity's diversity policy and its progress towards achieving them, and either: (1) the respective proportions of men and women on the Board, in senior executive positions and across the whole organisation (including how the entity defined "senior executive" for these purposes); or (2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined and published under the Act.	Y	 a diverse skilled workforce, leading to continuous improvement in service delivery and achievement of corporate goals; a workplace culture characterised by inclusive practices and behaviours for the benefit of all staff; improved employment and career development opportunities for women; a work environment that values and utilises the contributions of employees with diverse backgrounds, experiences and perspectives through improved awareness of the benefits of workforce diversity and successful management of diversity; and awareness in all staff of their rights and responsibilities with regards to fairness, equity and respect for all aspects of diversity. In addition to the above objectives, the Company now reports to the Workplace Gender Equality Agency. The Workplace Gender Equality Act 2012 has introduced a new reporting and compliance framework.
	 (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken 		The Board undertakes an annual evaluation of its effectiveness as a whole against a broad range of good practice criteria. The Chairman reviews the individual performance of each Board member prior to each Director being considered for re-election and may use the assistance of an external facilitator. The Chairman's performance is evaluated periodically by the Board. The Board may involve an external facilitator for this purpose. This will be completed during FY16.

Principle	Recommendation	Conform (Y/N)	Disclosure
	in the reporting period in accordance with that		
	process.		
	1.7 A listed entity should:		
	(a) have and disclose a process for periodically evaluating the performance of its senior executives; and	Y	An annual review process is undertaken when consideration is given to any reward under the short term incentive arrangements.
	(b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	Y	The review process is completed by September each year.
2 – Structure the Board to	2.1 The Board of a listed entity should:		The Company does not currently have a Nomination Committee. The
add value	·		Board has decided that no efficiencies will be achieved by establishing a
	(a) have a Nomination Committee which:	N	separate Nomination Committee. The Board carries out the duties that would otherwise be undertaken by the Nomination Committee, with
	(1) has at least three members, a majority of	N/A	assistance from the Remuneration Committee, the latter assisting with the
	whom are independent Directors; and	,	review of the Board's size and composition, its committees and committee charters and to evaluate Board candidates and recommend to the Board
	(2) is chaired by an independent Director,	N/A	individuals for Board appointment/shareholder election.
	and disclose:		Each director is requested to participate in the nomination process having in mind the range of skills, experience and expertise required for the
	(3) the charter of the Committee;	N/A	effective functioning of the Board in discharging its responsibilities.
	(4) the members of the Committee; and	N/A	
	(5) as at the end of each reporting period, the	N/A	
	number of times the Committee met throughout the	,	
	period and the individual attendances of the		
	members at those meetings; or		
	(b) if it does not have a Nomination Committee,	Υ	
	disclose that fact and the processes it employs to		

Principle	Recommendation	Conform (Y/N)	Disclosure
	address Board succession issues and to ensure that		
	the Board has the appropriate balance of skills,		
	knowledge, experience, independence and diversity		
	to enable it to discharge its duties and		
	responsibilities effectively.		
	2.2 A listed entity should have and disclose a Board	Υ	Refer Appendix A.
	skills matrix setting out the mix of skills and diversity		
	that the board currently has or is looking to achieve		
	in its membership.		
	2.3 A listed entity should disclose:		Under the Constitution, the Board shall comprise not less than three and
			not more than nine Directors. The Board currently comprises one
	(a) the names of the Directors considered by the	Υ	executive – Mr Frank Wilson (Managing Director) and five independent
	board to be independent Directors;		non-executive Directors – Mr Dalton Gooding (Non-Executive Chairman),
			Ms Gillian Franklin, Mr John Groppoli, Mr Julius Matthys and Mr Michael
	(b) if a Director has an interest, position, association	Υ	Kay. The Board is of the view that this ratio currently provides an
	or relationship of the type described in Box 2.3 but		adequate mix of independence.
	the Board is of the opinion that it does not		
	compromise the independence of the Director; the		Information relating to the directors of the Company, including whether
	nature of the interest, position, association or		they are independent, their skills, experience, expertise, and period of
	relationship in question and an explanation of why		office they have held is contained in the Directors' Report section of the
	the Board is of that opinion; and		Annual Report or on ASX announcements if appointed subsequent to
			completion of the Annual Report.
	(c) the length of service of each Director.	Υ	
	2.4 A majority of the board of a listed entity should	Υ	Refer 2.3.
	be independent.		
	2.5 The Chair of the Board of a listed entity should	Υ	The Chairman of the Board, Mr Dalton Gooding, is an independent, non-
	be an independent Director, and in particular,		executive Director.
	should not be the same person as the CEO of the		
	entity.		The Chairman is responsible for the leadership and effective performance
			of the Board, to facilitate the effective contribution of all Directors and
			promote constructive and respectful relations between Board members
			and management. The Chairman's responsibilities are set out in more
			detail in the Board Charter.

