

29 August 2014

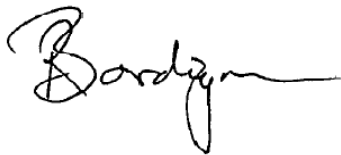
The Manager Companies  
Australian Securities Exchange Limited  
Company Announcements Office  
Level 4 20 Bridge Street  
Sydney NSW 2000

Dear Sir/Madam

**WOOLWORTHS LIMITED PRELIMINARY FINAL REPORT -  
LISTING RULE 4.3A**

The Preliminary Final Report / Appendix 4E for the year ended 29 June 2014 is attached.

**For and on behalf of  
WOOLWORTHS LIMITED**



**ROD BORDIGNON**  
Group General Counsel (Acting) and Company Secretary

# **PRELIMINARY FINAL REPORT OF WOOLWORTHS LIMITED FOR THE FINANCIAL YEAR ENDED**

**29 JUNE 2014**

**ABN 88 000 014 675**

**This Preliminary Final Report is provided to the Australian Securities Exchange (ASX) under ASX Listing Rule 4.3A.**

**Current Reporting Period: Financial Year ended 29 June 2014 (52 weeks)**

**Previous Corresponding Period: Financial Year ended 30 June 2013 (53 weeks)**

## CONTENTS

Results for Announcement to the Market for the Financial Year Ended 29 June 2014 .....	3
Consolidated Income Statement for the Financial Year Ended 29 June 2014 .....	4
Consolidated Statement of Comprehensive Income for the Financial Year Ended 29 June 2014 .....	6
Consolidated Balance Sheet as at 29 June 2014 .....	8
Consolidated Statement of Changes in Equity for the Financial Year Ended 29 June 2014 .....	9
Consolidated Statement of Cash Flows for the Financial Year Ended 29 June 2014 .....	10
Notes to the Preliminary Final Report for the Financial Year Ended 29 June 2014 .....	11
1. Basis of Preparation .....	11
2. Profit From Ordinary Activities – Continuing Operations .....	13
3. Net Financing Costs – Continuing Operations .....	14
4. Commentary on Results .....	14
5. Significant Transactions .....	15
6. Notes to the Consolidated Statement of Cash Flows .....	16
7. Details Relating to Dividends (Distributions) .....	19
8. Issued Capital .....	20
9. Earnings Per Share .....	21
10. Net Tangible Assets Per Security .....	23
11. Details of Entities Over Which Control Has Been Gained or Lost .....	23
12. Details of Associates .....	24
13. Contingent Liabilities and Contingent Assets .....	24
14. Segment Information .....	25
15. Discontinued Operations .....	27
16. Assets Held for Sale .....	29
17. Subsequent Events .....	29
18. Information on Audit or Review .....	29

## RESULTS FOR ANNOUNCEMENT TO THE MARKET FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014

### Revenue and Net Profit

		Percentage Change %		Amount \$m
Revenue from continuing operations	up	3.9	to	61,194.9
Revenue from discontinued operations	down	100.0	to	nil
<b>Total Group revenue from ordinary activities</b>	<b>up</b>	<b>2.7</b>	<b>to</b>	<b>61,194.9</b>
Profit from continuing operations after tax attributable to members <sup>1</sup>	up	9.0	to	2,451.7
Profit from discontinued operations after tax attributable to members <sup>2</sup>	down	100.0	to	nil
<b>Profit from ordinary activities after tax attributable to members <sup>3</sup></b>	<b>up</b>	<b>8.5</b>	<b>to</b>	<b>2,451.7</b>
<b>Net profit attributable to members <sup>3</sup></b>	<b>up</b>	<b>8.5</b>	<b>to</b>	<b>2,451.7</b>

<sup>1</sup> In the prior year, profit from continuing operations after tax included the following non-recurring items:

- A one-off loss as a result of the transaction to create the Shopping Centres Australasia Property Group (SCA Property Group) (\$28.5 million after tax)
- Victorian transport fleet redundancy costs (\$18.1 million after tax)
- US 144A bond redemption costs (\$57.6 million after tax)

Excluding the impact of these amounts, profit from continuing operations after tax attributable to members increased 4.2% (or 6.1% adjusted for impact of the 53<sup>rd</sup> week in the 2013 financial year).

Refer to note 5 for further detail in relation to the SCA Property Group transaction and US 144A bond redemption costs.

<sup>2</sup> In the prior year, the net profit on sale of the Consumer Electronics businesses in Australia, New Zealand and India of \$7.9 million after tax was included in discontinued operations. Excluding the impact of this amount, net profit after tax from discontinued operations attributable to members was \$1.8 million.

<sup>3</sup> Excluding the impact in the prior year of the one-off loss as a result of the transaction to create the SCA Property Group (\$28.5 million after tax), the Victorian transport fleet redundancy costs (\$18.1 million after tax), the US 144A bond redemption costs (\$57.6 million after tax) as well as the net profit on sale of the Consumer Electronics businesses (\$7.9 million after tax), net profit after tax attributable to members increased 4.1%.

### Dividends (Distributions)

2014 Financial Year	Amount per security	Franked amount per security
Final dividend	72¢	72¢
Interim dividend	65¢	65¢
Record date for determining entitlement to the dividend:	Final Dividend: 12 September 2014	

### Brief Explanation of Revenue, Net Profit and Dividends (Distributions)

Refer to Press Release – Final Profit and Dividend Announcement for the 52 weeks ended 29 June 2014.

# **CONSOLIDATED INCOME STATEMENT** **FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014**

		<b>2014</b>	<b>2013</b>
	<b>Note</b>	<b>52 weeks</b>	<b>53 weeks</b>
		<b>\$m</b>	<b>\$m</b>
<b>Continuing Operations</b>			
Revenue from the sale of goods	2 (a)	60,772.8	58,516.4
Other operating revenue	2 (a)	179.4	157.7
<b>Total revenue from continuing operations</b>		<b>60,952.2</b>	<b>58,674.1</b>
Cost of sales		(44,474.6)	(42,912.6)
<b>Gross profit from continuing operations</b>		<b>16,477.6</b>	<b>15,761.5</b>
Other revenue	2 (b)	242.7	247.6
Branch expenses		(10,176.0)	(9,799.8)
Administration expenses		(2,769.1)	(2,614.7)
<b>Earnings from continuing operations before interest and tax</b>		<b>3,775.2</b>	<b>3,594.6</b>
Financial expense	3	(277.8)	(410.1)
Financial income	3	17.7	30.3
<b>Net financing costs from continuing operations</b>		<b>(260.1)</b>	<b>(379.8)</b>
<b>Profit from continuing operations before income tax expense</b>		<b>3,515.1</b>	<b>3,214.8</b>
Income tax expense relating to continuing operations		(1,056.7)	(959.9)
<b>Profit from continuing operations after income tax expense</b>		<b>2,458.4</b>	<b>2,254.9</b>
<b>Discontinued Operations</b>			
Profit from discontinued operations	15	-	9.7
<b>Profit for the period</b>		<b>2,458.4</b>	<b>2,264.6</b>
<b>Profit attributable to:</b>			
Equity holders of the parent entity		2,451.7	2,259.4
Non-controlling interests		6.7	5.2
<b>Profit for the period</b>		<b>2,458.4</b>	<b>2,264.6</b>
<b>Profit attributable to equity holders of the parent entity relates to:</b>			
Profit from continuing operations		2,451.7	2,249.7
Profit from discontinued operations		-	9.7
<b>Profit attributable to equity holders of the parent entity</b>		<b>2,451.7</b>	<b>2,259.4</b>

**CONSOLIDATED INCOME STATEMENT (CONTINUED)**  
**FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014**

	<b>Note</b>	<b>2014 52 weeks</b>	<b>2013 53 weeks</b>
<b>Earnings Per Share (EPS) from continuing and discontinued operations</b>			
Basic EPS (cents per share)	9	196.5	182.6
Diluted EPS (cents per share)	9	195.6	181.8
Weighted average number of shares used in the calculation of Basic EPS (million)	9	1,248.0	1,237.4
<b>Earnings Per Share from continuing operations</b>			
Basic EPS (cents per share)	9	196.5	181.8
Diluted EPS (cents per share)	9	195.6	181.0
Weighted average number of shares used in the calculation of Basic EPS (million)	9	1,248.0	1,237.4

The consolidated income statement should be read in conjunction with the accompanying notes to the preliminary final report.

**CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME  
FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014**

	<b>2014 52 weeks \$m</b>	<b>2013 53 weeks \$m</b>
Profit from continuing operations	2,458.4	2,254.9
Profit from discontinued operations	-	9.7
<b>Profit for the period</b>	<b>2,458.4</b>	<b>2,264.6</b>
<b>Other comprehensive income/(loss) from continuing operations</b>		
<b>Items that may be reclassified subsequently to profit or loss</b>		
Movement in translation of foreign operations taken to equity	270.3	197.8
Movement in the fair value of cash flow hedges	(139.1)	256.4
Transfer cash flow hedges to the income statement	46.7	(231.9)
Income tax relating to these items	(7.6)	(32.5)
<b>Total items that may be reclassified subsequently to profit or loss</b>	<b>170.3</b>	<b>189.8</b>
<b>Items that will not be reclassified to profit or loss</b>		
Movement in the fair value of investments in equity securities	(9.7)	32.9
Actuarial gains on defined benefit superannuation plans	15.1	12.5
Income tax relating to these items	(6.9)	(3.8)
<b>Total items that will not be reclassified to profit or loss</b>	<b>(1.5)</b>	<b>41.6</b>
<b>Other comprehensive income for the period (net of tax) from continuing operations</b>	<b>168.8</b>	<b>231.4</b>
<b>Other comprehensive income from discontinued operations</b>		
<b>Items that may be reclassified subsequently to profit or loss</b>		
Movement in translation of foreign operations taken to equity	-	0.3
Movement in the fair value of cash flow hedges	-	0.4
Income tax relating to these items	-	(0.1)
<b>Total items that may be reclassified subsequently to profit or loss</b>	<b>-</b>	<b>0.6</b>
<b>Other comprehensive income for the period (net of tax) from discontinued operations</b>	<b>-</b>	<b>0.6</b>
Total comprehensive income from continuing operations	2,627.2	2,486.3
Total comprehensive income from discontinued operations	-	10.3
<b>Total comprehensive income for the period</b>	<b>2,627.2</b>	<b>2,496.6</b>
<b>Total comprehensive income from continuing operations attributable to:</b>		
Equity holders of the parent entity	2,620.5	2,481.1
Non-controlling interests	6.7	5.2
<b>Total comprehensive income for the period from continuing operations</b>	<b>2,627.2</b>	<b>2,486.3</b>
<b>Total comprehensive income from discontinued operations attributable to:</b>		
Equity holders of the parent entity	-	10.3
<b>Total comprehensive income for the period from discontinued operations</b>	<b>-</b>	<b>10.3</b>

**CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (CONTINUED)**  
**FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014**

	Before tax	Tax (expense)/ benefit	Net of tax
	\$m	\$m	\$m
<b>Income tax on other comprehensive income from continuing operations</b>			
<b>For the year ended 29 June 2014</b>			
<b>Items that may be reclassified subsequently to profit or loss</b>			
Movement in translation of foreign operations taken to equity	270.3	(35.3)	235.0
Movement in the fair value of cash flow hedges	(139.1)	41.7	(97.4)
Transfer cash flow hedges to the income statement	46.7	(14.0)	32.7
	<b>177.9</b>	<b>(7.6)</b>	<b>170.3</b>
<b>Items that will not be reclassified to profit or loss</b>			
Movement in the fair value of investments in equity securities	(9.7)	-	(9.7)
Actuarial gains on defined benefit superannuation plans	15.1	(6.9)	8.2
	<b>5.4</b>	<b>(6.9)</b>	<b>(1.5)</b>
	<b>183.3</b>	<b>(14.5)</b>	<b>168.8</b>

	Before tax	Tax (expense)/ benefit	Net of tax
	\$m	\$m	\$m
<b>For the year ended 30 June 2013</b>			
<b>Items that may be reclassified subsequently to profit or loss</b>			
Movement in translation of foreign operations taken to equity	197.8	(25.1)	172.7
Movement in the fair value of cash flow hedges	256.4	(76.9)	179.5
Transfer cash flow hedges to the income statement	(231.9)	69.5	(162.4)
	<b>222.3</b>	<b>(32.5)</b>	<b>189.8</b>
<b>Items that will not be reclassified to profit or loss</b>			
Movement in the fair value of investments in equity securities	32.9	-	32.9
Actuarial gains on defined benefit superannuation plans	12.5	(3.8)	8.7
	<b>45.4</b>	<b>(3.8)</b>	<b>41.6</b>
	<b>267.7</b>	<b>(36.3)</b>	<b>231.4</b>

	Before tax	Tax (expense)/ benefit	Net of tax
	\$m	\$m	\$m
<b>Income tax on other comprehensive income from discontinued operations</b>			
<b>For the year ended 29 June 2014</b>			
<b>Items that may be reclassified subsequently to profit or loss</b>			
	-	-	-
	-	-	-

	Before tax	Tax (expense)/ benefit	Net of tax
	\$m	\$m	\$m
<b>For the year ended 30 June 2013</b>			
<b>Items that may be reclassified subsequently to profit or loss</b>			
Movement in translation of foreign operations taken to equity	0.3	-	0.3
Movement in the fair value of cash flow hedges	0.4	(0.1)	0.3
	<b>0.7</b>	<b>(0.1)</b>	<b>0.6</b>

The consolidated statement of comprehensive income should be read in conjunction with the accompanying notes to the preliminary final report.

**CONSOLIDATED BALANCE SHEET  
AS AT 29 JUNE 2014**

	<b>Note</b>	<b>2014 \$m</b>	<b>2013 \$m</b>
<b>Current assets</b>			
Cash and cash equivalents		922.6	849.2
Trade and other receivables		925.7	968.6
Inventories		4,693.2	4,205.4
Other financial assets		12.7	54.2
		<b>6,554.2</b>	<b>6,077.4</b>
Assets classified as held for sale	16	620.6	148.7
<b>Total current assets</b>		<b>7,174.8</b>	<b>6,226.1</b>
<b>Non-current assets</b>			
Trade and other receivables		108.2	16.6
Other financial assets		304.7	358.7
Property, plant and equipment		9,600.7	9,246.1
Intangible assets		6,335.0	5,784.3
Deferred tax assets		681.8	618.4
<b>Total non-current assets</b>		<b>17,030.4</b>	<b>16,024.1</b>
<b>Total assets</b>		<b>24,205.2</b>	<b>22,250.2</b>
<b>Current liabilities</b>			
Trade and other payables		6,006.3	5,390.3
Borrowings		219.5	169.4
Current tax liabilities		158.9	193.2
Other financial liabilities		168.2	145.9
Provisions		1,005.3	967.2
<b>Total current liabilities</b>		<b>7,558.2</b>	<b>6,866.0</b>
<b>Non-current liabilities</b>			
Borrowings		4,136.0	4,282.5
Other financial liabilities		1,155.2	992.6
Provisions		567.4	549.2
Other		263.0	259.4
<b>Total non-current liabilities</b>		<b>6,121.6</b>	<b>6,083.7</b>
<b>Total liabilities</b>		<b>13,679.8</b>	<b>12,949.7</b>
<b>Net assets</b>		<b>10,525.4</b>	<b>9,300.5</b>
<b>Equity</b>			
Issued capital		4,850.1	4,522.7
Shares held in trust		(218.9)	(180.5)
Reserves		198.2	25.1
Retained earnings		5,423.1	4,661.1
<b>Equity attributable to equity holders of the parent entity</b>		<b>10,252.5</b>	<b>9,028.4</b>
Non-controlling interests		272.9	272.1
<b>Total equity</b>		<b>10,525.4</b>	<b>9,300.5</b>

The consolidated balance sheet should be read in conjunction with the accompanying notes to the preliminary final report.

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014

### For the year ended 29 June 2014

	Issued Capital	Shares Held In Trust	Hedging Reserve	Foreign Currency Translation Reserve	Remuneration Reserve	Asset Revaluation Reserve	Equity Instrument Reserve	Retained Earnings	Equity Attributable to Members of Woolworths Limited	Non- Controlling Interests	Total Equity
	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Balance at 1 July 2013	4,522.7	(180.5)	(35.6)	(167.3)	290.6	16.4	(79.0)	4,661.1	9,028.4	272.1	9,300.5
Profit after income tax expense	-	-	-	-	-	-	-	2,451.7	2,451.7	6.7	2,458.4
Other comprehensive income for the period (net of tax)	-	-	(64.7)	235.0	-	-	(9.7)	8.2	168.8	-	168.8
<b>Total comprehensive income for the period (net of tax)</b>	<b>-</b>	<b>-</b>	<b>(64.7)</b>	<b>235.0</b>	<b>-</b>	<b>-</b>	<b>(9.7)</b>	<b>2,459.9</b>	<b>2,620.5</b>	<b>6.7</b>	<b>2,627.2</b>
Dividends paid	-	-	-	-	-	-	-	(1,703.8)	(1,703.8)	(32.0)	(1,735.8)
Dividends paid - treasury shares	-	-	-	-	-	-	-	5.9	5.9	-	5.9
Issue of shares as a result of options exercised under employee long term incentive plans	36.1	-	-	-	-	-	-	-	36.1	-	36.1
Issue of shares as a result of the dividend reinvestment plan	206.8	-	-	-	-	-	-	-	206.8	-	206.8
Issue of shares under the employee share plan and long term incentive plans	-	46.1	-	-	(46.6)	-	-	-	(0.5)	-	(0.5)
Issue of shares to non-controlling interests	-	-	-	-	-	-	-	-	-	183.0	183.0
Equity settled share based payments expense	-	-	-	-	50.0	-	-	-	50.0	-	50.0
Tax provision impact of share based payments	-	-	-	-	9.1	-	-	-	9.1	-	9.1
Reclassification of non-controlling interests for recognition of financial liability	-	-	-	-	-	-	-	-	-	(141.9)	(141.9)
Shares issued to/(acquired by) the Woolworths Employee Share Trust	84.5	(84.5)	-	-	-	-	-	-	-	-	-
Acquisition of business	-	-	-	-	-	-	-	-	-	(14.6)	(14.6)
Other	-	-	-	-	-	-	-	-	-	(0.4)	(0.4)
<b>Balance at 29 June 2014</b>	<b>4,850.1</b>	<b>(218.9)</b>	<b>(100.3)</b>	<b>67.7</b>	<b>303.1</b>	<b>16.4</b>	<b>(88.7)</b>	<b>5,423.1</b>	<b>10,252.5</b>	<b>272.9</b>	<b>10,525.4</b>

### For the year ended 30 June 2013

	Issued Capital	Shares Held In Trust	Hedging Reserve	Foreign Currency Translation Reserve	Remuneration Reserve	Asset Revaluation Reserve	Equity Instrument Reserve	Retained Earnings	Equity Attributable to Members of Woolworths Limited	Non- Controlling Interests	Total Equity
	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m	\$m
Balance at 25 June 2012	4,336.6	(60.7)	(52.8)	(349.0)	246.2	16.4	(111.9)	4,163.4	8,188.2	258.1	8,446.3
Profit after income tax expense	-	-	-	-	-	-	-	2,259.4	2,259.4	5.2	2,264.6
Other comprehensive income for the period (net of tax)	-	-	17.4	173.0	-	-	32.9	8.7	232.0	-	232.0
<b>Total comprehensive income for the period (net of tax)</b>	<b>-</b>	<b>-</b>	<b>17.4</b>	<b>173.0</b>	<b>-</b>	<b>-</b>	<b>32.9</b>	<b>2,268.1</b>	<b>2,491.4</b>	<b>5.2</b>	<b>2,496.6</b>
Dividends paid	-	-	-	-	-	-	-	(1,597.5)	(1,597.5)	(20.1)	(1,617.6)
Dividends paid - treasury shares	-	-	-	-	-	-	-	2.2	2.2	-	2.2
Issue of shares as a result of options exercised under employee long term incentive plans	188.1	-	-	-	-	-	-	-	188.1	-	188.1
Issue of shares as a result of the dividend reinvestment plan	198.6	-	-	-	-	-	-	-	198.6	-	198.6
Issue of shares under the employee share plan and long term incentive plans	-	26.0	-	-	(14.4)	-	-	-	11.6	-	11.6
Issue of shares to non-controlling interests	-	-	-	-	-	-	-	-	-	230.0	230.0
Equity settled share based payments expense	-	-	-	-	34.9	-	-	-	34.9	-	34.9
Tax provision impact of share based payments	-	-	-	-	23.9	-	-	-	23.9	-	23.9
Sale of businesses	-	-	(0.2)	8.7	-	-	-	-	8.5	-	8.5
Reclassification of non-controlling interests for recognition of financial liability	-	-	-	-	-	-	-	-	-	(197.3)	(197.3)
In-specie distribution to Woolworths Limited shareholders	(340.3)	-	-	-	-	-	-	(176.1)	(516.4)	-	(516.4)
Shares issued to/(acquired by) the Woolworths Employee Share Trust	145.8	(145.8)	-	-	-	-	-	-	-	-	-
Other	(6.1)	-	-	-	-	-	-	1.0	(5.1)	(3.8)	(8.9)
<b>Balance at 30 June 2013</b>	<b>4,522.7</b>	<b>(180.5)</b>	<b>(35.6)</b>	<b>(167.3)</b>	<b>290.6</b>	<b>16.4</b>	<b>(79.0)</b>	<b>4,661.1</b>	<b>9,028.4</b>	<b>272.1</b>	<b>9,300.5</b>

The consolidated statement of changes in equity should be read in conjunction with the accompanying notes to the preliminary final report.

