

# INFRATIL ANNUAL MEETING

2014



INFRATIL!

12 August 2014



# Infratil Annual Meeting

## Agenda

- Chairman's introduction
- Chief Executive's review
- Discussion of the Annual Report for the year ended 31 March 2014
- Questions from shareholders
- Resolutions
- Close and afternoon tea



# Mark Tume

## Chairman



- Independent Director since 2007 and Chairman since 2013
- Director of Infratil Energy Australia, several listed and private companies, Guardian of NZ Superannuation Fund
- Finance industry background



# Marko Bogoevski

## CEO and Director



- Joined Morrison & Co in 2008, and Infratil Board 2009
- Substantial experience in NZ and the USA in finance, operations and sales
- Director Z Energy
- Director Trustpower
- Fellow of the New Zealand Institute of Chartered Accountants
- Retiring by rotation, and up for re-election



# Alison Gerry

## Director



- Joined the Infratil board as an independent director in July 2014 and Chair of the Audit & Risk Committee
- Extensive international experience in finance and treasury
- Professional director
- Up for election



# Paul Gough

## Director



- Joined the Infratil board as an independent director in 2012
- Extensive investment banking and private equity experience in NZ and the UK
- Transport and energy sector expertise



# Humphry Rolleston

## Director



- Independent Director since 2006
- Director of several listed and private companies involved with finance, property, tourism, manufacturing and agriculture
- Fellow of New Zealand Institute of Directors and the Institute of Management



# Duncan Saville

## Director



- Foundation Director
- Director of Infratil's manager, Morrison & Co
- Director of the manager of Utilico (8.8% Infratil shareholder)
- Extensive investment and utility sector experience
- Fellow of both the Australian Institute of Directors and Chartered Accountants
- Retiring by rotation, and up for re-election



# Anthony Muh

## Alternate Director



- Director since 2007, alternate director for Duncan Saville since 2010
- Joined Morrison & Co in 2010 – Hong Kong based
- Finance and investment sector experience
- Fellow of INFINZ and the Hong Kong Securities Institute



