

# FY2015 Half Year Results

## Presentation

26 February 2015

Tony Caruso – CEO & Managing Director

Chris Kneipp – Chief Financial Officer



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# Key Messages

- Maintaining a dominant market position which places us well as the sector recovers
- Completed DMS acquisition
  - Key Strategic acquisition
  - Further diversification of the business
  - Integration is going very well
- Strong balance sheet after a substantial investment
- Market conditions forecast to remain subdued through the remainder of H2



# Half Year result in line with market guidance amid tough market conditions

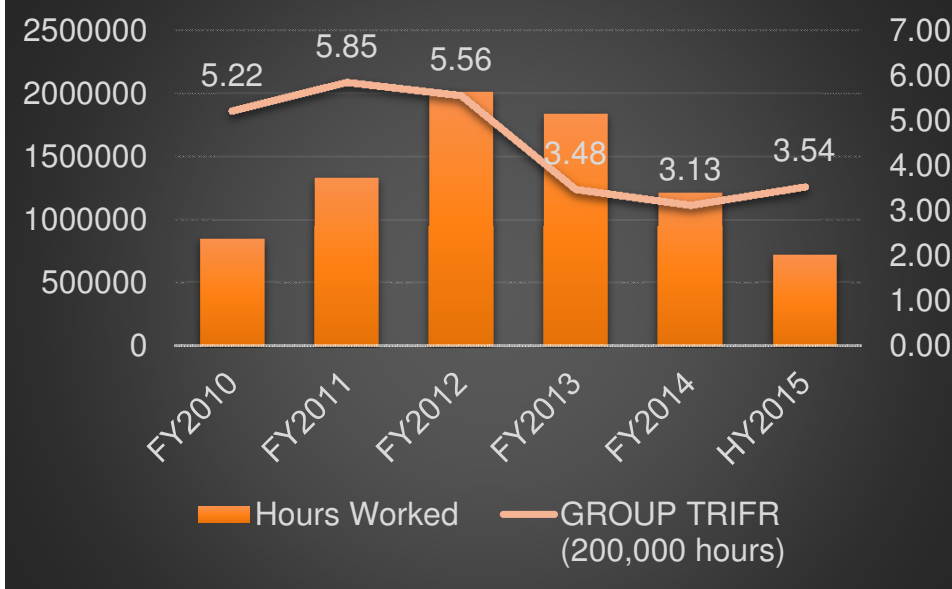
- Revenue of \$77.7 million (guidance range of \$75-\$80 million)
- Underlying EBITDA of \$3.8 million
- Underlying NPAT of \$0.013 million (guidance of break even)
- Statutory NPAT loss of \$5.8 million after impairment
- \$7.2 million of free cash flow generated in H1
- Net debt \$4.8 million after DMS acquisition
- No profit or loss recognised from DMS up to 31 December 2014
- Interim Dividend of 1 cps



# Productivity with a safety always focus



Project Hours worked and TRIFR



- Group TRIFR 3.54 (based on internal reporting standard on Projects)
- HSEQ leading safety targets 100% compliant on all major projects
- Integration of DMS people and systems underway



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Production Focus, Safety Always



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# Margin pressure in some areas as customers pursue cost reductions

- Revenue in line with previous corresponding period
- Underlying Net profit reduced from lower EBITDA margins
- Underlying EBITDA margin reduced from 6.9% in previous corresponding period to 4.9%, primarily resulting from;
  - Reduced equipment utilisation
  - Contraction in margins due to current market climate
- Continued third party hire equipment obligations (\$0.8 million)



  
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# The underground division continues to maintain a very dominant market position

- Revenue increased on PCP from short term contracts
- Margins impacted from;
  - Reduced equipment utilisation
  - Contraction due to current market climate
- Continued third party hire equipment obligations (\$0.8 million)
- Renewed the Anglo Coal Underground Development Services Contract
- Anglo Grosvenor Underground Mine moving towards production
- Development fleet utilisation decreased
- No evidence of insourcing and less labour hire tenders
- Tendering environment more competitive and major projects being deferred
- Broadmeadow roadway development project completed and demobilised
- Tender pipeline predominately lower value short term projects



# Our other divisions continue to round out the services we provide to our customers

## ENGINEERING

- Workshop throughput was down
- Margins impacted by reduced revenue and pricing competition
- Consumables revenue has increased
- DMS acquisition will provide product diversification and increasing NSW market share

