

### Westpac Full Year 2014 result index

Presentation of Full Year 2014 Result	1
Investor Discussion Pack of Full Year 2014 Result	33
Overview	34
Features	48
Net interest income	49
Non-interest income	53
Markets and Treasury income	54
Expenses, investment and productivity	55
Impairment charges	58
Capital, Funding and Liquidity	59
Asset Quality	70
Business Unit Performance	84
Australian Financial Services	85
Westpac RBB	96
St.George	100
BT Financial Group	104
Westpac Institutional Bank	108
Westpac New Zealand	115
Westpac Pacific	122
Technology	123
Economics	130
Appendix and Disclaimer	144
Appendix 1: Cash earnings adjustments	145
Appendix 2: Definitions	146
Investor Relations Team	149
Disclaimer	150

















## A year of delivery





### Delivered sustainable result for shareholders

	FY14	Change FY14 - FY13
Reported NPAT	\$7,561m	12%
Cash earnings	\$7,628m	8%
Cash EPS <sup>1</sup>	245.4c	8%
Core earnings <sup>2</sup>	\$11,574m	5%
Impairment charges to average gross loans	12bps	(4bps)
Return on equity <sup>3</sup>	16.4%	48bps
Common equity tier 1 ratio	9.0%	(13bps)
Full year ordinary fully franked dividends	182c	5%

<sup>1</sup> EPS is cash earnings per share. 2 Core earnings is net operating income less operating expenses. 3 Return on equity is cash earnings divided by average ordinary equity.



## Stepped up our customer centric strategy

#### **Transform**

#### 2008-2012 Build and strengthen

- St.George merger
- Westpac Local
- Technology renewal
- Materially strengthened balance sheet
- Productivity focus

#### Balance

#### 2012-2013 Strength/return/productivity

- 15% ROE line in sand
- Productivity expanded
- Selective growth
  - Deposits
  - Wealth
  - Asia
  - Bank of Melbourne
- Established AFS, AFS/WIB partnership

#### Service revolution

#### 2014-2017+ Sustainable growth

- Reinventing the customer experience
- Transforming distribution
- Simplifying the business
- Revolutionising the way we work
- Accelerating the pace of change



## Our service revolution for customers is underway



## Personalised service

Using data and insights to provide personalised solutions

#### **Examples**

Over 90% of NZ customers contacted with personalised messages via NZ Symphony platform

67m proactive service messages sent to >80% of AFS customers

Proactively identify customer needs using analytics

Instantly recognising customers in branches with trial of iBeacon

Developing technology infrastructure around a customer service hub



## **Customers in control**

Customers managing their finances when and where they want

#### **Examples**

181 new format branches including more 24/7 locations in Australia

Enhanced digital/mobile functionality with 2.7m customers on Westpac Live

Allowing customers access to funds anywhere anytime with Emergency Cash & Global ATM alliance

Enabling customers to access specialists via in-branch video conferencing

Collecting business payments on the go with mobile PayWay



## Innovate and simplify

## Reinventing the customer experience

#### **Examples**

Customers 'walk out working' when opening accounts

Speeding up approval times including 60 minute mortgage approvals

Extending contactless payments to mobiles

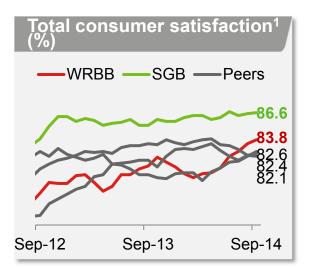
Increasing merchant functions and flexibility with new terminal fleet

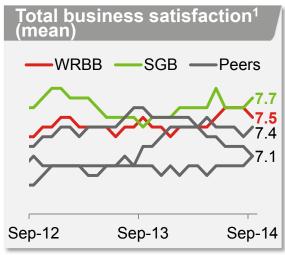
BT Super for Life reduced application process times by approximately 75%

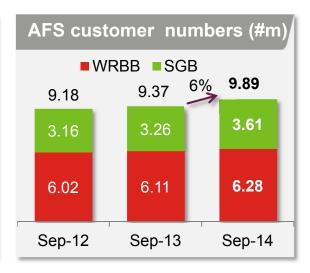
Complete redesign of merchant process for large customers

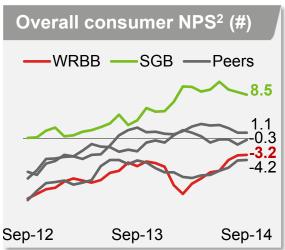


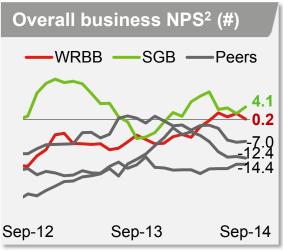
## Customers are seeing the difference

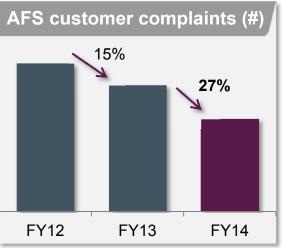








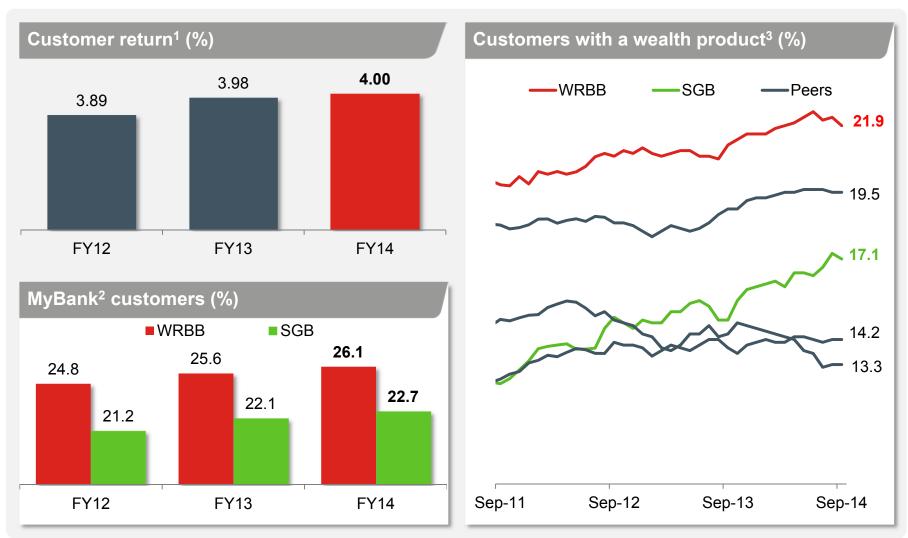






<sup>1</sup> Refer slide 148 for customer satisfaction details. 2 Refer slide 147 for net promoter score details.

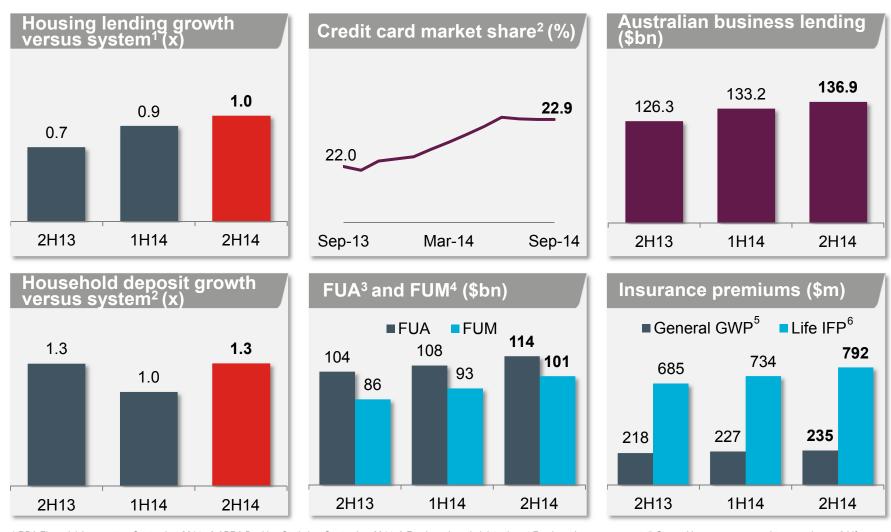
## Deepening customer relationships



<sup>1</sup> Customer return to credit RWA calculated as operating income, less Treasury and Markets (non-customer) income less operating expenses, divided by average credit risk weighted assets. 2 Refer slide 148 for MyBank definition. 3 Refer slide 148 for wealth metrics provider.



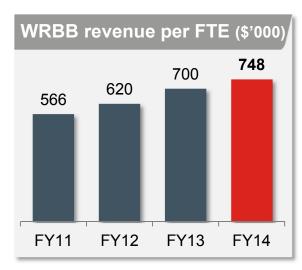
## Growing at or above system in all key markets in 2H14

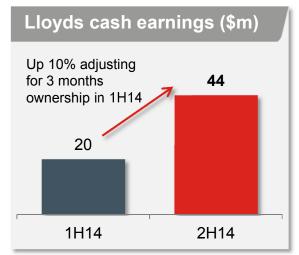


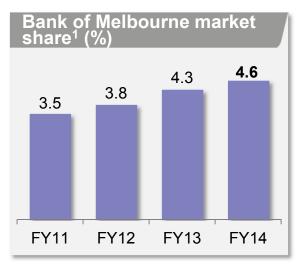
<sup>1</sup> RBA Financial Aggregates, September 2014. 2 APRA Banking Statistics, September 2014. 3 Funds under administration. 4 Funds under management. 5 General insurance gross written premiums. 6 Life Insurance in-force premiums.

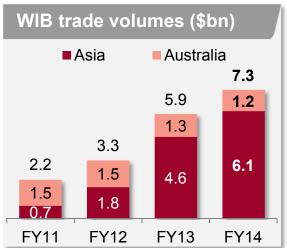


### Achieving a good return on investments









#### **WIB** Asia

- Revenue up 43% (in USD) over year
- Welcomed over 100 new corporate/institutional connections
- CNY derivatives licence for G7 currencies
- Preliminary approval for Sub-branch in Shanghai Free Trade Zone
- FTE up 33% over year

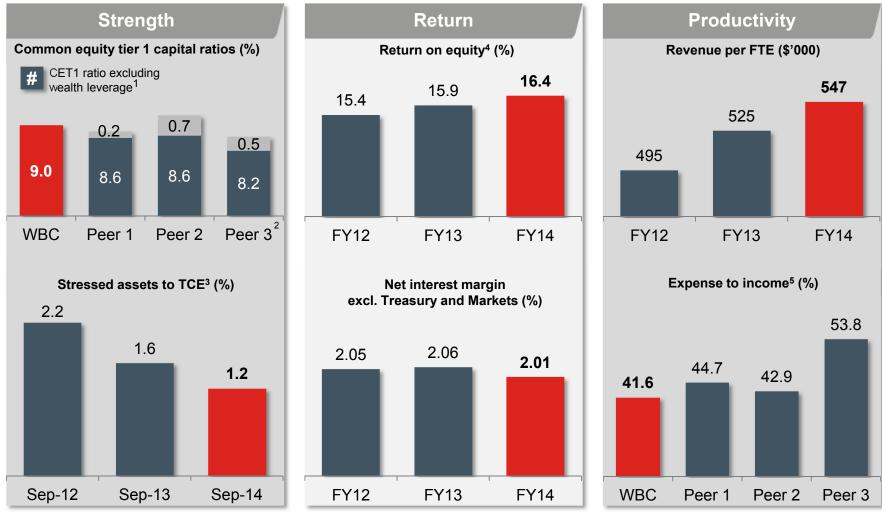
#### **Digital**

- 4m active digital customers with digital sessions on mobile up 11 percentage points to 57%.
- Digital sales now 10.5% of banking sales
- Approximately 50% of AFS new credit card sales were completed via digital
- Westpac Live global leading Australian mobile banking app capability<sup>2</sup>

<sup>1</sup> Bank of Melbourne market share of Victorian market, by household footings (calculated as household deposits plus housing loans). Sources RBA, APRA, ABS and internal analysis. 2 Forrester's 2014 Australian Mobile Banking Functionality Benchmark: It's All Happening Down Under.



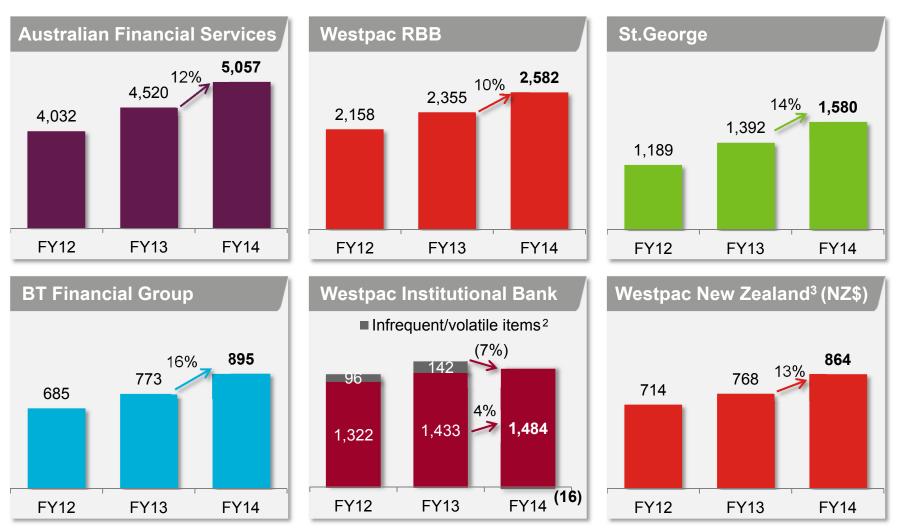
## Maintained disciplines of strength, return, and productivity



<sup>1</sup> Reflects APRA clarification that holding companies are now part of the Level 2 Group for regulatory purposes. Transitional arrangements are in place. 2 Due to rounding, components for Peer 3 do not add. Reported CET1 total for Peer 3 is 8.6%. 3 TCE is Total Committed Exposures. 4 Return on equity is cash earnings divided by average ordinary equity. 5 Peer expense to income ratios as at their FY14 results.



# Strong operating performance across all divisions<sup>1</sup> (cash earnings \$m)



<sup>1</sup> Group Businesses and Westpac Pacific not included in charts. 2 Infrequent/volatile items are CVA and revenues associated with the Hastings' exit of its listed infrastructure business. 3 Cash earnings in NZ\$. In A\$ FY14 \$790m (up \$158m or 25% on FY13).



### Delivered for all stakeholders

#### **Shareholders**

Cash earnings and cash EPS up 8%

ROE up 48bps to 16.4%

Dividends per share 182 cents (dividend yield 5.7%<sup>1</sup>)

#### **Employees**

Women in leadership 44%, up from 42%

High performer retention at 96%

Lost Time Injury Frequency Rate<sup>2</sup> down 40bps to 1.1

#### Customers

\$87bn in new lending in AFS

WRBB No. 1 customer satisfaction of major banks and SGB leads majors on customer satisfaction

AFS complaints down 27%

## World's most sustainable company (2014)<sup>3</sup>

Global banking leader,
Dow Jones Sustainability
Indices Review (2014)

#### Community

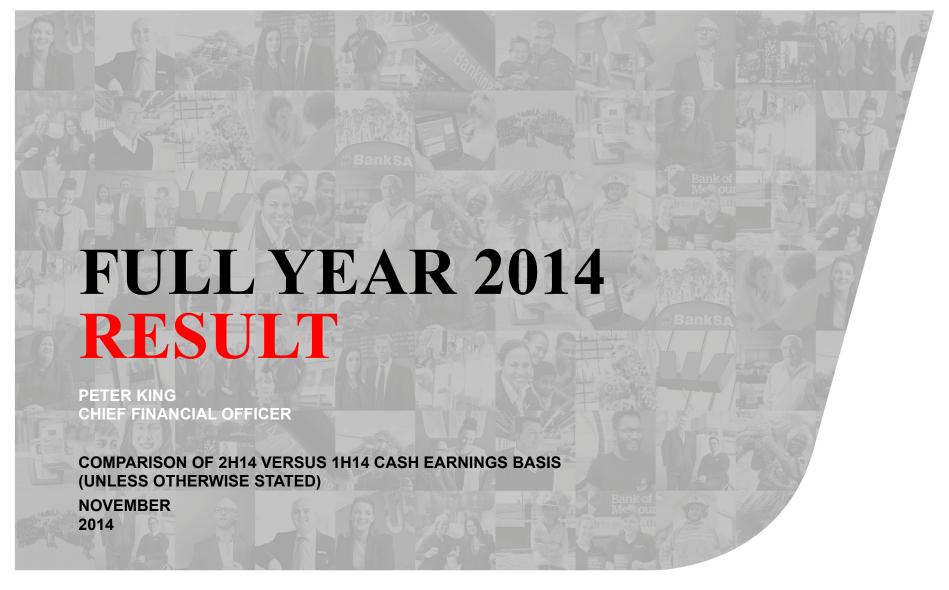
\$100m Westpac Bicentennial Foundation established

2% in pre tax profit in community contributions<sup>5</sup>

\$5.7bn in dividends, with 80% of shareholders based in Australia

1 FY14 ordinary dividend using 30 September 2014 Westpac closing share price of \$32.14. 2 LTIFR reflects the 12 month rolling number of lost time injuries divided by the total hours worked in a year (Paid FTE x 40 hrs x 46 weeks) times 1m. 3 Ranked the highest company at the 2014 World Economic Forum, Global 100 Most Sustainable Corporations, ranked by Corporate Knights. 4 For customer satisfaction metrics refer slide 148. 5 \$217m invested via community contributions in FY14 including \$100m Westpac Bicentennial Foundation.











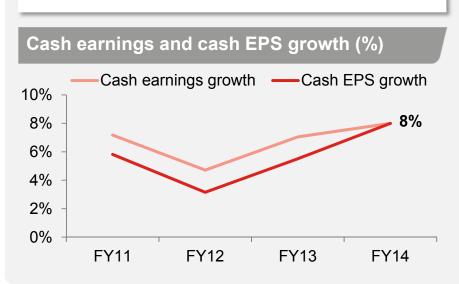


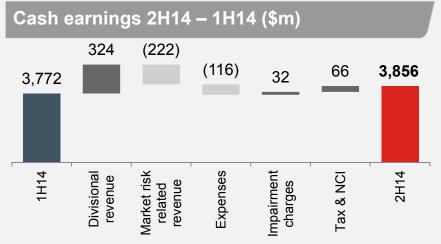


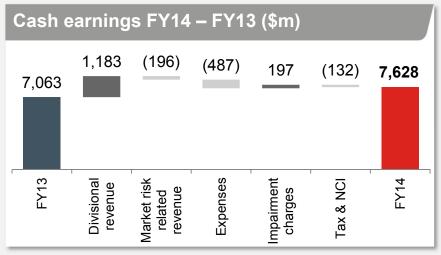


# A consistent, high quality performance

- Effective management of capital sees cash EPS and cash earnings growth aligned
- Quality result reflecting
  - Strong divisional contributions and risk disciplines
  - Lower Market risk related revenue, particularly impacting 2H14 result



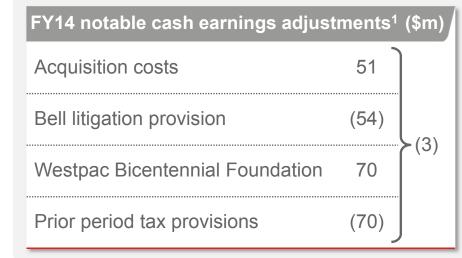


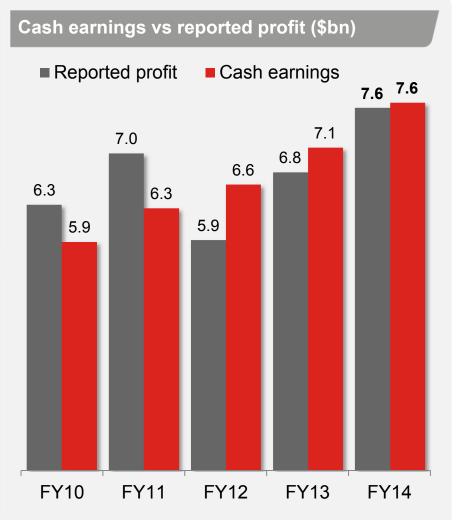


## Reported profit growth higher than cash earnings growth

#### Cash earnings / reported profit drivers

- We believe cash earnings continues to more accurately reflect value to shareholders
- In FY14
  - Cash earnings up 8%
  - Reported profit up 12%





<sup>1</sup> Refer to page 145 for full reconciliation between cash earnings and reported profit.

# Infrequent and volatile items had little impact on cash earnings growth

#### Infrequent and volatile items

- 2H14 \$12m higher than 1H14
- FY14 \$33m lower than FY13

#### **FX** translation impacts

- Little impact on both YoY and HoH EPS growth
- Impacted some line items FY14/FY13
  - Added 1.3% to expense growth
  - Small impact on operating revenue growth due to hedging

Cash earnings impact 2H14 – 2H13 (\$m)			
	2H13	1H14	2H14
Asset sales	21	30	29
Performance fees	43	29	17
Group CVA <sup>1</sup>	47	2	(19)
Specific tax matters resolved	-	-	56
Total impact	111	61	73

Cash earnings impact FY14 – FY13 (\$m)			
	FY13	FY14	
Asset sales	45	59	
Performance fees	70	46	
Group CVA <sup>1</sup>	62	(17)	
Specific tax matters resolved	-	56	
Total impact	177	144	



<sup>1</sup> CVA is credit value adjustment.

### Areas of interest within result

Challenging conditions led to **lower Market risk** income

Customer margins well managed

Expense and investment trends

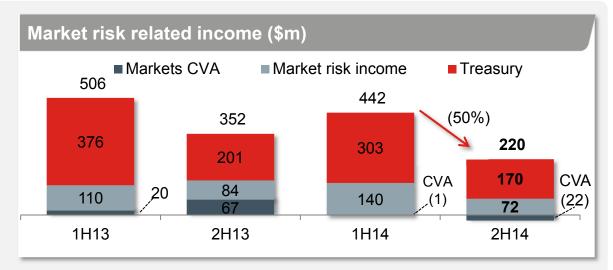
Asset quality remains a highlight Liquidity Coverage Ratio (LCR) on track for introduction

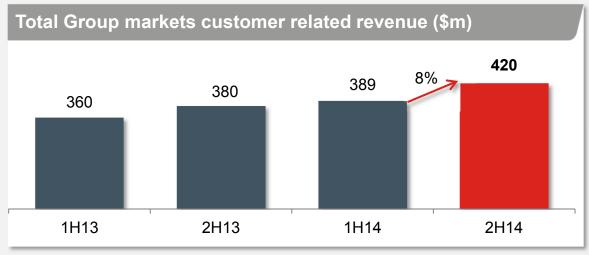
Preferred capital range revised



### Customer business higher, Markets risk income lower

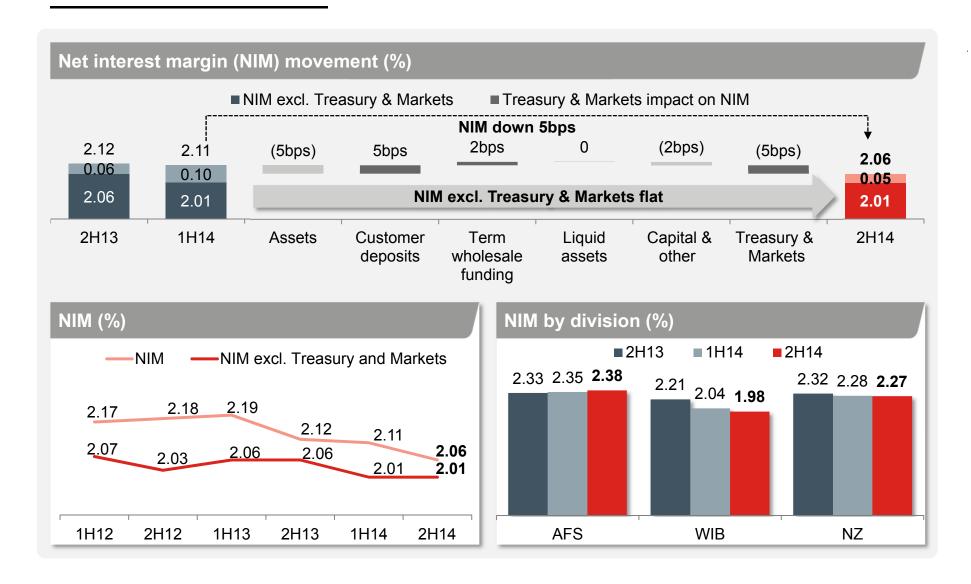
- 2H14 Markets risk related income down \$222m
- More challenging conditions from reduced volatility including
  - FX rates moving in relatively stable bands
  - Benign interest rate outlook
  - Little movement in credit spreads
- 8% lift in customer related markets income



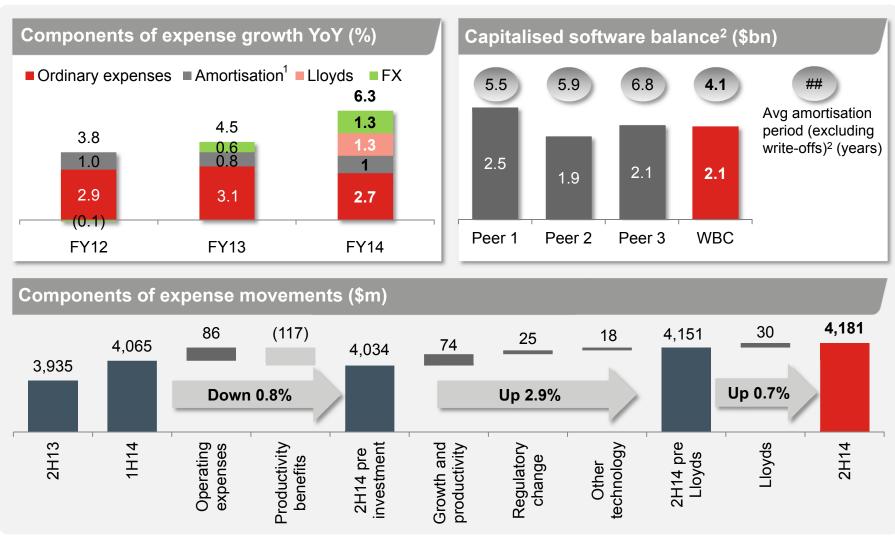




## NIM excluding Treasury and Markets steady in 2H14



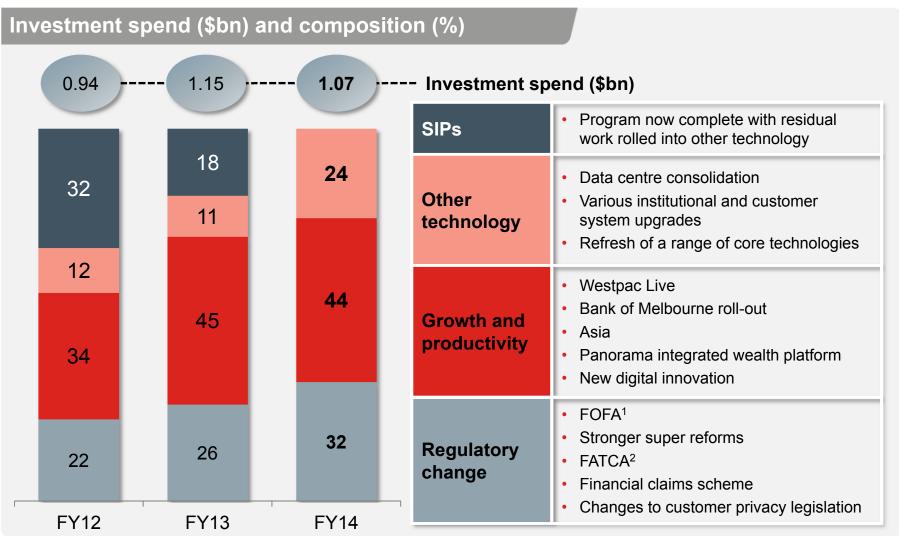
# Expense growth reflecting investment



<sup>1</sup> Amortisation excluding impairments. 2 Data for Westpac and Peer 1, 2 and 3 from FY14 results.



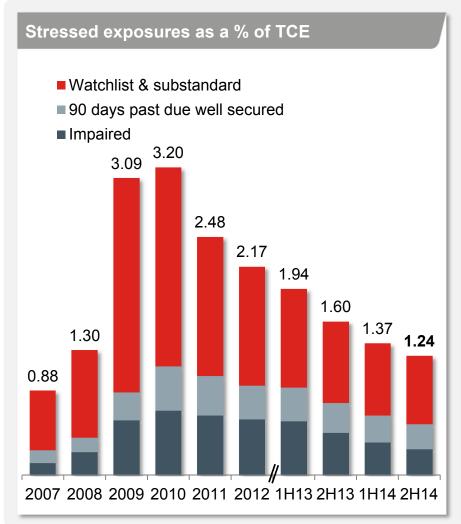
## Investment supporting growth

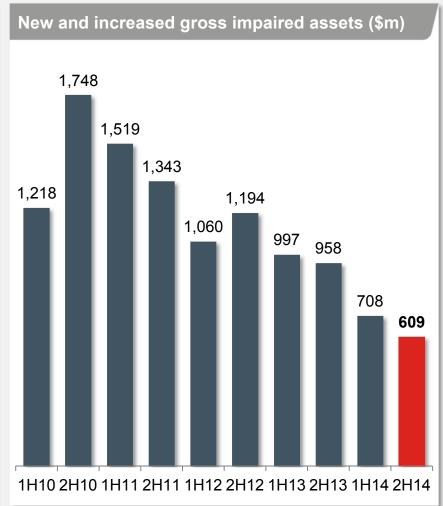






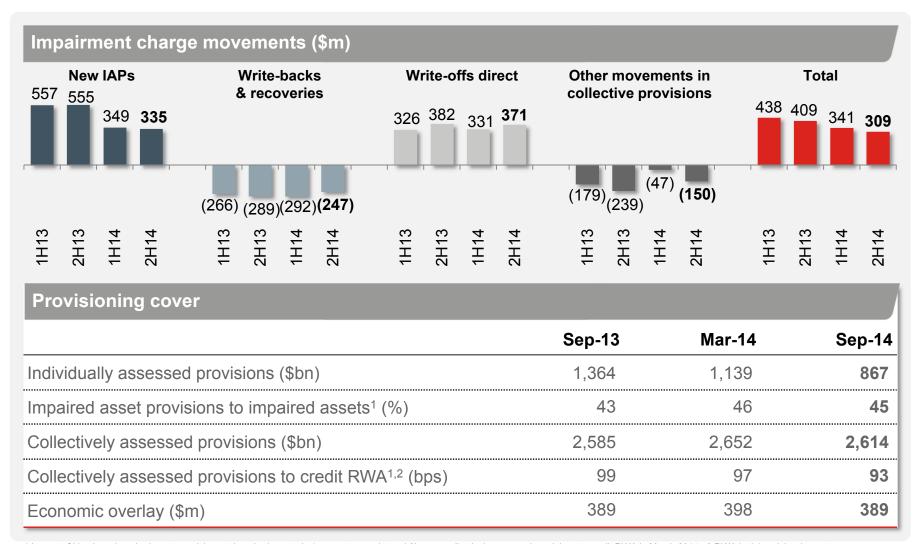
## Asset quality a highlight







# Lower impairments, strong provisioning cover



<sup>1</sup> Impact of Lloyds on impaired asset provisions to impaired assets is 1 percentage point and 3bps on collectively assessed provisions to credit RWA in March 2014. 2 RWA is risk weighted assets.



