

## Introduction to LatAm Autos



LatAm Autos is a leading dedicated online auto classifieds and content platform with operations in six countries across Latin America

**KEY STATS** 

## 6 countries

with LatAm operations

## 222 million

combined population

## 5.4 million

total monthly sessions

## 3.4 million

unique monthly visits

~76,000

Listings\*

## \$6.6 million

in 2013 revenue

#### \*As at 31 December 2014

#### WEB PROPERTIES





#### **OUR STORY**

- Early mover in the Latin American online classifieds industry
- Applying a proven successful business model in Australia and developed markets to one of the most exciting emerging market regions
- Positioned to capitalise on the disruptive shift of classifieds advertising from print to online
- Exposed to increasing internet penetration and car ownership in Latin America
- Board and Executive Management Team with significant experience in establishing, operating, growing and monetising online classifieds and media businesses across the world, including in Latin America





## **Key Investment Highlights**



LatAm Autos is strategically positioned for growth with leading positions in the right markets at the right time

Market Leading Assets



#1 in Ecuador, Panama & Bolivia<sup>1</sup>





Top 3 in Argentina<sup>1</sup>



Rapidly Growing Industry

Growth market exposure

Forecast GDP per capita growth of 4.0% over next 5 years and combined LatAm Market population of 222m<sup>2</sup>

Attractive industry profile

- Online ad expenditure growing rapidly in LatAm (22% p.a. to 2018)<sup>2</sup>
- Large total addressable market size with annual automotive advertising spend of A\$695m<sup>2</sup>

Increasing motorisation rate

- 3x more new car sales since 2005 than Australia, with 1.63m new cars sold in 2013 alone<sup>2</sup>
- Increasing car ownership<sup>2</sup>

Structural shift to online classifieds

- Disruptive shift underway in classifieds advertising from print to online
- Shift expected to accelerate in LatAm Markets as internet penetration increases<sup>2</sup>

Strong Business Model

Regional business model

Targeted monetisation strategy

- Significant benefit from regional platform comprising 6 Spanish speaking countries
- Organisational, marketing & back-end technology synergies
- Monetisation pathways designed based on market position, competitive landscape and scale of each portfolio business
- Strategy to achieve traffic & listing growth, product offering, ad group mix and pricing structure to build a dominant, sustainable, and high-margin platform

**Highly Experienced Team** 

Experienced board & management

- Over 40 years' combined management experience in establishing, operating, growing and monetising online classifieds businesses globally and in Latin America
- 1. Ranking by total unique visitors measured over the 6 month period to 31 December 2014 for LatAm Autos' websites using similarweb.com and comparing to other dedicated online auto classifieds competitors using similarweb.com. 2. Frost & Sullivan





## **Peer Operating Stats Comparison**



LatAm Autos is similar in scale to iCar Asia, but trades at a 71% discount based on the current market capitalisation of both companies







Countries	Argentina, Mexico, Ecuador, Peru, Panama, Bolivia	Malaysia, Thailand, Indonesia	Australia <sup>3</sup>
Number of Languages	1 (Spanish)	3	1 <sup>3</sup>
Combined Population (m)	222	349	23 <sup>3</sup>
2013 Revenue (A\$m)	6.6 <sup>5</sup>	1.8	215.2 <sup>4</sup>
Average Revenue per listing (A\$)	84 <sup>5</sup>	4	961
Current Listings	76,245	521.515	224.000
Unique Monthly Visits (m)	3.4	5.9	5.1
Auto Advertising Market Size (A\$m)	695	378	1,000³
Annual growth rate of passenger cars in use (CAGR)	6.0% - 9.8%	6.9% - 9.7%	2.4%³
Weighted Average Internet Penetration	45%	32%	83%
Weighted Average GDP per Capita (US\$)	8.681	4,537	67.310
Market Capitalisation (A\$m)	\$60m <sup>1</sup>	\$207m <sup>1</sup>	\$2.507m <sup>1</sup>

