



## Interim results highlights

Pepper's financial results for the 1H15 are in line with CY15 prospectus forecast

- Successful ASX listing on 31 July 2015
- 1H15 results in line with expectations:
  - —Pro forma total income of \$132.6m
  - —Pro forma adjusted NPAT of \$16.7m
  - —Statutory NPAT of \$3.8m
  - —Assets under management at \$36,797m
- Strong income growth profile driving earnings seasonality
- Origination volumes YTD of \$1,225m underpinned by record volumes in the Australian residential mortgage business
- Auto and equipment finance volumes from PAF expected to increase further in 2H15
- Commencement of UK residential mortgage lending operations, targeting non-conforming and near prime sectors
- Strong residential and consumer lending volumes for Pepper South Korea increasing further in 2H15
- On-boarded multiple servicing contracts in 1H15 in the international business (UK, Ireland and Spain) resulting in higher weighted average servicing AUM in 2H15

#### **Financial performance**

\$ millions	CY2014 Actual	1H2015 Actual	
Total income	234.9	304.0	132.6
Share of profit from associate	-	- 5.0	
NPAT	34.2	43.5	14.9
Adjusted NPAT	35.1	47.0	16.7
AUM	28,623.2	2 41,282.3	36,797.6
Servicing AUM	24,440.2	2 35,934.5	32,303.8
Lending AUM	4,183.	5,347.8	4,493.8
Loan originations	1,650.	3 3,059.5	1,224.8

Reconfirms CY15 prospectus forecasts



## What is Pepper Group?

Pepper is a provider of residential mortgages and consumer loans and a specialist loan servicer that has positioned itself as a challenger to traditional banks

Australian non-bank financial institution

\$4.5bn

Lending AUM<sup>1</sup>

(1H15 Weighted average \$4.2bn)

Established servicer of portfolios for banks and financial investors

\$32.3bn

Servicing AUM<sup>2</sup>

(1H15 Weighted average \$27.6bn)

Growing presence in 5 target offshore markets

49.3%

International Income in 1H15

High quality, diversified growth profile

29.4%

CY14–CY15
Forecast pro forma
Income growth

**Key Income streams<sup>3</sup>:** 

% of 1H15 Total Income:

Lending<sup>4</sup>



37%

represented net of funding costs 4. Lending comprises Lending Income and Loan Origination Fee Income

Servicing



57%

**Advisory** 



6%

<sup>1.</sup> As at 30 June 2015. The total value of loan assets originated or acquired by Pepper and held either (i) on balance sheet (mainly in South Korea), or (ii) in limited-recourse Funding Vehicles where Pepper holds an Equity Note interest and/or an interest in the residual income unit. This excludes assets held by PrimeCredit as these are not consolidated in Pepper's financial statements 2. As at 30 June 2015. The total value of assets where Pepper has servicing and/or Funding Vehicle management contracts in place with third- parties under which it earns fee income. This excludes assets held in Pepper controlled limited-recourse Funding Vehicles and includes portfolios of loans acquired by Pepper and sold to third-parties. 3. Income is Pepper's measure of revenue and is



## Pepper Group today

A diversified lender and specialist loan servicer in global markets underserviced by banks

1H15 AUM<sup>1,2</sup> **\$36.8bn** 

1H15 Pro forma Income

\$132.6m

1H15 Adjusted NPAT

\$16.7m

Operations	Peppe	r's regions Pepper's products		AUM <sup>1</sup>
	ANZ	International		
Mortgage lending	*:		<ul><li>Non-conforming, near prime and prime residential lending</li><li>Some legacy acquired prime portfolios</li></ul>	~\$4.2bn
Consumer lending	*	III SIE PrimeCredit	<ul> <li>Personal loans, point of sale lending, auto loans, equipment finance and credit cards</li> </ul>	~\$0.3bn
Third party servicing	*		Residential mortgages, commercial mortgages and consumer finance receivables	~\$32.3bn
Advisory	*:	安信 PrimeCredit	<ul><li>Commercial property advisory</li><li>Portfolio due diligence services</li><li>Management fees</li></ul>	NA

<sup>1.</sup> As at 30 June 2015

<sup>2.</sup> Excludes PrimeCredit in which Pepper holds a 12% non controlling interest



## Financial characteristics

Strong income growth historically and for CY15 and beyond

**Attractive profit margins** 

Low capital requirements

Investment undertaken in new product platforms position Pepper for growth beyond CY15

