



# Corporate Overview October 2014

Stream Group Limited | ABN: 90 128 027 501



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### 1.1 Corporate Data

- Australian Stock Exchange Listed May 2014 (ASX:SGO)
- Market Capitalisation: \$31 million (21c per share)
- Issued Capital: 153 Million Shares



• Top 5 Shareholders:

•	Don McKenzie	45.0%
•	Dr Jens Neiser	12.0%
•	Nightingale Partners	9.0%
•	Christian Bernecker	3.0%
•	Stuart Marburg	2.5%







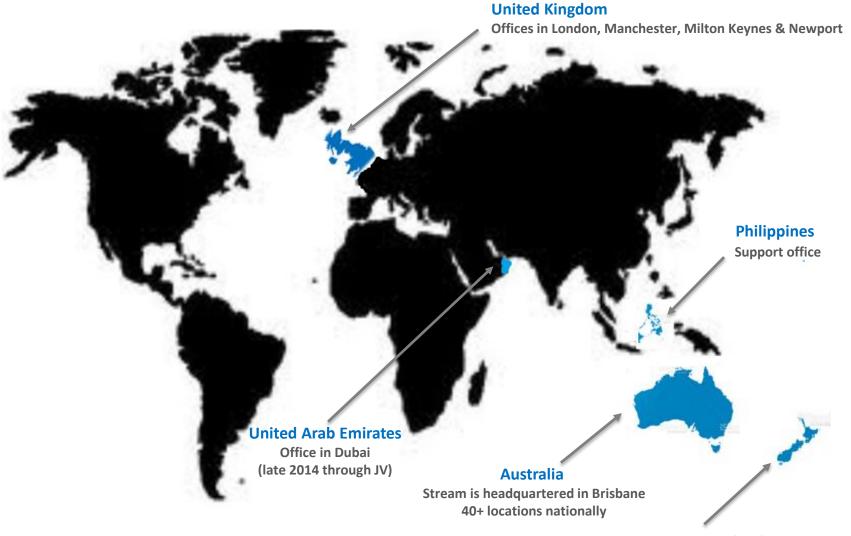






### 1.2 Expanding Global Reach





**New Zealand** 

Offices in Auckland, & Christchurch



### **CLAIMS SERVICES DIVISION**



Stream ( Cerno ( )





**NIRS** 





Australia (\*\*\*) United Kingdom (\*\*\*) New Zealand



### 1.3 Global Market



Oceania region accounts for approx. 2%

Size of our industry
Distribution of premiums (non-life)

Total Life & Non Life US\$ 4.6 trillion
Total Non Life only US\$ 2 trillion

World Pr	remium volume 201
	■ Americas
	■ Europe
	Asia
	■ Africa
	Oceania

Total business		Premium volume (in millions of USD)		Change (in %) inflation-adjusted		Share of world- Pre- market (in %)		Premiums <sup>1</sup> per capita (in USD)
		2013 201				2013	2013	2013
Non-life business								
America		902844	872784	2.4	2.4	44.41	3.70	
North America		799407	776094	1.9	1.8	39.32	4.29	
Latin America and Caribbean		103.437	96690	7.2	7.8	5.09	1.79	
Europe		684972	659679	0.0	0.2	33.70	2.82	757.8
Wastern Europa		630111	608122	-0.3	-0.1	31.00	3.12	1142.7
Central and Eastern Europe		54861	51557	2.6	4.2	2.70	1.41	170.2
Asia		380366	372242	6.0	8.0	18.71	1.61	90.7
Advanced Asian markets	7720	185846	201703	1.7	4.7	9.14	2.64	882.6
Emerging Asia	2	159343	135.968	13.4	12.9	7.84	1.17	43.5
Middle East and Central Asia		35 178	34570	1.7	11.1	1.73	1.13	104.7
Africa		22485	22553	2.1	4.4	1.11	1.09	20.6
Occania		42182	41418	5.1	5.4	2.08	2.44	
World	3	2032850	1968677	2.3	2.7	100.00	2.75	
Advanced markets	4	1 653 0 18	1623616	1.1	1.5	81.32	3.53	
Emerging markets	b	379832	345 060	8.3	9.3	18.68	1.31	62.3
DECD	6	1 675 699	1643786	1.1	1.4	82.43	3.41	1277.1
G7	7	1 292 9 1 8	1277551	1.1	1.4	63.60	3.61	1 855.9
Eurozone		454719	435814	-0.5	-1.0	22.37	3.36	1279.3
EU		603406	583008	-0.6	-0.6	29.68	3.09	1059.8
EU, 15 countries		576682	557 556	-0.7	-0.6	28.37	3.22	1276.8
NAFTA	8	B14291	789248	1.9	1.8	40.06	4.09	1717.4
ASEAN	9	21624	19897	8.1	11.4	1.06	0.98	38.4

