## PMP LIMITED

ABN 39 050 148 644

Results for the 12 months ended 30 June 2015

**25<sup>th</sup> August 2015** 

Peter George, CEO Geoff Stephenson, CFO

## INVESTOR PRESENTATION











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#### Encouraging progress: key financial targets achieved and capital management commences

- ➤ Increased net profit after tax in fiscal 2015 at \$8.0M (up from \$3.4M last year)
- Major transformation programme largely completed
- ➤ PMP New Zealand performed well EBIT \*\* up 11.9%
- ➤ Griffin Press sales up 13% pcp
- ➤ EBITDA\* \$58.1M and EBIT\*\* \$26.4M both above guidance
- ➤ Net Debt at historical lows \$16.3M is down 68% pcp and better than guidance of \$19M
- Strong cash generation continues:
  - Free Cash Flow \*\*\* \$35.5M in fiscal 2015 and \$107m over last 3 years
- > 1.8 cents per share dividend declared, 50% franked
- \* Earnings before Finance costs, Income tax, Depreciation and Amortisation and Significant items
- \*\* Earnings before Finance costs, Income tax and Significant items
- \*\*\* Equals EBITDA (before significant items) less Interest paid, Income tax, Capital expenditure and movement in Working capital











- Sales at \$811.7M
- $\rightarrow$
- Revenue lower 9.7%
  - Underlying sales in core business down 3.4%
  - Griffin Press revenue up 13.3% pcp
  - Catalogue print volumes in Aust up 1% (post exit of low margin contracts)

EBITDA\* at \$58.1M

- $\longrightarrow$
- EBITDA down 8.4% pcp
- Strong EBIT outcome at PMP NZ, up 11.9% pcp
- EBIT\*\* and EBITDA\* ahead of market guidance

Net Debt at \$16.3M

- **→**
- •Net Debt \$16.3M vs \$51.7M pcp
- Cash Interest paid \$3.4M lower pcp
- Cash Flow from Operations \$33.2M v \$35.5M pcp
- Free cash flow\*\*\* \$35.5M
- Net Debt to EBITDA\* at 0.3x v 0.8x pcp
- Interest Cover 6.5x v 5.1x pcp

Net Profit

- $\longrightarrow$
- •Net Profit (after sig items) of \$8.0m v. \$3.4m pcp
- Earnings per share\*\*\*\* higher at 3.7cps v 3.6cps pcp

Dividend Declared



• Dividend declared 1.8 cents per share 50% franked

<sup>\*\*\*\*</sup> EPS equals Net Profit after tax (before Significant items) / weighted average number of shares











<sup>\*</sup> Earnings before Finance costs, Income tax, Depreciation and Amortisation and Significant items

<sup>\*\*</sup> Earnings before Finance costs, Income tax, Depreciation and Significant items

<sup>\*\*\*</sup> Equals EBITDA (before Significant items) less Interest paid, Income tax, Capital expenditure and movement in Working capital

- > PMP has now largely completed its major transformation programme that started in 2012:
  - financial risk minimised and lower costs
- An increasing number of large customers are taking up our unique national bundled print and distribution solution = increase speed to market and lower costs
- The printing and distribution of catalogues both in Australia and New Zealand account for majority of EBITDA
- Catalogues continue to be a key marketing channel and effective media for driving sales for retailers
- Strong free cash flow reduces net debt

\$M	<u>FY12</u>	<u>FY13</u>	<u>.</u>	<u>FY14</u>	<u>FY15</u>
Free cashflow #	18	28		44	35
Net debt	143	89		52	16

# Free cashflow is defined as EBITDA (pre significant items) less interest paid, tax, capex and movement in working capital



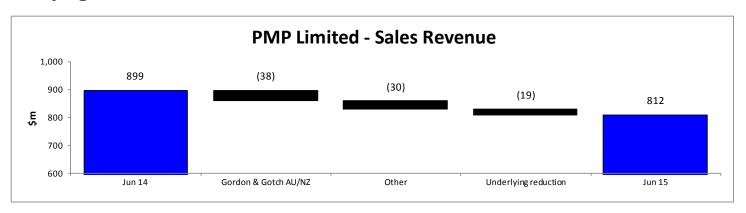








#### Underlying sales revenue reduction - \$19m or 3.4%



- > Sales revenue down 9.7% of which \$38M relates to Gordon and Gotch
- > An additional \$30M of lower sales is due to
  - the exit of low margin catalogues, Directories run-off and a client buying their own paper
- Underlying reduction of \$19m or 3.4%











Catalogues are an effective way to <u>reach</u> a lot of

people

13,572,000

Australians 14+
have read a
catalogue in the
last 4 weeks

10,362,000

Australians 14+ have read a catalogue in the last 7 days

6,541,000

Australians 14+ have bought from a catalogue in the last 7 days

Source: Roy Morgan Research Single Source (Australia): April 2014 – March 2015













# Catalogues are considered the first or second "Media Most Useful" in 54% of categories

Car parts and accessories, Home furnishings, Home entertainment, Kitchen/laundry appliances, Small electrical appliances, CDs/DVDs, Books, Toys, Cosmetics, Clothing, Children's wear, Groceries, Alcoholic beverages, Computers, Mobile phones/providers