### On track for introduction of LCR<sup>1</sup>

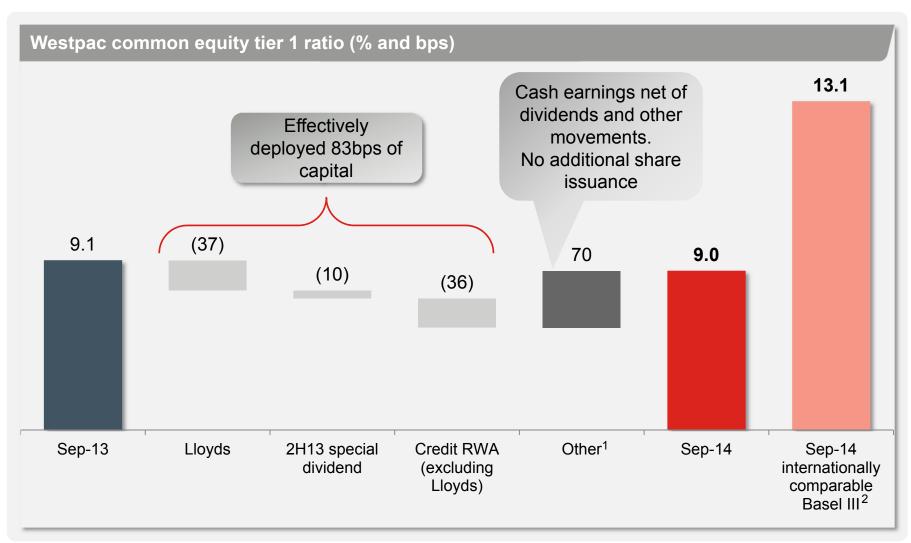
- LCR rules apply from 1 January 2015
- Minimum LCR of 100% required
- Westpac's pro-forma Group LCR was 103% at 30 September 2014
- APRA has approved a \$66bn CLF for calendar year 2015 (at a cost of 15bps per annum from 1 January)

Pro forma liquidity coverage 30 Sept 14	(\$bn)
High Quality Liquid Assets <sup>2</sup> (HQLA)	59
Committed Liquidity Facility (CLF)	66
Total LCR liquid assets	125
Customer deposits	75
Wholesale funding	20
Other flows <sup>3</sup>	26
Total cash outflows in 30 day defined stressed scenario	121
Pro forma LCR	103%

<sup>1</sup> LCR is Liquidity Coverage Ratio. 2 HQLA includes cash at hand (including ATMs), and other LCR qualifying liquid assets including BS-13 qualifying liquids. 3 Other flows includes credit and liquidity facilities, collateral outflows and inflows from customers.



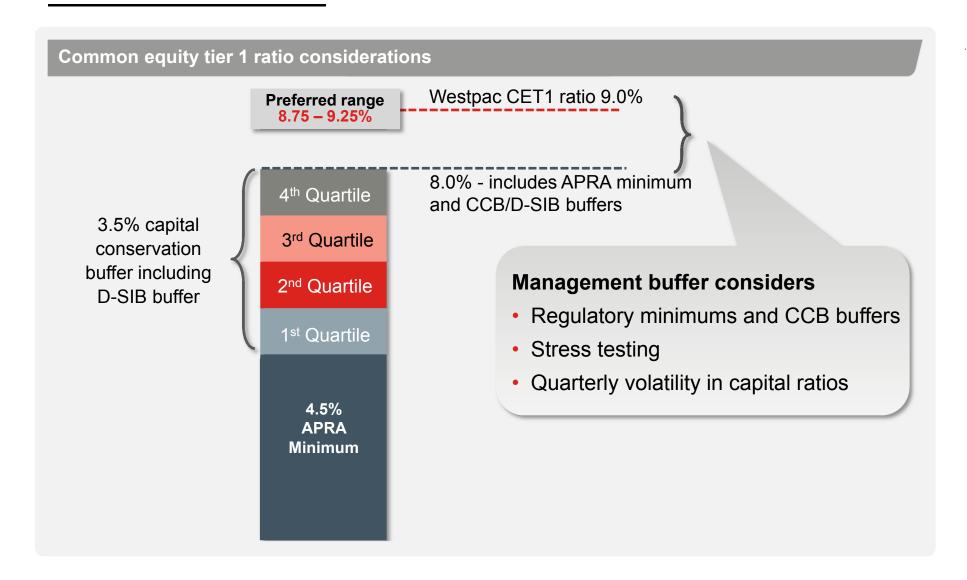
## Effectively deployed capital



<sup>1</sup> Other includes cash earnings less dividends paid along with other capital deductions and non-credit RWA movements. 2 Common equity tier 1 capital ratio on an international comparable basis.



## Revised preferred range



### Considerations for FY15

----- Achieving good balance of strength, growth and return Expected to carry second half momentum in housing, household deposits, business and wealth across 2015 Margin disciplines to remain. Asset competition expected to continue with lower funding costs helping to offset Productivity benefits expected to continue, largely offsetting business as usual expenses. Investment accounting for the majority of growth Strong balance sheet with leading asset quality, impairment charge to remain low although write-backs/recoveries likely to reduce ------ All divisions showing good momentum

















### FSI considerations

A strong and efficient banking system is good for all Australian banks have materially strengthened their balance sheets since the GFC and are strongly capitalised today A risk-based approach to assessing/managing capital, complemented by strong supervision, has served Australia well Growth and stability are interconnected and must be considered together – we need to recognise the inherent trade-offs Adding ever more equity capital to banks has diminishing benefits to safety and TBTF<sup>1</sup>, but has real costs to customers, shareholders and the economy Recommendations should take a principles-based approach so they stand the test of time



<sup>1</sup> TBTF is too big to fail.

## Looking ahead

------ A period of fundamental change – customers, technology, regulation

Global economic conditions mixed. Domestically, conditions expected to gradually improve although caution remains

Our service revolution, a step-up in our strategy, is well underway

------ Strong financial performance and even stronger balance sheet

----- All divisions excellently positioned























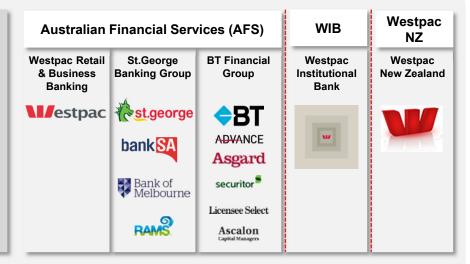






#### Westpac Group at a glance, Australia's First Bank

- Australia's first bank and first company, opened in 1817
- Australia's 2nd largest bank, and 15th largest bank in the world, ranked by market capitalisation1
- Strategy focused on deepening customer relationships. Supporting customers and markets connected to Australia, New Zealand and the near Pacific
- Portfolio of brands providing consumer, business, institutional banking and wealth management services, with excellent positioning in key markets
- Efficiency leader of Australian peers and one of the most efficient banks globally<sup>2</sup>
- Rated AA- / Aa2 / AA-, with stable outlook3
- Strong capital, funding, liquidity and credit quality
- Consistent earnings profile over time
- Leader in sustainability, voted world's most sustainable company<sup>4</sup>



Key statistics for FY14	
Customers	13m
Australian household deposit market share <sup>5</sup>	23%
Australian housing market share <sup>6</sup>	23%
Australian business market share <sup>6</sup>	19%
New Zealand deposit market share <sup>7</sup>	21%
New Zealand consumer lending market share <sup>7</sup>	20%
Australian wealth platforms market share8	20%

Key financial data for FY14 (as at 30 September 2014)			
Reported net profit	\$7,561m		
Cash earnings	\$7,628m		
Expense to income ratio <sup>9</sup>	41.6%		
Common equity tier 1 capital ratio (APRA basis)	9.0%		
Return on equity <sup>9</sup>	16.4%		
Total assets	\$771bn		
Market capitalisation <sup>10</sup>	\$100bn		

1 As at 30 September 2014. Source: IRESS, CapitalIQ and www.xe.com based in US Dollars. 2 Data sourced from Credit Suisse analysis of expense to income ratio of world's largest banks September 2014. 3 Source: Standard and Poor's, Moody's Investors Service, Fitch Ratings. 4 Westpac Group the highest ranked company at the 2014 World Economic Forum, Global 100 most sustainable companies. 5 APRA Banking Statistics, September 2014. 6 RBA Financial Aggregates, September 2014. 7 RBNZ, September 2014. 8 Plan for Life, June 2014, All Master Funds Admin. 9 Cash earnings basis. 10 Share price as **estpac** GROUP

### FY14 financial snapshot

	FY14	Change <sup>1</sup> 2H14 – 1H14	
Earnings <sup>2</sup>			
EPS³ (cents)	245.4	2%	8%
Core earnings (\$m)	11,574	Flat	5%
Cash earnings (\$m)	7,628	2%	8%
Return on equity (%)	16.41	(13bps)	48bps
Dividends per share (cents)	182	2%	5%
Expense to income ratio (%)	41.6	74bps	40bps
Net interest margin (%)	2.08	(5bps)	(7bps)
Asset quality			
Impairment charges to average gross loans (bps)	12	(1bp)	(4bps)
Impaired assets to gross loans (bps)	40	(11bps)	(27bps)
Impaired provisions to impaired assets (%)	45	(1.6ppt)	1.6ppt

	FY14	Change <sup>1</sup> 2H14 – 1H14	Change <sup>1</sup> FY14 – FY13
Balance sheet			
Total assets (\$bn)	771	6%	10%
Common equity tier 1 capital ratio (APRA basis) (%)	9.0	15bps	(13bps)
Total regulatory capital ratio (APRA basis) (%)	12.3	18bps	3bps
Risk weighted assets (\$bn)	331.4	3%	8%
Loans (\$bn)	580	3%	8%
Customer deposits (\$bn)	409	5%	7%
NTA <sup>4</sup> per share (\$)	11.57	44cps	48cps
Funding and Liquidity			
Customer deposit to loan ratio (%)	70.5	164bps	(84bps)
Stable funding ratio (%)	83	(28bps)	(73bps)
Total liquid assets <sup>5</sup> (\$bn)	134	8bn	9bn

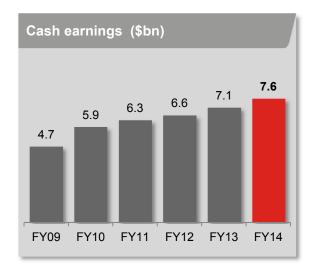
<sup>1</sup> For profitability metrics the change represents results for 2H14 versus 1H14 and FY14 versus FY13, the actual results for 2H14, 1H14, and FY13 are not represented here. 2 All measures on a cash earnings basis. 3 EPS is earnings per share. 4 NTA is net tangible assets. 5 Total liquid assets represent cash and assets eligible for existing repurchase agreements with a central bank.



# Cash earnings and reported net profit reconciliation

#### Cash earnings policy<sup>1</sup>

- Westpac Group uses a measure of performance referred to as cash earnings to assess financial performance at both a Group and divisional level
- This measure has been used in the Australian banking market for over a decade and management believes it is the most effective way to assess performance for the current period against prior periods and to compare performance across divisions and across peer companies
- · To calculate cash earnings, reported net profit is adjusted for
  - Material items that key decision makers at the Westpac Group believe do not reflect ongoing operations (both positive and negative)
  - Items that are not considered when dividends are recommended, such as the amortisation of intangibles, impact of Treasury shares and economic hedging impacts
  - Accounting reclassifications between individual line items that do not impact reported results



	FY14 (\$m)	% change 2H14- 1H14	% change FY14- FY13
Cash earnings	7,628	2	8
Cash EPS (cents)	245.4	2	8
Reported net profit	7,561	9	12

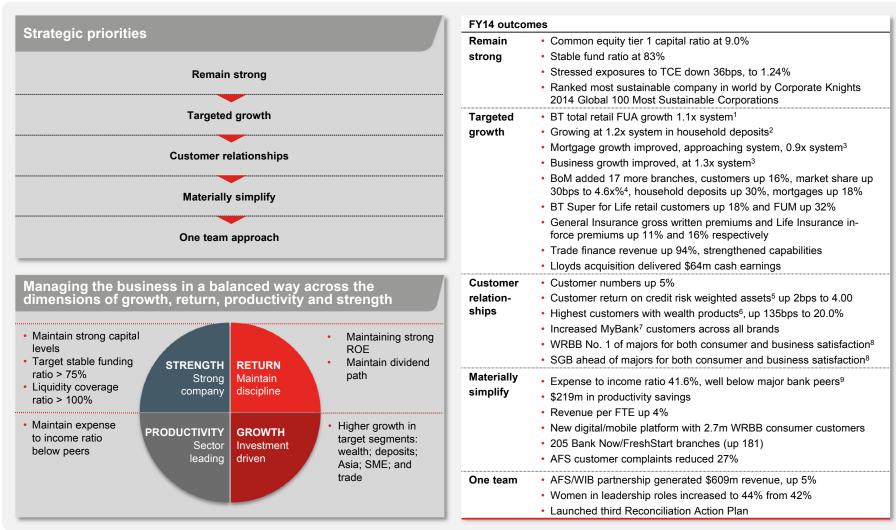
## Reported net profit and cash earnings<sup>1</sup> adjustments (\$m)

	FY13	FY14
Reported net profit	6,751	7,561
TPS revaluations	9	-
Treasury shares	42	7
Ineffective hedges	(20)	46
Fair value on economic hedges	21	(105)
Buyback of government guaranteed debt	43	(42)
Amortisation of intangible assets	150	147
Fair value amortisation of financial instruments	67	17
Acquisition transaction and integration expenses	-	51
Bell litigation provision	-	(54)
Westpac Bicentennial Foundation grant	-	70
Prior period tax provisions	-	(70)
Cash earnings	7,063	7,628

<sup>1</sup> Cash earnings is not a measure of cash flow or net profit determined on a cash accounting basis, as it includes non-cash items reflected in net profit determined in accordance with AAS (Australian Accounting Standards). The specific adjustments outlined include both cash and non-cash items. Cash earnings is reported net profit adjusted for material items to ensure they appropriately reflect profits available to ordinary shareholders. All adjustments shown are after tax. For further details refer to slide 144 of the Westpac Group Full Year 2014 Presentation and Investor Discussion Pack.



## Managing for a balanced performance



<sup>1</sup> Plan for Life, QDS (June 2014). 2 APRA Banking Statistics, September 2014. 3 RBA Financial Aggregates, September 2014. 4 Market share of Victorian market, by household footings (calculated as household deposits plus housing loans) Sources RBA, APRA, ABS and internal analysis. 5 Customer return to credit RWA calculated as operating income, less Treasury and Markets (non-customer) income less operating expenses, divided by average credit risk weighted assets. 6 Refer to slide 148 for wealth metrics provider details. 7 Refer slide 148 for MyBank customer definition. 8 Refer to slide 148 for customer satisfaction metric providers. 9 Refer slide 12 for Australian major bank peer comparisons.



# Westpac Group service revolution

# building a leadership position

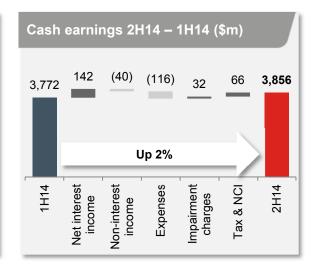


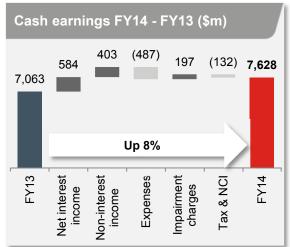
<sup>1</sup> Refer since 145 for consumer and business satisfaction metric providers. 4 Refer since 147 for business NPS metri providers. 5 Refer slide 111 for metrics provider. 6 Refer slide 148 for customers with wealth products metric provider. 7 Plan for Life, June 2014, All Master Funds Admin. 8 Forrester's 2014 Australian Mobile Banking Functionality Benchmark: It's All Happening Down Under! 9 RFi, Australian Mobility Banking Program, June 2014 survey results. 10 2014 Global Most Sustainable Corporations in the world by Corporate Knights. 11 Refer slide 148 for recognitions received in 2014.



### FY14 cash earnings up 8%

		% chg¹ 2H14-1H14	
Net interest income		2	5
Non-interest income	6,324	(1)	7
Expenses	8,246	3	6
Core earnings	11,574	Flat	5
Impairment charges	650	(9)	(23)
Cash earnings	7,628	2	8
Reported net profit	7,561	9	12





#### Cash earnings features of 2H14 - 1H14

- Cash earnings up 2%. AFS (up 5%), with: WRBB up 6%; SGB up 5%; and BTFG up 4%. Sound performance by Westpac NZ up 1% (flat in NZ\$) after a very strong 1H14, while WIB earnings were down 5% due to lower impairment benefit in 2H14
- Higher cash earnings absorbed a \$222m (50%) fall in revenue from Markets related risk income within WIB and Group Businesses (Treasury)
- Net interest income rose 2%, with a 4% rise in average interest-earning assets partially offset by a 5bp decline in net interest margin due to Treasury and Markets. Margin excluding Treasury and Markets was steady
- Non-interest income down 1%, post a very strong 1H14 which included large BT performance fees
- Expenses up 3% (up 2% excluding Lloyds). Wage increases along with increased investment related spending including software amortisation, Bank of Melbourne, wealth and Asia, were partly offset by productivity savings of \$117m
- Impairment charges down 9%, with continued WIB write-backs and falls in WRBB

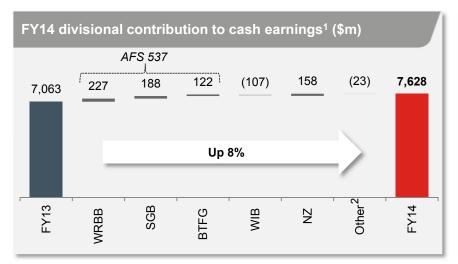
### Cash earnings features of FY14 – FY13

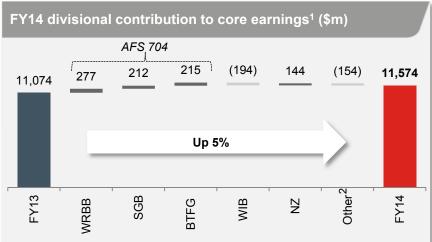
- Cash earnings up 8%. AFS a highlight up 12% with: BTFG a very strong performer (up 16%); WRBB (up 10%); and SGB delivering strong growth (up 14%). Westpac NZ delivered a very strong result up 25% (up 13% in NZ\$), while WIB earnings were down 7% due to Hastings and CVA gains of FY13 not repeated
- Net interest income up 5%, driven by a 8% rise in average interest-earning assets.
   Net interest margin down 7bps to 2.08%
- Non-interest income up 7%, reflecting strong growth in wealth management and insurance income and improved fees and commissions. This was partially offset by lower trading income due to negative CVA movement
- Expense growth 6% (up 4% excl. Lloyds and FX translation). Productivity savings
  of \$219m offset ordinary costs, with expense growth due to investment, including
  Bank of Melbourne, wealth and Asia. Regulatory change costs also higher
- Impairment charges down 23%, driven by higher WIB write-backs and significant falls in Westpac NZ and a decline in WRBB and SGB

<sup>1</sup> For profitability metrics the change represents results for 2H14 versus 1H14 and FY14 versus FY13, the actual results for FY13, 2H14 and 1H14 are not represented here.



# Strong growth in cash earnings and core earnings





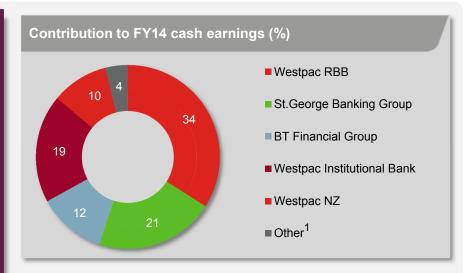
FY14 (\$m)	AFS	WRBB	SGB	BTFG	WIB	NZ <sup>2</sup>	Other <sup>2</sup>	Group
Operating income	14,070	7,361	4,055	2,654	3,161	1,893	696	19,820
Expenses	(6,115)	(3,233)	(1,560)	(1,322)	(1,207)	(776)	(148)	(8,246)
Core earnings	7,955	4,128	2,495	1,332	1,954	1,117	548	11,574
Impairment charges	(671)	(437)	(236)	2	136	(24)	(91)	(650)
Tax & non-controlling interests	(2,227)	(1,109)	(679)	(439)	(622)	(303)	(144)	(3,296)
Cash earnings	5,057	2,582	1,580	895	1,468	790	313	7,628
% of Group cash earnings	67	34	21	12	19	10	4	100

<sup>1</sup> Refer to division definitions, slide 146. 2 Other includes Group Businesses (including Treasury) and Westpac Pacific. 2 In A\$.



## Differentiated by our strong portfolio of brands

### Westpac Retail & Business Banking Australian national brand for consumer and business banking, SMEs and commercial Services customers under the Westpac brand \*st.george Australian Financial St.George Banking Group bank SA Australian local brand for consumer, business and commercial banking customers under the RAMS St.George, BankSA, Bank of Melbourne and RAMS brands Bank of Melbourne **BT Financial Group BT** Australian Wealth and Insurance division with \$89bn funds under management and \$113bn **Asgard** funds under administration at 30 September 2014 nstitutional **Westpac Institutional Bank** Leading Australasian institutional bank, with branches and representative offices in Australia, NZ, US, UK and Asia Westpac New Zealand Banking and wealth services to consumers, businesses and institutions in New Zealand



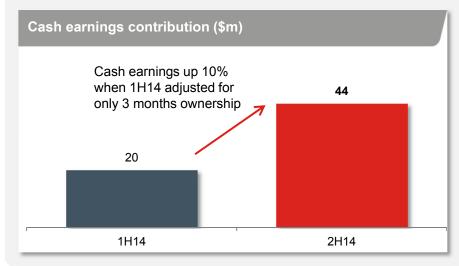
Division	Cash earnings FY14 (\$m)	Cash earnings FY14-FY13 % change	Core earnings FY14-FY13 % change
Westpac RBB	2,582	10	7
St.George	1,580	14	9
BT Financial Group	895	16	19
Westpac Institutional Bank	1,468	(7)	(9)
Westpac NZ (in A\$)	790	25	15
Other <sup>1</sup>	313	(7)	(22)



<sup>1</sup> Other includes Group Businesses (including Treasury) and Westpac Pacific.

## Lloyds delivering ahead of plan

- On 31 December 2013, Westpac acquired selected assets of Lloyds Banking Group's Australian business
- \$7.6bn of net loans at 30 September 2014
  - \$6.6bn SGB (auto and equipment finance)
  - \$1.0bn WIB (corporate loans and equipment finance)
- · At acquisition, Lloyds lifted the Group's Australian market share
  - 0.6 percentage points in business lending<sup>1</sup>
  - 2.3 percentage points in personal lending<sup>1</sup>



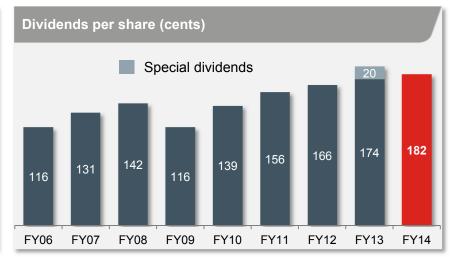
1 RBA Financial aggregates, December 2013. 2 Excludes transaction costs.

### Achievements in 2H14 Cash earnings contribution of \$44m (taking 9 months of ownership to \$64m) and ahead of initial expectations **Financial** EPS accretive in FY14 On track to deliver \$100m cash earnings in FY15 Business has maintained momentum through the integration process Customer numbers up 4% Auto and equipment finance continued to rise, up 3% to \$6.6bn Growth WIB Corporate balances down 20% to \$1.0bn with runoff broadly as anticipated New lease capability acquired from Lloyds saw operating lease balances up 21% to \$80m Program progressing ahead of plan Implemented integrated operations model in SGB Commenced migration of auto dealers to consolidated systems Started to rationalise property footprint Integration Completed integration of Treasury systems Integration costs \$44m in FY14 and on track for original \$130m budget<sup>2</sup> (cash earnings adjustment) Expense synergies of \$21m realised in FY14 (on track to achieve \$70m pre-tax total per annum synergies)



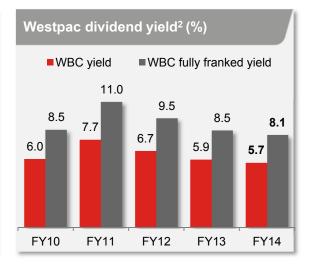
## Consistent dividend growth path

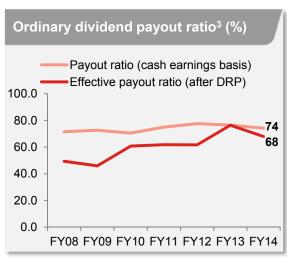
- FY14 ordinary dividends of 182 cents, up 5% on FY13
  - Interim dividend of 90 cents and final dividend of 92 cents
- Payout ratio at 74% for FY14 (74% for 2H14)
  - Issuing shares to satisfy the DRP (no discount)
- FY14 dividend yield<sup>1</sup> 5.7%
  - Equivalent to a fully franked dividend yield<sup>1</sup> of 8.1%
- Franking balance of \$565m after final dividend payment



#### Key dividend considerations

- Seek to consistently lift ordinary dividend cents per share each half while maintaining a strong capital position to support growth
- Pay fully franked dividends, utilising franking surplus to distribute value to shareholders
- Maintain payout ratio that is sustainable in the long term





<sup>1</sup> FY14 ordinary dividend using 30 September 2014 Westpac closing share price of \$32.14. 2 Data using past full year dividends and share price as at 30 September in each of the years. Includes special dividends. 3 Effective payout ratio adjusted for shares issued to satisfy DRP.



## Continued sustainability leadership

#### Sustainability strategic priorities

- Help improve the way people work and live as our society changes
- Help find solutions to environmental challenges
- Help customers to have a better relationship with money for a better life

#### Leading track record

- Assessed as the most sustainable bank globally in the 2014 Dow Jones Sustainability Indices (DJSI) Review
- Ranked number one in the 2014 Global 100 Most Sustainable Corporations in the World by Corporate Knights
- Named as one of the World's Most Ethical Companies in 2014 by Ethisphere Institute, for the 7<sup>th</sup> consecutive year

#### Significant commitments

- Launched third Reconciliation Action Plan, with almost 50 commitments including aim to employ an additional 500 Aboriginal and Torres Strait Islanders by 2017
- Refreshed Climate Change and Environment Position Statement and Action Plan
- April 2014, launched Westpac Bicentennial Foundation, Australia's largest ever corporate education scholarship fund -\$100m designed to support 100 scholars every year, in perpetuity

#### Progress FY14 - FY13 FY14 achievements Priority Objectives Increased women in leadership to 44%, up from 42% · Ensure our workforce is Increased participation of mature aged workers representative of community (50+) to 20.9%, up from 20.5% Extend length and quality of Increased mean employee retirement age to 61.6 working lives years, up from 60.6 years Anticipate the future product Introduced three new initiatives, for Prime of Life, and service needs of aging and migrant and Indigenous customers, bringing the culturally diverse customers number of initiatives to four to date, ahead of target · Introduced two new products in WIB and AFS. Provide products/services to help customers adapt to bringing the number of initiatives to four to date, environmental challenges ahead of target · Increase lending and investment \$8.0bn made available to the CleanTech and in CleanTech and environmental environmental services sector as at 30 September services 2014, ahead of target · Maintained carbon neutrality Continue to reduce our Achieved office paper use reduction target three environmental footprint years ahead of schedule Ensure customers have access Increased the proportion of our customer facing to the right advice to achieve a employees with wealth accreditation to 12% secure retirement Help customers meet their 8.1% of customers with Westpac Group financial goals in retirement Superannuation, up from 7.4% Approximately 78,000 new basic banking accounts · Increase access to financial More than doubled the volume of customer services in Pacific Island nations transactions to around 380.000 Help people gain access to \$820m lent to the social and affordable housing. social and affordable housing sector as at 30 September 2014, up from \$650m



# Helping communities prosper and grow

Supporting of	comm	unities <sup>1</sup>		Income tax expense on a cash earnings basis	FY13 \$m	FY14 \$m
Funding economic activity	•	Provide loans to help millions of Australians own their home or grow their business	<b>\$87bn</b> new lending <sup>2</sup> of <b>\$509bn</b> total Aust. loans	Notional income tax based on the Australian company tax rate of 30%	3,068	3,277
				Net amounts not deductible/(not assessable)	20	(47)
Wealth of many Australians		Supporting working or retired Australians either individually (595K shareholders) or via their super funds	<b>\$5.7bn</b> in dividends in FY14	Total income tax expense in the income statement	3,088	3,230
The bottom line	<b></b>	One of Australia's largest taxpayers, with an effective tax rate of 29.6%	>\$3.2bn in tax expense in FY14	Effective Tax Rate	30.2%	29.6%
				Other tax/government payments	FY13 \$m	FY14 \$m
The workforce		Employ approximately 36,000 full- time equivalent employees	<b>\$4.6bn</b> in employee expenses	Net GST, Payroll tax, FBT	426	426
The nation	<b>&gt;</b>	Invested \$217m³ via community contributions in FY14 includes \$100m in 2H14 to establish the Westpac Bicentennial Foundation	2% community contributions to pre-tax profit	Westpac also makes a number of other government a payments including fees for Government guarantees, duties which are not included in the above. Similarly, tax on behalf of others, such as withholding tax, PAYO have been excluded from this analysis.	APRA fees Westpac als	and stamp so collects
		5.4.1		t sustainable company <sup>4</sup>		

<sup>1</sup> All figures for the twelve months to 30 September 2014 unless otherwise stated. 2 New mortgage and new business lending in AFS. 3 Includes NZ and Pacific. 4 2014 Global Most Sustainable Corporations in the world by Corporate Knights.



