



Annual Report & Appendix 4E
For the Financial Year Ended 30 June 2015

E&A Limited

ABN 22 088 588 425

This Final Report is provided to the Australian Stock Exchange (ASX) under ASX Listing Rule 4.3A.

Current Reporting Period:	Financial Year Ended 30 June 2015
Previous Corresponding Period:	Financial Year Ended 30 June 2014

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Results for announcement to the market

Financial Year Ended 30 June 2015

Revenue and Net Profit

	Change %		Amount \$'000
Revenue from ordinary activities*	(15.6%)	To	198,034
Reported net loss from ordinary activities after tax attributable to members	-	To	(24,421)
Loss from ordinary activities before interest and tax	-	To	(30,100)

* Excludes 'Other Income'

(Loss) / Earnings Per Share

	2015	2014
(Loss) / Earnings per share (diluted)	(18.33) cents	6.44 cents
(Loss) / Earnings per share (undiluted)	(18.33) cents	6.44 cents

Net Tangible Assets / (Liabilities)

	2015	2014
NTA / (NL) per share (undiluted)	(11.19) cents	14.59 cents

Dividends

	Amount per security	Percentage Franked %
Final dividend relating to FY14 (paid 28 November 2014)	2.75 cents	100%

No interim or final dividend has been declared or paid relating to the FY15 result.



REVIEW OF OPERATIONS

For the Financial Year Ended 30 June 2015

- Revenue of \$198.6 million and net loss after tax of \$24.4 million following impairment, provisioning for underperforming contracts and disputed outstanding claims of \$29.2 million and non-recurring restructuring costs, which combined total \$33.9 million.
- Safety record extended with LTI-free performance
- Successful integration of Tasman Power and establishment of Tasman Rope Access business
- Productivity & Profit Improvement Program underway to improve operating performance and reduce costs delivering annualised savings of approximately \$6 million to date
- Further \$2 million of annualised savings identified and to be delivered in FY16
- Strategic Funding Agreement with LIM Advisors securing a loan facility of US\$6.0 million with equity conversion rights
- Standby Funding Agreement with LIM Advisors of up to US\$4.0 million with equity conversion rights
- Funding arrangements will allow EAL to maximise the recovery of EAL's outstanding claims and meet working capital requirements
- Separation of the roles of Chairman and Managing Director with the Appointment of Mr John Nicholls as Independent Chairman and Mr Stephen Young as Managing Director
- Strategic Review Process to be undertaken following appointment of Independent Chairman

FY15 Statutory Results Summary EAL Group (000's)	Full Year FY15	Full Year FY14
Revenue*	198,573	235,405
EBIT / (LBIT) from continuing operations	(30,100)	14,014
Net interest expense	(4,797)	(3,101)
Net profit / (loss) before tax	(34,897)	10,913
Tax Benefit / (Expense)	10,476	(3,199)
Reported statutory net profit / (loss) after tax	(24,421)	7,714

* = includes Other Income

Diversified investment company, E&A Limited (ASX: EAL) (the 'Company' or 'Group'), today reported a statutory net loss after tax of \$24.4 million (FY14: \$7.7 million net profit after tax) for the financial year ended 30 June 2015. The reported result includes a number of non-recurring items totalling \$33.9 million.

In light of changing market conditions, EAL has taken significant steps throughout the 2015 financial year to reposition the business for the future. As a result, a number of one-off costs were incurred in the Company's reported loss relating to impairments of work-in-progress subject to variation, disruption and delay claims, provisions for underperforming contracts and charges relating to the restructuring of the business.

As part of its Productivity & Profit Improvement Program, EAL has achieved annualised savings of approximately \$6 million. In doing so, EAL realigned and right-sized the workforce in-line with market demand incurring one-off restructuring charges predominantly in the second half of FY15. These initiatives have delivered annualised cost savings of approximately \$6 million to date. A further \$2 million of annualised cost saving opportunities are forecast to be delivered in FY16.

EAL has performed a detailed review of its project cost to complete and work-in-progress of claim values. As a consequence EAL has impaired for underperforming contracts and disputed outstanding claims in relation to work performed by Ottoway Engineering. The underperforming contracts were substantially completed in July and August 2015.