# David Newman

## Director 1994-2013

- Founder Director - 1994
- Chairman from 2004 to 2013





**REPORT TO SHAREHOLDERS**  
**CHIEF EXECUTIVE REVIEW**



# Record year for net earnings and cash flow

## Infratil is realising value and investing in new areas

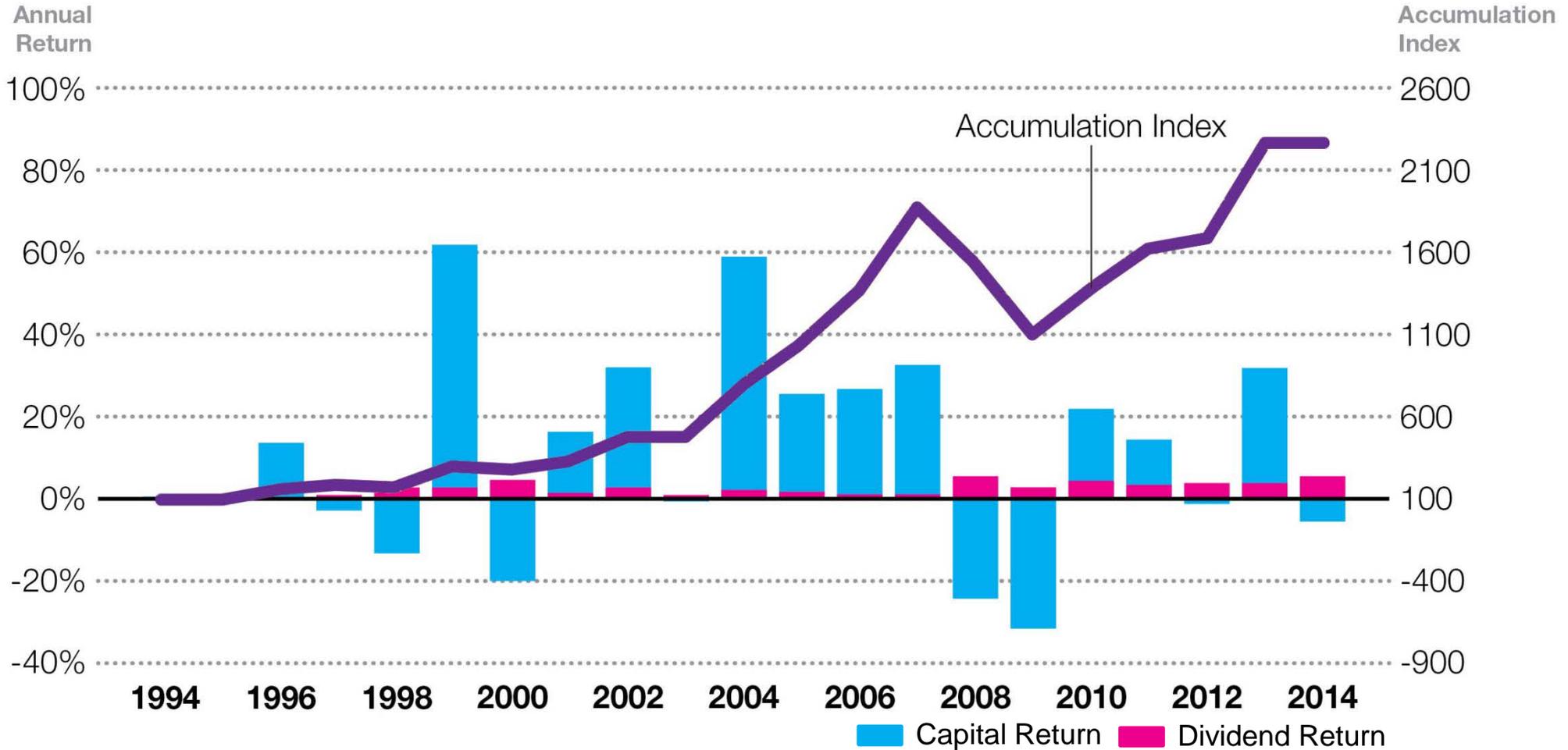


- Record year for net earnings and operating cash flows
- Satisfactory operating performance achieved despite increasingly competitive landscape and challenging electricity markets
- \$614m of new investment in renewables, retirement sector and social infrastructure to underpin future earnings and growth
- Significant portfolio activity with over \$400m of divestments completed and a broad strategic review of Lumo and Direct Connect underway
- Very strong free cash flow performance enabled full year dividend of 10.75 cps, up 16% on prior year
- Outlook for FY15 is for higher earnings and continuing strong cash flows