## SERVICES

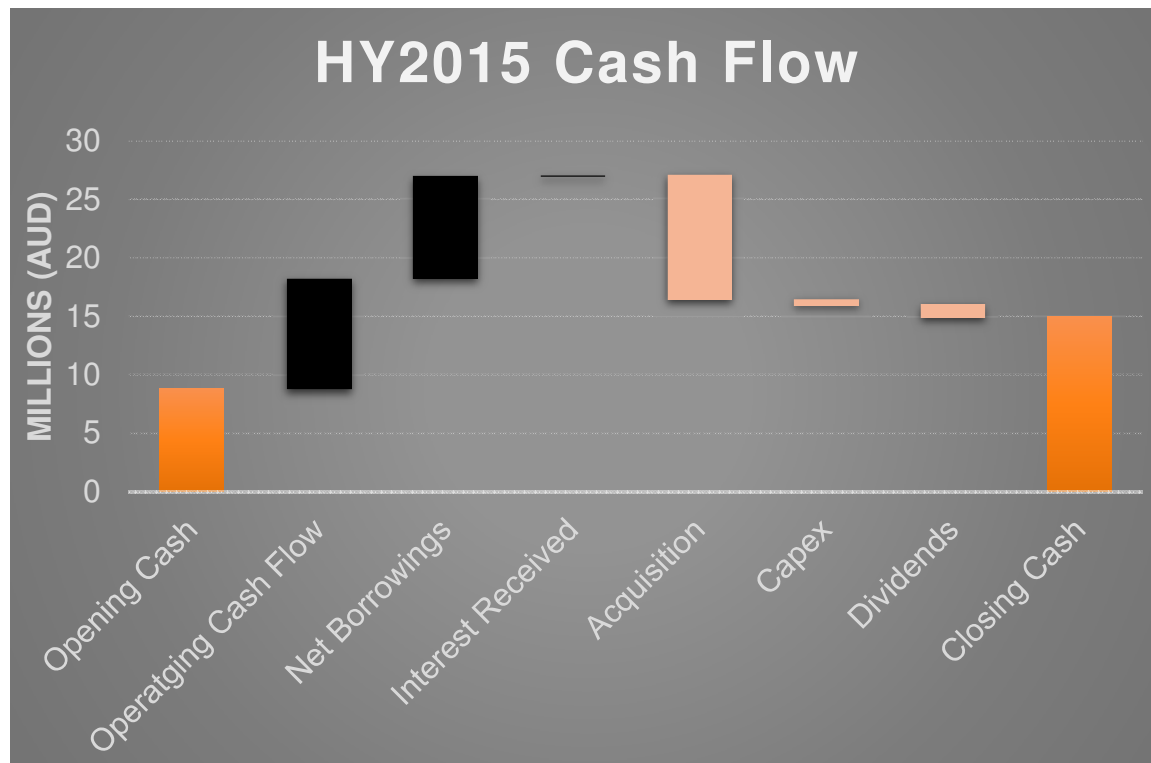
- Competitive environment outside of niche areas
- Goodwill impairment resulting from limited construction pipeline
- Pipeline work has been deferred

## MYNESIGHT

- Training activity remained constant
- Market share has increased
- Expanding into overseas markets



# Strong Balance Sheet maintained after substantial investment



## Balance Sheet

- Net Debt \$4.8 million post the DMS acquisition
- Loans and borrowings increased to fund the DMS acquisition





# Acquiring DMS will mean a more diversified business creating more growth opportunities

- DMS acquired effective 1 January. No results reported H1 FY15.
- Delivered \$3.5 million in annualised overhead synergies with further potential synergies
- Integration has progressed ahead of schedule
- New business division (Mastertec) created to group service offerings and simplify reporting
- Secured new work at a strategic East Coast Port and now tendering for another
- Tendering pipeline has increased materially since the acquisition
- H2 will be influenced by timing of shutdowns and other maintenance projects
- Contracting/tendering activity differs to Mastermyne's business



