

# Transpacific FY14 Results Presentation

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Stewart Cummins – CFO

19 August 2014



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- All amounts are in Australian dollars unless otherwise stated. A number of figures in the tables and charts in the presentation pages have been rounded to one decimal place. Percentages (%) have been calculated on actual whole figures.
- Underlying earnings are categorised as non-IFRS financial information and therefore have been presented in compliance with ASIC Regulatory Guide 230 – Disclosing non-IFRS information, issued in December 2011. Refer to TPI’s Directors’ Report for the definition of “Underlying earnings”. The term EBITDA represents earnings before interest, income tax, and depreciation and amortisation expense and the term EBIT represents earnings before interest and income tax expense.
- This presentation has not been subject to review or audit except as noted on pages 19.

# Transpacific 2014 Financial Year Results

## Agenda

**Achievements**

**Financial Summary and Overview**

**Landfill Rectification and Remediation Review**

**Divisional Underlying Results**

**Financial Management**

**Underlying Adjustments**

**Capital Structure**

**Strategy Update**

**Closing Comments and FY15 Outlook**

**Q&A**

**Appendices**

**Robert Boucher, CEO**

**Stewart Cummins, CFO**

**Robert Boucher, CEO**

# Transpacific 2014 Financial Year Results

## Achievements

<b>Safety</b>	✓	<ul style="list-style-type: none"> <li>Total recordable injury frequency rate reduced by 33% from 15.5 to 10.4</li> </ul>
<b>Divestment program</b>	✓	<ul style="list-style-type: none"> <li>Successfully completed divestment program:               <ul style="list-style-type: none"> <li>\$885 million gross proceeds from New Zealand business</li> <li>\$219 million gross proceeds from Commercial Vehicles Group</li> <li>\$32 million gross proceeds from 39 non-core businesses and sale of surplus properties</li> </ul> </li> </ul>
<b>Debt reduction</b>	✓	<ul style="list-style-type: none"> <li>\$1,059 million of debt, finance leases and interest rate hedges repaid</li> <li>\$137 million net cash position at 30 June 2014</li> <li>\$400 million of syndicated debt refinanced with improved pricing</li> <li>\$40 million reduction in underlying net interest expense</li> </ul>
<b>Dividend</b>	✓	<ul style="list-style-type: none"> <li>Board policy to pay regular dividends of 50-75% of underlying NPAT</li> <li>1.5 cents per share, fully franked, payment date 8 October 2014</li> </ul>
<b>Operational</b>	✗	<ul style="list-style-type: none"> <li>Soft results from Cleanaway and Industrials</li> <li>Increase to landfill rectification and remediation provisions</li> <li>\$20 million cost savings target achieved but more than offset by weakness from operational performance</li> </ul>

# Transpacific 2014 Financial Year Results

## Financial Summary and Overview

### Statutory results

- Total revenue of \$1,889 million
- Profit after income tax attributable to ordinary equity holders of \$11.5 million
- Earnings per share 0.7 cents

### Significant items (after tax)

- Totalled \$81 million net loss:
  - \$172 million gain on disposal of Commercial Vehicles and New Zealand
  - \$189 million one-off charge arising from Landfill Remediation Review
  - \$64 million related to write off of establishment costs associated with former debt facilities (\$12 million), onerous lease provisions (\$8 million) and other items (\$44 million)

### Underlying results (compared to FY13)

- EBITDA of \$383.2 million, down 7.0%
- EBIT of \$214.9 million, down 5.1%
- Profit after income tax attributable to ordinary equity holders \$92.0 million, up 35.5%
- Earnings per share 5.8 cents, up 34.8%

### Trading conditions

- Trading conditions remain difficult, particularly in the Queensland and West Australian markets as mining related activity declines and weakness in the Manufacturing and Industrial sectors continue

# Transpacific 2014 Financial Year Results

## Landfill Rectification and Remediation Review

### Background

- Concerned that we were not achieving best practice standards in relation to a number of landfill sites
- Appointed Civil & Environmental Consultants, Inc., a specialist US landfill engineering firm, to conduct an evaluation
- The purpose of the evaluation was to:
  1. Assess the current conditions of all landfill facilities
  2. Provide recommendations to mitigate potential future issues and achieve best practice
  3. Provide estimates of financial resources needed to meet the recommendations

# Transpacific 2014 Financial Year Results

## Landfill Rectification and Remediation Review (cont'd)

### Why the provision has been increased

- Rectify historic operational issues and defects largely around leachate and gas management
- Reflect a fuller engineering scope of work for remediation activities and current costs for capping, particularly at the Clayton VIC sites which are due to close over the next 1 to 3 years
- Provide contingency in all cost estimates for inherent uncertainties

### Profit impact (after tax)

- A one-off significant charge of \$189 million

### Balance Sheet impact

- Landfill related provisions now total \$347 million and represent estimated future discounted cash flow impacts over the next 30 to 50 years

### Cash flow

- An extra \$125-175 million of cash spend (pre-tax) over the next 5 years to:
  - Rectify historic operational issues at all landfills (\$50-69 million)
  - Complete the capping of the Clayton landfills due to close by 2017 (\$65-82 million)
  - Various closure and post-closure works at non-Clayton landfills (\$10-24 million)

# Transpacific 2014 Financial Year Results

## Landfill Rectification and Remediation Review (cont'd)

Operating Landfills
Erskine Park, NSW
Clayton, VIC – 3 sites
New Chum, QLD
Banksia, WA
Inkerman/Nuriootpa, SA

Type	Year Opened	Estimated Years Left
Inert	1994	3
Putrescible/Inert	Between 1987 and 2001	1 to 2.5
Inert	1998	10
Putrescible	2000	>25
Putrescible	1998 and 2005	25 to 50+

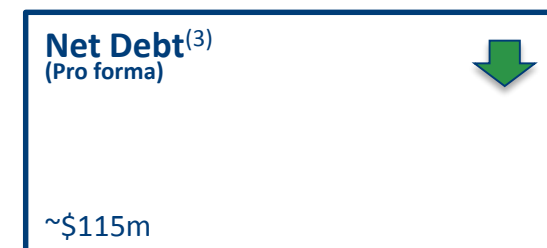
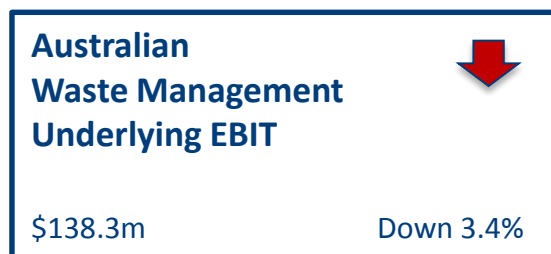
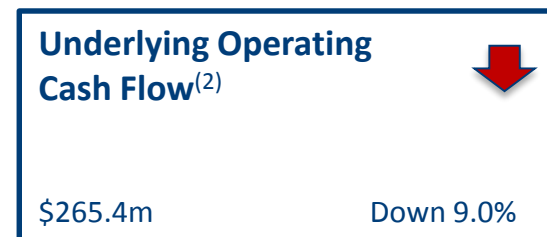
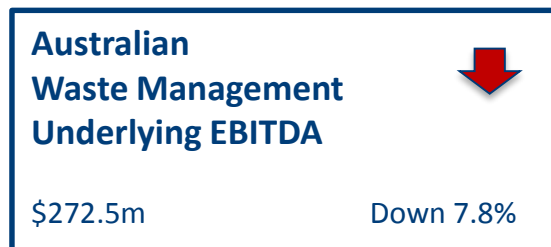
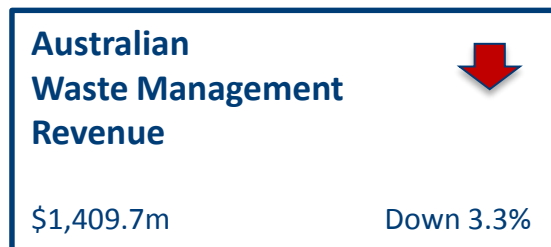
Closed Landfills
Clayton, VIC – 4 sites
Tullamarine, VIC
Old Geelong, VIC