**CONSOLIDATED STATEMENT OF CASH FLOWS  
FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014**

		<b>2014</b>	<b>2013</b>
	<b>Note</b>	<b>52 weeks</b>	<b>53 weeks</b>
		<b>\$m</b>	<b>\$m</b>
<b>Cash Flows From Operating Activities</b>			
Receipts from customers		65,851.8	63,789.8
Receipts from tenants		39.9	47.0
Payments to suppliers and employees		(60,918.3)	(59,685.1)
Interest and costs of finance paid		(348.0)	(476.7)
Interest received		9.8	22.2
Income tax paid		(1,162.5)	(977.3)
<b>Net cash provided by operating activities</b>	<b>6(d)</b>	<b>3,472.7</b>	<b>2,719.9</b>
<b>Cash Flows From Investing Activities</b>			
Proceeds from the sale of property, plant and equipment		181.7	100.3
Proceeds from the sale of property to the Shopping Centres Australasia Property Group		12.2	802.8
Payments for property, plant and equipment - property development		(519.0)	(767.4)
(Advances)/repayments of property related receivables		(15.9)	14.8
Payments for property, plant and equipment (excluding property development)		(1,321.5)	(1,136.0)
Payments for intangible assets		(42.3)	(66.7)
Proceeds from the sale of subsidiaries		37.0	105.8
Payments for the purchase of businesses	<b>6(a)</b>	(371.5)	(235.4)
Payment for the purchase of investments		-	(28.0)
Dividends received		7.9	8.1
<b>Net cash used in investing activities</b>		<b>(2,031.4)</b>	<b>(1,201.7)</b>
<b>Cash Flows From Financing Activities</b>			
Proceeds from the issue of equity securities		36.1	188.1
Proceeds from the issue of equity securities in subsidiary to non-controlling interest		183.0	230.0
Proceeds from external borrowings		7,859.8	5,974.5
Repayment of external borrowings		(7,927.1)	(6,501.8)
Dividends paid	<b>6(b)</b>	(1,491.1)	(1,396.7)
Dividends paid to non-controlling interests		(32.0)	(20.1)
Movements in employee share plan loans		(0.6)	5.6
<b>Net cash used in financing activities</b>		<b>(1,371.9)</b>	<b>(1,520.4)</b>
<b>Net increase/(decrease) in cash and cash equivalents held</b>		<b>69.4</b>	<b>(2.2)</b>
Effect of exchange rate changes on foreign currency held		4.0	6.2
Cash and cash equivalents at the beginning of the period		849.2	845.2
<b>Cash and cash equivalents at the end of the period</b>		<b>922.6</b>	<b>849.2</b>

The consolidated statement of cash flows should be read in conjunction with the accompanying notes to the preliminary final report.

## NOTES TO THE PRELIMINARY FINAL REPORT FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014

### 1. Basis of Preparation

This preliminary final report has been prepared in accordance with ASX Listing Rule 4.3A and the disclosure requirements of ASX Appendix 4E.

The accounting policies and methods of computation adopted in the preparation of the preliminary final report are consistent with those adopted in the Company's annual financial report for the 53 weeks ended 30 June 2013 except for where changes have been made due to application of new accounting standards. These accounting policies are consistent with Australian Accounting Standards and with International Financial Reporting Standards.

Certain comparative amounts have been reclassified to conform with the current year's presentation to better reflect the economic nature of the assets and liabilities of the Group.

In the current year, the Group has adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (the 'AASB') that are relevant to its operations and effective for annual reporting periods beginning on or after 1 July 2013. The following amendments to Australian Accounting Standards have been adopted during the period but do not have a material impact on the Group. Where there has been a significant change in accounting policy, an explanation of the change has been provided below:

- AASB 10 'Consolidated Financial Statements';

AASB 10 changes the definition of control such that an investor controls an investee when a) it has power over an investee, b) it is exposed, or has rights to variable returns from its involvement with the investee, and c) has the ability to use its power to affect its returns. All three criteria must be met for an investor to have control over an investee. Previously, control was defined as the power to govern the financial and operating policies of an entity so as to obtain benefit from its activities.

- AASB 11 'Joint Arrangements';

AASB 11 uses the principle of control in AASB 10 to define joint control, and therefore the determination of whether joint control exists has changed. The Group is required to classify its interests in joint arrangements as either joint operations or joint ventures in accordance with the structure of the arrangement. Joint operations give the parties a right to the underlying assets and obligations of the arrangement and are accounted for by recognising the Group's share of those assets and obligations. Joint ventures give the parties a right to the net assets of the arrangement and are accounted for using the equity method.

- AASB 12 'Disclosure of Interests in Other Entities';

AASB 12 is a new disclosure standard and is applicable to entities that have interests in subsidiaries, joint arrangements, associates and/or unconsolidated structured entities. In general, the application of AASB 12 has resulted in more extensive disclosures in the consolidated financial statements.

- AASB 13 'Fair Value Measurement' and AASB 2011-8 'Amendments to Australian Accounting Standards arising from AASB 13';

AASB 13 establishes a single source of guidance for determining the fair value of assets and liabilities. It does not change when fair value is required to be used, but rather provides guidance on how to determine fair value when required or permitted.

The scope of AASB 13 is broad and applies to both financial instrument items and non-financial instrument items where other AASBs require or permit fair value measurement (excluding share based payments under AASB 2 'Share-based Payment' and leasing transactions within the scope of AASB 117 'Leases'). AASB 13 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction in the principal market at the measurement date under current market conditions. Fair value is an 'exit price' regardless of whether that price is directly observable or estimated using another valuation technique. The impact of adopting this standard has resulted in more extensive disclosures in the consolidated financial statements. AASB 13 has been applied prospectively.

## NOTES TO THE PRELIMINARY FINAL REPORT FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014

### 1. Basis of Preparation (continued)

- AASB 119 'Employee Benefits (2011)' and AASB 2011-10 'Amendments to Australian Accounting Standards arising from AASB 119 (2011)';

The revisions to AASB 119 have resulted in amendments to the Group's accounting policy for defined benefit plans. The interest cost and expected return on plan assets used in the previous version of AASB 119 are replaced with a 'net interest' amount, which is calculated by applying the discount rate to the net defined benefit asset or liability. The impact of this change is immaterial to the Group and therefore there is no restatement of comparative information.

- AASB 2011-9 'Amendments to Australian Accounting Standards – Presentation of Items of Other Comprehensive Income';

As a result of amendments made to AASB 101 'Presentation of Financial Statements', the Group has modified the presentation of items of other comprehensive income in its consolidated statement of comprehensive income, to present separately items that may be reclassified to profit or loss from those that would not be. Comparative information has been re-presented accordingly.

- AASB 2012-2 'Amendments to Australian Accounting Standards – Disclosures – Offsetting Financial Assets and Financial Liabilities (Amendments to AASB 7)';

The Group has applied the amendments to AASB 7 'Disclosures – Offsetting Financial Assets and Financial Liabilities' for the first time in the current year. The amendments to AASB 7 require entities to disclose information about rights of offset and related arrangements for financial instruments under an enforceable master netting agreement or similar arrangement.

- AASB 127 'Separate Financial Statements (2011)';
- AASB 128 'Investments in Associates and Joint Ventures (2011)';
- AASB 2011-4 'Amendments to Australian Accounting Standards to Remove Individual Key Management Personnel Disclosure Requirements';
- AASB 2011-7 'Amendments to Australian Accounting Standards arising from the Consolidation and Joint Arrangements standards';
- AASB 2012-5 'Amendments to Australian Accounting Standards arising from the Annual Improvements 2009-2011 Cycle';
- AASB 2012-9 'Amendment to AASB 1048 arising from the Withdrawal of Australian Interpretation 1039';
- AASB 2012-10 'Amendments to Australian Accounting Standards – Transition Guidance and Other Amendments';
- AASB 1048 'Interpretation of Standards (2013)';
- AASB CF 2013-1 'Amendments to the Australian Conceptual Framework'; and
- AASB 2013-9 'Amendments to Australian Accounting Standards – Conceptual Framework, Materiality and Financial Instruments' (Part A).

**NOTES TO THE PRELIMINARY FINAL REPORT  
FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014**

**2. Profit From Ordinary Activities – Continuing Operations**

	2014 52 weeks \$m	2013 53 weeks \$m
Profit from continuing operations before income tax includes the following items of revenue and expense:		
<b>(a) Operating revenue</b>		
Revenue from the sale of goods	60,772.8	58,516.4
Other operating revenue	179.4	157.7
<b>Revenue from operations</b>	<b>60,952.2</b>	<b>58,674.1</b>
<b>(b) Other revenue</b>		
Rent and other	242.7	247.6
<b>Total revenue</b>	<b>61,194.9</b>	<b>58,921.7</b>
<b>(c) Expenses</b>		
Depreciation:		
Development properties and freehold land, warehouse, retail and other properties	41.5	47.3
Plant and equipment	782.7	762.9
Amortisation:		
Leasehold improvements	151.3	138.1
Gaming licences	17.2	15.9
Other intangible assets	3.6	1.3
<b>Total depreciation and amortisation</b>	<b>996.3</b>	<b>965.5</b>
Net loss on disposal of property, plant and equipment	2.5	9.7
Employee benefits expense	7,293.8	7,001.6
Operating lease rental expenses:		
Minimum lease payments	1,846.3	1,704.5
Contingent rentals	52.4	59.7
<b>Total operating lease rental expenses</b>	<b>1,898.7</b>	<b>1,764.2</b>

**NOTES TO THE PRELIMINARY FINAL REPORT  
FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014**

**3. Net Financing Costs – Continuing Operations**

	<b>2014 52 weeks \$m</b>	<b>2013 53 weeks \$m</b>
<b>Financial expense</b>		
Interest expense – other parties <sup>1</sup>	(352.0)	(482.0)
Less: interest capitalised	81.5	77.4
Foreign exchange loss	(7.3)	(5.5)
	<b>(277.8)</b>	<b>(410.1)</b>
<b>Financial income</b>		
Dividend income	7.9	8.1
Interest income	9.8	22.2
	<b>17.7</b>	<b>30.3</b>
<b>Net financing costs</b>	<b>(260.1)</b>	<b>(379.8)</b>

<sup>1</sup> Included in 2013 are costs associated with the US 144A bond redemption of \$82.3 million before tax (\$57.6 million after tax) – refer note 5 for further detail.

**4. Commentary on Results**

Refer to Press Release – Final Profit and Dividend Announcement for the 52 weeks ended 29 June 2014.

## NOTES TO THE PRELIMINARY FINAL REPORT FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014

### 5. Significant Transactions

#### 2014 financial year

There were no significant transactions that occurred during the 2014 financial year.

#### 2013 financial year

##### *(i) Creation of Shopping Centres Australasia Property Group and In-specie Distribution to Woolworths Limited Shareholders*

In October 2012, Woolworths Limited announced a proposal to create the Shopping Centres Australasia Property Group (SCA Property Group); a newly established ASX listed Real Estate Investment Trust (REIT) through an in-specie distribution of stapled units in the SCA Property Group to all Woolworths Limited shareholders. This proposal was voted in favour of at the Woolworths Limited Annual General Meeting on 22 November 2012 and the transaction was implemented on 11 December 2012. Woolworths transferred its ownership of 68 properties to the SCA Property Group in the 2013 financial year, reducing the property, plant and equipment held by the Woolworths Group by \$1.3 billion. Cash consideration of \$802.8 million was received in respect of the sale of these properties.

A one-off loss of \$28.5 million after tax was incurred as a result of this transaction, relating largely to provisions for rental guarantees provided by Woolworths in relation to specialty leasing risk.

One additional New Zealand property was sold to the SCA Property Group in November 2013, bringing the total consideration to \$815.0m, and a total reduction in property, plant and equipment held by the Woolworths Group of \$1.3 billion.

##### *(ii) Divestment of Consumer Electronics Businesses*

In October 2012, Woolworths completed the sale of 100% of its shares in Woolworths Wholesale (India) Private Limited to Infiniti Retail Limited and in November 2012 completed the sale of the Dick Smith Electronics Australia and New Zealand businesses to Anchorage Capital Partners. Refer to note 15 for further details.

##### *(iii) US 144A Bond Redemption Costs*

In June 2013, the redemption of some US 144A bonds was finalised. US\$614.8 million of bonds were redeemed with a one-off cost to the profit and loss (financing costs) of \$82.3 million before tax (\$57.6 million after tax) in the 2013 financial year.

**NOTES TO THE PRELIMINARY FINAL REPORT  
FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014**

**6. Notes to the Consolidated Statement of Cash Flows**

	2014 \$m	2013 \$m
<b>(a) Businesses acquired</b>		
Details of the aggregate cash outflow relating to the acquisition of businesses and the aggregate assets and liabilities of those businesses as at the date of acquisition were as follows:		
Property, plant and equipment	16.5	29.8
Inventories	35.8	30.6
Liquor and gaming licences and other intangible assets	67.9	158.5
Cash	0.2	3.2
Receivables	17.2	10.9
Deferred tax liability	(6.8)	(0.9)
Accounts payable	(22.4)	(20.0)
Provisions	(4.4)	(5.0)
Other liabilities	(2.2)	(7.2)
<b>Net assets acquired</b>	<b>101.8</b>	<b>199.9</b>
Non-controlling interest share of acquired businesses	(1.6)	(7.2)
Goodwill on acquisition	274.1	45.9
<b>Fair value of net assets acquired</b>	<b>374.3</b>	<b>238.6</b>
<b>Analysed as follows:</b>		
Consideration:		
- cash paid	371.7	238.6
- contingent consideration	2.6	-
<b>Total consideration</b>	<b>374.3</b>	<b>238.6</b>
Cash paid	371.7	238.6
Less: cash balances acquired	(0.2)	(3.2)
<b>Cash consideration paid for the purchase of businesses, net of cash acquired</b>	<b>371.5</b>	<b>235.4</b>

**NOTES TO THE PRELIMINARY FINAL REPORT  
FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014**

**6. Notes to the Consolidated Statement of Cash Flows (continued)**

**(b) Non-cash financing and investing activities**

In accordance with the Company's Dividend Reinvestment Plan (DRP), \$206.8 million of the total dividend of \$1,703.8 million (12%) was reinvested in the shares of the Company (2013: \$198.6 million of the total dividend of \$1,597.5 million (12%)). 2014 also includes \$5.9 million of dividends paid on treasury shares (2013: \$2.2 million).

	<b>2014</b>	<b>2013</b>
	<b>\$m</b>	<b>\$m</b>
<b>(c) Financing facilities – total Group</b>		
Unrestricted access was available at the balance date to the following lines of credit:		
<b>Total facilities<sup>1</sup></b>		
Bank overdrafts	38.2	30.5
Bank loan facilities	3,588.5	3,629.2
	<u>3,626.7</u>	<u>3,659.7</u>
<b>Used at balance date</b>		
Bank overdrafts	-	-
Bank loan facilities	112.0	168.1
	<u>112.0</u>	<u>168.1</u>
<b>Unused at balance date</b>		
Bank overdrafts	38.2	30.5
Bank loan facilities	3,476.5	3,461.1
	<u>3,514.7</u>	<u>3,491.6</u>

<sup>1</sup> Total facilities exclude Woolworths Notes II, bonds and medium term notes.

**NOTES TO THE PRELIMINARY FINAL REPORT  
FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014**

**6. Notes to the Consolidated Statement of Cash Flows (continued)**

	2014 52 weeks \$m	2013 53 weeks \$m
<i>(d) Reconciliation of net cash provided by operating activities to profit after income tax expense:</i>		
Profit after income tax expense	2,458.4	2,264.6
Depreciation and amortisation	996.3	965.5
Foreign exchange losses	21.4	13.3
Employee benefits expense – share based payments	50.0	34.9
Loss on disposal and write off of property, plant and equipment	2.5	9.7
Borrowing costs capitalised	(81.5)	(77.4)
Amortisation of borrowing costs	6.5	6.4
Profit from sale of subsidiaries	-	(9.9)
Dividends received	(7.9)	(8.1)
Other	3.4	(7.5)
(Increase)/decrease in deferred tax asset	(50.3)	1.8
Decrease in current tax liability	(42.3)	(17.2)
Increase in trade and other receivables	(21.2)	(61.8)
Increase in inventories	(420.9)	(550.3)
Increase in trade payables	524.1	59.7
Increase in sundry payables and provisions	34.2	96.2
<b>Net cash provided by operating activities</b>	<b>3,472.7</b>	<b>2,719.9</b>

**NOTES TO THE PRELIMINARY FINAL REPORT  
FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014**

**7. Details Relating to Dividends (Distributions)**

		<b>Date dividend payable/paid</b>	<b>Amount per security ¢</b>
Final dividend	2014	10 October 2014	72
	2013	11 October 2013	71
Interim dividend	2014	24 April 2014	65
	2013	26 April 2013	62
Total	2014		137
	2013		133

**Total dividend (distribution) per security (interim plus final)**

	<b>2014 ¢ per share</b>	<b>2013 ¢ per share</b>
Ordinary securities (fully franked at 30% tax rate)	137	133

**Interim and final dividend (distribution) on all securities**

	<b>2014 \$m</b>	<b>2013 \$m</b>
Ordinary securities	1,722.7 <sup>1</sup>	1,658.8

<sup>1</sup> Represents the anticipated dividend based on the shares on issue as at the date of this report. This value will change if there are any shares issued between the date of this report and the ex-dividend date.

Any other disclosures in relation to dividends (distributions).

On 28 August 2014, the board of directors declared a final dividend of 72 cents per share. The amount that will be paid on 10 October 2014 will be approximately \$907.1 million. No provision has been made in the full year financial report in line with the requirements of AASB 137 'Provisions, Contingent Liabilities and Contingent Assets'.

**Dividend Reinvestment Plans**

The dividend reinvestment plan shown below is in operation

**Dividend Reinvestment Plan (DRP)**

Under the terms and conditions of the DRP, eligible shareholders may elect to participate in the DRP in respect of all or part of their shareholding, subject to any maximum and/or minimum number of shares to participate in the DRP that the Directors may specify. There is currently no minimum number of shares which a shareholder may designate as participating in the DRP. The maximum number of shares which a shareholder (other than broker's nominees and certain trustees) may designate as participating in the DRP is 20,000.

The last date for receipt of election notices for the dividend reinvestment plan

15 September 2014

## NOTES TO THE PRELIMINARY FINAL REPORT FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014

### 8. Issued Capital

	2014 \$m	2013 \$m
<b>Reconciliation of fully paid share capital</b>		
Balance at beginning of period	4,522.7	4,336.6
Issue of shares as a result of options exercised under employee long term incentive plans	36.1	188.1
Issue of shares as a result of the dividend reinvestment plan	206.8	198.6
Adjustment to reflect the final proceeds for shares issued under the Employee Share Plan	-	(6.1)
Issue of shares to the Woolworths Employee Share Trust	84.5	145.8
In-specie distribution to Woolworths Limited shareholders associated with creation of the SCA Property Group <sup>1</sup>	-	(340.3)
<b>Balance at end of period</b>	<b>4,850.1</b>	<b>4,522.7</b>
	2014 No. (m)	2013 No. (m)
<b>Reconciliation of fully paid share capital</b>		
Balance at beginning of period	1,250.2	1,231.9
Issue of shares as a result of options exercised under employee long term incentive plans	1.4	7.4
Issue of shares as a result of the dividend reinvestment plan	5.8	6.4
Issue of shares to the Woolworths Employee Share Trust	2.4	4.5
<b>Balance at end of period</b>	<b>1,259.8</b>	<b>1,250.2</b>

<sup>1</sup> Includes capital component of the in-specie distribution as well as costs (stamp duty, advisory and other) associated with the transaction.