# Record performance not reflected in share price

Value gains were largely offset by greater regulatory uncertainty



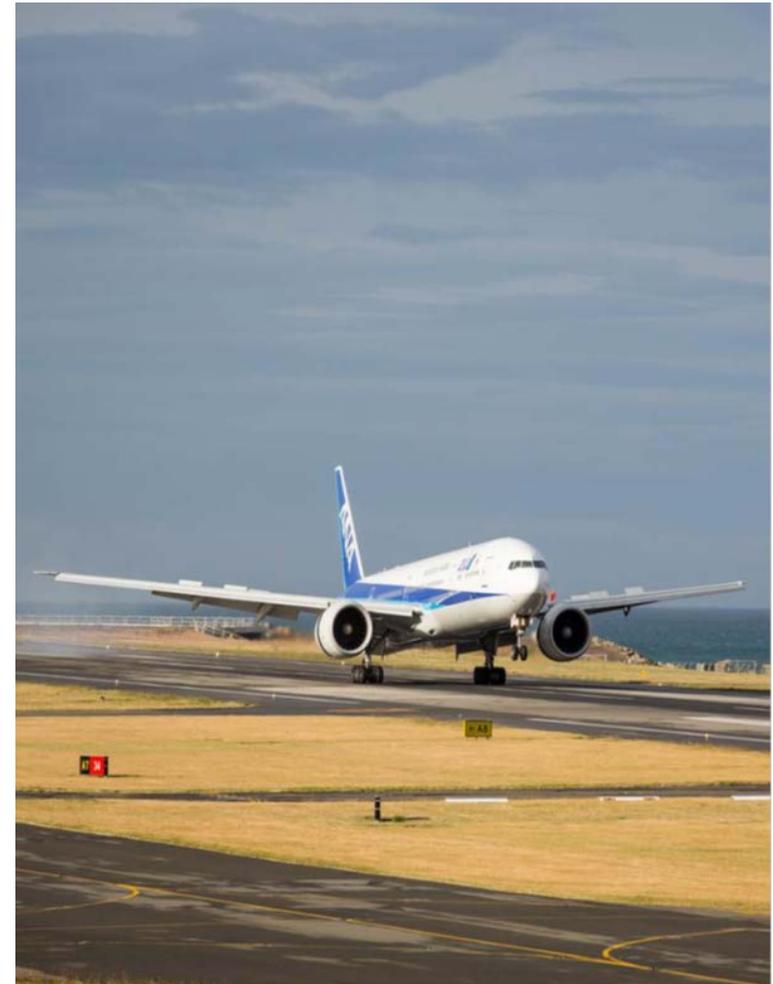
\$100 invested in Infratil 1 April 1994 would have accumulated to over \$2,480 by August 2014 at a CAGR of ~17% p.a.



# Infracore is nicely placed to benefit from recent trends

## Capital + operational capability create the potential for excess returns

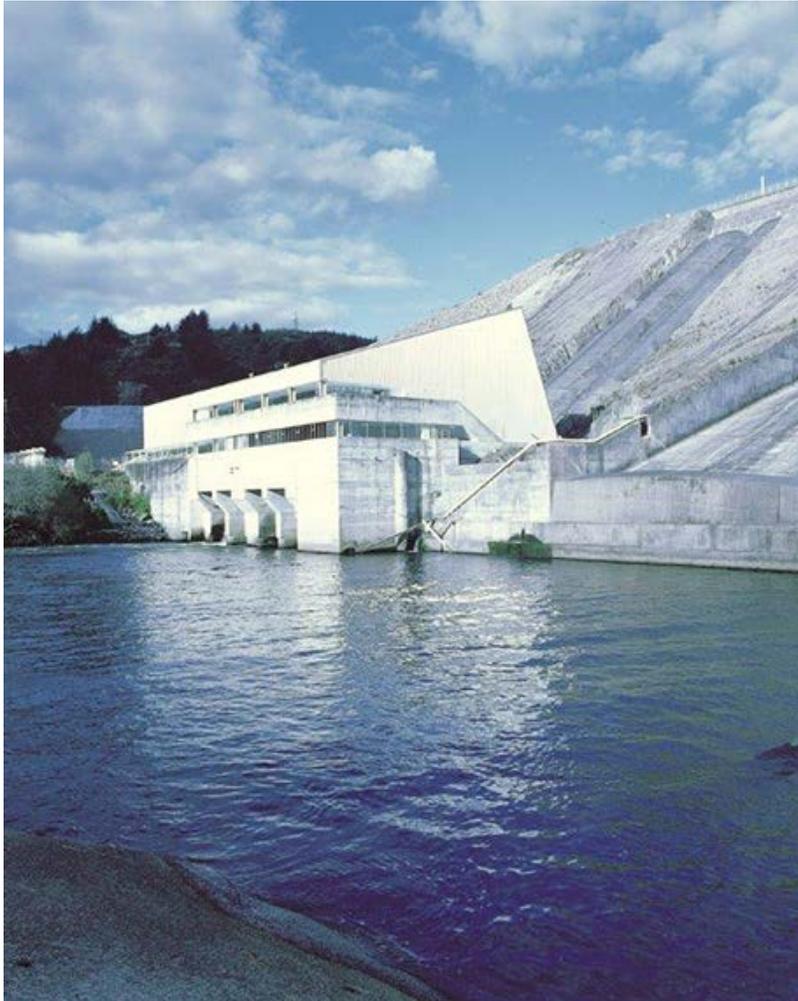
- Targeting high total returns to shareholders
- Balanced portfolio offering high-quality core assets with higher-return growth options
- Equity exposure to unique opportunities;
  - Exclusive pipeline of internal development opportunities
  - Capability to participate in higher-risk, higher-return early stage development projects
  - Complex private market transactions with stressed vendors or limited buyers
  - Co-investment with other sophisticated investors
- Experienced management teams, operational focus and active management approach
- Balance sheet flexibility and tight risk management through investment cycles
  - Importance of dividend growth and “proof of value” at this stage of the current cycle