# New structure and rebranding to unlock the full value of the DMS acquisition



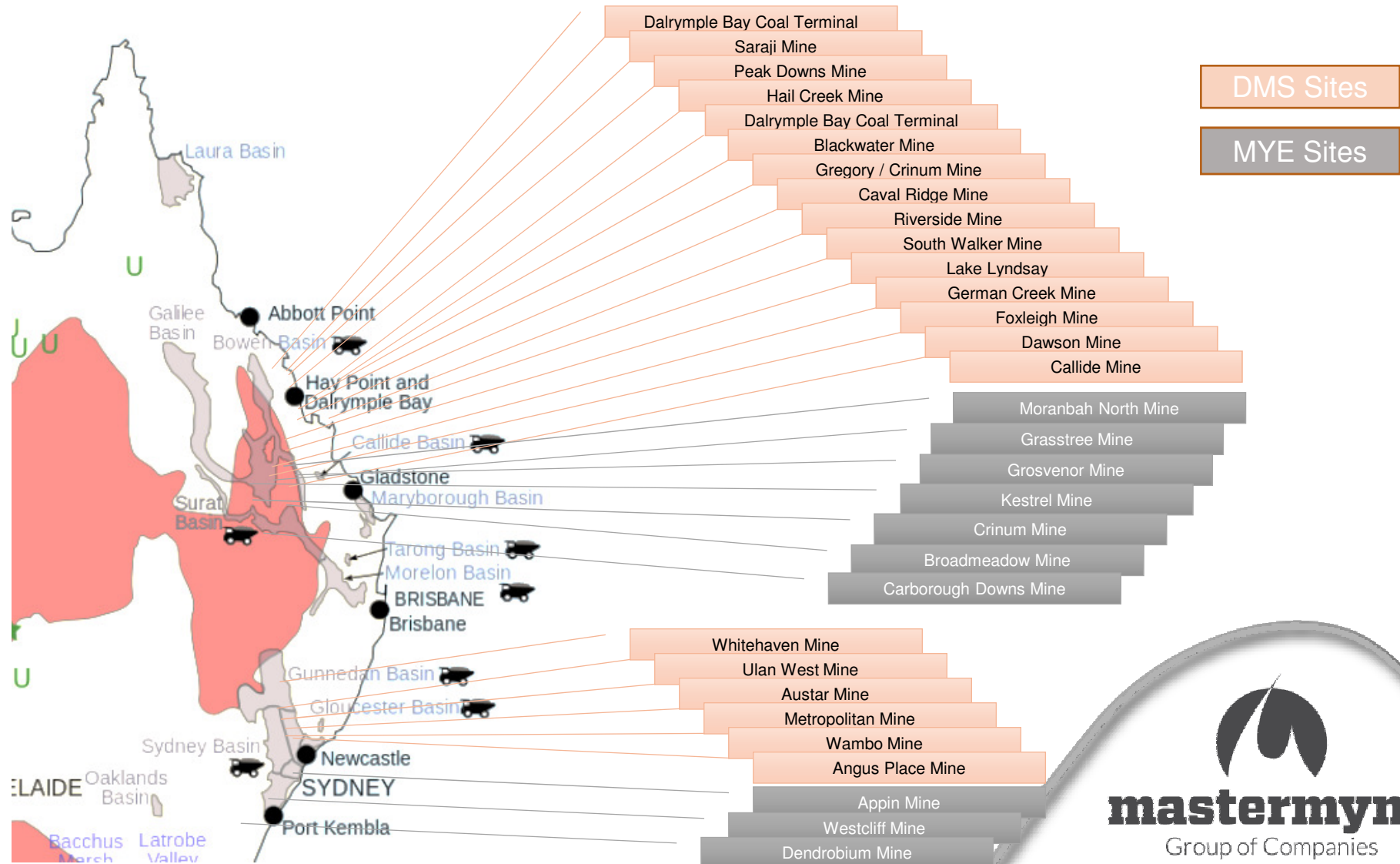
MINING

RESOURCES, INDUSTRIAL  
AND INFRASTRUCTURE

TRAINING AND  
DEVELOPMENT

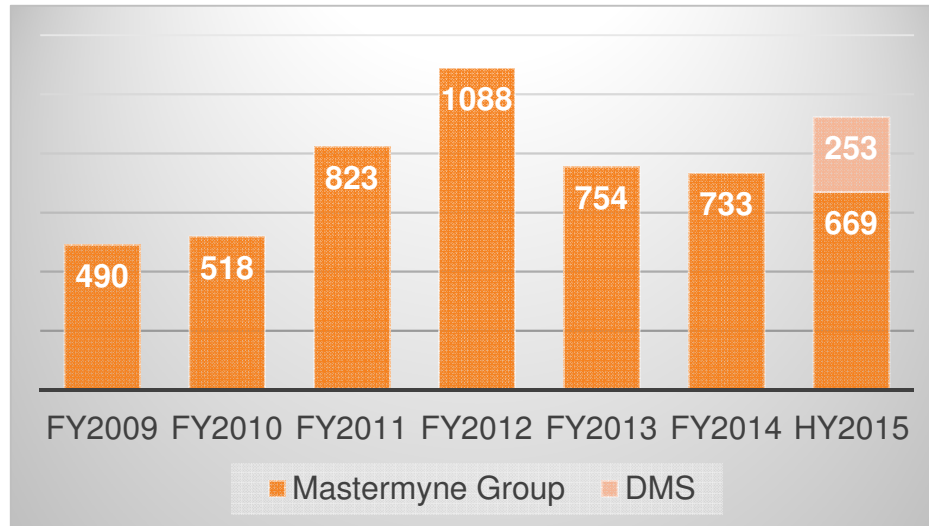


# Diversified business creates significant new market and customer opportunities



# We are continuing to remain competitive on our labour costs

Employee Numbers (FTE)

