



# Investor Presentation - August 2015

Runge Pincock Minarco

# FY2015 Business Highlights

Software revenue now represents 58% of total revenue and as such Standard and Poor's changed RPM's GICS classification from "Commercial Services and Supplies - Industrial" to "Software and Services - Information Technology".

Software license sales grew 63% to \$15.9m including enterprise product sales of \$9.6m

Maintenance revenue grew 9% to \$13.7m

Advisory division achieved a positive contribution of \$0.9m despite very difficult trading conditions

GeoGAS made a \$1.3m contribution - up 21% on FY2014 despite lower revenues

The Company made 3 software source code acquisitions, released two new software products and increased the size of its software development team by 60%

The Company completed a 3 year employee downsizing programme at a total cost of \$4.8m for annual savings of \$14.8m

A 2 year office downsizing programme has now been completed at a total cost of \$6.2m (includes accelerated depreciation, lease incentives, onerous leases etc.) which achieved an annual savings of \$3.1m

The Company achieved an Operating Profit (before one-offs and tax) of \$0.3m (2014: loss \$4.4m)

On the 31<sup>st</sup> July, the Company had \$26.2m cash in the bank and no debt

# Runge Pincock Minarco

The largest publicly listed  
independent group of  
mining technical experts in  
the world

- 18 offices globally
- 47+ years' experience
- 118 countries
- 5,000 software installs
- 13,000 studies



Runge Pincock Minarco

|                     |                     |                     |                     |                     |
|---------------------|---------------------|---------------------|---------------------|---------------------|
| <sup>19</sup><br>K  |                     |                     |                     | <sup>6</sup><br>C   |
| <sup>23</sup><br>V  | <sup>26</sup><br>Fe | <sup>28</sup><br>Ni | <sup>29</sup><br>Cu | <sup>30</sup><br>Zn |
| <sup>42</sup><br>Mo |                     | <sup>47</sup><br>Ag | <sup>79</sup><br>Au | <sup>82</sup><br>Pb |

# Financial Results

Runge Pincock Minarco

# Revenue By Division

Net revenue up 3% to \$62.0m

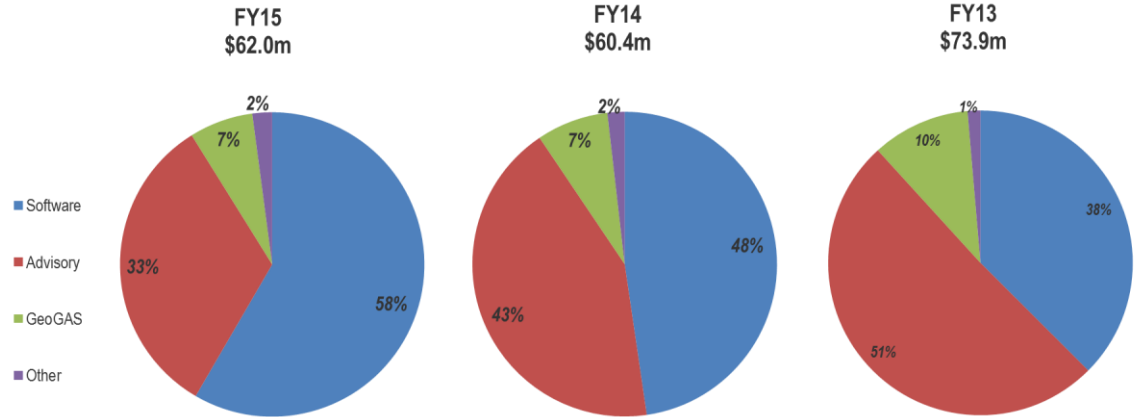
Software revenue up 26% to \$36.2m

- License sales up 63% to \$15.9m (best result in Company's history)
- Maintenance revenue up 9% to \$13.7m (best result in Company's history)

Advisory revenue down 22% to \$20.3m

GeoGAS revenue down 9% to \$4.2m

Software revenue now accounts for 58% of total revenue (2014: 48%, 2013: 38%)



| Division                     | FY15        | FY14        | \$'var     | %'var     | FY13        | \$'var        | %'var        |
|------------------------------|-------------|-------------|------------|-----------|-------------|---------------|--------------|
| Software                     | 36.2        | 28.8        | 7.4        | 26%       | 27.7        | 8.5           | 31%          |
| Advisory                     | 20.3        | 25.9        | (5.6)      | (22)%     | 37.5        | (17.2)        | (46)%        |
| GeoGAS                       | 4.2         | 4.6         | (0.4)      | (9)%      | 7.7         | (3.5)         | (45)%        |
| Other                        | 1.3         | 1.1         | 0.2        | 18%       | 1.0         | 0.3           | 30%          |
| <b>Net Operating Revenue</b> | <b>62.0</b> | <b>60.4</b> | <b>1.6</b> | <b>3%</b> | <b>73.9</b> | <b>(11.9)</b> | <b>(16)%</b> |

# Software Division

Software revenue up 26% to \$36.2m

License sales up 63% to \$15.9m

- New commodity solutions and simulation product sales up 4% to \$2.4m
- New enterprise product sales up 554% to \$9.6m

Maintenance revenue up 9% to \$13.7m

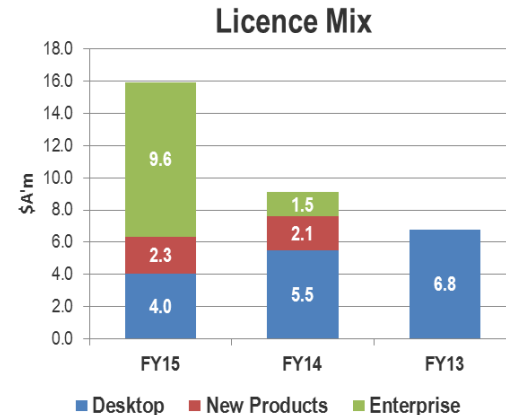
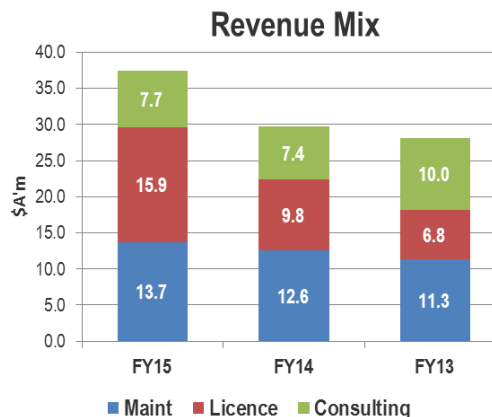
Consulting revenue up 5% to \$7.7m