Type	Year Opened	Estimated Years Left
Putrescible/Inert	Between 1987 and 2001	n/a
Prescribed	1972	n/a
Putrescible	1990	n/a



# Transpacific 2014 Financial Year Results

## Key Highlights of Underlying Results <sup>(1)</sup>



Note 1: All comparisons against previous corresponding period. Refer to page 20 for reconciliation from statutory profit to underlying profit

Note 2: Normalised for working capital release on divestment of Commercial Vehicles Group and underlying adjustments

Note 3: Net debt following repayment of \$250 million in Step-up Securities in September 2014

# Transpacific 2014 Financial Year Results

## Divisional Underlying Results

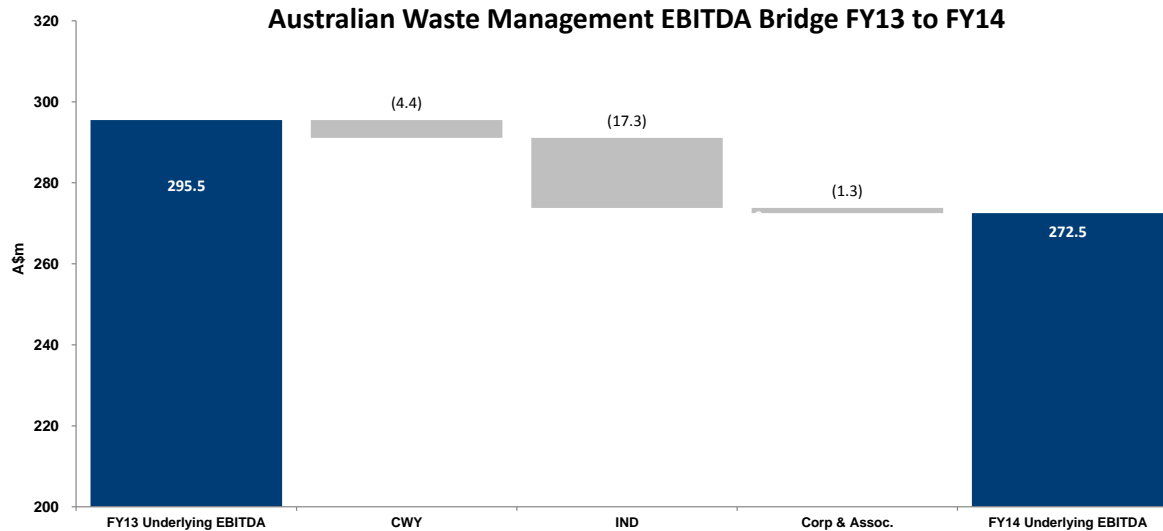
A\$ million	Revenue			EBITDA			EBIT		
	FY14	FY13	% change	FY14	FY13	% change	FY14	FY13	% change
Cleanaway	911.8	924.7	-1.4%	189.8	194.2	-2.3%	98.8	92.4	6.9%
Industrials	485.0	523.6	-7.4%	90.1	107.4	-16.1%	60.7	75.0	-19.0%
Associates	-	-	-	1.7	1.0	68.9%	1.7	1.0	68.9%
Corporate & other	12.9	9.1	42.2%	(9.1)	(7.1)	-28.1%	(22.9)	(25.3)	9.5%
<b>Total Australian Waste Management</b>	<b>1,409.7</b>	<b>1,457.4</b>	<b>-3.3%</b>	<b>272.5</b>	<b>295.5</b>	<b>-7.8%</b>	<b>138.3</b>	<b>143.1</b>	<b>-3.4%</b>
<b>Segments divested</b>									
Commercial Vehicles	75.7	445.8		5.3	35.8		5.1	34.6	
Manufacturing	11.6	37.6		0.5	(2.2)		0.5	(2.2)	
<i>New Zealand incl associates (NZ\$)</i>	<i>432.9</i>	<i>437.9</i>	<i>-1.1%</i>	<i>115.9</i>	<i>103.7</i>	<i>11.8%</i>	<i>78.4</i>	<i>63.6</i>	<i>23.3%</i>
New Zealand incl associates (A\$)	390.3	351.0	11.2%	104.9	83.1	26.2%	71.0	51.0	39.2%
Other	1.3	2.2	-40.9%	-	-	-	-	-	-
<b>Total segments divested</b>	<b>478.9</b>	<b>836.6</b>	<b>-42.8%</b>	<b>110.7</b>	<b>116.7</b>	<b>-5.1%</b>	<b>76.6</b>	<b>83.4</b>	<b>-8.1%</b>
<b>Total Group</b>	<b>1,888.6</b>	<b>2,294.0</b>	<b>-17.7%</b>	<b>383.2</b>	<b>412.2</b>	<b>-7.0%</b>	<b>214.9</b>	<b>226.5</b>	<b>-5.1%</b>

Note: Segments divested

- Commercial Vehicles on 30 August 2013
- Manufacturing on 30 June 2014
- New Zealand on 30 June 2014

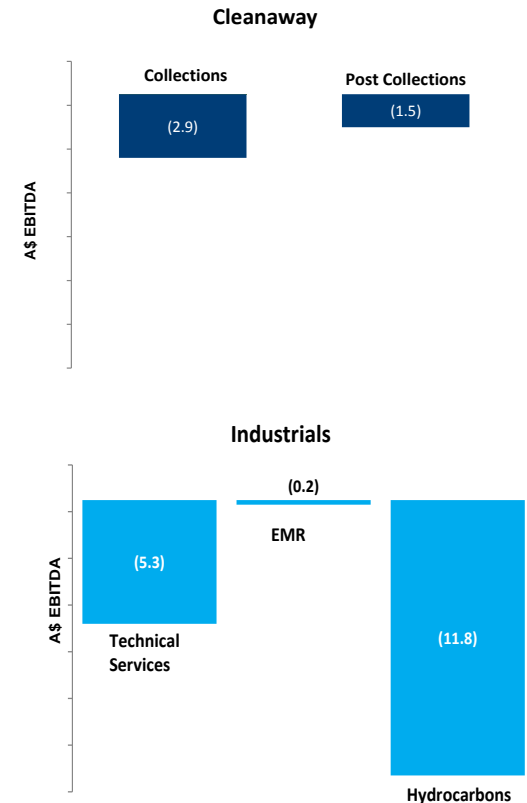
# Transpacific 2014 Financial Year Results

## Australian Waste Management Underlying Results FY13 to FY14



- Cleanaway Collections impacted by weaker volumes in 2H14
- Technical Services hazardous liquid waste volumes down 6%
- Hydrocarbon waste oil collection volumes down 4.1% as competition and rebates paid to customers increased