## NOTES TO THE PRELIMINARY FINAL REPORT FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014

### 9. Earnings Per Share

	2014 52 weeks ¢ per share	2013 53 weeks ¢ per share
<b>Basic earnings per share</b>		
From continuing operations	196.5	181.8
From discontinued operations	-	0.8
Total basic earnings per share	196.5	182.6

	2014 52 weeks ¢ per share	2013 53 weeks ¢ per share
<b>Diluted earnings per share</b>		
From continuing operations	195.6	181.0
From discontinued operations	-	0.8
Total diluted earnings per share	195.6	181.8

#### *Basic earnings per share*

The earnings and weighted average number of ordinary shares used in the calculation of basic earnings per share are as follows:

	2014 52 weeks \$m	2013 53 weeks \$m
Earnings – continuing operations (a)	2,451.7	2,249.7
Earnings – discontinued operations (a)	-	9.7
Earnings – continuing and discontinued operations (a)	2,451.7	2,259.4
	2014 No. (m)	2013 No. (m)
Weighted average number of ordinary shares (b), (c)	1,248.0	1,237.4

#### *Diluted earnings per share*

The earnings and weighted average number of ordinary and potential ordinary shares used in the calculation of diluted earnings per share are as follows:

	2014 52 weeks \$m	2013 53 weeks \$m
Earnings – continuing operations (a)	2,451.7	2,249.7
Earnings – discontinued operations (a)	-	9.7
Earnings – continuing and discontinued operations (a)	2,451.7	2,259.4
	2014 No. (m)	2013 No. (m)
Weighted average number of ordinary shares and potential ordinary shares (b), (c), (d)	1,253.2	1,243.1

## NOTES TO THE PRELIMINARY FINAL REPORT FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014

### 9. Earnings Per Share (continued)

- (a) Earnings used in the calculation of basic and diluted earnings per share reconciles to net profit in the consolidated income statement as follows:

	<b>2014</b> <b>52 weeks</b> <b>\$m</b>	<b>2013</b> <b>53 weeks</b> <b>\$m</b>
Profit attributable to equity holders of the parent entity	2,451.7	2,259.4
Earnings used in the calculation of basic and diluted earnings per share from:		
Continuing operations	2,451.7	2,249.7
Discontinued operations	-	9.7
Total continuing and discontinued operations	2,451.7	2,259.4

- (b) Options are considered to be potential ordinary shares and are therefore excluded from the weighted average number of ordinary shares used in the calculation of basic earnings per share. Where dilutive, potential ordinary shares are included in the calculation of diluted earnings per share.
- (c) Weighted average number of ordinary shares and potential ordinary shares used in the calculation of diluted earnings per share reconciles to the weighted average number of ordinary shares used in the calculation of basic earnings per share as follows:

	<b>2014</b> <b>No. (m)</b>	<b>2013</b> <b>No. (m)</b>
Weighted average number of ordinary shares used in the calculation of basic earnings per share	1,248.0	1,237.4
Shares deemed to be issued for no consideration in respect of employee options and performance rights	5.2	5.7
Weighted average number of ordinary shares and potential ordinary shares used in the calculation of diluted earnings per share	1,253.2	1,243.1

- (d) The following potential ordinary shares are not dilutive and are therefore excluded from the weighted average number of ordinary shares and potential ordinary shares used in the calculation of diluted earnings per share.

	<b>2014</b> <b>No. (m)</b>	<b>2013</b> <b>No. (m)</b>
Shares deemed to be issued at average market price in respect of employee options and performance rights	2.4	5.0

**NOTES TO THE PRELIMINARY FINAL REPORT  
FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014**

**10. Net Tangible Assets Per Security**

	<b>2014</b>	<b>2013</b>
	<b>¢ per share</b>	<b>¢ per share</b>
Net tangible assets per security	311.0	259.5
Add:		
Brand names, liquor and gaming licences and property development rights per security	194.7	190.6
Net tangible assets per security adjusted for brand names, customer relationships, liquor and gaming licences and property development rights	505.7	450.1

**11. Details of Entities Over Which Control Has Been Gained or Lost**

**Control gained over entities**

Name of entity (or group of entities)	Multichannel Holdings Limited Multichannel Limited Ezibuy Holdings Limited Ezibuy Limited Ezibuy Operations Limited Profile Limited Sara Apparel Limited Ezibuy Pty. Limited Ezibuy Australia Limited Ezibuy International Limited
---------------------------------------	---

Date control gained 30 August 2013

	<b>2014</b>
	<b>\$m</b>
Contribution of the controlled entity (or group of entities) to profit after tax from ordinary activities during the period, from the date of gaining control:	5.1

Name of entity (or group of entities) Southtrade International Pty Ltd

Date control gained 31 October 2013

	<b>2014</b>
	<b>\$m</b>
Contribution of the controlled entity (or group of entities) to profit after tax from ordinary activities during the period, from the date of gaining control:	0.8

## NOTES TO THE PRELIMINARY FINAL REPORT FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014

### 11. Details of Entities Over Which Control Has Been Gained or Lost (continued)

#### Control lost over entities

Name of entity (or group of entities) Austral Refrigeration (Suzhou) Co. Ltd

Date control lost 15 November 2013

	<b>2014</b> <b>\$m</b>
Contribution of the controlled entity (or group of entities) to profit after tax from ordinary activities during the period, up until the date control was lost:	0.5

### 12. Details of Associates

Name of Entity	Ownership Interest		Contribution to net profit	
	2014 %	2013 %	2014 52 weeks \$m	2013 53 weeks \$m
<b>Associates</b>				
Gage Roads Brewing Co Limited	25%	25%	(0.1)	0.2
The Quantum Group Holdings Pty. Limited	50%	50%	3.7	0.2
<b>Aggregate share of profits</b>			<b>3.6</b>	<b>0.4</b>

### 13. Contingent Liabilities and Contingent Assets

	<b>2014</b> <b>\$m</b>	<b>2013</b> <b>\$m</b>
<b>Contingent liabilities</b>		
Bank guarantees <sup>1</sup>	52.2	49.4
Workers' compensation self-insurance guarantees <sup>2</sup>	768.8	779.5
Outstanding letters of credit issued to suppliers	6.0	5.5
Other	3.0	6.5
	<b>830.0</b>	<b>840.9</b>

<sup>1</sup> This item mainly comprises guarantees relating to conditions set out in development applications and for the sale of properties in the normal course of business.

<sup>2</sup> State WorkCover authorities require guarantees against workers' compensation self-insurance liabilities. The guarantee is based on independent actuarial advice of the outstanding liability.

## NOTES TO THE PRELIMINARY FINAL REPORT FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014

### 13. Contingent Liabilities and Contingent Assets (continued)

#### *Infinity Cable*

Between March 2012 and September 2013, electrical cable purchased from Infinity Cable Co Pty Ltd (Infinity) was sold by a number of Australian electrical wholesalers and retailers including Woolworths/Lowe's joint venture, Masters Home Improvement and Home Timber and Hardware stores. Whilst there is no immediate safety risk, affected cable fails the required ageing tests specified in the Standard and could become prematurely brittle with age.

On 27 August 2014, a Task Force of relevant regulators, including the Australian Competition and Consumer Commission, issued a consolidated voluntary Safety Recall Notice under which suppliers of affected cable will remedy affected consumers having regard to their particular circumstances and the requirements of the Task Force. A reliable estimate as to the cost associated with remediation or other action required at this time is not possible.

#### Contingent assets

None

### 14. Segment Information

Reportable segments are identified on the basis of internal reports on the components of the Group that are regularly reviewed by the Chief Operating Decision Maker in order to allocate resources to the segment and assess its performance.

The Group has five reportable segments related to continuing operations. These business units offer different products and services and are managed separately because they require different technology and marketing strategies. The Group's reportable segments are as follows:

- **Australian Food, Liquor and Petrol** – procurement of food and liquor and petroleum products for resale to customers in Australia
- **New Zealand Supermarkets** – procurement of food and liquor products for resale to customers in New Zealand
- **General Merchandise** – procurement of discount general merchandise products for resale to customers predominantly in Australia
- **Hotels** – provision of leisure and hospitality services including food and alcohol, accommodation, entertainment and gaming
- **Home Improvement** – procurement of home improvement products for resale to customers in Australia

The Unallocated group consists of the Group's other operating segments that are not separately reportable as well as various support functions including property and head office costs.

Discontinued operations represents the Consumer Electronics segment, which was the procurement of electronic products for resale to customers in Australia and New Zealand and a wholesale business in India.

#### Geographical Segments

	Australia		New Zealand		Total Continuing Operations		Discontinued Operations <sup>(1)</sup>		Consolidated	
	2014 \$A m	2013 \$A m	2014 \$A m	2013 \$A m	2014 \$A m	2013 \$A m	2014 \$A m	2013 \$A m	2014 \$A m	2013 \$A m
<b>Segment disclosures</b>										
<b>Geographical segments</b>										
Sales to customers	55,587.3	53,916.7	5,185.5	4,599.7	60,772.8	58,516.4	-	641.6	60,772.8	59,158.0
Other operating revenue	171.8	149.9	7.6	7.8	179.4	157.7	-	-	179.4	157.7
Other revenue	205.5	217.4	37.2	30.2	242.7	247.6	-	0.3	242.7	247.9
<b>Revenue from external customers</b>	<b>55,964.6</b>	<b>54,284.0</b>	<b>5,230.3</b>	<b>4,637.7</b>	<b>61,194.9</b>	<b>58,921.7</b>	<b>-</b>	<b>641.9</b>	<b>61,194.9</b>	<b>59,563.6</b>
Non-current assets <sup>(2)</sup>	12,647.4	12,307.2	3,569.7	2,909.8	16,217.1	15,217.0	-	-	16,217.1	15,217.0

<sup>(1)</sup> Discontinued operations is comprised of Consumer Electronics Australia, New Zealand and India.

<sup>(2)</sup> Geographical non-current assets exclude financial instruments (fair value derivatives), deferred tax assets and intercompany receivables.

**NOTES TO THE PRELIMINARY FINAL REPORT  
FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014**

**14. Segment Information (continued)**

	Australian Food, Liquor & Petrol <sup>(1)</sup>		New Zealand Supermarkets		General Merchandise <sup>(2)</sup>		Hotels <sup>(3)</sup>		Home Improvement		Unallocated <sup>(4)</sup>		Total Continuing Operations		Discontinued Operations <sup>(5)</sup>		Consolidated	
	FY14 \$A m	FY13 \$A m	FY14 \$A m	FY13 \$A m	FY14 \$A m	FY13 \$A m	FY14 \$A m	FY13 \$A m	FY14 \$A m	FY13 \$A m	FY14 \$A m	FY13 \$A m	FY14 \$A m	FY13 \$A m	FY14 \$A m	FY13 \$A m	FY14 \$A m	FY13 \$A m
<b>Segment disclosures</b>																		
<b>Business segments</b>																		
Sales to customers	48,235.9	46,825.1	5,185.5	4,599.7	4,351.8	4,383.4	1,472.2	1,468.9	1,527.4	1,239.3	-	-	60,772.8	58,516.4	-	641.6	60,772.8	59,158.0
Other operating revenue	171.8	149.9	7.6	7.8	-	-	-	-	-	-	-	-	179.4	157.7	-	-	179.4	157.7
Inter-segment revenue	-	-	-	-	-	-	-	-	-	-	781.0	654.1	781.0	654.1	-	0.2	781.0	654.3
<b>Segment revenue</b>	<b>48,407.7</b>	<b>46,975.0</b>	<b>5,193.1</b>	<b>4,607.5</b>	<b>4,351.8</b>	<b>4,383.4</b>	<b>1,472.2</b>	<b>1,468.9</b>	<b>1,527.4</b>	<b>1,239.3</b>	<b>781.0</b>	<b>654.1</b>	<b>61,733.2</b>	<b>59,328.2</b>	<b>-</b>	<b>641.8</b>	<b>61,733.2</b>	<b>59,970.0</b>
Eliminations											(781.0)	(654.1)	(781.0)	(654.1)	-	(0.2)	(781.0)	(654.3)
Unallocated revenue <sup>(6)</sup>											242.7	247.6	242.7	247.6	-	0.3	242.7	247.9
<b>Total revenue</b>	<b>48,407.7</b>	<b>46,975.0</b>	<b>5,193.1</b>	<b>4,607.5</b>	<b>4,351.8</b>	<b>4,383.4</b>	<b>1,472.2</b>	<b>1,468.9</b>	<b>1,527.4</b>	<b>1,239.3</b>	<b>242.7</b>	<b>247.6</b>	<b>61,194.9</b>	<b>58,921.7</b>	<b>-</b>	<b>641.9</b>	<b>61,194.9</b>	<b>59,563.6</b>
<b>Segment earnings before interest and tax</b>	<b>3,368.0</b>	<b>3,199.3</b>	<b>271.4</b>	<b>236.2</b>	<b>152.9</b>	<b>191.3</b>	<b>275.4</b>	<b>263.7</b>	<b>(169.0)</b>	<b>(138.9)</b>	<b>(123.5)</b>	<b>(98.4)</b>	<b>3,775.2</b>	<b>3,653.2</b>	<b>-</b>	<b>2.5</b>	<b>3,775.2</b>	<b>3,655.7</b>
Loss on SCA Group property transaction													-	(32.8)	-	-	-	(32.8)
Profit on sale of subsidiaries													-	-	-	9.9	-	9.9
Victorian transport fleet redundancy costs													-	(25.8)	-	-	-	(25.8)
<b>Earnings before interest and tax</b>													<b>3,775.2</b>	<b>3,594.6</b>	<b>-</b>	<b>12.4</b>	<b>3,775.2</b>	<b>3,607.0</b>
Net financing cost													(260.1)	(379.8)	-	(0.5)	(260.1)	(380.3)
<b>Profit before income tax expense</b>													<b>3,515.1</b>	<b>3,214.8</b>	<b>-</b>	<b>11.9</b>	<b>3,515.1</b>	<b>3,226.7</b>
<b>Income tax expense</b>													<b>(1,056.7)</b>	<b>(959.9)</b>	<b>-</b>	<b>(2.2)</b>	<b>(1,056.7)</b>	<b>(962.1)</b>
<b>Profit after income tax expense</b>													<b>2,458.4</b>	<b>2,254.9</b>	<b>-</b>	<b>9.7</b>	<b>2,458.4</b>	<b>2,264.6</b>
Segment depreciation and amortisation	579.7	574.8	96.3	86.0	94.0	93.5	101.2	98.3	58.3	40.3	66.8	72.6	996.3	965.5	-	-	996.3	965.5
<b>Capital expenditure <sup>(7)</sup></b>	<b>789.3</b>	<b>714.2</b>	<b>140.1</b>	<b>129.2</b>	<b>363.0</b>	<b>57.6</b>	<b>138.3</b>	<b>522.1</b>	<b>352.2</b>	<b>418.4</b>	<b>510.0</b>	<b>531.4</b>	<b>2,292.9</b>	<b>2,372.9</b>	<b>-</b>	<b>2.6</b>	<b>2,292.9</b>	<b>2,375.5</b>

(1) Australian Food, Liquor, and Petrol is comprised of supermarket and liquor stores, wholesale food and liquor in Australia, and petrol canopies. Petrol was previously disclosed as a separate segment. The 2013 comparative has been restated accordingly.

(2) General Merchandise includes BIG W and EziBuy

(3) Hotels is comprised of on-premise liquor sales, food, accommodation, gaming and venue hire.

(4) Unallocated is comprised of corporate head office and the property division.

(5) Discontinued operations is comprised of Consumer Electronics Australia, New Zealand and India.

(6) Unallocated revenue is comprised of rent and other revenue from operating activities across the Group.

(7) Capital expenditure is comprised of property, plant and equipment and intangible asset additions.

## NOTES TO THE PRELIMINARY FINAL REPORT FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014

### 15. Discontinued Operations

#### 2014 financial year

There were no discontinued operations during the 2014 financial year.

#### 2013 financial year

Details with respect to discontinued operations during the 2013 financial year are provided below.

In January 2012, Woolworths Limited ('Woolworths') announced its intention to restructure its Consumer Electronics Australia and New Zealand business, with a view to divesting this business. Subsequent to this, as part of the broader Woolworths Group strategy, it was determined that Woolworths would exit the Consumer Electronics market segment and thus its Consumer Electronics wholesale business in India would be divested.

On 27 September 2012, the Group announced the sale of its wholesale operations in India to Infiniti Retail Limited (Infiniti) and the sale of Dick Smith Australia and New Zealand to Anchorage Capital Partners (Anchorage).

The sale of the shares in Woolworths Wholesale (India) Private Limited to Infiniti took effect from 15 October 2012 and the sale of Dick Smith Holdings Pty Limited and its subsidiaries to Anchorage took effect from 26 November 2012.

In July 2013, Woolworths Limited agreed to release Anchorage from its obligation to provide agreed benefits to Woolworths from any upside resulting from the future sale of Dick Smith by Anchorage. In return, Woolworths received payments totalling \$74.0 million (\$50.0 million paid in June 2013 and a further \$24.0 million paid during the 2014 financial year). This additional consideration was recorded as income in the 2013 financial year.

The results and cash flows from discontinued operations (the Consumer Electronics business in Australia, New Zealand and India) are as follows:

	2014 \$m	2013 \$m
<b>Profit from discontinued operations</b>		
Revenue	-	641.6
Other revenue	-	0.3
<b>Total revenue</b>	-	<b>641.9</b>
Expenses	-	(639.9)
<b>Profit before income tax</b>	-	<b>2.0</b>
Attributable income tax expense	-	(0.2)
<b>Profit for the period from discontinued operations</b>	-	<b>1.8</b>
Profit on sale of subsidiaries before income tax	-	9.9
Attributable income tax expense	-	(2.0)
<b>Profit on sale of subsidiaries after income tax</b>	-	<b>7.9</b>
<b>Profit from discontinued operations</b>	-	<b>9.7</b>
<b>Cash Flows from discontinued operations</b>		
Net cash outflow from operating activities	-	(113.7)
Net cash inflow from investing activities	-	103.3
Net cash inflow from financing activities	-	10.3
<b>Net cash outflow</b>	-	<b>(0.1)</b>

**NOTES TO THE PRELIMINARY FINAL REPORT  
FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014**

**15. Discontinued Operations (continued)**

Details of the sale of the subsidiaries are as follows:

	<b>2013</b>
	<b>\$m</b>
<b>Consideration received or receivable:</b>	
Cash	126.3
Proceeds receivable <sup>1</sup>	24.0
<b>Total disposal consideration</b>	<b>150.3</b>
Carrying amount of net assets sold	131.9
Reserves transferred to profit and loss	8.5
<b>Profit on sale before income tax</b>	<b>9.9</b>
Attributable income tax expense	(2.0)
<b>Profit on sale after income tax</b>	<b>7.9</b>

<sup>1</sup> Proceeds receivable at 30 June 2013 were received during the 2014 financial year.

The combined carrying amounts of assets and liabilities as at the date of sale were as follows:

	<b>2013</b>
	<b>\$m</b>
Cash and cash equivalents	20.5
Trade and other receivables	34.2
Inventories	245.9
Property, plant and equipment	50.9
Deferred tax asset	4.5
<b>Total assets</b>	<b>356.0</b>
Trade and other payables	(184.7)
Interest bearing liabilities	(20.7)
Provisions	(12.9)
Other liabilities	(5.8)
<b>Total liabilities</b>	<b>(224.1)</b>
<b>Net assets</b>	<b>131.9</b>

Reserves transferred to profit and loss on sale of businesses	8.5
---	-----

## NOTES TO THE PRELIMINARY FINAL REPORT FOR THE FINANCIAL YEAR ENDED 29 JUNE 2014

### 16. Assets Held for Sale

At June 2014, in line with Woolworths' strategy of divesting property assets as appropriate market opportunities arise, the disposal of a number of property holdings in hotels was being investigated. The carrying amount of these assets at the end of the reporting period (reported as a disposal group) together with other assets held for sale are as follows:

	2014 \$m	2013 \$m
<b>Assets held for sale – property, plant and equipment</b>		
Property, plant and equipment	620.6	148.7
<b>Total assets held for sale – property, plant and equipment</b>	<b>620.6</b>	<b>148.7</b>

### 17. Subsequent Events

There have been no events subsequent to the balance date, which would have a material impact on the Group's financial statements at 29 June 2014.

### 18. Information on Audit or Review

This preliminary final report is based on accounts to which one of the following applies.

- |  |  |
|--|--|
| <input type="checkbox"/> The accounts have been audited.   | <input type="checkbox"/> The accounts have been subject to review.           |
| <input checked="" type="checkbox"/> The accounts are in the process of being audited or subject to review. | <input type="checkbox"/> The accounts have not yet been audited or reviewed. |

Description of likely dispute or qualification if the accounts have not yet been audited or subject to review or are in the process of being audited or subjected to review.