In relation to disputed outstanding claims, EAL is at various stages of recovery, varying from preparation for trial, awaiting an arbiter's determination in regards of another claim, formal mediation and commercial negotiations.

The trading result also reflects the sharp deterioration in the volume of new construction work in the oil & gas and mining industries throughout FY15. EAL's largest clients operate in these sectors and have terminated existing contracts, deferred capital expenditure and downsized operations over the last year.

Lower utilisation of Ottoway Fabrication's workshop facility in Whyalla as a consequence of the uncertainty associated with the Renewable Energy Target (RET) also impacted FY15 performance.

Nevertheless, the wind tower manufacturing industry now appears set to embark on a significant growth phase following bipartisan support from the Federal Government which passed a bill in late June 2015, setting a target of 33,000 gigawatt hours to be generated from large-scale renewable energy projects by 2020. This necessitates approximately 1,500 to 2,000 new wind towers to be erected between now and 2020. Ottoway Fabrication is one of only two businesses in mainland Australia with wind tower manufacturing capabilities and expects to fully utilise its fabrication capacity as a result of the anticipated demand.

EAL is pleased to report that its most recent investment, Tasman Power, is successfully being integrated into the Group since acquisition in October 2014. Tasman Power is a specialised electrical contractor providing electrical and instrumentation services, including planning, scheduling, management and execution of electrical maintenance services, sustaining capital projects and shutdowns for major blue chip iron ore producers in Western Australia. Tasman Power has achieved strong growth in FY15, expanding its activity levels across its traditional customer base and securing new blue chip clients. EAL has invested in systems and processes including safety, quality and environmental accreditation in order to support this revenue growth.

During the second half of FY15, a new business unit, Tasman Rope Access, was established to provide industry leading rope access maintenance, installation and inspection services. Tasman Rope Access has received IRATA membership and also obtained safety, quality and environmental accreditation. EAL expects Tasman Rope Access to make a positive contribution to EAL's FY16 revenue and earnings.

STRATEGIC FUNDING AGREEMENT WITH LIM ADVISORS

On 31 August 2015, E&A Limited entered into a two year Loan Facility Agreement for an initial advance of US\$6 million with a further standby facility of US\$4.0 million provided by LIM Opportunistic Credit Master Fund, a fund managed by the LIM Advisors Limited, ("together referred to as "LIM").

The facility will provide EAL with the funding necessary to maximise the recovery of its outstanding contract claims and support the working capital requirements of EAL's businesses.

EAL is pleased to be collaborating with LIM who are looking to increase their exposure to Australian mining services businesses.

The term of the loan is 24 months and EAL is expected to make early repayments as it resolves its contract claims. LIM also has equity conversion rights for the initial drawn amount of US\$6.0 million at 18 cents a share on 30 September 2016, the repayment by EAL after that date or at the conclusion of the loan term. LIM will have further equity conversion rights on the standby loan facility amount for \$4.0 million at 25 cents per share on 30 September 2016, the repayment by EAL after that date or at the conclusion of the loan term in the event this facility is drawn down by EAL.

LIM Opportunistic Credit Master Fund has the right to convert the loan to E&A Limited shares at 18 cents (US\$6m) and 25 cents (US\$4m plus capitalised interest) at the earlier of repayment by E&A Limited or at the conclusion of the loan term.

The key terms of the convertible loan facility are:

- Amount: Convertible loan facility of up to US\$10 million with drawdowns of:
 - US\$6 million initial advance facility; and
 - US\$4 million standby advance facility.
- Term: 24 months
- Interest Rate: 10% p.a. payable quarterly in arrears and 10% p.a. capitalised onto the principal loan on a quarterly in arrears basis payable on the earlier of prepayment or expiry.
- Security: Second ranking general security over EAL and its subsidiaries, second ranking real property mortgage over land of E&A Group's Whyalla facility.
- Conversion: Conversion of the initial US\$6 million loan plus capitalised interest to E&A Limited shares at 18 cents. In the event E&A Limited draws down on the standby facility of US\$4 million, LIM also has the right to convert the standby loan facility plus capitalised interest at 25 cents. In respect of both advances, these conversion rights apply at any time up to 30 September 2016 and are available thereafter at the time of any repayment by E&A Limited, including the repayment of the remaining balance at the conclusion of the loans.