Increased operating investment

- Professional enterprise sales staff
- More hands-on customer interaction
- 60% increase in software development staff

Contribution increased to \$9.2m (up 74%)

| A\$'m                     | FY15        | FY14        | \$ Var     | % Var      | FY13        |
|---------------------------|-------------|-------------|------------|------------|-------------|
| <i>License</i>            | 15.9        | 9.8         | 6.1        | 62%        | 6.8         |
| <i>Maintenance</i>        | 13.7        | 12.6        | 1.1        | 9%         | 11.3        |
| <i>Consulting</i>         | 7.7         | 7.3         | 0.4        | 5%         | 10.0        |
| <i>Direct expenses</i>    | (1.1)       | (0.9)       | (0.2)      | 27%        | (0.4)       |
| <b>Software revenue</b>   | <b>36.2</b> | <b>28.8</b> | <b>7.4</b> | <b>26%</b> | <b>27.7</b> |
| Operating expenses        | (19.3)      | (17.6)      | (1.7)      | 10%        | (19.1)      |
| <b>Gross Contribution</b> | <b>16.9</b> | <b>11.2</b> | <b>5.7</b> | <b>51%</b> | <b>8.6</b>  |
| Development Expenses      | 7.7         | 5.9         | 1.8        | 31%        | 5.9         |
| <b>Contribution</b>       | <b>9.2</b>  | <b>5.3</b>  | <b>3.9</b> | <b>74%</b> | <b>2.7</b>  |



# Advisory Division

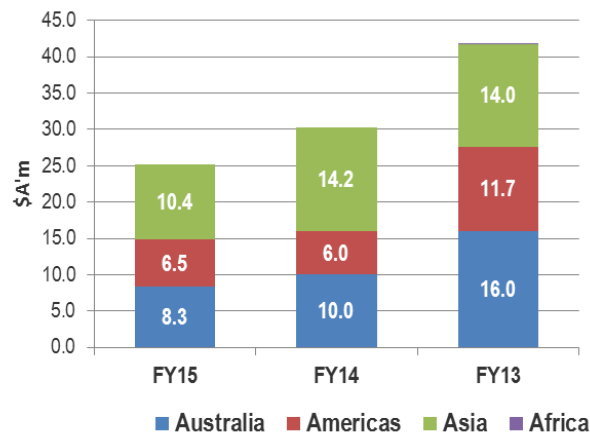
Advisory revenue down 17% to \$25.2m

- Australian sourced revenue down 17% to \$8.3m
- Asian sourced revenue down 27% to \$10.4m

21% reduction in operating expenses

Advisory division returned a positive contribution of \$0.9m despite very difficult trading conditions

| A\$'000                 | FY15        | FY14        | \$ Var       | % Var        | FY13        |
|-------------------------|-------------|-------------|--------------|--------------|-------------|
| <i>Australia</i>        | 8.3         | 10.0        | (1.7)        | (17)%        | 16.0        |
| <i>Americas</i>         | 6.5         | 6.0         | 0.5          | 9%           | 11.7        |
| <i>Asia</i>             | 10.4        | 14.2        | (3.8)        | (27)%        | 14.0        |
| <i>Africa</i>           | -           | -           |              |              | 0.2         |
| <b>Advisory Revenue</b> | <b>25.2</b> | <b>30.2</b> | <b>(5.0)</b> | <b>(17)%</b> | <b>41.9</b> |
| Direct expenses         | (4.9)       | (4.3)       | (0.6)        | 15%          | (4.4)       |
| Operating expenses      | (19.4)      | (24.5)      | 5.1          | (21)%        | (30.5)      |
| <b>Contribution</b>     | <b>0.9</b>  | <b>1.4</b>  | <b>(0.5)</b> | <b>(36)%</b> | <b>7.0</b>  |



# GeoGAS Division

Compliance volumes increased 4% to 2,235 tests  
(FY2014: 2,160 tests)

Laboratory revenue fell 11% to \$3.6m

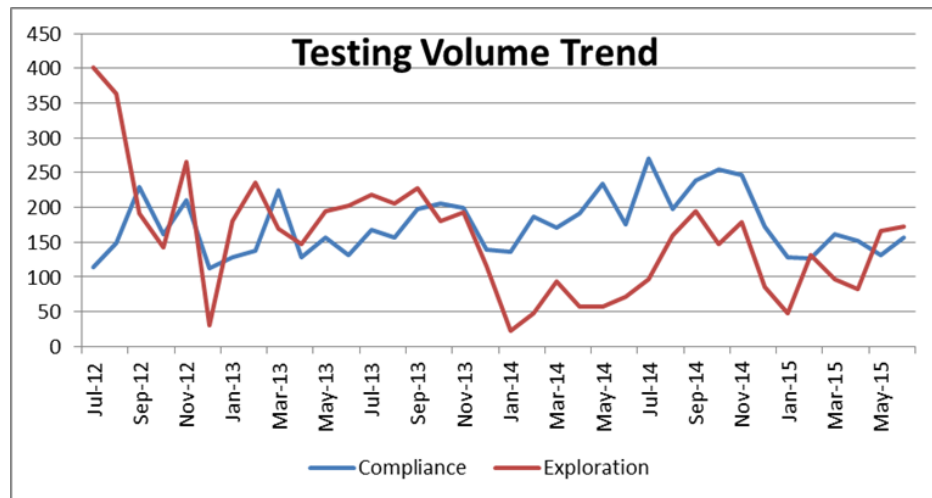
- Canister rental revenue declined 16% as the average rental period reduced significantly