Not applicable.

Description of dispute or qualification if the accounts have been audited or subjected to review.

Not applicable.

29 August 2014

## FINAL PROFIT AND DIVIDEND ANNOUNCEMENT FOR THE 52 WEEKS ENDED 29 JUNE 2014

### Delivering sustainable profit growth in established divisions whilst investing for future growth

Net Profit After Tax of \$2,451.7 million, up 8.5%

Earnings Per Share of 196.5 cents, up 7.6%

Net Profit After Tax From Continuing Operations Before Significant  
Items<sup>1</sup> up 6.1% on a normalised 52 week basis<sup>2</sup>

#### *FY14 Key Financial Highlights - Continuing Operations Before Significant Items<sup>1</sup>*

- **Sales** of \$60.8 billion, up 3.9% or 5.9% on a normalised 52 week basis<sup>2</sup>
- **Earnings Before Interest and Tax** of \$3,775.2 million, up 3.3% or 5.3% on a normalised 52 week basis<sup>2</sup>
- **Net Profit After Tax** of \$2,451.7 million, up 4.2% or 6.1% on a normalised 52 week basis<sup>2</sup>
- **Earnings per Share** of 196.5 cents, up 3.3% or 5.2% on a normalised 52 week basis<sup>2</sup>
- **Fully franked FY14 dividends** of 137 Cents Per Share

*Note: This announcement contains certain non-IFRS measures that Woolworths believes are relevant and appropriate to understanding its business. Refer to Appendix One for further information.*

Woolworths Limited Chief Executive Officer, Grant O'Brien said: "We are pleased to report growth in net profit after tax from continuing operations before significant items<sup>1</sup> of 4.2% or 6.1% on a normalised 52 week basis<sup>2</sup> for FY14.

"The result demonstrates that the four Strategic Priorities we outlined three years ago are delivering strong, sustainable growth in established parts of the business. At the same time we are investing in opportunities to generate growth into the future.

"Ongoing momentum achieved in FY14 was underpinned by growth in Australian Food, Liquor and Petrol as part of the first Strategic Priority to **extend our leadership in Food and Liquor**. We have increased comparable sales and EBIT growth in Australian Food and Liquor over the past three years, gaining further momentum in FY14.

"We have reinforced our position as Australia's leading supermarket, providing customers with the first choice for Fresh food, excellent value and the greatest access across all channels. In a highly competitive market with ongoing consumer uncertainty, we have increased market share whilst also delivering value to customers who have saved more than \$750 million from key promotional campaigns throughout the year and benefited from deflation in average prices of 3.1% for the year.

"Liquor delivered strong growth across the three formats of Dan Murphy's (Destination), BWS (Convenience) and The Wine Quarter (Online and Direct). Dan Murphy's remains Australia's premier liquor destination and most visited liquor website.

"Countdown Supermarkets delivered a pleasing result despite the subdued New Zealand grocery market conditions. The transformation of this business is well underway with its focus on delivering enhanced value to customers, most notably via the 'Price Lockdown' campaign which has resonated strongly with customers.

"We have continued our focus on **maintaining our track record of building new growth businesses**. Our Online sales were over \$1.2 billion for FY14, increasing by 50% on the previous year, reinforcing our market leadership as Australasia's largest domestic online retailer.

"Our market leading Online offers in Australian Food, Australian Liquor as well as Food in New Zealand continue to exceed our expectations and have been supported by strong growth in our Australasian Apparel business. Recently, we opened Australia's first full range dedicated online fulfilment grocery store and implemented 'Track My Order' GPS functionality for Supermarket online orders, improving convenience for our customers.

"As previously outlined, our Home Improvement business is focused on moving from the start-up phase to a scalable, profitable business where it will become a material profit contributor for the Group.

"We continue to **put in place the enablers for a new era of growth**. We have commenced Mercury II to drive the next phase of supply chain enhancements and our 50% ownership of Quantum is allowing us to use data to better tailor the shopping experience to the needs of our customers. We also continue to strengthen our world class retail team, with recent appointments including David Marr as Chief Financial Officer, Clive Whincup as Chief Information Officer as well as Managing Director appointments of Matt Tyson (Home Improvement) and Alistair McGeorge (BIG W).

“We have also continued to **act on our portfolio to maximise shareholder value** and are currently considering the divestment of a portfolio of freehold Hotel sites which would further the work undertaken in FY13, including the creation of the SCA Property Group.

“Despite making good progress with the previously advised transformation of our BIG W business, this transformation together with challenging trading conditions, impacted our profitability leading to a disappointing result. We have made a number of recent appointments to the BIG W leadership team and under Alistair’s leadership, they will continue to develop the BIG W strategy whilst also bringing a strong focus on execution and operational excellence. The integration of EziBuy is progressing well and we are excited by the future potential for this business.

“Hotels delivered a pleasing result despite regulatory changes and subdued trading conditions in Victoria and Queensland where the majority of hotel sites are located. We continued to deliver the initiatives that reinforce our focus on being Australia’s most responsible hotel operator.

“In summary, having served on average 29.4 million customers per week across the Group, we are pleased with the progress we are making on our four Strategic Priorities particularly in our core Food and Liquor business as well as our future growth businesses such as Online. However, there is still work to do, particularly in General Merchandise and Home Improvement.”

Woolworths Limited Chairman, Ralph Waters, said: “The Board has announced FY14 dividends of 137 cents per share, up from 133 cents in the prior year. The FY14 result is pleasing and reflects the ongoing ability of this great company to reward both its customers and its shareholders, and I am confident it will continue to do this into the future.”

## PROGRESS AGAINST OUR FOUR STRATEGIC PRIORITIES

The four Strategic Priorities are fundamental to delivering growth whilst also ensuring the business is well placed to generate strong returns for our shareholders into the future. Progress during FY14 included:

### 1. Extend our leadership in Food and Liquor

- **Ongoing momentum in Food and Liquor** with improved comparable sales, EBIT growth and market share
- **Delivered excellent value** with key Supermarkets promotional campaigns providing more than \$750 million in savings to customers. Average price deflation was 3.1% for the year
- **Improved our offer** with Fresh market share growing faster than Grocery in line with our strategy
- **Provided more convenient access** both in-store with 34 new Australian Supermarkets (net) and 11 new Dan Murphy's stores (net), and Online. We served on average 21.1 million customers per week in FY14
- **Enhanced Australia's leading liquor offer** with further improvements to our market leading store formats and online offer. danmurphys.com.au is Australia's most visited liquor website
- **Reinforced our value credentials in Countdown New Zealand** with a strong customer response to our 'Price Lockdown' and 'Price Drop' campaigns
- **Strengthened our Petrol offer** with 67 canopies and forecourts refreshed to provide increased access to diesel and premium fuels. Our improved merchandise offer is also delivering strong results

### 2. Maintain our track record of building new growth businesses

- **Extended our leadership as Australasia's largest domestic online retailer** with Online sales over \$1.2 billion for FY14, increasing by 50% on the previous year. Our market leading online offers in Australian Food, Australian Liquor as well as Food in New Zealand continue to exceed our expectations and have been supported by strong growth in our Australasian Apparel business
- **Continued to lead on innovation** with Australia's first full range dedicated online fulfilment grocery store, 'Track My Order' GPS routing on Supermarket online orders improving convenience for our customers and the roll out of cross-divisional Click & Collect now underway
- **Acquired EziBuy** with the integration progressing well to drive online growth in General Merchandise
- **Australia's fastest growing Home Improvement offer** under new leadership and focused on moving from a start-up to a scalable, material profit contributor for the Group

### 3. Put in place the enablers for a new era of growth

- **Next generation logistics and technology development** as we continued to invest in technology to enable our online growth whilst building the next generation of supply chain capability via Mercury II
- **Building customer loyalty** leveraging the work performed by Quantum to provide customer insights, enabling us to better understand our customers' needs. We now have 7.9 million Everyday Rewards and 1.9 million Onecard members
- **Continue to strengthen our world class retail team** blending the best local and international talent, including David Marr as Chief Financial Officer, Clive Whincup as Chief Information Officer, Managing Director appointments Matt Tyson (Home Improvement) and Alistair McGeorge (BIG W) as well as Emma Gray as Chief Loyalty and Data Officer

### 4. Act on our portfolio to maximise shareholder value

- **Commenced the transformation of BIG W** with a new leadership team in place who will further develop the strategy and bring additional focus on execution and operational excellence
- **Commenced program to introduce voluntary pre-commitment functionality** on electronic gaming machines in our Hotels
- **Continued divestment of property as market opportunities arise** and we are currently considering the divestment of a portfolio of freehold Hotel sites, which would add to the \$1.4 billion of property divested through the creation of the SCA Property Group in FY13
- **Acquisition of Hudson Building Supplies** in our Home Timber and Hardware business which will improve our presence in New South Wales and Queensland

## BUSINESS PERFORMANCE

### Earnings Before Interest and Tax (EBIT)

\$ million	FY14 (52 weeks)	FY13 (53 weeks)	Change (52 v 53 wk)	Change Normalised <sup>2</sup>
<b>Continuing Operations (before significant items<sup>1</sup>)</b>				
Australian Food, Liquor and Petrol*	3,368.0	3,199.3	5.3%	7.2%
New Zealand Supermarkets	271.4	236.2	14.9%	17.1%
New Zealand Supermarkets (NZD)	309.8	302.7	2.3%	4.2%
General Merchandise <sup>3</sup>	152.9	191.3	(20.1)%	(18.8)%
Hotels	275.4	263.7	4.4%	6.5%
Home Improvement	(169.0)	(138.9)	21.7%	24.1%
Central Overheads	(123.5)	(98.4)	25.5%	28.0%
<b>Group EBIT – Continuing Operations</b>	<b>3,775.2</b>	<b>3,653.2</b>	<b>3.3%</b>	<b>5.3%</b>
<b>Group EBIT – Discontinued Operations<sup>4</sup> (before significant items<sup>1</sup>)</b>	<b>-</b>	<b>2.5</b>	<b>n.c</b>	
<b>Total Group EBIT (before significant items<sup>1</sup>)</b>	<b>3,775.2</b>	<b>3,655.7</b>	<b>3.3%</b>	
<b>Significant Items<sup>1</sup> (before tax)</b>				
One-off loss on SCA Property Group transaction	-	(32.8)	n.c	
Gain on disposal of Consumer Electronics businesses	-	9.9	n.c	
Victorian transport fleet redundancies	-	(25.8)	n.c	
<b>Total Group EBIT (after significant items<sup>1</sup>)</b>	<b>3,775.2</b>	<b>3,607.0</b>	<b>4.7%</b>	

### Net Profit After Tax (NPAT)

\$ million	FY14 (52 weeks)	FY13 (53 weeks)	Change (52 v 53 wk)	Change Normalised <sup>2</sup>
<b>Net profit after income tax and non-controlling interests (before significant items<sup>1</sup>)</b>				
Continuing Operations	2,451.7	2,353.9	4.2%	6.1%
Discontinued Operations <sup>4</sup>	-	1.8	n.c	
<b>Total Group net profit after income tax and non-controlling interests (before significant items<sup>1</sup>)</b>	<b>2,451.7</b>	<b>2,355.7</b>	<b>4.1%</b>	
<b>Significant Items<sup>1</sup> (after tax)</b>				
One-off loss on SCA Property Group transaction	-	(28.5)	n.c	
Gain on disposal of Consumer Electronics businesses	-	7.9	n.c	
Victorian transport fleet redundancies	-	(18.1)	n.c	
US 144A bond redemption costs	-	(57.6)	n.c	
<b>Total Group net profit after income tax and non-controlling interests (after significant items<sup>1</sup>)</b>	<b>2,451.7</b>	<b>2,259.4</b>	<b>8.5%</b>	

\* Includes FY14 EBIT of \$3,278.7 million for Australian Food and Liquor (FY13: \$3,061.6 million) and \$89.3 million for Petrol (FY13: \$137.7 million). These FY13 and FY14 results are not comparable as the cost of providing the Petrol discount which was previously included in Australian Food and Liquor has been recorded in the Petrol division from the beginning of H2'14. From FY15, a combined result for Australian Food, Liquor and Petrol will be provided.

## GROUP FINANCIAL PERFORMANCE\*

**Sales** were \$60.8 billion, an increase of 5.9% on the prior year, supported by ongoing momentum in the Australian Food, Liquor and Petrol business. Details of FY14 sales by quarter are provided in Appendix Two.

**Gross profit** as a percentage of sales increased 17 bps on the prior year to 27.11%, reflecting improvements in buying, more effective promotional activity, growth in exclusive brand ranges and positive changes in sales mix. We continued to reinvest in lower prices, delivering greater value to customers as evidenced by continued average price deflation in Australian Food and Liquor and BIG W as well as low inflation in New Zealand Supermarkets.

**Cost of doing business (CODB)** as a percentage of sales increased 20 bps on the prior year to 20.90%. Excluding non-comparable additional net costs in FY14 following the SCA Property Group transaction in FY13 and the Home Improvement business which remains in start up phase, CODB as a percentage of sales increased 7 bps on the prior year, impacted by a large number of new stores and lower sales in General Merchandise limiting the ability to fractionalise costs. Australian Food, Liquor and Petrol CODB as a percentage of sales decreased 6 bps compared to the prior year.

**Earnings before interest and tax (EBIT)** increased 5.3% on the prior year to \$3,775.2 million. Excluding the impact of non-comparable additional net costs in FY14 following the SCA Property Group transaction, growth was approximately 6.2%, driven by a strong result in our Australian Food, Liquor and Petrol business.

**Net financing costs** decreased 10.9% on the prior year, resulting from a reduction in long term debt following the sale of properties to the SCA Property Group in FY13.

**Net profit after tax (NPAT)** increased 6.1% on the prior year to \$2,451.7 million, with corresponding EPS up 5.2% to 196.5 cents. On a statutory basis<sup>2</sup>, total Group NPAT increased 8.5%.

**Closing inventory** increased 2.1 days on the previous year to 38.6 days, driven by new store openings, in particular, 34 Australian Supermarkets (net) and 18 Masters stores since FY13, increased direct global sourcing, changes in product mix and increased bulk wine holdings in our Liquor business.

**Free cash flow** generated by the business (before movements in borrowings) was \$136.7 million after the payment of dividends, acquisition of EziBuy and ongoing capital expenditure, reflecting the ability of our business to generate strong cash flows whilst continuing to invest for future growth.

We have maintained our investment grade credit ratings by Standard & Poor's (A- since 2001) and Moody's (A3 since 2005)<sup>5</sup>. Our **fixed charges cover ratio**<sup>6</sup> before significant items<sup>1</sup> of 3.0 times remains strong (FY13: 3.0 times).

\* Unless otherwise stated, growth percentages represent continuing operations before significant items<sup>1</sup> on a normalised 52 week basis<sup>2</sup>

## AUSTRALIAN FOOD, LIQUOR AND PETROL\*

	FY14 (52 weeks)	FY13 (53 weeks)	Change (52 v 53 wk)	Change Normalised <sup>2</sup>
<b>Sales</b>				
Food and Liquor (\$ million)	41,171	40,031	2.8%	4.7%
Petrol (\$ million)	7,065	6,794	4.0%	6.0%
<b>Food, Liquor &amp; Petrol (\$ million)</b>	<b>48,236</b>	<b>46,825</b>	<b>3.0%</b>	<b>4.9%</b>
<b>EBIT</b>				
Food and Liquor (\$ million)	3,278.7	3,061.6	7.1%	9.1%
Petrol (\$ million)	89.3	137.7	(35.1)%	(33.9)%
<b>Food, Liquor &amp; Petrol (\$ million)</b>	<b>3,368.0</b>	<b>3,199.3</b>	<b>5.3%</b>	<b>7.2%</b>
Funds Employed (\$ million)	4,576.9	4,326.4	5.8%	
Gross Margin (%)	25.19	25.10	9 bps	
Cost of Doing Business (%)	18.21	18.27	(6) bps	
EBIT to Sales (%)	6.98	6.83	15 bps	
Return on Average Funds Employed (%)	75.7	76.7	(101) bps	39 bps

The FY13 and FY14 results for 'Food and Liquor' and 'Petrol' are not comparable as the cost of providing the Petrol discount which was previously included in Food and Liquor has been recorded in the Petrol division from the beginning of H2'14. From FY15, a combined result for Food, Liquor and Petrol will be provided.

### Trading Performance

Sales for the year were \$48.2 billion, an increase of 4.9% on the prior year, with increasing comparable sales and EBIT momentum as well as market share growth.

**Australian Food and Liquor** sales were \$41.2 billion, an increase of 4.7% on the prior year, with Online sales growth of more than 35%. Comparable sales increased 3.0%<sup>2</sup> for the year, with growth stronger than the prior year as customers have responded to increased value and our improved offer. Comparable sales for the fourth quarter increased 3.3%<sup>2</sup> (2.5% Easter adjusted<sup>2</sup>), despite more challenging trading conditions and increased consumer caution.

During the year, we increased market share, customer numbers, basket size, items sold and sales per average square metre. We served on average 21.1 million customers per week, an increase of 3.7% on the previous year. Customers continued to benefit from lower average prices as reflected by deflation of 3.1% (Q4'14: deflation of 1.7%; FY13: deflation of 2.9%) when the effects of promotions and volumes are included.

The standard shelf price movement index<sup>7</sup> which excludes the significant investment in promotional activity increased 2.1% for the year with the fourth quarter increasing 3.5% (Q3'14: 3.1%), reflecting the increase in tobacco excise and produce inflation resulting from tightened supply conditions.

**Petrol** sales for the year, including Woolworths/Caltex alliance sites, were \$7.1 billion, an increase of 6.0% on the previous year. Comparable sales (dollars) increased 4.0%<sup>2</sup> for the year (Q4'14: 0.3%<sup>2</sup> or 1.7% Easter adjusted<sup>2</sup>). Average unleaded fuel sell prices for the year were 151.1 cpl (FY13: 142.4 cpl).

\* Unless otherwise stated, growth percentages represent continuing operations before significant items<sup>1</sup> on a normalised 52 week basis<sup>2</sup>

**Australian Food, Liquor and Petrol (continued)\***

Petrol volumes decreased 1.4% and comparable volumes decreased 3.1%<sup>2</sup> for the year (Q4'14: decrease of 7.5%<sup>2</sup> or 6.7% Easter adjusted<sup>2</sup>), impacted by reduced fuel discount activity following the undertaking to the Australian Competition and Consumer Commission (ACCC) which limited fuel discounts available to customers. Woolworths' customers continue to be rewarded through discounts at our Petrol sites as well as enhanced Supermarket offers.

Despite the lower fuel volumes, solid growth in non-fuel categories continued with total merchandise sales increasing 10.7% and comparable merchandise sales increasing 7.3%<sup>2</sup> for the year, reflecting improved ranging and more effective promotional activity.

**Australian Food, Liquor and Petrol (FLP)** gross margins increased 9 bps reflecting improvements in buying, favourable shifts in sales mix and growth in exclusive brands. We continued to reinvest much of these benefits into lower prices for our customers.

FLP CODB as a percentage of sales decreased 6 bps on the prior year. This was a good result given the large number of new stores which are yet to reach mature trading levels and ongoing investment in delivering increased value for our customers as well as in our Online business.

FLP EBIT of \$3,368.0 million increased 7.2% on the previous year, with the EBIT margin increasing 15 bps. The shape of this growth is pleasing, reflecting improved margins as well as sustainable cost control.

Return on Average Funds Employed (ROFE) for FLP increased 39 bps on the prior year, reflecting EBIT growth and continued investment in the roll out of new supermarkets, liquor outlets and petrol canopies, as well as higher inventory.