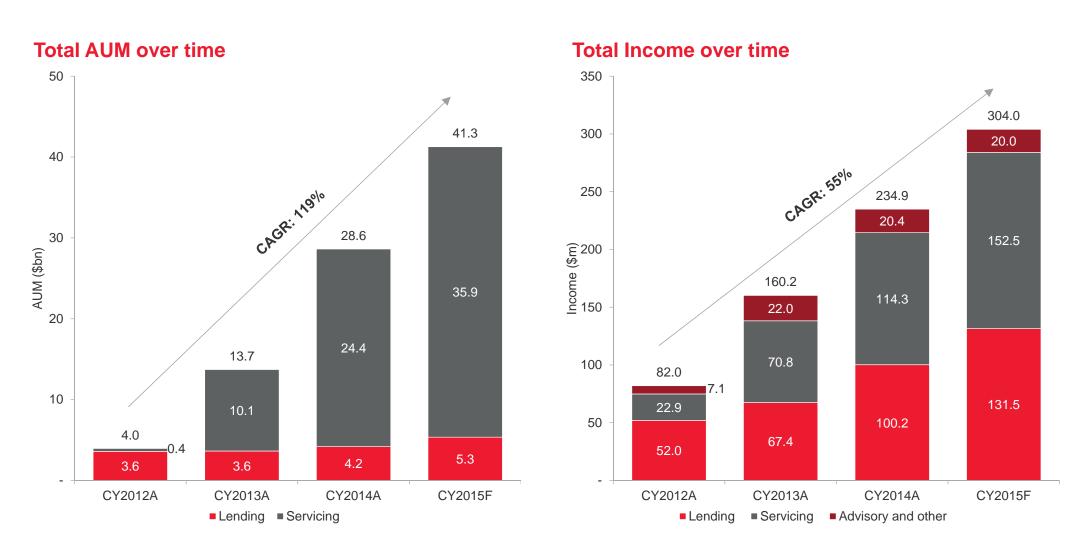
Recurring revenues on existing loan and servicing contract portfolio provides confidence in our earnings visibility

Strong forecast earnings



## Pepper's growth profile

Pepper's growth has been driven both organically and through acquisitions



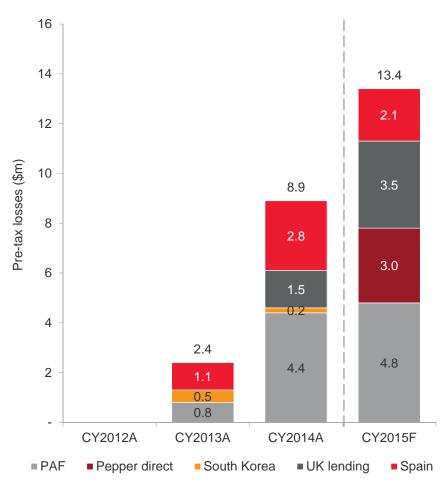
Note: excludes PrimeCredit. Please refer to Pepper's prospectus dated 17 July 2015 for assumptions underpinning our forecasts



## Impact of new lending investment initiatives

Pepper has invested in a number of new initiatives to grow platforms and expand acquired businesses

### **Pre-tax Losses on new lending initiatives**



- New lending investment initiatives provide a platform for future growth
- Investments skew 1H15 v 2H15 results, such that we expect 1H15 35% and 2H15 65% in our Adjusted NPAT
- Growing lending AUM increasingly offsets set up costs via strengthening revenue contribution
- New initiatives on track at current origination run rates
- Majority of these initiatives become NPAT positive contributors by early 2016

# Strategies for future organic and acquisitive growth



Pepper continues to execute strategies for organic and bolt-on growth, which will drive growth into the medium and long term

**Australia & NZ Division** 

**International Division** 

Lending growth strategies



- Growth across all distribution channels – broker, white label and direct-to-consumer
- Continued market growth & penetration in prime, near prime mortgages and auto loans
- Investment in brand positioning

- Strong residential and consumer lending growth in South Korea, targeting niches
- Consumer lending in Spain and residential mortgage lending in UK, priced for risk
- Strong market share in consumer lending in Hong Kong and plans for future growth in China

Servicing growth strategies



- Above system growth in non conforming and prime residential mortgages
- Organic growth in auto and equipment AUM in line with expectations, expected to increase in 2H15 and beyond
- Identified strong pipeline of servicing opportunities generated by deleveraging from financial institutions and Governments
- On-boarding of recently won contracts in the UK, Ireland and Spain
- Continued growth in lending AUM

Further acquisitive growth



- Demonstrated track record in target identification, acquisition execution and subsequent integration
- Actively reviewing potential opportunities
- No acquisitions included in forecast period