Patchy growth in exploration related testing

Laboratory operating expenses down 15%

Contribution of \$1.3m up 21% despite lower revenue

| A\$'000               | FY15       | FY14       | \$ Var       | % Var       | FY13       |
|-----------------------|------------|------------|--------------|-------------|------------|
| Laboratory            | 3.6        | 4.0        | (0.4)        | (11)%       | 6.7        |
| Consulting            | 0.8        | 0.7        | 0.1          | 16%         | 1.9        |
| <b>GeoGAS revenue</b> | <b>4.3</b> | <b>4.7</b> | <b>(0.3)</b> | <b>(7)%</b> | <b>8.6</b> |
| Operating expenses    | (3.0)      | (3.6)      | 0.6          | (15)%       | (6.4)      |
| <b>Contribution</b>   | <b>1.3</b> | <b>1.1</b> | <b>0.2</b>   | <b>21%</b>  | <b>2.1</b> |



# Financial Results Summary

| <b>A\$m</b>                               | <b>FY15</b>  | <b>FY14</b>  | <b>\$ Var</b> | <b>% Var</b> |
|-------------------------------------------|--------------|--------------|---------------|--------------|
| <b>Net Operating Revenue</b>              | <b>62.0</b>  | <b>60.4</b>  | <b>1.6</b>    | <b>3%</b>    |
| Field Expenses                            | (41.6)       | (45.6)       | 4.0           | (9)%         |
| Development Expenses                      | (7.7)        | (5.9)        | (1.8)         | 31%          |
| Corporate Expenses                        | (10.1)       | (9.9)        | (0.2)         | 2%           |
| <b>Operating EBITDA</b>                   | <b>2.6</b>   | <b>(1.0)</b> | <b>3.6</b>    |              |
| Depreciation & Amortisation*              | (2.6)        | (3.3)        | 0.7           | (21)%        |
| Net Finance Costs                         | 0.3          | (0.1)        | 0.4           |              |
| <b>Operating Profit/(Loss) Before Tax</b> | <b>0.3</b>   | <b>(4.4)</b> | <b>4.7</b>    |              |
| <b>Significant One-off Items:</b>         |              |              |               |              |
| Impairment of Advisory Goodwill           | (2.5)        | (3.0)        | 0.5           |              |
| Restructure - Staff                       | (1.3)        | (1.0)        | (0.3)         |              |
| Restructure - Office Leases               | (1.9)        | (0.5)        | (1.4)         |              |
| Accelerated Depreciation - Head Office    | (1.5)        | (0.2)        | (1.3)         |              |
| Total Significant Items                   | (7.2)        | (4.7)        | (2.5)         |              |
| <b>Loss before Tax</b>                    | <b>(6.9)</b> | <b>(9.1)</b> | <b>2.2</b>    | <b>24%</b>   |
| <b>Net Loss After Tax</b>                 | <b>(6.8)</b> | <b>(7.4)</b> | <b>0.6</b>    | <b>8%</b>    |

\* Excludes accelerated depreciation on the Head Office lease shown in significant items

# Balance Sheet

| A\$'m                                   | FY15          | FY14          | \$ Var       | % Var      |
|-----------------------------------------|---------------|---------------|--------------|------------|
| Cash                                    | 22.6          | 7.5           | 15.1         | 201%       |
| Receivables - Q4 Software Sales         | 7.7           | 3.1           | 4.6          | 148%       |
| Receivables and WIP                     | 10.9          | 10.9          | -            | -          |
| Property, Plant and Equipment           | 2.6           | 6.4           | (3.8)        | (59)%      |
| Intangibles                             | 3.8           | 2.3           | 1.5          | 65%        |
| Goodwill                                | 18.5          | 21.0          | (2.5)        | (12)%      |
| Deferred Tax                            | 8.6           | 8.0           | 0.6          | 8%         |
| Prepayments, Deposits, etc              | 2.0           | 2.5           | (0.5)        | (20)%      |
| <b>Total Assets</b>                     | <b>76.7</b>   | <b>61.7</b>   | <b>15.0</b>  | <b>24%</b> |
| Trade Payables                          | (8.0)         | (5.1)         | (2.9)        | 57%        |
| Provisions - Employees                  | (3.2)         | (3.3)         | 0.1          | (3)%       |
| Provisions - Onerous Leases & Make Good | (1.9)         | (2.7)         | 0.8          | (30)%      |
| Unearned Income                         | (8.5)         | (8.6)         | 0.1          | (1)%       |
| Lease Straightlining, etc               | (0.2)         | (2.0)         | 1.8          | (90)%      |
| <b>Total Liabilities</b>                | <b>(21.8)</b> | <b>(21.7)</b> | <b>(0.1)</b> | <b>-</b>   |
| Share Capital                           | 69.9          | 48.7          | 21.2         | 44%        |
| Reserves and Retained Earnings          | (15.0)        | (8.7)         | (6.3)        | 72%        |
| <b>Total Equity</b>                     | <b>54.9</b>   | <b>40.0</b>   | <b>14.9</b>  | <b>37%</b> |

