

#### ABN 30 167 689 821

#### Investment presentation

Attached please find an Investment Presentation which will be given by the Manager of Barrack St Investments Limited on Tuesday 21 April 2015.

Yours faithfully,

**BARRACK ST INVESTMENTS LIMITED** 

**Brian Jones** 

**Company Secretary** 



#### **ECPAM Overview**

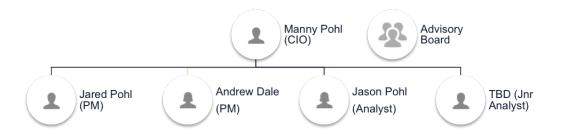
ECP Asset Management (ECPAM) manages two listed investment companies, Barrack St Investments (BST) and Flagship Investments (FSI). Both provide investors an opportunity to invest with a disciplined and experienced investment manager whose objectives are to:

- achieve medium to long-term capital growth and income;
- preserver and grow the NAV per share; and
- provide shareholders with a fully franked dividend, which, over time will grow at a rate in excess of the rate of inflation.

#### They differ as follows:

- FSI invests primarily in a portfolio of quality ASX listed companies;
- BST only invests in a portfolio of quality small and mid-cap ASX listed companies.

### **Investment Team**



### Why Our Team Produces Outperformance

**Common Beliefs** 

Information Advantage

**Continually Challenge Our Assumptions** 

Mindfulness

Our team members all fundamentally believe in our investment philosophy; the economics of a business drives price performance over the long term.

The investment team spend 95% of their time on fundamental analysis of a focussed universe. A deep understanding of each company ensures we place more weight on our research than management or the markets point of view.

We're always looking to see where we can improve. It is our view that you need to constantly challenge your beliefs and continually question your assumptions. By doing so we look to capture additional insights and information we may have missed initially.

Our process, while systemised, is not about box ticking. Moving through a process without giving it all of your attention leads to a lack of understanding, and therefore average results. By being passionate about what we do and taking the time to do it right, we're comfortable we're making the right decisions.

# **Investment Philosophy**

The economics of a business drives long-term investment returns. Investing in high quality, growth businesses, that have the ability to generate predictable, above average economic returns will produce superior investment performance over the long-term.

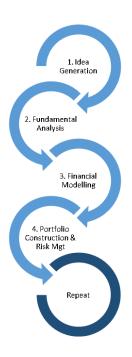
A disconnect exists between price and value, which requires discipline in the price paid for earnings. The combination of purchase discipline, and the appropriate investment due diligence, is crucial to ensuring long-term investment success for our clients.

# Market Inefficiencies We Exploit

On average the market undervalues extremely high quality, capital efficient, organic growth businesses; and

The market tends to over-emphasize temporary themes and short-term factors.

## **Investment Process Summary**



#### An focus on quality produces alpha

Our investment process is broken up into 4 main stages.

Stages  $1 \rightarrow 3$  are designed to remove those companies that do not meet our definition of quality, and focus our attention on a smaller opportunity set.

Stage 4 is designed to manage the uncertainties that exist within the businesses that remain, and construct a portfolio which generates the best risk adjusted returns for our clients.

The process is continuously repeated to look for new opportunities and revisit old ones in order to ensure that the best possible opportunities are in the portfolio at any one time.

# Representative Companies













# **Resulting Portfolio Composition**

#### Included

High exposure to growth markets, strong competitive advantages, low capital intensity, organic growth and simple businesses.

#### Avoided

Low ROE, Low Interest Cover, Low Growth, Lack of Competitive advantage, complex businesses.

#### **Process Benefits**

#### Proven manager

- Long term out performance is reliable and fundamentally driven.
- Performance is strong in both an absolute and relative sense.

#### Consistent framework and investment process

- Portfolio consists of only the highest quality investments.
- We do not over pay for growth.
- The GFC stress tested the process, which produced excellent results.
- Traditionally there has been a high correlation between IRR and portfolio returns.

# **Process Key Features**

- 1. The investment process is one of elimination of businesses that fail to meet quality standards;
- Companies that fail process are not held at all rather than underweighted
  → Sell Discipline;
- Companies are weighted according to their 5 year prospects (risk adjusted IRR); and
- 4. Risk is where a business does not meet IRR and earnings estimates, not a deviation from an index.



Barrack St Investments Limited

# Why BST?

Most Investors have an exposure to ASX 50 companies. BST only invests in companies outside of this index, so provides investors an opportunity to share in the wealth creation of highly successful small companies:

- QGC : EV AUD 20m Aug 2000 → EV AUD 5bn Oct 2008
- SEK: EV AUD 500m Mar 2005 → EV > AUD 5bn current.

Analysis shows the majority of outperformance achieved by ECPAM historically has been in mid and small cap companies.

Limited research coverage by brokers creates valuation opportunities.

