



# ASX: SGO Results Presentation FY 2014

### **Disclaimer**



- 1. This presentation has been prepared by **Stream Group Limited (ACN 010 597 672)** ("SGO"). Each recipient of this presentation ("Recipient") is deemed to have agreed to accept the qualifications limitations and disclaimers set out below.
- 2. SGO, Stream Group Holdings Pty Limited and their respective subsidiaries directors, officers, employees, advisors or representatives (together Beneficiaries) make no representation or warranty express or implied as to the accuracy, reliability or completeness of any information contained in this presentation including any forecast or prospective information. Past performance information given in this presentation is given for illustrative purposes only and should not be relied upon as (and is not) an indication of future performance. The forward-looking statements included in this presentation involve subjective judgement and analysis and are subject to significant uncertainty risks and contingencies, many of which outside the control of and unknown to the Beneficiaries. Actual future events may vary materially from the forward-looking statements and the assumptions on which those statements are based. Given these uncertainties, you are cautioned not to place undue reliance on such forward-looking statements.
- 3. This presentation is a general overview only, it does not take into account the individual investment objectives, financial situation or particular needs of any person, and it does not purport to contain all the information that may be required to evaluate an investment in SGO. The information in this presentation is provided personally to the Recipient as a matter of interest only. It does not amount to an express or implied recommendation with respect to any investment in SGO, nor does it constitute financial product advice. The Recipient intending investors and their respective advices should (a) conduct their own independent review, investigations and analysis of SGO, and of the information contained or referred to in this representation; and (b) seek professional advice as to whether an investment in the securities of SGO is appropriate for them, having regard to their personal objectives, risk profile, financial situation and needs.
- 4. Nothing in this presentation is to be taken to be solicitation, offer, invitation or other proposal to subscribe for SGO securities. This presentation does not and will not form part of any contract for the acquisition of SGO securities. The distribution of this presentation in jurisdictions outside Australia may be restricted by law and persons who come into position of this presentation in such jurisdictions should seek advice on and observe any such restrictions.
- 5. Except in so far as liability under any law cannot be excluded, none of the Beneficiaries shall have any responsibility or liability for any information contained in this presentation or in any other way for errors or emissions (including responsibility to any persons by reason of negligence).
- 6. No Recipient shall disclose any information contained in this presentation or the existence of this presentation to any other person.



"Despite very benign market conditions in Australia for FY14, we have continued to invest in the business; innovating new and exciting products, expanding geographical markets, expanding business support resources and increasing leadership capability.

We are confident that these investments position Stream very well for the future to be able meet the challenges and opportunities resulting from our operating environments globally."

**Don McKenzie** 

Managing Director Stream Group Limited

### **Financial results - Overview**



Revenue	\$29,655,046
Operating NPBT	\$543,764*
Investment Losses	(\$3,139,681)
Statutory NPAT	(\$2,421,750)
EBIT	\$1,004,670
EBITDA	\$1,913,177
Normalised NPBT	\$2,888,000
Normalised EBITDA	\$4,257,677

<sup>\*</sup>excluding payments under employee share plan related to Longreach Group.

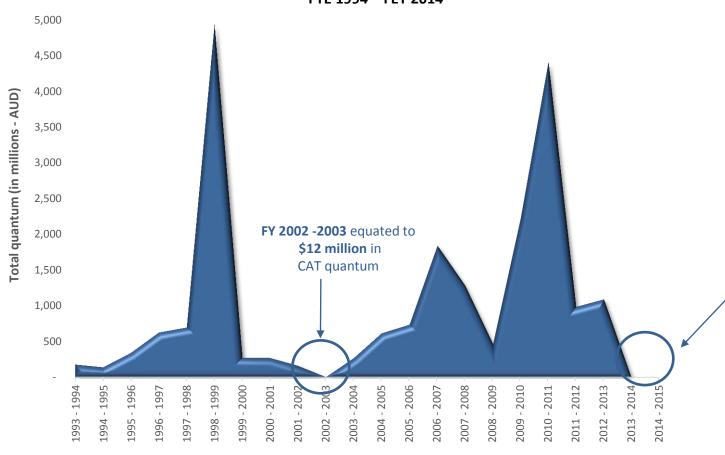
The normalised basis is an unaudited non-IFRS measure that, in the opinion of the Board, is useful in understanding and appraising the Company's underlying performance.

