

8 May 2015

Company Announcements Office ASX Limited 20 Bridge Street Sydney NSW 2000

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Dear Sir/Madam

Veda Group Limited (VED) - Macquarie Australia Conference Presentation Slides

Attached is a copy of the slides to be presented by Veda's CEO at the Macquarie Australia Conference on Friday 8 May 2015.

Yours faithfully

Tim Woodforde

**Company Secretary** 

Veda Group Limited

# Macquarie Australia Conference

Veda Group Limited

#### **Nerida Caesar**

Chief Executive Officer & Managing Director May 2015



### **Important Notice**



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All amounts are in Australian dollars.

All references starting with "FY" refer to the financial year ended 30 June. For example, "FY15" refers to the year ended 30 June 2015.

### Agenda





- 1. Investment value proposition
- 2. First Half Highlights
- 3. Business model
- 4. Focused strategy driving growth
- 5. Data assets
- 6. How we help our customers Case Studies
- 7. Comprehensive Credit Reporting
- 8. Regulatory change Veda's AML solution
- 9. Q&A

### **Investment Value Proposition**





#### Strong track record of growth

- Resilient business over 20 years of consistent growth.
- Strong cash generation and significant borrowing capacity.

#### Market leading data analytics company

- Highest quality data delivering the most accurate predictive insights for consumers and businesses.
- Leading positions in its key markets.
- Business model with high barriers to entry.

### **Investment Value Proposition**





#### **Customer Focus**

- Long-term customer relationships and embedded distribution channels.
- Experience in responding to regulatory change and driving productivity for our customers.
- Trusted enabler for consumers to make financial decisions and protect and manage their identity.

#### **Future growth potential**

- Growth from our core through product innovation and expansion into new segments.
- Growth through targeted complementary acquisitions.

### **First Half Highlights**

#### Strong performance vs prior calendar period





Revenue: +11.0%

EBITDA: +10.4% vs pro forma; +11.6% vs statutory NPAT: +12.7% vs pro forma; +\$50.6m vs statutory



Other **Highlights** 

- Paid FY14 final dividend: \$33.7m/4c per share
- Risk based pricing offers started to emerge
- Comprehensive Credit Reporting (CCR) data load commenced



**External Drivers** 

- Regulatory drivers:
  - Anti-Money Laundering and Counter-Terrorism Financing Act (AML/CTF)
  - ASIC Financial Advisor Register
  - Financial Systems Inquiry (FSI)
- Market drivers: PEXA



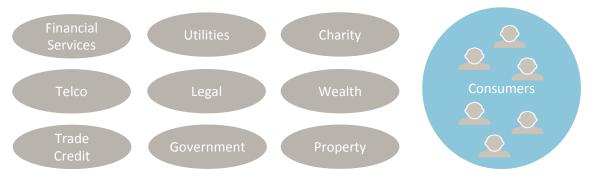
Complementing and expanding existing segments and product sets

### **Serving Businesses and Consumers**





#### Creating new opportunities through superior insights

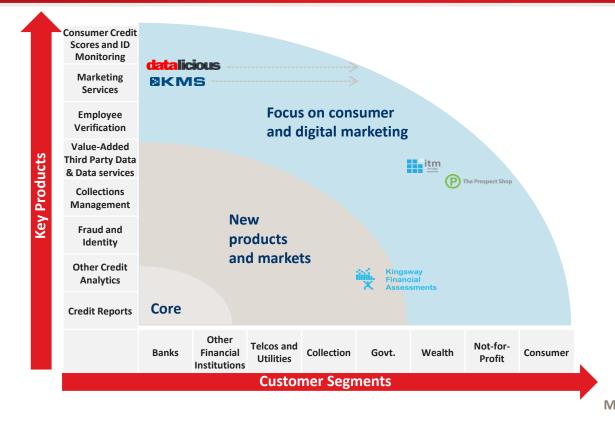


Collect, Match, Augment, Predict

Public data, Proprietary data, Consumer data assets, Commercial data assets

# Veda focused strategy centred on our core is driving growth

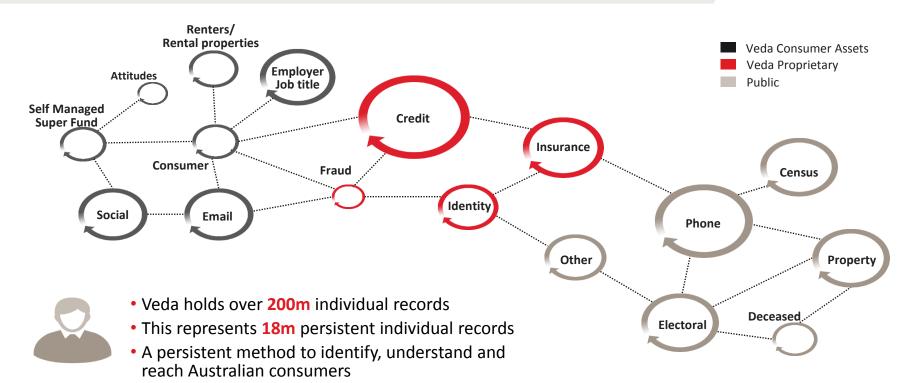




- Veda will continue to push the boundaries out from our stable core of the credit bureau to market led, innovative solutions.
- Acquisitions complement Veda's long term growth strategy.