# Australia's Financial System Inquiry (FSI), the story so far

# FSI interim report key focus areas

### **July 2014**

- Bank stability and 'too big to fail'
- Housing finance and regulatory capital for mortgages
- Vertically integrated business models
- Consumer protection, including disclosure
- Efficiency of superannuation
- Retirement income policy

### Westpac's view

# Recommendations should take a principles-based approach, to stand the test of time

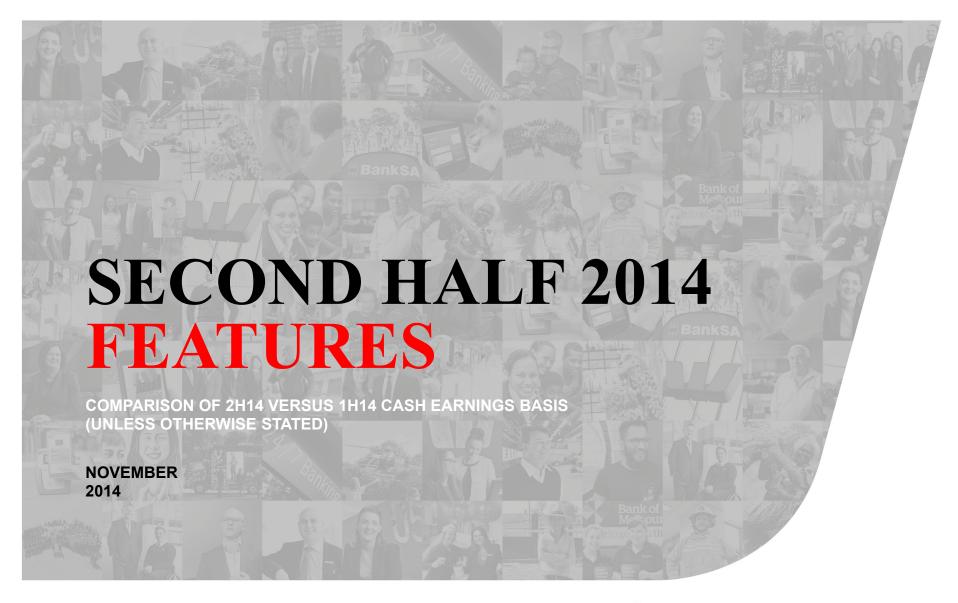
- Growth and stability are interconnected, and should have equal focus
- Risk-based approach to management of financial system, complemented by strong supervision, and cognisant of global standards
- · Australian banks are already strongly capitalised
- Housing is a strength for Australia and for bank balance sheets
- The Australian financial system is dynamic, competitive and open. There are opportunities for improvement in
  - Retirement incomes
  - Bank funding
  - Investor protection

### **FSI** objectives

#### December 2013

- Examine entire financial system
- Blueprint for how the financial system can best support Australia's economic growth











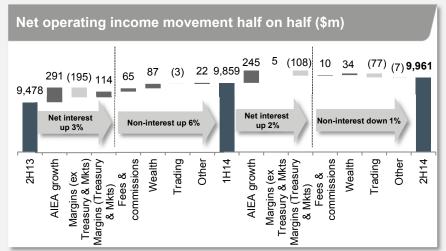


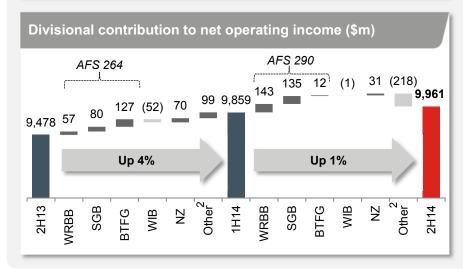


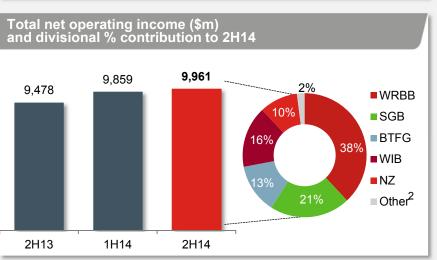


# Net operating income up 1% in 2H14

- Net operating income up 1% (up 5% FY14/FY13)
- Net interest income up 2% (up 5% FY14/FY13)
  - AIEA¹ growth of 4% (up 8% FY14/FY13) from strong Australian housing
  - Customer deposit growth of 5% (up 7% FY14/FY13) mostly household deposits
  - Net interest margin down 5bps (down 7bps FY14/FY13). Margins excluding Treasury and Markets were flat
- Non-interest income down 1% (up 7% FY14/FY13)
  - Fees and commissions up 1% to \$1,468m (up 7% FY14/FY13)
  - Wealth and insurance up 3% to \$1,145m (up 15% FY14/FY13)
  - Trading income, down 14% to \$470m (down 5% FY14/FY13)
  - Other income down 11% to \$59m (down 27% FY14/FY13)







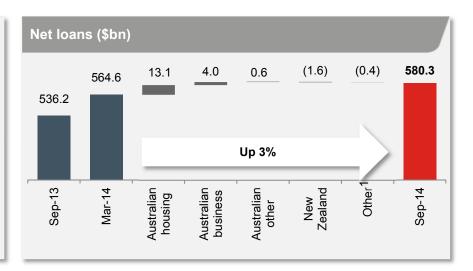
<sup>1</sup> AIEA is average interest-earning assets. 2 Other includes Group Businesses and Westpac Pacific.

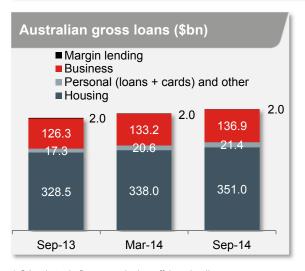


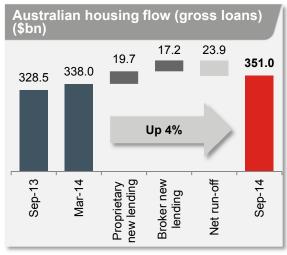
### Loan growth from

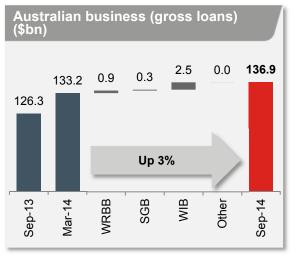
## Australian housing and institutional

- Westpac Group loans up 3% (up 8% FY14/FY13)
- Australian housing loans up 4%
  - Growth in new lending (up 11%) partly offset by continued high run-off as low rates enable customers to repay faster
- Australian business lending up 3%
  - Growth weighted towards corporate customers
  - Continued run-off in stressed assets, though slowing in 2H14
- Australian personal lending up 3%
  - Growth in credit cards supported by Westpac Black card
- New Zealand lending up 2% (in NZ\$ terms) with growth across housing, personal and business loans. Lending down 3% in A\$ terms from exchange rate movements
- Other lending fell 2% with reductions in trade finance offset by growth in lending to corporate customers in Asia









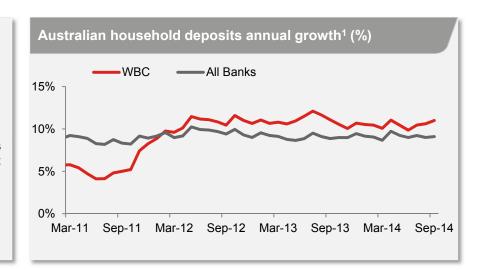


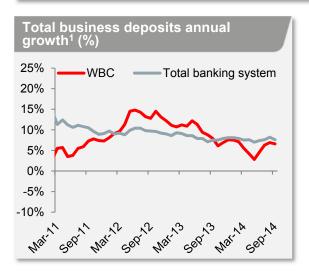
<sup>1</sup> Other is trade finance and other offshore lending.

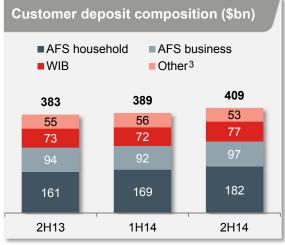
# High quality deposit focus,

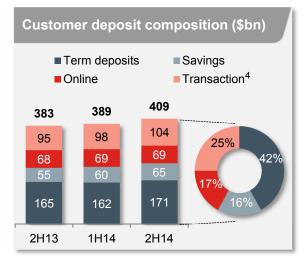
# deposit growth fully funded loan growth in 2H14

- Customer deposits up \$20.4bn or 5% (up 7% FY14/FY13)
  - Fully funded loan growth in 2H14
  - Focus has been on higher quality deposits
  - Household deposit growth at 1.3x system<sup>1</sup>
  - Business deposits higher, with strong growth in working capital, SME and commercial
- Growth across term deposits, savings and transactions
  - Savings balances up 7%, with strong growth in reward saver accounts given attractive pricing and customer preference to have their funds at call
  - Term deposits and transaction balances up 6%, with the latter mostly mortgage offset accounts up \$2.7bn<sup>2</sup>
  - Online deposits up 1%









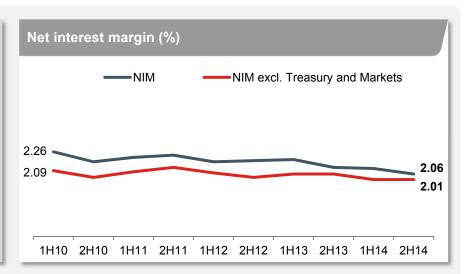
1 APRA Banking Statistics, September 2014. 2 Excludes RAMS. 3 Other is predominately comprised of NZ and Westpac Pacific. 4 Mortgage offset accounts are included in transaction accounts.

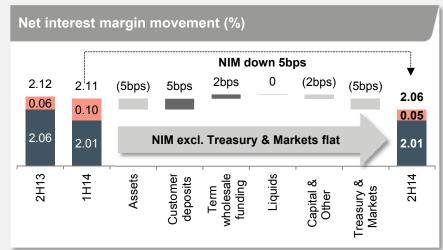


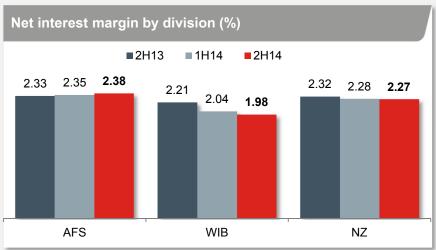
# Flat net interest margin

## excluding Treasury and Markets

- Net interest margin (NIM) down 5bps to 2.06% (down 7bps FY14/FY13)
- NIM firmer in AFS (up 3bps), slightly weaker in NZ down 1bp and WIB down 6bps
- NIM excluding Treasury and Markets flat at 2.01% (down 5bps FY14/FY13)
  - 5bps decrease in asset spreads due to mix impacts and increased competition for new lending, particularly fixed rate mortgages
  - 5bps increase from customer deposits, reflecting improved term deposit spreads offset by lower hedging benefit on low interest deposits
  - 2bps improvement in term wholesale funding
  - No impact from average liquid assets holdings, which were relatively flat over the half
  - 2bps decline in capital and other due to lower hedging rates
- Treasury and Markets down 5bps, reflecting lower returns from management of liquids portfolio and interest rate risk management





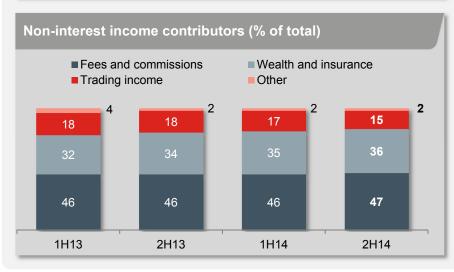


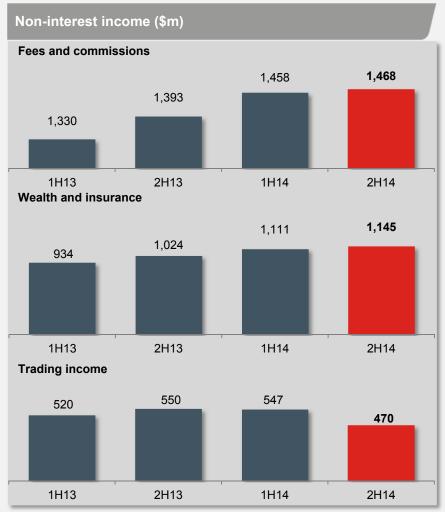


# Non-interest income impacted by

## lower trading

- Non-interest income down 1% (up 7% FY14/FY13)
  - Fees and commissions up 1% to \$1,468m, with higher business lending fee income due to full period impact of Lloyds. Card income was unchanged with higher interchange income from increased customer spend on premium cards and growth in customer accounts, largely offset by seasonally lower loyalty points redemption
  - Wealth and insurance up 3% to \$1,145m, with higher FUM/FUA due to positive net flows and improved investment markets. Life insurance up with higher premiums and increased sales. Performance fees significantly lower as majority of BT performance fees recognised in 1H14
  - Trading income down 14% to \$470m, due to negative CVA movement and lower risk income offsetting higher customer related flows
  - Other income was down \$7m (11%) with gains on asset sales lower than 1H14



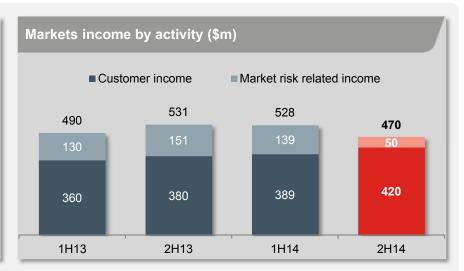


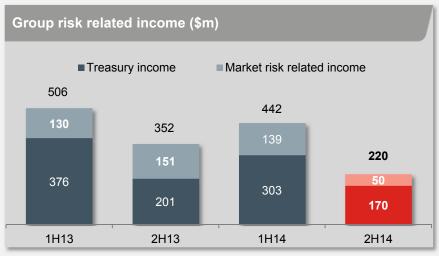


## Markets and Treasury income:

# customer business higher, risk related income lower

- Markets income down 11% (down 2% FY14/FY13), as more challenging market conditions and a negative CVA movement saw market risk related income materially lower
- Customer income \$420m, up 8% (up 9% FY14/FY13)
  - Debt Markets sales income up 19% and FX sales income up 4%, maintaining the strong performance in 1H14 and 2H13
  - Debt Markets benefitted from improved deal flow through the year and FX saw increased customer demand around moves in the Australian Dollar
  - Westpac continues to leverage its leading market positions to meet customer risk management needs, for both WIB and AFS customers through the WIB/AFS partnership. Customers are assisted by specialist product support and market insight together with broader capabilities through licencing and electronic facilitation
- Market risk related income, down 64% (down 33% FY14/FY13)
  - The more stable rates and FX environment and strong levels of liquidity has seen lower levels of volatility, significantly reducing opportunities
  - Market risk income was also impacted by a negative movement in CVA. CVA was a \$22m charge in 2H14 compared to a \$1m charge in 1H14 (\$23m charge FY14 compared to \$87m benefit FY13)
- WIB 2H14 average daily VaR \$8.5m (\$10.0m 1H14, \$8.6m 2H13)
- Treasury income \$133m lower compared to 1H14, mainly due to lower returns on both liquids portfolio and from balance sheet risk management activities
- Treasury 2H14 average daily VaR \$17.6m (\$15.5m 1H14, \$17.9m 2H13)

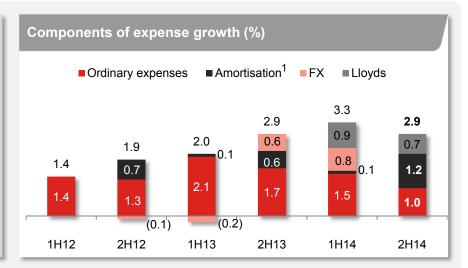


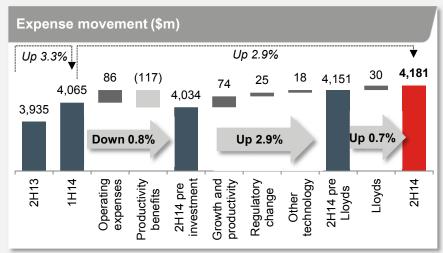


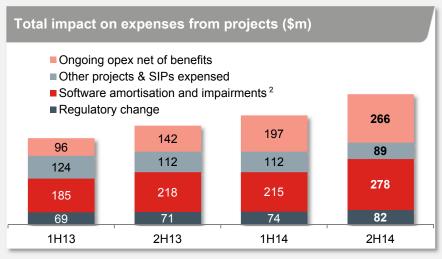


# Expenses well managed while continuing to invest

- Expenses up 2.9% (up 2.2% excluding Lloyds)
  - Expenses up 6.3% FY14/FY13 (up 3.7% excluding FX and Lloyds)
- Expense to income ratio up 74bps to 42.0%
- Well controlled expenses pre-investment (down 0.8%), with \$86m increase in operating expenses more than offset by \$117m of productivity initiatives delivered. Productivity included
  - \$66m from redesign of roles and operating model changes
  - \$28m simplification benefits
- Investment related spending up 2.9%
  - Growth and productivity investment includes Bank of Melbourne; Asia; wealth; and Group simplification program
- Lloyds contributed 0.7% to expense growth
- Amortisation<sup>1</sup> added 1.2% to expense growth in 2H14







<sup>1</sup> Amortisation excluding impairments. 2 Software amortisation and impairments excludes depreciation related to investments.

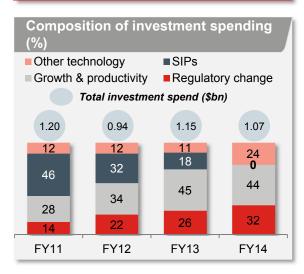


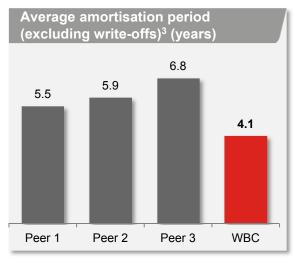
# Disciplined investment spend, focused on growth and productivity

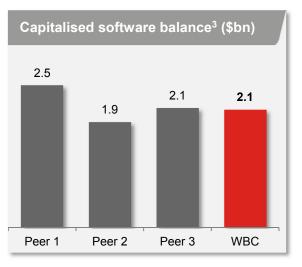
Investment spend capitalised (\$m)	2H13	1H14	2H14
Growth and productivity	251	169	166
Regulatory change and compliance	101	81	103
Other technology	123	95	97
Total <sup>1</sup>	475	345	366

Investment spend expensed (\$m)	2H13	1H14	2H14
Growth and productivity	75	80	55
Regulatory change and compliance	71	74	82
Other technology	37	32	34
Total	183	186	171

Investment spend capitalised (\$m)	2H13	1H14	2H14
Capitalised software			
Opening balance	1,651	1,897	2,023
Additions	452	332	332
Amortisation	(206)	(209)	(256)
Write-offs, impairments and other <sup>2</sup>	-	3	(29)
Closing balance	1,897	2,023	2,070
Other deferred expenses			
Deferred acquisition costs	126	118	129
Other deferred expenses	24	28	11





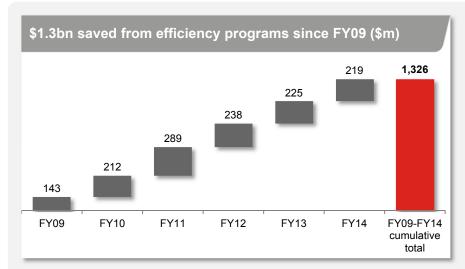


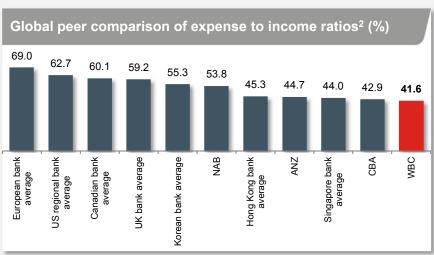
<sup>1</sup> Investment spend capitalised also includes technology hardware equipment. 2 Includes negative FX revaluation of \$7m and write-offs of \$22m in 2H14. 3 Data for Westpac and Peer 1, 2 and 3 from FY14 results



### Australia's most efficient bank,

# continued focus on productivity through FY14





FY14 metrics	
Number of Bank Now / FreshStart branches <sup>1</sup>	205
Branch sales FTE/branch FTE	51%
% AFS active digital customers	43%
% Sales growth per average customer contact centre FTE	12%
Number of 'for sale' products removed <sup>1</sup>	49
AFS complaint reduction	27%
Number of IT applications closed <sup>1</sup>	77

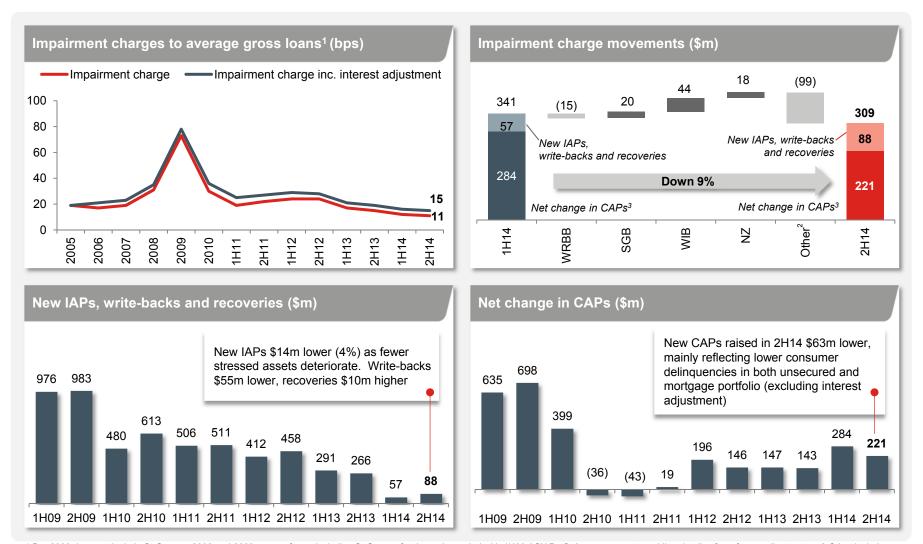
#### FY14 examples of initiatives delivered

- WRBB 60 minute mortgage approval for home finance managers (reducing average application approval time from over a week)
- SGB 'time to first yes' approved in branch within one hour up to 69% (from 59%)
- BT Super for Life application process streamlined (reducing application process times by approximately 75%)
- Enhancing process for installing merchant services enabling Westpac customers to be up and running in one day, versus previous three days
- Redesigned merchant bulk upload process for large customers, reducing the time needed to establish thousands of merchant IDs from an average of 25 minutes to an average of 25 seconds

<sup>1</sup> Cumulative numbers. 2 Company data, Credit Suisse. Expense to income ratio average for all banks other than Australian banks are based on their FY13 results. Expense to income ratios for ANZ, CBA, NAB and WBC are based on their FY14 results.



# Improvements in asset quality leading to lower impairment charges



<sup>1</sup> Pre-2008 does not include St.George. 2008 and 2009 are pro forma including St.George for the entire period with 1H09 ASX Profit Announcement providing details of pro forma adjustments. 2 Other includes Westpac Pacific and centrally held provisions in Group Businesses. 3 Does not include interest carrying adjustment.













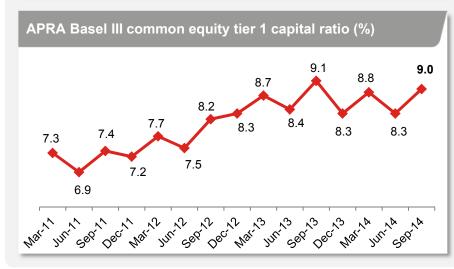


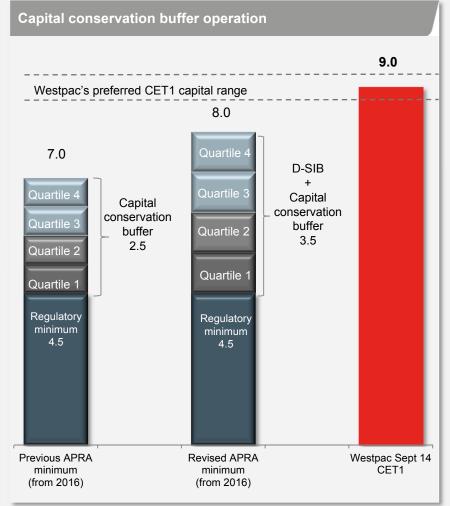


## Westpac's preferred capital range

#### Westpac preferred capital range

- APRA have imposed a D-SIB¹ requirement of 1% to be met by CET1 capital. Implementation of the D-SIB requirement is through an extension of the capital conservation buffer (CCB) effectively increasing the buffer above regulatory minimums (commences 1 January 2016)
- Westpac's preferred CET1 capital range has been revised to 8.75-9.25%.
   The management buffer above regulatory minimums takes into consideration
  - Regulatory minimums and the CCB, including the 1% D-SIB requirement
  - Stress testing to maintain an appropriate buffer in a downturn
  - Quarterly volatility of capital ratios under Basel III associated with dividend payments





<sup>1</sup> Domestic systemically important banks in Australia" Information Paper, December 2013, APRA.

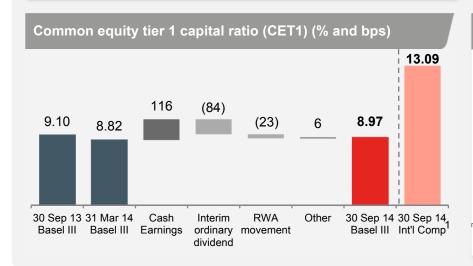


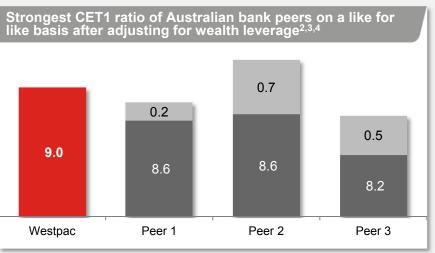
## Capital strength maintained whilst supporting business growth

#### Key movements in capital

- Capital deployed over FY14 included
  - Special dividend to shareholders (10bps)
  - Acquisition of Lloyds (37bps)
  - Supporting Credit RWA growth which improved through the year
- 2H14 movements in capital included:
  - Cash earnings net of ordinary dividends paid (32bps)
  - Supporting growth in the business increased RWA (23bps)
  - Other includes cash earnings adjustments (3bps) and lower capital deductions (3bps)
- Net increase in Additional Tier 1 capital in 2H14 of 12bps from issue of Westpac Capital Notes 2 and retirement of Westpac SPS II
- Internationally comparable CET1 capital ratio 13.09%. On a total regulatory capital basis the ratio is 17.2%

Key capital ratios (%)				
	2H13	1H14	2H14	
Common equity tier 1 capital ratio	9.1	8.8	9.0	
Additional tier 1 capital	1.6	1.5	1.6	
Tier 1 capital ratio	10.7	10.3	10.6	
Tier 2 capital	1.6	1.8	1.7	
Total regulatory capital ratio	12.3	12.1	12.3	
Risk weighted assets (RWA) (\$bn)	307	322	331	
Internationally comparable <sup>1</sup> common equity tier 1 ratio	13.3	13.1	13.1	

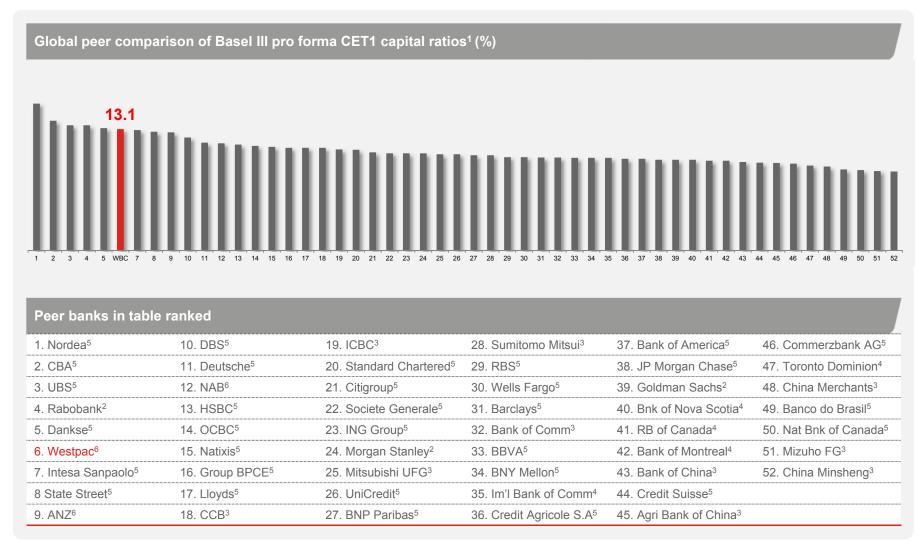




<sup>1</sup> Based on PwC report, refer slide 146 for definition of internationally comparable. 2 Reflects APRA clarification that holding companies are now part of the Level 2 Group for regulatory purposes. Transitional arrangements are in place. 3 Peer 1 and 3 are as at 30 September 2014, Peer 2 is as at 30 June 2014. 4 Due to rounding components, Peer 3 does not add to actual total. Reported CET1 total for Peer 3 is 8.6%



# Internationally comparable CET1 capital ratio at upper end of top quartile of global peers



<sup>1</sup> Based on PwC report, refer slide 146 for definition of internationally comparable. 2 As at 31 December 2013. 3 As at 31 March 2014. 4 As at 30 April 2014. 5 As at 30 June 2014. 4. 6 As at 30 September 2014



## Internationally comparable capital ratio

- APRA has maintained its conservative stance in setting capital standards, resulting in a significant variance between capital measured under APRA and the Basel III Framework
- In August 2014 the Australian Bankers Association released a report prepared by PwC titled "International comparability of capital ratios of Australia's major banks". This report sets out the basis for an internationally comparable CET1 ratio for the major Australian banks, using the findings from the Basel Committee for Banking Supervision's March 2014 report on its assessment of Basel III regulations in Australia, and other items identified by PwC as areas where APRA's implementation is different to other jurisdictions

Internationally comparable CE	T1 ratio	13.09%
Other	Other minor items and interaction effects between capital and RWA adjustments	47bp
Expected loss adjustment	The amount of expected loss in excess of eligible provisions needs to be adjusted as a result of the RWA adjustments above	20bp
Unsecured corporate lending LGD <sup>2</sup>	It is considered reasonable to apply the FIRB assumption of 45% LGD to unsecured corporate lending, which is typically lower than the APRA-approved LGD. This brings Australian banks more in line with banks in other jurisdictions	68bp
Undrawn corporate lending EAD <sup>1</sup>	APRA's rules typically require AIRB banks to risk weight 100% of undrawn commitments in the AIRB bank's corporate loan book. It is considered reasonable to apply the Foundation Internal Ratings Based (FIRB) conversion factor of 75% to the undrawn commitments in the AIRB banks corporate loan books	34bp
Interest rate risk in the banking book (IRRBB)	APRA's rules require the inclusion of IRRBB within Pillar 1 risk weighted assets for banks using Advanced Internal Ratings Based (AIRB) approaches. IRRBB is not required to be assessed under Pillar 1 in the Basel Framework. It is highlighted as a risk that may be taken into account in assessing Pillar 2 capital ratios	20bp
Specialised lending	APRA rules for "specialised lending" (corporate lending to project finance, certain real estate exposures, commodity finance, etc) are more conservative than those contained in the Basel Framework and / or which are applied by most other prominent jurisdictions	64bp
Mortgage loss given default (LGD) 20% floor	The Basel Framework imposes a 10% floor in downturn loss given default (LGD) models used for residential mortgages, whereas APRA imposes a 20% floor. A 15% flat LGD is has been assumed as a reasonable proxy	47bp
Capital deductions	APRA requires 100% deductions from capital for DTA, intangibles relating to capitalised expenses and all investments (e.g. financial institutions, funds management and insurance subsidiaries). The Basel Framework allows a concessional threshold before these deductions apply. Assets below the threshold can be risk weighted	112bp
Westpac's CET1 ratio as at 30	September 2014 (APRA basis)	8.97

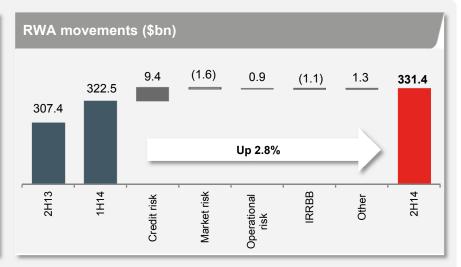
<sup>1</sup> EAD is exposure at default. 2 LGD is loss given default.

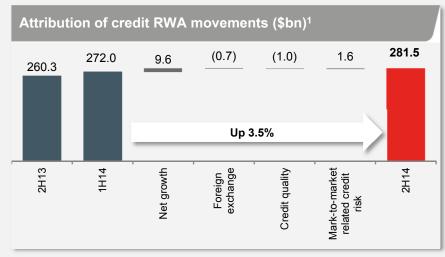


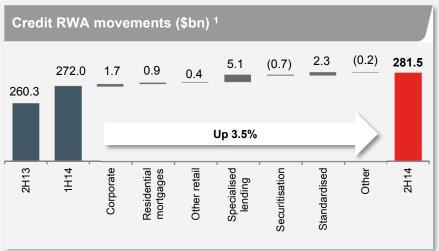
## RWA increase from good business growth

#### **RWA** movements

- Total RWA increased 2.8%
- Credit RWA increased 3.5% or \$9.4bn, from growth in lending (primarily mortgage, corporate and property portfolios), the impact of the lower A\$ on offshore assets and foreign currency commitments and higher markto-market related credit risk. This was partly offset by the continued runoff of stressed assets
- Market risk RWA down 15% primarily due to lower market volatility
- Operational risk RWA up \$0.9bn (3%) due to updated modelling to reflect operational risk losses experienced by other financial institutions globally
- Lower interest rate risk in the banking book (IRRBB) from a reduction in exposure to interest rates









<sup>1</sup> Credit RWA movements impacted by rounding.

# RWA conservatively determined

#### **Basis for determining RWA**

- · Internal models are based on through-the cycle estimates for default rates and downturn estimates for LGD
- · Conservatism is built into risk models as observed rates significantly better than those predicted by risk models
- The observed rates reflect the actual outcomes observed since the time of Advanced IRB accreditation for each portfolio. Westpac received Advanced accreditation in 20081
- Significant allowance for expected loss for the portfolio

	Regulatory expected loss \$m	Actual losses \$m (12 months)	Default rate		Loss given default	
			Regulatory	Observed	Regulatory	Observed
Corporate	827	171	2.27%	1.19%	51%	39%
Business lending	768	234	2.25%	1.59%	34%	21%
Sovereign	3	-	0.24%	-	-	-
Bank	22	-	0.51%	-	=	-
Residual mortgages	811	121	0.67%	0.59%	20%	6%
Australian credit cards	304	288	1.51%	1.43%	76%	57%
Other retail	456	190	4.42%	2.86%	70%	53%
Small business	213	72	2.53%	1.67%	33%	21%
Specialised lending	1,232	174	NA	2.51%	NA	27%

<sup>1</sup> Compares regulatory credit risk estimates used in the calculation of RWA to the average of actual outcomes since the time of Advanced IRB accreditation for each portfolio. .