### **Australian catastrophe history**





Financial Year Movement (trend projection)
FYE 1994 – FEY 2014



**2014** weather related claims have been **uncharacteristically benign** compared to the last 20 years.

Data sourced from Insurance Council of Australia (April 2014)
Figures only include cyclone, floods, storms and bushfires.
Figures normalised to AUD 2011.



### **Financial results – Normalised Profit**



Stream Group Limited				
Excluding associated entity losses	FY 2014	FY 2013		
			% change	
Operating Profit	469,996	4,656,872	90%	•
Expansion costs in UK	1,631,204	704,090	131%	1
Share plans & negative goodwill	191,635	-	100%	1
Software Services and e-Commerce	305,618	-	100%	•
Listing Costs	87,943	_	100%	1
Cerno IT and administrative costs	-	353,794	100%	-
One off licence fees and consultant costs	192,642	-	100%	1
Normalised Net Profit Before Tax	2,888,000	5,714,756	49%	•

The normalised basis is an unaudited non-IFRS measure that, in the opinion of the Board, is useful in understanding and appraising the Company's underlying performance.

# **Cash flow analysis**



Stream Group Limited						
	FY 2014	FY 2013	% Change			
EBITDA	1,913,177	5,441,090	(65%)	•		
Less net financing charges	343,039	84,359	307%	1		
Less income tax paid	814,136	1,264,707	(36%)	-		
Less capital expenditure	3,439,522	3,038,658	13%	1		
Free cash flow	(2,683,520)	1,053,366	(355%)	<b>₽</b>		
Add: Normalisation Add Backs	2,418,004	1,057,884	128%	1		
Underlying Free cash flow	(265,516)	2,111,250	(112%)	<b>₽</b>		
Operating Cash inflow	(1,417,052)	1,348,210	(205%)	-		
Add back: cash outflow Normalisation Add Backs	2,418,004	1,057,884	128%	1		
Add back: net financing charges	343,039	84,359	307%	1		
Add back: income tax paid	814,136	1,264,707	(36%)	1		
Ungeared pre-tax operating cash flows	2,158,127	3,755,160	(42%)	•		
Underlying EBITDA	4,331,181	6,498,974	(33%)	•		
Underlying cash conversion ratio	50%	58%				

## **Balance sheet**



Stream Group Limited				
	FY 2014	FY 2013	% Char	nge
Cash	3,304,147	7,614,840	(57%)	1
Receivables	12,536,190	8,391,471	49%	1
Work in progress	2,741,818	3,268,148	(16%)	1
Other current assets	326,323	453,817	(28%)	1
Non-Current Assets	8,577,453	8,188,891	5%	1
Total Assets	27,485,931	27,917,167	(2%)	<b>₽</b>
Trade and other payables	11,453,653	16,931,899	(32%)	-
Borrowings	851,269	81,400	946%	1
Current Tax	567,931	1,050,171	(46%)	-
Provisions and Other liabilities	1,043,790	708,725	47%	1
Non-Current Liabilities	3,866,717	3,116,460	24%	1
Total Liabilities	17,783,360	21,888,655	(19%)	•
Net Assets	9,702,571	6,028,512	61%	1
Current Ratio	1.36	1.05	29%	

### **Operational achievements**



### **Claims Services**



- ✓ Major UK client secured.
- ✓ Continued transformation of Cerno over \$10mil cost reductions.
- ✓ Continued diversification of Australian client base.
- ✓ Capacity for significant growth.

#### **Software Services**



- ✓ Exclusive Xactware licence in Australia and New Zealand markets.
- ✓ QuSol platform launched for supply chain providers.

#### **E-Commerce**



- ✓ Launch of Beta website.
- ✓ Product catalogue > 6 million products and growing.

### **General Group**

- ✓ Manila back office program- increasing capacity and reducing cost.
- ✓ Continued strengthening of management team.