# Cashflow

| \$'m                         | FY15         | 2H15 | 1H15  | Change<br>2H to 1H |
|------------------------------|--------------|------|-------|--------------------|
| Net Cash 1 July              | 7.5          |      |       |                    |
| <b>Cash from Operations</b>  | <b>(0.1)</b> | 6.1  | (6.2) | 12.3               |
| Payments for:                |              |      |       |                    |
| Restructure Costs - Staff    | 1.0          | 0.7  | 0.3   | 0.4                |
| Restructure Costs - Premises | 1.5          | 1.1  | 0.4   | 0.7                |
| Make Good - Brisbane Office  | 1.0          | 1.0  | -     |                    |
|                              | 3.5          | 2.8  | 0.7   | 2.1                |
| Payments for:                |              |      |       |                    |
| Property Plant & Equipment   | 0.3          | 0.2  | 0.1   | 0.1                |
| Software Acquisitions        | 2.6          | 1.3  | 1.3   | -                  |
|                              | 2.9          | 1.5  | 1.4   | 0.1                |
| Proceeds from:               |              |      |       |                    |
| Capital Raising              | 21.0         | -    | 21.0  | (21.0)             |
| <b>Net Increase in Cash</b>  | <b>14.5</b>  | 1.8  | 12.7  | (10.9)             |
| FX Restatement               | 0.6          |      |       |                    |
| <b>Net Cash 30 June</b>      | <b>22.6</b>  |      |       |                    |

# Use of Capital Funds Raised

| \$'m                                |             |
|-------------------------------------|-------------|
| <b>Net Capital Raising</b>          | <b>21.0</b> |
| Software Acquisitions               | (2.5)       |
| Software Development Costs Increase | (1.8)       |
| <b>Cash Retained</b>                | <b>16.7</b> |

# FY15 Strategic Achievements

Oversubscribed capital raising AUD\$21m

Released two new software products

- XECUTE
- Quarry Solution

Acquired source code of three software products

- Mine Design - Mine 2-4D
- Spatial Database
- Simulation - FlexSim

Continued to work closely with SAP

- Signed the SAP Application Development Cooperation Agreement
- Had our integrations to SAP certified

Reduced occupancy costs significantly

- Brisbane, Sydney, Perth, Jakarta, Wollongong



# Software Strategy

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# Standardise, Simplify and Integrate

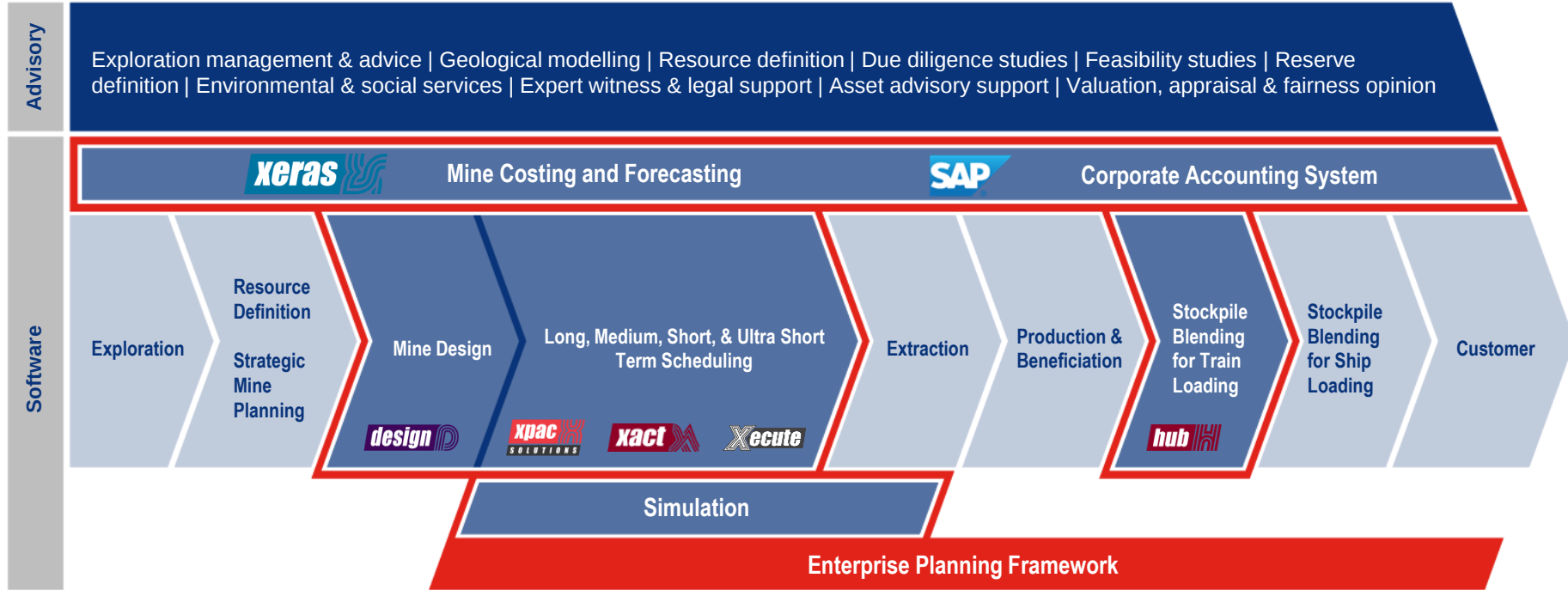
Deliver a complete ***Commercial off the Shelf (COTS) Enterprise planning platform*** built on open industry standards

Release a suite of ***simplified, standardised and integrated solutions*** for different commodities and mining methods built on the same product architecture

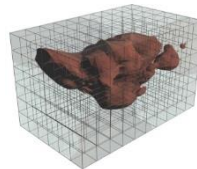
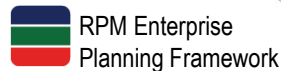
Provide software solutions that ***deliver a step change*** in mine planning, execution and value chain optimisation through ***investments in visual innovation***