### Divisional FY13 to FY14 change

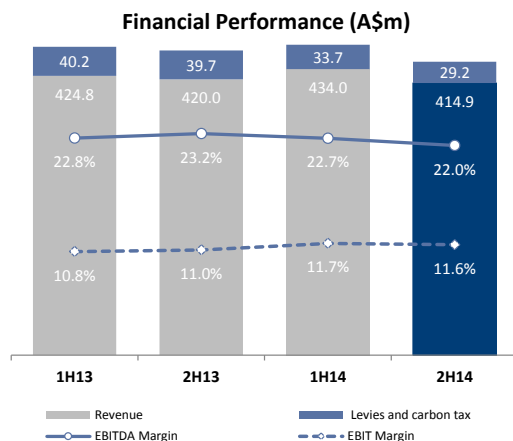


# Transpacific 2014 Financial Year Results

## Cleanaway

A\$ million	FY14	2H14	1H14	FY13	FY14 v FY13
Commercial & Industrial	603.8	294.6	309.2	589.9	2.4%
Municipal	197.1	96.6	100.5	199.0	-1.0%
Post Collections (excl levies and carbon tax)	125.3	61.5	63.8	135.5	-7.6%
Levies and carbon tax	62.9	29.2	33.7	79.9	-21.3%
<b>Total Cleanaway Revenue</b>	<b>989.1</b>	<b>481.9</b>	<b>507.2</b>	1,004.4	-1.5%
Less Intercompany	(77.3)	(37.8)	(39.5)	(79.7)	-2.9%
<b>Net Cleanaway Revenue</b>	<b>911.8</b>	<b>444.1</b>	<b>467.7</b>	924.7	-1.4%
<b>Net Cleanaway Revenue (excl levies and carbon tax)</b>	<b>848.9</b>	<b>414.9</b>	<b>434.0</b>	844.8	0.5%
EBITDA*	189.8	91.2	98.6	194.2	-2.3%
<i>EBITDA Margin (excl levies and carbon tax)*</i>	<b>22.4%</b>	<b>22.0%</b>	<b>22.7%</b>	23.0%	
EBIT*	98.8	48.0	50.8	92.4	7.0%
<i>EBIT Margin (excl levies and carbon tax)*</i>	<b>11.6%</b>	<b>11.6%</b>	<b>11.7%</b>	10.9%	

\*Represent Underlying results



- Collections revenue (Commercial & Industrial and Municipal) up 1.4% on last year
- Post Collections volumes down 10%
- Remediation amortisation down \$7.9 million due to decreased Post Collections volumes

# Transpacific 2014 Financial Year Results

## Cleanaway (cont'd)

### Commercial & Industrial

A\$ million	FY14	FY13	%
Revenue	<b>603.8</b>	589.9	2.4%

- Volume:
  - Front lift collection volumes down 1.3% for the year, down 3.7% in 2H14 compared to 1H14
  - 2H14 volume declines due to lower frequency of pickups and some loss of market share
  - Rear and skip lifts up 8.1% compared to last year
- Average collection pricing up 3.3% compared to last year
- Commodity revenues up 25.2%. Volumes up 2.6% with average prices up 22% on last year
- Pilot sales growth project initiated

### Municipal

A\$ million	FY14	FY13	%
Revenue	<b>197.1</b>	199.0	-1.0%

- EBITDA margin increased as focus on higher margins contracts successful
- 20 contracts won or renewed at improved margins
- Contract pipeline remains strong with 28 municipal collection contracts currently at tender stage

### Post Collections

A\$ million	FY14	FY13	%
Revenue	<b>125.3</b>	135.5	-7.6%

- Volume:
  - Total volumes down 10.0%
  - Total volumes in 2H14 down 19.1% compared to 1H14
  - NSW volumes down compared to last year due to competitive market conditions
  - QLD and VIC volumes down primarily due to cell construction delays
  - WA volumes up strongly
- Number of landfill opportunities currently being assessed

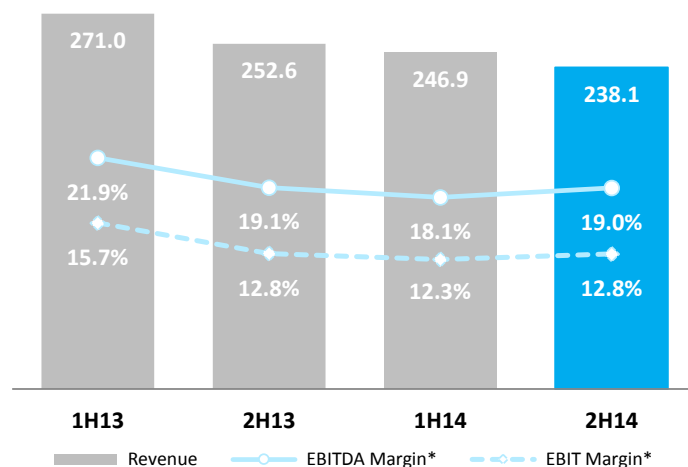
# Transpacific 2014 Financial Year Results

## Industrials

A\$ million	FY14	2H14	1H14	FY13	FY14 v FY13	2H14 v 1H14
Revenue	<b>485.0</b>	238.1	246.9	523.6	-7.4%	-3.6%
EBITDA*	<b>90.1</b>	45.3	44.8	107.4	-16.1%	1.2%
<i>EBITDA Margin*</i>	<b>18.6%</b>	19.0%	18.1%	20.5%		
EBIT*	<b>60.7</b>	30.4	30.3	75.0	-19.0%	0.5%
<i>EBIT Margin*</i>	<b>12.5%</b>	12.8%	12.3%	14.3%		

\*Represent Underlying results

**Financial Performance (A\$m)**



- Demand from the manufacturing and industrial sectors remained weak during the year
- Technical Services earnings impacted by reduced liquid volumes
- Hydrocarbons experiencing increased competition for waste oil collections

Note: The sub-segments of the Industrials Division have been restructured. The previous sub-segment known as Industrial Solutions has now been replaced by a sub-segment titled Energy, Minerals and Remediation (EMR). Refer to Appendix 6 for detailed historical results.

# Transpacific 2014 Financial Year Results

## Industrials

Technical Services				Energy, Minerals and Remediation				Hydrocarbons			
A\$ million	FY14	FY13	FY14 v FY13	A\$ million	FY14	FY13	FY14 v FY13	A\$ million	FY14	FY13	FY14 v FY13
Revenue	<b>218.9</b>	221.6	-1.2%	Revenue	<b>115.6</b>	130.4	-11.3%	Revenue	<b>150.5</b>	171.6	-12.3%
EBITDA*	<b>34.4</b>	39.7	-13.4%	EBITDA*	<b>16.7</b>	16.9	-1.2%	EBITDA*	<b>39.0</b>	50.8	-23.1%
<i>EBITDA Margin*</i>	<b>15.7%</b>	17.9%		<i>EBITDA Margin*</i>	<b>14.4%</b>	13.0%		<i>EBITDA Margin*</i>	<b>25.9%</b>	29.6%	
EBIT*	<b>21.8</b>	25.8	-15.4%	EBIT*	<b>10.5</b>	9.3	12.7%	EBIT*	<b>28.4</b>	39.9	-28.8%
<i>EBIT Margin*</i>	<b>10.0%</b>	11.6%		<i>EBIT Margin*</i>	<b>9.1%</b>	7.1%		<i>EBIT Margin*</i>	<b>18.9%</b>	23.2%	