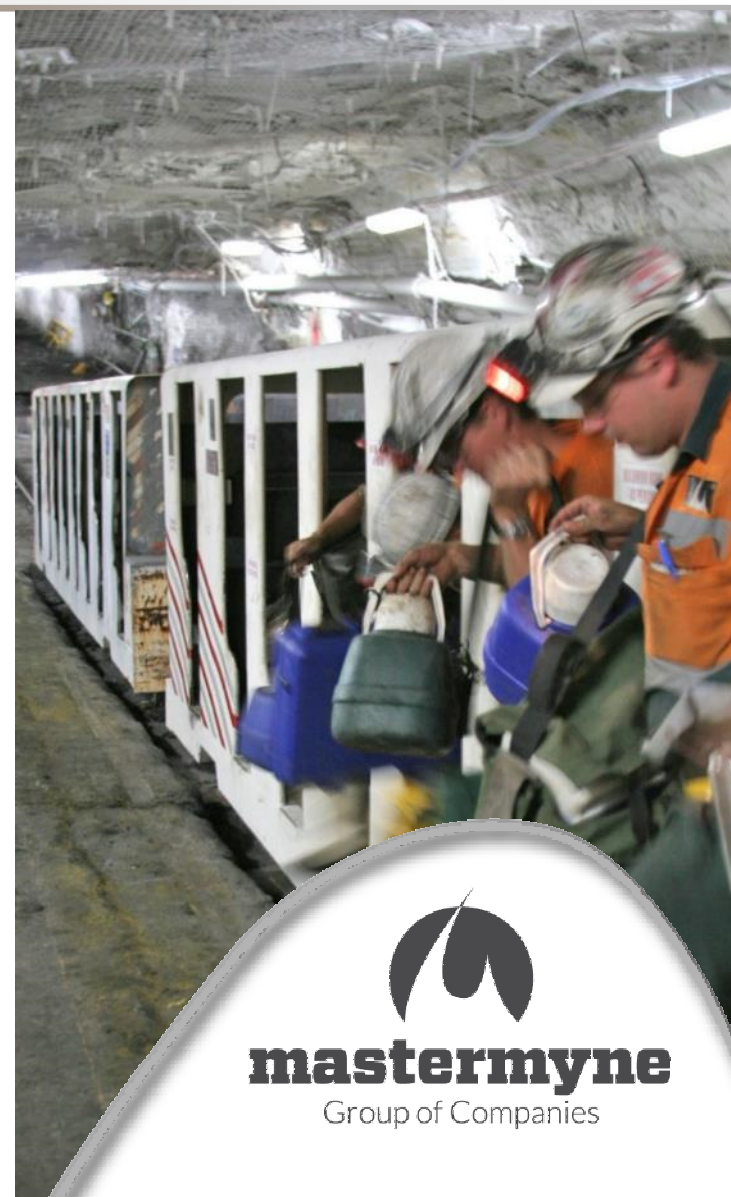


- Workforce after the DMS acquisition is 922
- Remuneration across the sector is continuing to reduce towards award levels
- Smaller competitors have developed an advantage in not having industrial instruments that limit their ability to further decrease labour rates