# Mining Value Chain - Where we fit



# New Product Adoption - FY2015 only



SOUTHERN COPPER  
SOUTHERN PERU



MODULAR



ANTOFAGASTA  
MINERALS



GLENCORE



GLENCORE



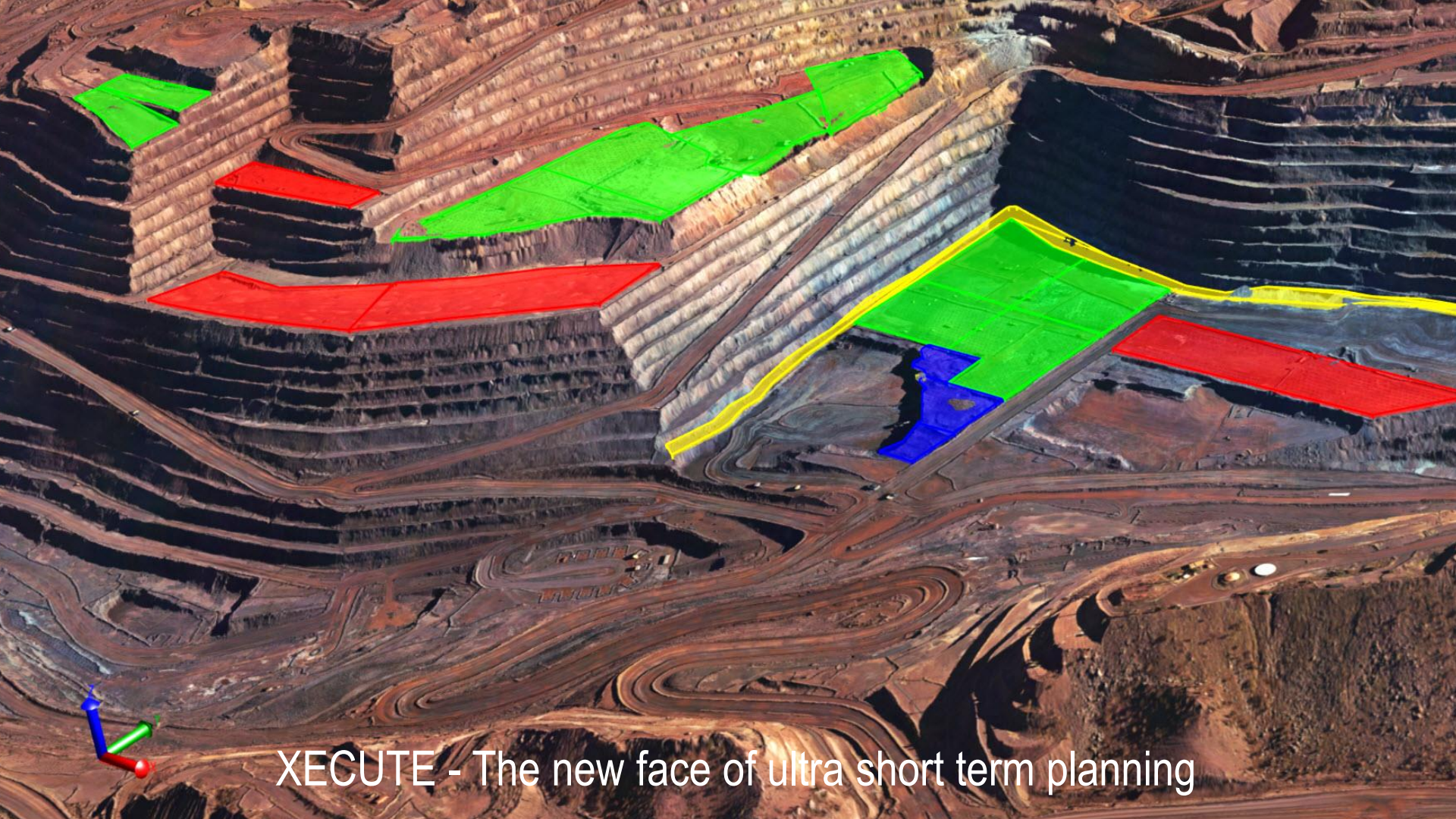
G-RESOURCES



# Innovation

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XECUTE - The new face of ultra short term planning

## ORIGINS

Loading  
Areas



# Simulation Applications

## DESTINATIONS



Crushers

Dumping  
Area

## TRUCK FLEET



PC

DA1

DA1

#



Update  
Lines & Delays



Update  
Processes



Update  
Statistics



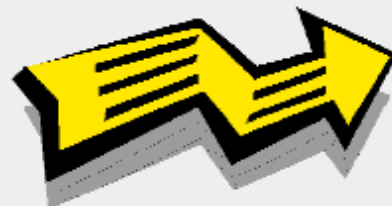
Tons Crusher

Tons Dumped

Tons Stock

Missions

## DISPATCH



# HAULSIM - The new face of mining simulation



Home

View

Tools

Enterprise

Cut

Copy

Paste

Full Calculate

Calculate

Calculate All Scenarios

Calculate Structure

Calculate

Drilldown Drillback

Show Audit

Audit

Default Formula Audit

Resolve Indirect Reference

Generate Cell References

Browse Cell References

Query Report

Report Writer

Scenario Manager

Quick Chart

Graph

New

Delete

Open

Close

Save

XERAS 8

Cell (1, 1) Type fx

Activity Pool System Resource Report: Banner - Banner X Report

System

- Style Sheet
- Model Control
- Version Control
- Chart of Accounts
- Financial Parameters
- Consumable Prices

Resource

- Equipment Inputs
  - Equipment Resource
  - Equipment Data
  - Equipment Rosters
    - Labour Inputs
    - Labour Rosters
    - Labour Cost Input
    - Labour Numbers Input
  - Production Cost Inputs
- Blasting Inputs
- Prod Cost Input
- Downstream Cost Inputs
- General Cost Input
- General Capital Input
- Capital Input
- Selling Prices Input
- Selling Prices

Pool

- Total Equipment:Agg
  - M8750 Dragline:Equ
  - P&H4100XPB:Equ
  - HitachiEX 3500:Equ
  - HitachiEX 5500:Equ
  - Caterpillar988G:Equ
  - Caterpillar992G:Equ
  - Caterpillar994D:Equ
  - Le TourneauL1800:Equ
  - Caterpillar785C:Equ
  - Caterpillar789C:Equ
  - Caterpillar793C:Equ
  - Caterpillar797:Equ
  - Komatsu730 E:Equ
  - Komatsu830 E:Equ
  - Komatsu930 E:Equ
  - CaterpillarD10R:Equ
  - CaterpillarD11R:Equ
  - KomatsuD475A-3:Equ
  - Caterpillar854G:Equ
  - Caterpillar16H:Equ
  - Caterpillar24H:Equ
  - Caterpillar777D - Watercart:Equ