# The Infrastructure sector continues to be attractive

## Capital is responding to increased demand for essential services



- Supply of capital accumulating in large pension and sovereign wealth funds is relentless and unlikely to change
- 72% of global SWF & Pension Funds have <5% exposure to infra<sup>1</sup>
- US\$176bn of unlisted infra funds raised in the past 6 years – considerable dry powder remains<sup>1</sup>
- Increasing outbound infrastructure investment activity by Chinese SOEs
- Full prices achieved in many recent privatisations and secondary sales across Australasia, Europe and North America
- Short term yield play being replaced by a focus on assets that combine defensive characteristics and long term growth exposure

(1) Prequin Global Infrastructure Report



# Discipline and patience are required to develop opportunities

## Risk management remains an essential part of the recipe



- Prudent approach to balance sheet and liability management
- Comprehensive wholesale risk management in NZ and Australian energy markets
- Controlled net exposures to interest rates and foreign exchange
- Commitment to health and safety culture across the group
- Regulatory shifts remain our single biggest exposure
  - Electricity, airports and public transport have all had recent significant changes implemented or proposed
  - Portfolio and geographic diversity will remain important in the future
- Infratil remains cautious about the state of the capital markets;
  - Listed market exposures likely to remain volatile
  - Conscious of potential buying opportunities in the future



# Our current assumptions and beliefs ...

## Growth infrastructure offers better value than core infrastructure

### ASSUMPTIONS & BELIEFS:

- The strong demand for unlisted infrastructure is a long-term trend rather than a short-term market cycle
- Prices for listed infra with favourable long-term growth remain relatively undervalued
- Equity returns for greenfield and early-stage projects remain attractive
- Governments will build a solid pipeline of privatisation and alternative procurement opportunities;
  - Potential for AU\$100bn+ of privatisations in Australia, across multiple states and sectors
  - Christchurch considering options to fund critical infrastructure rebuild and upgrades
  - Increasing use of PPP models to fund new social infrastructure and manage delivery risks