Principle	Recommendation	Conform (Y/N)	Disclosure
	2.6 A listed entity should have a program for inducting new Directors and provide appropriate professional development opportunities for Directors to develop and maintain the skills and knowledge needed to perform their role as Directors effectively.	Y	Induction set out in written engagement letter and availability of Company Secretary to assist with the process for new Directors to familiarise themselves with the Company. Professional Development requirements are addressed at the time of Chairman reviews or as circumstances require. New Directors are also provided the opportunity to visit the Company's operations and meet with senior employees.
3 – A listed entity should act ethically and responsibly	3.1 A listed entity should:(a) have a code of conduct for its Directors, senior executives and employees; and(b) disclose that code or a summary of it.	Y	The Company has an established Corporate Code of Conduct ("Code") to guide compliance with legal, ethical and other obligations to legitimate stakeholders and the responsibility and accountability required of the Company's personnel for reporting and investigating unethical practices or circumstances where there are breaches. The Code underpins the Company's commitment to integrity and fair dealing in its business affairs and a duty of care to all Directors, officers, employees and consultants of the Company, who are committed to implementing the Code and each individual is accountable for such compliance.
			The Code is disclosed on the Company's website.
4 – Safeguard integrity in corporate reporting	4.1 The Board of a listed entity should:(a) have an Audit Committee which:	Υ	The Board has an established Audit Committee. The Audit Committee established by the Board has three, independent, non-executive Directors. The current members of the committee are Mr
	(1) has at least three members, all of whom are non-executive Directors and a majority of whom are independent Directors; and	Υ	John Groppoli (Chair), Mr Julius Matthys and Mr Dalton Gooding.
	(2) is chaired by an independent Director, who is not the chair of the Board,	Y	The Audit Committee has a formal charter in place and is disclosed on the Company website. The charter defines the Audit Committee's function, composition, mode of operation, authority and responsibilities.
	and disclose:	V	Information relating to the Directors of the committee, their skills, experience, expertise and the number of times the committee met
	(3) the charter of the Committee;(4) the relevant qualifications and experience of the members of the Committee; and	Y	throughout the period is contained in the Directors' Report section of the Annual Report.

Principle	Recommendation	Conform (Y/N)	Disclosure
	(5) in relation to each reporting period, the number of times the Committee met throughout the period and the individual attendances of the members at those meetings; or	Y	
	(b) if it does not have an Audit Committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	N/A	
	4.2 The Board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	Y	The Managing Director and Chief Financial Officer confirm in writing that the declaration provided in accordance with section 295A of the Corporations Act 2001, that, in their opinion, the financial records of the Company for a financial year have been properly maintained in accordance with the Act and that the financial statements and the notes for the financial year comply with the accounting standards and give a true and fair view of the financial position and performance of the Company. The declaration is given before the Directors approve the financial statements for the financial year.
	4.3 A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	Y	The Company ensures the external auditor's lead engagement partner attends the Annual General Meeting to answer questions concerning the conduct of the audit, the preparation and content of the auditor's report, accounting policies adopted by the Company and the independence of the auditor in relation to the conduct of the audit.
5 – Make timely and balanced disclosure	5.1 A listed entity should:	Υ	To ensure the Company complies promptly with its continuous disclosure obligations, the Board has established a written policy on information disclosure and relevant procedures for reporting any information which a reasonable person would expect may have a material impact upon the