Activity

- Total:Agg
- Mining:Agg
- Processing Costs:Agg
- Administration & Offsite Costs:Agg
- Infrastructure Capital:Agg
- No Costs:Agg

Report: Banner - Banner

| Code             | Description             | Units | seDa | Disc | NPVK          | NPV     | IRR        | Y01    | Y02                  | Y03         | Y04     | Y05     | Y06       | Y07       | Y08     | Y09     | Y10     |         |  |  |  |
|------------------|-------------------------|-------|------|------|---------------|---------|------------|--------|----------------------|-------------|---------|---------|-----------|-----------|---------|---------|---------|---------|--|--|--|
| Client           | Blue Sky Mining         |       |      |      |               |         |            |        |                      |             |         |         |           |           |         |         |         |         |  |  |  |
| Project          | Pre-feasibility Example |       |      |      |               |         |            |        |                      |             |         |         |           |           |         |         |         |         |  |  |  |
| Model            | Example Model           |       |      |      |               |         |            |        |                      |             |         |         |           |           |         |         |         |         |  |  |  |
| Job              | 9999                    |       |      |      |               |         |            | 2013   | 2014                 | 2015        | 2016    | 2017    | 2018      | 2019      | 2020    | 2021    | 2022    |         |  |  |  |
| Scenario Results |                         |       |      |      |               |         |            |        |                      |             |         |         |           |           |         |         |         |         |  |  |  |
| Pessimistic Case |                         |       |      |      |               |         |            |        |                      |             |         |         |           |           |         |         |         |         |  |  |  |
| Op01_Name        | Pessimistic @ 0.1       | AUD k |      |      | Discount Rate | NPV (M) | NPV        | IRR    | Discounted Cash Flow |             |         |         |           |           |         |         |         |         |  |  |  |
| Op01_CF_1        | Pessimistic @ 0.12      | AUD k |      |      | 10.0%         | 8,061   | 8,060,978  | 55.34% | (156,042)            | (1,113,138) | 279,690 | 458,415 | 934,379   | 814,097   | 737,106 | 651,577 | 612,312 | 556,218 |  |  |  |
| Op01_CF_3        | Pessimistic @ 0.15      | AUD k |      |      | 12.0%         | 6,490   | 6,490,133  |        | (153,255)            | (1,073,738) | 264,972 | 426,538 | 853,879   | 730,675   | 649,759 | 564,109 | 520,649 | 464,506 |  |  |  |
|                  |                         |       |      |      | 15.0%         | 4,762   | 4,762,005  |        | (149,257)            | (1,018,447) | 244,771 | 383,741 | 748,165   | 623,513   | 540,000 | 456,588 | 410,418 | 356,610 |  |  |  |
| Op02_Name        | BaseCase Case           |       |      |      | Discount Rate | NPV (M) | NPV        | IRR    | Discounted Cash Flow |             |         |         |           |           |         |         |         |         |  |  |  |
| Op02_CF_1        | BaseCase @ 0.1          | AUD k |      |      | 10.0%         | 10,950  | 10,949,600 | 65.85% | (146,930)            | (1,096,706) | 319,828 | 567,326 | 1,136,552 | 1,077,731 | 976,773 | 869,762 | 810,067 | 736,283 |  |  |  |
| Op02_CF_2        | BaseCase @ 0.12         | AUD k |      |      | 12.0%         | 8,860   | 8,859,565  |        | (144,306)            | (1,057,888) | 302,998 | 527,875 | 1,036,634 | 967,293   | 861,026 | 753,023 | 688,617 | 614,861 |  |  |  |
| Op02_CF_3        | BaseCase @ 0.15         | AUD k |      |      | 15.0%         | 6,561   | 6,561,337  |        | (140,542)            | (1,003,413) | 279,899 | 474,911 | 910,046   | 825,428   | 715,579 | 609,494 | 542,962 | 472,562 |  |  |  |