# Leading to focused portfolio and origination activity

## Goal is to get early equity exposure to new long-term trends



### OUR CURRENT FOCUS:

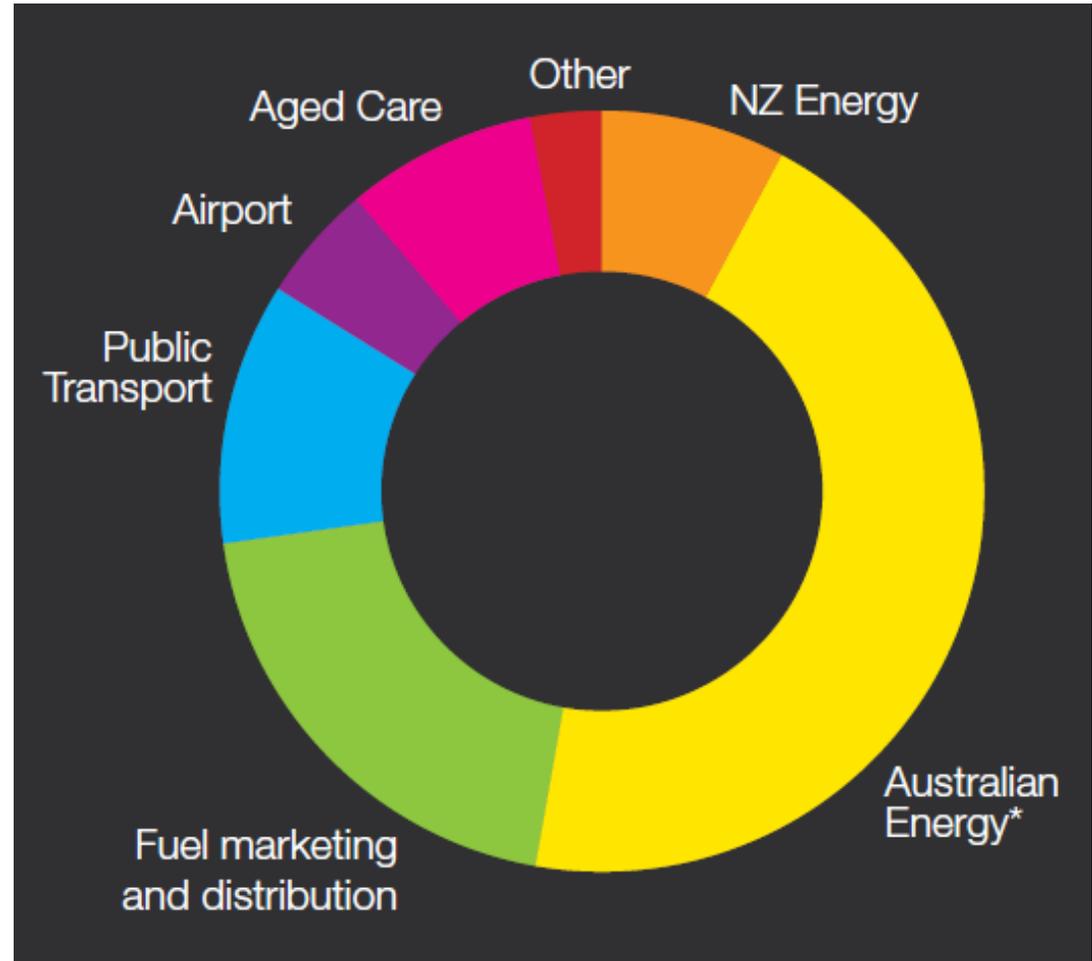
- Complete the IEA/Lumo strategic review process
- Rebalance portfolio towards growth infrastructure in preparation for rising interest rates
- Target development opportunities and platforms in renewables, social infrastructure and other growth infrastructure - in Australia & NZ and abroad
- Maintain strong credit parameters and access to capital for opportunistic activity and potential for market corrections



# Infratil has invested ~\$2 billion over the last 5 years

## Energy and transport sectors have dominated investment

5 Year Cumulative Capex (\$Millions)	Through 31 March 2014
Trustpower	751
Infratil Energy Aust	304
Wellington Airport	93
NZ Bus	222
Metlifecare	148
Z Energy	384
Other	71
<b>Total</b>	<b>1,973</b>



\* Includes Trustpower's wind farms



# New sectors feature as the portfolio refresh develops

## Retirement and social infrastructure are two new areas for Infratil

Capex (\$Millions)	31 March 2014	FY15 Outlook
Trustpower	349.7	155 - 175
Infratil Energy Aust	22.0	25 - 35
Wellington Airport	20.3	65 - 75
NZ Bus	68.1	15 - 25
Metlifecare	147.9	-
Australian PPP	-	25 - 35
Other	5.6	10 - 20
Total	613.6	295 - 365

### FY15 OUTLOOK

- Trustpower – \$55m to complete Snowtown II wind farm and AU\$72.2m acquisition of Green State Power
  - Green State Power - 92MW hydro and 14MW of wind assets in NSW expected to generate AU\$8.5m of EBITDAF in the first full year
- Australian Energy - acquisition costs related to forecasted customer growth YoY
- Wellington Airport - terminal expansion, enhanced retail and multi-storey car park
- Public Transport - completion of bus fleet renewal
  - 343 new buses in Auckland (285) and Wellington (58) over the last 3 years
- Australian PPP - investment contribution to seed assets (new Royal Adelaide Hospital and South East Queensland Schools)