\*Represent Underlying results

- Total liquid processing volumes down 7.3% compared to last year
- Higher margin hazardous liquid volumes down 6% reflecting continued weakness in manufacturing and industrial markets
- Industrial services revenues increased as demand for remediation and project work improved in metropolitan areas
- Oil refinery conversion work will increase liquid processing volumes in FY15
- Slight improvement in shut down work seen in 2H14
- Emergency response work remains low
- Contract for refinery conversion work commenced late FY14, will continue into FY15
- Continuing to build competitive market position in Oil & Gas sector
- Collection volumes down 4.1% on last year and down 4.7% in 2H14 compared to 1H14, reflecting greater competition for waste oil
- Export sales volumes down significantly
- Rebates payable on collection volumes increased
- Margins impacted by higher proportion of domestic sales compared to export sales and extended shutdown at Wetherill Park refinery in 1H14

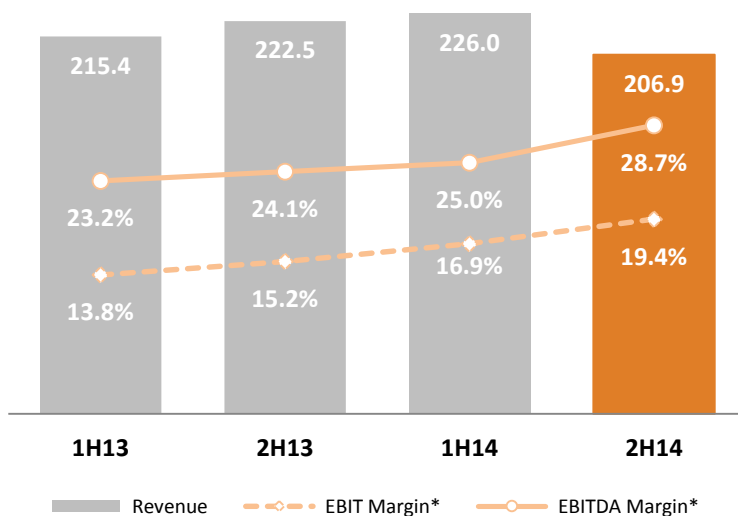
# Transpacific 2014 Financial Year Results

## New Zealand

NZ\$ million	FY14	2H14	1H14	FY13	FY14 v FY13	2H14 v 1H14
Revenue	432.9	206.9	226.0	437.9	-1.1%	-8.4%
EBITDA*	115.9	59.4	56.5	103.7	11.8%	5.2%
<i>EBITDA Margin*</i>	26.8%	28.7%	25.0%	23.7%	13.1%	14.9%
EBIT*	78.4	40.1	38.3	63.6	23.3%	4.8%
<i>EBIT Margin*</i>	18.1%	19.4%	16.9%	14.5%	24.7%	14.4%

\*Represent Underlying results

### Financial Performance (NZ\$m)



- Market conditions improved in key markets of Auckland and Christchurch
- New Municipal contracts in Auckland and Christchurch rebuild continued to drive growth
- 2H14 margins benefited from divestments in 1H14
- The business was sold on 30 June 2014 for NZ\$950 million



# Transpacific 2014 Financial Year Results

## Key Highlights – Financial Management

### Dividend

- 1.5 cents per share, fully franked
- Book close on 29 August 2014 with payment date of 8 October 2014
- Intention to pay regular dividends of 50-75% of underlying NPAT (subject to Board policy)

### Capital structure

- Completed debt reduction – net cash position of \$137 million at 30 June 2014
- Net interest expense down by \$39.6 million or 34%
- \$400 million of syndicated debt refinanced with improved pricing
- \$250 million Step-up Preference Securities to be redeemed in September 2014

### Operating cash flow

- Statutory operating cash flow of \$223.5 million
- Including Commercial Vehicles cash flow to date of sale, operating cash flow was \$235.2 million
- Working capital to sales ratio<sup>(1)</sup> reduced to 3.2% (pcp: 8.0%). Business mix will reduce working capital intensity going forward

### Divestment program

- Successfully completed divestment program:
  - \$885 million gross proceeds from New Zealand business
  - \$219 million gross proceeds from Commercial Vehicles Group
  - \$32 million gross proceeds from 39 non-core businesses and sale of surplus properties

# Transpacific 2014 Financial Year Results

## Group Income Statement – Statutory and Underlying Results

A\$ million	Statutory Results		Underlying Adjustments		Underlying Results		
	FY14	FY13	FY14	FY13	FY14	FY13	% change
Revenue from total waste management	<b>1,409.7</b>	1,457.4	-	-	<b>1,409.7</b>	1,457.4	-3.3%
Revenue from businesses disposed	<b>478.9</b>	836.6	-	-	<b>478.9</b>	836.6	-42.8%
<b>Total revenue</b>	<b>1,888.6</b>	2,294.0	-	-	<b>1,888.6</b>	2,294.0	-17.7%
Share of profits in associates	<b>1.7</b>	1.0	-	-	<b>1.7</b>	1.0	68.9%
Expenses (net of other income)	<b>(1,760.3)</b>	(2,232.2)	<b>253.2</b>	349.4	<b>(1,507.1)</b>	(1,882.8)	-20.0%
EBITDA from total waste management	<b>23.0</b>	9.8	<b>249.5</b>	285.7	<b>272.5</b>	295.5	-7.8%
EBITDA from businesses disposed	<b>107.0</b>	53.0	<b>3.7</b>	63.7	<b>110.7</b>	116.7	-5.1%
<b>Total EBITDA</b>	<b>130.0</b>	62.8	<b>253.2</b>	349.4	<b>383.2</b>	412.2	-7.0%
Depreciation and amortisation	<b>(229.2)</b>	(185.7)	<b>60.9</b>	-	<b>(168.3)</b>	(185.7)	-9.4%
EBIT from total waste management	<b>(172.1)</b>	(206.2)	<b>310.4</b>	349.4	<b>138.3</b>	143.1	-3.4%
EBIT from businesses disposed	<b>72.9</b>	83.3	<b>3.7</b>	-	<b>76.6</b>	83.3	-8.0%
<b>Total EBIT</b>	<b>(99.2)</b>	(122.9)	<b>314.1</b>	349.4	<b>214.9</b>	226.5	-5.1%