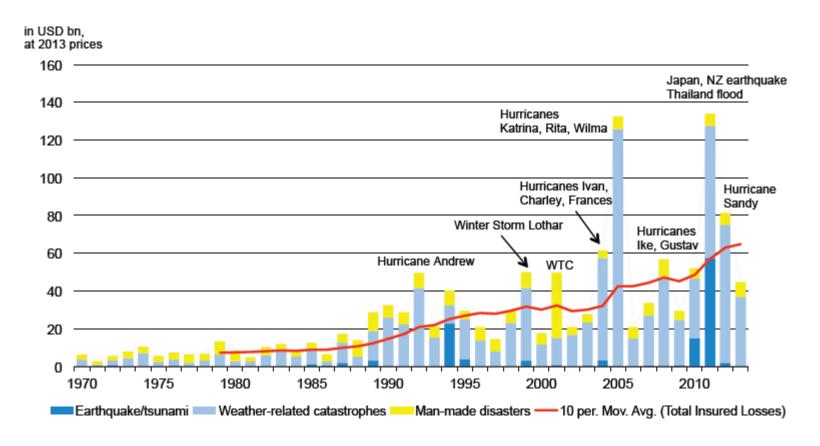


Source: Swiss Re Economic Research & Consulting

### 1.4 Global Cat claims



### A history of rising losses...





Source: sigma 1/2014

### 1.5 Claims Services - Value Proposition



#### Clients use our services because:



We have broad expertise to settle a wide range of claim types efficiently...



We close claims swiftly using leading technology and the best people...



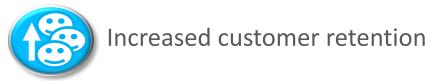
We get the **best cost outcome** through competitive pricing processes, leading supply chain management, supported by award winning technology ...



We **increase customer satisfaction** by making the process easy for the insured and finalising claims quickly ...

By delivering on the above, Clients achieve **greater profitability** due to:





### 1.6 Claims services – broad expertise







**Building & property** 



Catastrophe management





**Major loss** 



Liability



Commercial & domestic



Financial risks



Engineering



Construction



Agriculture



Investigations



**Risk survey** 



Motor



Strata & landlord



Marine





**Contents fulfillment** 



**Contents validation** 

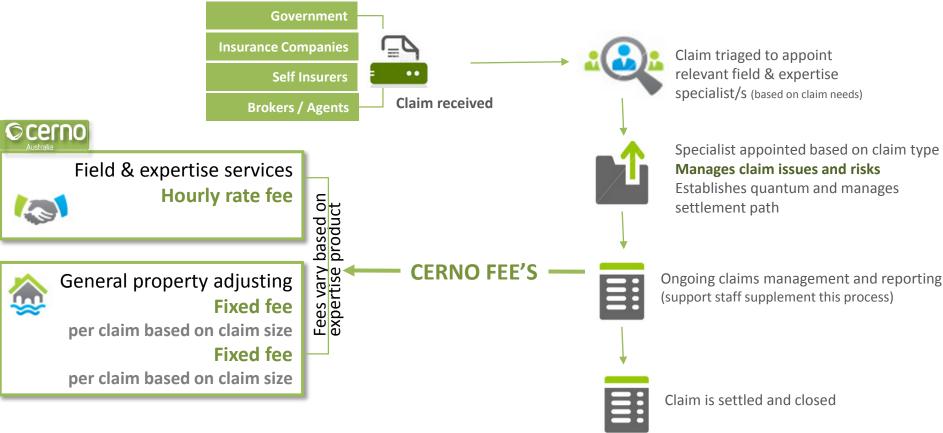


Manufacturer & distributor direct relationships

#### stream 1.7 Claims services – Stream operational model **GROUP LIMITED** strea<u>m</u> Government Repair management **Insurance Companies** per claim **Self Insurers** Claim received **Brokers / Agents** <u>stream</u> Qualified Assessment, tender and case management **Building Consultant** Below \$20k claim- Fixed rate fee appointed to attend site Over \$20k claim -Hourly Rates fee Per claim Building STREAM FEE 'Scope of Works' (SOW) completed outlining damage and works Case manager to be repaired manages all aspects of the claim to finalisation SOW electronically sent to accredited supply chain for competitive tender **Builder completes** Supply chain submit Case manager repairs and receives tender fixed cost tender submits invoice and authorises repairs against SOW