# NZ Energy - Trustpower

## Solid core with diversified Australian and NZ growth pipeline



**RETAIL**



**NZ GENERATION**



**AUST GENERATION**



**IRRIGATION**

- Trustpower is increasingly differentiating itself in the NZ market with its multi-product retail offering and significant investment options around Australian wind and NZ irrigation
- Our assumption is that NZ wholesale electricity prices are likely to stay lower for longer – this has driven Trustpower’s recent investment activity;
  - Significant investment in retailing scale, capability, multi-product range and channels
  - Australian generation on track to provide approximately one third of Trustpower’s output and EBITDAF in FY16. Timing of the next wind project is dependent on the Australian government RET review
  - Canterbury irrigation opportunities developing through to the next phase with local partners



# NZ Fuel Distribution - Z Energy

Significant value creation in FY14 with further potential



PROCUREMENT



REFINING & DISTRIBUTION



COMMERCIAL



RETAIL

- Partial sell down via an IPO realised significant value. Three year return on \$210m original investment of \$625m with 20% shareholding continued to be held post the partial sell-down
- Growth in fuel and non-fuel margins delivered in competitive marketing environment
  - average EBITDAF of \$120m prior to 2010 acquisition. \$219m replacement cost EBITDAF recorded last year
- Strong retail support and customer preference metrics
- On-going efficiency gains in procurement, refining and distribution
  - revised imported product pricing from January 2014
  - supply optimisation with BP and Refining NZ from April 2014
  - Significant programme of new retail sites and “knock-down and rebuilds” of existing sites

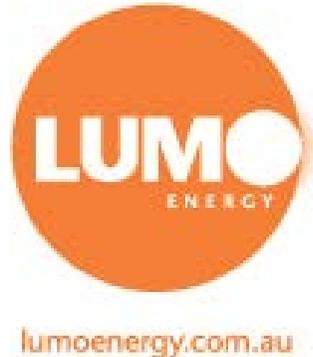


# Australian Energy - Infratil Energy Australia

## From start-up to significant contributor to recent growth



**GENERATION**



**ENERGY RETAILING**



**UTILITY CONNECTIONS**



**PERTH ENERGY**

- A decade's endeavour has resulted in a successful and profitable energy business – Lumo is now the largest of the 2<sup>nd</sup> tier electricity and gas retailers in the National Electricity Market
  - Assets comprise over ~530,000 customers in the NEM, 163MW of peaking generation and +110,000 p.a. utility connection business
- Major changes occurring in the Australian energy market
  - Price deregulation and market consolidation (e.g. AGL and APG, AGL and MacGen)
  - Regulatory environment (repeal of carbon tax and review of the LT renewable energy scheme)
  - Impact of residential roof-top solar PV and historic subsidies
- Strategic review of IEA and Lumo assets (excluding Perth Energy) is well underway



# NZ Airports - Wellington Airport

## Regulatory re-set and significant future capital investment options



**AERONAUTICAL**



**PASSENGER SERVICES**



**LONG HAUL**

- Continue to project growth at a multiple of GDP over the long-term
  - revenue is expected to increase over the next 5 years as PAX grows and new investment is undertaken
  - demand for this type of asset likely to remain firm over the long-term
- Ongoing changes in the airline market; Air NZ-Virgin and Qantas-Emirates alliances impacted capacity and PAX numbers at WIAL
- New 5 year aeronautical charges became effective from 1 June 2014
- Encouraging five year plan: +600,000 annual PAX requiring significant expansion and investment
- Long-haul and runway extension project led by various Wellington city and regional stakeholders