Principle	Recommendation	Conform (Y/N)	Disclosure
	(a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and		price or value of the Company's shares or which when issued would prevent the emergence of a false market in the Company's shares.
	(b) disclose that policy or a summary of it.		The focus of these procedures is on continuous disclosure compliance and improving access to information for investors by notifying the ASX, posting releases on the Company website, and issuing media releases.
			The Company has formalised both its Continuous Disclosure and Shareholder Communications Policies, which are contained in the Corporate Governance section available on the Company website.
6 – Respect the rights of security holders	6.1 A listed entity should provide information about itself and its governance to investors via its website.	Υ	The Company has implemented an Investor Communications Policy to ensure that shareholders and the financial market have timely access to material information concerning the Company. The Policy details how information is communicated.
			The Company website provides a platform to disclose official ASX releases of material information and periodic reports, press releases, notices and presentations as well as a mechanism for shareholders to contact the Company through the website material request form. This information is easily accessible to the public.
	6.2 A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	Y	Refer 6.1
	6.3 A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	Y	The Board encourages full participation of shareholders at the Annual General Meeting, to ensure a high level accountability and identification with the Company's strategy and goals. Important issues are presented to the security holders as single resolutions.
	6.4 A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	Υ	Shareholders are able to make contact with and receive communications from both the Share Registry and the Company electronically. In addition, through the Company's Share Registry, Link Market Services Limited ("Link"), shareholders can find many of the investor services available online through the Link Investor Services Centre, where shareholders can:

 create and manage investor portfolios, view shareholdings, balances, payment history, tax statements and any Dividend Reinvestment Plans (DRI update their personal details including address, payment instructions, and Tax File Number (TFN) / Australian Business Number (ABN), 	Principle	Recommendation	Conform (Y/N)	Disclosure
company announcements electronically (which include Notice of Meetings and Annual Reports), access proxy voting facilities, access forms; and create custom groups for portfolios with many holding The Company has recently established a standalone Risk Manage Committee as distinct from the previous Audit & Risk Committee. (a) have a committee or committee to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent Director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the company announcements electronically (which include Notice of Meetings and Annual Reports), access forms; and create custom groups for portfolios with many holding The Company has recently established a standalone Risk Manage Committee as distinct from the previous Audit & Risk Committee. The Board considers identification and management of key risks assor with the business as vital to maximise shareholder wealth. The determines the Company's risk profile and is responsible for overs and approving risk management strategies and policies, in compliance and internal control. The Risk Management Committee, which has the responsibility implementing the risk management system, has three independent executive Directors. The current members of the committee at Michael Kay (Chair), Mr John Groppoli and Ms Gillian Franklin. The Risk Management Committee is finalising a formal charter which be disclosed on the Company website. The current charter defines the Audit and Risk Committee's fundamental control. The Risk Management Committee is finalising a formal charter which be disclosed on the Company website. The current charter defines the Audit and Risk Committee's fundamental control.		 (a) have a committee or committee to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent Director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the 	Y Y Y Y	 view shareholdings, balances, payment history, tax statements and any Dividend Reinvestment Plans (DRP), update their personal details including address, payment instructions, and Tax File Number (TFN) / Australian Business Number (ABN), modify communication elections and register to receive all company announcements electronically (which includes Notice of Meetings and Annual Reports), access proxy voting facilities, access forms; and create custom groups for portfolios with many holdings. The Company has recently established a standalone Risk Management Committee as distinct from the previous Audit & Risk Committee. The Board considers identification and management of key risks associated with the business as vital to maximise shareholder wealth. The Board determines the Company's risk profile and is responsible for overseeing and approving risk management strategies and policies, internal compliance and internal control. The Risk Management Committee, which has the responsibility for implementing the risk management system, has three independent, non-executive Directors. The current members of the committee are Mr Michael Kay (Chair), Mr John Groppoli and Ms Gillian Franklin. The Risk Management Committee is finalising a formal charter which will be disclosed on the Company website. The current charter defines the Audit and Risk Committee's function, composition, mode of operation, authority and responsibilities and will be

