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ASX/Media Release

GORDON CAIRNS JOINS MACQUARIE GROUP AND MACQUARIE BANK BOARDS

SYDNEY, 31 October 2014 – Macquarie Group and Macquarie Bank Chairman Kevin McCann today announced the appointment of Gordon Cairns to the Macquarie Group Limited (ASX: MQG; ADR: MQBKY) and the Macquarie Bank Limited (ASX: MBL) Boards as an independent director. The appointments will be effective on 1 November 2014.

Mr Cairns has held a range of management and executive roles throughout his career including Chief Executive Officer of Lion Nathan Limited. He is currently the chairman of Origin Energy Limited, a role he has held since 2013, Quick Service Restaurants and the Origin Foundation.

Mr Cairns has extensive experience as a company director, including nine years as a non-executive director of Westpac Banking Corporation, where he served on the Board Risk Management and Remuneration Committees. He has served as a director on the boards of Lion Nathan Australia Limited and Seven Network Australia Limited and as the chairman of David Jones Limited and Rebel Group Pty Limited. He is a senior adviser to McKinsey & Co and has been a director of Opera Australia.

Mr McCann said: "Gordon brings a depth and breadth of knowledge developed during a diverse and distinguished career. The Macquarie boards will benefit greatly from his financial, marketing and operational expertise as well as his considerable executive management and board experience."

Macquarie's Policy on Board Renewal and Appointment of Directors and Corporate Governance Statement, which are available on Macquarie's website, summarise the terms of Mr Cairns' appointment.

The appointment of Mr Cairns will result in the Macquarie Group Board comprising 10 members (Macquarie Bank Board membership 11), including 9 independent non-executive directors.

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