- Capacity for future growth to be funded by undrawn corporate debt facility
- Opportunistic acquisition of complementary businesses in Europe (eg Italy)
- Capitalise on opportunities stemming from traditional players exiting Pepper's target segments



Financial Overview

Cameron Small – Chief Financial Officer

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# Non-recourse pro forma balance sheet provides financial flexibility for growth



Net cash on balance sheet

\$144.8m\*

Significant liquidity on balance sheet Undrawn corporate facility allows future growth

Net assets post IPO

\$371.8m

Recent IPO enhances an already sound net asset position

- \* Statutory includes cash held at corporate level, as well as cash held in non-recourse Funding Vehicles as collateral for warehouse funders. Statutory and pro forma cash also includes:
  - \$70m of restricted cash held in Pepper Savings Bank which is unable to be transferred from South Korea
  - \$22.2m held on trust as part of Pepper's day-to-day clearing and origination operations.

Note: pro forma balance sheet does not consolidate Funding Vehicles. See page 11 for full balance sheet



## Pro forma Income and NPAT

Pepper is forecast to continue to grow from recent new lending initiatives, ongoing organic growth in core businesses and the acquisition of 12% of PrimeCredit

		Pro forma	
	CY2014	CY2015	1H201
\$ millions	Actual	Prospectus	Actual
Income			
Lending income	83.6	110.0	41.7
Loan origination fees	16.6	21.5	8.5
Servicing and loan administration fees	114.3	152.5	76.1
Advisory and other income	20.4	20.0	6.3
Total income	234.9	304.0	132.6
Share of profit from associate	-	5.0	2.5
Total expenses	(186.6)	(252.3)	(115.1
Profit before tax	48.3	56.7	20.0
Income tax expense	(14.1)	(13.2)	(5.1)
NPAT	34.2	43.5	14.9
Non-controlling equity interests	0.1	0.1	0.1
NPAT attributable to owners of the Company	34.3	43.6	15.0
Acquisition Amortisation	8.0	3.4	1.7
Adjusted NPAT	35.1	47.0	16.7

#### Includes:

- Net income distributed from Pepper's Funding Vehicles as residual income and equity note coupons (distributed net of interest expenses and other Funding Vehicle costs)
- Interest on loan notes in third party trusts
- Net interest income on loans in South Korea

#### Includes:

- Application fees
- Mortgage risk fees

#### Includes:

- Servicing and trust management fees on Pepperoriginated or acquired Funding Vehicles
- Servicing fees received from third party trusts
- Performance fees, which accrue where trusts meet discrete performance benchmarks

#### Includes:

- Advisory Income from Pepper Property Group
- Advisory Income from due diligence services in Ireland
- Management services fees from PrimeCredit

# Statutory and pro-forma balance sheet (30 June 2015)



\$million	Statutory (including limited- recourse funding vehicles)	Impact of excluding limited - recourse Funding Vehicles	Pro Forma (excluding limited- recourse Funding Vehicles)	Impact of the Offer	Adjusted Pro forma 30 June 2015
Assets	vomoiocy	romoioo	voilioioo,	01101	00 04110 2010
Cash and cash equivalents	365.0	(221.2)	143.8	1.0	144.8
Securities	71.3	-	71.3	-	71.3
Derivative financial assets	44.3	(44.3)	-	-	-
Receivables	72.1	16.2	88.3	-	88.3
Other assets	8.8	-	8.8	-	8.8
Loans and advances	4,529.8	(4,145.9)	383.9	-	383.9
Deferred tax assets	13.5	-	13.5	4.4	17.9
Investments	123.9	76.6	200.5	-	200.5
Property, plant and equipment	11.1	-	11.1	-	11.1
Goodwill	25.1	-	25.1	-	25.1
Intangible assets	47.2	-	47.2	-	47.2
Total assets	5,312.1	(4,318.6)	993.5	5.4	998.9
Liabilities					
Deposits	496.4	-	496.4	_	496.4
Trade and other payables	38.2	(5.0)	33.2	_	33.2
Current tax liabilities	4.9	-	4.9	_	4.9
Borrowings	4,398.5	(4,275.1)	123.4	(123.0)	0.4
Other liabilities	108.6	(39.2)	69.4	-	69.4
Provisions	15.8	-	15.8	_	15.8
Deferred tax liabilities	7.0	_	7.0	_	7.0
Total liabilities	5,069.4	(4,319.3)	750.1	(123.0)	627.1
Net assets	242.7	0.7	243.4	128.4	371.8
Equity					
Issued Capital	132.4	_	132.4	159.9	292.3
Other Reserves	(7.7)	0.7	(7.0)	(3.7)	(10.7)
Retained earnings	118.8	-	118.8	(27.8)	91.0
Total equity excl. non-controlling interests	243.5	0.7	244.2	128.4	372.6
Non-controlling interests	(0.8)	-	(0.8)	-	(0.8)
Total equity	242.7	0.7	243.4	128.4	371.8

Statutory includes cash held at corporate level, as well as cash held in non-recourse Funding Vehicles as collateral for warehouse funders.

