

# 2014 ANNUAL GENERAL MEETING













#### **Order of Business**

- ➤ Welcome & Introductions
- > Chairman's Address
- ➤ Chief Executive Officer's Address
- > Items of Business
- **➤** Discussion















#### **Introductions**

#### **Board**

- Steve Morrow Chairman
- Shane TempletonNon Executive Director
- George VasiliNon Executive Director
- Margaret Walker
   Non Executive Director

#### **Executives**

- Roger MastersChief Executive Officer
- > Andrew Bond Company Secretary

















# Chairman's and CEO Address













#### **Financial Results 2014**

- After tax loss \$1.49m
- Impacted by:-
  - drought affected MacFarms crop
  - lower Agrimac intake
  - further ginger write-offs
  - baking legacy
  - redundancy costs















#### **Business Review**

- Rights issue raises \$11.3m
- Restructure continues new management team
- New financial reporting system
- New branding
- New product development















#### The Way Forward

- ✓ Focus on core business Ginger, Macadamias and Tourism
- ✓ No more legacy issues
- ✓ New products in macadamias and ginger being launched
- ✓ Improved factory efficiency to drive down costs
- ✓ New Marketing campaign to connect with younger consumers
- ✓ Improved Tourism offering















#### The Outlook

- ✓ New products well received
- ✓ Good rains in Hawaii better crop and good prices
- ✓ New banking facilities in place
- ✓ Costs down, opportunities identified and in train















#### Summary

- Disappointing 2014
- Platform laid down:-
  - ✓ balance sheet improved
  - √ legacy issues closed
  - ✓ organisational structure in place
  - ✓ good business environment A\$,
     Agricultural space
- Confidence in our strategy outcomes
  - positive to date













#### Chief Executive Officer's Address

## **Restructuring for Profit**















#### **Restructuring for Profit**

- Focus on core businesses
- The right people
- Changed business model
- Reduce cost structure
- Industrial focus to retail brand focus
- Production driven to a market driven
- Recapitalise the business















## **Financial history**

	2009	2010	2011	2012	2013 H1	2014
Revenue	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
Consolidated Revenue	92,114	87,582	79,683	77,170	34,977	70,067
** Segment result before non alloc	ated costs					
EBITDA pre-normalised					(4,602)	125
Baking closedown (2013&14); Inventory, redundancies, product withdrawal.				5,338	1,119	
EBITDA normalised	841	752	5,710	6,858	736	1,244
EBIT	(1,962)	(1,922)	3,137	4,181	(5,940)	(1,944)
NPBT	(4,518)	(4,213)	1,829	3,008	(6,430)	(2,956)
NPAT	(2,769)	(2,605)	1,541	1,840	(4,601)	(1,493)















#### **2014 Financial Overview**

- Revenue FY14 \$70.0 million
- EBITDA \$125k
  - ➤Inventory write down \$(588)k
  - ➤ Redundancies \$(263)k
  - ➤ Voluntary product withdrawal \$(100)k
- Underlying EBITDA \$1.24 million
- FY14 Net Loss after Tax \$(1.49)million















#### **Cash Flow**

Cash Flows	<b>2012</b>	<b>2013 H1</b>	<b>2014</b>
	\$000's	\$000's	\$000's
Operating Investing	2,517	(1,812)	462
	(2,007)	(1,090)	(206)
Financing	(2,863)	2,978	11,360
Net Cash Flow	(2,353)	76	11,616















#### Actions – July to June 2014

- ✓ Sold the baking business
- ✓ New management team recruited
- ✓ Head Office for shared resources
- ✓ Integrated sales & operation planning process introduced
- √ ERP implementation of QAD replacement
- √ Capital Raising















#### **Actions – July to June 2014**

#### Branding review

- Brand Promotion
- **❖** New Products
- New Markets

#### Social Media

- Create a 'Ginger Revolution'
- \* 'www.thegingernet.com'















#### **Social Media**

















...in one sweet location







#### CHOOSE A GINGER CHANNEL





THE BEST THING ON THE INTERNET JUST GOT MORE AWESOME



#### GINGER MIXOLOGIST

Channel

GINGER COCKTAILS. MIXERS, AND HOMEBREWS FOR GOOOOOOD TIMES



FROM TEA TO NOODLES, DINNER TODESSERT





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GINGER



MO' GINGER Channel

WE ALL KNOW A CAPTAIN RED



#### NATIONAL BRAND CAMPAIGN

## #goginger



#### **Outlook**

- ✓ Strengthen our brand position with a better communication strategy.
- ✓ New products
- ✓ Low cost structure with better automation.
- ✓ Vertical integration demonstrated by Kapua orchard purchase.







### **Discussion / Questions**

















## **Items of Business**













#### **Financial Statements and Reports**

To receive and consider the following reports in respect of the financial year of the Company ended 30 June 2014:

- The Financial Report (which includes the Statement of Financial Position, Statement of Comprehensive Income, Cash Flow Statement and Directors' Declaration); and
- The Directors' Report and the Auditor's Report.















# Resolution 1 – Re-election of Director Mr Shane Tyson Templeton

To consider and, if thought fit, to pass the following Ordinary Resolution:

 That Mr Shane Tyson Templeton, who retires by rotation in accordance with the Constitution and, being eligible, offers himself for re-election, be reelected as a Director.















## **Resolution 2 – Election of Director Mr Peter Francis O'Keeffe**

To consider and, if thought fit, to pass the following Ordinary Resolution:

 That Mr Peter Francis O'Keeffe, who has been duly nominated in accordance with Clause 15.3 of the Company's Constitution, be elected as a Director.















# Resolution 3 - Directors' Remuneration Report

To consider and, if thought fit, to pass the following Ordinary Resolution under section 250R of the Corporations Act:

 That the section of the Directors' Report dealing with the remuneration of the Company's Directors and senior executives ('Remuneration Report') be adopted.















### **Discussion / Questions**

















# Thank you Please join us for Refreshments