Sources: Prospectus, Frost & Sullivan Independent Market Report, World Bank, Broker research, iCar Asia Annual Report 2013, iCar 1H 2014 Investor Presentation and November'14 presentation, iCar Asia Prospectus, Carsales FY14 results presentation Note: 1. As at 21-Jan-2015. 2. Assumes \$1.5m revenue in 2013 to account for one2car.com acquisition effect on revenue (Source: ICQ presentation Nov-14) 3. For primary Australian market only. Excludes international investments in Asia & Brazil 4. FY13 revenue 5. Proforma revenues, see prospectus for more details





## **Well Known Assets with Leading Market Positions**



## LatAm Autos has leading assets in each of the regions it operates

		Ecuador, Panama, Bolivia	Mexico		Argentina	Peru	Total
ess	Business(es)	PATIOTuerca.com PASIÓN POR LOS MOTORES	=DE <b>MOTORES</b>	seminuevos* .com	El medio de mayor ofertas de vehículos	todoautos.pe	
Business	FY13 Proforma/Revenue (A\$m)	A\$0.8m	A\$1.4m		A\$4.0m	A\$0.3m	A\$6.6m
	Website(s)	patiotuerca.com	demotores.com	seminuevos.com	autofoco.com	todoautos.pe	5 websites
ive c	Market position by traffic <sup>1</sup>	No. 1	No. 1		Top 3	No. 1	No.1 or Top 3
Competitive Position	Unique monthly visits <sup>2</sup>	597,980	1,159,520		526,875	1,119,856	3.4m
Com	Total monthly sessions <sup>2</sup>	1,354,211	1,752,904		850,592	1,475,529	5.4m
	Listings	15,499	24,603		31,602	4,591	76,245
	Passenger cars (m) <sup>3</sup>	1.6m	23.6m		8.7m	1.3m	35.2m
Auto Ad Market	Car ownership %	5%	20%		21%	4%	16%
Aute	New car sales 2013 (m) <sup>3</sup>	0.13m	0.70m		0.66m	0.14m	1.63m
	Auto ad spend <sup>3</sup>	\$9.4m <sup>4</sup>	\$583m		\$89m	\$14m	\$695m
	Online share of Ad spend <sup>3</sup>	1% (Ecuador)	9%		7%	4%	~8%
raphic	Population <sup>3</sup>	30m <sup>4</sup>	12	21m	41m	30m	222m
Demographi	Internet penetration <sup>3</sup>	40%-43% <sup>5</sup> 43%		60%	39%	45%	
	GDP per capita (A\$) <sup>3</sup>	\$5,393 <sup>4</sup>	\$10,307		\$14,760	\$6,660	\$9,979

<sup>1.</sup> Ranking by total monthly unique visitors measured over the 6 month period to 31 December 2014 for LatAm Autos' websites using Google Analytics and comparing to other dedicated online auto classifieds competitors using similarweb.com. 2. Source: Google analytics 3. Frost & Sullivan, Independent Market Report.

4. Ecuador, Panama and Bolivia combined.

5. Range across Ecuador, Panama and Bolivia.



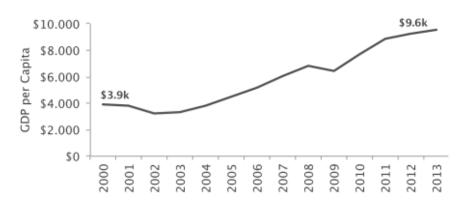
## Strong Market Growth with Significant Upside



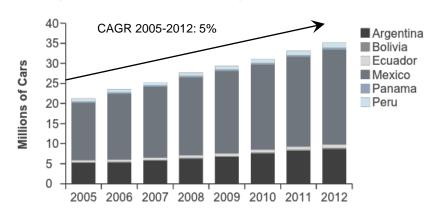
Rapidly growing purchasing power, internet penetration, and auto advertising market across Latin