Source: Roy Morgan Research Single Source (Australia): April 2014 – March 2015









\$M	FY15	FY14	%
Sales Revenue	811.7	899.2	(9.7%)
EBITDA (before significant items)	58.1	63.4	(8.4%)
Depreciation & Amortisation	(31.7)	(34.6)	8.2%
EBIT (before significant items)	26.4	28.8	(8.6%)
Net Profit After Tax (before significant items)	12.1	11.8	2.7%
Significant items post tax	(4.1)	(8.4)	51.0%
Net Profit/ (Loss) (after significant items)	8.0	3.4	134.7%











Key Metrics	FY15	FY14	%
Cash Flow from Operating activities (\$m)	33.2	35.5	(6.7%)
Free Cash Flow (\$m) *	35.5	44.0	(19.3%)
Net Debt (\$m)	(16.3)	(51.7)	68.4%
EBITDA to Sales Revenue (%)	7.2%	7.1%	
EPS (before significant items) **	3.7	3.6	

<sup>\*\*</sup> EPS equals Net Profit after tax (before Significant items) / Weighted average number of shares











<sup>\*</sup> Equals EBITDA (before Significant items) less Interest paid, Income tax, capital expenditure and movement in Working capital

## 2015 FULL YEAR RESULTS: Reconciliation of EBITDA

\$M	FY15	FY14	%
Statutory Profit/ (Loss)	8.0	3.4	
Income tax (expense)/ benefit	(3.6)	(4.7)	
Statutory Profit/ (Loss) before Income tax	11.6	8.1	
Significant Items (pre tax)	6.0	9.1	
Profit before significant items	17.5	17.2	2.1%
Net finance costs	8.8	11.6	
EBIT (before significant items)	26.4	28.8	(8.6%)
Depreciation & Amortisation	31.7	34.6	
EBITDA (before significant items)	58.1	63.4	(8.4%)











## 2015 FULL YEAR RESULTS: SIGNIFICANT ITEMS

\$M	Pre-Tax
Redundancy costs	5.7
Property leases and Other costs *	2.4
Gross Cash Significant Items	8.1
Profit on Property Sale and Gain on Sale of Plant and Equipment	(3.7)
Net Cash Significant Items	4.4
Other costs	1.6
Non-cash Significant Items	1.6
Total Significant items	6.0

<sup>\*</sup> Includes \$228k booked in FY15, but not yet paid









## 2015 FULL YEAR RESULTS: CASH FLOW

\$M	FY15	FY14	Var \$
EBITDA (Before significant items)	58.1	63.4	(5.3)
Borrowing costs	(8.1)	(11.5)	3.4
Income tax refunds/ (paid)	0.0	0.3	(0.3)
Net movement in working capital *	(9.1)	(3.0)	(6.1)
Trading Cash flow	41.0	49.2	(8.2)
Significant items	(7.8)	(13.7)	5.8
Cash Flow from Operations (Appendix 4E)	33.2	35.5	(2.4)
Asset sales	8.4	10.7	(2.3)
Capital Expenditure	(5.5)	(5.2)	(0.3)
Net Cash Flow	36.1	41.1	(5.0)
Gain/(Loss) on translation of NZ Debt	(0.7)	(3.7)	3.0
Reconciliation to Net Debt movement	35.4	37.4	(2.0)
Free Cash Flow **	35.5	44.0	(8.5)

<sup>\*</sup> Includes a \$4m reduction in Gordon & Gotch negative working capital in FY15. Also includes \$3.5m of Onerous lease payments in FY15 (FY14 \$5.3M)

<sup>\*\*</sup> Equals EBITDA (before significant items) less Interest paid, Income tax, Capital expenditure and movement in Working capital











## 2015 FULL YEAR RESULTS: BALANCE SHEET METRICS

	Jun-15	Jun-14
Total Assets (\$m)	471.6	502.7
Shareholders Funds (\$m)	272.0	264.8
Net Debt (\$m)	16.3	51.7
Interest Cover (EBITDA*/Interest) times	6.5	5.1
Net Debt to EBITDA* (times)	0.3	0.8
Net Debt to Equity (%)	6.0	19.5
Net Tangible Assets per share (cps)	0.76	0.73
Trade Working Capital (\$m)	49.2	48.7
Debtor Days	34.4	32.6
Cash Conversion (%) **	70.5%	77.6%
Return on Funds Employed (%) ***	8.71%	8.68%

<sup>\*</sup> Earnings before Finance Costs and Income tax, Depreciation and Amortisation and Significant Items

<sup>\*\*\*</sup>ROFE equals EBIT (before Significant item) / Average funds employed











<sup>\*\*</sup> Cash Conversion is calculated as Cash flow from operations (adjusted for Significant items) / EBITDA before Significant items