\* Unless otherwise stated, growth percentages represent continuing operations before significant items<sup>1</sup> on a normalised 52 week basis<sup>2</sup>

## Australian Food, Liquor and Petrol (continued)

### *Progress Against Objectives – Australian Supermarkets*

#### **1. First choice for fresh food**

- We grew our Fresh market share, in line with our strategy to be first choice in Fresh food
- We improved our supply chain to provide fresher produce for our customers and reduce waste
- We continue to support Australian producers and sourced 97% of produce locally. We have new contracts in place with Simplot and SPC Ardmona benefiting local farmers
- Customers are enjoying our 'Farmers' Own' local milk range from the Manning Valley, now ranged in 261 New South Wales supermarkets with plans to roll out similar products in other states
- The launch of 27 new 'Created with Jamie' fresh products have been well received by customers
- Our sushi bars, 'Food to Go' and barista coffee are providing convenience shoppers further choice

#### **2. Unbeatable value**

- Key promotional campaigns generated savings of more than \$750 million for our customers
- Our customers benefited from deflation in average prices of 3.1% for the year
- Everyday Rewards members benefited from in-store savings and our seasonal 'Cash For' campaigns

#### **3. Online retailing**

- Woolworths Online continues to lead the way in the retail grocery and alcohol category, with FY14 Online sales increasing more than 40% and over 3 million items delivered to customers each week
- We opened Australia's first full range dedicated online fulfilment grocery store
- We expanded our Click & Collect network to 202 stores offering same day collection service, including 17 drive-thrus at the end of FY14
- We introduced a number of digital features to make shopping easier for our customers including 'Track My Order' GPS functionality, the ability to share shopping lists and functionality allowing customers to locate any product in store

#### **4. Customer insights transforming our business**

- We are using data to refine our store layouts and ranges to meet our customers' evolving needs
- Everyday Rewards members increased to 7.9 million, growth of over 10% on the prior year
- We are increasingly using data to identify new sites and provide greater access for our customers with 34 (net) new store openings, bringing total stores to 931. We refurbished 23 stores to improve our customers' shopping experience

#### **5. Innovative offers**

- We engaged families and created customer loyalty through our Collectables campaigns – 'Aussie Animals', 'DreamWorks Heroes' and 'Jamie's Garden'
- We saw strong customer uptake of 'Created with Jamie', 'Free From' and permanent 'Gold' own brands
- We continued to expand the 'Macro' range which is proving to be very popular with our customers and now have over 400 healthy products available in stores

## Australian Food, Liquor and Petrol (continued)

### *Progress Against Objectives – Woolworths Liquor Group*

The Woolworths Liquor Group has delivered a strong result for the year across all three formats – Dan Murphy's (Destination), BWS (Convenience) and The Wine Quarter (Online and Direct). Total sales for the year (including ALH Group on premise liquor sales) of \$7.4 billion represent an increase of 4.6% on the previous year on a normalised 52 week basis<sup>2</sup>.

#### **1. Continuing to evolve Dan Murphy's**

- We continued to expand our footprint as Australia's premier liquor destination, opening 11 Dan Murphy's. Total Dan Murphy's stores number 186
- We have rolled out a number of new merchandising concepts, including in our new Double Bay store, opened in June
- A new 'customer centric' store operating model with more customer facing staff, while still early days, is delivering positive results

#### **2. Developing the BWS brand and convenience offer**

- We continued to grow BWS, Australia's largest liquor retailer, opening 36 (net) new stores in FY14, with our total network now numbering 1,216 stores
- We strengthened the BWS brand with the launch of the 'Today's Special' marketing campaign as well as the sponsorship of 'The Ashes' and 'Summer of Cricket' earlier in the year
- We are progressing the tailoring of our ranges around shopper occasions

#### **3. Maintaining leadership in Online and Direct via The Wine Quarter**

- danmurphys.com.au further embedded its position as the premier Australian online liquor destination, being the most visited liquor website in Australia. Sales increased more than 55%, with a number of new features added to the website including enhanced delivery options and new customer recommendation functionality
- Langton's launched a new customer centric web platform and released its 6<sup>th</sup> Classification of Australian Wine
- We refreshed the Cellarmasters brand and website
- We are investing in our home delivery business (Nexday) via the implementation of Track and Trace and increased delivery options

#### **4. Increasing own and exclusive brand penetration through Pinnacle Drinks**

- We are providing customers with enhanced ranges as we continue to build our own and exclusive brand portfolio
- We launched new and innovative products including 'Minchinbury' Sparkling Wine, 'Lovers not Toreadors' Spanish Tempranillo and 'Hogs 3' Bourbon and Cola

**Australian Food, Liquor and Petrol (continued)*****Progress Against Objectives – Petrol***

Petrol sales for the year, including Woolworths/Caltex alliance sites, were \$7.1 billion, an increase of 6.0% on the previous year on a normalised 52 week basis<sup>2</sup>. We are focused on providing a superior convenience offer to our customers through competitive pump prices, fuel discount offers which are available from our Supermarkets and Petrol stores, as well as an enhanced merchandise offer.

**1. Provide customers with a compelling fuel offer**

- We continue to invest in forecourt improvements to provide customers with better access to diesel and premium fuels as well as fast flow fuel pumps
- We rebranded 85 sites to the new Woolworths signage during the year and 67 canopies and forecourts were refreshed to improve the customer experience
- Our new App allows our customers to review fuel prices at their local outlet in comparison to their average local fuel price, view fuel discounts available to them and access merchandise offers

**2. Accelerate merchandise sales**

- New categories and products are adding incremental sales as part of our strong focus on improving our convenience offer
- Customers are enjoying our new food service offer which includes coffee, bakery products, hot food and sandwiches. This is currently available in our new stores and will be rolled out across a number of existing stores

**3. Increase our network profile**

- We opened 20 petrol sites (net) during the year, taking the total number of Woolworths owned sites to 502. Together with Woolworths/Caltex alliance sites, our customers now have access to 633 sites across the country

## NEW ZEALAND SUPERMARKETS\*

\$NZD	FY14 (52 weeks)	FY13 (53 weeks)	Change <sup>8</sup> (52 v 53 wk)	Change Normalised <sup>2,8</sup>
<b>Before Significant Items<sup>1</sup></b>				
Sales (\$ million)	5,737	5,749	(0.2)%	1.6%
EBIT (\$ million)	309.8	302.7	2.3%	4.2%
Funds Employed (\$ million)	3,052.9	3,221.4	(5.2)%	
Gross Margin (%)	23.67	23.30	37 bps	
Cost of Doing Business (%)	18.27	18.03	24 bps	
EBIT to Sales (%)	5.40	5.27	13 bps	
Return on Average Funds Employed (%)	9.9	9.4	48 bps	64 bps

### Trading Performance

New Zealand Supermarkets' sales for the year were NZ\$5.7 billion, an increase of 1.6%<sup>8</sup> on the previous year (14.9% increase in AUD). The result was underpinned by improving price perception as we progress with the transformation of this business and extend our leadership in online where sales increased more than 20%<sup>8</sup>.

Comparable sales for the year increased 0.3%<sup>2,8</sup> (Q4'14: 0.8%<sup>2,8</sup> or 0.7% Easter adjusted<sup>2,8</sup>) and reflect ongoing subdued grocery market conditions and price deflation across a number of key categories.

The Countdown Supermarkets food price index showed inflation for the year of 0.7% (FY13: 0.2%) and 1.5% for the fourth quarter (Q3'14: 1.2%), and was limited by deflation across a number of key categories as well as the impact of our 'Price Lockdown' and 'Price Drop' campaigns.

Gross margin increased 37 bps<sup>8</sup> on the previous year, delivered through improvements in buying, more effective promotional activity and changes in sales mix. We have continued to improve our competitiveness in the market and have lowered prices on everyday product lines to deliver increased value to our customers.

CODB as a percentage of sales before significant items<sup>1</sup> increased 24 bps<sup>8</sup> on the previous year, due to lower sales growth and additional rental expense (net of depreciation savings) following the sale of properties to the SCA Property Group in FY13. Excluding these SCA related costs, CODB as a percentage of sales before significant items<sup>1</sup> increased approximately 12 bps<sup>8</sup>.

EBIT before significant items<sup>1</sup> increased 4.2%<sup>8</sup> on the previous year to NZ\$309.8 million. Excluding the non-comparable impact of the SCA Property Group transaction in FY13, EBIT before significant items<sup>1</sup> increased approximately 6.2%<sup>8</sup>.

ROFE was 64 bps<sup>8</sup> higher than the prior year, reflecting EBIT growth higher than the continued investment in new stores and refurbishments.

\* Unless otherwise stated, growth percentages represent continuing operations before significant items<sup>1</sup> on a normalised 52 week basis<sup>2</sup>

## New Zealand Supermarkets (continued)

### *Progress Against Objectives*

#### **1. Customer value and innovative offers**

- We are providing increased value to Countdown customers via our 'Price Lockdown' campaign with its range of everyday lower price products resonating strongly with customers, including being the first supermarket with \$1 bread. Basket penetration of these products is now more than double last year
- The 'Price Drop' campaign was launched in the second half of FY14 with reduced shelf prices generating strong basket growth year on year
- The 'Alessi' cutlery and 'DreamWorks Heroes' programs resonated strongly with customers
- We continued to expand new customer offers in response to growing customer acceptance, notably Bulk Foods, Apparel, Kitchenware and Pharmacy

#### **2. Leverage local sourcing**

- 96% of sales are sourced from suppliers that are owned or have a base in New Zealand and 76% of own brand sales use locally sourced products
- We source all our Fresh Food from New Zealand other than where it is not commercially available

#### **3. Online**

- FY14 Online sales increased more than 20%<sup>8</sup> from countdown.co.nz, reinforcing our position as New Zealand's leading online food site
- Continued site functionality and service improvements were completed during the year to support future growth and we added 15 online fulfilment stores during FY14

#### **4. Grow Countdown and franchise network**

- We opened five new Countdown stores (net) during the year, bringing the total to 171 stores
- We opened four new franchise stores under the 'Fresh Choice' or 'Super Value' brands during the year, increasing the total to 59

## GENERAL MERCHANDISE<sup>3\*</sup>

	FY14 (52 weeks)	FY13 (53 weeks)	Change (52 v 53 wk)	Change Normalised <sup>2</sup>
Sales (\$ million)	4,352	4,383	(0.7)%	2.1%
EBIT (\$ million)	152.9	191.3	(20.1)%	(18.8)%
Funds Employed (\$ million)	1,230.5	992.8	23.9%	
Gross Margin (%)	33.78	32.74	104 bps	
Cost of Doing Business (%)	30.27	28.38	189 bps	
EBIT to Sales (%)	3.51	4.36	(85) bps	
Return on Average Funds Employed (%)	13.8	20.2	(649) bps	(616) bps

### Trading Performance

Sales for the year were \$4.4 billion, an increase of 2.1% on the previous year. Comparable store sales decreased 3.1%<sup>2</sup> for the year (Q4'14: increased 0.5%<sup>2</sup> or decreased 2.2% Easter adjusted<sup>2</sup>), impacted by the previously advised transformation of BIG W, highly competitive trading conditions and ongoing price deflation (3.6% for the year). Excluding categories which are being rationalised as part of the business transformation, comparable sales for the year decreased 0.7%<sup>2</sup>.

Sales growth improved in the fourth quarter driven by increased levels of promotional activity following unseasonably warm weather. This activity combined with increased consumer caution in the lead up to and post the Federal Budget adversely impacted profitability.

The 104 bps gross margin improvement primarily reflects the acquisition of EziBuy together with some improved buying and changes in the sales mix.

CODB as a percentage of sales increased 189 bps on the prior year, reflecting the acquisition of EziBuy as well as lower comparable sales in BIG W principally in exited categories, the write off of BIG W Online assets and costs associated with the business transformation.

The challenging environment and ongoing impacts of the transformation resulted in EBIT of \$152.9 million, a decrease of 18.8% on the previous year which was a disappointing result. FY15 will be a year of significant change under the new leadership of Alistair McGeorge. Alistair brings extensive international general merchandise experience and will continue to develop the strategy whilst also bringing a strong focus on execution and operational excellence. The transformation will continue to impact results in FY15, however, we remain confident it will ensure the business is well placed to deliver profitable growth in the future.

ROFE decreased 616 bps, impacted by lower EBIT as well as the acquisition of EziBuy, the continued roll out of BIG W stores and capital expenditure associated with the business transformation.

\* Unless otherwise stated, growth percentages represent continuing operations before significant items<sup>1</sup> on a normalised 52 week basis<sup>2</sup>

## General Merchandise<sup>3</sup> (continued)

### *Progress Against Objectives*

#### **1. Transforming our business for the future**

- Completed the first phase of category and space changes across 133 stores, rationalising space in non-core categories such as Entertainment and expanding our offer in Toys and Footwear
- We introduced a new BIG W senior leadership team, including a new Managing Director and heads of Merchandise & Buying, Marketing, Finance and Human Resources
- Commenced a review of BIG W's supply chain capabilities, as part of Mercury II, and continued with the implementation of our new merchandise system which will go live in FY15

#### **2. Focus on winning on value everyday**

- Relaunched our BIG W 'Lowest Price Guarantee', increasing our commitment of giving the best choices at the lowest prices every day
- Further extended our key and exclusive brands, including Lee Cooper, Peter Morrissey Home and Michelle Bridges and Guy Leech activewear ranges

#### **3. Growing our store footprint whilst realising our Online ambition**

- Integration of EziBuy is progressing well with its world class distribution capabilities being leveraged to enhance our online offer
- Relaunched BIG W Online through a new platform, offering customers an extended range from EziBuy
- Implemented Click & Collect across our entire network in HY14

## HOTELS\*

	FY14 (52 weeks)	FY13 (53 weeks)	Change (52 v 53 wk)	Change Normalised <sup>2</sup>
Sales (\$ million)	1,472	1,469	0.2%	2.2%
EBIT (\$ million)	275.4	263.7	4.4%	6.5%
Gross Margin (%)	82.82	82.55	27 bps	
Cost of Doing Business (%)	64.11	64.60	(49) bps	
EBIT to Sales (%)	18.71	17.95	76 bps	

### Trading Performance

Hotel sales for the year were \$1,472 million, an increase of 2.2% on the previous year. Comparable sales for the year increased 1.0%<sup>2</sup> (Q4'14: decreased 1.3%<sup>2</sup> or 0.7% Easter adjusted<sup>2</sup>), impacted by subdued trading conditions in Victoria and Queensland where the majority of hotel sites are located, a change to tax rates in Victoria applying to electronic gaming machine revenue from 1 May 2014 and the impact during part of the second half of FY14 of a legislative change limiting ATM withdrawals in gaming venues nationally<sup>9</sup>.

Gross margin increased 27 bps on the prior year, assisted by an ongoing focus on improving our Food and Bar offerings as well as the Victorian gaming regulatory changes which came into effect in FY13 (cycled in August 2013) and provided an uplift to sales and profitability.

CODB as a percentage of sales decreased 49 bps on the prior year, with FY13 impacted by costs relating to the acquisition of the Laundy Hotel Group. In FY14, CODB was impacted by additional rental costs (net of depreciation savings) following property disposals in FY13 and leased sites acquired.

EBIT increased 6.5% on the previous year to \$275.4 million, a pleasing result in light of the subdued trading conditions and the impact of regulatory changes on electronic gaming machine revenues.

It is expected that the changes to tax rates in Victoria applying to revenues from electronic gaming machines will adversely impact FY15 EBIT by approximately \$18 – \$20 million.

\* Unless otherwise stated, growth percentages represent continuing operations before significant items<sup>1</sup> on a normalised 52 week basis<sup>2</sup>

## Hotels (continued)

### *Progress Against Objectives*

#### **1. To be Australia's most responsible operator of local pubs**

- Industry leading hotel and gaming charter, underpinning our commitment to responsible service
- We commenced a program to introduce voluntary pre-commitment functionality on all gaming machines ahead of any planned state legislation, allowing customers to monitor their play and set time or spend limits
- Via the ALH Responsible Gambling Ambassador program, we continued to promote the message of responsible gambling, delivering employee education and customer awareness and also working closely with local gamblers help agencies

#### **2. Grow our network**

- We have utilised opportunities to develop our business in both retail liquor and on-premise with enhanced food, bars and gaming offers
- We continued to grow our hotel network through targeted acquisitions. We opened four hotels (three net) during the year bringing the total number of venues to 329
- Ongoing growth in our hotel network also enabled us to open an additional 16 BWS and two Dan Murphy's (net)

#### **3. Evolve our offer to meet customer needs**

- We implemented a program to expand the depth of our bar ranges to cater for the evolving demand for more premium products, as well as selectively adding branded food operations to enhance our appeal to customers
- Our food offers are being complemented by the addition of children's play areas and other family friendly activities
- We are improving our online presence, with mobile enabled venue websites, special online offers, an online booking service for accommodation and advertising integrated into social media

## HOME IMPROVEMENT

\$ million	FY14 (52 weeks)	FY13 (53 weeks)	Change (52 v 53 wk)	Change Normalised <sup>2</sup>
<b>Sales</b>				
Masters	752	529	42.2%	
Home Timber and Hardware <sup>10</sup>	775	710	9.2%	
<b>Home Improvement</b>	<b>1,527</b>	<b>1,239</b>	<b>23.2%</b>	<b>25.7%</b>
<b>EBIT</b>				
Masters	(176.0)	(156.6)	12.4%	
Home Timber and Hardware <sup>10</sup>	7.0	17.7	(60.5)%	
<b>Home Improvement</b>	<b>(169.0)</b>	<b>(138.9)</b>	<b>21.7%</b>	<b>24.1%</b>

### Trading Performance

As advised on 12 August 2014, Home Improvement sales for the year were \$1,527 million, an increase of 23.2% on the previous year (25.7% on a normalised 52 week basis<sup>2</sup>).

**Masters** sales for the year were \$752 million, up 42.2% on the previous year. Sales were lower than expected and were impacted by a highly competitive market and the Federal Budget's impact on consumer confidence. Losses before interest and tax were higher than anticipated.

Masters remains in its development phase, with stores having traded, on average, for 17 months at the end of FY14. The current store network includes a number of stores in regional and future growth areas which will take longer to mature.

**Home Timber and Hardware<sup>10</sup>** sales for the year were \$775 million, up 9.2% on the previous year, driven by sales from stores acquired during FY13 as well as strong growth from a number of store refurbishments completed during FY14.

The Home Timber and Hardware EBIT was impacted by higher costs following FY13 property disposals and a highly competitive market.

### Joint Venture partner

We continue to have a supportive Joint Venture partner in Lowe's. Their ongoing commitment to this business has recently been further demonstrated through a modification to the terms of their put option. The opening date for the put option exercise period is deferred indefinitely. From October 2015, Lowe's can issue a notice setting an exercise date for the option triggering a 13 month notice period after which the option can be exercised.

## Home Improvement (continued)

### *Progress Against Objectives*

#### **1. Capitalise on significant market opportunity**

- The rationale for entering the Home Improvement market remains as strong as ever. It is a \$45 billion market, with 5% annual growth and one significant retailer with approximately 17% share
- The market is fragmented and is in the process of consolidation as demonstrated by the 42.2% Masters sales growth in FY14
- Our refurbished Home Timber and Hardware stores are delivering pleasing sales growth, with further refurbishments planned for FY15

#### **2. Build a national network of stores**

- We opened 18 new Masters stores in FY14 taking the total to 49 at year end
- Our Masters' pipeline is focused on key metropolitan areas where we do not have a significant presence such as New South Wales, Queensland and South Australia
- We will continue to selectively grow the Home Timber and Hardware store network and recently announced the acquisition of Hudson Building Supplies which will improve our presence in New South Wales and Queensland

#### **3. Develop national brand awareness**

- Unaided brand awareness grew to 75% for the quarter ended June 2014, a high number for a young retailer
- Our sponsorship of the second series of 'House Rules' on Channel 7 provided strong coverage for the brand
- The 'That's Why' advertising campaign highlights the reasons why Masters is 'Australia's fastest growing hardware store'

#### **4. Continue to test and develop our model**

- We are testing, learning and adjusting our plans to ensure we create a compelling customer offer and sustainable, profitable business
- We have added over 2,000 SKU's in our Hardware, Gardening and Trade categories to our test stores with pleasing early results as we look to improve our range in areas of high customer importance. These will be rolled into our existing network over the coming months

#### **5. Demonstrate commitment and the right team**

- We appointed Matt Tyson as Managing Director of Home Improvement, James Aylen as General Manager of Home Timber and Hardware and Dion Workman as General Manager Marketing of Masters
- We remain committed to making the Home Improvement business a material profit contributor to Woolworths

## OVERHEADS, CASH FLOW AND BALANCE SHEET

### Central Overheads

Central Overheads were \$123.5 million for the year (FY13: \$98.4 million). The increase is primarily attributable to additional (net) costs in our property division following the sale of properties to the SCA Property Group during the prior year, costs incurred during FY14 on the development of new online business platforms as well as the cycling of property gains from FY13.