EAL will call an Annual General Meeting in October 2015 at which time a resolution in regards to the conversion rights under the LIM's term loan facility will be tabled for a shareholders vote.

The EAL Board of Directors intend to unanimously recommend a vote in favour of any such shareholder resolution, and the Executive Directors, Messrs Young and Vartuli, have entered into an agreement to vote in favour of the resolution.

LIM Advisors Limited is an Asian-focused multi strategy investment group, founded in 1995 by George W. Long, originally under the name Long Investment Management Limited ("LIM"). LIM is based in Hong Kong and has wide regional coverage, with additional research offices in Tokyo, Beijing and London. LIM has extensive investment expertise across the region and has been investing in credit and equities since the firm's inception.

APPOINTMENT OF AN INDEPENDENT CHAIRMAN & STRATEGIC REVIEW

In conjunction with the strategic funding agreement with LIM, EAL is pleased to announce the appointment of Mr John Nicholls to the EAL Board of Directors as Independent Chairman, effective 1 September 2015.

Mr Nicholls will oversee the Strategic Review of the Company which will include the consideration of divestment opportunities of EAL's current portfolio of investments.

EAL's existing Executive Chairman, Mr Stephen Young, will assume the role of Managing Director, which will enable him to focus on the resolution of the outstanding contract claims and the delivery of the FY16 budget.

The change to the composition of the Board of Directors separates the roles of Chairman and Managing Director and meets the requirements of ASX Best Practise Corporate Governance Principles. Mr Nicholls has over 30 years' experience as a Chairman, Director and Chief Executive of listed and private companies across the Asia Pacific with direct industry experience encompassing manufacturing, trading, distribution, steel fabrication, mining services and waste management. More recently, he has conducted a number of strategic consulting assignments for various public companies in Australia.

Mr Nicholls holds a B.Comm and a M.B.A. from the University of New South Wales.

OPERATIONAL OVERVIEW

Safety & Our People

As at 30 June 2015, EAL subsidiaries' workforce totalled 664 people. This represents a 28% reduction in employee numbers since 30 June 2014, in-line with slowing market activity.

The safety of E&A Limited's operating entities' employees and those who work alongside them continues to be management's primary objective and is a key performance measure of all operating subsidiaries. EAL has yet again extended its record safety performance during the period.

As at 28 August 2015, all of EAL's subsidiaries extended their Lost Time Injury (LTI) free periods and reported the following statistics:

Subsidiary	LTI Free Days	LTI Free Hours Worked
ICE Engineering	3,314	>1,700,000
Fabtech	2,160	>1,500,000
QMM	2,044	>480,000
Ottoway Engineering	1,820	>2,600,000
Ottoway Fabrications	1,747	>1,150,000
Tasman Power	1,526	>770,000
Heavymech	961	>140,000

Blucher and Equity & Advisory are LTI free since their inception.

EAL recorded pleasing Workers' Compensation performance in its inaugural year under self-insurance in South Australia reducing its open claims from 11 down to 4 claims and successful and expeditious Return-To-Work outcomes.

Productivity & Profit Improvement Program

During the second half of FY15, EAL has made significant progress with its Productivity & Profit Improvement Program. This has resulted in a reduction in direct and indirect headcount, the closure / consolidation of several facilities and the sale of surplus plant and equipment. The annualised savings realised to date are in the order of \$6 million per annum. The key areas of focus of the P&PIP are:

- realigning cost structures to ensure overheads reflect the reduced activity levels experienced in the markets in which we operate and protect margins;
- streamlining and simplifying the operating model;
- driving increased discipline, accountability and efficiency throughout the organisation;
- increased reporting against productivity and targets; and
- working closely with our customer and suppliers to drive productivity and reduce costs.

EAL's ongoing P&PIP continues and further benefits have been identified for delivery in FY16 in the order of an additional \$2 million of annualised savings.

FINANCIAL OVERVIEW

Cashflow

EAL recorded negative cashflow from operations, before interest and tax, of \$14.5 million and after payment of interest and tax, a net outflow of \$22.6 million from operating activities.