American countries

## Latin America GDP per Capita has More Than Doubled Since 2000<sup>2</sup>



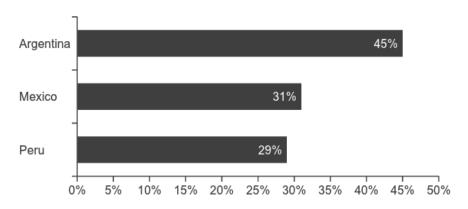
#### Growing Numbers of Passenger Cars in Use



#### **Internet Penetration Growing Strongly**



#### Annual Growth in Online Advertising of 29% to 45%<sup>3</sup>

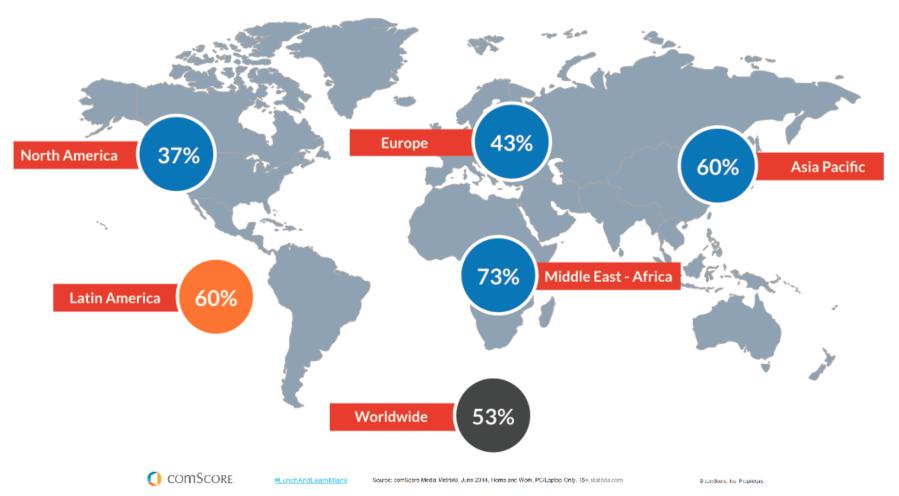


Source: Frost & Sullivan Notes: 1. ComScore, 2013 Latin America Digital Future in Focus 2. Latin America includes Argentina, Mexico, Ecuador, Peru, Panama and Bolivia 3. Argentina data is for 2012, Mexico and Peru is for 2013, data for other countries not available





### In Latin America, 60% of the audience is under 35 years old







## Targeted Monetisation Strategy



LatAm Autos provides an online, searchable auto classifieds platform that will primarily generate revenues from four sources

