

FY2014 Full year results

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FY2014 year in review

Resources capital expenditure conditions subdued

Strong underlying result

Balance sheet remains strong

SDM has responded to re-align cost base to market conditions

Significant contract wins reflect strong market position

Delivering diversification strategy to position Sedgman for market upturn

Order book improved from June 2013



Business unit performance

Underlying business remains strong

Projects

- Revenue decreased as a number of significant projects undertaken in FY2013 were not replaced in FY2014 reflecting continued weak conditions in the Australian coal sector
- EBITA % margins lower than expected reflecting lower utilisation of project staff and provision for a number of long term debtors

Operations

- Lower revenue as five operating sites managed in 2013 on behalf of clients have been either shut down or transitioned back to owner operation
- EBITA % margins are in line with expectations
- Existing contracts currently in renewal discussions - Agnew, Mount Isa, Sonoma

(\$million)	FY 2014	FY 2013
Combined Revenue ¹		
Projects	221.1	243.9
Operations	134.8	191.4
Total	355.9	435.4
EBITA (underlying) ²		
Projects	(7.2)	11.3
Operations	11.1	16.1
Total	3.9	27.5
EBITA % Margins (underlying) ²		
Projects	(3.3%)	4.6%
Operations	8.3%	8.4%
Total	1.1%	6.3%

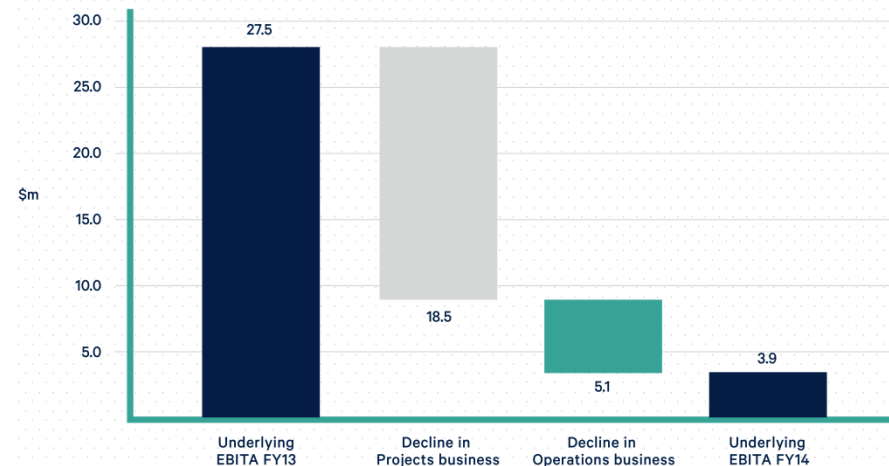
Notes

1. This represents revenue of Sedgman together with Sedgman's share of revenues from Joint Ventures
2. Excludes onerous contract rental lease cost, amortisation of intangible assets resulting from prior acquisitions (non-operational) and redundancy costs, however includes IT amortisation.

Financial summary

Summary KPI's (\$million)	FY 2014	FY 2013
Combined Revenue ¹	355.9	435.4
EBITA (underlying) ²	3.9	27.5
EBITA % Margin (underlying) ²	1.1%	6.3%
NPAT (underlying) ²	(0.0)	18.6
NPAT (reported)	(7.7)	9.4
EPS (underlying) ² (cps)	(0.0)	8.6
EPS (reported) (cps)	(3.4)	4.3
DPS (cps)	4.0	5.0
Net cash	76.5	76.4

- Maintained strong cash position
- Strong second half result: EBITA (underlying) 1HY (\$8.6m) vs 2HY \$12.5m
- Commitment to shareholders with a final dividend of 2 cps



Notes

1. This represents revenue of Sedgman together with Sedgman's share of revenues from Joint Ventures.
2. Excludes onerous contract rental lease cost \$3.7m pre-tax, amortisation of intangible assets resulting from prior acquisitions (non-operational) \$1.1m pre-tax, redundancy costs \$1.7m pre-tax, and also for NPAT & EPS (underlying), the write off of tax assets in foreign jurisdictions \$3.1m. Includes IT amortisation.