Statutory and pro forma cash also includes:

- \$70m of restricted cash held in Pepper Savings Bank which is unable to be transferred from South Korea
- \$22.2m held on trust as part of Pepper's day-to-day clearing and origination operations.

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#### Primarily relates to:

- Customer loan receivables and lease receivables held at the limited-recourse Funding Vehicle level
- Loans and advances from Pepper Savings Bank, which are held on balance sheet (net of provisions for doubtful debts)
- On a statutory basis primarily relates to:
  - Capitalised deal costs
  - Investments in third party Funding Vehicles held in Pepper Ireland
  - Investment property held in Pepper Savings bank
     On a pro forma basis this item additionally recognises the investments in Pepper owned trusts

#### Primarily relates to:

- Drawn debt financing facilities including notes and warehouse facility funding at the limited recourse Funding Vehicles
- Accrued interest payable to funding providers at the limitedrecourse Funding Vehicle level
- Corporate debt

Pro forma presentation removes borrowings held at limited-recourse Funding Vehicle level

<sup>1.</sup> Also includes the impact of PrimeCredit settlement



## Statutory income statement

\$ millions	CY2014 Actual	Statutory CY2015 Prospectus	1H2015 Actual
1 Revenue	423.4	509.5	225.3
Share of profit from associate	-	0.8	0.3
Employee compensation and benefits expenses	(111.0)	(190.3)	(78.6)
Depreciation and amortisation expenses	(5.3)	(8.8)	(4.0)
3 Borrowing costs	(189.9)	(210.3)	(96.4)
Other expenses from operations	(72.5)	(89.2)	(39.9)
Profit before tax	44.7	11.7	6.7
Tax expense	(6.7)	(10.4)	(3.0)
NPAT	38.0	1.3	3.7
Non-controlling equity interests	0.1	0.1	0.1
NPAT attributable to owners of the Company	38.1	1.4	3.8

- Statutory revenue comprises the aggregate income of the consolidated Pepper group under the statutory presentation and includes:
- Gross interest income on loans
- Servicing fees from third parties
- Other income from third parties

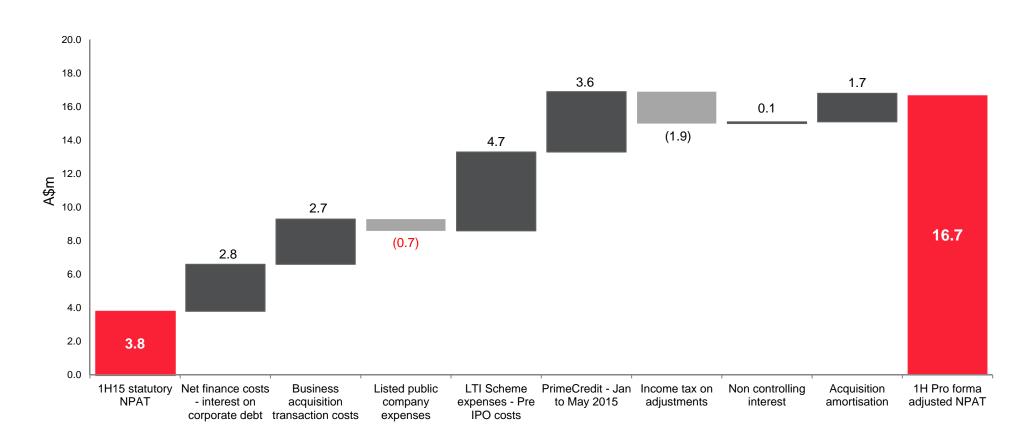
Statutory income is not shown net of funding costs

- Employee costs primarily reflect annualisation effect of CY14 hires, primarily in lending initiatives such as Pepper Asset Finance, Korea and Spain
- 3 Statutory borrowing costs consist of:
  - Interest paid on corporate debt borrowed and guaranteed by Pepper
  - Interest paid by Pepper controlled limitedrecourse Funding Vehicles to third party note holders and lenders
  - Excludes interest expense paid to Pepper on Funding Vehicle equity notes and units held in the PIM funds