# The second half will see continuing tough conditions with similar results to H1

- Operator costs have reduced and coal prices expected to remain stable
- Major projects continue to be deferred
- Increased activity on the Grosvenor project
- Secured approx. \$18 million in short term projects
- Equipment utilisation expected to remain at low levels
- Tendering dominated by short term low value projects
- Order book of \$317 million with \$80 million in H2
- 2HY guidance: Revenue range \$95 - \$100 million, NPAT \$0.8 to \$1.2 million



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# Appendices



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# Corporate Overview

## Capital Structure

Share price as at 24 February (\$)	0.32
Shares on issue (m)	91.1
Market cap (\$m)	29.1
Net Debt as at 30 June 2014 (\$m)	4.8
Enterprise value (\$m)	33.9

## Board

<b>Col Bloomfield</b>	Non-executive Chairman
<b>Anthony (Tony) Caruso</b>	Managing Director
<b>Andrew Watts</b>	Non-Executive Director
<b>James Wentworth</b>	Non-executive Director
<b>Darren Hamblin</b>	Non-executive Director

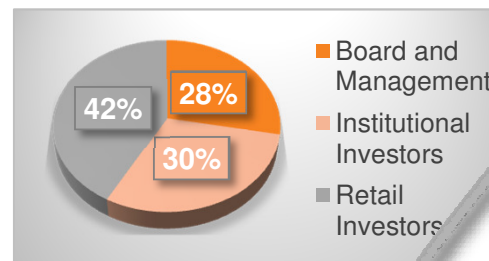
## Substantial Shareholders

Andrew Watts	12.4%
Darren Hamblin	10.7%
Kenneth, Kamon	9.1%
Maui Capital	6.9%
Paradice Investment Management	6.4%
Wilson Investment Group	5.5%

## 12 Month Trading History



## Shareholder Composition





# HY 2015 Results

## Financial Summary

### Summary Income Statement

(\$'000)	HY2015	HY2014	Change(%)
Total Revenue	77,739	77,270	0.6%
Statutory EBITDA	2,039	5,351	(61.9%)
Statutory EBITA	(1,366)	1,954	(169.9%)
Goodwill impairment	(4,538)	-	
Statutory Profit/(loss) before tax	(6,197)	1,207	(613.4%)
Tax benefit/(expenses)	447	(435)	
Statutory profit/(loss) after tax	(5,750)	772	(844.8%)
Adjustments <sup>1,2,3</sup>	6,288	-	
Underlying EBITDA	3,789	5,351	(29.2%)
Underlying profit/(loss) after tax	13	1,207	(98.9%)
Underlying EBITDA margins	4.87%	6.93%	(2.05%)
EPS (cps)	(7.6)	1	(860%)
DPS (cps)	1	1	0%

1. Adjustments include \$4.538 million impairment of goodwill
2. Adjustments include \$1.407 million transaction and implementation costs associated with the DMS acquisition
3. Adjustments include \$0.343 million restructuring costs



# HY 2015 Results

## Divisional Performance

(\$'000)	Underground		Engineering		Services	
	Dec-14	Dec-13	Dec-14	Dec-13	Dec-14	Dec-13
External Revenue	69,095	66,324	8,644	9,764	-	1,182
Inter Segment Revenue*	3,104	680	638	563	-	62
<b>Total Divisional Revenues</b>	<b>72,199</b>	<b>67,004</b>	<b>9,282</b>	<b>10,327</b>	-	<b>1,244</b>
Profit Before Tax					(4,538)	
PBT%	(90)	393	446	1,063	(4,821)	(129)

\*Intersegment revenues are arms length transactions between the divisions for goods and services provided including capital equipment.



# HY2015 Results

## Working Capital & Cash Flow

\$AUD (000's)	Dec-14	Dec-13
<b>EBITDA (Statutory)</b>	<b>2,039</b>	<b>5,351</b>
Movements in Working Capital	8,319	6,503
Non cash items	8	6
Net Interest Costs	(413)	(685)
Income tax payments	(499)	(1,401)
<b>Net Operating Cash Flow</b>	<b>9,454</b>	<b>9,774</b>
Proceeds from exercise of share options		146
Net Capex (includes intangibles)	(455)	(1,108)
Net borrowings/(repayments)	8,684	(4,112)
Interest Received	120	160
Acquisition of Subsidiary	(10,581)	
<b>Free Cash Flow</b>	<b>7,222</b>	<b>4,860</b>
Dividends	(1,057)	(2,713)
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>6,165</b>	<b>2,147</b>
Cash and cash equivalents at beginning of period	8,810	10,223
Cash and cash equivalents at end of period	14,975	12,370