#### Revenue Sources

# **Automotive Dealers Private Listings** General Advertising **New Car Lead Generation**

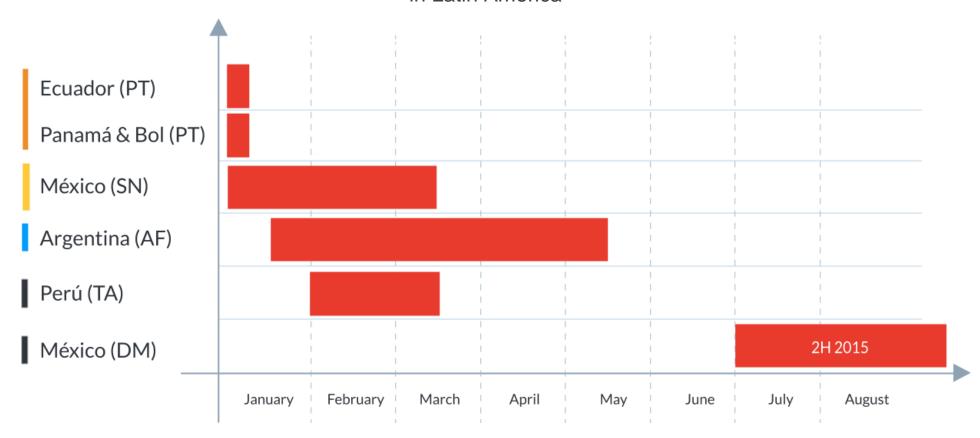
#### Structure of Fees & Charges

- Subscription service
  - Dealers purchase a particular number of spaces in order to display their inventory
- Advertising
  - Fees for the promotion of dealers' brands on LatAm Autos' websites
- Lead generation
  - Fees for each particular lead or message the dealer receives for a new car, expected to be a strategic future revenue source as markets mature
- Depth products
  - Opportunity for dealers to pay more to enhance and highlight a listing
- Listing fees
  - Private sellers are charged listing fees under different plans and structures to advertise and sell vehicles using LatAm Autos' classifieds websites
- Depth products
  - Opportunity for private sellers to pay more to enhance and highlight a listing
- Display banners
  - Fees charged for display advertising for automotive brands, automotive related companies (such as car finance and insurance providers) and other non-automotive related companies
- Content and premium content generation
  - Fees charged to automotive and/or automotive part manufacturers or institutional dealers seeking to promote their goods or services
- Communication tools
  - Fees charged for the use of online communication tools, such as an email newsletter service, in order to promote a particular brand, product or service
- Expected to be strategic future revenue source as markets mature
- Currently operational in Ecuador and Mexico, intention to roll out across group

## **PTX Roll Out Schedule**



Latam Autos' technology platform PTX is the new benchmark in user experience for auto classifieds in Latin America





## LatAm Autos has a clear plan to monetise each region in which it operates1













IT & Mobile	Roll out new PTX platform     Continued support of mobile app	Integrate Demotores & SemiNuevos technology platforms     Continued support of mobile app	Roll out new PTX platform     Continued support of mobile app	Integrate Demotores & TodoAutos technology platforms     Develop mobile app	Roll out new PTX platform     Continued support of mobile app	Roll out new PTX platform     Continued support of mobile app
Marketing	Increase offline presence to promote online migration through marketing	Aggressive online and offline advertising campaign	Increase online and offline marketing     Relaunch of AutoFoco.com brand	Relatively aggressive advertising campaign	Intermediate spend on advertising	Moderate spend on advertising
Listing Strategy	• Paid	Freemium	Freemium	Initially free     Transition to freemium	Freemium	Freemium
New Products	<ul> <li>Car valuation tool<sup>2</sup></li> <li>Lead generation</li> <li>Cazadores</li> </ul>	<ul> <li>Car valuation tool<sup>2</sup></li> <li>Lead generation</li> <li>CRM</li> <li>DMS</li> </ul>	<ul> <li>Car valuation tool<sup>2</sup></li> <li>Lead generation</li> <li>CRM</li> <li>DMS</li> <li>Cazadores</li> </ul>	<ul> <li>Car valuation tool<sup>2</sup></li> <li>Lead generation</li> <li>CRM</li> <li>DMS</li> <li>Auto content</li> </ul>	<ul> <li>Car valuation tool<sup>2</sup></li> <li>Lead generation</li> <li>CRM</li> <li>DMS</li> <li>Cazadores</li> <li>Auto content</li> </ul>	<ul> <li>Car valuation tool<sup>2</sup></li> <li>Lead generation</li> <li>CRM</li> <li>DMS</li> <li>Cazadores</li> <li>Auto content</li> </ul>
Other		Unification of Demotores and SemiNuevos brands	Gradual phase out of print platform	<ul> <li>Unification of Demotores and TodoAutos brands</li> <li>Utilization of content platform in other countries</li> </ul>		