# NZ Public Transport - NZ Bus & Snapper

## Challenging PT market – mixed growth and higher operating costs



WELLINGTON



AUCKLAND



SNAPPER

- Encouraging growth emerging in Auckland
  - Passenger growth recovery (+4% in last quarter) from joint approach with Auckland Transport to improve service reliability and timetables
- Wellington flat with changes in fleet expected from 2015
- Revenue growth offset by significantly higher capex and depreciation from investment in new fleet
- New public transport contract regime (PTOM) to start in Auckland in early 2015
  - PTOM provides for a commercial partnership approach between transport authorities and operators to generate passenger growth and efficiency (contracts will include combination of tenders and negotiated routes)
  - NZ Bus is well prepared for the new regime



# NZ and Australian Social Infrastructure

Retirement and social infrastructure represent two future focus areas



**METLIFECARE**



**SOCIAL INFRASTRUCTURE - AUSTRALIAN PPP  
(ASIP FUND)**

- Acquisition of 19.9% of MET completed in November 2013 for \$147.9m (\$3.53 per share)
  - Retirement villages and aged care; a high growth market driven by strong future demographics
- AU\$100 million commitment to Australian social infrastructure
  - Commitment enables access to significant pipeline of PPP development opportunities in Australia
  - Initial contribution of AU\$12m completed in April 2014
  - Private funding of social infrastructure is an absolute priority of Federal and State Governments
- Both sectors/businesses offer stable demand, with rewards for excellent management and mitigation of risk



# Positive outlook within a competitive infrastructure market

## Securing options will accelerate future growth

- Recent period of substantial value creation through strong operating performance, capital management and shifts in the portfolio
  - Broad strategic review of investment in IEA, Lumo and Direct Connect assets is underway
- Cash flow, well positioned investments with positive outlooks and capital structure support continued dividend growth
- Long-term infrastructure trends remain intact and play nicely into Infratil's experience and capability
  - Planned urbanisation, privatisation and developed markets renewal require a significant increase in investment and operating capability
  - Development infrastructure is relatively better priced and should respond well to our high-touch model
- Allocation of some capital to early stage and higher growth investments will be a driver of future out-performance



An aerial photograph of a wind farm. In the foreground, a large white wind turbine is the central focus. A worker in a high-visibility vest is standing on the nacelle of this turbine. The background shows several other turbines and a vast, flat landscape of golden-brown fields under a clear sky. The text is overlaid on the upper left portion of the image.

# Discussion of the Annual Report for the year ended 31 March 2014 and the report of the auditor

## Questions from shareholders



## Resolution 1: Re-election of Director

**Re-election of Marko Bogoevski:** That Marko Bogoevski who retires by rotation in accordance with the Company's constitution, NZX Main Board Listing Rule 3.3.11, and ASX Listing Rule 14.4, and is eligible for re-election, be re-elected as a director of the Company.



## Resolution 2: Re-election of Director

**Re-election of Duncan Saville:** That Duncan Saville who retires by rotation in accordance with the Company's constitution, NZX Main Board Listing Rule 3.3.11, and ASX Listing Rule 14.4, and is eligible for re-election, be re-elected as a director of the Company.



## Resolution 3: Election of Director

**Election of Alison Gerry:** That Alison Gerry who retires in accordance with NZX Main Board Listing Rule 3.3.6 and ASX Listing Rule 14.4, and is eligible for election, be elected as a director of the Company.



## Resolution 4: Directors' Remuneration

The resolution for shareholders is that the aggregate maximum remuneration payable to directors of the Company by the Company and any of its subsidiaries be authorised as at \$896,855 (plus GST if applicable) being a reduction of \$150,836 on the aggregate limit approved in 2013.



## Resolution 5: Auditor's Remuneration

That the Directors be authorised to fix the auditor's remuneration.

## Resolution 6: Infratil Executive Redeemable Share Scheme



The resolution for shareholders is that the Company be authorised to issue up to two million non-voting redeemable ordinary shares pursuant to the Infratil Executive Redeemable Share scheme, within 36 months of the approval of the resolution.

FOR MORE INFORMATION GO TO [WWW.INFRATIL.COM](http://WWW.INFRATIL.COM)