# Statutory to pro forma adjusted NPAT reconciliation



Pro forma statements make adjustments to remove the effect of limited-recourse funding vehicles and impacts of the IPO, and annualise earnings from PrimeCredit stake





## Pro forma Income and PBT- Summary

### Reconfirm CY15 Prospectus Forecasts

		Pro forma	
\$ millions	CY2014 Actual	CY2015 Prospectus	1H2015 Actual
Profit before tax			
Australia and New Zealand Division	57.1	48.9	25.6
International Division	11.3	32.6	4.8
Corporate Division	(20.1)	(24.8)	(10.4)
Profit before tax (total)	48.3	56.7	20.0
Income tax expense	(14.1)	(13.2)	(5.1)
NPAT	34.2	43.5	14.9
Non-controlling equity interests	0.1	0.1	0.1
NPAT attributable to owners of the Company	34.3	43.6	15.0
Acquisition Amortisation	0.8	3.4	1.7
Adjusted NPAT	35.1	47.0	16.7
AUM	28,623.2	41,282.3	36,797.
Servicing AUM	24,440.2	35,934.5	32,303.
Lending AUM	4,183.0	5,347.8	4,493.8
Loan originations	1,650.3	3,059.5	1,224.8

• Corporate expenses remain in line with forecast expectations

 Group profit before tax is tracking ahead of forecast with no unforeseen events that would cause the forecast to be at risk

• Reconfirm CY15 prospectus forecasts



## Pro forma Income and PBT - ANZ

Strong Australian residential mortgage lending volumes expected to continue in 2H15 supplemented by increasing auto & equipment finance lending volumes

		Pro forma	
\$ millions	CY2014 Actual	CY2015 Prospectus	1H2015 Actual
Australia and New Zealand Division			
Lending income	60.3	72.5	33.9
Loan origination fees	16.1	21.5	8.5
Servicing and loan administration fees	35.9	33.2	19.0
Advisory and other income	12.4	17.2	4.0
Total income	124.7	144.4	65.4
Commission and direct marketing expenses	(10.8)	(21.4)	(8.4)
Employee compensation and benefits expenses	(38.5)	(51.2)	(22.0)
Occupancy expenses	(3.1)	(3.6)	(1.6)
Professional expenses	(3.0)	(1.9)	(1.0)
Depreciation and amortisation expenses	(2.3)	(2.8)	(1.3)
General and administration expenses	(9.9)	(14.6)	(5.5)
Profit before tax (Australia and New Zealand Division)	57.1	48.9	25.6
AUM	4,917.2	5,672.4	5,151.7
Servicing AUM	932.4	1,215.1	1,122.5
Lending AUM	3,984.8	4,457.3	4,029.2
Loan originations	1,452.5	1,989.7	829.4

Originations YTD

Mortgages \$663.8m

Asset Finance \$165.6m

Small benefit from rate reset in May

- In line with expectations as a result of strong origination volumes
- AUM performance delivering expected servicing revenue
  - Slightly higher run off is offset by higher origination
  - Advisory Income billing is concentrated in second half of the year



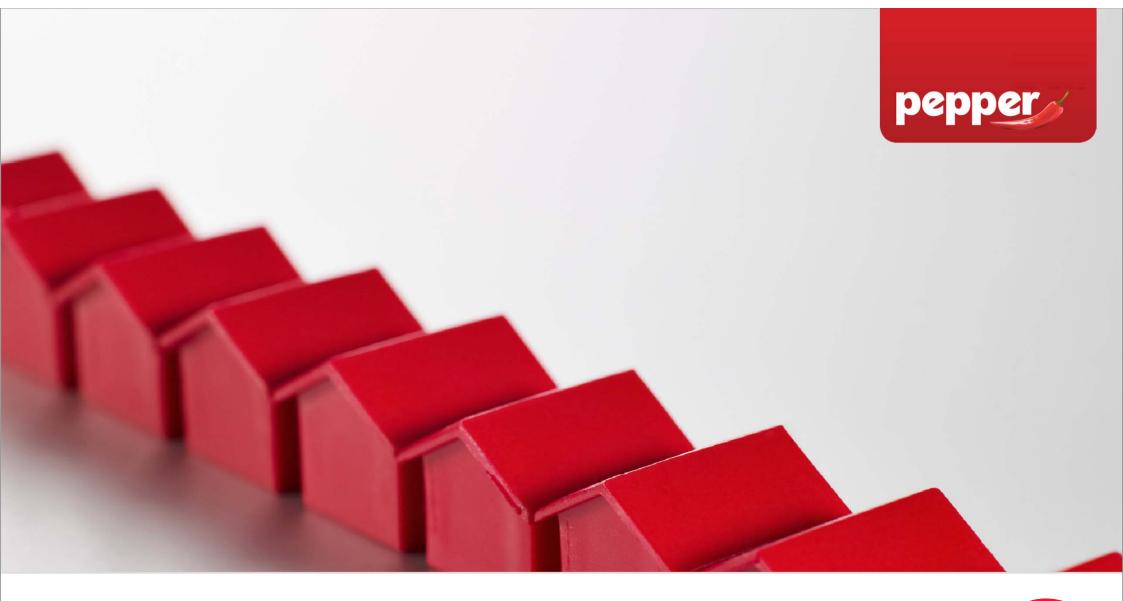
## Pro forma Income and PBT - International