### Balance Sheet

Our balance sheet remains strong, with key movements relative to the prior year explained as follows:

- **Closing inventory** increased 11.6% on the previous year, driven by new store openings, in particular, 34 Australian Supermarkets (net) and 18 Masters stores since FY13, increased direct global sourcing, changes in product mix and increased bulk wine holdings in our Liquor business. Closing inventory increased 2.1 days to 38.6 days. Average inventory increased 1.9 days or 0.3 days after excluding Home Improvement and incremental global sourced inventory
- **Working capital** was impacted by differences in the timing of creditor payments relative to the reporting dates (impact of approximately \$300 million). Adjusting for this, the decrease in working capital was driven by the higher investment in inventory
- **Fixed assets and investments** increased \$829.7 million to \$10,394.5 million, reflecting ongoing property development and capital expenditure, with 147 new stores added to the network and 130 refurbishments undertaken since the prior year
- **Intangible assets** increased \$550.7 million to \$6,335.0 million, primarily reflecting the acquisition of EziBuy as well as increased intangible assets in our New Zealand Supermarkets business attributable to the stronger New Zealand dollar
- **Net repayable debt** (which includes cash, borrowings, hedge assets and liabilities) decreased \$15.3 million to \$3,731.6 million, impacted by differences in the timing of creditor payments relative to the reporting dates. Adjusted for this, net debt increased approximately \$285 million, broadly reflecting the acquisition of EziBuy
- **Other financial liabilities** increased \$129.1 million to \$880.5 million, primarily reflecting an increase in the value of the Lowe's put option in our Home Improvement business to \$771.2 million
- **Shareholders' equity** for the Group increased \$1,224.1 million to \$10,252.5 million primarily reflecting profits generated by the Group offset by the payment of dividends
- **Return on Average Funds Employed (ROFE)** for continuing operations before significant items<sup>1</sup> was 27.0%, a decrease of 50 bps on a normalised 52 week basis<sup>2</sup> or an increase of 57 bps after excluding the investment in our Home Improvement business

## Overheads, Cash Flow and Balance Sheet (continued)

### Cash Flow

**Free cash flow** generated by the business (before movements in borrowings) was \$136.7 million after the payment of dividends, acquisition of EziBuy and ongoing capital expenditure, reflecting the ability of our business to generate strong cash flows whilst continuing to invest for future growth.

**Cash flow from operating activities before interest and tax** increased 19.8%, impacted by differences in the timing of creditor payments relative to the reporting dates. Excluding this, cash flow from operating activities before interest and tax increased approximately 4.3% on a normalised 52 week basis<sup>2</sup>.

Net interest paid of \$338.2 million for the year was down 25.6% due to a reduction in long term debt following the sale of properties to the SCA Property Group in FY13.

Tax payments increased to \$1,162.5 million for the year (FY13: \$977.3 million) following a change in Australian tax legislation effective from January 2014 requiring income tax instalments to be paid on a monthly, rather than quarterly basis.

**Cash used in investing activities** was \$2,031.4 million, an increase of \$829.7 million on the prior year. FY13 included \$802.8 million of proceeds from the sale of property to the SCA Property Group. FY14 included the acquisition of EziBuy and ongoing capital expenditure.

Expenditure on property development of \$534.9 million was lower than the prior year (FY13: \$752.6 million) given a decrease in the level of property development activity.

Expenditure on property, plant and equipment of \$1,321.5 million was higher than the prior year (FY13: \$1,136.0 million) and included our continued investment in new stores and refurbishments as well as investments in our online and data analytics capabilities, merchandising systems and enhanced product offerings.

Proceeds from share issues of \$35.5 million were lower than the prior year (FY13: \$193.7 million) as a result of fewer employee options exercised under long term incentive plans given the transition by the Group to the use of performance rights, which do not have an exercise price.

Cash contributions from Lowe's in relation to our Home Improvement business were \$183.0 million, a decrease compared to the prior year (FY13: \$230.0 million).

We have maintained our investment grade credit ratings by Standard & Poor's (A- since 2001) and Moody's (A3 since 2005)<sup>5</sup>. Our **fixed charges cover ratio**<sup>6</sup> before significant items<sup>1</sup> of 3.0 times remains strong (FY13: 3.0 times) and our **cash realisation ratio**<sup>11</sup> was 101%.

## CAPITAL MANAGEMENT

### *Capital Management*

The payment of the April 2014 and October 2014 dividends will return \$1.7 billion and \$0.7 billion in franking credits to shareholders. Woolworths expects that after these events, there will be approximately \$1.8 billion of franking credits available for future distribution.

### *Debt Maturities*

Woolworths has a \$580 million tranche of a revolving syndicated bank loan facility maturing in October 2014. This facility is currently undrawn. A further US\$100 million (fully hedged at A\$127 million) tranche of the US\$500 million US Private Placement matures in April 2015. This will be repaid using surplus cash flow or undrawn committed bank loan facilities.

At the end of the year, Woolworths had \$3.5 billion in undrawn bank loan facilities across the Group.

### *Property Sales Program*

Woolworths is generally not a long term holder of property assets and will continue its strategy of divesting property assets as appropriate market opportunities arise.

*Defined Plans to Continue Space Roll Out*

Space roll out is supported by detailed plans for the next 3 – 5 years identifying specific sites.

	<b>FY14 Net Store Openings (incl. acquisitions)</b>	<b>Long Term Target (Net)</b>
<b>Australian Supermarkets</b>	34	<ul style="list-style-type: none"> <li>– 20 – 30 new supermarkets per annum and c.3%+ space growth</li> <li>– 25 planned for FY15</li> </ul>
<b>New Zealand Supermarkets Countdown</b>	5	<ul style="list-style-type: none"> <li>– 3 – 5 new supermarkets per annum</li> <li>– 7 planned for FY15</li> </ul>
<b>Franchise Stores</b>	4	<ul style="list-style-type: none"> <li>– 4 planned for FY15</li> </ul>
<b>Dan Murphy's</b>	11	<ul style="list-style-type: none"> <li>– 10 – 15 new stores per annum</li> <li>– 11 planned for FY15</li> </ul>
<b>BWS (standalone)</b>	17	<ul style="list-style-type: none"> <li>– 6 – 10 new stores per annum</li> <li>– 2 planned for FY15</li> </ul>
<b>Petrol</b>	20	<ul style="list-style-type: none"> <li>– Grow to support the Supermarket new store strategy</li> <li>– 12 planned for FY15</li> </ul>
<b>General Merchandise BIG W</b>	4	<ul style="list-style-type: none"> <li>– 2 – 5 new stores per annum</li> <li>– 2 planned for FY15</li> </ul>
<b>EziBuy</b>	4	
<b>Hotels (ALH Group)</b>	3	<ul style="list-style-type: none"> <li>– Acquire as appropriate opportunities arise</li> </ul>
<b>Home Improvement Masters</b>	18	<ul style="list-style-type: none"> <li>– Plan to open approx 10-15 Masters stores per year for the next few years</li> </ul>
<b>Home Timber and Hardware (Retail)</b>	1	<ul style="list-style-type: none"> <li>– Acquire as appropriate opportunities arise</li> </ul>

## OUTLOOK

Our businesses are well positioned to continue to deliver exceptional value to customers through a focus on our four Strategic Priorities, providing growth and attractive returns for our shareholders.

However, we expect trading conditions to remain challenging in FY15 with consumers managing cost of living pressures in a time of economic uncertainty.

Subject to the uncertainties noted above, we expect FY15 to be another year of growth with Net Profit After Tax expected to increase 4% - 7%. Please note that we will be reviewing our practice of providing profit guidance at the time of our full year profit announcement.

- Ends -

**For further information contact:**

Media  
Claire Kimball, Corporate Communications  
+ 61 432 696 650

Investors and Analysts  
David Marr, Chief Financial Officer  
+ 61 2 8885 1105

## Sales Summary – FY14 and Q4'14

### Group Sales – Full Year \*

\$ million	FY14 (52 weeks)	FY13 (53 weeks)	Change (52 v 53 wk)	Change Normalised <sup>2</sup>
<b>Continuing Operations</b>				
Australian Food and Liquor	41,171	40,031	2.8%	4.7%
Petrol (dollars)	7,065	6,794	4.0%	6.0%
Petrol (litres)	4,864	5,028	(3.3)%	(1.4)%
Australian Food, Liquor and Petrol	48,236	46,825	3.0%	4.9%
New Zealand Supermarkets (AUD)	5,186	4,600	12.7%	14.9%
New Zealand Supermarkets (NZD)	5,737	5,749	(0.2)%	1.6%
General Merchandise <sup>3</sup>	4,352	4,383	(0.7)%	2.1%
Hotels	1,472	1,469	0.2%	2.2%
Masters	752	529	42.2%	45.5%
Home Timber and Hardware <sup>10</sup>	775	710	9.2%	11.0%
Home Improvement	1,527	1,239	23.2%	25.7%
<b>Group Sales – Continuing Operations</b>	<b>60,773</b>	<b>58,516</b>	<b>3.9%</b>	<b>5.9%</b>
<b>Discontinued Operations</b>				
<b>Group Sales – Discontinued Operations<sup>4</sup></b>	<b>-</b>	<b>642</b>	<b>n.c</b>	<b>n.c</b>
<b>Total Group Sales</b>	<b>60,773</b>	<b>59,158</b>	<b>2.7%</b>	<b>4.7%</b>

\* FY14 represents the 52 weeks ended 29 June 2014; FY13 represents the 53 weeks ended 30 June 2013. A 'normalised' growth has been provided for comparability and represents full year growth adjusted to remove the approximate impact of the 53<sup>rd</sup> week in FY13. Refer to Endnote 2 for further detail.

### Group Sales – Fourth Quarter \*\*

\$ million	Q4'14 (12 weeks)	Q4'13 (13 weeks)	Change (12 v 13 wk)	Change Normalised <sup>2</sup>
<b>Continuing Operations</b>				
Australian Food and Liquor	9,312	9,598	(3.0)%	4.2%
Petrol (dollars)	1,578	1,674	(5.7)%	2.7%
Petrol (litres)	1,083	1,246	(13.1)%	(5.7)%
Australian Food, Liquor and Petrol	10,890	11,272	(3.4)%	4.0%
New Zealand Supermarkets (AUD)	1,190	1,142	4.2%	12.8%
New Zealand Supermarkets (NZD)	1,288	1,378	(6.5)%	1.0%
General Merchandise <sup>4</sup>	974	973	0.1%	10.7%
Hotels	327	357	(8.4)%	-%
Masters	180	138	30.4%	41.7%
Home Timber and Hardware <sup>10</sup>	177	174	1.7%	9.9%
Home Improvement	357	312	14.4%	24.0%
<b>Group Sales – Continuing Operations</b>	<b>13,738</b>	<b>14,056</b>	<b>(2.3)%</b>	<b>5.5%</b>

\*\* Q4'14 represents the 12 weeks ended 29 June 2014; Q4'13 represents 13 weeks ended 30 June 2013. A 'normalised' growth has been provided for comparability and represents fourth quarter growth adjusted to remove the approximate impact of the 13<sup>th</sup> week in Q4'13 as well as differences in the timing of Easter. Refer to Endnote 2 for further detail.

**Group Profit and Loss for the 52 weeks ended 29 June 2014**

\$ million	FY14 (52 weeks)	FY13 (53 weeks)	Change (52 v 53 wk)	Change Normalised <sup>2</sup>
<b>Continuing Operations (before significant items<sup>1</sup>)</b>				
Earnings before interest, tax, depreciation, amortisation and rent (EBITDAR)	6,670.2	6,382.9	4.5%	
Rent	(1,898.7)	(1,764.2)	7.6%	
Earnings before interest, tax, depreciation and amortisation (EBITDA)	4,771.5	4,618.7	3.3%	
Depreciation and amortisation	(996.3)	(965.5)	3.2%	
Earnings before interest and tax (EBIT)	3,775.2	3,653.2	3.3%	5.3%
Net financial expenses	(260.1)	(297.5)	(12.6)%	
Income tax expense	(1,056.7)	(996.6)	6.0%	
Net profit after income tax	2,458.4	2,359.1	4.2%	
Non-controlling interests	(6.7)	(5.2)	28.8%	
Net profit from continuing operations after income tax and non-controlling interests	2,451.7	2,353.9	4.2%	6.1%
<b>Discontinued Operations (before significant items<sup>1</sup>)</b>				
Profit from discontinued operations after income tax <sup>4</sup>	-	1.8	n.c	
Total Group net profit after income tax and non-controlling interests before significant items <sup>1</sup>	2,451.7	2,355.7	4.1%	
<b>Significant Items<sup>1</sup> (after income tax)</b>				
One-off loss on SCA Property Group transaction	-	(28.5)	n.c	
Gain on disposal of Consumer Electronics businesses	-	7.9	n.c	
Victorian transport fleet redundancies	-	(18.1)	n.c	
US 144A bond redemption costs	-	(57.6)	n.c	
Total Group net profit after income tax, non-controlling interests and significant items <sup>1</sup>	2,451.7	2,259.4	8.5%	
<b>MARGINS – Continuing Operations (before significant items<sup>1</sup>)</b>				
Gross Profit (%)	27.11	26.94	17 bps	
Cost of Doing Business (%)	20.90	20.70	20 bps	
EBIT (%)	6.21	6.24	(3) bps	
<b>EARNINGS PER SHARE (EPS) AND DIVIDENDS</b>				
Weighted average ordinary shares on issue (million)	1,248.0	1,237.4	0.9%	
Ordinary EPS (cents) – continuing operations before significant items <sup>1</sup>	196.5	190.2	3.3%	5.2%
Ordinary EPS (cents) – total Group	196.5	182.6	7.6%	
Interim dividend per share (cents)	65	62	4.8%	
Final dividend per share (cents) <sup>i</sup>	72	71	1.4%	
Total dividend per share (cents)	137	133	3.0%	

<sup>i</sup> Final 2014 dividend payable on 10 October 2014 will be fully franked at 30%

Group Balance Sheet as at 29 June 2014

\$ million	FY14 29 June 2014	FY13 30 June 2013	Change
Inventory	4,693.2	4,205.4	11.6%
Trade Payables <sup>i</sup>	(4,657.1)	(4,080.0)	14.1%
<b>Net Investment in Inventory</b>	<b>36.1</b>	<b>125.4</b>	<b>(71.2)%</b>
Receivables	1,033.9	985.2	4.9%
Other Creditors	(3,184.9)	(3,086.1)	3.2%
<b>Working Capital</b>	<b>(2,114.9)</b>	<b>(1,975.5)</b>	<b>7.1%</b>
Fixed Assets and Investments	10,394.5	9,564.8	8.7%
Intangible Assets	6,335.0	5,784.3	9.5%
<b>Total Funds Employed</b>	<b>14,614.6</b>	<b>13,373.6</b>	<b>9.3%</b>
Net Tax Balances	522.9	425.2	23.0%
<b>Net Assets Employed</b>	<b>15,137.5</b>	<b>13,798.8</b>	<b>9.7%</b>
Net Repayable Debt	(3,731.6)	(3,746.9)	(0.4)%
Other Financial Liabilities <sup>ii</sup>	(880.5)	(751.4)	17.2%
<b>Total Net Assets</b>	<b>10,525.4</b>	<b>9,300.5</b>	<b>13.2%</b>
Non-controlling Interests	272.9	272.1	0.3%
Shareholders' Equity	10,252.5	9,028.4	13.6%
<b>Total Equity</b>	<b>10,525.4</b>	<b>9,300.5</b>	<b>13.2%</b>
<b>KEY RATIOS – Continuing Operations (before significant items)<sup>1</sup></b>			
Closing Inventory Days (based on COGS)	38.6	36.5	2.1 days
Closing Creditor Days (based on sales) <sup>i</sup>	47.0	45.4	1.6 days
Return on Average Funds Employed (ROFE) <sup>iii</sup>	27.0%	28.0%	(101) bps

<sup>i</sup> Trade payables were impacted by the timing of creditor payments relative to the reporting date (impact of approximately \$300 million). Excluding this, closing creditors were down 0.3 days on the previous year

<sup>ii</sup> Other financial liabilities represent put options held by non-controlling interests and the Hotels gaming entitlement liability resulting from the FY13 changes to the Victorian gaming regulations

<sup>iii</sup> For comparability, this ratio excludes Consumer Electronics Australia, New Zealand and India. On a normalised 52 week basis<sup>2</sup>, ROFE decreased 50 bps or increased 57 bps excluding the investment in our Home Improvement business

**Group Cash Flow for the 52 weeks ended 29 June 2014**

<b>\$ million</b>	<b>FY14 (52 weeks)</b>	<b>FY13 (53 weeks)</b>	<b>Change (52 v 53 wk)</b>
EBITDA – continuing operations before significant items <sup>1</sup>	4,771.5	4,618.7	3.3%
EBITDA – discontinued operations before significant items <sup>1</sup>	-	2.5	
Significant items <sup>1</sup> (before tax)	-	(48.7)	
<b>EBITDA – Total</b>	<b>4,771.5</b>	<b>4,572.5</b>	<b>4.4%</b>
Gain on disposal of Consumer Electronics businesses	-	(9.9)	
Net increase in inventory	(420.9)	(550.3)	
Net increase in accounts payable	524.1	59.7	
Net change in other working capital and non-cash	98.7	79.7	
<b>Cash from Operating Activities before interest and tax</b>	<b>4,973.4</b>	<b>4,151.7</b>	<b>19.8%</b>
Net interest paid (including cost of Woolworths Notes)	(338.2)	(454.5)	
Tax paid	(1,162.5)	(977.3)	
<b>Total cash provided by Operating Activities</b>	<b>3,472.7</b>	<b>2,719.9</b>	<b>27.7%</b>
Proceeds from the sale of property to the SCA Property Group	12.2	802.8	
Proceeds from the sale of subsidiaries and property, plant and equipment	218.7	206.1	
Payments for the purchase of businesses	(371.5)	(263.4)	
Payments for property, plant and equipment – property development	(534.9)	(752.6)	
Payments for property, plant and equipment – other	(1,321.5)	(1,136.0)	
Payments for intangible assets	(42.3)	(66.7)	
Dividends received	7.9	8.1	
<b>Total cash used in Investing Activities</b>	<b>(2,031.4)</b>	<b>(1,201.7)</b>	<b>69.0%</b>
Lowe's cash contributions (Home Improvement)	183.0	230.0	
<b>Free Cash Flow</b>	<b>1,624.3</b>	<b>1,748.2</b>	
Proceeds from share issues / other	35.5	193.7	
Dividends paid (including to non-controlling interests)	(1,523.1)	(1,416.8)	
<b>Free Cash Flow after equity related Financing Activities</b>	<b>136.7</b>	<b>525.1</b>	

## Appendix One: ASIC Regulatory Guide 230 Disclosing non-IFRS financial information

In December 2011 ASIC issued Regulatory Guide 230. To comply with this Guide, Woolworths is required to make a clear statement about the non-IFRS information included in the Final Profit and Dividend Announcement ('Profit Announcement') for the 52 weeks ended 29 June 2014.

In addition to statutory reported amounts, the following non-IFRS measures are used by management and the directors as the primary measures of assessing the financial performance of the Group and individual segments.

Non-IFRS measures used in describing the business performance include:

- Earnings before interest and tax (EBIT)
- Earnings before interest, tax, depreciation and amortisation (EBITDA)
- Earnings before interest, tax, depreciation, amortisation and rent (EBITDAR)
- Fixed charges cover ratio
- Cost of doing business
- Comparable sales
- Normalised growth, which represents FY13 growth adjusted to remove the impact of the 53<sup>rd</sup> week in FY13

Non-IFRS measures used in describing the balance sheet and cash flow statement include:

- Funds employed
- Cash flow from operating activities before interest and tax
- Free cash flow
- Free cash flow after equity related financing activities
- Cash realisation ratio

At times, the above items are used separately for continuing and discontinued operations as well as for the Group. Many of the measures used are common practice in the industry within which Woolworths operates.

The directors consider that these performance measures are appropriate for their purposes and present meaningful information on the underlying drivers of the continuing business after announcing the exit from the Consumer Electronics market segment, US 144A bond redemption, Victorian transport fleet redundancies and completing the SCA Property Group transaction in FY13. The above non-IFRS measures may also be referred to before these significant items<sup>1</sup>.

The Profit Announcement has not been audited in accordance with Australian Auditing Standards.

**Appendix One: ASIC Regulatory Guide 230 Disclosing non-IFRS financial information (continued)**

The following table provides a reconciliation of EBIT, NPAT and EPS before significant items<sup>1</sup> to the statutory statement of profit or loss.