## 2015 FULL YEAR RESULTS: Continual Improvement in Debt Profile

- > FY15 net debt at \$16.3M which is down from \$143.3M when the Transformation program began in FY12
- Gearing of 0.3x has decreased from 1.9x in FY12
- Interest cover of 6.5x up from 4.9x in FY12
- ➤ 1.8 cents per share dividend declared (50% franked) to be paid 6th October 2015
- Commenced evaluation of existing Bond to achieve:
  - lower coupon
  - seeking capability for higher distributions











### 2015 FULL YEAR RESULTS: CONCLUSIONS

#### PMP has delivered expected results, dividend declared:

- transformation plan largely completed, encouraging progress to sustainable shareholder returns
- continued focus on core expertise of print and distribution
- another strong result from PMP New Zealand
- leverage at all time low
- print market showing some modest signs of improvement
- higher degree of confidence in ability to generate strong sustainable free cash flows for foreseeable future, subject to market conditions
- > Trading update to be provided at the AGM in November 2015









#### **ADDENDUM**











## 2015 FULL YEAR RESULTS : OPERATIONS SUMMARY

Sales Revenue (\$M)	FY15	FY14	Var \$	Var %
PMP Australia	392.3	439.9	(47.6)	(10.8%)
PMP New Zealand	150.9	160.9	(10.0)	(6.2%)
Gordon and Gotch Group	268.5	298.4	(29.9)	(10.0%)
TOTAL GROUP	811.7	899.2	(87.5)	(9.7%)
EBIT * (\$M)	FY15	FY14	Var \$	Var %
PMP Australia	18.1	20.9	(2.8)	(13.6%)
PMP New Zealand	11.1	9.9	1.2	11.9%
Gordon and Gotch Group	3.0	3.4	(0.4)	(12.6%)
Corporate/Other	(5.9)	(5.5)	(0.4)	(6.8%)
TOTAL GROUP	26.4	28.8	(2.5)	(8.6%)

 $<sup>^{\</sup>ast}$  Earnings before Finance Costs and Income tax and  $\,$  Significant Items











- PMP New Zealand performed well:
  - Heatset volumes up 2% and sheetfed sales up 3%, additional cost savings
- Griffin Press sales up 13% pcp
- PMP Australia:
  - Heatset print & distribution revenues down 11.6%:
    - after exit of loss making print contracts, Directories run-off and a print customer buying their own paper, underlying revenue reduction of 3.9%
  - Catalogue sell price stabilised
  - Catalogue volumes 5% lower:
    - after exit of loss making contracts, base business volumes up 1%
  - Distribution volumes down 8%:
    - insolvent customer and less frequency











#### **PRINTING BUSINESS**

#### Australia

- Lower catalogue volumes 5%
  - 6% due to decision not to re-sign negative and low margin contracts
  - 1% increase in base business volumes
- Catalogue sell price has stabilised
- Delivered on Transformation Plan savings
- Griffin Press sales volumes up order volumes continue to grow

#### New Zealand

- · Improved profit across the business despite margin pressure, net increase in volume
- Sheetfed fully consolidated into broader business with growth in market share and profitability
- Strong cost control











#### LETTERBOX DISTRIBUTION BUSINESS

#### Australia

- Lower Distribution volumes 8%
  - o 4% due to insolvent customer
  - 4% due to lower frequency from existing customers
- Newspaper Distribution volumes up 1%

#### New Zealand

- Market share maintained securing new contracts
- Reduction in volumes due to consolidation in retail brands and retailers exiting NZ market
- Newspaper volumes up on previous year











#### MAGAZINE DISTRIBUTION BUSINESS (GORDON AND GOTCH)

#### Australia

- Revenue decline 10.0%
- Major Australian and UK client renew contracts for 3 years
- Continued focus on Warehousing and Pick & Pack consolidation initiatives

#### New Zealand

- Revenue decline 20.4%
- Major customer loss publisher moves titles in-house









## 2015 FULL YEAR RESULTS: UNITS

	FY15	FY14	Var %
Print AU	166.6	177.2	(6.0%)
Print NZ	40.0	39.3	1.7%
Print Tonnes ('000)	206.6	216.5	(4.6%)
Distribution AU	2,348.4	2,538.7	(7.5%)
Distribution NZ	619.1	648.2	(4.5%)
Distribution Units (Mio)	2,967.5	3,186.9	(6.9%)
Gordon and Gotch AU	126.9	131.0	(3.1%)
Gordon and Gotch NZ	11.4	15.7	(27.7%)
Gordon and Gotch Copies (Mio)	138.3	146.7	(5.7%)











#### 2015 FULL YEAR RESULTS: DISCLAIMER

The material in this presentation is a summary of the results of PMP Limited (PMP) for the twelve months ended 30 June 2015 and an update on PMP's activities and is current at the date of preparation, 25<sup>th</sup> August 2015. Further details are provided in the Company's FULL YEAR accounts and results announcement released on 25<sup>th</sup> August 2015.

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