Growing Servicing AUM increasingly being supplemented with new Lending AUM

			Pro forma	
	\$ millions	CY2014 Actual	CY2015 Prospectus	1H2015 Actual
	International Division			
1	Lending income	23.3	37.5	7.7
	Loan origination fees	0.5	-	-
2	Servicing and loan administration fees	78.4	119.3	57.0
3	Advisory and other income	6.8	2.5	0.6
	Total income	109.0	159.3	65.3
	Share of profit from associate	-	5.0	2.5
	Commission and direct marketing expenses	(2.9)	(5.7)	(2.0)
4	Employee compensation and benefits expenses	(58.5)	(87.9)	(41.5)
	Occupancy expenses	(6.3)	(9.3)	(4.2)
	Professional expenses	(7.7)	(6.8)	(4.4)
	Depreciation and amortisation expenses	(4.0)	(5.9)	(2.6)
	General and administration expenses	(18.3)	(16.1)	(8.3)
5	Profit before tax (International Division)	11.3	32.6	4.8
	AUM	23,706.0	35,609.9	31,645.9
	Servicing AUM	23,507.8	34,719.4	31,181.3
	Lending AUM	198.2	890.5	464.6
	Loan originations	197.8	1,069.8	395.4

 Growing originations from lending initiatives in Korea and Spain (see slide 6) alongside planned whole loan sales tracking to plan or better

- Servicing contracts won during 1H15 will have a full six month impact in 2H15
- Servicing contract boarded in Spanish business along with organic growth from strong origination volumes
- On-boarding of \$A5.6bn servicing contract in Ireland of ex Lloyds bank loans in 2H15 (no impact to CY15)
- In line with expectations
- Overheads slightly ahead of forecast driven mainly by UK and Korean timing differences not expected to present a risk to the forecast.
- Growing lending AUM increasingly offsets set up costs via strengthening revenue contribution
  - All new initiatives on track at current origination run rates
  - Majority of these initiatives become NPAT positive contributors by early 2016
  - Higher weighted average servicing AUM in 2H15



Outlook
Patrick Tuttle and Mike Culhane – Co Group CEOs

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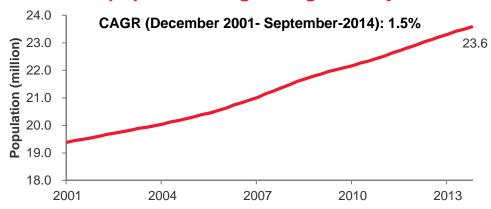
### Australia and New Zealand

### Positive macroeconomic fundamentals

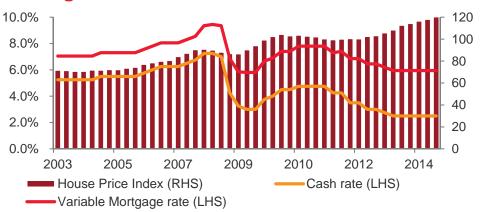


The macroeconomic environment for residential mortgage lending in Australia has been strong, and is forecast to remain supportive

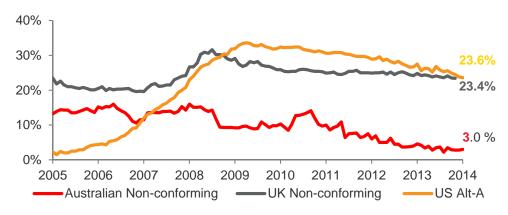
#### Australian population is growing steadily<sup>1</sup>