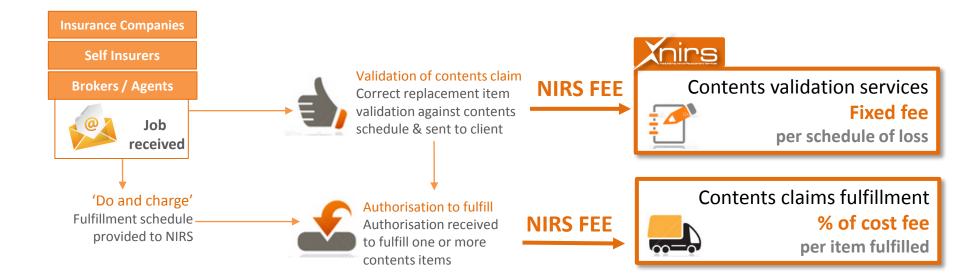
### 1.8 Claims services – Cerno operational model





### 1.9 Claims services – NIRS operational model







### **SOFTWARE SERVICES DIVISION**

**Insurtech Systems Pty Ltd** 

**AcClaim** 



QuSol



**Xactware** 

Australia



United Kingdom (\*\*)



**New Zealand** 

### 1.10 Software Services - Value Proposition



### Clients buy our software because:



Our solutions are tailored to the insurance industry to suit their specific needs...

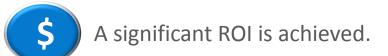


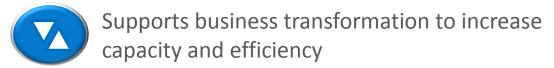
We offer cloud based enterprise strength solutions

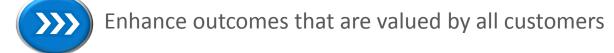


Our solutions are easy to implement and use

## Clients derive <u>significant</u> benefit because:







### 2.0 Growth Strategy





INSURANCE CLAIMS SERVICES

#### **Insurance focus:**

- ✓ Expand services/products offered to market.
- Cross selling expanded product set to existing clients.
- ✓ Achieving new customers.

#### Non-insurance focus:

- ✓ Leverage existing operational model and claims/expertise resources.
- ✓ Achieving revenue from existing resources into new sectors.





#### **Internal focus:**

- ✓ Growing installation.
- Expansion of claims functionality and automation to support Claims
   Services growth strategy.
- ✓ Implementation of new Claims Services clients (insurance and non insurance).

#### **External focus:**

- Increased software sales revenue with greater penetration of:
  - o Insurance companies;
  - o Supply chain;
  - o Intermediaries; and
  - Non insurance clients.

### 3.0 Financial Performance

Revenue Performance							
	Australia	New Zealand	UK	Eliminations on Consolidation	TOTAL		
2014	\$16,0006,732	\$18,889,125	\$11,988	-\$5,243,773	\$29,664,071		
2013	\$18,230,808	\$13,539,124	\$0*	-\$4,060,491*	\$27,709,441		
2012	\$16,688,657	\$16,006,605	\$0	-\$3,733,827	\$28,961,436		

<sup>\*</sup> Excluding UK intercompany charges for support services

EBITDA Performance								
	Australia	New Zealand	SUB TOTAL	UK	TOTAL			
2014	-\$500,654	\$4,038,559	\$3,537,905	-\$1,624,728	\$1,913,177			
2013	\$3,390,209	\$2,731,310	\$6,121,519	-\$704,090	\$5,417,429			
2012	\$3,187,354	\$2,758,936	\$5,946,290	\$0	\$5,946,290			

#### **2014 Summary**

- Australia
  - Benign claims environment, strengthening management team, Cerno integration costs
  - Software services investment
- New Zealand
  - Continuation of earthquake repair program.
- United Kingdom
  - Start up and expansion investment.







### 4.0 Investment Summary & Outlook



FY 2014 created the foundation for solid growth. FY 2015 will continue to be an investment year supporting FY 2016 target of \$70 mil + revenue with 15%+ EBITDA based on existing pipeline.

#### **Claims Services**

#### **Software Services**

#### **AUSTRALIA**

- Completion of Cerno & NIRS acquisitions adding \$25mil + revenue to group.
- NIRS acquisition complete and has solid growth pipeline.
- Well positioned to capitalise on return normal conditions in Australia.

#### **NEW ZEALAND**

- On track to meet 2014 performance.
- Building new client pipeline

#### **UNITED KINGDOM**

- Growing revenue through Ageas contract
- Expansion of client base H2 FY 2015

#### **XACTWARE**

• Strong pipeline of interest.

#### **QuSOL**

- Continue to grow sales in Australia.
- FY 2015 (H2): Expand sales into New Zealand.
- FY 2016 (H1): Expand sales into United Kingdom.

#### **E-COMMERCE SOLUTIONS**

- Continued growth in products.
- Increased registered users.
- FY 2015 (second half): Launch online service portal.