Safety performance

FY2014 safety performance below standard

- Safety system audited
- SAI audit review has resulted in the following certifications:
 - OHSAS 18001 Occupational Health and Safety Management
 - AS/NZS 4801 Occupational Health and Safety Management
 - ISO 14001 Environmental Management
 - ISO 9001 Quality Management

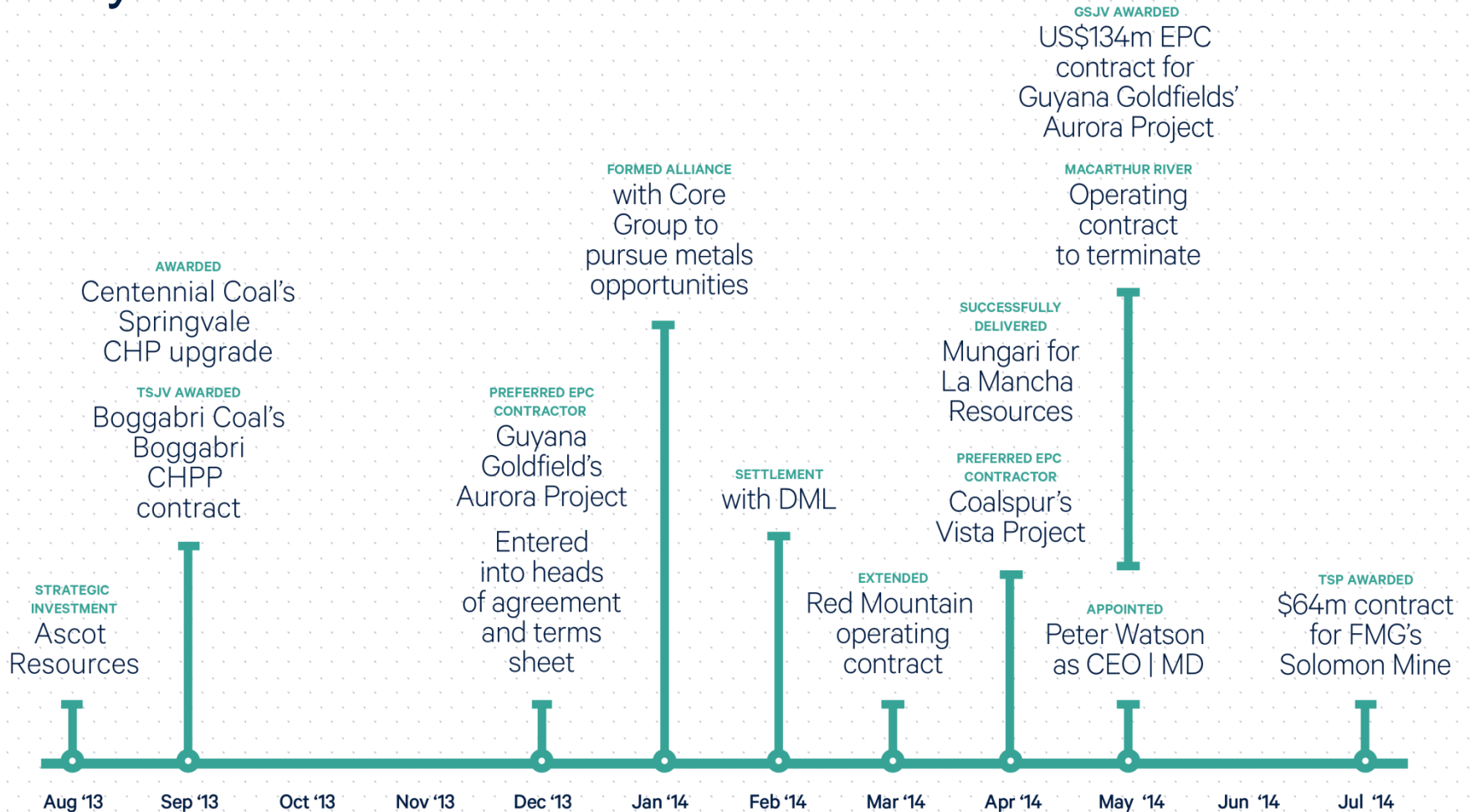
This certification demonstrates commitment to:

- Reduced waste and an increase in efficiency
- Consistent management of risk, resulting in a reduction of unplanned events
- Improved monitoring, review and reporting performance

Renewed focus on organisational culture to drive improved safety performance



Key events



Strategy



Responding to market conditions

Strength of Create, Build, Operate business model

- Sector / Services delivery model horizontally across the business
 - well established work share platforms to maximise usability
- Creating opportunities aligned to Sedgman's strengths in EPC
- Focused on optimising technical commercialisation
- Leveraging market leading engineering IP
- Operations Consulting opportunities
- Low cost sourcing advantages