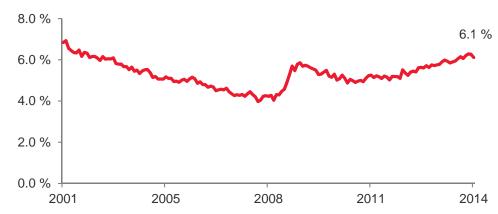
# Interest rates forecast to remain below long run average<sup>2</sup>



## Non-conforming delinquencies below international markets<sup>3</sup>



### Low Australian unemployment rate<sup>1</sup>



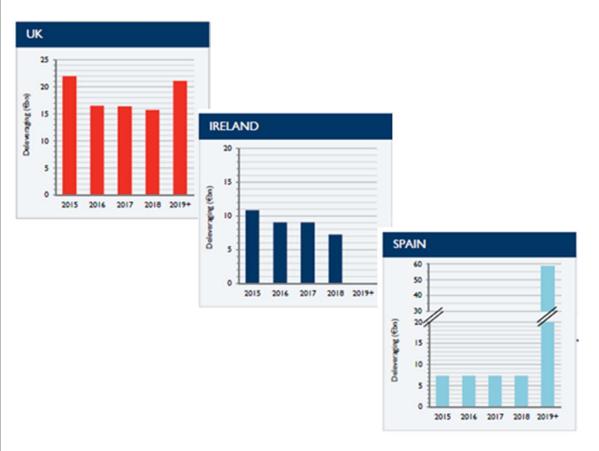
<sup>1.</sup> Australian Bureau of Statistics 2. House price index by Australian Bureau of Statistics; cash rate and variable mortgage rate published by Reserve Bank of Australia 3. Moody's, Australian Non-conforming Loans published on 25 August 2014

# European bank deleveraging creates further opportunities for Pepper



Continued servicing and lending opportunities as traditional banks withdraw to core lending markets

## Anticipated deleveraging of current Asset Management Agencies by Country of gross exposure (€bn)¹



#### **Opportunities for further growth in Europe**

#### 1. Increased outsourcing by banks

- —Only 5% of the GBP1.25 trillion UK mortgage market is outsourced, vs. Over 50% in the US<sup>2</sup>
- Banks increasingly looking for ways to cost effectively improve portfolio performance
- —Estimated €2 trillion of unwanted loans still sit on European Banks balance sheets³

#### 2. Servicing opportunities remain

- —Servicing opportunities with new UK challenger banks
- —Irish servicing market less competitive than UK
- —Increasing penetration driven by sale of "bad book" loans

Source:

- 1 C&W Corporate Finance
- 2 Computershare Management

3 Pw



## Benefiting from current operating environment



Historic low interest rate environment expected to continue fuelling borrower appetite for housing finance



Reduced home loan margin pressure as Banks increase margins to sustain historic ROE levels



Expected low unemployment rate trend reduces potential for increased delinquencies/defaults



Regulatory pressure on Bank capital requirements creates opportunity to target underserved market segments on a pricing for risk basis



Continued deleveraging and outsourcing of loan servicing by Banks provides opportunity for growth



## Reconfirm prospectus forecasts for CY15



Attractive financial profile: Strong growth, capital light and high revenue visibility



Integrated operating model across a business with global scale



Experienced global management team with deep operational expertise, a track record of performance through the cycle and demonstrated commitment to the business



Strong growth potential – new lending initiatives and pipeline of visible servicing opportunities driving future growth



Unlevered balance sheet provides flexibility to pursue growth



On track to meet CY15 prospectus forecast of \$47.0m adjusted NPAT





APPENDIX Additional information



## Statutory and pro forma reconciliation

Pro forma financial statements

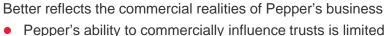
This presentation predominantly deals with pro forma financial information

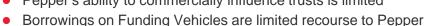
**Statutory financial statements** 

See Appendix A



**Deconsolidation of Funding Vehicles** 





- Pepper's income from Funding Vehicles is net of costs
- Deconsolidation of PIM holdings<sup>1</sup>



Adjustment for timing of certain acquisitions

• Adjustment for financial timing of acquisitions in Ireland, Spain and PrimeCredit



**Adjustments to reflect IPO** 

Enable comparability between historical and forecast periods

- Overlay of new management incentive plan and costs associated with being listed
- Revised capital structure
- Includes adjustment for acquisition of PrimeCredit (May 2015)

<sup>1.</sup> Pepper Investment Management. See Prospectus section 2.7.4 for more information