The operating cash flow performance during the period has been impacted by working capital funding requirements associated with large construction projects undertaken on major projects for iron ore and infrastructure clientele subject to variation, disruption and delay claims and negative cashflows relating to two underperforming major projects which concluded in July and August 2015 respectively.

EAL has progressed the resolution of significant variation, disruption and delay claims throughout the year and is working to resolve these claims as promptly as possible.

Net Debt & Gearing

Net debt at 30 June 2015 was \$77.4 million, compared with \$44.6 million at the prior corresponding period. Gearing at 30 June 2015 was 61% (as measured by the ratio of net debt to net debt plus shareholder equity). The increase in debt included the funds borrowed to acquire Tasman Power in October 2014. In addition to the acquisition, net debt was impacted by the additional working capital required to fund the works undertaken for iron ore and infrastructure projects which are subject to contract variation, disruption and delay claims.

EAL's longstanding financier, the National Australia Bank, subsequent to 30 June 2015 agreed to convert \$31 million of current overdraft debt into commercial bills due 31 August 2016 which are to be repaid from the collection of proceeds from the disputed variation, disruption and delay contract claims.

Dividends

The Board does not intend to declare a dividend relating to FY15.

OPERATING SEGMENTS ACTIVITY

Detailed comments in respect of EAL's operating segments are presented below.

Heavy Mechanical & Electrical Engineering

Heavy Mechanical & Electrical Engineering	FY15	FY14
Revenue (\$'000s)	128,160	166,117
EBIT (\$'000s)	(30,142)	4,231

Heavy Mechanical and Electrical Engineering comprises the services provided by Ottoway Engineering Pty Ltd (**Ottoway Engineering**), Ottoway Fabrication Pty Ltd (**Ottoway Fabrication**) and ICE Engineering & Construction Pty Ltd (**ICE**).

Contribution from this segment has been significantly impacted by the one-off items relating to impairment of work-in-progress subject to variation, disruption and delay claims and provisions for underperforming contracts at Ottoway Engineering and charges relating to the restructuring of the business.

These non-recurring items, coupled with underutilisation of Ottoway Fabrication's Whyalla facility due to the RET uncertainty, cancelled work, restructuring costs and subdued demand levels in the iron ore and oil & gas sectors, have offset the positive contribution generated by ICE.

The outlook for the wind tower market has drastically improved since late June 2015 after the Federal Government's revised RET underpinning significant activity over the next 5 years. Ottoway Fabrication is set to capitalise from its substantial investment in wind tower construction capability and capacity over the past three years. Ottoway Fabrication currently has more than \$300 million of tenders in relation to wind tower manufacturing projects, with major wind farms being within close proximity of its Whyalla based workshop.

ICE has established a strong foothold in the hydrocarbons sector, whilst retaining presence in the mining and infrastructure industry. Through a longstanding relationship with Santos, ICE has maintained its position in the Cooper Basin working on a number of electrical upgrades and plant installations. Further client relationships were established in FY15 expanding ICE's service offering to WA and NT. ICE's FY15 result contributed positively to the segment's performance.

Water & Fluid Solutions

Water & Fluid Solutions	FY15	FY14
Revenue (\$'000s)	40,394	66,945
EBIT (\$'000s)	(285)	7,797

This segment comprises the services provided by Fabtech Australia Pty Ltd (**Fabtech**) and Blucher (Australia) Pty Ltd (**Blucher**).

As foreshadowed, activity in this segment has significantly contracted in terms of revenue and earnings as a result of various factors including the completion of Phase 1 upstream water treatment facilities necessary to feed the Curtis Island LNG facilities and the impact of lower commodity prices on greenfield construction projects.

As previously advised, Fabtech was unsuccessful in finalising contract terms on a significant installation contract in August 2014, that resulted in a gap in Fabtech's FY15 installation program. Fabtech's FY15 performance was further impacted by delays to the commencement of a number of planned projects that will result in these works now being substantially performed and earnings realised in FY16.

Despite the declining demand for Coal Seam Gas water infrastructure, Fabtech has grown its overall market share in the past 8 months and remains Australia's leading supplier and installer of geomembrane liners and floating covers.

Fabtech's national presence, capacity, experience and technical capability remain strong competitive advantages and position Fabtech strongly for large and complex environmental projects in the landfill, water infrastructure, resources and mining sectors.