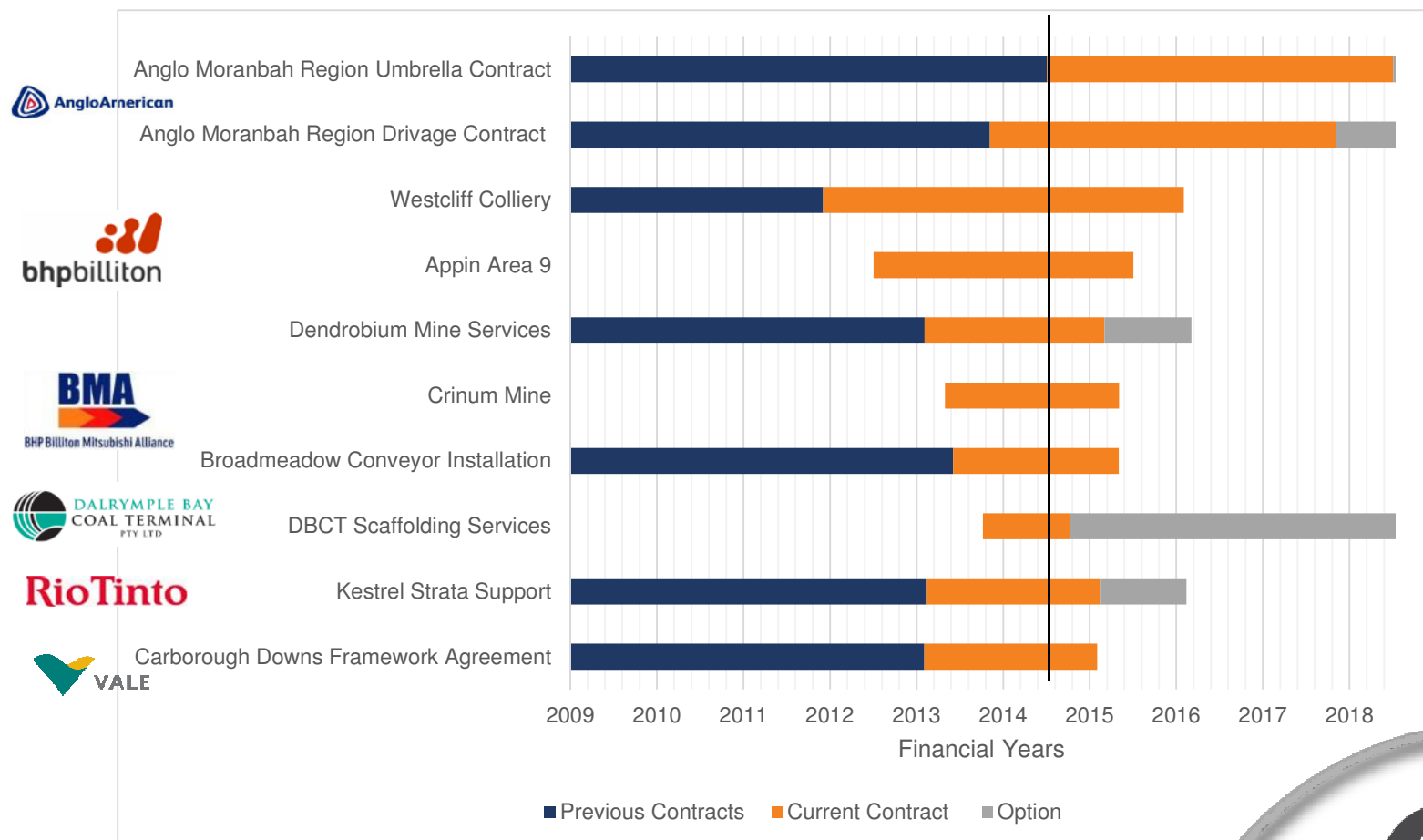


# HY2015 Results

## Working Capital & Cash Flow

\$AUD (000's)	Dec-14	Jun-14
<b>Assets</b>		
Cash and cash equivalents	14,975	8,810
Trade and other receivables	28,074	37,917
Inventories	3,447	2,742
Current Tax Assets	839	
<b>Total current assets</b>	<b>47,335</b>	<b>49,469</b>
Property, plant and equipment	32,631	27,732
Intangible assets	21,128	19,642
<b>Total non-current assets</b>	<b>53,759</b>	<b>47,374</b>
<b>Total assets</b>	<b>101,094</b>	<b>96,843</b>
<b>Liabilities</b>		
Trade and other payables	14,260	16,265