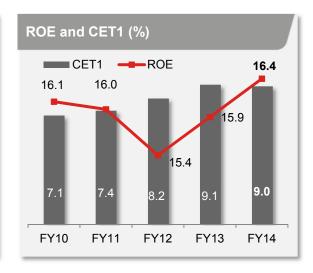
# Actively managing capital across Group and business units to optimise returns

#### **Actively managing returns**

- Returns improved while increasing capital
- Rise in ROE in FY14 achieved with effective management of capital and little change to ROA¹
- Higher ROTE for Group given earnings growh and no capital issued in FY14
- Continue to refine capital allocation model with more capital dispersed to divisions in FY14
- Capital held centrally includes: surplus capital, capital for Treasury, and capital for future dividend payments

Allocated capital and ROTE

Westpac New Zealand (A\$)



Return on average interest-earning assets (AIEA) (%)						
	FY12	FY13	FY14			
Net interest margin	2.17	2.15	2.08			
Non-interest income	0.96	0.99	0.98			
Operating income	3.13	3.14	3.06			
Operating expenses	(1.29)	(1.29)	(1.27)			
Cash earnings (ROA¹)	1.14	1.18	1.18			
Leverage (AIEA/AOE²)	13.56	13.53	13.93			
ROE	15.4	15.9	16.4			

Division	FY	FY13		14	
	Capital (\$m)	ROTE (%)	Capital (\$m)	ROTE (%)	Comments on movements in allocated capital
Group <sup>3</sup>	33,850	20.9	35,897	21.2	
Westpac RBB	8,558	27.5	9,673	26.7	Regulatory capital loading & increase in housing
St.George	6,161	22.6	7,318	21.6	Regulatory capital loading & Lloyds acquisition
BTFG	2,832	27.3	2,842	31.5	Excess capital returned to Group
WIB	7,702	20.4	7,979	18.4	Higher capital allocated with uplift in lending

21.1

7.2

Business growth and exchange rate impacts

Capital for dividends & Treasury, more allocated to divisions

3,750

4,335



3,291

5,306

19.2

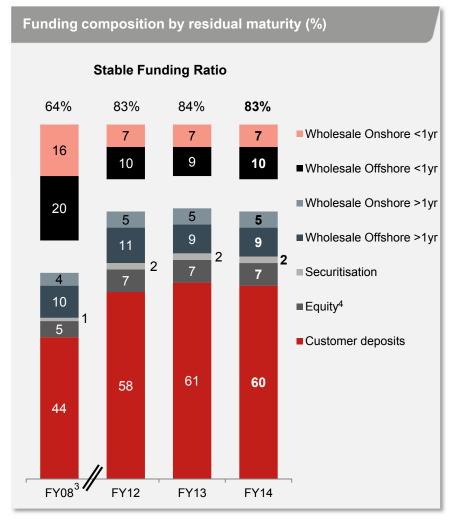
6.3

Other<sup>4</sup>

<sup>1</sup> ROA is return on average interest-earning assets. 2 AOE is average ordinary equity. 3 Capital for the Group is average ordinary tangible equity. 4 Other includes Group Businesses including Treasury and Westpac Pacific.

## Stable Funding Ratio 83%

- Stable Funding Ratio 83%, down 28bps (down 73bps FY14/FY13)
  - Asset growth over the year, including the acquisition of the Lloyds business in December 2013 was funded primarily through customer deposits and new term wholesale funding. An increase in short term funding was used to fund growth in short term assets
- Customer deposits increased by \$27bn over FY14, with a focus on deposit quality
  - Household deposits growth 1.2x system<sup>1</sup> over FY14
- Term wholesale funding increased \$8bn over FY14
  - Term funding raised in FY14 (\$33bn) had a weighted average tenor of 4.7 years<sup>2</sup>, providing a stable source of funds for the bank
- Short term funding increased \$13bn over FY14, supporting an increase in short dated assets, mainly growth in trade finance in Asia and Australia
  - Weighted average maturity of short term funding portfolio little changed at 144 days



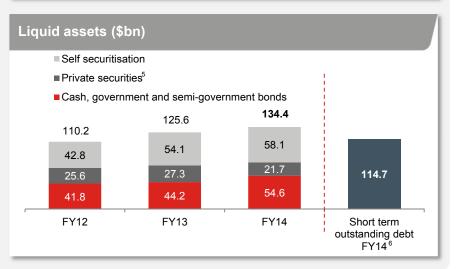
1 APRA Banking Statistics September 2014 2 Excluding securitisation. 3 2008 does not include St.George. 4 Equity excludes FX translation, Available-for-Sale Securities and Cash Flow Hedging Reserves.



# Strong liquidity position on track for introduction of LCR

- Westpac is well positioned for the introduction of the Liquidity Coverage Ratio (LCR)
  - Westpac Group pro-forma LCR<sup>1</sup> 103% at 30 September 2014
  - As the Group transitions towards LCR implementation, further initiatives are planned to deliver a suitable buffer above 100%
- The LCR requires banks to hold 100% of their net cash outflows over a 30-day stressed scenario in qualifying liquid assets
  - Westpac held \$59bn of High Quality Liquid Assets (HQLA) at 30 September 2014
  - In addition, APRA has approved access to the Committed Liquidity Facility (CLF) for \$66bn for calendar year 2015
  - CLF provides access to the approved amount of liquidity through repo arrangements with the RBA, for a 15bps fee per annum (equates to \$74m in FY15)
  - For draws on the CLF, an additional 25bps fee is charged above the RBA's target cash rate
- LCR rules apply for Australian banks from 1 January 2015, with no transition arrangements
  - New disclosure commences 1H15
- \$134.4bn in unencumbered liquid assets held at 30 September 2014
  - Securities are eligible for repo with a central bank
  - Sufficient to cover all short term debt outstanding (including long term debt with a residual maturity less than one year)
  - Differs from LCR qualifying liquid assets due to applicable haircuts and eligibility criteria

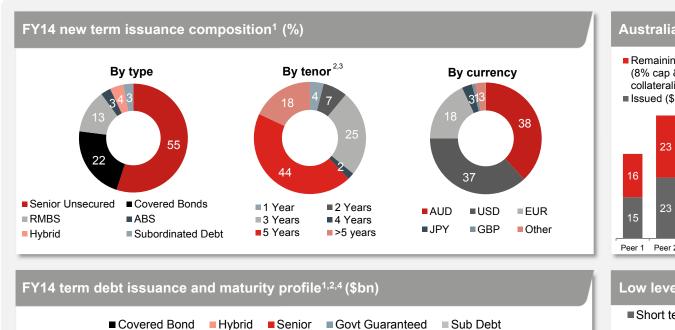
Group pro-forma Liquidity Coverage Ratio¹ (\$bn)	
High Quality Liquid Assets <sup>2</sup> (HQLA)	59
Committed Liquidity Facility <sup>3</sup> (CLF)	66
Total LCR liquid assets	125
Customer deposits	75
Wholesale funding	20
Other flows <sup>4</sup>	26
Total cash outflows in a 30-day defined stressed scenario	121
Pro-forma LCR <sup>1</sup>	103%

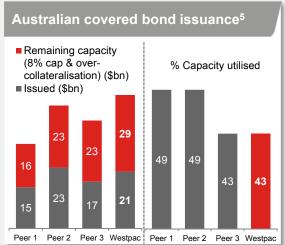


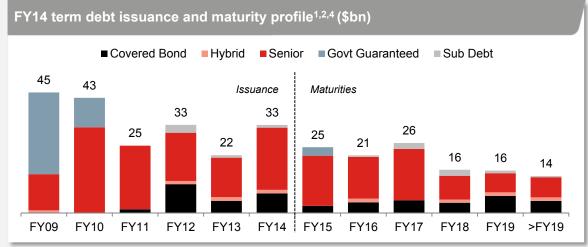
<sup>1</sup> Calculated on a spot basis as at 30 September 2014, including the CLF approved by APRA of \$66bn for calendar year 2015. 2 HQLA of \$59bn includes cash at hand (including ATMs) and other LCR qualifying liquid assets including BS-13 qualifying liquids, less RBA open repos funding end of day ESA balances with the RBA. 3 Includes RBA open repos funding end of day ESA balances with the RBA. 4 Other flows includes credit and liquidity facilities, collateral outflows and inflows from customers. 5 Private securities include Bank paper, RMBS, and Supra-nationals. 6 Includes long term wholesale funding with a residual maturity less than 1 year.

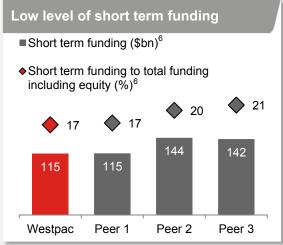


## New term issuance well diversified, benefit from broad product capabilities









<sup>1</sup> Based on residual maturity and FX spot currency translation. Includes all debt issuance with contractual maturity greater than 13 months, excluding US Commercial Paper. 2 Contractual maturity date for hybrids and callable subordinated instruments is the first scheduled conversion date or call date for the purposes of this disclosure. 3 Tenor excludes RMBS and ABS. 4 Perpetual sub-debt has been included in >FY19 maturity bucket. Maturities exclude securitisation amortisation. 5 Sources: Westpac, APRA Banking Statistics August 2014. 6 Short term funding includes Central Bank deposits and long term wholesale funding with a residual maturity less than 1 year. Source: Westpac, Company reports. Westpac, Peer 1 and Peer 3 as at 30 September 2014, Peer 2 as at 30 June 2014.











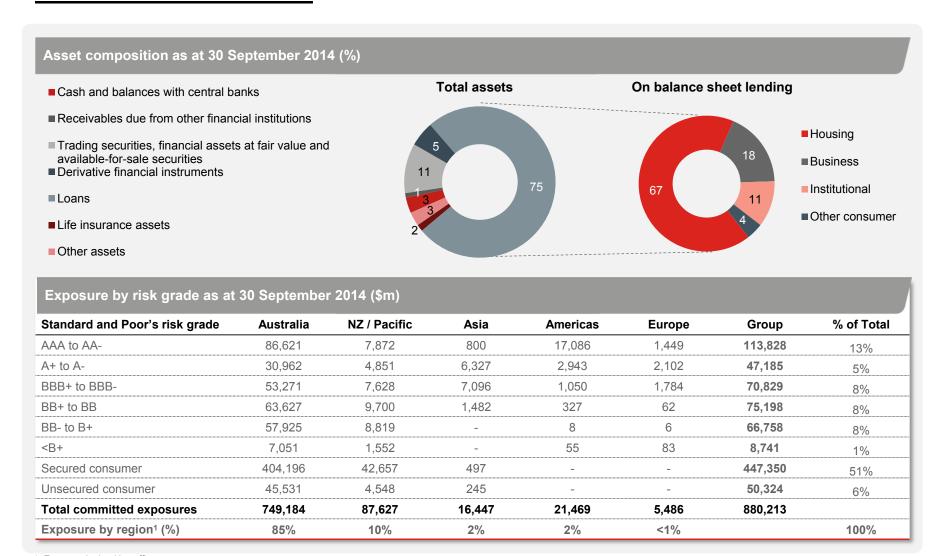






# High quality portfolio

# bias to secured consumer lending

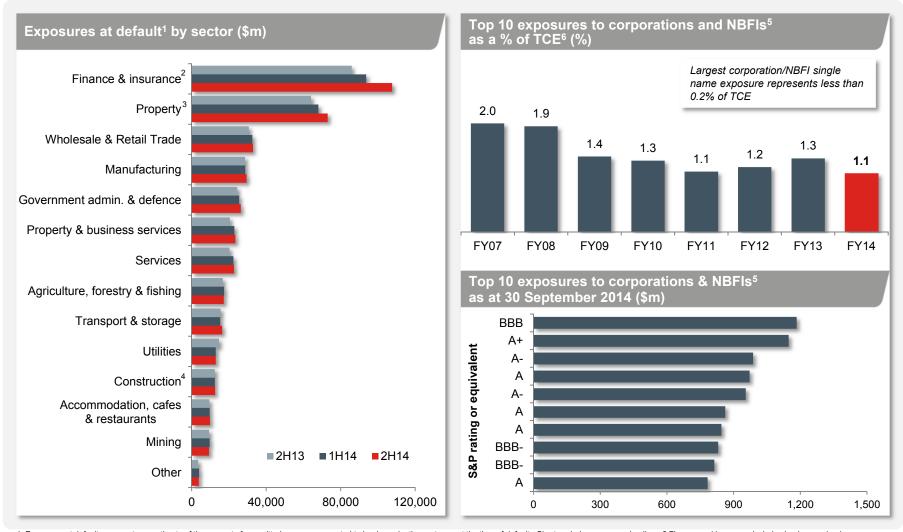


<sup>1</sup> Exposure by booking office.



## A well diversified portfolio

## across industries and large exposures



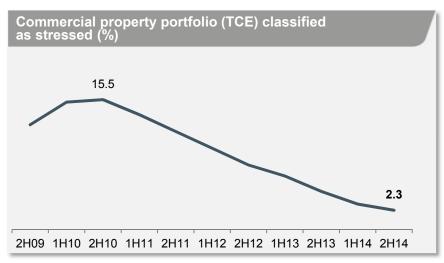
<sup>1</sup> Exposures at default represents an estimate of the amount of committed exposure expected to be drawn by the customer at the time of default. Chart excludes consumer lending. 2 Finance and insurance includes banks, non-banks, insurance companies and other firms providing services to the finance and insurance sectors. 3 Property includes both residential and non-residential property investors and developers, and excludes real estate agents. 4 Construction includes building and non-building construction, and industries serving the construction sector. 5 Non-Bank Financial Institutions. 6 Includes St.George from 2009 onwards.

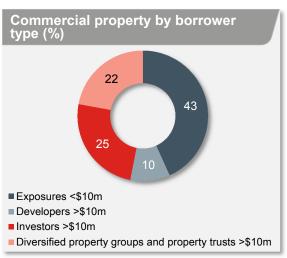


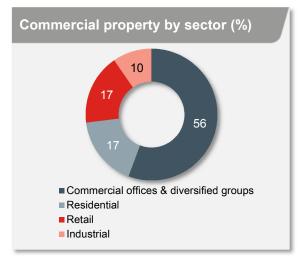
## Commercial property portfolio

## well diversified, low levels of stress





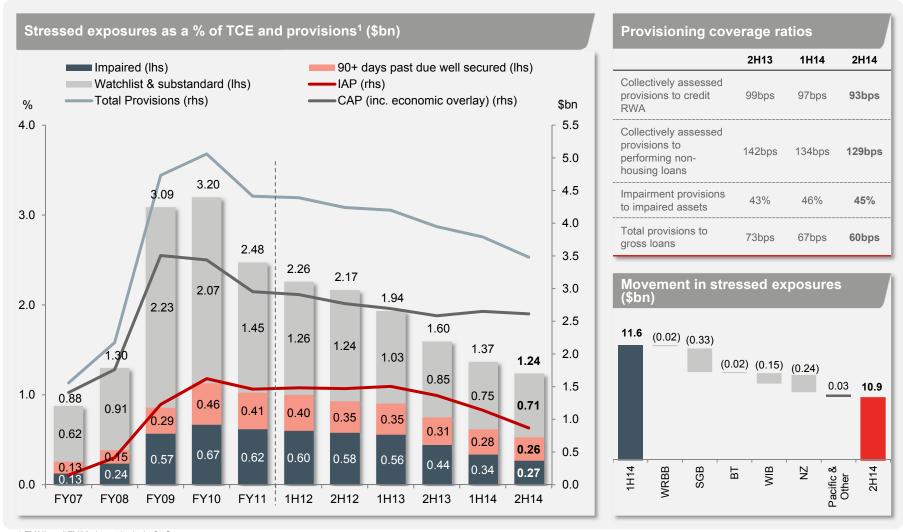








#### Portfolio stress continues to reduce

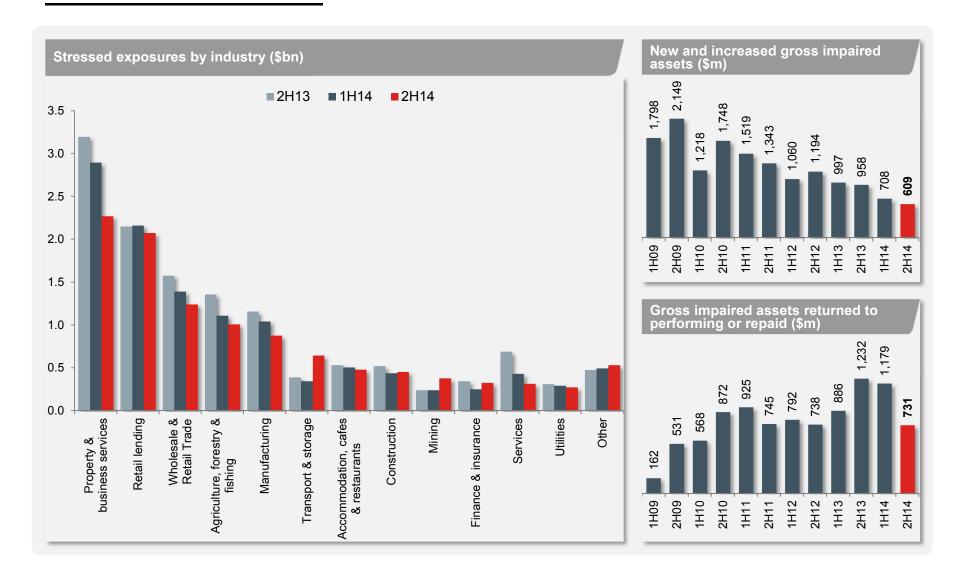


<sup>1</sup> FY07 and FY08 do not include St.George.

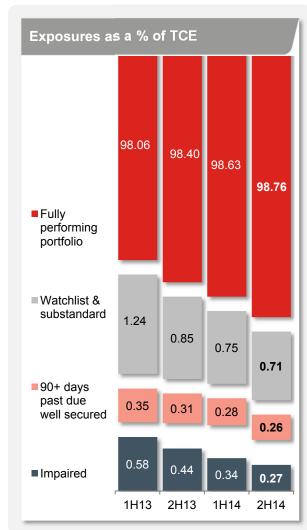


## Improvement in portfolio quality

#### across most sectors



## Provision cover by portfolio category



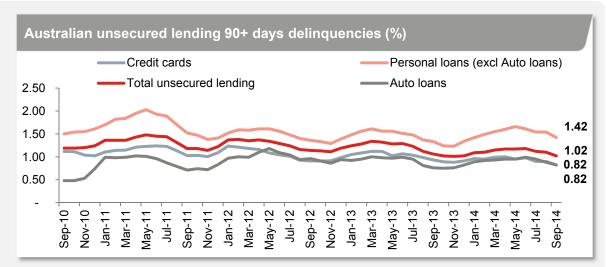
	P	rovisionin	g to TCE (	%)
	1H13	2H13	1H14	2H14
ully performing portfolio				
Small cover as low probability of default (PD) Includes economic overlay	0.24	0.23	0.23	0.22
/atchlist & substandard				
Still performing but higher cover reflects elevated PD	6.74	6.36	6.73	6.76
0+ days past due well secured				
In default but strong security	5.37	5.36	5.23	5.06
npaired assets				

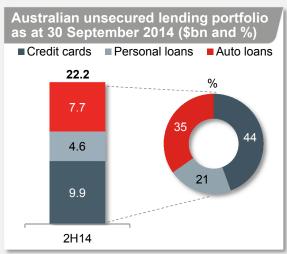


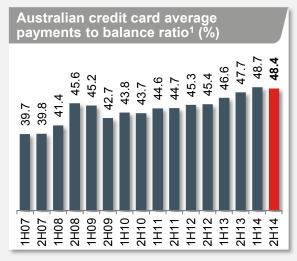
## Australian unsecured lending portfolio

### continues to perform well

- Unsecured consumer asset quality has remained strong as continuing low interest rates have assisted debt serviceability and the Group's sound approach to credit decisioning has been maintained
- Total Australian consumer unsecured delinquencies decreased 13bps to 102bps (down 4bps FY14/FY13)
- Changes in delinquencies in 2H14 reflect normal seasonal trends
- Australian credit card 90+ days delinquencies were down 17bps to 82bps (down 11bps FY14/FY13)
  - Average payments to balance ratio remains strong, however reduced 30bps to 48.4%
- Australian personal loan portfolio (including auto loans) 90+ days delinquencies were down 12bps to 105bps (down 1bp FY14/FY13)
  - Auto loan portfolio increased to \$7.7bn following acquisition of Lloyds in December 2013
  - Australian auto loan 90+ days delinquencies were down 11bps to 82bps (up 6bps FY14/FY13)





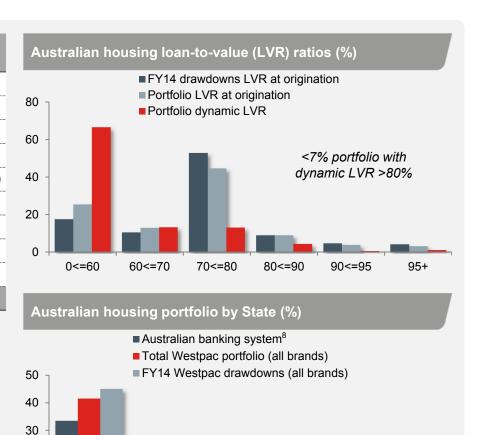


<sup>1</sup> Cards average payments to balance ratio is calculated using the average payment received compared to the average statement balance at the end of the reporting month.



# Australian mortgage portfolio high levels of borrower equity

Australian housing portfolio	2H13 balance	1H14 balance	2H14 balance	2H14 flow¹
Total portfolio (\$bn)	328.5	338.0	351.0	36.9
Owner-occupied (%)	47.9	47.6	47.1	45.9
nvestment property loans (%)	43.1	44.0	45.2	51.2
Portfolio loan/line of credit (%)	9.0	8.4	7.7	2.9
/ariable rate / Fixed rate (%)	81 / 19	81 / 19	78 / 22	80 / 20
ow Doc (%)	4.7	4.2	3.8	1.1
Proprietary channel (%)	58.0	57.5	56.6	53.4
First Home Buyer (%)	11.4	10.9	10.3	6.6
Mortgage insured (%)	23.3	22.2	21.3	12.2
	2H13	1H14	2H14	
Average LVR at origination <sup>2</sup> (%)	69	69	70	
verage dynamic <sup>2,3,4</sup> LVR (%)	46	47	44	
Average LVR of new loans <sup>2,5</sup> (%)	72	72	71	
Average loan size (\$'000)	221	223	229	
Customers ahead on epayments, including offset accounts <sup>2,6</sup> (%)	71	73	73	
Actual mortgage losses net of insurance) <sup>7</sup> (\$m)	43	45	55	
Actual mortgage loss rate annualised (bps)	3	2	3	



QLD

20

10

**NSW & ACT** 

VIC & TAS



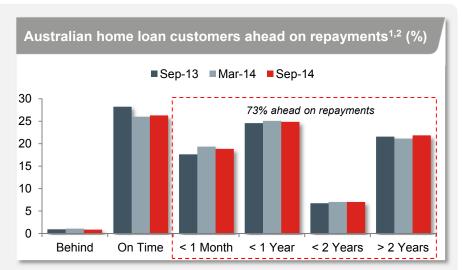
SA & NT

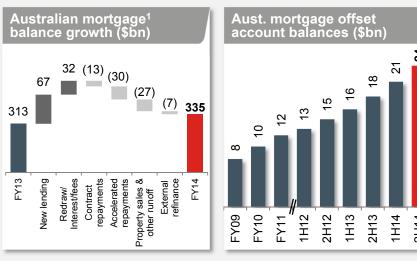
WA

<sup>1</sup> Flow is all new mortgage originations settled during the 6 month period ended 30 September 2014 and includes RAMS. 2 Excludes RAMS. 3 Dynamic LVR represents the loan-to-value ratio taking into account the current outstanding loan balance, changes in security value and other loan adjustments. 4 Property valuation source Australian Property Monitors. 5 Average LVR of new loans is based on rolling 12 month window. 6 Customer loans ahead on payments exclude equity/line of credit products as there are no scheduled payments. 7 Mortgage insurance claims 2H14 \$6m (1H14 \$3m, 2H13 \$14m). 8 ABA Cannex August 2014.

# Mortgage customers continuing to repay ahead of schedule

- Australian mortgage customers continue to display a cautious approach to debt levels, taking advantage of historically low mortgage rates to pay down debt
  - Including mortgage offset account balances, 73% of customers are ahead of scheduled payments, with 22% of these being more than 2 years ahead
- Sound underwriting criteria underpin the Westpac Group's very low level of residential mortgage arrears and losses
- Credit policies are broadly aligned across brands and all credit decisions are made by the Westpac Group, regardless of the origination channel
- Loan serviceability assessments include an interest rate buffer, adequate surplus test and discounts to certain forms of income (e.g. dividends, bonus or rental income)
- Westpac has a minimum assessment rate, often referred to as a floor rate, currently set at 6.80% p.a. across all brands
- In the current interest rate environment, the minimum assessment rate is at least 180bps higher than the standard lending rate





<sup>1</sup> Excludes RAMS. 2 Customer loans ahead on payments exclude equity loans/line of credit products as there are no scheduled principal payments. Includes mortgage offset account balances. 'Behind' is more than 30 days past due. 'On time' includes up to 30 days past due.



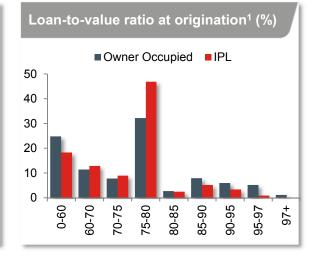
# Australian investment property portfolio sound origination profile

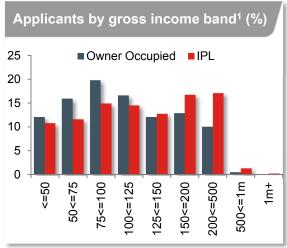
- Investment property loans (IPLs) are 45.2% of Westpac's Australian mortgage portfolio
- Compared to owner-occupied applicants, IPL applicants on average are older (75% over 35 years), have higher incomes and higher credit scores
- 87% of IPLs originated at or below 80% LVR
- Majority of IPLs are interest-only, however the repayment profile closely tracks the profile of the principal and interest portfolio
  - 61% of interest-only IPL customers ahead on repayments
- IPL 90+ days delinquencies 37bps (down 2bps), compared to 47bps for total portfolio
- IPL portfolio losses represent an annualised loss rate of 3bps (net of insurance claims¹) – in line with total portfolio losses of 3bps
- Self-managed Superannuation Fund balances are a very small part of the portfolio, at <1% of Australian mortgage balances</li>

#### **Strong origination standards**

- All IPLs are full recourse
- Loan serviceability assessments include an interest rate buffer, minimum assessment rate, adequate surplus test and discounts to certain forms of income (e.g. dividends, bonus or rental income)
- All IPLs are assessed on a principal & interest basis, including interestonly loans
- Specific credit policies apply to IPLs to assist risk mitigation, including
  - Holiday apartments subject to tighter acceptance requirements
  - Additional LVR restrictions apply to single industry towns
  - Minimum property size and location restrictions apply

High levels of equity in the por	rtfolio
Australian IPL portfolio	FY14
Average LVR at origination <sup>1</sup> (%)	71
Average dynamic <sup>1,2,3</sup> LVR (%)	49
Average LVR of new loans <sup>1,4</sup> (%)	70
Average loan size (\$'000)	286
Customers ahead on repayments, including offset accounts <sup>1</sup> (%)	65





<sup>1</sup> Excludes RAMS. 2 Dynamic LVR represents the loan-to-value ratio taking into account the current outstanding loan balance, changes in security value and other loan adjustments. 3 Property valuation source Australian Property Monitors. 4 Average LVR of new loans is based on rolling 12 month window



## Australian mortgage delinquencies

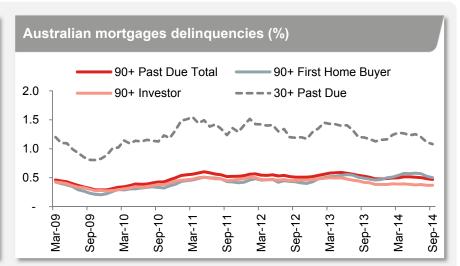
#### at low levels

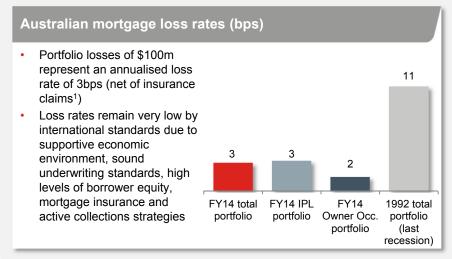
#### **Delinquencies**

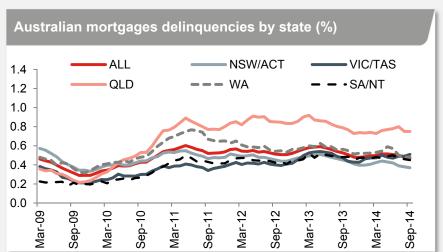
- Sustained period of low interest rates and a continued conservative approach to debt by borrowers has supported very strong credit quality
- 90+ days delinquencies remain low at 47bps, down 3bps (down 6bps FY14/FY13)
- 30+ days delinquencies 108bps, down 20bps (down 12bps FY14/FY13) reflecting some seasonality and low interest rates
- Investment property loans 90+ days delinquencies 37bps (down 2bps), compared to 47bps for total portfolio

#### Properties in possession

Properties in possession of 194 at September 2014, up from 189 at March 2014 (353 at September 2013). Represents <2bps of the portfolio









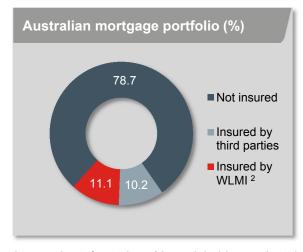
<sup>1</sup> Mortgage insurance claims 2H14 \$6m (1H14 \$3m, 2H13 \$14m).

## Lenders mortgage insurance

- Lenders mortgage insurance (LMI) provides benefits to the Westpac Group
  - Risk transfer / loss mitigation
  - Improvement in the quality of risk acceptance via the additional layer of independent review provided by the mortgage insurers
- Mortgages are insured through Westpac's captive mortgage insurer, Westpac Lenders Mortgage Insurance (WLMI), and through external LMI providers, based on risk profile
- WLMI provides the Westpac Group with an increased return on the mortgages it insures through the capture of underwriting profit
- WLMI is strongly capitalised (separate from bank capital) and subject to APRA regulation. Capitalised at 1.40x PCR<sup>1</sup>
- Scenarios confirm sufficient capital to fund claims arising from events of severe stress

   estimated losses for WLMI from a 1 in 200 year event are \$163m (net of reinsurance recoveries). This is lower compared to 1H14 in line with reductions in WLMI's portfolio

Lenders mortgage insurance						
LVR Band	<ul><li>LVR ≤80%</li><li>Low Doc LVR ≤60%</li></ul>	• LVR >80% to ≤ 90% • Low Doc LVR >60% to ≤ 80%	• LVR >90%			
Insurance	Not required	Generally insured through captive insurer, WLMI. LMI not required for certain approved borrower groups. LMI required by all Low Doc borrowers where LVR >60% to ≤ 80%	Insured externally. Westpac originated loans insured through QBE LMI; St.George and RAMS loans through Genworth Australia			
Reinsurance	Not required	40% risk retained by WLMI.     60% risk transferred through quota share with Genworth Australia, QBE LMI, Arch Re and Tokio Millennium	Nil as Group retains no risk			



Insurance statistics								
	2H13	1H14	2H14					
Insurance claims (\$m)	14	3	6					
WLMI loss ratio <sup>3</sup> (%)	39	10	27					
Gross written premiums (\$m)	25	24	28					

<sup>1</sup> Prudential Capital Requirement (PCR) determined by APRA. 2 Insured coverage is net of quota share. 3 Loss ratio is claims over the total of earned premium plus reinsurance plus exchange commission.