Principle	Recommendation	Conform (Y/N)	Disclosure
	(b) if it does not have a risk committee or committees that satisfy (a) above, disclose the fact and the processes it employs for overseeing the entity's risk management framework.	N/A	Information relating to the Directors of the committee, their skills, experience, expertise and the number of times the committee met throughout the period is contained in the Directors' Report section of the Annual Report.
	7.2 The Board or a committee of the Board should:		
	(a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and	Y	The Board identifies operational risk categories to assist with risk identification, measurement and provide a basis for organising and reporting outcomes. It also identifies the mitigating practices & controls identified by management. This is reviewed at least annually by the Audit & Risk Committee.
	(b) disclose, in relation to each reporting period, whether such a review has taken place.		Management have identified operational risk categories and the framework is under development and will be completed in CY15.
	7.3 A listed entity should disclose:	N	
	(a) if it has an internal audit function, how the function is structured and what role it performs; or		The Company does not have an internal audit function.
	(b) if it does not have an internal audit function, disclose that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.		The processes employed to manage what an internal audit function would carry out are set out in the Audit & Rick Committee charter under section 4.3.
	7.4 A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	Y	The Company has broadened its International Standard Organisation ("ISO") certification scope to cover the Company's business as such ISO 14001 (Environment) as well as ISO 9001 (Quality) and AS/NZ 4801 (Health and Safety) applies to the Company (and its wholly owned subsidiaries) not just the Company's plantations.
			In order to comply with these standards, the Company maintains an Integrated Management System encompassing the three areas of Environment, Quality and Safety. This system assists the Company in identifying and monitoring business indicators and risks while developing ways to improve outcomes. This system is both internally and externally

Principle	Recommendation	Conform (Y/N)	Disclosure
			audited twice a year to allow the Company to continue to improve and
			achieve best practice.
			The ISO certification involves the following:
			1. Policy
			2. Planning
			3. Implementation and Operation
			4. Performance
			5. Improvement
			6. Management Review
			The Company publishes a Sustainability Overview Report which features in the Company's Annual Report.
8 – Remunerate fairly and responsibly	8.1 The Board of a listed entity should:		The Board has an established Remuneration Committee.
	(a) have a Remuneration Committee which:	Υ	
	(1) has at least three members, a majority of	Υ	The Remuneration Committee established by the Board has three,
	whom are independent Directors; and		independent, non-executive Directors. The current members of the committee are Mr Dalton Gooding (Chair), Ms Gillian Franklin and Mr John
	(2) is chaired by an independent Director,	Υ	Groppoli.
	and disclose:		
	(3) the charter of the committee;	Υ	The Remuneration Committee has a formal charter in place and is disclosed on the Company website. The charter defines the Remuneration
	(4) the members of the committee; and	Υ	Committee's function, composition, mode of operation, authority and responsibilities.
	(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members; or	Y	Information relating to the Directors of the committee, their skills, experience, expertise and the number of times the committee met throughout the period is contained in the Directors' Report section of the Annual Report.

Principle	Recommendation	Conform (Y/N)	Disclosure
	(b) if it does not have a Remuneration Committee,	N/A	
	disclose that fact and the processes it employs for		
	setting the level and composition of remuneration		
	for Directors and senior executives and ensuring		
	that such remuneration is appropriate and not		
	excessive.		
	8.2 A listed entity should separately disclose its	Υ	The information provided in the Remuneration Report is audited as
	policies and practices regarding the remuneration of		required by section 308(3C) of the Corporations Act 2001.
	non-executive Directors and the remuneration of		
	executive directors and other senior executives.		
	8.3 A listed entity which has an equity-based		
	remuneration scheme should:		
	(a) have a policy on whether participants are	Υ	Participants in the TFS Corporation Limited Long Term Incentive Plan are
	permitted to enter into transactions (whether		prohibited from entering into any scheme or arrangement under which
	through the use of derivatives or otherwise) which		they "hedge" or alter the economic benefit that they may derive in respect
	limit the economic risk of participating in the		of their performance rights.
	scheme; and		
	(b) disclose that policy or a summary of it.		