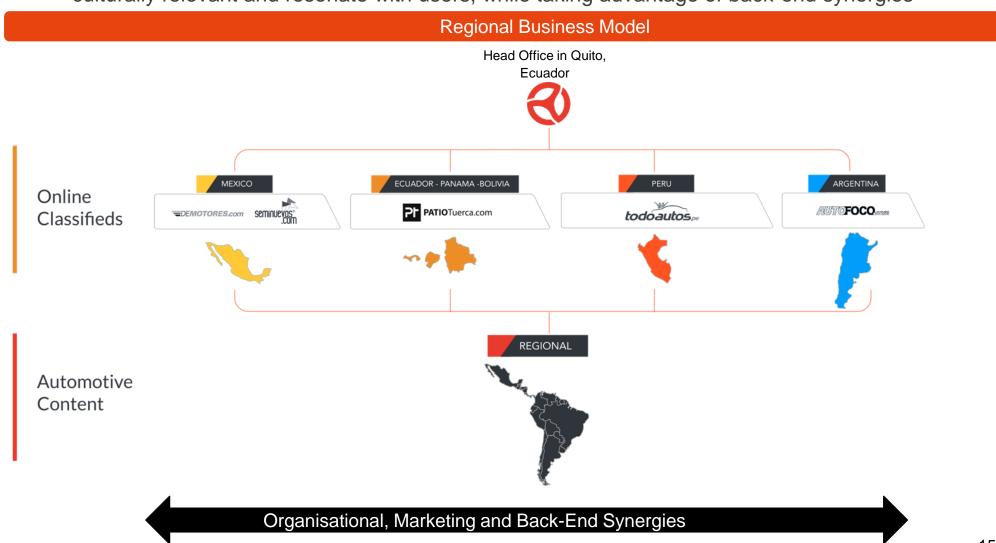
- 1. Strategy reflects management's current intentions and may change subject to business conditions
- 2. Car valuation tool, Evaluator, already exists on the Patiotuerca platform and is a similar concept to Redbook in Australia



## **Regional Business Model**



LatAm Autos' portfolio is regionally oriented, with each business tailored to local markets in order to be culturally relevant and resonate with users, while taking advantage of back-end synergies





## LatAm Autos has a highly experienced Board of Directors

	Tim Handley Co-Founder and Executive Chairman	<ul> <li>11 years mergers &amp; acquisitions, equity and debt capital markets experience (including 6 years in Latin America)</li> <li>Prior to Latam Autos, was founder and Managing Director of Chestnut Partners, a South American focussed boutique corporate finance firm based in Sao Paulo, Brazil, advising companies such as Westfield and Pacific Hydro in Brazil</li> <li>Previously with Gresham Partners and UBS. His transaction experience includes takeover defences of Colorado Group, Queensland Cotton and Redflex Holdings as well as the attempted merger of BHP/Rio Tinto and acquisition of Pacific Hydro</li> </ul>
	Michael Fitzpatrick Independent Non- Executive Director	<ul> <li>Founded the pioneering infrastructure asset management company Hastings Funds Management Limited in 1994, after leaving professional football in 1983 and working for the Treasury of the State of Victoria</li> <li>Other external appointments (current and recent) include Non-executive Director of Rio Tinto Limited (since 2006), Non-executive director of Carnegie Wave Energy Limited (since 2012), Chairman of Infrastructure Capital Group Limited (since 2009), Chairman of the Treasury Group Limited (since 2005), Commissioner and chairman of the Australian Football League (since 2003 and 2007 respectively), and director of the Walter &amp; Eliza Hall Institute of Medical Research (since 2001)</li> </ul>
	Simon Clausen Independent Non- Executive Director	<ul> <li>Over 17 years experience in high growth technology businesses in both Australia and the United States</li> <li>Founder and CEO of WinGuides, which later became PC Tools. PC Tools grew to have over \$100m in revenue, over 250 employees and offices in 7 countries before being acquired by Symantec Corporation (NASDAQ:SYMC) in 2008 for US\$262m in one of Australia's largest ever technology acquisitions at the time</li> <li>Following the acquisition Simon became a Vice President at Symantec, before leaving in 2009 and founding Startive Ventures, a specialised technology venture fund</li> <li>Founding investor of freelancer.com, a leading online global outsourcing marketplace</li> </ul>
	Colin Galbraith Independent Non- Executive Director	<ul> <li>Special Advisor to Gresham Partners Limited: Joined Gresham in 2006 after 28 years as a partner of Allens Arthur Robinson, advising many of Australia's leading corporations in a series of landmark mergers, acquisitions and commercial transactions</li> <li>Colin has been Chairman of BHP Billiton Community Trust (since 1984), a Director of Arrium Limited (since 2000), Colonial Foundation (since 2012) and Chairman of CARE Australia (since 2014; Director since 2004)</li> <li>Previously a Director of Australian Institute of Company Directors and listed companies Azon Limited, Colonial Limited, GasNet Australia (Group) and Commonwealth Bank of Australia Limited</li> </ul>