\$ million	FY14 (52 weeks)	FY13 (53 weeks)	Change (52 v 53 wk)
<b>EBIT</b>			
<b>Group EBIT – Continuing Operations before significant items<sup>1</sup></b>	<b>3,775.2</b>	<b>3,653.2</b>	<b>3.3%</b>
<i>Other items included in statutory EBIT:</i>			
One-off loss on SCA Property Group transaction (before tax)	-	(32.8)	
Victorian transport fleet redundancies (before tax)	-	(25.8)	
<b>Statutory EBIT – Continuing Operations</b>	<b>3,775.2</b>	<b>3,594.6</b>	<b>5.0%</b>
<b>NPAT</b>			
<b>Profit after income tax and non-controlling interests before significant items<sup>1</sup> – Continuing Operations</b>	<b>2,451.7</b>	<b>2,353.9</b>	<b>4.2%</b>
<i>Other items included in statutory NPAT:</i>			
One-off loss on SCA Property Group transaction (after tax)	-	(28.5)	
Victorian transport fleet redundancies (after tax)	-	(18.1)	
US 144A bond redemption costs (after tax)	-	(57.6)	
<b>Statutory profit attributable to equity holders of the parent entity – Continuing Operations</b>	<b>2,451.7</b>	<b>2,249.7</b>	<b>9.0%</b>
<b>Profit after income tax and non-controlling interests before significant items<sup>1</sup> – Discontinued Operations</b>	<b>-</b>	<b>1.8</b>	
<i>Other items included in statutory NPAT:</i>			
Gain on disposal of Consumer Electronics businesses (after tax)	-	7.9	
<b>Statutory profit attributable to equity holders of the parent entity – Discontinued Operations</b>	<b>-</b>	<b>9.7</b>	<b>n.c</b>
<b>Statutory profit attributable to equity holders of the parent entity</b>	<b>2,451.7</b>	<b>2,259.4</b>	<b>8.5%</b>
<b>EPS</b>			
<b>Profit after income tax and non-controlling interests before significant items<sup>1</sup> – Continuing Operations (as above)</b>	<b>2,451.7</b>	<b>2,353.9</b>	<b>4.2%</b>
<i>Weighted average ordinary shares on issue</i>	<i>1,248.0</i>	<i>1,237.4</i>	
<b>Ordinary EPS (cents) – Continuing Operations before significant items<sup>1</sup></b>	<b>196.5</b>	<b>190.2</b>	<b>3.3%</b>
<b>Statutory profit attributable to equity holders of the parent entity (as above)</b>	<b>2,451.7</b>	<b>2,259.4</b>	<b>8.5%</b>
<i>Weighted average ordinary shares on issue</i>	<i>1,248.0</i>	<i>1,237.4</i>	
<b>Ordinary EPS (cents) – Total Group</b>	<b>196.5</b>	<b>182.6</b>	<b>7.6%</b>

## Appendix Two: Quarterly Sales Summary

### Total Sales Growth (%)\*

	Q1'14	Q2'14	HY14	Q3'14	Q3'14 Easter Adj <sup>2</sup>	Q4'14	Q4'14 Easter Adj <sup>2</sup>	H2'14	FY14
Australian Food and Liquor	4.5	5.1	<b>4.8</b>	4.4	5.1	4.9	4.2	<b>4.7</b>	<b>4.7</b>
Petrol (dollars)	12.6	3.3	<b>8.0</b>	5.5	5.1	2.3	2.7	<b>4.0</b>	<b>6.0</b>
Petrol (litres)	3.5	(2.4)	<b>0.6</b>	(1.3)	(1.4)	(5.9)	(5.7)	<b>(3.5)</b>	<b>(1.4)</b>
Australian Food, Liquor and Petrol	5.7	4.9	<b>5.3</b>	4.6	5.1	4.6	4.0	<b>4.6</b>	<b>4.9</b>
NZ Supermarkets (AUD)	13.8	16.6	<b>15.2</b>	16.2	16.0	12.6	12.8	<b>14.5</b>	<b>14.9</b>
NZ Supermarkets (NZD)	1.8	3.4	<b>2.6</b>	0.1	-	0.9	1.0	<b>0.5</b>	<b>1.6</b>
General Merchandise <sup>3</sup>	(3.6)	3.3	<b>0.2</b>	(3.8)	(1.1)	14.2	10.7	<b>4.6</b>	<b>2.1</b>
Hotels	6.3	1.3	<b>3.8</b>	1.1	0.6	(0.6)	-	<b>0.3</b>	<b>2.2</b>
Home Improvement	28.2	22.0	<b>25.0</b>	29.0	29.0	24.0	24.0	<b>26.5</b>	<b>25.7</b>
<b>Total Continuing Operations</b>	<b>6.1</b>	<b>5.9</b>	<b>6.0</b>	<b>5.3</b>	<b>5.9</b>	<b>6.2</b>	<b>5.5</b>	<b>5.7</b>	<b>5.9</b>

### Comparable Sales Growth (%)\*\*

	Q1'14	Q2'14	HY14	Q3'14	Q3'14 Easter Adj <sup>2</sup>	Q4'14	Q4'14 Easter Adj <sup>2</sup>	H2'14	FY14
Australian Food and Liquor	2.5	3.4	<b>3.0</b>	2.9	3.5	3.3	2.5	<b>3.0</b>	<b>3.0</b>
Petrol (dollars)	10.2	2.5	<b>6.4</b>	2.3	1.2	0.3	1.7	<b>1.4</b>	<b>4.0</b>
Petrol (litres)	1.9	(3.2)	<b>(0.6)</b>	(4.0)	(4.8)	(7.5)	(6.7)	<b>(5.7)</b>	<b>(3.1)</b>
NZ Supermarkets (NZD)	(0.7)	2.1	<b>0.7</b>	(1.0)	(1.0)	0.8	0.7	<b>(0.2)</b>	<b>0.3</b>
General Merchandise <sup>3</sup>	(3.2)	(1.7)	<b>(2.3)</b>	(8.5)	(5.9)	0.5	(2.2)	<b>(4.1)</b>	<b>(3.1)</b>
Hotels	3.7	0.5	<b>2.1</b>	0.8	0.3	(1.3)	(0.7)	<b>(0.2)</b>	<b>1.0</b>

\* For comparability, Q4'14, Q4'14 Easter Adjusted, H2'14 and FY14 growth have been normalised to remove the impact of the 53<sup>rd</sup> week in FY13. Refer to Endnote 2 for further detail.

\*\* Q4'14 comparable sales growth has been calculated on a 12 week basis. FY14 comparable sales growth has been calculated on a 52 week basis. Refer to Endnote 2 for further detail.

Appendix Three: Five Year Store and Trading Area Analysis

Year Ended 29 June 2014 STORES (number)	2014 FULL YEAR	2013 FULL YEAR	2012 FULL YEAR	2011 FULL YEAR	2010 FULL YEAR
NSW & ACT	282	271	262	255	248
QLD	222	209	203	194	189
VIC	226	221	214	203	200
SA & NT	81	78	78	76	74
WA	88	88	85	83	83
TAS	32	30	30	29	29
Supermarkets in Australia <sup>i</sup>	931	897	872	840	823
New Zealand Supermarkets <sup>ii</sup>	171	166	161	156	152
Total Supermarkets	1,102	1,063	1,033	996	975
Thomas Dux	11	11	11	11	11
Freestanding Liquor (incl. Dan Murphy's)	349	339	329	305	281
ALH Retail Liquor Outlets	544	526	507	488	480
Caltex/WOW Petrol	131	131	132	132	132
Woolworths Petrol – Australia	502	482	467	449	429
Woolworths Petrol/Convenience – New Zealand	-	-	-	-	22
Total Food, Liquor and Petrol	2,639	2,552	2,479	2,381	2,330
BIG W	182	178	172	165	161
Dick Smith	-	-	-	390	394
Tandy	-	-	-	4	22
EziBuy	4	-	-	-	-
Total General Merchandise Division	186	178	172	559	577
Hotels (includes clubs)	329	326	294	282	284
Home Timber and Hardware (Retail) <sup>10,iii</sup>	28	26	21	19	8
Masters	49	31	15	-	-
Total Continuing Operations	3,231	3,113	2,981	3,241	3,199
Discontinued Operations (Dick Smith and Tandy)	-	-	348	-	-
Total Group	3,231	3,113	3,329	3,241	3,199
Wholesale customer stores					
Dick Smith	-	-	-	3	18
Progressive	59	55	54	51	54
Croma (Consumer Electronics India)	-	-	77	64	50
Home Timber and Hardware (Wholesale) <sup>10</sup>	475	490	518	543	581
Statewide Independent Wholesale	220	220	220	220	220
Total wholesale customer stores	754	765	869	881	923
Trading Area (sqm)					
Supermarkets Division – Australia <sup>iv</sup>	2,522,981	2,413,527	2,318,756	2,202,620	2,127,195
Supermarkets Division – New Zealand <sup>v</sup>	386,818	372,373	351,744	333,274	325,256
General Merchandise Division <sup>vi</sup>	1,042,927	1,016,086	1,107,732	1,086,082	1,061,934
Store Movements July 13 – June 14					
	<sup>i</sup> Australian Supermarkets		<sup>ii</sup> New Zealand Supermarkets		
New Stores – incremental	41		7		
Closures – permanent	(7)		(2)		
Net New Stores	34		5		
<sup>iii</sup> FY14 includes one additional store not previously included in store numbers					
<sup>iv</sup> Excludes Langton's, Cellarmasters, Petrol, Wholesale and ALH Group Retail (BWS)					
<sup>v</sup> Excludes Gull and franchise stores					
<sup>vi</sup> Includes BIG W, EziBuy, Dick Smith and Tandy in the periods these businesses were owned by Woolworths					

## Appendix Four: New Stores and Refurbishments

### Continuing Operations – Full Year

	Gross New Stores (incl acquisitions)	Net New Stores (incl acquisitions)	Refurbishments
<b>Continuing Operations</b>			
Australian Supermarkets	41	34	23
Thomas Dux	-	-	-
Liquor	46	28	49
New Zealand Supermarkets	7	5	1
Petrol	22	20	30
BIG W	4	4	1
EziBuy*	4	4	-
Hotels	4	3	21
Masters	18	18	-
Home Timber and Hardware (Retail) <sup>10</sup>	1	1	5
<b>Total Continuing Operations</b>	<b>147</b>	<b>117</b>	<b>130</b>

### Continuing Operations – Fourth Quarter

	Gross New Stores (incl acquisitions)	Net New Stores (incl acquisitions)	Refurbishments
<b>Continuing Operations</b>			
Australian Supermarkets	9	7	7
Thomas Dux	-	-	-
Liquor	15	9	23
New Zealand Supermarkets	5	4	-
Petrol	3	2	20
BIG W	1	1	-
EziBuy	-	-	-
Hotels	1	-	6
Masters	4	4	-
Home Timber and Hardware (Retail) <sup>10</sup>	-	-	-
<b>Total Continuing Operations</b>	<b>38</b>	<b>27</b>	<b>56</b>

\* Stores acquired as part of the acquisition of EziBuy

## Endnotes

n.c – not comparable

<sup>1</sup> There were no significant items in FY14. **Significant items in FY13 include the following:**

### Continuing Operations

#### ***One-off loss associated with SCA Property Group transaction***

- In FY13, a one-off loss of \$32.8 million before tax (\$28.5 million after tax) was incurred on the sale of assets to the Shopping Centres Australasia Property Group (SCA Property Group). This was in line with the loss anticipated at the time the transaction was announced. The loss primarily represented provisions for rental guarantees provided by Woolworths in relation to specialty leasing risk. Woolworths provided a rental guarantee for a period of two years over specialty tenancies vacant as at the Implementation Date until they were first let for properties in the Completed Portfolio and for a period of two years from completion of development over all specialty income for the properties in the Development Portfolio. Refer to the Woolworths Limited Explanatory Memorandum dated 5 October 2012 for further detail.
- The sale of New Zealand properties impacts the New Zealand Supermarkets result whereas the sale of Australian properties is reflected in Central Overheads.

#### ***Victorian transport fleet redundancies***

- In FY13, Woolworths entered into arrangements with Linfox to outsource its Victorian transport fleet. The Victorian trucking fleet was the last in the network to be owned and operated by Woolworths and the change brought arrangements into line with all other areas. A one-off redundancy cost of \$25.8 million before tax (\$18.1 million after tax) was incurred.

#### ***US 144A bond redemption***

- In June 2013, US\$614.8 million of US 144A bonds were redeemed with a one-off cost to the profit and loss (within net financial expenses) of A\$82.3 million before tax (A\$57.6 million after tax) representing a premium paid on the bonds to redeem them early and termination of associated derivatives. This one-off cost will be more than offset by future net interest savings in both nominal and present value terms due to a reduction in the weighted average cost of Woolworths' remaining debt.

### Discontinued Operations

#### ***Sale of Consumer Electronics businesses***

- The sale of the Dick Smith Electronics business to Anchorage Capital Partners (Anchorage) was completed on 26 November 2012 and the sale of the Consumer Electronics business in India to Infiniti Retail Limited was completed on 15 October 2012.
- In relation to the sale of these businesses in FY13, a net gain of \$9.9 million before tax (\$7.9 million after tax) was recorded. Given the structure of the sale transactions, there was no material tax expense or benefit recorded from the disposal of the Consumer Electronics businesses.
- Lease commitments to the value of approximately \$300 million (unexpired lease term) were transferred with the sale of the Dick Smith business.

<sup>2</sup> For statutory reporting, FY14 represented the 52 weeks ended 29 June 2014 and FY13 represented the 53 weeks ended 30 June 2013. Where noted, 'normalised' growth has been provided for comparability and represents full year growth adjusted to remove the approximate impact of the 53<sup>rd</sup> week in FY13.

Similarly, Q4'14 represented the 12 weeks ended 29 June 2014 and Q4'13 represented the 13 weeks ended 30 June 2013. Where noted, 'normalised' growth has been provided for comparability and represents fourth quarter growth adjusted to remove the approximate impact of the 13<sup>th</sup> week in Q4'13.

Where specifically noted, Q3 and Q4 have been adjusted for differences in the timing of Easter. In FY13, the first week of Easter was included in Q3 whereas in FY14, Easter was in Q4. The impact of Easter is an approximation only and has been estimated for FY14 by adjusting FY13 sales to reflect the timing of Easter in FY14. In FY12, Easter was in Q4. The impact of Easter has been estimated for FY13 by adjusting FY12 sales to reflect the timing of Easter in FY13.

FY14 comparable sales growth has been calculated on a 52 week basis. Q4'14 comparable sales growth has been calculated on a 12 week basis.

<sup>3</sup> General Merchandise includes BIG W and EziBuy.

<sup>4</sup> The Consumer Electronics businesses in Australia, New Zealand and India were divested during FY13.

<sup>5</sup> The credit ratings referred to in this document have been issued by a credit rating agency which holds an Australian Financial Services Licence with an authorisation to issue credit ratings to wholesale clients only. The credit ratings in this document are published for the benefit of Woolworths' debt providers.

<sup>6</sup> Group earnings before interest, tax, depreciation, amortisation and rent (EBITDAR) divided by rent and interest costs. Rent and interest costs include capitalised interest but exclude foreign exchange gains / losses and dividend income.

<sup>7</sup> The standard shelf price movement index is calculated by comparing the number of comparable products sold in the current year using the current year prices to the number of comparable products sold in the current year using the prior year prices. The price used for this comparison is the standard shelf price. Products on promotion are excluded from the calculation (i.e. the volume of these items sold is removed from both years' sales). The calculation removes the impact of any changes in volumes and the distortion of promotional activity.

<sup>8</sup> Growth for New Zealand Supermarkets is quoted in New Zealand Dollars.

<sup>9</sup> This legislation became effective on 1 February 2014, however was repealed on 31 March 2014.

<sup>10</sup> Home Timber and Hardware was formerly known as Danks.

<sup>11</sup> Operating cash flow as a percentage of total group net profit after tax before depreciation and amortisation.

## FIVE YEAR ANALYSIS

PROFIT AND LOSS Weeks	2014 52	2013 53	2012 <sup>(2)</sup> 52	2011 <sup>(2)</sup> 52	2010 52
<b>SALES (\$m)</b>					
Australian Food and Liquor	41,170.7	40,031.2	37,549.2	36,176.1	34,675.4
Petrol	7,065.2	6,793.9	6,714.2	6,025.3	5,481.0
Australian Food, Liquor and Petrol	48,235.9	46,825.1	44,263.4	42,201.4	40,156.4
Supermarkets NZ	5,185.5	4,599.7	4,301.8	4,110.5	4,130.6
General Merchandise <sup>(1)</sup>	4,351.8	4,383.4	4,179.6	4,158.3	4,193.1
Consumer Electronics <sup>(2)</sup>	-	-	-	1,855.5	1,782.4
Total General Merchandise	4,351.8	4,383.4	4,179.6	6,013.8	5,975.5
Hotels	1,472.2	1,468.9	1,204.0	1,153.1	1,102.0
Home Improvement <sup>(3)</sup>	1,527.4	1,239.3	828.3	-	-
Unallocated <sup>(4)</sup>	-	-	-	664.1	329.8
<b>Total continuing operations</b>	<b>60,772.8</b>	<b>58,516.4</b>	<b>54,777.1</b>	<b>54,142.9</b>	<b>51,694.3</b>
Discontinued operations <sup>(2)</sup>	-	641.6	1,923.0	-	-
<b>Total Group</b>	<b>60,772.8</b>	<b>59,158.0</b>	<b>56,700.1</b>	<b>54,142.9</b>	<b>51,694.3</b>
<b>EARNINGS BEFORE INTEREST AND TAX (\$m)</b>					
<b>Continuing operations before significant items <sup>(5)</sup></b>					
Australian Food and Liquor	3,278.7	3,061.6	2,817.2	2,678.9	2,492.5
Petrol	89.3	137.7	127.1	117.6	99.5
Australian Food, Liquor and Petrol	3,368.0	3,199.3	2,944.3	2,796.5	2,592.0
Supermarkets NZ	271.4	236.2	224.5	191.9	190.4
General Merchandise <sup>(1)</sup>	152.9	191.3	178.4	177.0	200.0
Consumer Electronics <sup>(2)</sup>	-	-	-	26.8	31.5
Total General Merchandise	152.9	191.3	178.4	203.8	231.5
Hotels	275.4	263.7	195.7	183.7	176.7
Home Improvement <sup>(3)</sup>	(169.0)	(138.9)	(96.7)	-	-
Total trading operations	3,898.7	3,751.6	3,446.2	3,375.9	3,190.6
Central overheads <sup>(4)</sup>	(123.5)	(98.4)	(99.8)	(99.5)	(108.5)
<b>Total continuing operations before significant items <sup>(5)</sup></b>	<b>3,775.2</b>	<b>3,653.2</b>	<b>3,346.4</b>	<b>3,276.4</b>	<b>3,082.1</b>
<b>Discontinued operations <sup>(2)</sup></b>					
Discontinued operations before significant items <sup>(2),(5)</sup>	-	2.5	30.3	-	-
<b>Total Group before significant items <sup>(5)</sup></b>	<b>3,775.2</b>	<b>3,655.7</b>	<b>3,376.7</b>	<b>3,276.4</b>	<b>3,082.1</b>
<b>Significant items <sup>(5)</sup></b>					
Significant items <sup>(5)</sup>	-	(48.7)	(420.0)	-	-
<b>Total Group</b>	<b>3,775.2</b>	<b>3,607.0</b>	<b>2,956.7</b>	<b>3,276.4</b>	<b>3,082.1</b>
<b>EBIT TO SALES (%)</b>					
<b>Continuing operations before significant items <sup>(5)</sup></b>					
Australian Food, Liquor and Petrol	6.98	6.83	6.65	6.63	6.45
Supermarkets NZ	5.23	5.14	5.22	4.67	4.61
General Merchandise <sup>(1)</sup>	3.51	4.36	4.27	4.26	4.77
Consumer Electronics <sup>(2)</sup>	-	-	-	1.44	1.77
Hotels	18.71	17.95	16.25	15.93	16.03
Home Improvement <sup>(3)</sup>	(11.06)	(11.21)	(11.67)	-	-
<b>Total continuing operations before significant items <sup>(5)</sup></b>	<b>6.21</b>	<b>6.24</b>	<b>6.11</b>	<b>6.05</b>	<b>5.96</b>
<b>Discontinued operations <sup>(2)</sup></b>					
Discontinued operations before significant items <sup>(2),(5)</sup>	-	0.39	1.58	-	-
<b>Total Group before significant items <sup>(5)</sup></b>	<b>6.21</b>	<b>6.18</b>	<b>5.96</b>	<b>6.05</b>	<b>5.96</b>
<b>Total Group</b>	<b>6.21</b>	<b>6.10</b>	<b>5.21</b>	<b>6.05</b>	<b>5.96</b>
<b>PROFIT &amp; LOSS DETAIL (\$m)</b>					
<b>Continuing operations before significant items <sup>(5)</sup></b>					
Sales	60,772.8	58,516.4	54,777.1	54,142.9	51,694.3
Cost of goods sold	(44,295.2)	(42,754.9)	(40,316.1)	(40,049.7)	(38,300.7)
Gross profit	16,477.6	15,761.5	14,461.0	14,093.2	13,393.6
Gross profit margin (%)	27.11	26.94	26.40	26.03	25.91
Cost of doing business (CODB)	(12,702.4)	(12,108.3)	(11,114.6)	(10,816.8)	(10,311.5)
CODB margin (%)	20.90	20.70	20.29	19.98	19.95
Selling, general and admin expenses (excluding, rent, depreciation and amortisation)	(9,807.4)	(9,378.6)	(8,671.6)	(8,417.7)	(8,035.9)
EBITDAR	6,670.2	6,382.9	5,789.4	5,675.5	5,357.7
EBITDAR margin (%)	10.98	10.91	10.57	10.48	10.36
Rent (including fitout rent)	(1,898.7)	(1,764.2)	(1,559.5)	(1,541.2)	(1,477.9)
EBITDA	4,771.5	4,618.7	4,229.9	4,134.3	3,879.8
EBITDA margin (%)	7.85	7.89	7.72	7.64	7.51
Depreciation and amortisation	(996.3)	(965.5)	(883.5)	(857.9)	(797.7)
EBIT	3,775.2	3,653.2	3,346.4	3,276.4	3,082.1
EBIT margin (%)	6.21	6.24	6.11	6.05	5.96
Net financing costs	(218.9)	(251.1)	(242.9)	(225.3)	(181.5)
Woolworths Notes interest	(41.2)	(46.4)	(39.3)	(36.2)	(30.0)
Profit before tax and significant items <sup>(5)</sup>	3,515.1	3,355.7	3,064.2	3,014.9	2,870.6
Taxation	(1,056.7)	(996.6)	(885.0)	(874.6)	(832.6)
Profit after tax and before significant items <sup>(5)</sup>	2,458.4	2,359.1	2,179.2	2,140.3	2,038.0
<b>Discontinued operations <sup>(2)</sup></b>					
Profit after tax and before significant items <sup>(2),(5)</sup>	-	1.8	21.7	-	-
<b>Group net profit after tax before significant items <sup>(5)</sup></b>	<b>2,458.4</b>	<b>2,360.9</b>	<b>2,200.9</b>	<b>2,140.3</b>	<b>2,038.0</b>
<b>Significant items after tax <sup>(5)</sup></b>					
Significant items after tax <sup>(5)</sup>	-	(96.3)	(383.7)	-	-
<b>Group net profit after tax</b>	<b>2,458.4</b>	<b>2,264.6</b>	<b>1,817.2</b>	<b>2,140.3</b>	<b>2,038.0</b>
Non-controlling interests	(6.7)	(5.2)	(0.5)	(16.3)	(17.2)
<b>Profit attributable to members of Woolworths Limited after tax</b>	<b>2,451.7</b>	<b>2,259.4</b>	<b>1,816.7</b>	<b>2,124.0</b>	<b>2,020.8</b>