Loans and borrowings	5,168	5,102
Employee benefits	7,058	6,655
Current tax payable	-	10
<b>Total current liabilities</b>	<b>26,486</b>	<b>28,032</b>
Loans and borrowings	14,633	5,941
Employee benefits	261	145
Deferred tax liabilities	1,725	2,063
<b>Total non-current liabilities</b>	<b>16,619</b>	<b>8,149</b>
<b>Total liabilities</b>	<b>43,105</b>	<b>36,181</b>
<b>Net assets</b>	<b>57,989</b>	<b>60,662</b>

# Orderbook



✓ Total Order Book - \$317 million (includes DMS)

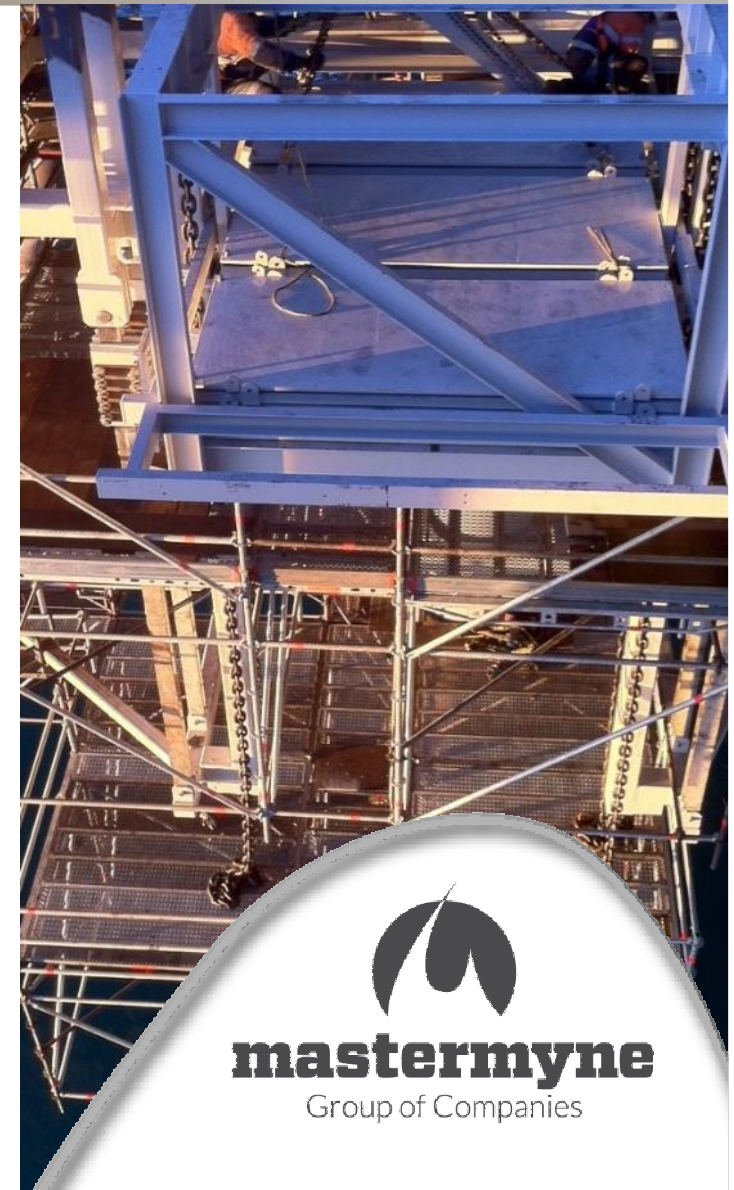
✓ To be delivered in H2 FY15 - \$80 million