Report

- Revenue
- Fleet Reports
- Process Costs
- CashFlow
- Banner

Messages \*

Ready

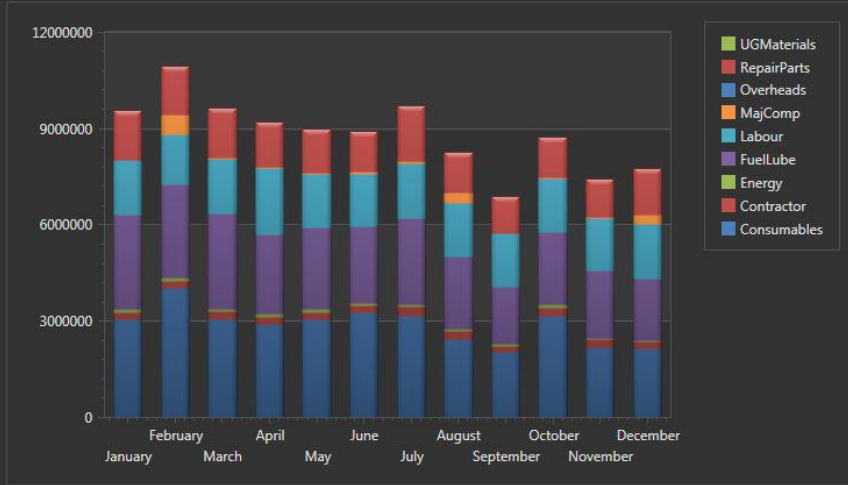
Zoom 83%

0 Local Overrides

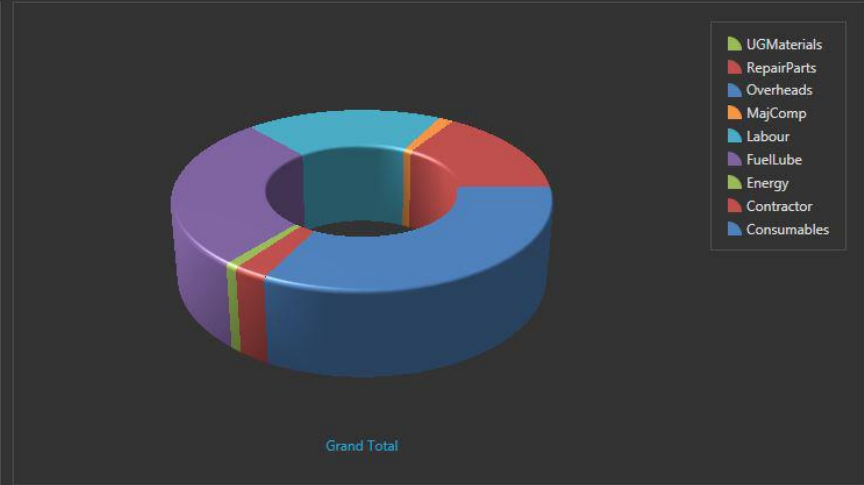
CAP



Total Expenditure by Type



Total Expenditure Pie



Grand Total



Initialize Model



Update Corporate Assumptions



Review Mine Plan



Update Equipment Costs



Update Employee Costs