## FIVE YEAR ANALYSIS

<b>BALANCE SHEET (\$m)</b>	<b>2014</b>	<b>2013</b>	<b>2012 <sup>(2)</sup></b>	<b>2011 <sup>(2)</sup></b>	<b>2010</b>
<b>Weeks</b>	<b>52</b>	<b>53</b>	<b>52</b>	<b>52</b>	<b>52</b>
Inventory	4,693.2	4,205.4	3,698.3	3,736.5	3,438.8
Accounts payable	(4,657.1)	(4,080.0)	(4,013.4)	(4,132.0)	(3,953.3)
Net investment in inventory	36.1	125.4	(315.1)	(395.5)	(514.5)
Fixed assets and investments	10,394.5	9,564.8	9,846.5	8,830.5	7,802.9
Intangibles	6,335.0	5,784.3	5,282.0	5,236.6	5,071.0
Receivables	1,033.9	985.2	894.4	778.0	672.2
Other creditors	(3,184.9)	(3,086.1)	(2,954.7)	(2,646.8)	(2,455.9)
<b>Total funds employed <sup>(6)</sup></b>	<b>14,614.6</b>	<b>13,373.6</b>	<b>12,753.1</b>	<b>11,802.8</b>	<b>10,575.7</b>
Net tax balances	522.9	425.2	423.2	305.7	233.6
<b>Net assets employed</b>	<b>15,137.5</b>	<b>13,798.8</b>	<b>13,176.3</b>	<b>12,108.5</b>	<b>10,809.3</b>
Cash and borrowings <sup>(7)</sup>	(3,432.9)	(3,602.7)	(3,916.3)	(3,325.3)	(2,828.7)
Capital call receivable from non-controlling interest	-	-	-	93.0	-
Other financial assets and liabilities	(1,179.2)	(895.6)	(833.7)	(1,030.4)	(162.9)
<b>Net assets continuing operations</b>	<b>10,525.4</b>	<b>9,300.5</b>	<b>8,426.3</b>	<b>7,845.8</b>	<b>7,817.7</b>
<b>Net assets discontinued operations <sup>(2)</sup></b>	<b>-</b>	<b>-</b>	<b>20.0</b>	<b>-</b>	<b>-</b>
<b>Total net assets</b>	<b>10,525.4</b>	<b>9,300.5</b>	<b>8,446.3</b>	<b>7,845.8</b>	<b>7,817.7</b>
Non-controlling interests	272.9	272.1	258.1	252.6	247.3
Shareholders' equity	10,252.5	9,028.4	8,188.2	7,593.2	7,570.4
<b>Total equity</b>	<b>10,525.4</b>	<b>9,300.5</b>	<b>8,446.3</b>	<b>7,845.8</b>	<b>7,817.7</b>
<b>CASH FLOW (\$m)</b>					
<b>Continuing and discontinued operations <sup>(2)</sup></b>					
EBITDA	4,771.5	4,572.5	3,852.6	4,134.3	3,879.8
Movement in net investment in inventory	103.2	(490.6)	(282.6)	(75.9)	(69.5)
Other operating cash flows and other non cash	98.7	69.8	614.5	83.8	88.4
Net interest paid	(338.2)	(454.5)	(369.3)	(309.6)	(249.8)
Tax paid	(1,162.5)	(977.3)	(941.4)	(841.5)	(896.9)
<b>Operating cash flow</b>	<b>3,472.7</b>	<b>2,719.9</b>	<b>2,873.8</b>	<b>2,991.1</b>	<b>2,752.0</b>
Payments for property, plant, equipment and intangibles	(1,898.7)	(1,955.3)	(2,141.8)	(2,138.5)	(1,817.7)
Proceeds on disposal of property, plant and equipment and subsidiaries	230.9	1,008.9	199.5	394.4	55.4
Other investing cash flows	(363.6)	(255.3)	(138.0)	(433.3)	(189.9)
<b>Cash flow from operations after investing activities</b>	<b>1,441.3</b>	<b>1,518.2</b>	<b>793.5</b>	<b>813.7</b>	<b>799.8</b>
Movement in gross debt	(67.3)	(527.3)	(468.9)	1,758.3	486.1
Issue of subsidiary shares to non-controlling interests	183.0	230.0	203.0	176.6	79.5
Dividends paid	(1,491.1)	(1,396.7)	(1,317.2)	(1,260.0)	(1,164.6)
Dividends paid to non-controlling interests	(32.0)	(20.1)	(15.6)	(13.2)	(16.8)
Buyback of shares	-	-	-	(738.7)	(294.6)
New shares issued	35.5	193.7	129.5	105.1	77.5
Payments for shares acquired by the Woolworths Employee Share Trust	-	-	-	(28.8)	-
Effects of exchange rate changes on balance of cash held in foreign currencies	4.0	6.2	1.3	(6.8)	(0.2)
<b>Net cash flow</b>	<b>73.4</b>	<b>4.0</b>	<b>(674.4)</b>	<b>806.2</b>	<b>(33.3)</b>

## FIVE YEAR ANALYSIS

SHAREHOLDER VALUE Weeks	2014 52	2013 53	2012 <sup>(2)</sup> 52	2011 <sup>(2)</sup> 52	2010 52
<b>ROFE (Pre-tax return on funds employed) (%) <sup>(8)</sup></b>					
Group normal	26.98	27.61	24.08	29.28	30.98
Continuing operations before significant items <sup>(5)</sup>	26.98	27.99	27.75	29.28	30.98
<b>DU PONT ANALYSIS (before significant items ) (%) <sup>(5)</sup></b>					
EBIT to sales	6.21	6.18	5.96	6.05	5.96
Service burden <sup>(9)</sup>	93.11	91.85	91.60	92.02	93.14
Tax burden <sup>(10)</sup>	69.75	70.16	71.14	70.99	71.00
Asset turn <sup>(11)</sup>	2.62	2.70	2.67	2.77	2.94
Financial leverage <sup>(12)</sup>	2.41	2.55	2.69	2.58	2.44
Return on equity <sup>(13)</sup>	25.43	27.37	27.89	28.01	28.10
<b>EARNINGS PER SHARE</b>					
Ordinary share price closing (\$)	35.66	32.81	26.38	27.25	27.40
Market capitalisation (\$m)	44,925.1	41,018.7	32,498.3	33,149.6	33,733.2
Weighted average shares on issue (m)	1,248.0	1,237.4	1,222.0	1,216.2	1,232.1
Normal basic EPS (cents per share) <sup>(14)</sup>	196.5	182.6	148.7	174.6	164.0
Normal basic EPS before significant items (cents per share) <sup>(5),(14)</sup>	196.5	190.4	180.1	174.6	164.0
Normal basic EPS continuing operations before significant items (cents per share) <sup>(5),(14)</sup>	196.5	190.2	178.3	174.6	164.0
Interim dividend (\$m)	815.6	770.6	723.9	691.4	657.2
Interim dividend (cents per share)	65.0	62.0	59.0	57.0	53.0
Final dividend (\$m) <sup>(15)</sup>	907.1	888.2	826.9	792.9	766.3
Final dividend (cents per share)	72.0	71.0	67.0	65.0	62.0
Total dividend (\$m) <sup>(15)</sup>	1,722.7	1,658.8	1,550.8	1,484.3	1,423.5
Total dividend (cents per share)	137.0	133.0	126.0	122.0	115.0
Payout ratio (%)	70.27	73.42	85.36	69.88	70.44
Payout ratio before significant items (%) <sup>(5)</sup>	70.27	70.42	70.48	69.88	70.44
Price/earnings ratio (times)	18.15	17.97	17.74	15.60	16.71
Price/earnings ratio before significant items (times) <sup>(5)</sup>	18.15	17.23	14.65	15.60	16.71
Price/operating cash flow ratio (times)	12.83	14.91	11.23	11.08	12.29
<b>GROWTH RATES (continuing operations before significant items ) (% increase) <sup>(5),(16)</sup></b>					
Sales	3.86	6.83	4.76	4.74	4.23
Sales per equivalent week	5.85	4.81	4.76	4.74	4.23
EBITDA	3.31	9.19	3.72	6.56	9.44
EBIT	3.34	9.17	2.98	6.30	9.47
Profit before tax	4.75	9.51	2.51	5.03	9.30
Normal basic EPS	3.31	6.67	3.06	6.48	8.82
<b>FINANCIAL STRENGTH (before significant items ) <sup>(5)</sup></b>					
Service cover ratio (times) <sup>(17)</sup>	14.51	12.27	11.91	12.53	14.57
Fixed charges cover (times) <sup>(18)</sup>	3.0	3.0	2.9	3.0	3.1
Sales to inventory (times) <sup>(19)</sup>	13.66	14.69	14.95	15.09	15.36
Capital expenditure to EBITDA (%)	39.79	42.31	50.13	51.73	46.85
Operating cash flow per share (\$)	2.78	2.20	2.35	2.46	2.23
Serviced gearing (%) <sup>(20)</sup>	26.17	28.72	33.76	33.83	27.16
Current assets to current liabilities (%)	94.93	90.68	85.75	78.87	71.66

## FIVE YEAR ANALYSIS

PRODUCTIVITY	2014	2013	2012 <sup>(2)</sup>	2011 <sup>(2)</sup>	2010
<b>STORES (Number)</b>					
<b>Supermarkets</b>					
New South Wales and Australian Capital Territory	282	271	262	255	248
Queensland	222	209	203	194	189
Victoria	226	221	214	203	200
South Australia and Northern Territory	81	78	78	76	74
Western Australia	88	88	85	83	83
Tasmania	32	30	30	29	29
<b>Supermarkets - Australia</b>	<b>931</b>	<b>897</b>	<b>872</b>	<b>840</b>	<b>823</b>
Supermarkets - New Zealand	171	166	161	156	152
<b>Total Supermarkets</b>	<b>1,102</b>	<b>1,063</b>	<b>1,033</b>	<b>996</b>	<b>975</b>
Thomas Dux	11	11	11	11	11
Freestanding Liquor	349	339	329	305	281
ALH Group Retail Outlets	544	526	507	488	480
Caltex / WOW Petrol	131	131	132	132	132
WOW Petrol - Australia	502	482	467	449	429
WOW Petrol - New Zealand	-	-	-	-	22
<b>Total Supermarket Division</b>	<b>2,639</b>	<b>2,552</b>	<b>2,479</b>	<b>2,381</b>	<b>2,330</b>
<b>General Merchandise</b>					
BIG W	182	178	172	165	161
EziBuy	4	-	-	-	-
Dick Smith Electronics	-	-	-	390	394
Tandy	-	-	-	4	22
<b>Total General Merchandise</b>	<b>186</b>	<b>178</b>	<b>172</b>	<b>559</b>	<b>577</b>
Hotels including clubs (ALH Group)	329	326	294	282	284
Home Timber and Hardware <sup>(21)</sup>	28	26	21	19	8
Masters	49	31	15	-	-
<b>Total continuing operations</b>	<b>3,231</b>	<b>3,113</b>	<b>2,981</b>	<b>3,241</b>	<b>3,199</b>
<b>Discontinued operations <sup>(2)</sup></b>					
Dick Smith Electronics	-	-	347	-	-
Tandy	-	-	1	-	-
<b>TOTAL GROUP</b>	<b>3,231</b>	<b>3,113</b>	<b>3,329</b>	<b>3,241</b>	<b>3,199</b>
<b>STORES (Movement) FY14</b>		<b>30 JUNE 2013</b>	<b>OPENED/ACQ</b>	<b>CLOSED</b>	<b>29 JUNE 2014</b>
<b>Supermarkets</b>					
New South Wales and Australian Capital Territory		271	13	2	282
Queensland		209	15	2	222
Victoria		221	6	1	226
South Australia and Northern Territory		78	3	-	81
Western Australia		88	2	2	88
Tasmania		30	2	-	32
<b>Supermarkets - Australia</b>		<b>897</b>	<b>41</b>	<b>7</b>	<b>931</b>
Supermarkets - New Zealand		166	7	2	171
<b>Total Supermarkets</b>		<b>1,063</b>	<b>48</b>	<b>9</b>	<b>1,102</b>
Thomas Dux		11	-	-	11
Freestanding Liquor		339	21	11	349
ALH Group Retail Outlets		526	25	7	544
Caltex / WOW Petrol		131	-	-	131
WOW Petrol - Australia		482	22	2	502
<b>Total Supermarket Division</b>		<b>2,552</b>	<b>116</b>	<b>29</b>	<b>2,639</b>
<b>General Merchandise</b>					
BIG W		178	4	-	182
EziBuy		-	4	-	4
<b>Total General Merchandise</b>		<b>178</b>	<b>8</b>	<b>-</b>	<b>186</b>
Hotels (ALH Group)		326	4	1	329
Home Timber and Hardware <sup>(21)</sup>		26	2	-	28
Masters		31	18	-	49
<b>Total continuing operations</b>		<b>3,113</b>	<b>148</b>	<b>30</b>	<b>3,231</b>
<b>Discontinued operations <sup>(2)</sup></b>					
Dick Smith Electronics and Tandy (Aust/NZ)		-	-	-	-
<b>TOTAL GROUP MOVEMENT</b>		<b>3,113</b>	<b>148</b>	<b>30</b>	<b>3,231</b>
<b>Weeks</b>	<b>52</b>	<b>53</b>	<b>52</b>	<b>52</b>	<b>52</b>
<b>AREA (sqm)</b>					
Supermarket Division (Australia) <sup>(22)</sup>	2,522,981	2,413,527	2,318,756	2,202,620	2,127,195
Supermarket Division (New Zealand) <sup>(23)</sup>	386,818	372,373	351,744	333,274	325,256
General Merchandise Division <sup>(24)</sup>	1,042,927	1,016,086	1,107,732	1,086,082	1,061,934
<b>SALES PER AVERAGE SQUARE METRE (normalised 52 weeks)</b>					
Supermarket Division (Australia) <sup>(22)</sup>	16,020.8	15,972.9	15,980.2	16,171.8	16,103.1
Supermarket Division (New Zealand) <sup>(23)</sup>	14,097.5	14,568.1	15,178.9	15,131.6	15,042.1
General Merchandise Division <sup>(24)</sup>	4,227.1	4,275.2	5,241.9	5,299.9	5,449.8

## FIVE YEAR ANALYSIS

### NOTES TO STATISTICS

1. General Merchandise includes BIG W and EziBuy.
2. On 27 September 2012, Woolworths announced its exit from the Consumer Electronics market segment with the sale of its wholesale operations in India and the Dick Smith Electronics business in Australia and New Zealand. For statutory reporting, Dick Smith Electronics operations were reported as a discontinued operation from financial year 2012. India Wholesale operations were reported as a discontinued operation from financial year 2013. For comparative purposes within this summary, with the exception of the balance sheet, financial year 2012 was adjusted to include India Wholesale as a discontinued operation. Financial year 2011 balances are consistent with the way they were reported at financial year 2011 (that is, do not reflect any restatement of the profit and loss for discontinued operations).
3. Prior to financial year 2012, Home Improvement was included in the 'Unallocated' category.
4. Unallocated/ Central overheads consists of the Group's operating segments that are not separately reportable (Home Improvement prior to financial year 2012) as well as various support functions including Property and Head Office costs.
5. Significant items represent:
  - in 2013, profit of \$9.9m before tax (\$7.9m after tax) on sale of the Consumer Electronics businesses
  - in 2013, the one-off loss of \$32.8m before tax (\$28.5m after tax) on the Shopping Centres Australasia Property Group transaction
  - in 2013, the one-off costs of \$25.8m before tax (\$18.1m after tax) for Victorian transport fleet redundancies
  - in 2013, the one off costs of \$82.3m before tax (\$57.6m after tax) relating to the US144A bond redemption
  - in 2012, the \$420.0m before tax (\$383.7m after tax) restructuring provision set aside for the restructure and divestment of Dick Smith Electronics in Australia and New ZealandWhere noted, profit and loss items have been adjusted to reflect these significant items.
6. Funds employed is net assets excluding net tax balances, net debt, other financial liabilities and assets and liabilities as a result of hedging per *AASB 139 Financial Instruments: Recognition and Measurement*.
7. Cash and borrowings is gross debt less cash on hand, cash at bank and cash on short term deposit.
8. Return on funds employed (ROFE) is EBIT as a percentage of average (of opening and closing) funds employed for the year. For comparability, the continuing operations ratio excludes Consumer Electronics Australia, New Zealand and India from financial year 2012.
9. Service burden is net profit before income tax expressed as a percentage of EBIT.
10. Tax burden is profit after income tax attributable to shareholders expressed as a percentage of profit before income tax.
11. Asset turn is total sales divided by average (of opening and closing) total assets for the year.
12. Financial leverage is average (of opening and closing) total assets divided by average (of opening and closing) shareholders' equity for the year.
13. Return on equity is profit after income tax attributable to shareholders, divided by average (of opening and closing) shareholders' equity for the year.
14. Normal basic earnings per share (normal EPS) is profit after tax and servicing Hybrid Notes attributable to shareholders divided by the weighted average number of ordinary shares on issue during the year. The weighted average number of shares on issue has been calculated in accordance with Accounting Standard *AASB 133 Earnings per Share*.
15. The current year figure represents the forecast dividend given the shares on issue at the date the full year results are released to the market. This figure will change if there are any shares issued between the reporting date and the ex-dividend date.
16. Growth rates in 2014 have been impacted by the 2013 year having 53 weeks.
17. Service cover ratio is EBIT divided by the sum of net financing costs and Hybrid Notes interest.
18. Fixed charges cover is EBITDAR divided by rent and interest costs. Rent and interest costs include capitalised interest but exclude foreign exchange gains/losses and dividend income.
19. Sales to inventory is total sales divided by average (of opening and closing) inventory.
20. Serviced gearing is cash and borrowings together with the hedge assets and liabilities related to those borrowings divided by cash and borrowings together with the hedge assets and liabilities related to those borrowings plus total equity.
21. Previously known as 'Danks'. The 2014 store numbers included an additional store not previously included in store numbers.
22. Supermarkets Division (Australia) excludes Langton's, Cellarmasters, Petrol, Wholesale and ALH Group retail (BWS).
23. New Zealand Supermarkets excludes Gull and franchise outlets. Sales per square metre is presented in New Zealand dollars.
24. Includes Big W, EziBuy, Dick Smith and Tandy. Excludes Woolworths India.