# Transpacific 2014 Financial Year Results

## Group Income Statement – Statutory and Underlying Results

A\$ million	Statutory Results		Underlying Adjustments		Underlying Results		
	FY14	FY13	FY14	FY13	FY14	FY13	% change
Net interest expense	(64.5)	(103.3)	-	0.3	(64.5)	(103.0)	37.4%
Non-cash finance costs	(30.1)	(13.3)	17.9	-	(12.2)	(13.3)	8.5%
Changes in fair value of derivatives	(8.8)	12.5	8.8	(12.5)	-	-	-
<b>(Loss)/Profit before income tax</b>	<b>(202.6)</b>	<b>(227.0)</b>	<b>340.8</b>	<b>337.2</b>	<b>138.2</b>	<b>110.2</b>	<b>25.5%</b>
Income tax benefit/(expense)	59.4	26.6	(88.2)	(50.6)	(28.8)	(24.0)	-20.0%
<b>(Loss)/Profit from continuing operations after income tax</b>	<b>(143.2)</b>	<b>(200.4)</b>	<b>252.6</b>	<b>286.6</b>	<b>109.4</b>	<b>86.2</b>	<b>27.0%</b>
Gain on sale from disposal of Commercial Vehicle Group after income tax	131.0	-	(131.0)	-	-	-	-
Gain on sale from disposal of New Zealand after income tax	41.1	-	(41.1)	-	-	-	-
<b>(Loss)/Profit from continuing and discontinued operations after income tax</b>	<b>28.9</b>	<b>(200.4)</b>	<b>80.5</b>	<b>286.6</b>	<b>109.4</b>	<b>86.2</b>	<b>27.0%</b>
Non-controlling interest	1.9	1.2	-	-	1.9	1.2	58.3%
<b>(Loss)/Profit after income tax and minorities</b>	<b>27.0</b>	<b>(201.6)</b>	<b>80.5</b>	<b>286.6</b>	<b>107.5</b>	<b>85.0</b>	<b>26.5%</b>
SPS distribution	15.5	17.1	-	-	15.5	17.1	-9.4%
<b>(Loss)/Profit after income tax attributable to ordinary equity holders</b>	<b>11.5</b>	<b>(218.7)</b>	<b>80.5</b>	<b>286.6</b>	<b>92.0</b>	<b>67.9</b>	<b>35.5%</b>
Weighted average number of shares	1,578.7	1,578.5			1,578.7	1,578.5	
<b>Basic earnings per share (cents)</b>	<b>0.7</b>	<b>(13.9)</b>			<b>5.8</b>	<b>4.3</b>	<b>34.9%</b>

Shaded area indicates IFRS disclosures in FY14 Financial Statements. The non-IFRS information on this page and pages 20 and 29 have been subject to review by our auditors. Refer page 20 for reconciliation of detailed adjustments from Statutory Profit to Underlying Profit. Refer to pages 8 and 9 of the 30 June 2014 Director's Report for detailed explanations of Underlying Adjustments and definitions.

# Transpacific 2014 Financial Year Results

## Statutory Profit Reconciliation to Underlying Profit

A\$ million	FY14	FY13
<b>Statutory Profit/(loss) From Continuing and Discontinued Operations After Income Tax (Attributable to Ordinary Equity Holders)</b>	<b>11.5</b>	<b>(218.7)</b>
Impairment of assets <sup>(1)</sup>	139.4	325.0
Rectification expense on landfill assets and operations <sup>(1)</sup>	69.2	-
Loss on disposal of investments and site closures from Business and Operational Review	6.5	15.9
Restructuring costs, including redundancy	7.2	9.0
Costs associated with Business and Operational Review	-	7.3
Onerous lease provision	10.9	-
Change in fair value of land and buildings taken to profit and loss	8.3	-
Costs associated with transformation program and other strategic projects	10.5	-
Refund of prior periods' tax credits	-	(7.9)
Other	1.2	0.1
<b>Total Underlying Adjustments to EBITDA</b>	<b>253.2</b>	<b>349.4</b>
Accelerated depreciation on landfill assets <sup>(1)</sup>	60.9	-
<b>Total Underlying Adjustments to Depreciation</b>	<b>60.9</b>	<b>-</b>
Write off of establishment costs associated with former debt facilities	17.9	-
Accelerated amortisation of Convertible Notes and redemption costs	-	0.3
Changes in fair value of derivative financial instruments	8.8	(12.5)
<b>Total Underlying Adjustments to Finance Costs</b>	<b>26.7</b>	<b>(12.2)</b>
Tax impacts of Underlying Adjustments to EBITDA and finance costs	(100.6)	(50.6)
Tax impacts of FX on SPS Trust Redemption	12.4	-
<b>Total Underlying Adjustments to Income Tax</b>	<b>(88.2)</b>	<b>(50.6)</b>
Gain on sale of Commercial Vehicles Group after items transferred from reserves and income tax	(131.0)	-
Gain on sale of NZ businesses after items transferred from reserves and income tax	(41.1)	-
<b>Total Gain on Sale from Divestments</b>	<b>(172.1)</b>	<b>-</b>
<b>Underlying Profit After Income Tax (Attributable to Ordinary Equity Holders)</b>	<b>92.0</b>	<b>67.9</b>

Note 1: Relates to landfill rectification and remediation review

Refer to pages 8 and 9 of the 30 June 2014 Directors' Report for detailed explanations of the above Underlying Adjustments

# Transpacific 2014 Financial Year Results

## Balance Sheet

A\$ million	30 Jun 14 <sup>(1)</sup>	31 Dec 13	30 Jun 13
<b>Assets</b>			
Cash	190.1	71.7	76.2
Receivables	233.3	293.9	282.6
Inventories	10.7	22.3	165.2
Other current assets	11.7	22.7	28.0
Property, plant and equipment	822.0	1,076.9	1,084.4
Land held for sale	6.6	7.6	7.7
Intangible assets	1,272.0	1,915.1	1,862.8
Other non-current assets	187.0	119.6	129.5
<b>Total Assets</b>	<b>2,733.4</b>	<b>3,529.8</b>	<b>3,636.4</b>
<b>Liabilities</b>			
Creditors	180.7	192.4	264.9
Borrowings	53.4	825.6	1,053.7
Other liabilities	440.6	280.7	310.5
<b>Total Liabilities</b>	<b>674.7</b>	<b>1,298.7</b>	<b>1,629.1</b>
<b>Net Assets</b>	<b>2,058.7</b>	<b>2,231.1</b>	<b>2,007.3</b>

- Net cash balance to partially fund SPS redemption in September 2014
- Receivable days outstanding improved 2% compared to previous year
- Inventory level reduction on sale of Commercial Vehicles and New Zealand businesses
- Creditors reduction on sale of Commercial Vehicles and New Zealand businesses
- Borrowings are USPP only – uneconomic to pay out early
- Current and Non- Current landfill provisions total \$347 million

Note 1: 30 June 2014 balance sheet excludes New Zealand as business sold on that date

# Transpacific 2014 Financial Year Results

## Cash Flows

A\$ million	FY14	FY13
<b>Underlying EBITDA incl. associates</b>	<b>383.2</b>	412.2
Less share of associates profit	(12.4)	(5.5)
Change in operating assets and liabilities	(8.0)	0.2
Remediation of landfills	(8.0)	(6.9)
Underlying adjustments	(30.2)	(9.1)
Net interest paid	(71.4)	(103.0)
Income taxes (paid)/received	(18.0)	(5.5)
<b>Cash from Operating Activities<sup>(1)</sup></b>	<b>235.2</b>	282.4
Capital expenditure	(186.1)	(196.3)
Net proceeds from investing and asset sales <sup>(1)</sup>	1,127.4	32.3
Dividends received from Associates	10.6	-
<b>Cash from Investing Activities<sup>(1)</sup></b>	<b>951.9</b>	(164.0)
Net proceeds from issue of equity	(0.1)	1.2
Net repayment of debt facilities including leases and hedges	(1,058.9)	(105.0)
Distributions to SPS holders	(15.4)	(17.1)
<b>Cash from Financing Activities</b>	<b>(1,074.4)</b>	(120.9)
<b>Net (Decrease) in Cash Over Prior Year</b>	<b>112.7</b>	(2.5)

Note 1: \$11.7 million of Cash from Operating Activities from the Commercial Vehicles Group has been reclassified as Cash from Investing Activities for statutory purposes. On a like-for-like basis, operating cash flow in FY14 is \$235.2 million.