Update Production Costs



Update Administration Costs

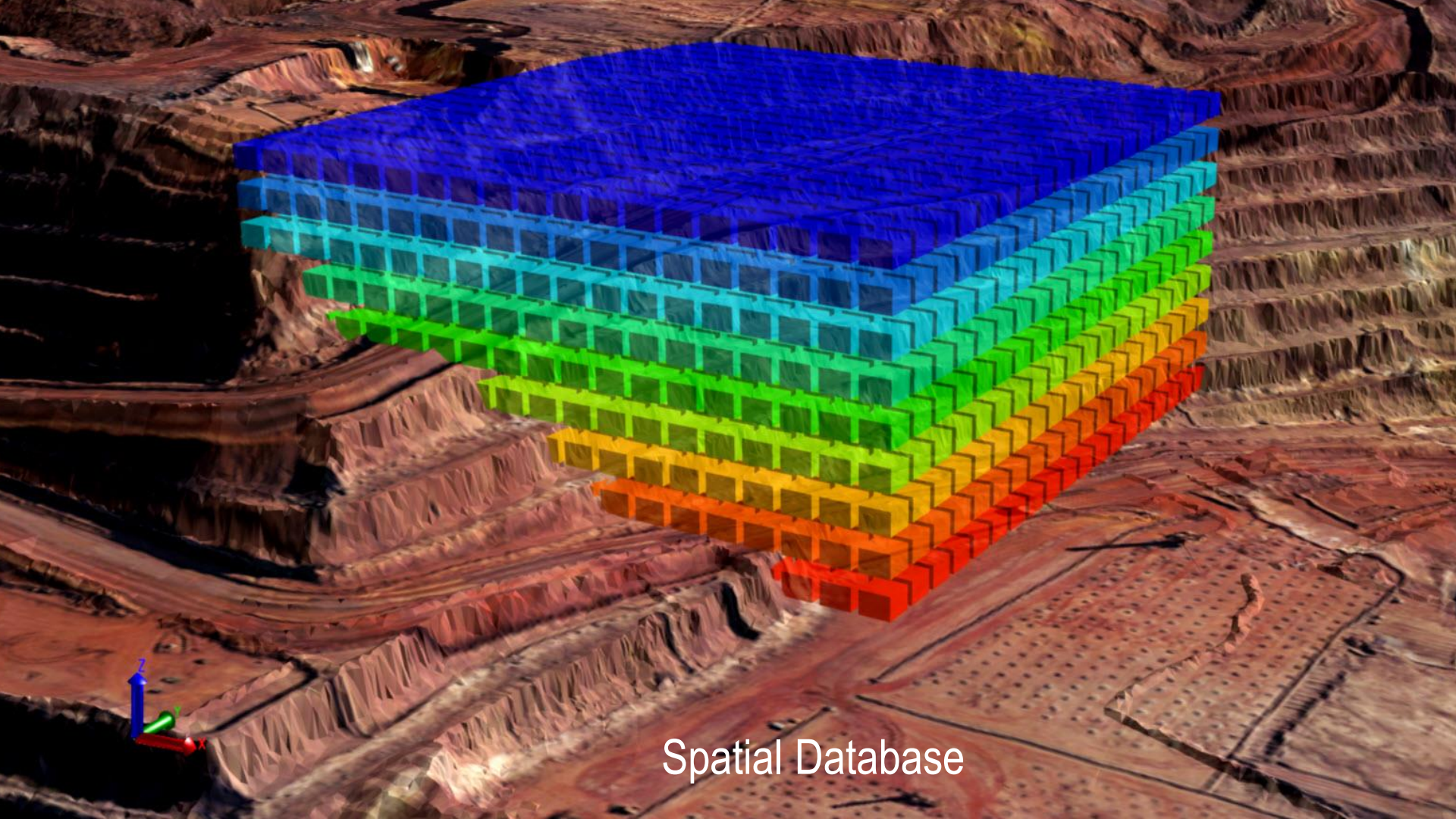


Review Maintenance Cost Allocations

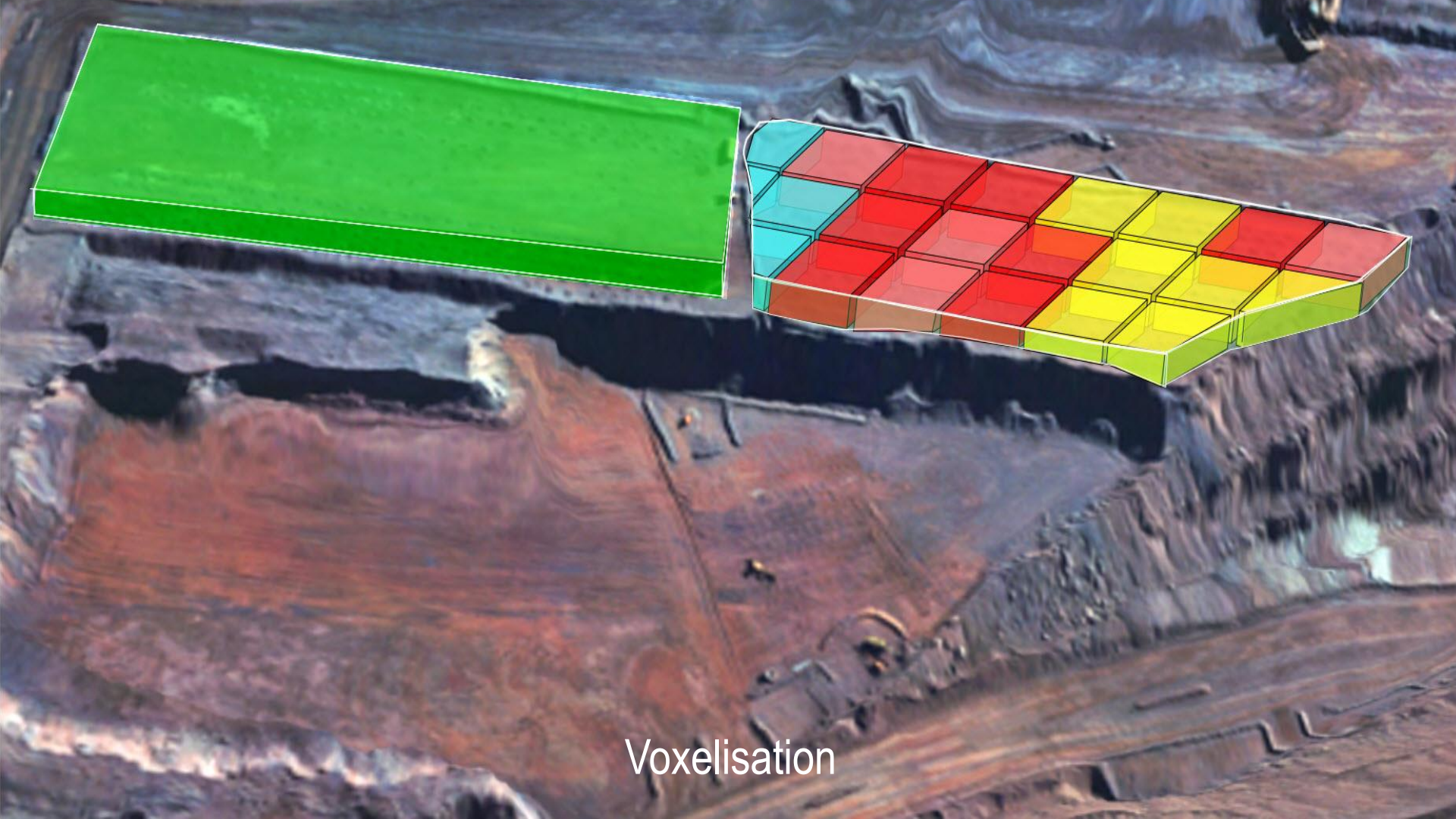


Review Standard Reports





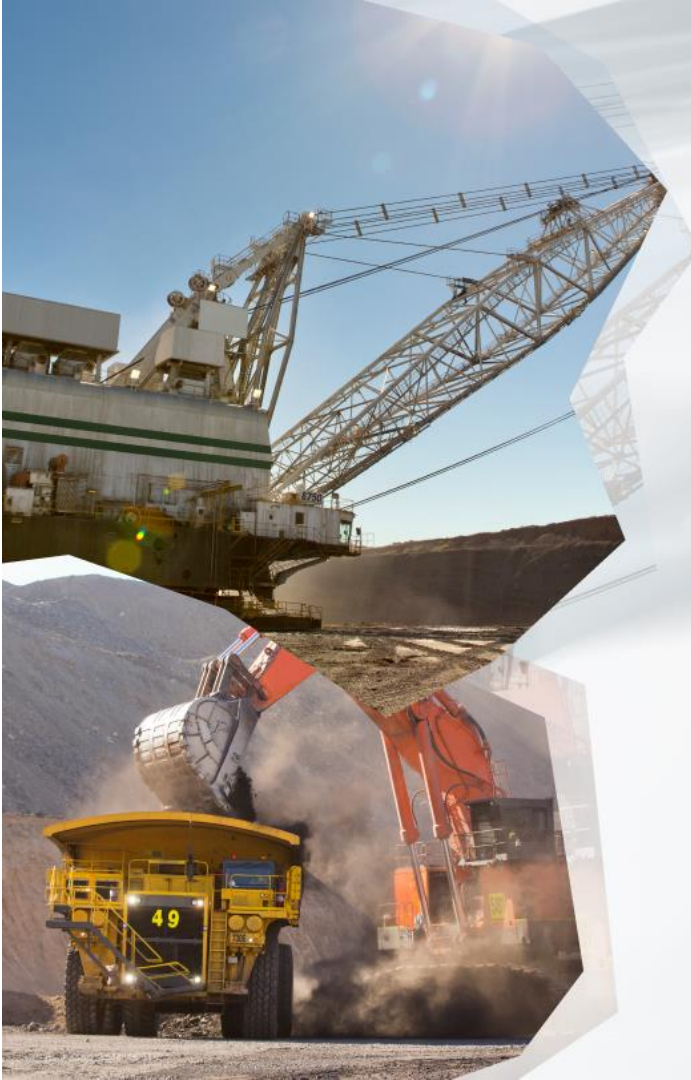
Spatial Database



Voxelisation

# Specific software focus for next nine months - Coal





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