APPENDIX A

Board Skills Matrix

			BOARD OF	DIRECTORS		
	Frank Wilson (CEO)	Gillian Franklin	Julius Matthys	John Groppoli	Dalton Gooding	Michael Kay
Appointment Date						
Month/Year	Mar-00	Dec-14	Dec-11	Oct-14	Oct-14	Feb-15
Term Expiration Date						
Month/Year	N/A	Nov-15	Nov-15	Nov-15	Nov-16	Nov-15
Skills and Experience						
ASX Listed Board of Director Experience	√	✓	√	✓	Y	✓
International Experience	~	✓	~	√	~	✓
Complex Organisation Experience	√	✓	√	√	√	√
Financial Specialism – including capital markets, corporate finance, re-structuring	√	-	~	√	√	√
Agricultural Sector Experience	√	-	√	-	√	-
Legal	✓	-	-	✓	-	✓
Ability to Chair Audit Committee	-	√	√	√	√	√
Ability to Chair Remuneration Committee	-	✓	✓	✓	√	√
Ability to Chair Risk Management Committee	-	√	√	√	√	√

Appendix 4G

Key to Disclosures Corporate Governance Council Principles and Recommendations

Name of entity							
TFS Corporati	TFS Corporation Ltd						
ABN/ARBN	ABN/ARBN Financial year ended						
97 092 200 854	4			30 June 2015			
Our corporate go	overnance statem	ent² for the above p	eriod above ca	n be found at:3			
☐ these pages of	of our annual rep	ort:					
⊠ □ this URL	on our website:	http://www.tfsltd	.com.au/inves	tors/shareholders/governance/			
The Corporate G approved by the		nent is accurate and	up to date as	at 12 October 2015 and has been			
The annexure in	cludes a key to w	here our corporate ş	governance dis	sclosures can be located.			
Date here:	12 October 2015						
Sign here: Company Secretary							
Print name:	Simon Storm						

¹ Under Listing Rule 4.7.3, an entity must lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX.

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of rule 4.10.3.

1

² "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

³ Mark whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where the entity's corporate governance statement can be found.

ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
PRIN	CIPLE 1 – LAY SOLID FOUNDATIONS FOR MANA	GEMENT AND OVERSIGHT	
1.1	A listed entity should disclose: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	the fact that we follow this recommendation: X in our Corporate Governance Statement OR	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
1.2	A listed entity should: (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	the fact that we follow this recommendation: X in our Corporate Governance Statement OR	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	the fact that we follow this recommendation: X in our Corporate Governance Statement OR	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
1.5	A listed entity should: (a) have a diversity policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them; (b) disclose that policy or a summary of it; and (c) disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy and its progress towards achieving them and either: (1) the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or (2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.	the fact that we have a diversity policy that complies with paragraph (a): Sin our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
1.6	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	the evaluation process referred to in paragraph (a): in our Corporate Governance Statement OR at this location: Insert location here and the information referred to in paragraph (b): in our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
1.7	A listed entity should: (a) have and disclose a process for periodically evaluating the performance of its senior executives; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	the evaluation process referred to in paragraph (a): X in our Corporate Governance Statement OR	□ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
PRIN	CIPLE 2 - STRUCTURE THE BOARD TO ADD VAL	<u>UE</u>	
2.1	The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; OR (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	[If the entity complies with paragraph (a):] the fact that we have a nomination committee that complies with paragraphs (1) and (2): in our Corporate Governance Statement OR at this location: Insert location here and a copy of the charter of the committee: at this location: Insert location here and the information referred to in paragraphs (4) and (5): in our Corporate Governance Statement OR at this location: Insert location here [If the entity complies with paragraph (b):] the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively: in our Corporate Governance Statement OR at this location:	
		Insert location here	

Corpo	orate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	our board skills matrix: X in our Corporate Governance Statement OR	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
2.3	A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director.	the names of the directors considered by the board to be independent directors: X in our Corporate Governance Statement OR	an explanation why that is so in our Corporate Governance Statement
2.4	A majority of the board of a listed entity should be independent directors.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable

Corpo	orate Governance Council recommendation	We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	the fact that we follow this recommendation: X in our Corporate Governance Statement OR	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
2.6	A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at this location: Insert location here	□ an explanation why that is so in our Corporate Governance Statement OR □ we are an externally managed entity and this recommendation is therefore not applicable
PRIN	CIPLE 3 - ACT ETHICALLY AND RESPONSIBLY		
3.1	A listed entity should:(a) have a code of conduct for its directors, senior executives and employees; and(b) disclose that code or a summary of it.	our code of conduct or a summary of it: X in our Corporate Governance Statement OR	an explanation why that is so in our Corporate Governance Statement
PRIN	CIPLE 4 – SAFEGUARD INTEGRITY IN CORPORA	TE REPORTING	
4.1	The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met	[If the entity complies with paragraph (a):] the fact that we have an audit committee that complies with paragraphs (1) and (2): X in our Corporate Governance Statement OR at this location: Insert location here and a copy of the charter of the committee: at this location: http://www.tfsltd.com.au/investors/shareholders/governance/ and the information referred to in paragraphs (4) and (5):	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
	throughout the period and the individual attendances of the members at those meetings; OR (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	at this location: Insert location here [If the entity complies with paragraph (b):] the fact that we do not have an audit committee and the processes we employ that independently verify and safeguard the integrity of our corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner: in our Corporate Governance Statement OR at this location: Insert location here	
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement
4.3	A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	the fact that we follow this recommendation: X in our Corporate Governance Statement OR	 an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity that does not hold an annual general meeting and this recommendation is therefore not applicable

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
PRIN	CIPLE 5 - MAKE TIMELY AND BALANCED DISCL	<u>OSURE</u>	
5.1	A listed entity should: (a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and (b) disclose that policy or a summary of it.	our continuous disclosure compliance policy or a summary of it: X in our Corporate Governance Statement OR	an explanation why that is so in our Corporate Governance Statement
PRIN	CIPLE 6 – RESPECT THE RIGHTS OF SECURITY F	IOLDERS	
6.1	A listed entity should provide information about itself and its governance to investors via its website.	information about us and our governance on our website: X at this location: http://www.tfsltd.com.au/investors/shareholders/governance/	an explanation why that is so in our Corporate Governance Statement
6.2	A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement
6.3	A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	our policies and processes for facilitating and encouraging participation at meetings of security holders: X in our Corporate Governance Statement OR	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity that does not hold periodic meetings of security holders and this recommendation is therefore not applicable
6.4	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	the fact that we follow this recommendation: in our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
PRIN	ICIPLE 7 - RECOGNISE AND MANAGE RISK		
7.1	The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; OR (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	[If the entity complies with paragraph (a):] the fact that we have a committee or committees to oversee risk that comply with paragraphs (1) and (2): in our Corporate Governance Statement OR at this location: Insert location here and a copy of the charter of the committee: in and this location: http://www.tfsltd.com.au/investors/shareholders/governance/ and the information referred to in paragraphs (4) and (5): in our Corporate Governance Statement OR at this location: Insert location here [If the entity complies with paragraph (b):] the fact that we do not have a risk committee or committees that satisfy (a) and the processes we employ for overseeing our risk management framework: in our Corporate Governance Statement OR at this location: Insert location here	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
7.2	The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and (b) disclose, in relation to each reporting period, whether such a review has taken place.	the fact that we follow this recommendation: X in our Corporate Governance Statement OR	an explanation why that is so in our Corporate Governance Statement
7.3	A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; OR (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.	[If the entity complies with paragraph (a):] how our internal audit function is structured and what role it performs:	an explanation why that is so in our Corporate Governance Statement
7.4	A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	whether we have any material exposure to economic, environmental and social sustainability risks and, if we do, how we manage or intend to manage those risks: X in our Corporate Governance Statement OR	an explanation why that is so in our Corporate Governance Statement

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed		
PRINCIPLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY					
8.1	The board of a listed entity should: (a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; OR (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	[If the entity complies with paragraph (a):] the fact that we have a remuneration committee that complies with paragraphs (1) and (2):	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable		

Corporate Governance Council recommendation		We have followed the recommendation in full for the whole of the period above. We have disclosed	We have <u>NOT</u> followed the recommendation in full for the whole of the period above. We have disclosed
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives: X in our Corporate Governance Statement OR	an explanation why that is so in our Corporate Governance Statement OR we are an externally managed entity and this recommendation is therefore not applicable
8.3	A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it.	our policy on this issue or a summary of it: X in our Corporate Governance Statement OR	□ an explanation why that is so in our Corporate Governance Statement OR □ we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable OR □ we are an externally managed entity and this recommendation is therefore not applicable