Note 2: Calculated as cash from operating activities before remediation paid, underlying adjustments, net interest paid and tax paid divided by underlying EBITDA

- Ratio of cash flow from operating activities to underlying EBITDA 95.1% (pcp: 98.7%)<sup>(2)</sup>
- Remediation of landfills expected to be ~\$35 million in FY15 vs budgeted \$19 million
- Net cash interest paid continues to reduce – down \$31.6 million or 30.7%
- Capital expenditure

A\$ million	FY14	FY13
Cleanaway	99.6	96.4
Industrials	31.5	42.7
New Zealand	41.3	33.7
Commercial Vehicles	0.3	1.1
Manufacturing	-	-
Corporate & Property	13.4	22.4
<b>Total Capex</b>	<b>186.1</b>	<b>196.3</b>

- Capital expenditure expected to be ~\$150 million in FY15

# Transpacific 2014 Financial Year Results

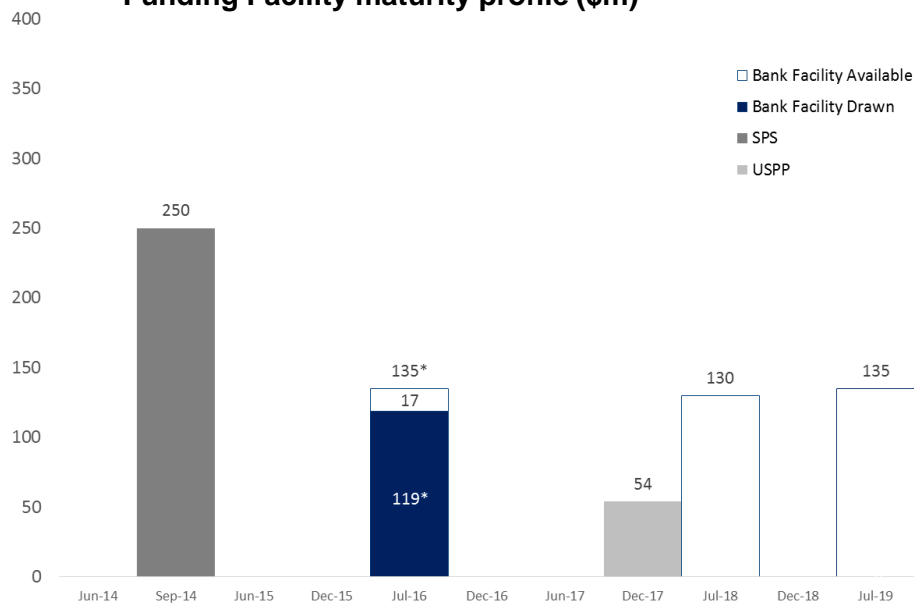
## Capital Structure

### Net Debt comprises:

A\$ million	30 Jun 14	31 Dec 13	30 Jun 13
Current interest bearing liabilities	2.0	22.3	21.5
Non current interest bearing liabilities	51.4	803.3	1,032.2
<b>Gross debt</b>	<b>53.4</b>	<b>825.6</b>	<b>1,053.7</b>
Cash and cash equivalents	(190.1)	(71.7)	(76.2)
<b>Net (cash)/debt</b>	<b>(136.7)</b>	<b>753.9</b>	<b>977.5</b>

- Gross debt reduced to \$53.4 million
- All interest rate hedges terminated in FY14
- At 1 July 2014 the Company had \$282 million of headroom under the new \$400 million banking facilities
- Average debt maturity 4.3 years (pcp: 2.5 years)
- \$250 million Step-up Preference Securities to be redeemed on 30 September 2014
- On a pro-forma basis, allowing for repayment of Step-up Preference Securities, net debt was \$113.3 million

### Funding Facility maturity profile (\$m)



\* Bank Facility Drawn mainly comprises bank guarantees

# Transpacific 2014 Financial Year Results

## Strategy update

Our strategy revolves around four key components

	<b>Growth</b>	<b>Landfill</b>	<b>Productivity</b>	<b>Tuck-in Acquisitions</b>
<b>How</b>	<ul style="list-style-type: none"> <li>Drive unit growth through transformed sales function</li> <li>Optimise pricing</li> <li>Increase market intelligence</li> </ul>	<ul style="list-style-type: none"> <li>Best practice landfill operations</li> <li>Acquire or joint venture landfills</li> <li>Increase focus on internalisation</li> </ul>	<ul style="list-style-type: none"> <li>Implement initiatives identified in Business and Operational Review</li> </ul>	<ul style="list-style-type: none"> <li>Create pipeline of opportunities</li> </ul>
<b>Current</b>	<ul style="list-style-type: none"> <li>Pilot sales project underway</li> </ul>	<ul style="list-style-type: none"> <li>Internalisation rate 10% -12%</li> <li>Opportunities identified</li> <li>Redesigning collection routes to increase internalisation</li> </ul>	<ul style="list-style-type: none"> <li>Expanding use of route optimisation and fleet management software</li> <li>Extending procurement program</li> <li>Reduce back office costs</li> </ul>	<ul style="list-style-type: none"> <li>Opportunities identified and being assessed</li> </ul>



# Transpacific 2014 Financial Year Results

## Closing Comments and FY15 Outlook

- We have 4 fundamental areas that we must get right :
  1. Volumes
  2. Pricing
  3. Internalisation of waste streams
  4. Best practice landfill operations
  
- We have a number of initiatives in progress to achieve these which will take 18-24 months to fully implement
  
- Outlook for FY15:
  - Trading conditions in FY15 are expected to remain consistent with those of FY14
  - Cleanaway to show a modest improvement in earnings
  - Industrials will continue to be challenged by economic conditions and difficult markets

# Appendices

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# Transpacific 2014 Financial Year Results