# **OUTLOOK**

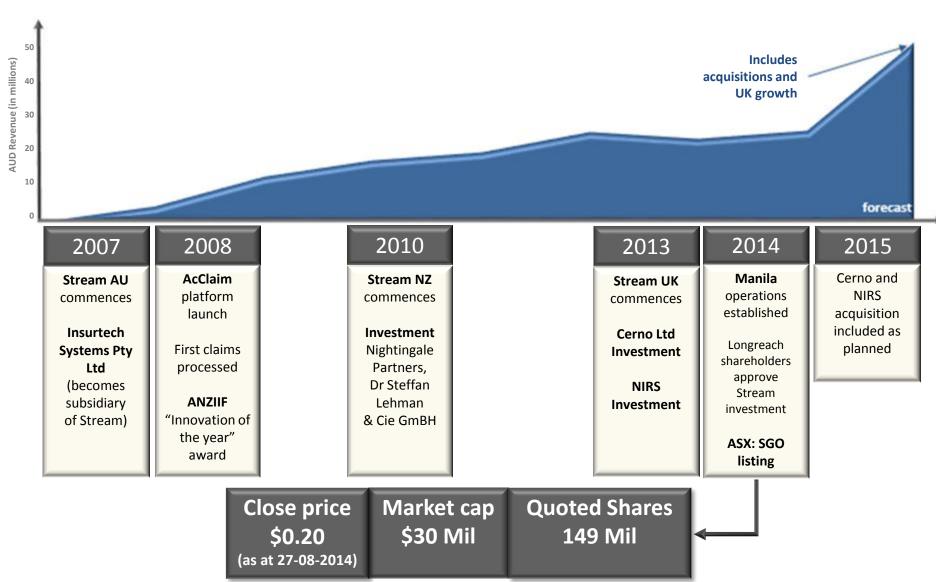






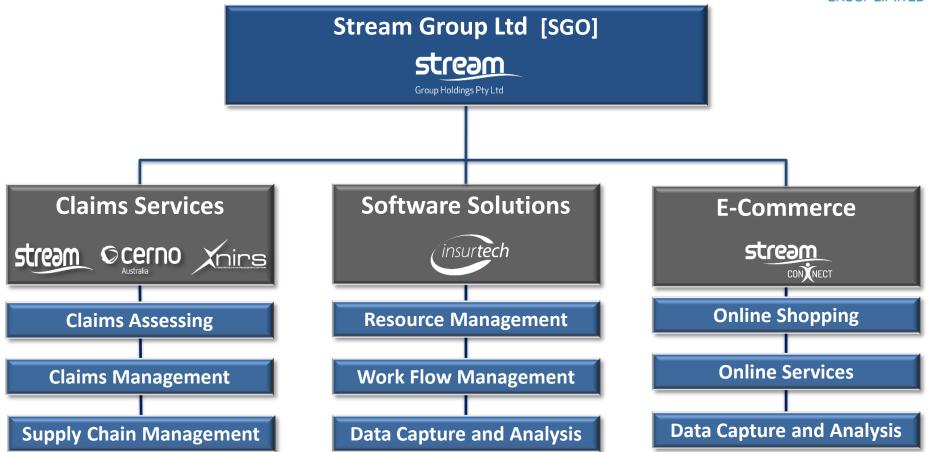
# The journey so far......





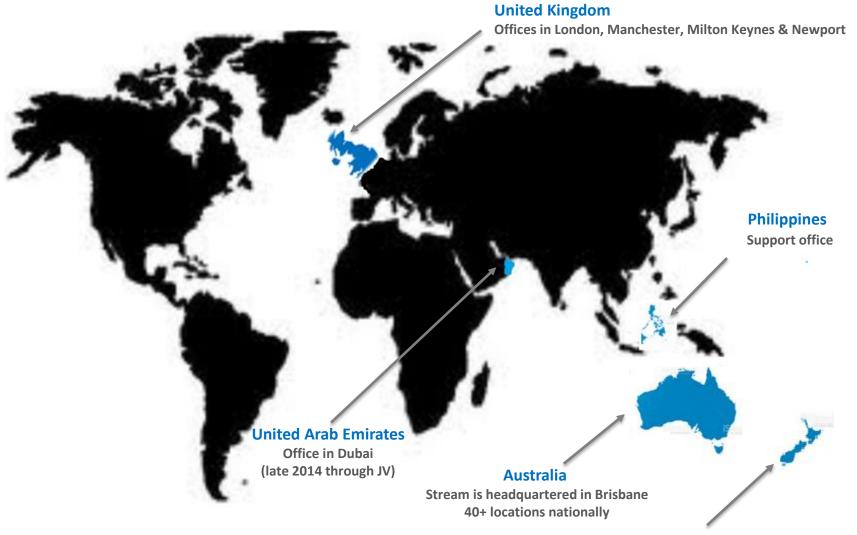
## **Stream Group Limited – Company structure**