# Reconciliation of statutory and pro forma statements



	CY2014	CY2015	1H2015
\$ millions	Actual	Prospectus	Actual
Total Income			
Statutory revenue	423.4	509.5	225.3
Adjustments to de-consolidate the Funding Vehicles			
De-consolidation of income recorded by the limited-recourse			
Funding Vehicles	(272.8)	(316.0)	(146.6)
Recognition of coupon interest and distribution income			
received from the Funding Vehicles	64.4	93.9	41.6
Recognition of servicing and administration income			
received from the Funding Vehicles	20.9	21.8	9.6
Subtotal: Adjustments to exclude the limited-recourse			
Funding Vehicles	(187.5)	(200.3)	(95.3)
Adjusted total income (excluding limited-recourse			
Funding Vehicles)	235.9	309.2	130.0
Other adjustments			
Reporting reclassifications	(1.0)	(6.6)	1.2
PrimeCredit full year recognition (management fee)	-	1.4	1.4
Pro forma total income	234.9	304.0	132.6
NPAT			
Statutory NPAT	38.0	1.3	3.7
Net finance costs	4.8	5.4	2.9
Business acquisition transaction costs	-	3.0	2.7
New executive management LTI Scheme structure	(0.1)	(1.2)	(0.7)
Management LTI Scheme structure acceleration	-	32.2	5.1
Listed public company costs	(1.1)	(0.5)	(0.3)
PrimeCredit full year recognition (management fee)	-	1.4	1.4
PrimeCredit full year recognition (equity investment)	-	4.1	2.2
Offer transaction costs	-	0.6	
Income tax effect of adjustments and effective rate	(7.4)	(2.8)	(2.1)
Pro forma NPAT	34.2	43.5	14.9

Recognition on a pro forma basis of income received from first-loss capital and residual income units held by Pepper in limited recourse Funding Vehicles.

On a statutory basis income recognised by Funding Vehicle is recognised within the consolidated group.

Represents the recognition on a pro forma basis of income received by Pepper as contracted service and management provider to the limited recourse Funding Vehicles.

On a statutory basis, the consolidation process eliminates these transactions between Pepper and the limited-recourse vehicles.

- The net adjustment for certain items presented differently for statutory and pro forma disclosure purposes between Income and expenses eg:
- Deposit interest and loan losses
- Broker commissions

An adjustment made for the proposed executive management incentive structure for Pepper Group as a publicly listed business has been overlaid across the historical period.

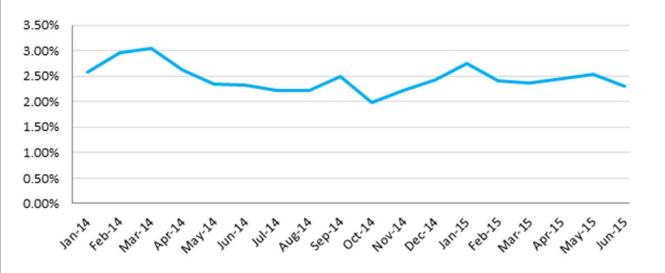
The adjustment reflects a "top up" above the existing incentive costs.



### Australia and New Zealand arrears

Recent improvement in delinquency rate

# 90+ Delinquency Rate – Pepper originated prime and non-conforming mortgages



### Pepper's collection approach

- Early detection, early resolution
- Adopts a cradle to grave collection approach
- Specialist, dedicated team collectors relieved of administrative tasks

### Pepper's credit exposure discipline

- Ceased lending in large mining areas 12 months ago (eg Hunter Valley, WA, FNQ)
- Continual monitoring of housing market valuations by post code through RP Data Core Logic

# Pro forma and Statutory consolidated cash flows



Cash flows from operating activities remain consistent with expectations

\$ millions	Statutory 1H2015	Pro Forma¹ 1H2015
1 Profit before tax	6.7	20.0
Non Cash Items:		
Servicing Income	(4.7)	(4.7)
Other Income	(3.4)	(5.6)
Interest Income	(1.0)	(1.0)
Interest expenses	6.9	6.9
Loan losses	8.8	8.8
3 Employee compensation and benefits expenses	5.6	1.2
Depreciation and amortisation expenses	3.2	3.2
Movement in working capital / balance sheet	(0.3)	(0.3)
Operating cash flow	21.8	28.5

 Profits before tax are typically realised on a timely and continual basis

Share of associate relating to Prime Credit Limited

• Long Term Management Incentive scheme adjustment

<sup>1.</sup> Pro forma profit before tax including limited recourse funding vehicles



## Disclaimer

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