## Appendix 1: Capital Structure – Net Finance Costs

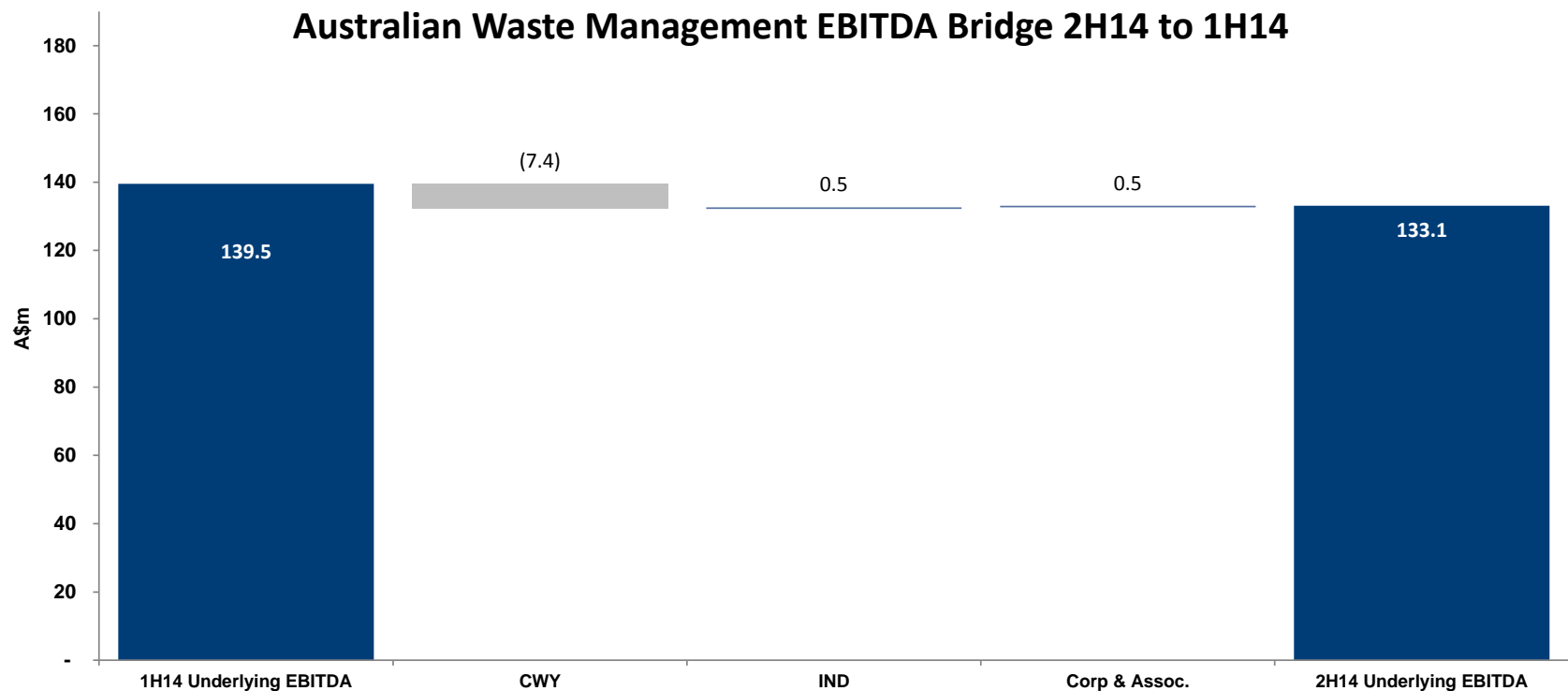
A\$ million	Statutory		Underlying	
	FY14	FY13	FY14	FY13
<b>Interest expense</b>				
Bank interest	39.1	55.2	39.1	55.2
Commitment fees	3.4	4.0	3.4	4.0
Hedging	10.8	22.0	10.8	22.0
Guarantee/Bond fees	3.7	4.0	3.7	4.0
Convertible Notes	-	1.7	-	1.4
USPP Notes	5.8	11.7	5.8	11.7
Finance leases	3.6	6.1	3.6	6.1
<b>Total interest expense</b>	<b>66.4</b>	<b>104.6</b>	<b>66.4</b>	<b>104.3</b>
Interest received	(1.9)	(1.3)	(1.9)	(1.3)
<b>Net interest expense</b>	<b>64.5</b>	<b>103.3</b>	<b>64.5</b>	<b>103.0</b>
<b>Non-cash finance costs</b>				
Amortisation of borrowing costs	7.2	10.2	7.2	10.2
Present value for landfill remediation provision	5.0	3.1	5.0	3.1
Accelerated amortisation of borrowing costs	16.6	-	-	-
Interest on payout of finance leases	1.3	-	-	-
<b>Total non-cash finance cost</b>	<b>30.1</b>	<b>13.3</b>	<b>12.2</b>	<b>13.3</b>
<b>Total net finance costs</b>	<b>94.6</b>	<b>116.6</b>	<b>76.7</b>	<b>116.3</b>

**Cash interest costs \$15-18 million and non-cash interest costs \$6-7 million in FY15**

# Transpacific 2014 Financial Year Results



## Appendix 2: Australian Waste Management Underlying EBITDA 1H14 to 2H14



# Transpacific 2014 Financial Year Results

## Appendix 3: Underlying Divisional EBITDA Adjustments

A\$ million	Statutory Results		Underlying Adjustments		Underlying Results		
	FY14	FY13	FY14	FY13	FY14	FY13	change
Cleanaway	<b>(26.9)</b>	(36.7)	<b>216.7</b>	230.9	<b>189.8</b>	194.2	-2.3%
Industrials	<b>86.7</b>	62.1	<b>3.4</b>	45.3	<b>90.1</b>	107.4	-16.1%
Share of profits in continuing associates	<b>1.7</b>	1.0	-	-	<b>1.7</b>	1.0	69.5%
<b>Total Waste Management</b>	<b>61.5</b>	26.4	<b>220.1</b>	276.2	<b>281.6</b>	302.6	-6.9%
Corporate	<b>(38.5)</b>	(16.6)	<b>29.4</b>	9.5	<b>(9.1)</b>	(7.1)	28.2%
New Zealand	<b>100.9</b>	25.8	<b>(6.7)</b>	52.8	<b>94.2</b>	78.6	19.8%
Commercial Vehicles	<b>5.3</b>	35.8	-	-	<b>5.3</b>	35.8	-85.2%
Manufacturing	<b>(9.9)</b>	(13.1)	<b>10.4</b>	10.9	<b>0.5</b>	(2.2)	-122.7%
Share of profits in discontinued associates	<b>10.7</b>	4.5	-	-	<b>10.7</b>	4.5	137.9%
<b>EBITDA</b>	<b>130.0</b>	62.8	<b>253.2</b>	349.4	<b>383.2</b>	412.2	-7.0%
Depreciation and amortisation	<b>(229.2)</b>	(185.7)	<b>60.9</b>	-	<b>(168.3)</b>	(185.7)	-9.4%
<b>EBIT</b>	<b>(99.2)</b>	(122.9)	<b>314.1</b>	349.4	<b>214.9</b>	226.5	-5.1%

Note: Refer to page 20 for reconciliation of detailed adjustments from Statutory results to Underlying results.

# Transpacific 2014 Financial Year Results

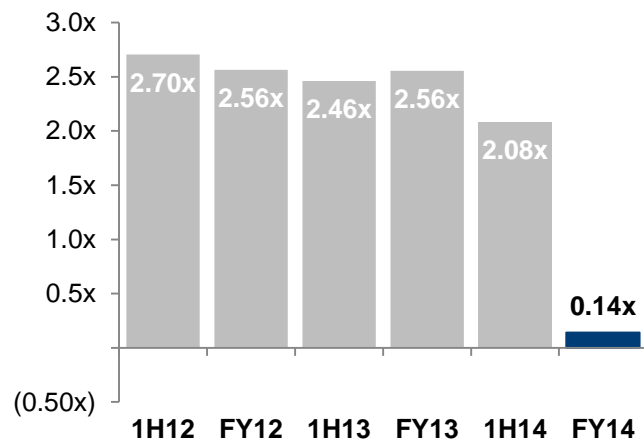
## Appendix 4: Divisional Underlying Results 2H14 v 1H14