### 5.0 Appendix

- 5.1 Senior Management
- **5.2** Board Members
- **5.3** Xactware Platform
- 5.4 QuSol Platform









### **5.1 Senior Management**





**Don McKenzie:** Managing Director

13+ years in the insurance industry. Prior to founding Stream, operated an insurance repair business working for insurance companies and loss adjusters before building software and processes to improve outcomes for the industry.



Tony Perkins: Chief Financial Officer

12+ years insurance knowledge and CFO experience across leading Australian companies including Lumley General and Wesfarmers General. Tony's industry and financial experience places him well to provide financial services and commercial advice across Group.



**Anthony Honeybone:** General Manager NZ Operations Extensive construction and project management experience in New Zealand and Europe, supported by a

experience in New Zealand and Europe, supported by a First Class Honours degree in Business and Public Administration and Bachelor of Commerce.



**Bryce Hatton:** General Manager Business Services

25+ year experience in Australia and New Zealand across a broad range of insurance disciplines. Previous Executive roles include National Transport Insurance, Australia's largest specialist insurer accountable for their Australia and New Zealand operations.



**Vered Netzer:** General Manager Stream Connect

14+ years of IT experience in application and e-commerce environments. Extensive experience in leveraging social media to drive functionality and growth.



Paul Lynch: Claim Services Group General Manager

Senior executive with 20+ years insurance experience and extensive integration and transformation experience. Previous roles include Executive General Manager responsible for the integration of Suncorp and Promina, a merger valued at over \$7 Billion.



**Brian Hill:** General Manager Group Strategy

Senior executive with 25+ years experience in strategy and innovation within the BPO and insurance industry. Brian has operated across Australian, New Zealand and European markets.



Jim Jobson: Chief Operations Officer AU

20+ years experience covering operational claims management, leading change and execution of strategic plans. Jim has detailed knowledge of processes, systems and customer expectations which equips him to take responsibility for aligning the Group's delivery across all products and services.



Jim Pittman: General Manager UK Operations

25+ years insurance experience in UK across a broad range of claims disciplines. Has held senior roles in both insurance companies and external services providers.



**Linda Romano:** General Manager Insurtech Software Solutions

18+ years experience in commercial and personal lines insurance through Australia, Europe, US, Asia and South Africa. Previous senior roles include managing the design, development and implementation of IT system into insurance companies and service providers.

### **5.2 Board Members**





#### **Christian Bernecker - Executive Chairman**

Joined the Board in October 2008 and has been a Director of Stream Group Holdings Pty Ltd since August 2010. Christian is also a Director of Uscom Limited and Cerno Ltd. Christian has more than 10 years of investment experience across capital raising, acquisitions and divestments. Christian is a member of the Institute of Chartered Accountants in Australia and holds a Bachelor of Commerce from Ballarat University.



#### **Don McKenzie - Managing Director**

Founder and Managing Director of Stream. Don commenced his professional life in 2001 contracting to builders, loss adjusters and insurance companies for property based repair work through his family construction business. During this time, Don obtained an understanding of the insurance industry and the claims management process and developed the key relationships to establish the Stream claims services business in 2007. This knowledge was used to create the first version of AcClaim, known as "BuildAssist."



#### Jens Neiser - Non-Executive Director

Joined the Board on 31 January 2013 and is also member of the Audit & Risk Committee and the Nomination and Remuneration Committee. Jens manages Neiser Capital Investment Fund and was previously a partner with Boston Consulting Group in New York and Munich specialising in technology companies.



#### **Stuart Marburg - Non-Executive Director**

Joined the Board on 1 August 2013. Stuart was previously CEO and founder of Netspace Online Systems an Internet Service Provider he co-founded in 1992. Netspace grew to a business of 200 people and revenue of \$70m before the founders sold it to IINET.



#### **Tony Nicklin- Non-Executive Director**

Director of Stream New Zealand Ltd since 2011 and joined the SGO board in May 2014. CEO of Carson Group of Companies 1999 – 2006. In 2006 Tony successfully negotiated and facilitated the sale of Carson Group which employed over 200 professional project managers with responsibility for managing an annual turnover of over \$4 billion in building and infrastructure works.

### **5.4 Software Services – Xactware**





#### Insurtech; exclusive delivery and implementation partner in AU & NZ....



"Through Insurtech, we have outstanding representation in Australia and New Zealand that gives us the infrastructure to provide the support and backing that customers need to help them get the most out of Xactware technology."

Jim Loveland 
Xactware President and CEO www.xactware.com 
July 2014

### 5.5 Software Services – QuSol Platform





Provision of proprietary software applications to external supply chain and non-insurance customer base

- Penetrating the supply chain to extend the value proposition.
- Opportunity to leverage 1000's service providers into customers.
- Leveraging existing investment of IT systems.
- Closing the loop on claims delivery.
- Extends to non insurance customer base.







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