Order book and pipeline

Order book at June 2014 totals \$385m

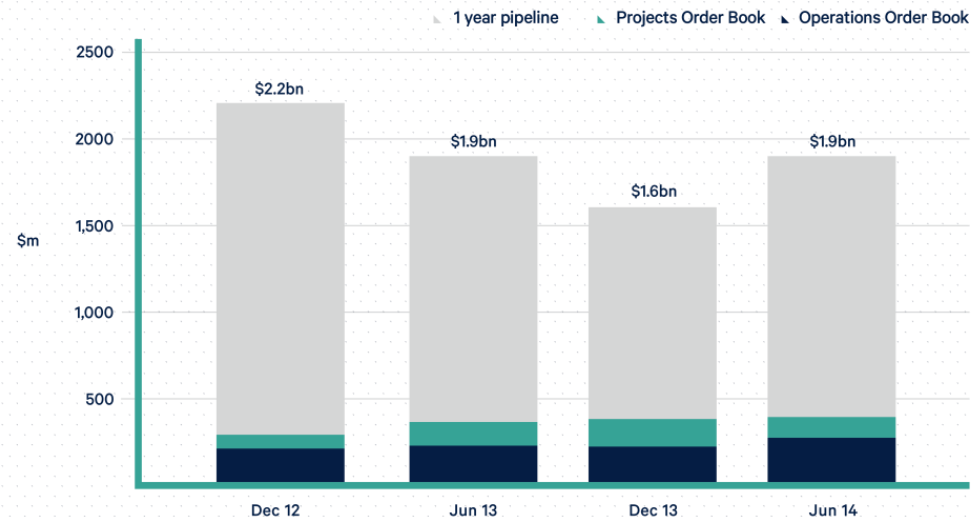
Up from \$350m at June 2013

Projects \$104m

- executable over 12 months

Operations \$281m

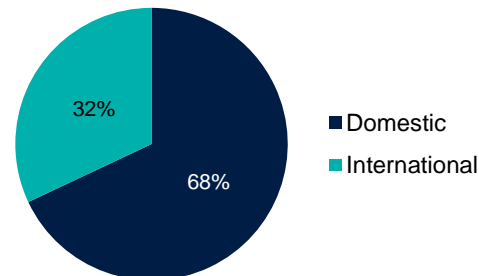
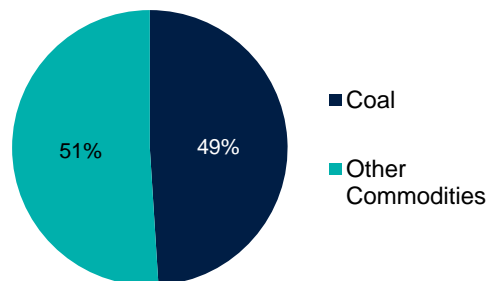
- contract terms vary between 1 to 9 years



Order book replenishment

1 year pipeline as at June 2014 contains projects totalling \$1.5 billion.

Commodity and geographic splits are shown below:



Delivering on
diversification

Financial

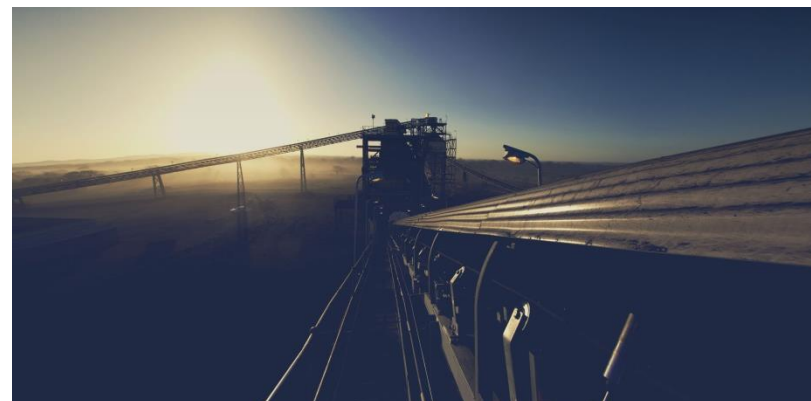
Performance



SEDGMAN

Income statement

Income Statement Summary (Equity Method) (\$million)	FY 2014	FY 2013
Revenue	318.4	466.6
EBITDA before equity JV profits	12.8	34.4
Depreciation	(13.2)	(14.5)
Amortisation of intangibles ¹	(3.1)	(5.6)
EBIT before equity JV profits	(3.5)	14.4
Sedgman share of investments	1.0	(0.0)
EBIT after JV profits	(2.5)	14.3
Net finance gains / (costs)	0.1	(0.9)
Profit (loss) before tax	(2.4)	13.4
Income tax expense	(5.3)	(4.0)
Reported profit (loss) after tax	(7.7)	9.4