A\$ million	Revenue			EBITDA			EBIT		
	2H14	1H14	% change	2H14	1H14	% change	2H14	1H14	% change
Cleanaway	444.1	467.7	-5.0%	91.2	98.6	-7.5%	48.0	50.8	-5.6%
Industrials	238.1	246.9	-3.6%	45.3	44.8	1.2%	30.4	30.3	0.5%
Associates	-	-	-	0.7	1.0	-30.5%	0.7	1.0	-30.5%
Corporate & other	7.8	5.1	53.4%	(4.2)	(4.9)	-86.0%	(10.2)	(12.7)	-80.1%
<b>Total Australian Waste Management</b>	<b>690.0</b>	<b>719.7</b>	<b>-4.1%</b>	<b>133.0</b>	<b>139.5</b>	<b>-4.7%</b>	<b>68.9</b>	<b>69.4</b>	<b>99.2%</b>
<b>Segments divested</b>									
Commercial Vehicles	-	75.7		-	5.3		-	5.1	
Manufacturing	4.5	7.1		-	0.5		-	0.5	
<i>New Zealand incl associates (NZ\$)</i>	<i>206.9</i>	<i>226.0</i>	<i>-8.4%</i>	<i>59.4</i>	<i>56.5</i>	<i>5.2%</i>	<i>40.1</i>	<i>33.8</i>	<i>18.7%</i>
New Zealand incl associates (A\$)	191.1	199.2	-4.1%	55.1	49.8	10.7%	37.2	33.8	9.9%
Other	-	1.3	-100.0%	-	-	-	-	-	-
<b>Total segments divested</b>	<b>195.6</b>	<b>283.3</b>	<b>-31.0%</b>	<b>55.1</b>	<b>55.6</b>	<b>-0.9%</b>	<b>37.2</b>	<b>39.4</b>	<b>-5.6%</b>
<b>Total Group</b>	<b>885.6</b>	<b>1,003.0</b>	<b>-11.7%</b>	<b>188.1</b>	<b>195.1</b>	<b>-3.6%</b>	<b>106.1</b>	<b>108.8</b>	<b>-2.5%</b>

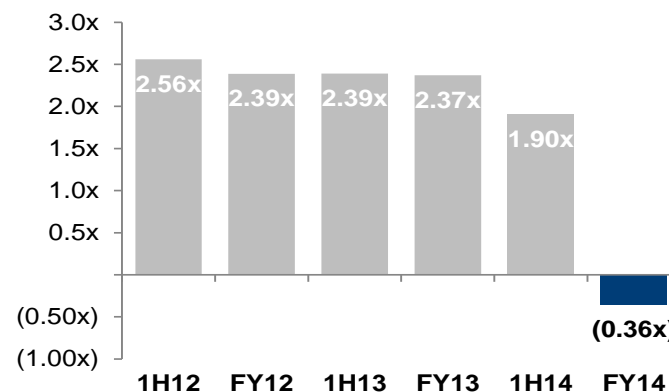
# Transpacific 2014 Financial Year Results

## Appendix 5: Capital Structure – Credit Metrics

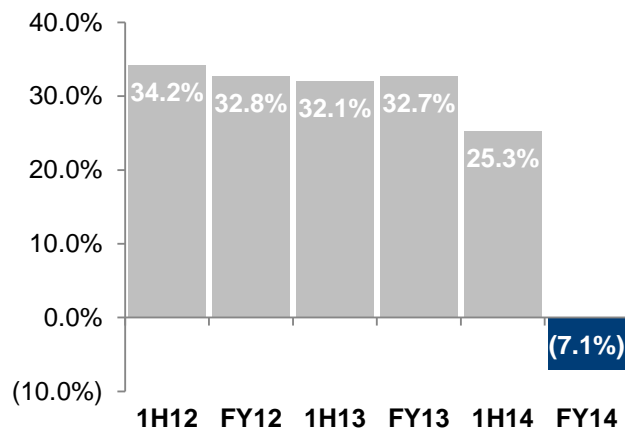
### Gross Debt/Underlying EBITDA



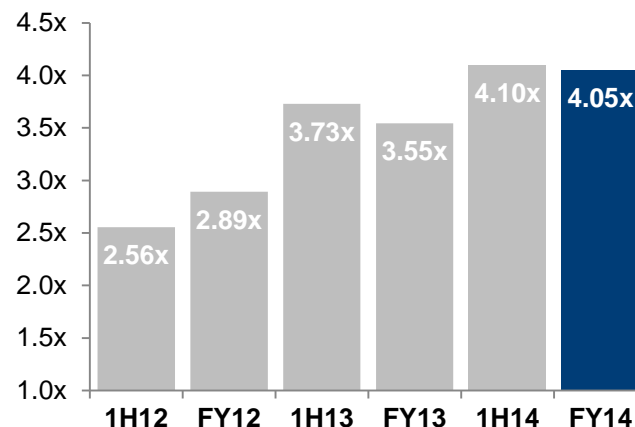
### Net Debt/Underlying EBITDA



### Net Debt/Net Debt + Equity



### Underlying EBITDA/Net Interest



# Transpacific 2014 Financial Year Results

## Appendix 6: Industrials Division Segment Results

Industrials Division (A\$m) <sup>1</sup>	1H11	2H11	FY11	1H12	2H12	FY12	1H13	2H13	FY13	1H14	2H14	FY14
<b>Technical Services</b>												
Revenue	126.0	124.6	<b>250.5</b>	120.9	113.6	<b>234.5</b>	113.3	108.3	<b>221.6</b>	<b>113.9</b>	105.0	<b>218.9</b>
EBITDA	28.0	28.8	<b>56.8</b>	28.0	22.5	<b>50.5</b>	21.9	17.8	<b>39.7</b>	<b>17.3</b>	17.1	<b>34.4</b>
EBIT	20.3	17.5	<b>37.9</b>	19.8	13.3	<b>33.2</b>	15.2	10.7	<b>25.8</b>	<b>11.0</b>	10.8	<b>21.8</b>
<b>Energy, Minerals and Remediation</b>												
Revenue	59.9	56.6	<b>116.6</b>	61.1	64.7	<b>125.8</b>	69.5	60.9	<b>130.4</b>	<b>61.8</b>	53.8	<b>115.6</b>
EBITDA	11.2	7.8	<b>19.0</b>	9.2	7.4	<b>16.6</b>	10.3	6.6	<b>16.9</b>	<b>8.5</b>	8.2	<b>16.7</b>
EBIT	5.3	1.5	<b>6.8</b>	3.5	-0.5	<b>3.0</b>	6.0	3.3	<b>9.3</b>	<b>5.4</b>	5.1	<b>10.5</b>
<b>Hydrocarbons</b>												
Revenue	86.8	93.2	<b>180.0</b>	91.1	91.9	<b>183.0</b>	88.2	83.4	<b>171.6</b>	<b>71.2</b>	79.3	<b>150.5</b>
EBITDA	25.0	28.2	<b>53.2</b>	27.9	30.1	<b>58.0</b>	27.0	23.8	<b>50.8</b>	<b>19.0</b>	20.0	<b>39.0</b>
EBIT	18.7	22.5	<b>41.1</b>	22.2	23.8	<b>45.9</b>	21.4	18.4	<b>39.9</b>	<b>13.9</b>	14.5	<b>28.4</b>
<b>Total Division</b>												
Revenue	272.7	274.4	<b>547.1</b>	273.0	270.2	<b>543.2</b>	271.0	252.6	<b>523.6</b>	<b>246.9</b>	238.1	<b>485.0</b>
EBITDA	64.2	64.8	<b>129.0</b>	65.1	60.0	<b>125.1</b>	59.2	48.2	<b>107.4</b>	<b>44.8</b>	45.3	<b>90.1</b>
EBIT	44.3	41.5	<b>85.8</b>	45.5	36.6	<b>82.1</b>	42.6	32.4	<b>75.0</b>	<b>30.3</b>	30.4	<b>60.7</b>

Note 1: Represents adjusted Underlying segment results following creation of Energy, Minerals, and Remediation (EMR) Division.