







# ComOps Limited (ASX. COM)

**Investor Presentation Annual General Meeting** 26 May 2015









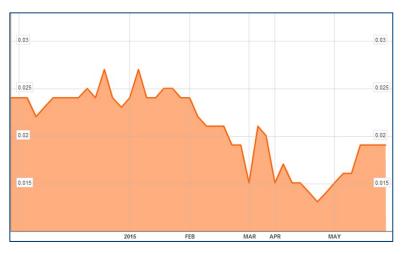




# **Corporate Overview**

Capital Structure	
ASX Code	СОМ
Cash (as at 31 March 2015) million	\$0.95
Market Cap (at \$0.019/share)	\$11.5 million
52 week high (\$/share)	\$0.04
52 week low (\$/share)	\$0.01
Shares on issue	605 million

Top 5 Shareholders	Ownership
Kestrel Capital	18%
Jones (e-tivity vendor)	9%
Edgley Group	8%
Airthrey Investments	6%
Roberts (NED)	6%
Top 20	70%



**COM 6 month share price chart** 

Revenue Model	
Enterprise – Licenses, professional services & maintenance	
Transactional – Per transaction & per employee	
The market is transitioning from a Capex to Software as a Service model which ComOps is well positioned to embrace	









# Experienced Board and Management team

#### **Gerry Williams – Chief Executive Officer**

- Appointed CEO in September 2014
- Previously held position of General Manager National Products and Solutions at UXC Red Rock
- Prior to UXC Red Rock, Mr Williams has had a 20 year career in IT spanning multiple GM roles across the areas of sales, pre-sales, customer service, implementation and support

#### Niall Cairns - Non-Executive Chairman

- Joint Managing Director of Kestrel Capital with 25+years experience of direct seed, venture capital, private equity and listed company experience focused on technology growth investments
- Significant transaction expertise, operational and director level experience, technology investment and a track record of value creation and exits in the listed and unlisted markets

#### Phillip Carter – Non-Executive Director

- Joint Managing Director of Kestrel Capital, Phillip has extensive experience developing and financing technology rich companies in Australasia, Europe and USA
- Previously a director of leading UK-based firm and where he managed the InterTechnology Fund, recognised by EVCA as one of the most active development capital funds in Europe

#### Andrew Roberts- Non-Executive Director

- Extensive commercial experience in business aggregation, business strategy, technology strategy, professional services, operations and IT infrastructure
- Specialties include technology incubation, growing businesses from start-up to sale business turnarounds and tech based M&A

### **Christopher Brooke - Chief Financial Officer**

- Experienced finance professional having worked in senior roles with a number of ASX listed companies over 23 year career including KPMG and Boral Energy Resources
- Prior to joining ComOps, Mr Brooke was Group Chief Financial Officer for Razor Task Technologies









# AGM Review – Building on Successful Transformation

- ComOps continues to build on the successful 2014 corporate and operational transformation:
  - Key Board changes leading to revamped Board structure
  - Significant work undertaken to resolve legacy issues
  - Finalisation of Korellus ERP sale in July 2014
- Successfully completed first acquisition The e-tivity business in September 2014
- Gerry Williams appointed as CEO September 2014
- Creation of senior positions across sales & marketing and customer management
- Integration of e-tivity, Microster and Salvus Safety Management businesses into a single operating unit
- Consolidated Sydney offices
- Substantial investment in Customer Support and Services
- Management continues to work on diversification and expansion of customer base









# ComOps – Core Business Model & Diverse Customer Base

#### **Business Model:**

- Leading workforce management (WMF) solutions provider operating under the Microster, e-tivity and Salvus Safety Management brands
- Growing customer bases throughout Australia, New Zealand and Philippines
- Microsoft Gold Partner ISO 9001 Accredited

### **Key Business Areas:**

Rostering and scheduling, award interpretation, labour cost management, fatigue risk management, leave management, time and attendance, employee self-service portals, risk management, safety compliance and workforce analytics



























































# ComOps Brands – Key Products & Services

e-tivity

- Founded over 30 years ago has established track record in delivery of WFM solutions via Cloud based technology
- Revenue generated through monthly subscription base
- Long term customers include JB Hi-Fi, Super Cheap Auto,
   Kmart, G8 Education, Starwood Group and Chandler Macleod

Microster

- Enterprise WFM solutions
- Strong focus on rostering, workforce analytics, fatigue management and employee attendance capabilities
- Significant long term customers include Sydney Trains, Qube,
   NZ District Health Boards, DP World, Government Agencies

Salvus Safety Management

- Strong capabilities in areas of WH&S, safety, risk and claims management solutions designed around applicable safety, risk, quality and compliance standards
- Customers include Government Agencies, Cerebos, Tasmania Fire Services, Royal Agricultural Society









# ComOps - Low Cost Base & Strengthened Management Team

### **Cost Base Reduction Strategies**

- Successful integration of core businesses - e-tivity, Microster and Salvus – into single operating business
- Consolidation of business premises into single operating location
- Renegotiation of IT supplier agreements
- Appointment of experienced senior executives across business to drive productivity



### **Direct Outcomes**

- ✓ Streamlining of backend systems and processes
- ✓ Stronger capabilities across account management, sales and marketing and customer support
- Capability to increase scale in customer base and build stronger relationships with existing customers
- ✓ Higher customer satisfaction and increased revenue generation









# ComOps – Growing Revenue Profile

- Scale of transformation undertaken in 2014 highlighted by significantly reduced loss (down 65% on previous years) on revenues of \$6.2 million (increase of 4.5% over the prior year)
- Q1 2015 operating cash flow of \$0.24 million an increase of \$1 million on Q4 2014 and first in many years
- Positive cash flow predicted for balance of year
- Sound pipeline of prospects across both Microster and e-tivity
- Restoring customer satisfaction and revenue stream from base customers
- Growing trend from upfront licence fee to annuity (SaaS) revenue stream

Financial Profile	2014	2015
Revenue	\$6.2m	c.\$10m
EBITDA %	-	10+% target
Operating Cash Flow	Negative	Positive









# ComOps – Organic Growth Strategy & Pipeline Development

Targeting diversification and growth across key sectors including;

- Government
- Infrastructure
- Retail
- Logistics
- Healthcare
- Education
- Services

#### Current

Regional Asia-Pacific WMF Solutions e-tivity, Microster, Salvus Growing revenues Cash positive

### **Organic Growth**

Asia Pacific - vertical markets International – targeted vertical markets – Ports, Retail, Health, Hospitality

WHS - Salvus

### **Acquisition Target Profile**

Revenue \$1-10m, profitable
Expand product & market reach
Technology rich
Value accretive

### **Target Outcomes**

Global Footprint
Expanded product range
Growing SaaS revenue
Revenue c.\$50+m pa
EBITDA target 20+%









# Summary & Outlook

- Core business delivers significant financial and operational advantages by aligning people, productivity and performance
- Products and services provide increased productivity and reduced operating costs
- Management focused on continued lowering of cost base via integration of operating premises and streamlining of backend systems
- Strengthening of Senior Management Team through creation of new roles to drive growth
- Firm pipeline and capability for further M&A
- Strong balance sheet, with solid and strengthening cash position
- Solid shareholder base
- Cash flow positive business









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