## Mortgage portfolio

### stress testing outcomes

- Westpac regularly conducts a range of portfolio stress tests as part of its regulatory and risk management activities
- The Australian mortgage portfolio stress testing scenario presented represents a severe recession and assumes that significant reductions in consumer spending and business investment lead to six consecutive quarters of negative GDP growth. This results in a material increase in unemployment and nationwide falls in property and other asset prices
- Estimated Australian housing portfolio losses under these stressed conditions are manageable and within the Group's risk appetite and capital base
  - Cumulative total losses of \$2.2bn over three years for the uninsured portfolio
  - Cumulative claims on LMI, both WLMI and external insurers, of \$793m over the three years
- WLMI separately conducts stress testing to ensure it is sufficiently capitalised to cover mortgage claims arising from a stressed mortgage environment
- Preferred capital ranges incorporate buffers at the Westpac Group level that consider the combined impact on the mortgage portfolio and WLMI of severe stress scenarios

as at 30 September 2014							
Key assumptions		Str	essed scena	ario			
	Current	Year 1	Year 2	Year 3			
Portfolio size (\$bn)	351	339	332	330			
Unemployment rate (%)	6.1	11.6	10.6	9.4			
Interest rates (cash rate, %)	2.5	1.25	1.25	1.25			
House prices (% change cumulative)	0.0	(13.0)	(22.4)	(26.2)			
Annual GDP growth (%)	2.9	(3.9)	(0.2)	1.7			

3

26

Australian mortgage portfolio stress testing

**Key outcomes** 

Stressed losses (bps)

(net of LMI recoveries)<sup>1,2</sup>



7

32

<sup>1</sup> Assumes 30% of LMI claims will be rejected in a stressed scenario. 2 Stressed loss rates are calculated as a percentage of mortgage exposure at default.









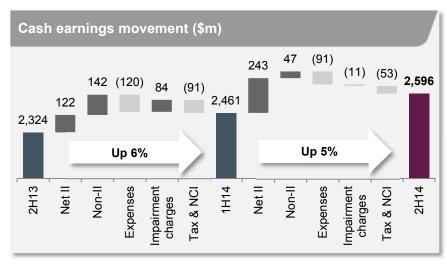






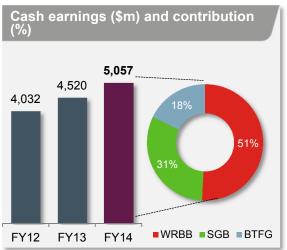
# AFS consistent track record of cash earnings growth

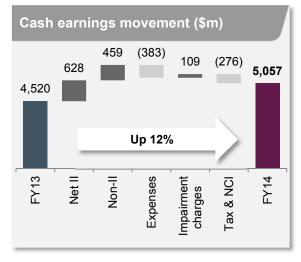


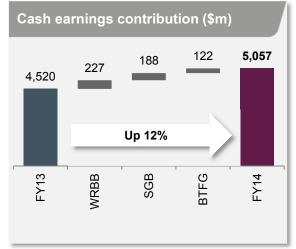


#### Key features of AFS in 2H14

- AFS represents 67% of Group cash earnings
- Cash earnings up 5% to \$2,596m
- All AFS businesses contributed to the strong performance. Lloyds contributed a cash earnings impact of \$33m in 2H14 (\$14m in 1H14)
- Net interest income up \$243m (5%), with improved balance sheet momentum and net interest margin well managed, up 3bps
- Non-interest income up \$47m (2%) driven by increased credit card activity, higher business line fees and solid wealth revenues offsetting drop in performance fees
- Expenses up \$91m (3%), impacted by investment in the businesses, compliance spend and technology costs
- Impairment charges up \$11m (3%) with the overall improvement in the portfolio continuing, but at a slower pace than 1H14



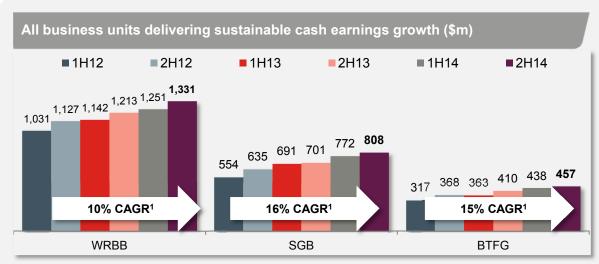






### All divisions contributing to growth







#### AFS growth, meeting all our customer needs

- Increase in balance sheet momentum across the business
  - Mortgages at 1.0x system<sup>2</sup>, up from 0.9x in 1H14 and 0.7x in 2H13
  - Business lending up 2%
  - Credit cards continued to grow above system<sup>3</sup> while system contracted
- Lloyds integration executed in line with plan, strong customer and dealership growth during integration period, and cost synergies realised
- Co-ordination between banking and wealth delivering BT cash earnings up 16% on FY13. WRBB customers with a wealth product lead sector<sup>4</sup> at 21.9%
- Banking customer numbers up 6% and MyBank customer numbers as a percentage of our total customers were up 55bps to 25.0% over FY14
- · Delivering growth while maintaining a strong focus on asset quality

#### Continuing to improve the customer experience

- AFS branch network reconfiguration well under way
  - WRBB: 61 Bank Now sites opened<sup>5</sup> with Smart ATMs and new digital technology. Rolled out 92 Connect Now locations for SMEs
  - SGB: 144 FreshStart branches and Business Connect in 140 branches
- Technology investment delivering improved customer interactions
  - 2.7m customers on Westpac Live, global leading Australian mobile banking app capability<sup>6</sup>
  - Recently launched BT Panorama has \$355m on 'BT Cash'
  - 67m pro-active service messages sent to >80% of customers in FY14
- Digital is driving sales and service improvements in FY14: around 50%<sup>7</sup> of AFS new credit card sales were completed via digital; 1.33m accounts converted to e-statements; and 6,000+ Livechats a month occurred
- WRBB No. 1 of majors in both consumer and business satisfaction<sup>8</sup>
- SGB ahead of majors in both consumer and business satisfaction<sup>8</sup>
- Total customer complaints down 27% in FY14

<sup>1</sup> CAGR represents compound average growth rate from 1H12 to 2H14. 2 RBA Financial Aggregates, September 2014. 3 APRA Banking Statistics, September 2014. 4 Refer slide 148 for wealth metrics provider details. 5 Includes 24/7 lobbies. 6 Forrester's 2014 Australian Mobile Banking Functionality Benchmark: It's All Happening Down Under. 7 Does not include sales through contact centres or brokers. 8 Refer slide 148 for customer satisfaction metrics.



# Digital transformation continues



#### Digital growth deepening relationships and improving service

- AFS active digital customers now at 4 million up from 3.7m last year
  - Percentage of total customers base up 98bps to 42.9% (up 220bps FY14/FY13)
- 2.4 million active mobile customers with percentage of digital sessions conducted via mobile up 5 percentage points to 56.6% (up 11 percentage points FY14/FY13)
- Digital sales accounted for 10.5% of total core retail banking sales, down 12bps (up 90bps FY14/FY13)
- Westpac Live global leading Australian mobile banking app capability<sup>1</sup>
- Number 1 ranking in mobile customer satisfaction for St.George in June 2014 guarter compared with the other major Australian banks<sup>2</sup>

#### Continuing to roll-out new products

#### Mobile Tap & Pay and Mobile Payway

Consumers can now download their cards to the Proximity app and make contactless mobile payments. Business customers can accept payments using the new Payway app and secure card reader



**WRBB mobile Get Cash** allowing customers to securely generate cash codes via the Westpac Mobile app to access cash from an ATM without using their card

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Shift in p	oayment tr	ansactio	ns FY14 -	- FY11 (9	%)	
40.2%	35.8%	29.8%				
_			(3.2%)	(11.0%)	(26.9%)	(35.8%)
Digital	EFTPOS	Direct Entry	Branch	ATM	Telephone	Cheques

	2H12	1H13	2H13	1H14	2H14
Active digital customers (% of total customer base)	38.5	39.5	40.7	41.9	42.9
% of digital sessions via mobile	36.1	43.5	46.1	51.3	56.6
AFS digital banking logins (m)	268	288	320	338	359
Digital sales as a % of total core retail banking sales	8.2	10.2	9.1	10.6	10.5

<sup>1</sup> Forrester's 2014 Australian Mobile Banking Functionality Benchmark: It's All Happening Down Under. 2 Rfi, Australian Mobility Banking Program.



## A service revolution for customers is underway with more to come































Global alliance,

50,000 ATMs













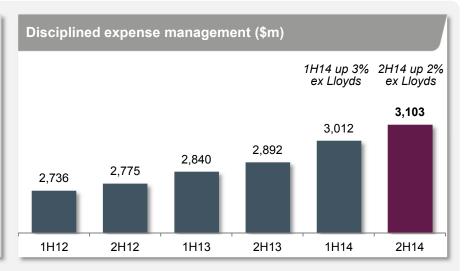


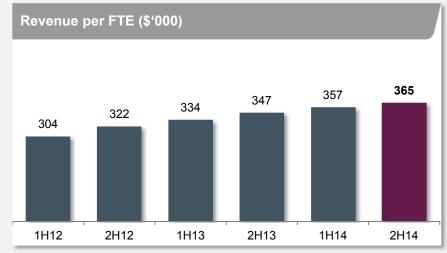


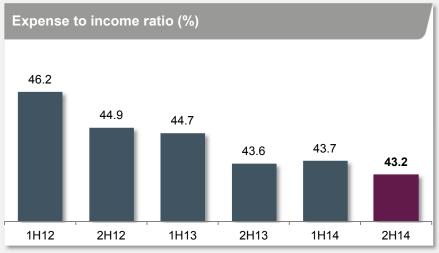
# Structural change improving productivity



- Expenses increased 3% (up 2% excluding Lloyds)
  - Expenses up 7% FY14/FY13 (up 5% excluding Lloyds FY14/FY13)
- Simplification and service revolution continues to deliver structural productivity
  - Total of 205 FreshStart and Bank Now branches<sup>1</sup>
  - Digital channels are now generating 10.4% of total retail sales
  - Complaints down 18% (down 27% FY14/FY13)
- Expense to income ratio down 50bps to 43.2% (down 69bps FY14/FY13)
- Revenue per FTE up 2% (up 6% FY14/FY13) from a focus on branch productivity and lifting branch sales staff as a percentage of total branch staff







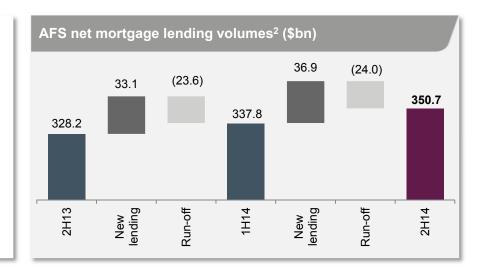
1 Includes 24/7 lobbies.

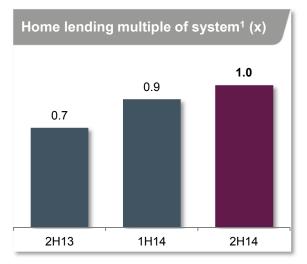


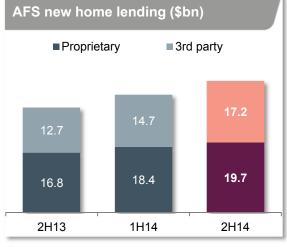
# Lifted mortgage growth in sustainable way

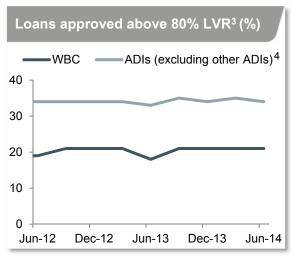


- AFS mortgage market share<sup>1</sup> of 23.2%
  - Grew at 1.0x system¹ (up from 0.9x 1H14)
- 4% lift in balances
  - 11% uplift in new lending, through both proprietary and 3rd party channels
  - Partly offset by run-off of \$24bn, up 2%
- · Risk appetite unchanged with
  - Average dynamic LVRs slightly lower
  - % of loans written over 80% largely steady and significantly lower than industry
- Process redesign such as launch of WRBB "60 minute Home Loans" and new loans variation process saving customers and staff time
  - Mortgage complaints down 3%









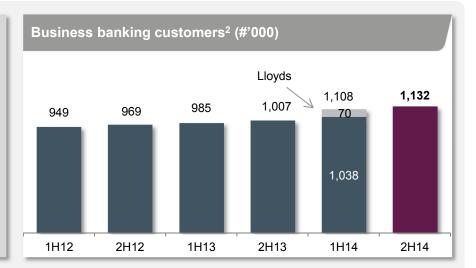
<sup>1</sup> RBA Financial Aggregates, September 2014. 2 Run-off figures are net of provision movements. 3 Westpac data, APRA ADI property exposure statistics, June 2014. 4 Other ADIs consist of ADIs that are not banks, building societies or credit unions.

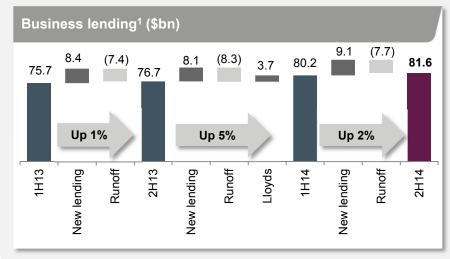


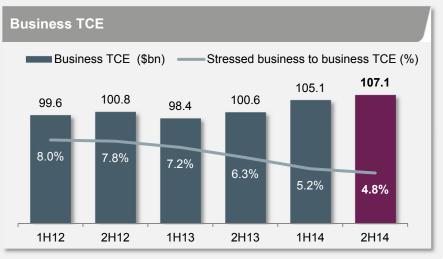
### Growth in business banking



- AFS business lending up 2% (up 6% FY14/FY13 or 1% excluding Lloyds)
  - Business customers up 2%
  - Stressed business to TCE down 38bps to 4.8% (stressed balances) down \$301m)
  - New lending volumes up 2% for WRBB and 12% for SGB (normalising for Lloyds one quarter of contribution in 1H14)
- WRBB business balances up 2% through the small business banking model, industry specialisation and the launch of Connect Now
- SGB business balances up 2%
  - Investment in banker capability and banking franchise, with higher performance from Business Connect SME distribution model
  - Lloyds integration successfully executed
  - New business lending growth exceeding run-off in 2H14







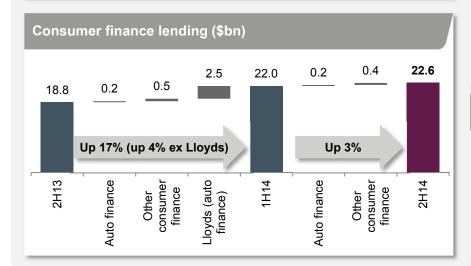
<sup>1</sup> Net loans. 2 Business banking customers in 1H14 have been restated to include Lloyds customers.

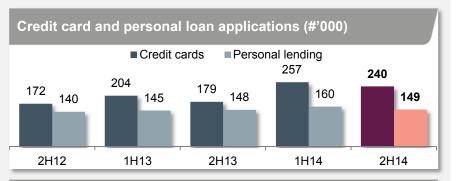


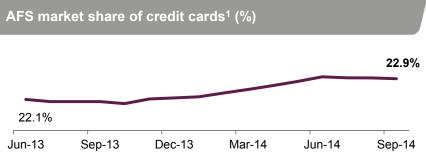
### Consumer finance delivering growth ahead of market

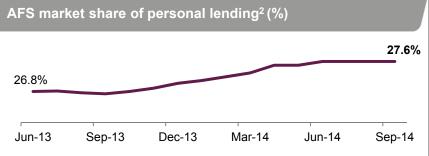


- Total consumer finance up 3% to \$22.6bn (up 20% FY14/FY13 including Lloyds transaction)
- Good growth across both personal lending and credit cards
  - Applications for credit cards down 7% due to seasonal factors (up 30% FY14/FY13)
  - Credit card growth of 1% versus a system¹ that contracted. Market share up 39bps to 22.9%
  - Personal lending growth at 1.8x system<sup>2</sup>, with market share up 34bps
- Auto finance up 7%
- Simplification and service enhancements improving customer experience
  - Reduced consumer finance products offered by 6 to 17
  - 31% reduction in credit card complaints
  - SGB continued to lead majors in NPS among credit card customers. WBC improved from 4th to 1st of the majors over 2H143









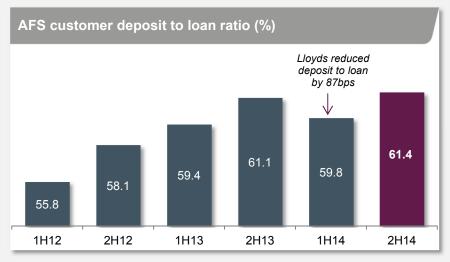
<sup>1</sup> APRA monthly banking statistics, September 2014. 2 Rfi data, September 2014, excludes Auto Finance. 3 NPS among credit card customers refer slide 147 for metric provider details.

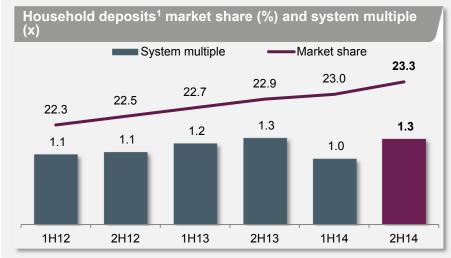


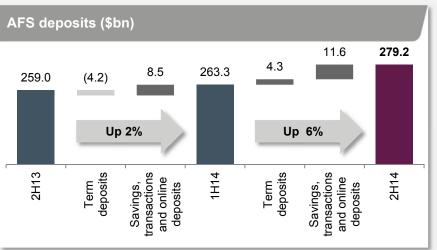
# Continuing to grow quality deposits



- Deposit to loan ratio up 154bps to 61.4%, with a focus on originating high quality deposits
- Household deposits
  - Increased household deposit market share to 23.3%, growing at 1.3x system<sup>1</sup> in the half. Consistently growing above or at system in recent periods
  - Improved quality of portfolio, with focus on gathering deposits of higher quality that better supports LCR requirements. 97% of FY14 growth was in LCR efficient deposits
- Consumer transaction balances increased 11% (up 14% FY14/FY13)
- Deposit complaints reduced 33% (reduced 40% FY14/FY13)







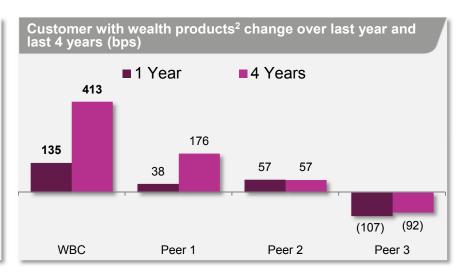


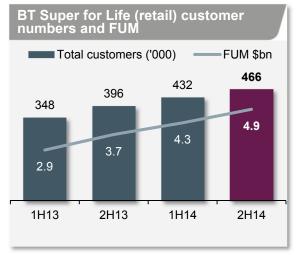
<sup>1</sup> APRA Banking Statistics, September 2014.

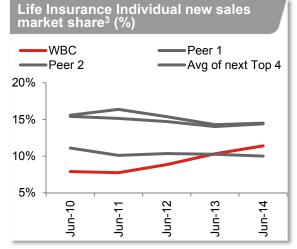
## Delivering our customer's total financial service needs

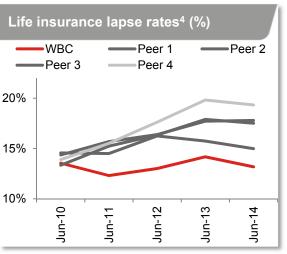


- Leading the industry in adopting transparent practices including
  - Establishment of "Adviser View", our online adviser register with details of an advisor's customer satisfaction ratings and qualifications
  - "Advice commitment" which explicitly states the standards that a customer should expect from their advisor
  - Minimum education and professional standards for all our advisers
- BT Super for Life customer satisfaction now 60.5%1 (up 12ppt FY14/FY13)
- · Life insurance lapse rates significantly below peers
- Wealth investment continues with BT Panorama and the launch of BT Cash Hub. Ongoing investment will deliver phased capabilities to transform how customers build, manage and protect their wealth









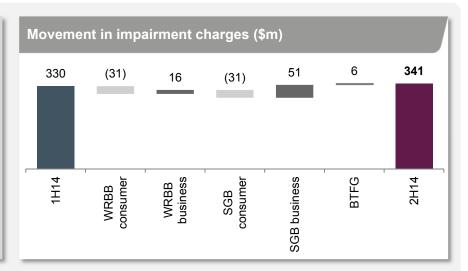
<sup>1</sup> Roy Morgan research. Customer satisfaction – retail funds August 2014. 2 Refer slide 148 for wealth metrics provider details. 3 Plan for Life rolling 12 month average. New sales includes sales, premium rerates, age and CPI indexation. June 2014. 4 Plan for Life, June 2014.

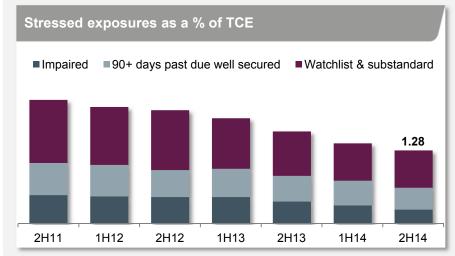


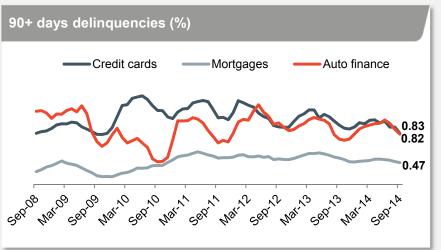
# AFS high quality portfolio, significant improvement in business



- AFS stressed exposures as a % of TCE reduced 12bps to 1.28% (down 33bps FY14/FY13)
- Impaired assets down 7bps to 25bps of TCE (down 14bps FY14/FY13)
- Continued improvement in business portfolio quality, with asset sales and refinancing helping to reduce stressed assets by \$366m or 5% (down \$1,187m or 14% FY14/FY13)
- Consumer portfolio remains sound, supported by low interest rates and consumer caution with continued strong debt serviceability
  - Mortgage 90+ days delinquencies down 3bps to 47bps (down 6bps FY14/FY13)
  - Credit card 90+ days delinquencies down 17bps to 82bps (down 11bps FY14/FY13)
  - Auto finance 90+ days delinquencies down 11bps to 82bps (down 6bps FY14/FY13)



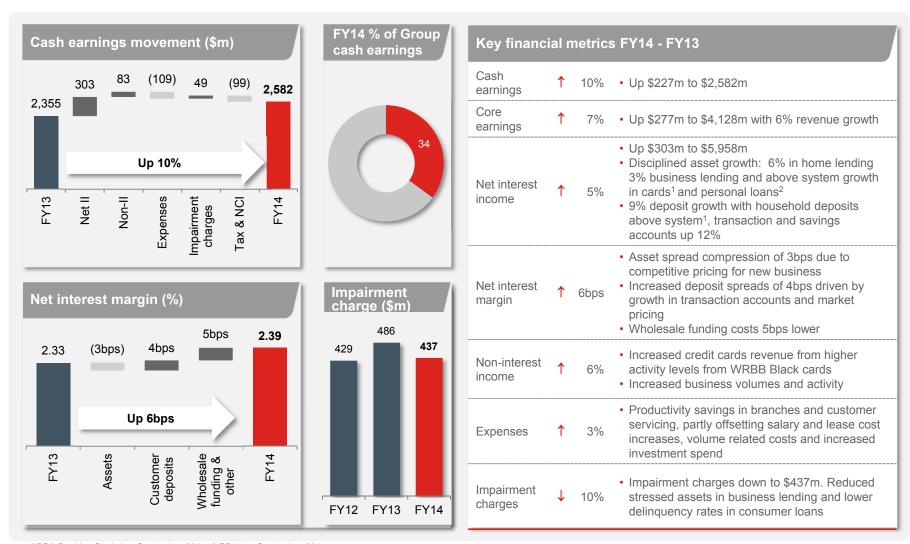








## Strong operating performance

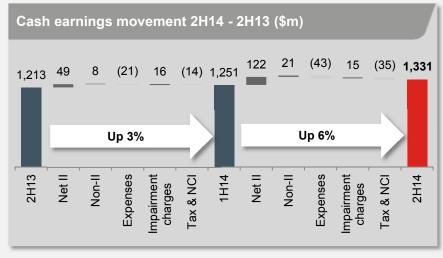


<sup>1</sup> APRA Banking Statistics, September 2014. 2 Rfi data, September 2014.





## 2H14 delivered across growth, return, strength and productivity



Key financial metrics					
	2H13	1H14	2H14		Change on 1H14
Revenue (\$m)	3,552	3,609	3,752	1	4%
Net interest margin (%)		2.37	2.40	<b>↑</b>	3bps
Expense to income (%)		44.2		<b>\</b>	54bps
Customer deposit to loan ratio (%)	58.5	58.6	60.3	<b>↑</b>	171bps
ROTE (%)		26.6	26.8		28bps

Key financ	ial m	netrics 2	2H14 – 1H14
Cash Earnings	<b>↑</b>	6%	• Up \$80m to \$1,331m
Core earnings	<b>↑</b>	5%	Up \$100m to \$2,114m with 4% revenue growth
Net interest income	<b>↑</b>	4%	<ul> <li>Up \$122m to \$3,040m</li> <li>3% asset growth: home lending growth of 4% approaching system¹ and business lending growth at system¹</li> <li>6% deposits growth with household deposits above system²</li> </ul>
Net interest margin	<b>↑</b>	3bps	<ul> <li>Asset margin compression of 4bps from increased competition</li> <li>Deposit spreads up 3bps due to market repricing of term deposits</li> <li>Lower wholesale funding costs of 4bps</li> </ul>
Non- interest income	<b>↑</b>	3%	Increased credit card revenue from higher activity levels     Increased business line fees
Expenses	<b>↑</b>	3%	Increase due to full period impact of January salary increases, launch of small business banking unit and increase in sales roles. Partly offset by continued productivity saves
Impairment charges	<b>↓</b>	7%	Impairment charges down to \$211m from a reduction in business lending stressed assets and lower mortgage delinquency rates



<sup>1</sup> RBA Financial Aggregates, September 2014. 2 APRA Banking Statistics, September 2014.



# Relationship based customer franchise driving growth

#### Consumer banking highlights

- Customer service revolution delivering improved customer experience.
   Complaints improved 24% and consumer satisfaction<sup>1</sup> lifted to #1 of majors
- Continuing to meet customer needs 24/7 with 61 Bank Now sites, Premium 24/7 call centre, 2.7m customers migrated to Westpac Live platform, Smart ATMs and Emergency cash capability. Also launched "60min Home Loan", simplified card products, enabled more self-service and e-statements
- 1.2x system in household deposits<sup>2</sup>, above system growth in credit cards<sup>2</sup>, and 1.8x system in personal lending<sup>3</sup>
- Market leading customers with wealth product<sup>4</sup> at 21.9%
- Winner: CANSTAR Best First Home Buyer Loan (3 consecutive years);
   AMIA Best Enterprise / Digital product or service; Smart Investor Best Rewards Card; Australian Mortgage Awards – most effective internet presence (broker distribution)

#### **Business banking highlights**

- #1 in business customer satisfaction of the majors<sup>5</sup>, #1 NPS overall business, SME and agribusiness<sup>6</sup>
- · Small business banking unit established
- Rolled out 92 Connect Now sites: enabling customers and staff in branches and business banking centres access to business specialists via video conference
- Business banking transformation and productivity driving deposit and lending growth above system while improving credit quality
- Successful partnership model with WIB providing increased access to FX, foreign accounts and debt markets products
- Business banking excellence recognised through awards. Winner: AB+F
  Best Business Bank at Branch; AB+F Best Cash Management Business
  Bank; Roy Morgan Business Bank of the Year (2013 calendar year)

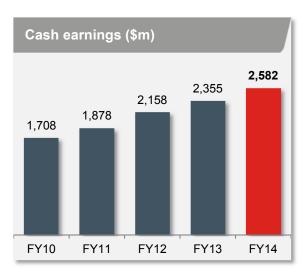
Key performance metrics					
	2H13	1H14	2H14		Change on 1H14
Total customers (#m)	6.11	6.20	6.28	✓	1%
Business customers (#'000)	722	743	752	✓	1%
Active digital customers (#m)	2.45	2.53	2.63	✓	4%
Active mobile customers (#m)	1.51	1.64	1.77	✓	8%
Bank Now branches (#)	17	34	61	✓	27
Connect Now enabled branches	0	35	92	✓	57
MyBank customers (%)	25.6	25.6	26.1	<b>✓</b>	53bps
Average products per customer <sup>7</sup> (#)	3.12	3.14	3.08	X	(2%)
Customers with BT Super for Life ('000)	299	324	466	✓	44%
Service quality (complaints #'000)	35.8	26.7	20.3	<b>✓</b>	(24%)
Overall consumer NPS <sup>8</sup>	4 <sup>th</sup>	4 <sup>th</sup>	3rd	✓	1 rank
Overall business NPS <sup>6</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	1 <sup>st</sup>	✓	2 ranks
Women in leadership (%)	43	45	47	✓	2ppts

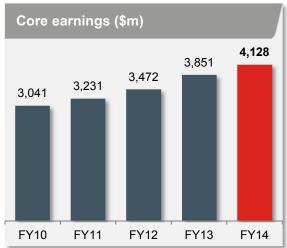
<sup>1</sup> Refer slide 148 for customer satisfaction details. 2 APRA Banking Statistics, September 2014. 3 Rfi Australian Consumer Lending Council, PLBT - September 2014 report for Westpac Group. 4 Refer slide 148 for wealth metrics provider details. 5 Refer slide 148 for business satisfaction details. 6 Refer slide 147 for business NPS provider details. 7 Refer slide 148 for average products per customer metrics. 8 Refer slide 147 for consumer NPS provider details.

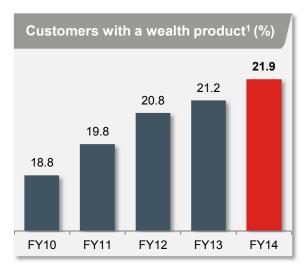


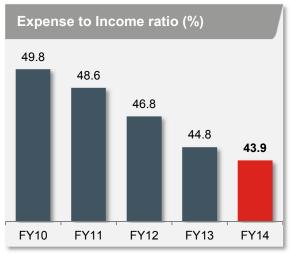


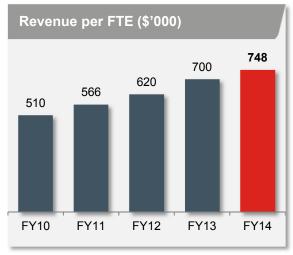
## WRBB consistently delivering high quality results

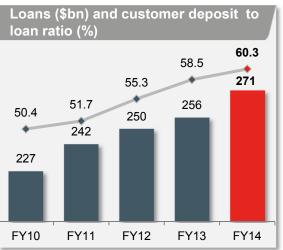














<sup>1</sup> Refer slide 148 for wealth metrics provider details.