## **Senior Management Team**



# LatAm has assembled a Latin American-based management team with unrivalled experience in founding, developing and monetising dominant online classifieds businesses

Jorge Mejía Ribadeneira <i>CEO</i>	<ul> <li>Experienced Latin America digital media executive with 15 years' experience</li> <li>Founder of multitrabajos.com, Ecuador's foremost jobs search engine, acquired by Navent (Tiger Global)</li> <li>Led the successful acquisition of five different Latin American based online classified sites as Regional Vice President of Navent</li> <li>As Founder &amp; CEO of Grupo Centrico, founded Evaluar.com (Latin America's leading HR evaluation company) and Seguros123.com (online insurance comparison portal), as well as the successful acquisition and integration of PatioTuerca.com and Vive1.com</li> </ul>
Gareth Bannan Co-Founder and CFO	<ul> <li>Ten years M&amp;A and capital markets experience (including three years in LatAm)</li> <li>Prior to LatAm Autos, Director of Chestnut Partners, a South American focused boutique corporate finance firm based in Sao Paulo, Brazil</li> <li>Former head of corporate finance for canaldoimovel.com.br, the investment company that owns one of Brazil's largest online property classifieds</li> <li>Previously at KPMG Corporate Finance and Rabobank in Australia</li> <li>Substantial operational and advisory experience with online classified companies in numerous LatAm markets</li> </ul>
Ariel Cilento Chief Operations Officer	<ul> <li>Prior to joining LatAm Autos, Ariel was the Mexican country manager for Dridco, one of Latin America's leading digital media companies with online classifieds for autos, jobs and real estate, where he was responsible for the start-up and development of Dridco in Mexico.</li> <li>Since setting up the business in 2009, revenues grew to US\$4.5m in 2013 and the business achieved a consolidated audience of more than 5.5m visits per month.</li> <li>Prior to Dridco Ariel was the Vice President and Country Manager for Bumeran.com, a leading online employment classifieds business in Latin America.</li> </ul>
Jacobo Moreno Chief Technology Officer	<ul> <li>Responsible for LatAm Autos' technology platform across all geographies</li> <li>Recognised as one of the leading tech entrepreneurs in Ecuador, Jacobo Moreno was the CTO of Grupo Centrico, responsible for the development of four unique product lines, R&amp;D, user experience, and new product development</li> <li>Founder of PatioTuerca.com, the largest car classified portal in Ecuador, Bolivia and Panama</li> <li>Also founded and managed Vive1.com, one of Ecuador's leading real-estate portals</li> </ul>
Jose Luis Checa Chief Business Development Officer	<ul> <li>Responsible for the development and control of the operations of LatAm Autos</li> <li>Economist and lawyer with 15 years of experience in the banking industry</li> <li>Managed finance and administrative departments for Ecuador's largest bank, Banco Pichincha</li> <li>Led important mergers and acquisitions in Ecuador and Latin America</li> </ul>