# DMS Revenue Streams

## Industrial and Maintenance

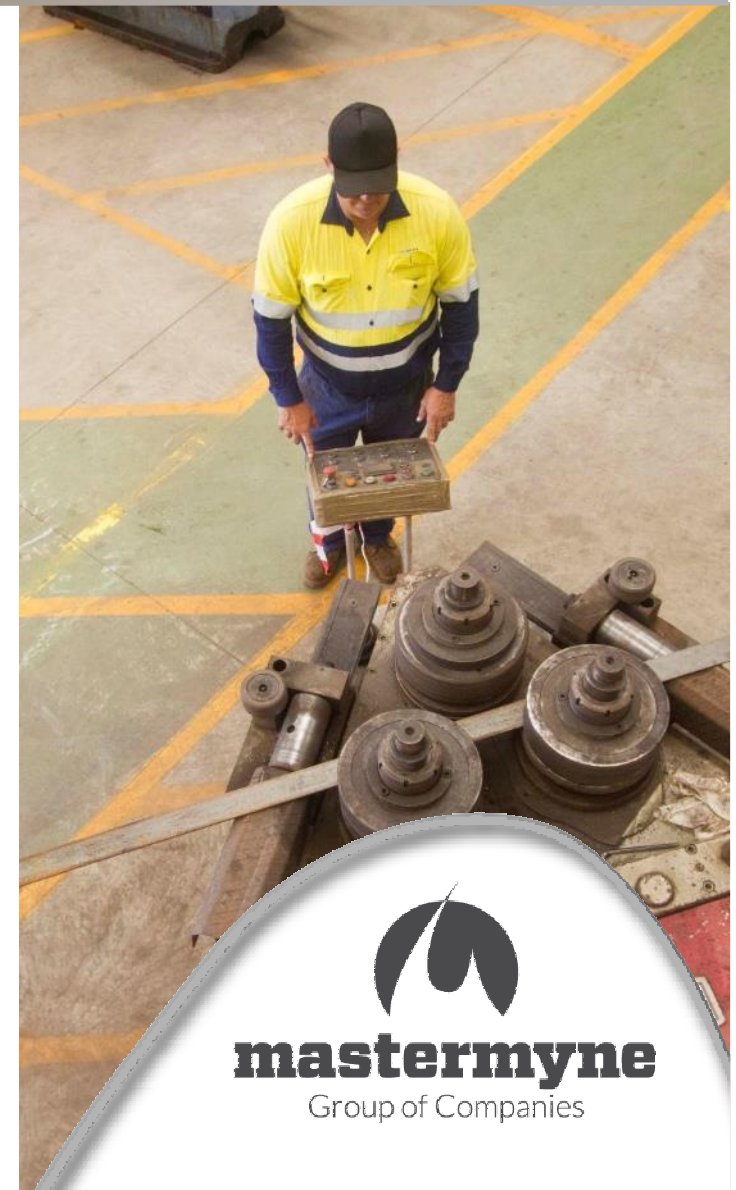
- Access Solutions (Scaffolding & Rigging)
- Protective Coatings
- Pipeline Services
- Structural, Mechanical Electrical & Line Boring
- ✓ Revenue profile generated from:
  - ✓ Long term maintenance contracts with base load of recurring work supported by defined project work based on maintenance maintenance activity
  - ✓ Short term projects tendered with operators and major contractors working on shutdowns and project work on site
- ✓ Customers can be either Owner Operators or Tier 1 Contractors
- ✓ Typical project duration between 6 and 8 weeks and valued between \$250k and \$2m for short term projects
- ✓ Long term contracts are up to multiple years and several million per annum
- ✓ Approx. 12 to 16 weeks from tender to mobilisation for short term projects



# DMS Revenue Streams

## Fabrication and Machining

- Fabrication
- Machining
- Consumables
- ✓ Jobbing shop with work secured by quoting new customers or repeat customers.
- ✓ Typically 6 to 8 weeks pipeline visibility
- ✓ Jobs range in size from thousands of dollars up to major work packages packages of several million
- ✓ Consumables revenue is either one off sales or through Forward Purchasing Agreements (FPA) for agreed list of items supplied over a contract period



  
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# CONTACT

[www.mastermyne.com.au](http://www.mastermyne.com.au)

Information for Investors / Analysts:

Tony Caruso – Managing Director:  
(07) 4963 0400

Chris Kneipp – Company Secretary:  
(07) 4963 0400

Colin Bloomfield – Chairman:  
(07) 4963 0400



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