## St.George delivering

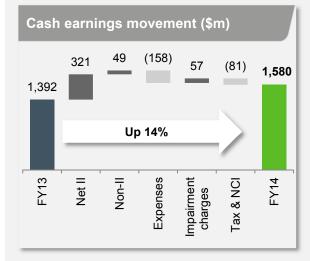
### growth and customer choice





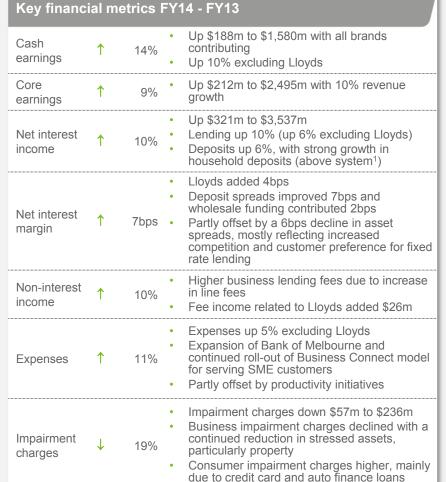












Net interest margin (%)

(6bps)

Assets

2.22



2.29

4bps

Lloyds

2bps

Wholesale funding & other

7bps

Up 7bps

Customer deposits

<sup>1</sup> APRA Banking Statistics, September 2014.



### 2H14 momentum delivered

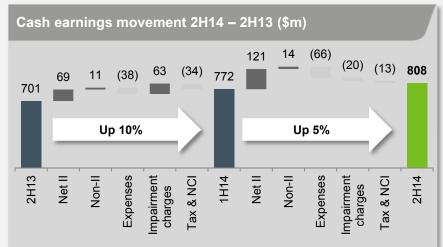
## 6% core earnings growth











Key financial metrics					
	2H13	1H14	2H14		Change on 1H14
Revenue (\$m)	,		2,000	1	7%
Net interest margin (%)	2.25	2.27	2.30	<b>↑</b>	3bps
Expense to income (%)		38.1		1	70bps
Customer deposit to loan ratio (%)	58.0	54.7	55.5	<b>↑</b>	87bps
ROTE (%)		22.1		<b>\</b>	98bps

Key financ	ial m	etrics 2	2H14 – 1H14
Cash earnings	1	5%	• Up \$36m to \$808m
Core earnings	<b>↑</b>	6%	• Up \$69m to \$1,282m with 7% revenue growth
Net interest income	<b>↑</b>	7%	<ul> <li>Up \$121m to \$1,829m, showing pick-up in growth and full period impact of Lloyds</li> <li>Lending up 4%</li> <li>Deposits up 5%, with strong growth in household deposits (above system¹)</li> </ul>
Net interest margin	<b>↑</b>	3bps	<ul> <li>Margins up to 2.30%</li> <li>Deposit spreads improved 7bps and wholesale funding contributed 2bps</li> <li>Partly offset by a 6bps decline in asset spreads, mostly reflecting increased competition and customer preference for fixed rate lending</li> </ul>
Non-interest income	<b>↑</b>	6%	<ul> <li>Higher business lending fees due to increase in line fees</li> <li>Full period contribution from Lloyds</li> </ul>
Expenses	<b>↑</b>	9%	<ul> <li>Expenses up 5% excluding Lloyds</li> <li>Expansion of Bank of Melbourne and continued roll-out of Business Connect model for serving SME customers</li> <li>Partly offset by productivity initiatives</li> </ul>
Impairment charges	<b>↑</b>	19%	<ul> <li>Impairment charges up from a low base to \$128m</li> <li>Business impairment charges were a little higher as 1H14 included the benefit of a significant reduction in stressed assets</li> <li>Consumer impairment charges lower, driven by a decrease in delinquencies</li> </ul>



<sup>1</sup> APRA Banking Statistics, September 2014.



### St.George delivering across all metrics









#### Consumer banking highlights

- Above system growth across housing<sup>1</sup> and household deposits<sup>2</sup>
- Customer service revolution and continued innovation is delivering a better customer experience. Overall consumer NPS<sup>3</sup> leads the major banks and complaints were down 10%
- Continued improvement in depth of relationships with MyBank customers up 49bps to 22.7% and customers with wealth products4 up a further 95bps to 17.1%
- The reconfiguration of the network to deliver better service continued with 144 FreshStart branches now in place
- Continued to focus on simplification of processes including Time to First Yes (69% now approved in branch within one hour); and deliver innovative digital mobility solutions that support customer needs including: finger print access on mobiles, Smartwatch capability and iBeacon technology

#### **Business banking highlights**

- SME Business Connect (our innovative distribution model in branches providing efficient access to specialists using online, video and mobile channels) is gaining traction, now in 140 branches. Benefits include: increased customer facing time for business bankers from 30% to 70%; 95% of video conference referrals have resulted in an average products per customer of 4.5
- Business customer numbers up 4% with new business lending growth exceeding run-off in 2H14
- Lloyds being successfully integrated with strong FY14 delivery, outperforming in revenue and balance sheet growth, with 7% increase in customers
- Business NPS<sup>5</sup> leads major banks

Key	performa	ance I	metrics
-----	----------	--------	---------

	2H13	1H14	2H14		Change on 1H14
Total customers (#m)	3.26	3.55	3.61	✓	2%
Business customers (#'000)	287	296	307	✓	4%
Active mobile customers (#m)	0.52	0.57	0.62	✓	9%
Active digital customers (#m)	1.27	1.32	1.38	✓	4%
FreshStart branches (#)	7	61	144	✓	83
Business Connect enabled branches (#)	30	112	140	✓	28
MyBank customers (%)	22.1	22.2	22.7	✓	49bps
Avg. products per customer <sup>6</sup> (#)	2.59	2.61	2.64	✓	1%
Customers with wealth product <sup>4</sup> (%)	14.9	16.1	17.1	✓	95bps
Service quality (complaints #'000)	11.1	10.9	9.8	✓	(10%)
Overall consumer NPS <sup>3</sup>	1st	1st	1 <sup>st</sup>	✓	Steady
Overall business NPS <sup>6</sup>	3rd	1st	1 <sup>st</sup>	✓	Steady
Women in leadership (%)	46	45	48	✓	3ppts

<sup>1</sup> RBA Financial Aggregates, September 2014. 2 APRA Banking Statistics, September 2014. 3 Refer slide 147 for consumer NPS details. 4 Refer to slide 148 for wealth metrics provider details. 5 Refer to slide 147 for business NPS details. 6 Refer to slide 148 for average products per customer metrics details.





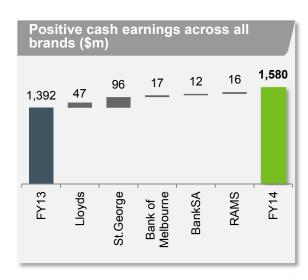
### Investment, innovation and customer focus delivering growth across all brands



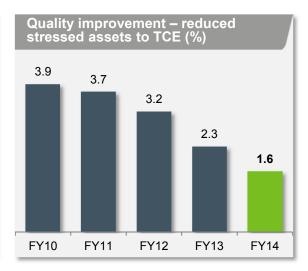












#### Bank of Melbourne delivering growth FY14-FY13

- Positive cash earnings growth funding expansion
- 94 branches/instores (up 17)
- Market share 4.6% (up 30bps)<sup>1</sup>
- Household deposits 3.2x Victorian banking system<sup>2</sup> and mortgages 2.4x Victorian system<sup>3</sup>
- Strong household deposit growth up 30% to \$5.5bn, mortgages up 18% to \$17.8bn and total lending up 13% to \$23.9bn
- 13% lift in customer numbers. MyBank customer growth up 15%
- Very involved with the Victorian communities including: a partnership with Melbourne City Mission; Bank of Melbourne Neighbourhood Fund and Local Project; presenting partner of Melbourne Food and Wine Festival

#### Maintaining innovation edge

- Leverage strong heritage of digital capability
  - First internet banking4 (1995)
  - Real time banking<sup>4</sup> (1996)
  - First to send SMS alerts4 (2003)
  - First savings/transaction accounts opened via mobile devices4 (2010)
  - First to deliver finger print access logon via mobile devices<sup>5</sup> (2014)
- Provide innovative customer solutions
- Credit and debit card application and activation via mobile (2012)
- Personal loans on mobile (2013)
- Ability to view e-statements via mobile (2013)
- Identifying customers entering branch via iBeacon (2014)

#### Service revolution

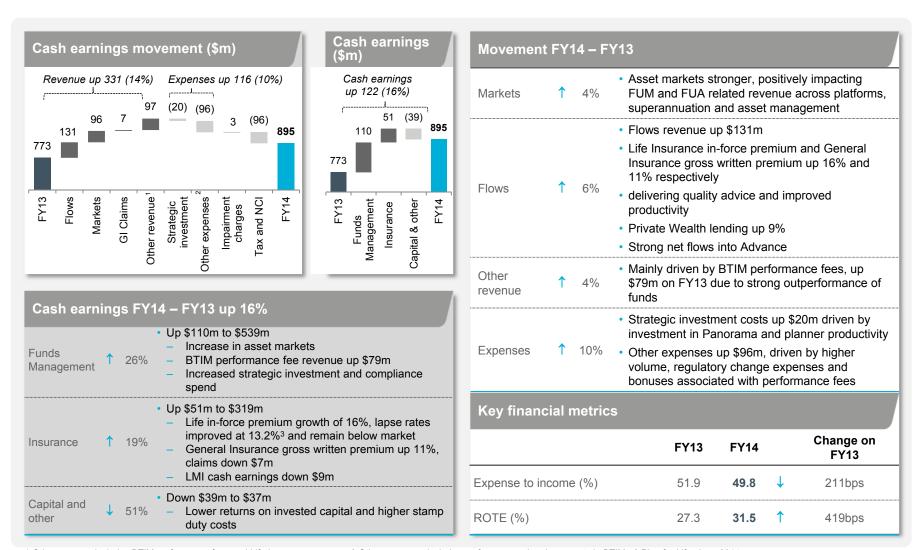
- Development of 'Our Service Promise' program which included
  - Establishment of key service behaviours and staff empowerment model
  - Successful national roll-out with all staff attending immersion sessions around Australia
- Reinvigoration of branch network model through FreshStart now rolled out to 144 branches
- Business Connect, providing SME customers access to expert bankers now rolled out to 140 branches

<sup>1</sup> Market share as measured by footings (household deposits and housing balances). 2 Bank of Melbourne growth multiple is for the 9 months to June 2014 for Victoria and estimated based on State based ABS National Accounts data along with ABA/Cannex surveys. 3 Growth multiple is for the 11 months to August 2014 for Victoria and estimated based on ABS new housing finance statistics, State based ABS National Accounts data along with ABA/Cannex surveys, 4 First in Australia, 5 First bank in the world.





## Strong BT cash earnings growth up 16%

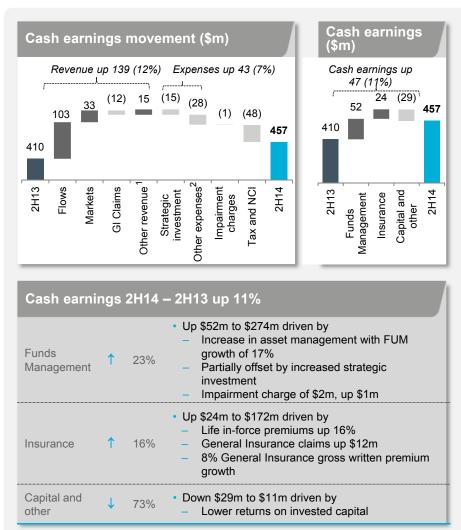


<sup>1</sup> Other revenue includes BTIM performance fees and Life Insurance revenue. 2 Other expenses includes performance related payments in BTIM. 3 Plan for Life, June 2014.





## Leading wealth provider and investing for the future



BTFG's cash earnings tend to be seasonal - given insurance claims and fund activity - and are best compared annually or to prior corresponding period (2H13)

Movement 2H14 – 2H13								
Markets	<b>↑</b>	3%	<ul> <li>Asset markets higher, positively impacting FUM (up 17%) and FUA (up 10%). Related revenue across platforms, superannuation and asset management higher</li> </ul>					
Flows	1	9%	<ul> <li>Flows revenue up \$103m</li> <li>Maintained lead FUA position with all Platforms market share ranked number 1 at 19.7%<sup>3</sup></li> <li>Life Insurance in-force premium and General Insurance gross written premium growth of 16% and 8% respectively</li> <li>Average margin lending balances down 6%</li> <li>Private Wealth lending up 9%</li> </ul>					
Expenses	<b>↑</b>	7%	<ul> <li>Strategic investment costs up \$15m with focus on improving planner productivity, investment in Panorama</li> <li>Other expenses up \$28m, driven by compliance and volume related costs</li> </ul>					
Key finan	Key financial metrics							
			2H13	2H14		Change on 2H13		
Expense to in	Expense to income (%)			48.9	<b>\</b>	210bps		
ROTE (%) 29.3 <b>32.0</b> ↑ 271bps								

<sup>1</sup> Other includes BTIM performance fees. 2 Other expenses includes performance related payments in BTIM. 3 Plan for Life, June 2014, All Master Funds Admin.





# Continued growth across business drivers

#### Key features of 2H14

- Solid growth across all earnings drivers
  - FUM and FUA up 8% and 6% respectively
  - Insurance businesses continue to offer a range of solutions to help customers protect their wealth. Life Insurance in-force premiums increased 8%. General Insurance gross written premiums up 4%
- The Advice and Private Wealth businesses continue to meet our customer's whole of wealth needs
- Delivering on strategic investments
  - Panorama's successful cash hub launch and ongoing phased delivery
  - 1,000+ advisors currently registered to use Panorama
  - Well positioned for regulatory change

FUM / FUA								
	Α	verage	P	eriod end				
	\$bn	2H14 – 1H14 % mov't	\$bn	FY14 - FY13 % mov't				
BT Wrap/Asgard FUA	90.6	7	91.7	11				
Corporate Super	18.0	8	18.1	14				
Other FUA	3.1	(6)	2.9	(28)				
Total FUA	111.7	7	112.7	10				
Retail FUM	16.8	2	16.7	2				
Institutional FUM	23.1	-	23.4	4				
Wholesale FUM	46.5	13	48.9	30				
Total FUM	86.4	7	89.0	17				

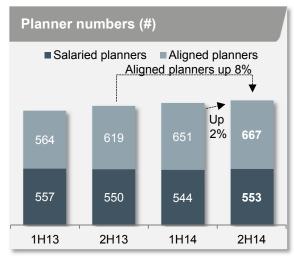
Key performance metrics					
	2H13	1H14	2H14		Change on 1H14
Planners (salaried & aligned) (# spot)	1,169	1,195	1,220	✓	2%
Revenue per Private Wealth banker <sup>1</sup> (\$'000)	1,240	1,340	1,457	✓	9%
BT Super for Life (retail) customers (#'000)	396	432	466	✓	8%
BT Super for Life (retail) FUM (\$bn)	3.7	4.3	4.9	✓	14%
Platform market share <sup>2</sup> (including Corporate Super) (%)	19.5	19.7	19.7	✓	Flat
Retail market share <sup>2</sup> (excluding cash) (%)	18.3	18.4	18.4	✓	Flat
Life Insurance market share <sup>3</sup> (%)	10.3	10.8	11.4	✓	59bps
Home & contents market share <sup>4</sup> (%)	5.1	5.2	5.5	✓	26bps
Women in leadership (%)	41	41	44	✓	3ppts

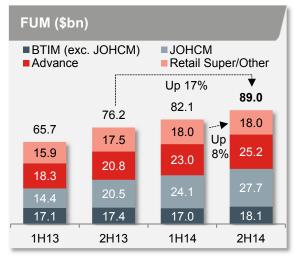
<sup>1</sup> Revenue per spot Private Wealth banker. 2 Plan for Life, June 2014, All Master Funds Admin. 3 Plan for Life (Individual Risk) rolling 12 month average. New sales includes sales, premium re-rates, age and CPI indexation. June 2014. 4 Internally calculated from APRA quarterly general insurance performance statistics, June 2014.

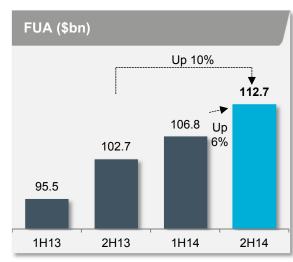


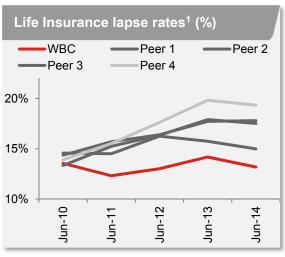


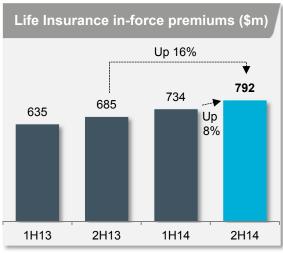
### Strong value creation across wealth business

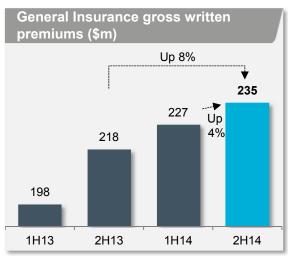










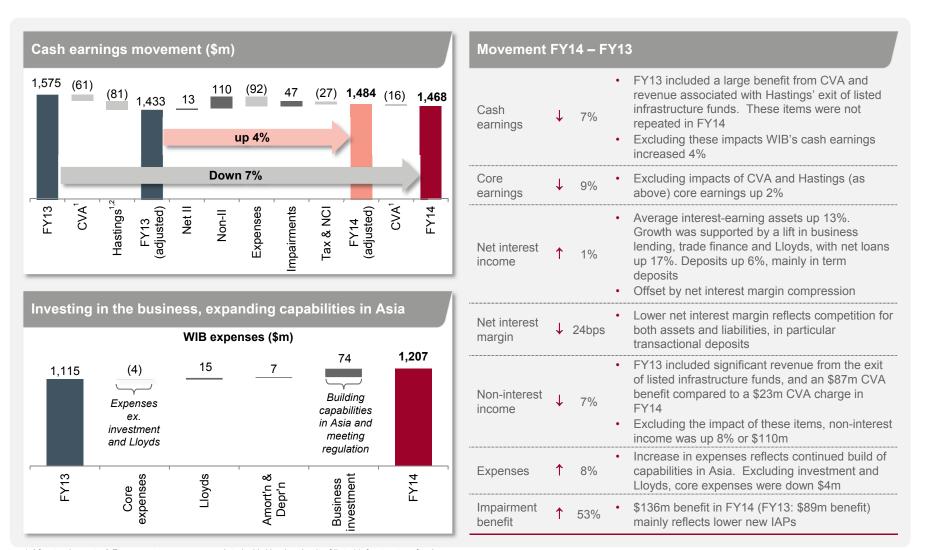




<sup>1</sup> Plan for Life, June 2014.



## Solid WIB performance up 4% in FY14 excluding significant items

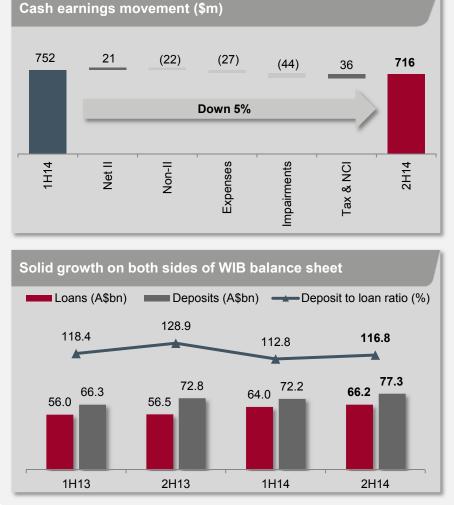


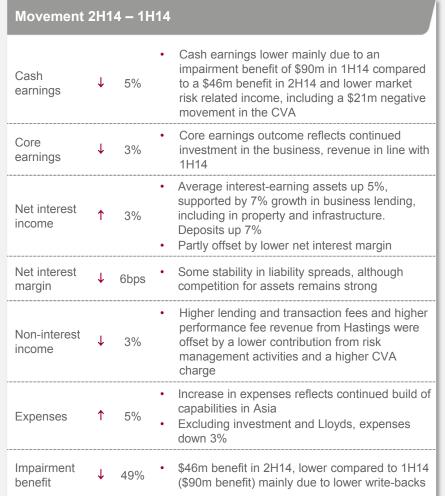
<sup>1</sup> After tax impact. 2 Represents revenue associated with Hastings' exit of listed infrastructure funds.





## 2H14 impairment benefit and market risk income lower sound operating performance, good customer flows





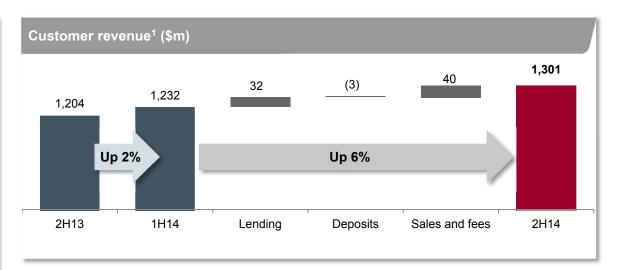


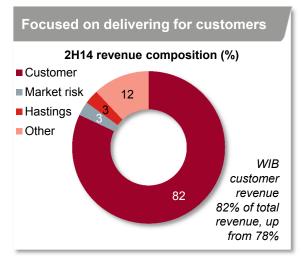


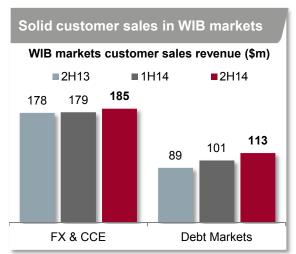
## Customer revenue up 6%

## reflecting focus on customer relationships

- Customer revenue<sup>1</sup> \$1,301m, up 6% (up 6% FY14/FY13). Supported by
- Lift in FX and Debt Markets sales from meeting customers' risk management needs in interest rates and foreign exchange
  - Well positioned to capture customer risk management activity through specialist product support and market insight, including broader capabilities through licencing and electronic facilitation
  - Leveraged investment in platforms, people and product capabilities to maintain No. 1 position in core AUD and NZD FX markets2
- 6% uplift in lending revenue and strong growth in fee revenue
  - Supported by growth in business lending, particularly in property and infrastructure, partly offset by net interest margin compression
  - Improved capabilities in finance and operating leases delivering good momentum, with particularly strong growth in asset finance revenue
- Deposits revenue lower with ongoing net interest margin pressure







<sup>1</sup> WIB customer revenue is lending revenue, deposit revenue, sales and fee income. Excludes trading, CVA and Hastings. 2 Source: Euromoney FX Poll 2014, Number 1 Australian Bank for FX, Globally. Measure of market share from 14,050 FX industry votes.





## Institutional market leadership 11 years as Number 1 Lead Domestic Transactional Bank<sup>1</sup>

#### Global **Transactiona** Services.



No.1 Lead Transactional Bank in Australia 2014<sup>2</sup>

No.1 Relationship Strength Index (All domestic relationships)<sup>2</sup>

No.1 Overall Satisfaction (All domestic relationships)2

#### **Foreign** Exchange.



No.1 Australian Bank for FX, Globally<sup>3</sup>

No.1 Australian Bank for FX Quantitative Research in Australasia4

No.1 Australian FX Bank for Client Service in the Asian and Australasian Timezone and Geography<sup>5</sup>

No.1 Overall FX Relationship Strength Index<sup>6</sup>

#### Debt Markets.



No.1 Debt House in Australia7

No.1 Australian Domestic Bank in the Fixed Income Markets<sup>8</sup>

No.1 Research and Analysis on Structured Finance9

## Relationship.



No.2 Relationship Strength Index<sup>10</sup>

No.2 Overall Satisfaction with Products and Services<sup>10</sup>





No.1 Most Useful Analysis of the Australian Economy<sup>11</sup>

No.1 Most Useful Interest Rate Forecasts and Trend Analysis<sup>11</sup>

1 Peter Lee Associates Large Corporate and Institutional Transactional Banking Survey Australia. Quantitative measure from 576 votes in 2014. Westpac ranks No.1 for citations as a 'lead' domestic transactional bank 2004-2014. 2 Peter Lee Associates Large Corporate and Institutional Transactional Banking Survey Australia. Rank vs. Top 4. Quantitative measure from 576 votes in 2014. 3 Euromoney FX Poll 2014. Measure of market share from 14,050 FX industry votes. 4 Euromonev FX Poll 2014. Quantitative measure of market share vs. global competitors from 308 FX industry votes. 5 Euromonev FX Poll 2014, Asian Timezone. Measure of client service from 5,405 FX service user votes. 6 Peter Lee Associates Foreign Exchange Survey Australia 2013. Quantitative measure from 310 corporate and financial institution respondents. Rank vs. Top 4. 7 Euromoney Awards for Excellence 2014. 8 Peter Lee Associates Debt Securities Investors Australia Survey 2013. Rank vs. top 4 major domestic banks. Based upon the most active investors in each type of security. Based upon Westpac achieving a no.1 ranking amongst the four major domestic banks for estimated market share across Commonwealth Treasury and Semi Government Bonds, Corporate Bonds, Asset Backed Securities and CPI Linked Securities, a No.1 ranking for Relationship Strength amongst the four major domestic banks across Commonwealth Treasury and Semi Government Bonds, Corporate Bonds and Asset Backed Securities. 9 KangaNews fixed income research poll 2014. Votes by more than 60 Australian-based institutional fixed income investors only. 10 Peter Lee Associates Large Corporate and Institutional Banking Survey Australia 2014. Rank vs Top 4 from 570 respondents. 11 Peter Lee Associates Interest Rate Derivatives Survey, Australia 2013. Quantitative measure from 182 corporate respondents. Rank vs. Top 4.





## Service revolution delivering

## solutions and new capabilities to help customers prosper and grow

#### Delivering growth in targeted areas

Revenue	% Mov't FY14/FY13
Asia (USD)	43
Trade Finance Australia and Asia	47
Natural Resources	11
WIB/AFS Partnership	5

#### WIB/AFS Partnership revenue up 5%

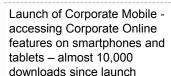
- Leading web-based receivables product for independent schools leveraging WIB transactional capability now rolled out to 15 schools. Reduces five month implementation to 3-4 weeks, getting customers up and running quickly
- FX capabilities delivered to retail customers. Global Currency Card launched April 2014 – 36.000 card sales, four star Canstar Rating<sup>2</sup> in first year
- Institutional insights provided to Private Banking customers through **WIBIQ**
- Fixed income investment options available on BT platforms







Joint Lead Manager on the first Green Bond in Australia, issued by The World Bank



Delivering electronic trade solutions to reduce processing costs, lower operational risk and improve the working capital cycle for customers

Closed loop payments solution eliminating cash handling and manual processes (for clubs, universities schools and others)



THE WORLD BANK

Green Bond

#### Positioned strongly for future growth

#### Infrastructure

- Westpac has a leading HASTINGS (1) position in infrastructure, with a strong team in place. Hastings also gives Westpac a unique opportunity for growth in this sector
- 7 major transactions successfully closed by WIB in FY14, with a total project value of approximately \$16bn
- Key growth area. Non-mining projects in total are valued at \$456bn, up \$27bn on a year ago1 and there is a renewed commitment by Government to invest in infrastructure

#### Superannuation

- Westpac is a leader in superannuation rollover services
- Westpac's QuickSuper Clearing House and Gateway streamlines and automates superannuation payments
- More than 25,000 employers across the country are now using Westpac's Clearing House and Gateway to pay their employees' superannuation contributions

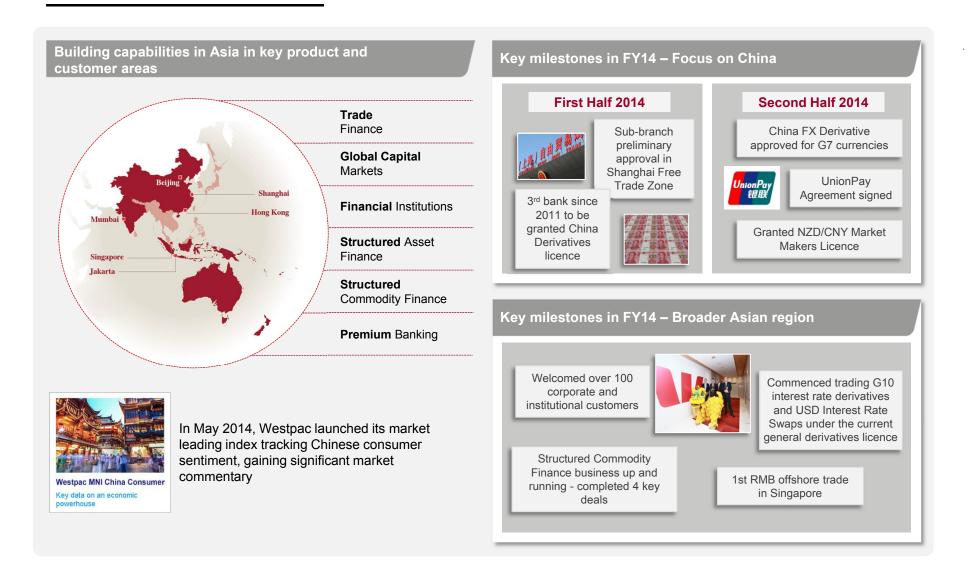


<sup>1</sup> Sources: Deloitte Access Economics "Investment Monitor", Westpac Economics June 2014. 2 Canstar Star Ratings Travel Money Cards, June 2014.



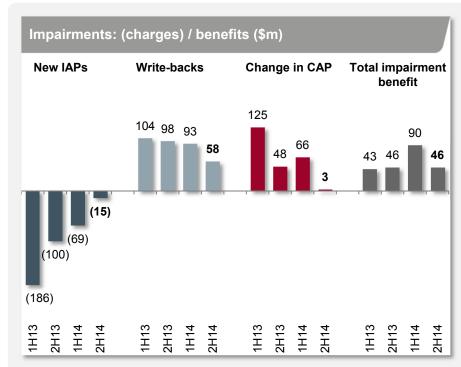
## Connecting our customers

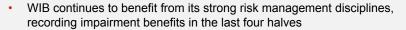
## to the trade, capital and people flows between Asia and Australasia



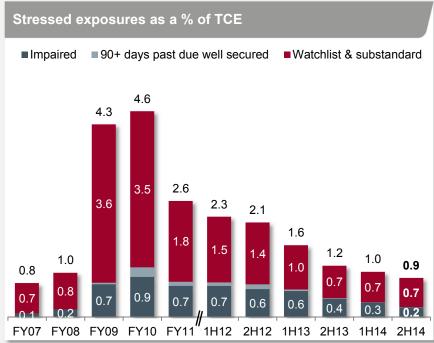


## Risk management continues to be a competitive advantage





 Impairment benefit of \$46m was 49% lower compared to 1H14 (\$90m). Lower new IAPs have not fully offset the lower write-backs and lower changes in CAP. Write-backs and changes in CAP have reduced as the volume of stressed assets has declined and the quality of the portfolio has improved

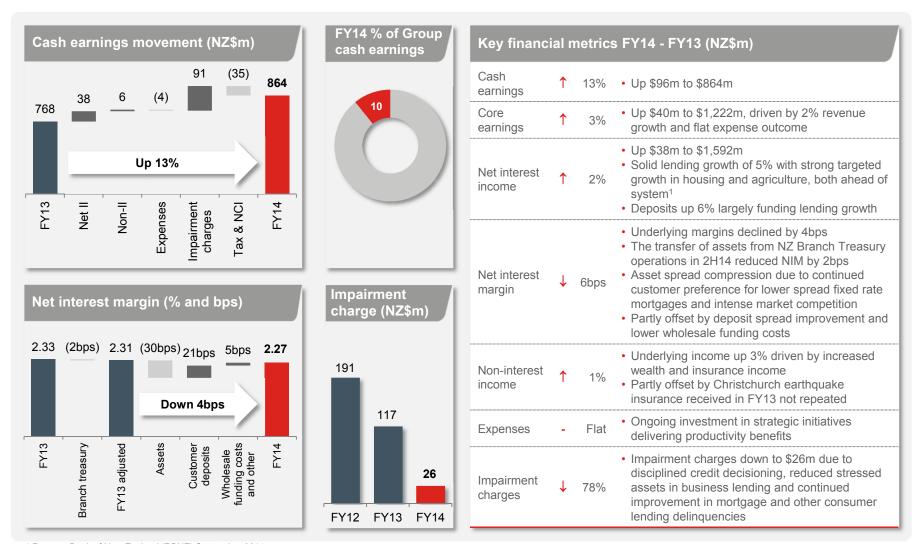


- The level of stress in the portfolio has declined substantially from the peak in FY10 (4.6%) and is down 14bps to 89bps (down 27bps FY14/FY13)
- The current level of stress remains below the long term average of approximately 2%
- Impaired assets to TCE down 11bps to 23bps (down 19bps FY14/FY13)





## NZ delivers a strong performance across return, growth, productivity and strength

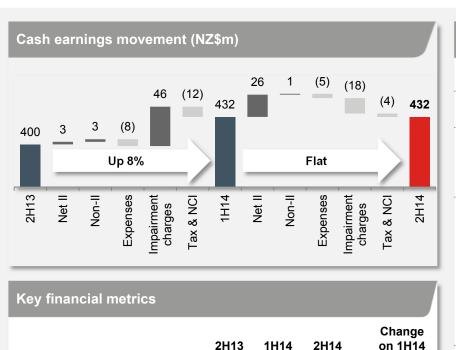


<sup>1</sup> Reserve Bank of New Zealand (RBNZ) September 2014.