Notes

1. Represents amortisation of intangible assets resulting from prior acquisitions \$1.1m; and amortisation of IT assets \$2.0m.
2. Includes write off of tax assets in foreign jurisdictions \$3.1m and under provision in prior year \$2.0m including non-deductible foreign tax credits and derecognition of deferred tax assets.

Balance sheet

Consolidated Balance Sheet (\$million)	June 2014	June 2013
Working Capital		
Trade & other receivables	70.9	81.6
Net construction work in progress	(3.3)	(30.7)
Inventories	2.6	4.4
Trade & other payables	(45.0)	(32.6)
Net working capital	25.1	22.8
Non-monetary balances		
Intangibles	39.3	42.3
Property, plant & equipment	24.0	35.6
Deferred taxes (net)	6.9	6.5
Other non-current assets	3.3	1.9
Investments accounted for using the equity method	2.6	0.5
Other liabilities	(0.2)	(0.3)
Net Non-monetary balances	75.8	86.5
Net cash and debt-like items		
Cash and cash equivalents	97.8	103.4
Debt	(21.3)	(27.0)
Provisions	(14.1)	(10.9)
Current tax refundable	(0.0)	3.4
Net cash and debt-like items	62.4	68.8
Net Assets	163.4	178.0

- Decrease in net work in progress reflects reduction in Project claims in advance at year-end (Mungari)
- Increase in payables due to increase in Project progress accruals at year-end (Boggabri)
- Decrease in property, plant and equipment reflects annual depreciation charges
- Net Cash \$76.5m
- Decrease in debt due to principal loan repayments and finance lease payments

Cashflow

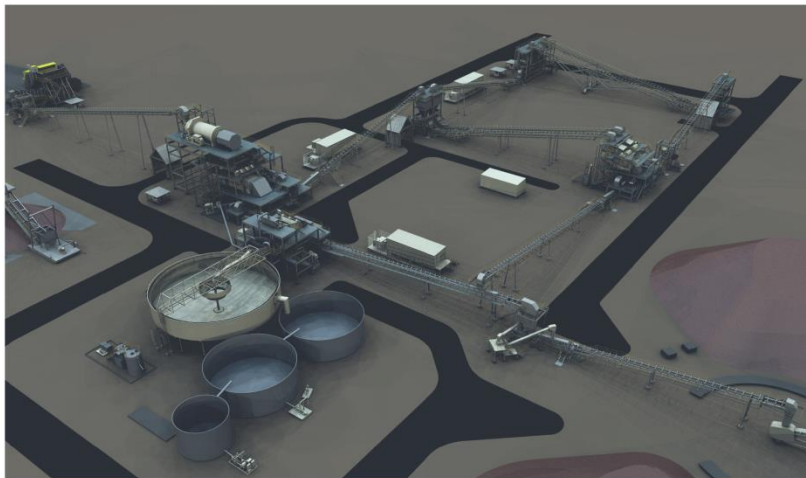
Summary Cash Flows (\$million)	FY 2014	FY 2013
EBITDA	12.8	34.4
Movement in working capital	(0.1)	21.0
Net interest	0.2	(0.3)
Income tax paid (net)	(2.0)	(19.0)
Net operating cash flow	10.8	36.1
Investment in Joint Venture	(1.1)	-
Acquisition of subsidiary, net of cash acquired	-	(2.6)
Acquisition of other investments	(1.3)	(0.6)
Net repayments of borrowings	(5.7)	(3.0)
Net financing costs	-	(0.8)
Net capital expenditure	(2.0)	(5.3)
Free cash flow	0.6	23.9
Opening cash at 1 July	103.4	93.1
Effect of exchange rates on cash held	(1.3)	2.0
Dividend payments	(4.9)	(15.6)
Closing cash	97.8	103.4

- Net operating cashflow declined in the period due to lower EBITDA and negative working capital movement partly offset by lower tax payments
- Lower dividends reflects the lower FY2014 dividends paid of 4.0 cps vs FY2013 9.5 cps

Strength through diversification



■ Solomon



■ Mungari



■ Aurora



■ Vista



Any

Questions?

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