## **Stream Group Limited - Expanding global reach**





**New Zealand** 

Offices in Auckland, Wellington & Christchurch



# **CLAIM SERVICES DIVISION**



Stream ( Cerno NIRS









Australia (\*\*) United Kingdom (\*\*) New Zealand



### **Claims services – Diverse expertise**







**Building & property** 



Catastrophe management





Major loss



Liability



Commercial & domestic



Financial risks



Engineering



Construction



Agriculture



Investigations



**Risk survey** 



Motor



Strata & landlord



Marine





Contents fulfillment



**Contents validation** 



Manufacturer & distributor direct relationships

### **Claims Services - Value proposition**



Clients use our services because:



We have the expertise...



We close claims swiftly...



We get the best cost outcome...



We increase customer satisfaction...

By delivering on the above, Clients achieve greater profitability due to:





Increased customer retention

### **Claims Services - Diverse client base**



















































Customer spread across Stream, Cerno and NIRS. Total client base of over 100 individual clients.

### **Claims Services acquisition strategy**





Right cultural fit



Expansion of client base



Broadened expertise



Increased product capability



Leveraged ability to expand global reach



Strong growth opportunities



Bolstered brand recognition



Strengthened market position

Stream will only consider acquisition of companies if all of these boxes can be 'ticked'

## **Cerno transformation: Making positive progress**



# Phase 3: High performing business



# Phase 1: Cerno alignment



This phase consisted of two major activities:

- The organisational redesign of Cerno to ensure delivery of client objectives; and
- Upgrading Cerno from outdated manual processes and technology to align with strategic modern direction; facilitating increasing efficiencies and visibility to the business and our clients.

#### Phase 2: Transformation



- Implementation of skills-based routing to align with our core philosophy of 'right first time'.
- Introduction of 'value for money' strategies focusing on reduction of claim lifecycle, increase of file closure rates and enhanced claims outcomes.
- Dedicated client account management approach; both operational and strategic.
- Continued recruitment of key executives and senior managers.
- Consolidation of shared services across the Group.
- Alignment of product with best practice and market need.

#### Full alignment of:

- Business divisions one brand; one vision; one purpose; one set of core values.
- Product delivery recognised 'best of breed' and market leading.
- Software solutions innovative, leading edge and value driven.

#### Thought leadership:

- Recognised as trusted advisors.
- Promoting best practice across the industry.
- Driving industry change.

#### Employer of choice:

- Investment in people.
- Ethical and sustainable.
- Passionate and engaged.

We are well advanced in restoring Cerno to a high performing business, through right sizing and restructuring products/services. This has resulted in operational savings >\$10 millions per year



# **SOFTWARE SERVICES DIVISION**

**Insurtech Systems Pty Ltd** 

**AcClaim** 



QuSol



**Xactware** 

**Australia** 



United Kingdom (\*\*)



**New Zealand** 

### **Software Services - Strong market position**



- Three core software products; AcClaim, QuSol & Xactware.
- Vertically integrating insurers to intermediaries to the supply chain.

# AcClaim

Supporting our internal Claims Services' businesses





Provision of proprietary software applications to external supply chain and non-insurance customer base

Covering all aspects of the market:

INSURERS, INTERMEDIARIES, SUPPLY CHAIN, INSURANCE & NON-INSURANCE.