## Improved core earnings growth with continued low impairments



Key Illiancial metrics					
	2H13	1H14	2H14		Change on 1H14
Revenue (NZ\$m)		1,022	-,	<b>↑</b>	3%
Margins (%)	2.32	2.28	2.27	<b>\</b>	1bp
Expense to income (%)	40.7	41.3	40.7	<b>↓</b>	58bps
Customer deposit to loan ratio (%)	75.7	76.6	76.5	<b>\</b>	11bps
ROTE (%)		21.2	20.9	<b>\</b>	29bps

Key financ	ial m	netrics 2	2H14 – 1H14m (NZ\$m)
Cash earnings	-	Flat	Cash earnings of \$432m flat on 1H14
Core earnings	<b>↑</b>	4%	Up \$22m to \$622m driven by 3% increase in revenue
Net interest income	<b>↑</b>	3%	<ul> <li>Up \$26m to \$809m</li> <li>Lending up 2% with growth ahead of system<sup>1</sup> i housing and agriculture lending</li> <li>Deposits grew by 2%</li> </ul>
Net interest margin	<b>\</b>	1bp	<ul> <li>Underlying margins improved 2bps</li> <li>The transfer of assets from NZ Branch Treasury operations in 2H14 reduced NIM 3bp</li> <li>Asset spreads declined mainly reflecting continued customer preference for fixed rate mortgages and intense competition</li> <li>Deposit spreads improved driven by active rate management and portfolio optimisation as well as a reduction in wholesale funding costs</li> </ul>
Non-interest income	-	Flat	Maintained strong wealth and insurance performance from 1H14
Expenses	<b>↑</b>	1%	<ul> <li>Ongoing investment in strategic initiatives delivering productivity savings</li> </ul>
Impairment charges	<b>↑</b>	Large	<ul> <li>Impairments up \$18m to \$22m, coming off a very low 1H14 charge of \$4m</li> <li>Asset quality continues to improve with total stressed assets to TCE at 1.59% (down 26bps and 90+ days mortgage delinquencies at 21bp (down 8bps)</li> </ul>



<sup>1</sup> RBNZ September 2014.



## Investment delivering improvement in key operating metrics

#### **Building deeper customer relationships**

- Deepening customer relationships continues to be a key area of focus with good growth in MyBank customers (now 27.7% of customer base, up 63bps)
- Continued roll out of Symphony<sup>1</sup> customer communication tool, enabling timely and relevant customer conversations
  - Over 90% of customers contacted during the year, up from 78% in FY13. Over 15,000 "Next Best Conversations" per week
- Successful growth of wealth and insurance products fulfilling customer needs
  - Wealth balances of NZ\$7.2bn up 24% on FY13
  - KiwiSaver default status provider awarded in July 2014
  - KiwiSaver balances grew 33% in FY14

#### Responding to changing customer preferences

- A continued focus on responding to changing customer preferences through digital innovation, self-serve and direct channels
- New internet banking platform providing self-service banking experience
- Now over 10 million log ins per month, over 3 million were via mobile devices
- The continued roll-out of Smart ATMs offering greater flexibility and choice for customers (now 133, the largest fleet in NZ)<sup>2</sup>
  - Deposits through Smart ATMs up 41% on FY13, now 28% of all deposits with over 1 in 3 transactions outside normal banking hours
- Business on Demand team providing dedicated services to New Zealand SME customers

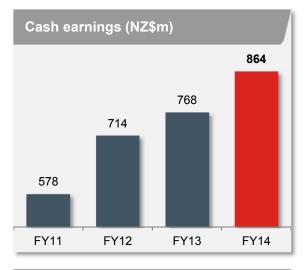
	2H13	1H14	2H14		Change on 1H14
Customers (#m)	1.28	1.28	1.28	-	Flat
Active digital customers (#'000)	630	647	661	✓	2%
Active mobile customers (#'000)	219	254	280	✓	10%
MyBank customers (%)	26.8	27.1	27.7	✓	63bps
Customers with a wealth product <sup>3</sup> (%)	26.7	27.0	27.9	✓	94bps
FUM (NZ\$bn)	4.4	4.9	5.5	✓	12%
FUA (NZ\$bn)	1.4	1.5	1.7	✓	13%
Number of Smart ATMs (#)	115	118	133	✓	13%
Deposits through Smart ATMs (#'000)	706	880	946	✓	8%
Mobile mortgage managers (MMM) (#)	41	48	54	✓	13%
Mortgages applied via MMMs (%)	11	14	16	✓	200bps
Women in leadership (%)	43	43	44	✓	1ppt

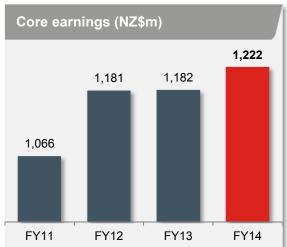
<sup>1</sup> Symphony is Westpac New Zealand's customer relationship management program. 2 Based on information from peer websites on distribution channels. 3 Refer slide 148 for wealth metric provider.

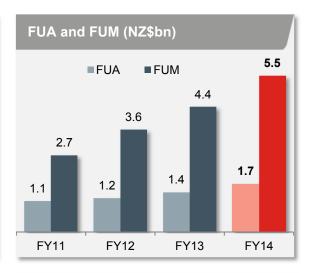


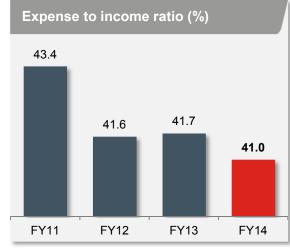


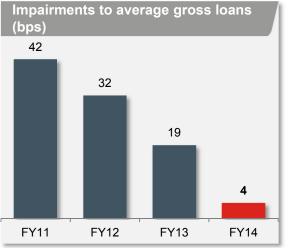
## Delivering returns through growth and productivity whilst strengthening the balance sheet

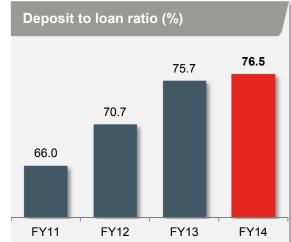












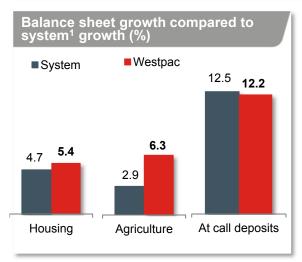


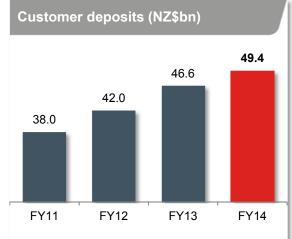


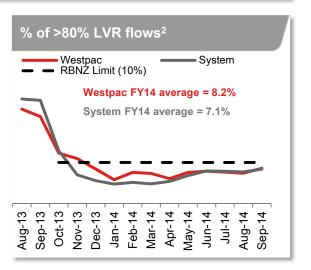
## Delivered above system performance in target markets

- Housing growth of 3% (up 6% FY14/FY13), ahead of system<sup>1</sup>
  - Transition to new >80% LVR lending restrictions well managed delivering above market average new flows (and below RBNZ limit)
  - Good growth in Government supported Welcome Home Loans
- Business lending up 1% (up 4% FY14/FY13) with above system growth in agriculture lending over 2x system<sup>1</sup>
  - Good new business origination offset by run-off of business stressed assets
- Deposit growth of 2% (up 6% FY14/FY13) and maintaining peer leading customer deposit to loan ratio of 76.5%
  - Deposit growth continues to fund the majority of lending
  - Growth driven by at call and transaction accounts, primarily in online deposits

Balance sheet (NZ\$bn)							
	2H13	1H14	2H14		Change on 1H14 (%)		
Net loans	0	63.2	64.6	<b>↑</b>	2		
Housing		38.6	39.6	<b>↑</b>	3		
Business & institutional	22.3	22.8	23.1	<b>↑</b>	1		
Other		1.8	1.9	<b>↑</b>	6		
Total deposits	46.6	48.4	49.4	<b>↑</b>	2		
Term deposits	24.9	24.5	25.2	<b>↑</b>	3		
Other	21.7	23.9	24.2	<b>↑</b>	1		
TCE		90.1	92.7	<b>↑</b>	3		









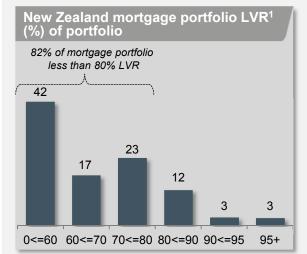
<sup>1</sup> Source: RBNZ September 2014. 2 LVR flows before exemptions.

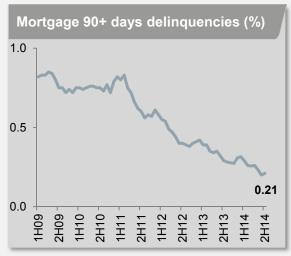


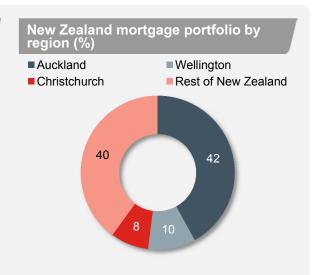
## Mortgage portfolio quality significantly improved

#### Portfolio highlights

- Mortgage portfolio NZ\$39.6bn, up 3% (up 6% FY14/FY13)
- The distribution of the mortgage portfolio across regions remains consistent with population concentrations of New Zealand
- The proportion of fixed interest rate mortgages is 73%, up 5ppt (up 10ppt FY14/FY13) driven by continued customer preference for lower spread fixed rate loans
- Loan origination through proprietary channels remained steady at 74%
- Well secured portfolio, with 82% of the portfolio having LVR of 80% or less
- Mortgage 90+ days delinquencies improved further to 21bps, down 8bps (down 8bps FY14/FY13), reflecting improved origination and stable employment levels
- Westpac New Zealand has a servicing assessment approach, that includes a buffer which in the current interest rate environment is 1.00% to 1.50% higher than the standard lending rate









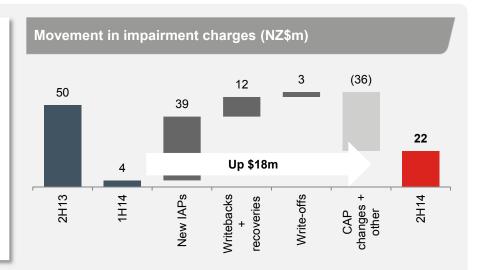
1 LVR based on current loan balance and current assessment of property value.

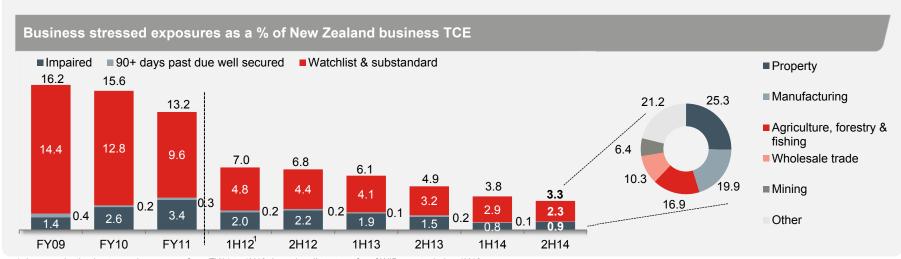




## Improving asset quality with a reduction in business stressed assets

- Total business stressed exposures as a % of business TCE is at 3.26%, down 51bps (down 165bps FY14/FY13)
  - Improvements across property, agriculture and manufacturing sectors
- Business impaired exposures increased to 0.92% of business TCE up 11bps from the downgrade of a small number of loans
- Watchlist and substandard exposures have continued to improve to 2.30%, down 60bps
- Impairment charges increased NZ\$18m in 2H14, coming off a very low charge in 1H14 of NZ\$4m, due to higher impairment charges on a small number of business customers
- Overall, asset quality continues to improve with the New Zealand economy





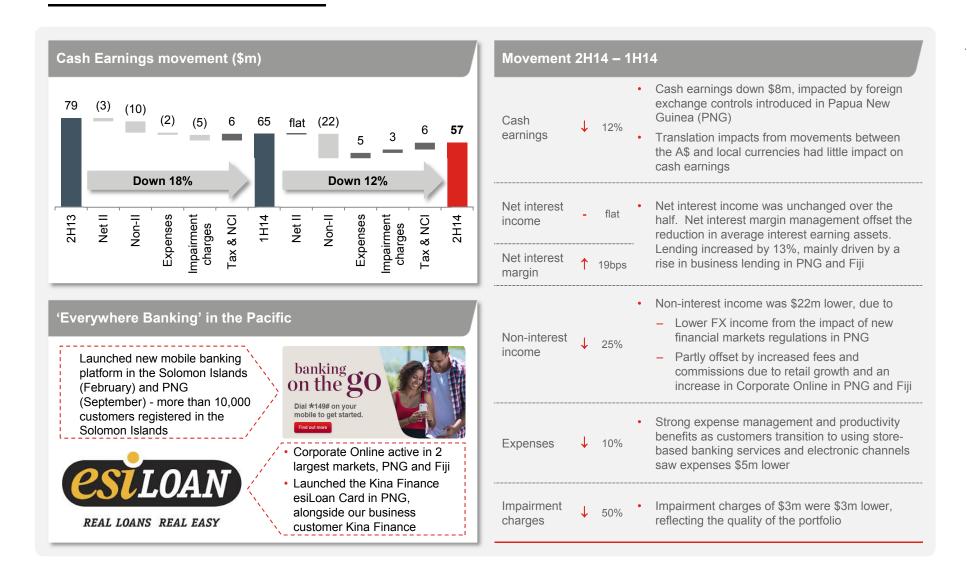
1 Large reduction in stressed exposures from FY11 to 1H12 due primarily to transfer of WIB assets during 1H12.





## Westpac Pacific

## solid earnings contribution despite regional headwinds











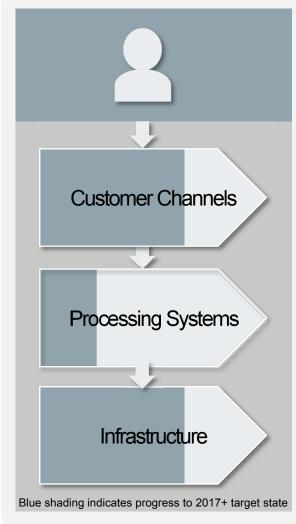








## Our investment in technology will continue at current levels as we progress Phase II of our modernisation journey



### **Progress in 2014**

#### Channels: helping customers to bank their way

- Westpac Live our market-leading integrated mobile and digital system is the foundation of transforming the digital banking experience for customers
- World class mobile capabilities simple and helpful customer experiences that drive deep and enduring relationships
- Branch experience continued roll-out of our next generation branch network

#### Processing Systems: scalable, modular, flexible

- Deposits Commenced the consolidation of Hogan platforms
- Panorama continued delivery of best-in-class wealth technology
- Lloyds integration continuing the integration and decommissioning legacy system environment and four data centres
- Group general ledger completed a significant system upgrade and replacement of aged, underlying infrastructure

#### Infrastructure: robust, stable, secure

- Further data centre consolidation
- Continued modernisation of the Group's desktop fleet
- Productivity enhancements through the transformation of our workplace

Phase I: 2008 – 2013 centred on rebuild and refresh; Phase II: 2014 – 2017+ focuses on building for the future



## Our customer first technology strategy is delivering leading functionality and capabilities...

secure infi



Westpac Live - New digital banking experience with award winning design and user friendly features across digital, mobile and tablet

Enabling customers to submit \$18.7 billion of payments with **55 million** customer logons to date



**Emergency Cash** allowing customers to access their cash from ATMs without their card, and the mobile version - Get Cash, allows customers to access the temporary ATM code via their mobile

Helping 34,000+ customers out of bind with emergency cash since launch



Mobile PayWay - Accept payments using the PayWay app and a wireless, secure card reader

Helping over 800+ merchants accept transactions since the July launch of mobile PayWay



Travel Notifications - Westpac Mobile now has the ability to prompt customers to advise us if they are going overseas

Allowing 80,000 customers per month to head overseas with confidence



Simplified and mobile-optimised sales for consumer and business deposits, credit cards, and personal loans

Making it easier for customers to buy resulting in additional 10 - 20% increase in application completion

Global ATM Search - mobile app allows customers to search for largest free ATM network in the world

Helping customers with over **10.000** searches each month across 45 countries



## ...which is supporting our customers' shift to the digital economy



customers migrated onto Westpac Live

Global leading

Westpac Live Australian Mobile Banking app capability<sup>1</sup>

#1

mobile customer satisfaction for St.George<sup>2</sup>

>10%

Digital sales % of overall retail sales

79%

year on year increase in mobile sales >200%

increase in digital gross productivity save<sup>3</sup>

>50%

credit cards originated via digital in the past year

10-20%

increase in Mobile Business Card completion rates

\$150m+

new sales revenue from digital

67m

pro-active service messages 633k

customers have switched to e-statements in FY14

59%

year on year reduction in 'Severity 1' outage incidents FY13 - 44 FY14 - 26

1Forrester's 2014 Australian Mobile Banking Functionality Benchmark: It's All Happening Down Under! 2 RFi, Australian Mobility Banking Program, June 2014 survey results. 3. Financial \$ productivity benefits associated with shifting servicing activity out of high-cost channels such as Branch and customer contact centres (ccc) to low-cost channels such as digital. This is a gross opportunity associated with freeing up capacity in branches and CCC, and requires harvesting through cost reduction to be realised.



## Our strategy orients the Group's technology around a Customer Service Hub...

The Customer Service Hub enables us to know our customer, anticipate their needs and empower them to bank how and when they want. It is a combination of technology infrastructure, data, tools and new processes centred on the customer and the information we have about the customer.



#### Omni-channel

Customers are able to contact the bank however and wherever they want, and can seamlessly move between channels

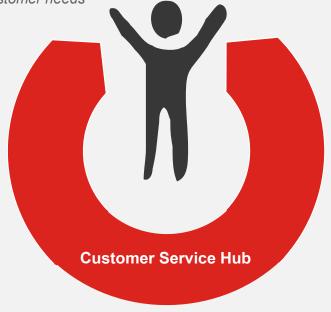


#### Provide information once

Customer information is re-used and their history is known and recognised at each interaction

#### Simplified

Product sets and service are simplified and easy to understand for customers and bankers which also allows quicker speed to market for products that best meet customer needs



#### Proactive service

Customers are proactively offered the 'next best offer' based on their needs and information they have provided



#### Personalisation

Customers are understood and are offered bundled and relationship based pricing that rewards loyalty, customers are personally welcomed

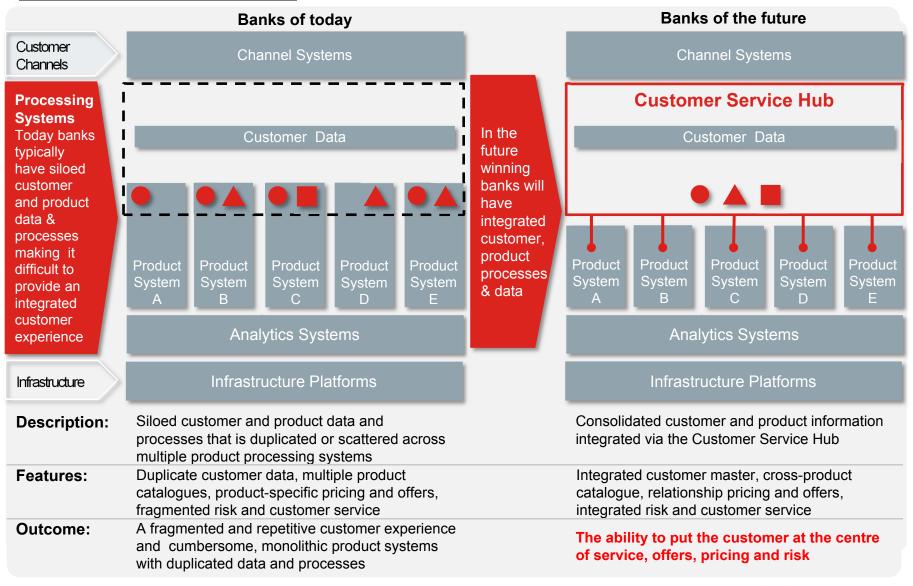


#### 'Walk out working'

Simple processes that are easy and transparent supported by straight through processing that allows realtime approval and activation of products



## ...which elevates customer experiences and enables modular upgrades to best-in-class processing systems



## Our earlier investments in infrastructure platforms are now supporting and accelerating our strategy

#### A robust, stable and secure infrastructure environment...

#### Consolidated data centres

- An additional data centre consolidated, 4 data centres consolidated over recent years
- 9 major data centres to 5

#### Flexible and agile working environments

- New Audio/Visual and collaboration technologies
- Cloud based Mobile Device Management solution

#### **Enhanced** enterprise security

- Real-time Group Fraud Management Platform
- Westpac Live enhanced, riskbased customer authentication

#### Consolidation of legacy workplace

- Migration from 3 legacy email systems to 1
- Mailbox migration 65% complete
- 1,000 smartphone desk-phone replacements

#### Modern desktop fleet

- 452 applications remediated to run on a modern desktop
- 190 branches now running virtual PCs
- Majority of all users now on Windows 7 and above

#### Starting the journey to leverage the Cloud

 Foundational infrastructure build underway to allow for broad enterprise consumption of public Cloud services

#### ...enables

Resource shift to value-add services

Rapid deployment, high services reuse and agile delivery

Secure platforms to support trusted relationships with our customers

















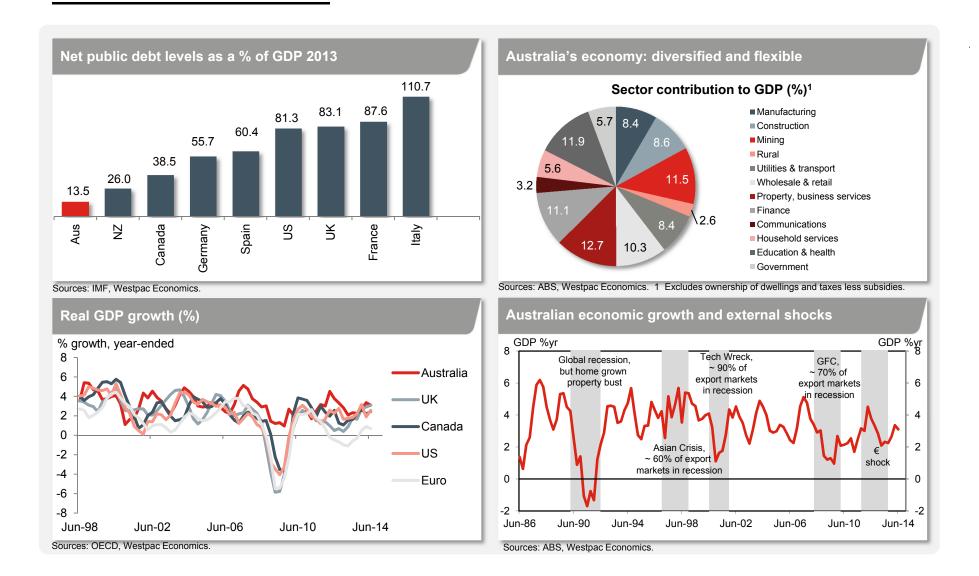
## Australian and New Zealand economic forecasts

	instant (0/) as at Ostahan 2044	Calendar year				
Key economic indi	icators¹ (%) as at October 2014	2012	2013	2014f	2015f	
World	GDP	3.4	3.3	2.9	3.7	
Australia	GDP	3.6	2.3	3.2	3.2	
	Private consumption	2.6	2.0	2.5	3.2	
	Business investment <sup>2,3</sup>	16.4	-2.2	-4.0	-2.0	
	Unemployment – end period	5.3	5.8	6.1	5.8	
	CPI headline – year end	2.2	2.7	2.2	2.8	
	Interest rates – cash rate	3.0	2.5	2.5	3.0	
	Credit growth, Total – year end	3.6	3.8	5.2	6.7	
	Credit growth, Housing – year end	4.5	5.4	6.7	7.5	
	Credit growth, Business – year end	2.9	1.7	3.5	5.5	
New Zealand	GDP	2.5	2.8	3.6	3.2	
	Unemployment – end period	6.8	6.0	5.4	4.9	
	Consumer prices	0.9	1.6	1.0	2.2	
	Interest rates – official cash rate	2.5	2.5	3.5	4.0	
	Credit growth – Total	3.6	4.8	4.5	4.9	
	Credit growth – Housing	3.7	5.9	5.1	5.1	
	Credit growth – Business	3.6	3.5	3.5	4.7	

<sup>1</sup> Source: Westpac Economics . 2 GDP and component forecasts updated following the release of quarterly national accounts. 3 Business investment adjusted to exclude the effect of private sector purchases of public assets.

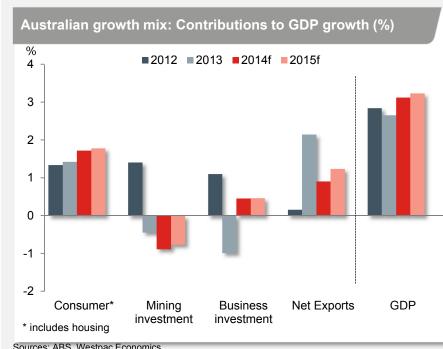


## Australia remains well-placed relative to developed economies



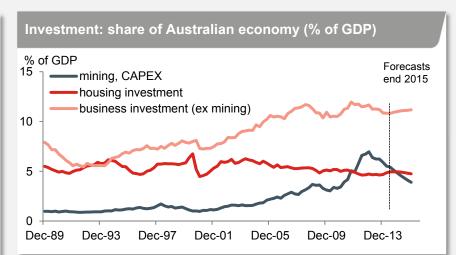
### Australia's economic transition

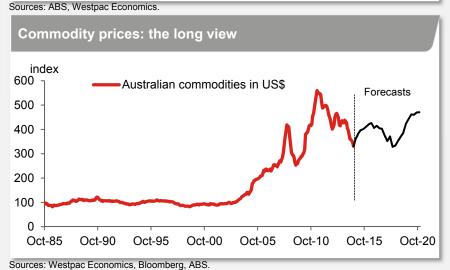
## from mining to non-mining



#### Sources: ABS, Westpac Economics.

- The Australian economy is moving through a transition from mining to non-mining led growth. After a large, multi-year rise, mining investment peaked at 7% of GDP in 2012 and is now moving through a gradual but prolonged decline. Falling resource prices have added to this drag on national income but are expected to improve in 2015
- Surging export volumes and reduced imports have provided an important offset in 2013. Rising consumer and housing demand and a modest lift in non-mining business investment are expected to provide more support to growth in 2014 and 2015

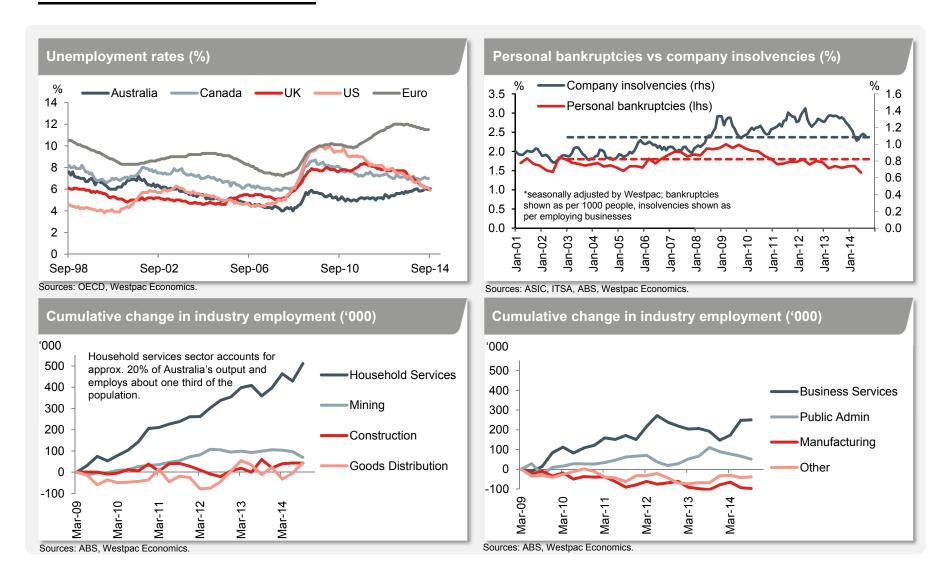






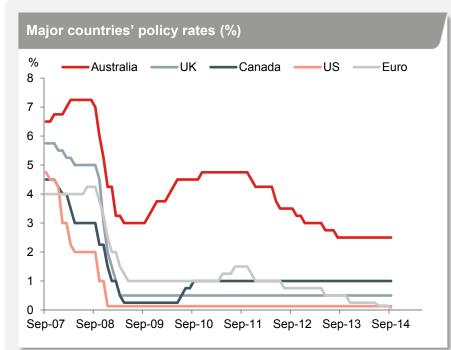
### Labour market

## showing some signs of improvement



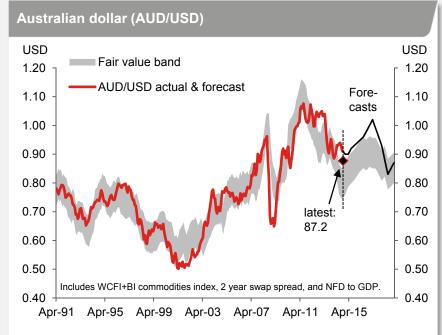
### Interest rates to remain low

## AUD remains high by historical standards



Sources: RBA, OECD, Westpac Economics.

- · We expect the growth mix to see the RBA maintain its current accommodative stance, holding the cash rate at 2.5%
- As conditions improve abroad and domestic demand shows signs of firming the Bank is expected to begin a gradual policy tightening with two 25bp interest rate rises in the second half of 2015
- Price pressures are expected to remain benign with core CPI inflation easing back towards 2.5% in 2015 and wages growth subdued. Labour markets are only expected to improve slowly



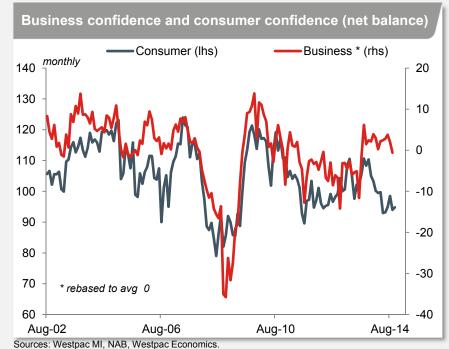
Sources: RBA, Westpac Economics.