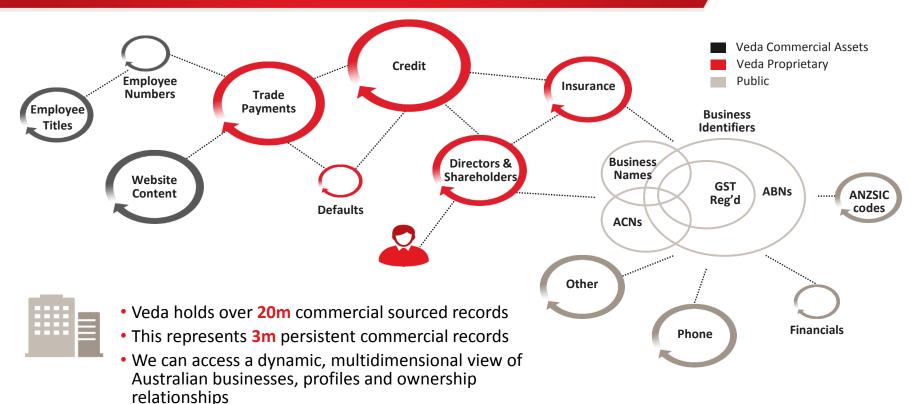
### Data assets on Australian consumers





### Data assets on Australian commercial entities





## Helping our customers understand their customers across the lifecycle

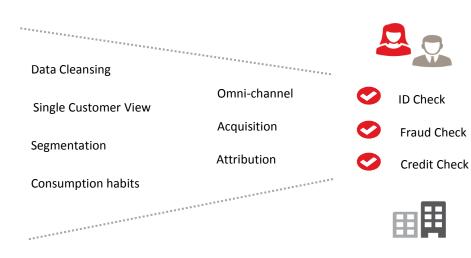


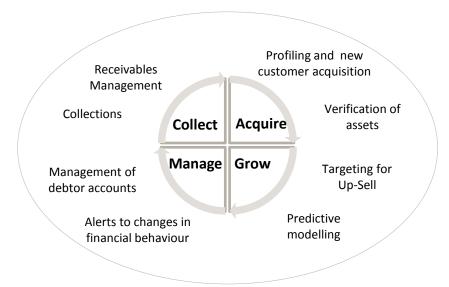
Help them understand their customers

Help them reach new customers

Help them verify and assess new customers

Help them to manage existing customers





### Case Study: Winning the right credit card customers





#### Predictive modelling - the right offer to the right consumers at the right time

- Credit Cards are a hotly contested market. Banks want to offer their credit cards to people with the right risk profile with approval rates varying significantly by client.
- Veda holds a 5 year credit history of Australian consumers' credit enquiries.
- Working with banks, Veda analyses their credit approval criteria and removes high credit risk individuals using:
  - Privacy compliant data we've created about the consumer.
  - Negative credit information held on our bureau using our pre-screening service.

#### **Outcome:** Using Veda the client achieves:

- Higher approval rates
- A positive customer experience
- Conversion rate 80% higher than competing solutions
- Reduction of 45% in the Cost per Acquired Customer

### Case Study: How to improve customer retention





#### **Improving Data Quality**

- A large Financial Services and Wealth Management client had a strategic need to benchmark and measure customer data quality.
- The report was used for corporate governance and included in business line Key Performance Indicators (KPI).
- Veda matched a monthly file against the Veda persistent key, scored using an agreed matrix.
- Veda identified with the client strategies to improve the quality and sourced data for the client's Master data model strategy.

**Outcome:** The client has identified \$50 million of contract values that are at risk. Data strategies are in place to address these gaps to drive retention.

### **Case Study: Enriching & understanding customer connections**





#### **Customer Connectivity – a multi faceted profile of customers**

- Veda holds a range of dynamically connected commercial and consumer data across proprietary, public and consumer assets.
- Veda conducted a detailed 360 degree view of a client's customer base to understand the relationship between these sources.
- The analysis augmented the consumer data to understand business directorships and trustees.
- The relationship information can be used as a factor in relationship marketing and risk management.

**Outcome:** Veda identified over 60K customers who are directors, their commercial profile in the market and relationship to the brand.

### Case Study: Increase productivity by improving workflow





#### **Veda PPSR: More efficient workflow lending practices**

- A client had an objective to improve efficiencies in undertaking PPSR searches.
- Veda's PPSR product combines multiple searches into a single result, enabling more efficient back office workflow.
- A time and motion study was performed comparing Veda to the incumbent PPSR search provider using four common commercial lending scenarios.

#### **Outcome:**

The client realised an 80% efficiency gain in conducting company and security searches.

### **Comprehensive Credit Reporting**



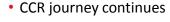
 CCR enabled in New Zealand



 New Zealand data supply drives critical mass



- Data load continuing
- Early mover group expanding
- Fast follower group established





Apr 2012

Mar 2014

Dec 2014

Mar 2015

Dec 2015

CY 2016



 CCR enabled in Australia



- Early mover group well established
- First data load from credit providers



Data load expansion

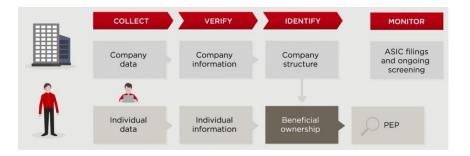
# Helping customers comply with regulatory change



#### **AML/CTF Act: Customer due diligence** compliance by 1 January 2016

- New requirements for high risk customers are significantly more onerous than present
  - Identify and verify ultimate beneficial ownership and control.
  - Identify politically exposed persons and sanctions screening.
  - Verify higher risk entities.
  - Implement ongoing risk-based AML management.

#### **Veda's AML On-boarding & Monitoring Solution**



- Helps find the correct commercial entity
- Obtains up-to-date company data
- Electronic verification of an individual's entity
- Screens against worldwide government-issued data
- Notifications of corporate structure changes with ASIC



**Q & A** 

#### **Contact us**

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