### **Software Services – AcClaim platform**

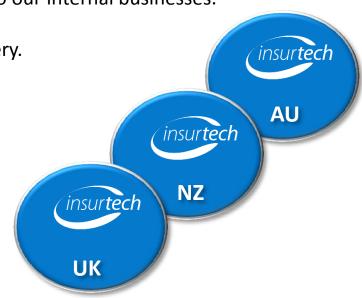


# AcClaim

Supporting our internal Claims Services' businesses



- Provision of proprietary claims management solutions to our internal businesses.
- AcClaim is a enabler of our differentiated services delivery.
- Enviable and agile solution.
- Unique in the marketplace.
- Market leading functionality.



### **Software Services – QuSol platform**





Provision of proprietary software applications to external supply chain and non-insurance customer base

- Penetrating the supply chain to extend the value proposition.
- Opportunity to leverage 1000's service providers into customers.
- Leveraging existing investment of IT systems.
- Closing the loop on claims delivery.
- Extends to non insurance customer base.



### **Software Services –Xactware**





### Insurtech; exclusive delivery and implementation partner in AU & NZ....



"Through Insurtech, we have outstanding representation in Australia and New Zealand that gives us the infrastructure to provide the support and backing that customers need to help them get the most out of Xactware technology."

Jim Loveland 
Xactware President and CEO www.xactware.com 
July 2014



# **E-COMMERCE**





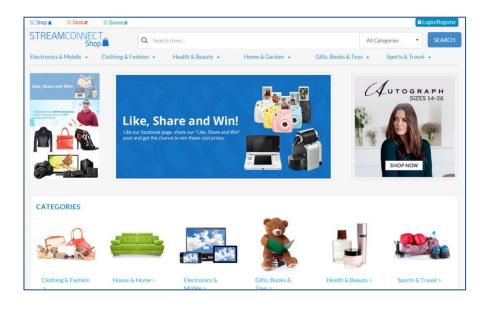






#### **E-Commerce**





STREAMCONNECT, Shop

Access to 1,000's of products to price compare and buy direct from reputable sources.



Access to the hottest online deals

- Big data capture of millions of products, item specifications and sales history used by claims services group to validate and settle insurance claims.
- Product catalogue > 6 million SKUs.
- Insurance user base: Insured's able to self serve and purchase their own replacement items online providing new revenue for Stream (where Insurer's allow).
- Non-insurance user base: to be leveraged through existing customer base, social media and online marketing.



Access to a wide variety of service providers and trades; with the ability to obtain quotes and compare. Dec 2014 launch.



# **NON-INSURANCE**

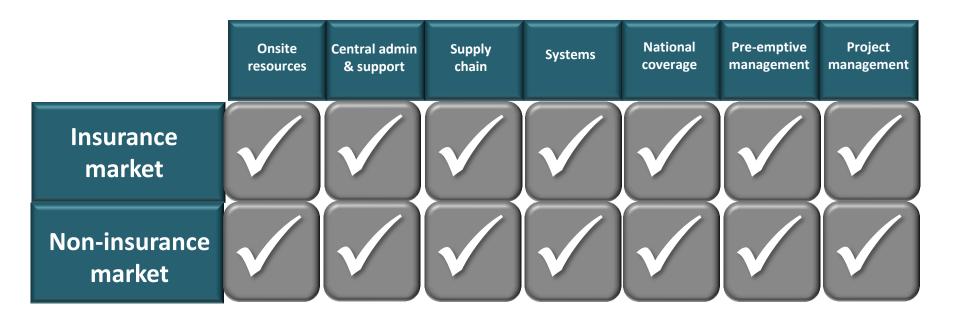


**New Opportunity** (\*\*) Leveraging Existing Resources and Cost Base

### Non-insurance: Revenue diversification



- Stream will leverage resources, processes and infrastructure from services that the Group currently only provides to Insurance companies.
- Creates additional revenue for the group; reducing risk and increasing existing resource utilisation.
- Markets include property and facilities maintenance for private and government organisations.





#### For more information, please contact:

#### Don McKenzie Managing Director

T: +61 412 667 471

E: don.mckenzie@streamgroup.com.au

# **Christian Bernecker Chairman**

T: +61 408 293 222

E: christian.bernecker@streamgroup.com.au