### **Product Details**

| Name                | Barrack Street Investments Limited |
|---------------------|------------------------------------|
| Ticker              | BST                                |
| NAV (31 March 2015) | 103.7c                             |
| Benchmark           | 8% Absolute Return                 |
| Management Fee      | 1%                                 |
| Performance Fee     | 20% over hurdle, high watermark.   |

### **Portfolio Performance**

#### Historical Portfolio Performance to 31 Mar 2015\*

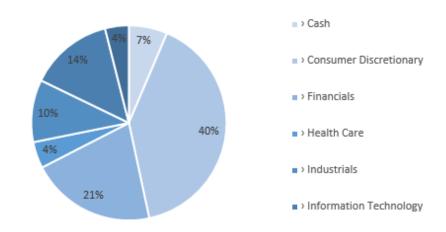
| Product                | 3m    | 6m    | 1 year | YTD   | Inception |
|------------------------|-------|-------|--------|-------|-----------|
| BST                    | 6.42  | 14.50 | -      | 6.67  | 8.15      |
| S&P ASX Small Ords Acc | 7.30  | 3.40  | -      | 9.30  | -0.14     |
| Alpha                  | -0.88 | 11.1  | -      | -2.63 | 8.29      |

<sup>\*</sup>All returns are gross of fees and charges. Excess returns are calculated against the S&P ASX Small Cap Index. Returns greater than one year are expressed as per annum.

# **Portfolio Holdings**

| Company                   | Weight |
|---------------------------|--------|
| REA Group                 | 12.4   |
| Carsales.com              | 10.9   |
| Platinum Asset Management | 9.76   |
| Seek Limited              | 9.48   |
| Domino's Pizza            | 9.06   |
| Trade Me Group            | 7.00   |
| Bendigo Bank              | 6.47   |
| Navitas                   | 4.72   |
| Sky Network Television    | 4.48   |
| Sirtex Medical            | 4.38   |

#### GICS Sectors



#### **Recent Portfolio Additions**





### **Portfolio Return Outlook**

| Dividend Growth | PE Contraction | Dividend Return | IRR (pre-franking) |
|-----------------|----------------|-----------------|--------------------|
| 19.6%           | -1.8%          | 2.6%            | 20.4%              |

# FLAGSHIP

### **Product Details**

| Name                | Flagship Investments Limited           |
|---------------------|--|
| Ticker              | FSI                                    |
| NAV (31 March 2015) | 181.6c                                 |
| Benchmark           | Cash                                   |
| Management Fee      | 0%                                     |
| Performance Fee     | 15% over benchmark, no high watermark. |

### **Portfolio Performance**

#### Historical Performance to 31 Mar 2015\*

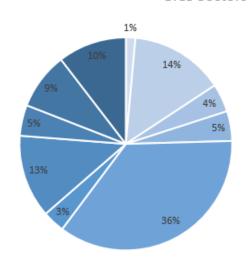
| Product          | 3m  | 1 year | 3 Years | 5 Years | 10 Years |
|------------------|-----|--------|---------|---------|----------|
| FSI              | 8.8 | 12.2   | 22.1    | 10.6    | 12.3     |
| S&P ASX All Ords | 8.8 | 10.0   | 9.9     | 3.7     | 3.6      |
| Alpha            | 0.0 | 2.2    | 12.3    | 6.9     | 19.7     |

<sup>\*</sup>All returns are gross of fees and charges. Excess returns are calculated against the S&P ASX All Ordinaries Index. Returns greater than one year are expressed as per annum.

# **Portfolio Holdings**

| Company                        | Weight |
|--------------------------------|--------|
| Telstra                        | 9.19   |
| Macquarie Group                | 8.36   |
| Commonwealth Bank of Australia | 8.25   |
| Westpac Banking Corp           | 6.62   |
| Rio Tinto Limited              | 5.44   |
| Seek Limited                   | 5.18   |
| REA Group                      | 5.14   |
| AMP Limited                    | 4.62   |
| Brambles Limited               | 4.60   |
| Woolworths Limited             | 4.44   |

#### GICS Sectors



- ⇒ Cash
- -> Consumer Discretionary
- -> Consumer Staples
- > Energy
- > Financials
- > Health Care
- > Industrials
- > Information Technology
- > Materials
- > Telecommunication Services

### **Recent Portfolio Additions**



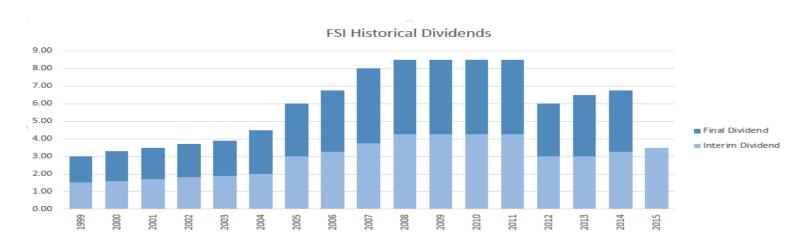


### Portfolio Return Outlook

| Dividend Growth | PE Contraction | Dividend Return | IRR (pre-franking) |  |  |
|-----------------|----------------|-----------------|--------------------|--|--|
| 14.5%           | -2.0%          | 3.3%            | 15.8%              |  |  |

### **FSI Historical Dividends**

| Year     | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012  | 2013 | 2014 |
|----------|------|------|------|------|------|------|------|------|-------|------|------|
| Dividend | 4.5  | 6.0  | 6.75 | 8.00 | 8.50 | 8.50 | 8.50 | 8.50 | 6.0   | 6.5  | 6.75 |
| Chg %    | 15.4 | 33.3 | 12.5 | 18.5 | 6.25 | 0.0  | 0.0  | 0.0  | -30.0 | 8.3  | 3.8  |
| СРІ      | 2.50 | 2.50 | 4.00 | 2.10 | 4.50 | 1.50 | 3.10 | 3.60 | 1.20  | 2.20 | 2.90 |



#### **Disclaimer**

This communication is not a securities recommendation.

Any person considering action on the basis of this communication must seek out individual advice relevant to their particular circumstances and investment objectives.

Past performance is no guide for future performance.