- The high Australian dollar remains an additional headwind to growth, albeit a reduced one following significant falls in recent months
- The currency remains above 'fair value' based on long run fundamentals and is still relatively high by historical standards
- The AUD is also expected to lift again, rising back above 90c in 2015 as global conditions and an associated recovery in commodity prices provide support

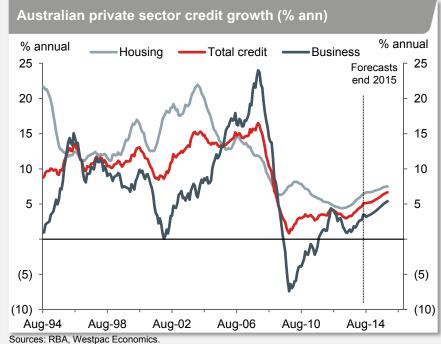


## Credit growth

## picking up at a modest pace



- · Confidence remains relatively subdued
- Despite a strong start to 2014, consumer sentiment has fallen over the course of the year as renewed job loss concerns have combined with concerns around a Budget tightening by the Government
- Business confidence has been more resilient but has slipped back towards long run average levels in recent months

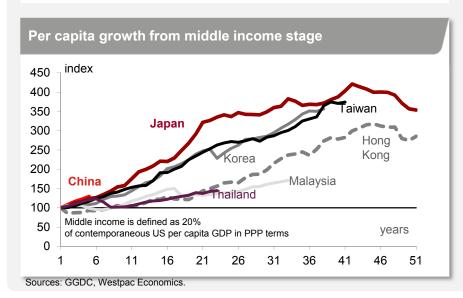


- Credit growth strengthened over the past year to around 5% annual from a little above 3% a year earlier, with a lift in both housing and business
- A further improvement is expected over the coming year supported by a period of stability in interest rates at record lows, investors continuing to move in to the housing market, and an improved international environment

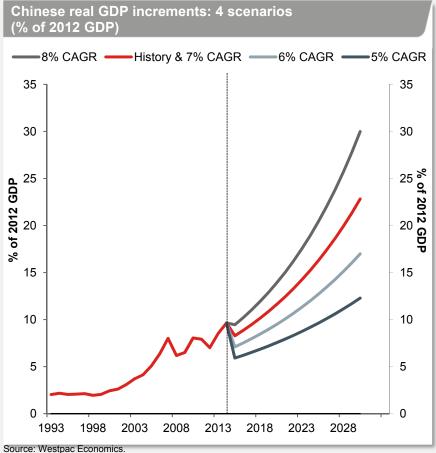


## Chinese growth remains a positive for Australia

- As a \$US7 trillion economy, China grew at 10%. As a \$US10 trillion economy, Westpac expects China to grow at 7%
- Represents an equivalent incremental contribution to global absorptive capacity, at higher levels of energy, protein, metal and consumer goods demand per head
- Were China to slow immediately to a 5% pace (a big downside shock that we do not envisage), it would still double its 2012 size by 2025
- Chinese authorities have shown a clear commitment to maintaining growth above 7% but will be less tolerant of strong credit driven expansions – the double digit growth rates that have featured regularly over the past 20 years are now unlikely to occur
- Australia will continue to benefit as Chinese households progressively expand their living standards and their consumption basket



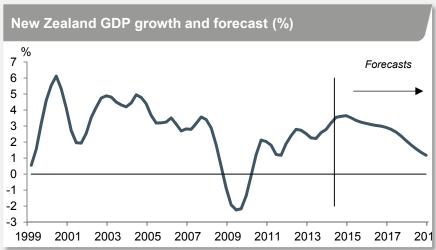
Real GDP % ann	2012	2013	2014f	2015f
China	7.7	7.7	7.4	7.5



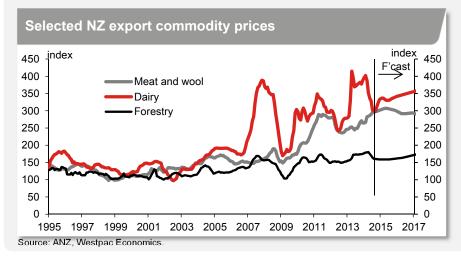
### New Zealand

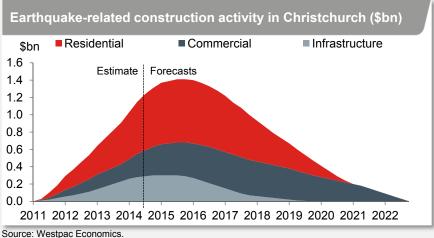
## a mixed economic picture

- New Zealand economic growth accelerated to around 3.5% per annum in response to post-earthquake reconstruction activity in Canterbury, strong net immigration, the lagged effect of rising house prices, and a fourdecade high in the terms of trade
- The pace of growth has slowed since the peak, but remains reasonably robust. Conditions are now more mixed
- Dairy and forestry export prices have fallen very sharply, while other export industries including meat, horticulture, tourism and education are experiencing very strong conditions
- Domestic construction activity is booming, and is expected to accelerate further. However, the housing market is now cooler than it was last year. and this is restricting consumer spending
- The RBNZ increased the OCR from 2.5% to 3.5% earlier this year. However, outside of the construction sector inflation has proven weaker than expected. Consequently, the RBNZ has put its OCR hiking cycle on pause. The RBNZ is expected to resume OCR hikes from late-2015



Source: Statistics NZ, Westpac Economics.

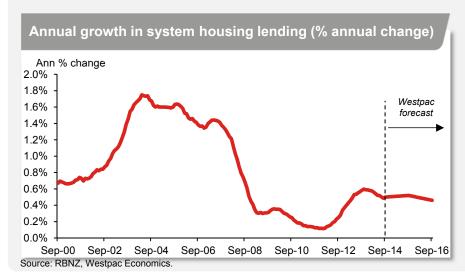


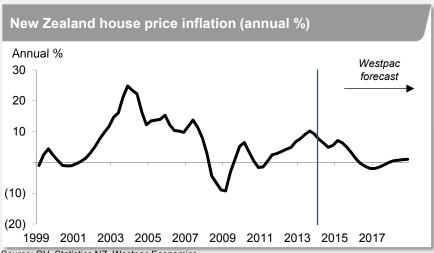




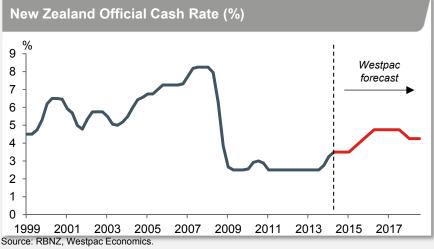
## New Zealand housing market recovering, but expected to remain subdued

- House price inflation reached 10% per annum in 2013, with the strongest gains concentrated in the two biggest cities, Auckland and Christchurch
- In late 2013 the Reserve Bank implemented restrictions on high-LVR lending. At around the same time mortgage rates began to rise
- The housing market responded rapidly. House sales dropped 19% between September 2013 and April 2014, and house prices stagnated in the first three months of 2014. Investors gained prominence in the market, at the expense of first home buyers
- The market has subsequently recovered partially. House prices are rising again, and sales have lifted
- The market is expected to continue picking up in the near term, as fixed mortgage rates have recently fallen and net immigration is booming
- Further ahead, rising interest rates are expected to subdue the housing market more comprehensively





Source: QV, Statistics NZ, Westpac Economics.

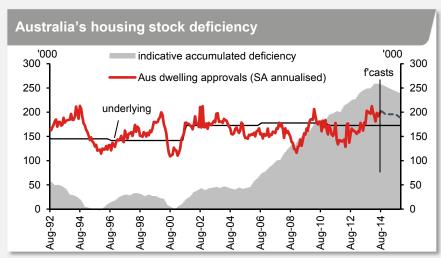


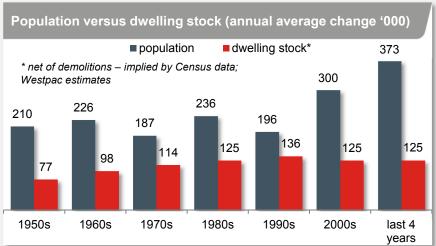


## Australian housing market

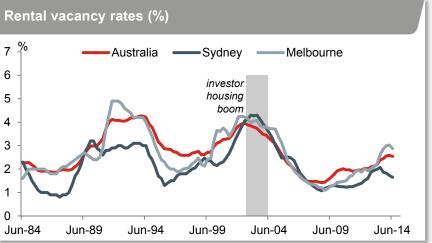
### sound fundamentals

- Australian housing market continues to face a significant structural undersupply
- A persistently low level of new building over the last decade has combined with a strongly migration-led burst in population growth.
   While Australia's annual population increase has lifted from just under 200,000 a year to well over 300,000, construction has been adding about 125,000 new dwellings net of demolitions over the same time
- New construction has increased to a relatively high historical level over the last year and is expected to remain elevated in 2015 with around a net addition of around 150,000 new dwellings. While this may result in pockets of excess dwelling stock, it will only begin to address shortages across the broader market





Sources: REIA, Westpac Economics.



Sources: ABS, Westpac Economics.

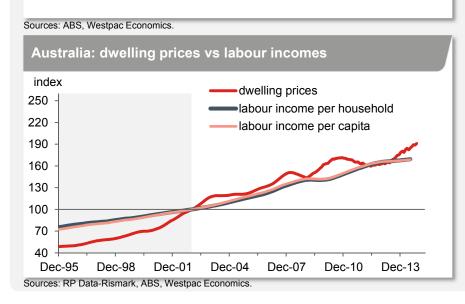
Sources: ABS, Westpac Economics.

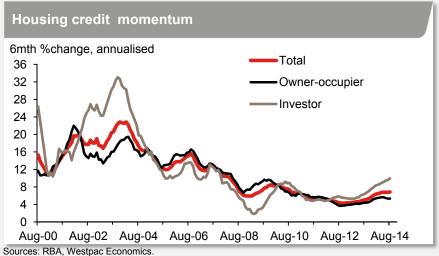


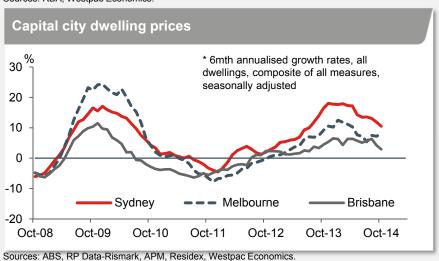
## Price growth and activity

### some moderation since the start of 2014

- · Price growth and activity have moderated somewhat since the start of 2014
- Housing credit growth is currently tracking at 6.7%yr
- Price growth nationally has slowed from an annualised pace of 13.8% in second half 2013 to 9.1% in the year to October 2014
- Growth rates have varied significantly between capital cities
  - Sydney up 12.8%yr; average since 2007: 5.7%
  - Melbourne up 8.6%yr; average since 2007: 4.9%
  - Brisbane up 5.2%yr, average since 2007: 0.6%
- Repayment-based measures of affordability remain around their long run average levels only partly reflecting low interest rates



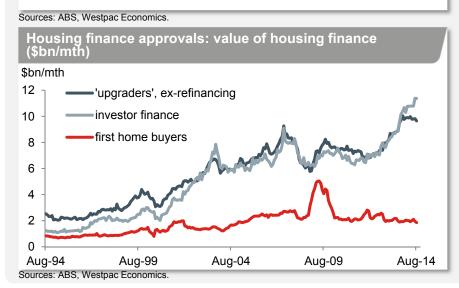


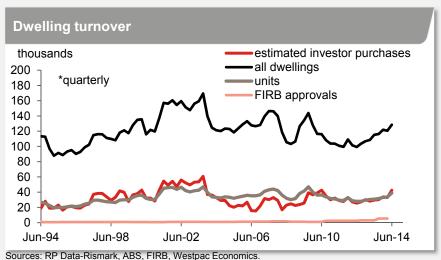


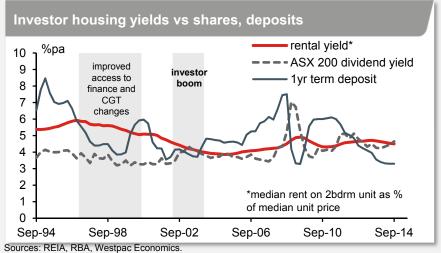


## Investment property lending remains buoyant

- Investor housing activity is buoyant, responding to low vacancy rates, solid rental yields, and low interest rates, including low fixed rates that also offer the opportunity to hedge interest rate risk. Rental yields are attractive compared to returns on other assets, many of which exhibit much greater volatility
- New investor loans currently account for almost 40% of the value of total housing loan approvals. While that is high and brings risks, activity is coming from a relatively low starting point and evidence suggests borrowing and lending decisions are conservative
- Notably, total market turnover remains below recent peaks and well below the levels seen in 2002-03, when activity was clearly overheating. High levels of turnover are often associated with increased speculative activity



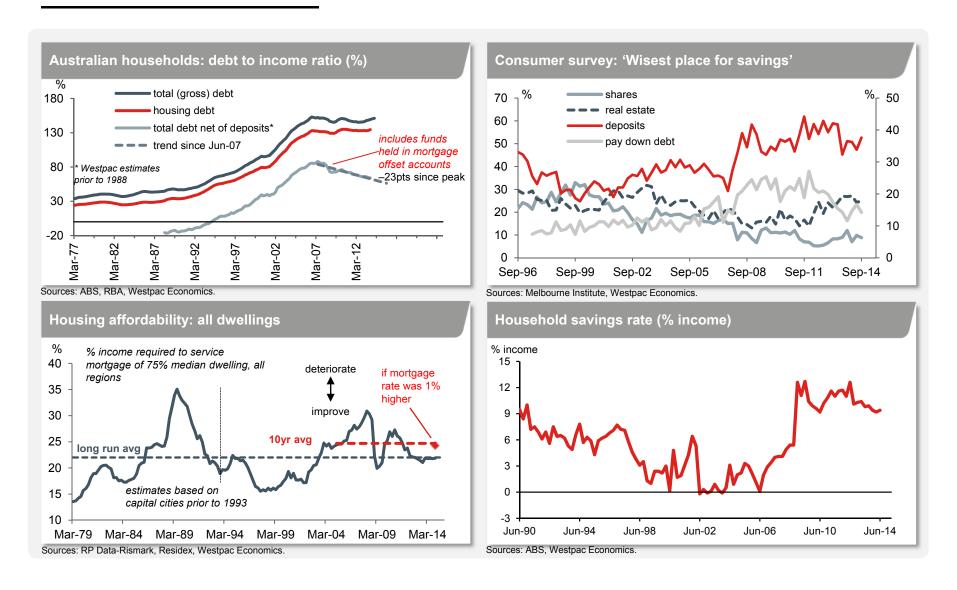






### Australian households

## a cautious approach to household finances

















# Appendix 1: Cash earnings adjustments

	Cash earnings adjustment	2H13	1H14	2H14	Description
	Reported net profit	3,464	3,622	3,939	Reported net profit after tax attributable to owners of Westpac Group
	TPS revaluations	1	-	-	The TPS hybrid instrument is not fair valued however the economic hedge is fair valued. The mismatch in the timing of income recognition is added back.
	Treasury shares	13	13	(6)	Earnings on certain Westpac Banking Corporation shares held by Westpac in the wealth business are not recognised under AAS. These are added back as these shares support policyholder liabilities and equity derivative transactions, which are re-valued in deriving income
acquisition related items	Fair value gain/(loss) on economic hedges	(36)	46	(151)	Unrealised profit/losses on economic hedges: FX hedges on future NZ earnings, FX hedges on fees payable on Government-guaranteed debt, accrual accounted term funding transactions and credit spread movements on certain long term debt issuances are reversed as they may create a material timing difference on reported earnings in the current period, which does not affect cash earnings over the life of the hedge
ion	Ineffective hedges	3	17	29	The gain/(loss) on qualified hedge ineffectiveness is reversed as the gain/(loss) from fair value movements reverses over time
∞ర	Buyback of government guaranteed debt	-	(30)	(12)	The Group has bought back portions of its government guaranteed debt, which reduced the government fees on that debt, currently 70bps. The charge is being amortised over the original term of the debt that was bought back. This has been treated as a cash earnings adjustment as the economic benefit of ceasing to pay the government guarantee fee cannot be recognised
Non merger	Bell litigation provision	-	-	(54)	During Full Year 2012, the Group recognised additional provisions in respect of the long running Bell litigation. This was treated as a cash earnings adjustment at the time due to its size, historical nature and because it did not reflect ongoing operations. In the current year, the Bell litigation has been settled and the release of provisions no longer required has also been treated as a cash earnings adjustment.
	Westpac Bicentennial Foundation grant	-	-	70	The Group provided a grant to establish the Westpac Bicentennial Foundation. The \$100 million grant (\$70 million after tax) has been treated as a cash earnings adjustment due to its size and because it does not reflect ongoing operations.
	Prior period tax provisions	-	-	(70)	During Full Year 2011, the Group raised provisions in respect of certain tax positions for transactions previously undertaken by the Group. A number of these matters have now been resolved, resulting in a release of the provisions which are no longer required. As the provisions raised were treated as a cash earnings adjustment, the release has been treated in a consistent manner.
acquisition related items	Amortisation of intangible assets	75	70	77	The merger with St.George and the acquisitions of J O Hambro Capital Management and Lloyds resulted in the recognition of identifiable intangible assets. These assets include intangibles related to core deposits, customer relationships, management contracts and distribution relationships. These intangible items are amortised over their useful lives, ranging between 4 and 20 years. The amortisation of intangible assets (excluding capitalised software) is a cash earnings adjustment because it is a non-cash flow item and does not reflect cash distribution available to shareholders.
uisition r	Fair value amortisation of financial instruments	35	9	8	The unwind of the merger accounting adjustments associated with the fair valuing of St.George retail bank loans, deposits, wholesale funding and associated hedges. Given these are not considered in determining dividends they are treated as cash earnings adjustments.
Merger & acq	Acquisition transaction and integration expenses	-	25	26	Transaction and integration costs associated with the acquisition of Capital Finance Australia Ltd and BOS International Australia Ltd incurred have been treated as a cash earnings adjustment as they do not impact the earnings expected from the acquired businesses following the integration period.
Merç	Cash earnings	3,555	3,772	3,856	



## Appendix 2: Definitions

Westpac's b	usiness units
Australian Financial Services or AFS	Australian Financial Services is responsible for the Westpac Group's Australian retail banking, business banking and wealth operations. It incorporates WRBB, SGB and BTFG. AFS also includes the product, marketing and risk responsibilities for Australian retail banking and wealth
Westpac RBB or WRBB	Westpac Retail & Business Banking is part of Australian Financial Services division and is responsible for sales and service to consumer, SME, commercial and agribusiness customers (with turnover of up to \$100 million) in Australia under the Westpac brand
St.George Banking Group or St.George or SGB	St.George Banking Group is part of Australian Financial Services division and provides sales and service to consumer, SME and corporate customers (businesses with facilities typically up to \$150 million) in Australia under the St.George, BankSA, Bank of Melbourne and RAMS brands
BTFG	BT Financial Group (Australia) is part of Australian Financial Services division and is the Group's wealth management business, including operations under the Advance Asset Management, Ascalon, Asgard, BT Investment Management, Licensee Select, and Securitor brands. Also included are the advice, private banking, and insurance operations of Bank of Melbourne, BankSA, St.George and Westpac. BTFG designs, manufactures and distributes financial products that are designed to help customers achieve their financial goals by administering, managing and protecting their assets
WIB	Westpac Institutional Bank provides a broad range of financial services to commercial, corporate, institutional and government customers with connections to Australia and New Zealand. Operates in Australia, New Zealand, UK, US and Asia
Westpac NZ	Westpac New Zealand provides a full range of retail and commercial banking and wealth management and insurance products and services to consumer, business, and institutional customers throughout New Zealand. New Zealand operates under the Westpac New Zealand, Westpac Institutional Bank, Westpac Life and BT brands in NZ
Westpac Pacific	Westpac Pacific provides banking services for retail and business in seven Pacific Island Nations
Group Business of GB	Group Businesses provides centralised Group functions, including Treasury and Finance

Financial pe	rformance
Cash earnings	Is a measure of the level of profit that is generated by ongoing operation and is therefore available for distribution to shareholders. Three categories of adjustments are made to reported results to determine cash earnings: material items that key decision makers at Westpac believe do not reflect ongoing operations; items that are not considered when dividends are recommended; and accounting reclassifications that do not impact reported results. For details of these adjustments refer to slide 145
Core earnings	Net operating income less operating expenses
AIEA	Average interest-earning assets
Net interest spread	The difference between the average yield on all interest bearing assets and the average rate paid on all interest bearing liabilities
Net interest margin	Net interest income divided by average interest-earning assets
ROTE	Return on average tangible equity and is average ordinary equity less average goodwill and other intangible assets (excluding capitalised software)
Full-time equivalent employees (FTE)	A calculation based on the number of hours worked by full and part-time employees as part of their normal duties. For example, the full-time equivalent of one FTE is 76 hours paid work per fortnight
Capital	
Risk Weighted Assets or RWA	Assets (both on and off-balance sheet) of Westpac are assigned within a certain category. Amounts included in these categories are multiplied by risk weighting, and with the resulting weighted values added together to arrive at total risk weighted assets
NCI	Non-controlling interests
Capital ratios	As defined by APRA (unless stated otherwise)
Internationally comparable	Internationally comparable regulatory capital ratios are Westpac's estimated ratios after adjusting the capital ratios determined under APRA Basel III regulations for various items as identified in the August 2014 Australian Bankers Association's report titled "International comparability of capital ratios of Australia's major banks" prepared by Pricewaterhouse Coopers. This report is available at "bankers.asn.au/FSI/Papers-and-Reports/Papers-and-Reports"



# Appendix 2: Definitions (continued)

Asset qualit	у						
TCE	Total committed exposures						
Stressed loans	Stressed loans are the total of watchlist and substandard, 90 days past due well secured and impaired assets						
	Impaired assets can be classified as						
	Non-accrual assets: Exposures with individually assessed impairment provisions held against them, excluding restructured loans						
Impaired	<ol><li>Restructured assets: exposures where the original contractual terms have been formally modified to provide concessions of interest or principal for reasons related to the financial difficulties of the customer</li></ol>						
assets	90 days past due (and not well secured): exposures where contractual payments are 90 days or more in arrears and not well secured						
	4. other assets acquired through security enforcement						
	<ol><li>any other assets where the full collection of interest and principal is in doubt</li></ol>						
90 days past due - well secured	A loan facility where payments of interest and/or principal are 90 or more calendar days past due and the value of the security is sufficient to cover the repayment of all principal and interest amounts due, and interest is being taken to profit on an accrual basis						
Watchlist and substandard	Loan facilities where customers are experiencing operating weakness and financial difficulty but are not expected to incur loss of interest or principal						
Individually assessed provisions or IAPs	Provisions raised for losses that have already been incurred on loans that are known to be impaired and are individually significant. The estimated losses or these impaired loans is based on expected future cash flows discounted to their present value and as this discount unwinds, interest will be recognised in the statement of financial performance						
Collectively assessed provisions or CAPs	Loans not found to be individually impaired or significant will be collectively assessed in pools of similar assets with similar risk characteristics. The size of the provision is an estimate of the losses already incurred and will be estimated on the basis of historical loss experience of assets with credit characteristics similar to those in the collective pool. The historical loss experience will be adjusted based on current observable data						

Key metrics	
Net Promoter score	Net Promoter Score measures the net likelihood of recommendation to others of the customer's main financial institution for retail or business banking. Net Promoter Score <sup>SM</sup> is a trademark of Bain & Co Inc., Satmetrix Systems, Inc., and Mr Frederick Reichheld.  For retail banking, using a scale of 1 to 10 (1 means 'very unlikely' and 10 means 'very likely'), the 1-6 raters (detractors) are deducted from the 9-10 raters (promoters).  For business banking, using a scale of 0 to 10 (0 means 'extremely unlikely' and 10 means 'extremely likely'), the 0-6 raters (detractors) are deducted from the 9-10 raters (promoters).
Consumer NPS	Source: Roy Morgan Research, September 2014, six month moving average (6MMA). Main Financial Institution (MFI), as defined by the customer. Consumers aged 14 or over.
Business NPS	Source: DBM Consultants Business Financial Services Monitor, September 2014, 6MMA. MFI customers, all businesses.
SME NPS	Source: DBM Consultants Business Financial Services Monitor, September 2014, 6MMA. MFI customers, SME businesses. SME businesses are those organisations with annual turnover under \$5 million (excluding Agricultural business).
Agribusiness NPS	Source: DBM Consultants Business Financial Services Monitor, September 2014, 6MMA. MFI customers, Agribusinesses. Agribusinesses are those organisations whose main activities are Agriculture, Forestry and Fishing.
Westpac RBB NPS rank	The ranking refers to Westpac RBB's position relative to the other three major Australian banks (CBA, NAB, and ANZ)
St.George NPS rank	The ranking refers to St.George Banking Group's position relative to the four major Australian banks (Westpac, CBA, NAB and ANZ).
NPS among credit card customers	Source: Roy Morgan Research, September 2014, 6MMA. Main Financial Institution (as defined by the customer). Consumers aged 14 or over. Credit Card customers refers to customers who have a credit card with their MFI.

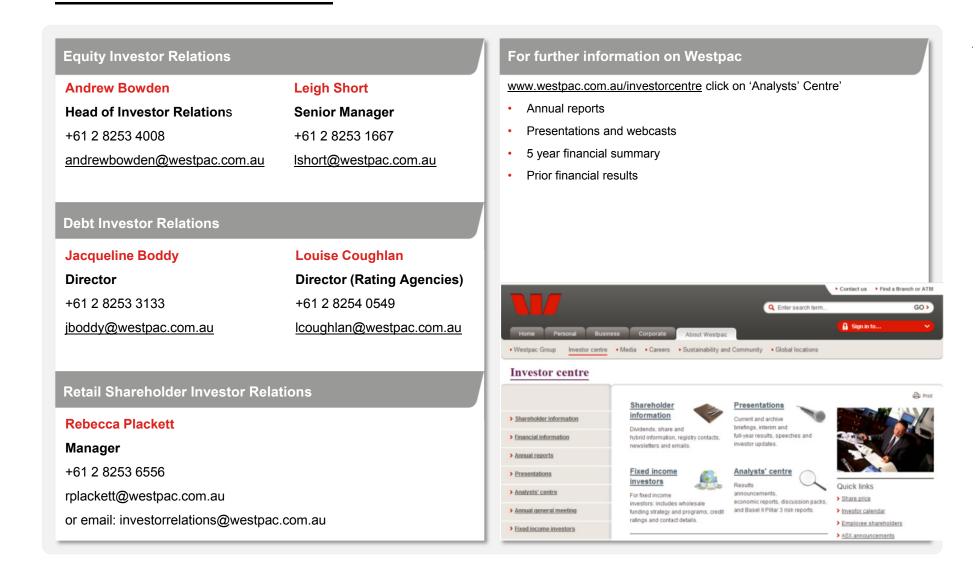


# Appendix 2: Definitions (continued)

Key metrics	s (continued)	Key metrics	(continued)
Customer satisfaction – overall business	Source: DBM Consultants Business Financial Services Monitor, September 2014, 6MMA. MFI customers, all businesses. The Customer Satisfaction score is an average of customer satisfaction ratings of the customer's main financial institution for business banking on a scale of 0 to 10 (0 means 'extremely dissatisfied' and 10 means 'extremely satisfied').	Average products per customer	Source: Roy Morgan Research, 6 month rolling average, September 2014. Products Per Customer (PPC) results are based on the total number of 'Banking and Finance' products from the 'Institution Group' held by a 'Retail and Business Banking (RBB)' customer.  The figure is calculated by dividing the total number of Banking and Finance products held by 'Retail and Business Banking (RBB)' customers at the Institution Group by its total 'Retail and Business Banking (RBB)' number of customers.
Customer satisfaction – overall consumer	Source: Roy Morgan Research, September 2014, 6MMA. Main Financial Institution (as defined by the customer). Satisfaction ratings are based on the relationship with the financial institution. Customers must have at least a Deposit/Transaction account relationship with the institution and are aged 14 or over. Satisfaction is the percentage of customers who answered 'Very' or 'Fairly satisfied' with their overall relationship with their MFI.		
		MyBank customer	A MyBank customer is one where we have their quality transaction account (they are active; have salary credit; and/or have multiple regular deposits) and they do multiple transactions per month; and we meet at least 2 out of 5 of their following needs: (a) long term borrowing; (b) short term borrowing; (c) savings and investment; (d) protection; and (e) wealth
NZ customers with wealth products (%)	Number of customers who have managed investments or superannuation with Westpact NZ as a proportion of the total active customers in Westpac NZ Retail, Private and Business Bank.	Leading employer in workplace diversity	We were recognised as the leading bank in the 2014 Australian Workforce Equality Index for creating an inclusive workplace culture for lesbian, gay, bisexual, transsexual and intersex employees; as a leading employer of people with disability in the Australian Government's National Disability Awards; as a leading employer of mature employees by US-based AARP; and we retained our status as an Employer of Choice for Women by the Workplace Gender Equality Agency.
	Data based on Roy Morgan Research, Respondents aged 14+ and 12 month average to September 2014. Wealth penetration is defined as the proportion of Australians who have a Deposit or Transaction Account, Mortgage, Personal Lending or Major Card with a Banking Group and also have Managed Investments, Superannuation or Insurance with the same Banking Group		
Australian customers with wealth products metrics provider	WRBB includes Bank of Melbourne (until Jul 2011), BT, Bankers Trust, BT Financial Group, Challenge Bank, RAMS (until Dec 2011), Rothschild, and Westpac		
	St.George includes Advance Bank, Asgard, BankSA, Bank of Melbourne (from Aug 2011), Dragondirect, Sealcorp, St.George and RAMS (from Jan 2012)		
	Westpac Group includes Bank of Melbourne, BT, Bankers Trust, BT Financial Group, Challenge Bank, RAMS, Rothschild, Westpac, Advance Bank, Asgard, BankSA, Barclays, Dragondirect, Sealcorp and St.George		
	'Peers includes: ANZ Group, CBA Group, NAB Group, WRBB and St.George'		



### **Investor Relations Team**





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Unless otherwise noted, financial information in this presentation is presented on a cash earnings basis. Cash earnings is a non-GAAP measure. Refer to Westpac Full Year 2014 Results (incorporating the requirements of Appendix 4E) for the full year ended 30 September 2014 available at www.westpac.com.au for details of the basis of preparation of cash earnings. Refer to slides 37 for an explanation of cash earnings and Appendix 1 slide 145 for a reconciliation of reported net profit to cash earnings.

This presentation contains statements that constitute "forward-looking statements" within the meaning of Section 21E of the US Securities Exchange Act of 1934. Forward-looking statements are statements about matters that are not historical facts. Forward-looking statements appear in a number of places in this presentation and include statements regarding our intent, belief or current expectations with respect to our business and operations, market conditions, results of operations and financial condition, including, without limitation, future loan loss provisions, financial support to certain borrowers, indicative drivers, forecasted economic indicators and performance metric outcomes.

We use words such as 'will', 'may', 'expect', 'indicative', 'intend', 'seek', 'would', 'should', 'could', 'continue', 'plan', 'probability', 'risk', 'forecast', 'likely', 'estimate', 'anticipate', 'believe', or similar words to identify forward-looking statements. These forward-looking statements reflect our current views with respect to future events and are subject to change, certain risks, uncertainties and assumptions which are, in many instances, beyond our control, and have been made based upon management's expectations and beliefs concerning future developments and their potential effect upon us. There can be no assurance that future developments will be in accordance with our expectations or that the effect of future developments on us will be those anticipated. Actual results could differ materially from those which we expect, depending on the outcome of various factors. Factors that may impact on the forward-looking statements made include, but are not limited to, those described in the section titled 'Risk factors' in Westpac's Interim Financial Report for the half year ended 31 March 2014 available at www.westpac.com.au. When relying on forward-looking statements to make decisions with respect to us, investors and others should carefully consider such factors and other uncertainties and events. We are under no obligation to update any forward-looking statements contained in this presentation, where as a result of new information, future events or otherwise, after the date of this presentation.