The increasing complexity and regulation of landfill containment and mine site remediation will increase demand for Fabtech's unique capabilities. Generational replacement of existing floating covers and an increased focus from water authorities on the use of floating cover technology for its potable water storages, to reduce evaporation loss, will also see an increased demand for Fabtech's industry leading floating cover design and installation services.

The outlook for the next 12 months remains challenging, however Fabtech is well placed to manage these market conditions having commenced FY16 with a strong order book and with a number of significant tenders for which it is shortlisted.

Blucher delivered a positive contribution to the segment's result despite a competitive market with increased margin pressure.

Blucher has seen a significant shift in the industry segments using its products during FY15. The health and food industries grew significantly whilst oil & gas sector experienced a downturn. Blucher's diverse customer base has ensured this shift resulted in continued success of sales with a change in the product mix sold. Blucher has rationalised costs to stay in line with this shift.

Blucher continues to invest in innovation and new products, which as a result will see an improvement in sales and earnings in FY16 as these investments come online.

Maintenance Engineering & Plant Construction

Maintenance Engineering & Plant Construction	FY15	FY14
Revenue (\$'000s)	41,235	18,190
EBIT (\$'000s)	1,741	841

Note 1: Tasman Power's results included from effective acquisition date of 24 October 2015.

The Maintenance Engineering and Plant Construction segment comprises the services provided by Quarry & Mining Manufacture Pty Ltd (**QMM**), Heavymech Pty Ltd (**Heavymech**) and Tasman Power Holdings Pty Ltd (**Tasman Power & Tasman Rope Access**).

Tasman Power has been a successful acquisition for EAL providing increased exposure to the significant electrical maintenance requirements of the large iron producers in Western Australia. Tasman Power has been working collaboratively with its customers to deliver total cost reductions for its services through development of joint cost saving measures and productivity enhancements.

Tasman Power provides superior customer service with industry leading experience, safety, quality and delivers total cost savings for asset owners as a consequence of Tasman Power's site knowledge, responsiveness to unplanned breakdowns and on-time delivery of shut down maintenance.

Tasman Power has grown its maintenance presence in Western Australia iron ore electrical maintenance market since acquisition and continues to grow its pool of highly skilled electricians.

As part of Tasman Power's continued drive for innovation and customer service, a new business called Tasman Rope Access was established in the second half of FY15 to provide industry leading rope access maintenance, installation and inspection services. EAL expects this division will generate a positive contribution to the turnover and earnings of EAL in FY16.

QMM faced reduced market demand for its services in FY15 and challenging cost conditions on plant construction and project delays. Despite this, QMM contributed positively to the segment's result in the second half of FY15 as a result of cost saving initiatives and improved revenue from onsite works.

Heavymech experienced softer market conditions in refurbishment and breakdown work. Heavymech has also restructured its workforce and lowered its cost base in line with market activities achieving increased productivity through initiatives implemented in the second half of FY15. Market activity remains subdued however Heavymech, as South Australia's leading machine shop with the largest machining capability and capacity, continues to attract improving order intake in early FY16.

Investment & Corporate Advisory

Investment & Corporate Advisory	FY15	FY14
Revenue (\$'000s)	7,847	6,314
EBIT (\$'000s)	(1,414)	1,145

The Investment and Corporate Advisory segment comprises the services provided by Equity & Advisory Ltd (**Equity & Advisory**) and includes the listing and corporate costs associated with the parent entity, EAL.

Earnings have been impacted by the realisation of a bad debt for work performed in the prior year and a significant impairment of outstanding work-in-progress, work undertaken in regards to the acquisition of Tasman Power and higher corporate costs, including legal costs relating to the recovery of outstanding claims for EAL's operating subsidiaries.

Throughout FY15, activity in the mergers, acquisitions and divestments remained flat. Equity & Advisory's revenues were predominantly internally generated in the second half of FY15. This is expected to continue during the first half of FY16 as work is directed to the resolution of major claims, the Productivity & Profit Improvement Plan and Strategic Review initiatives.

OUTLOOK

Major construction projects activity remains subdued however the trend of growing maintenance, shutdown and sustaining capital project in the oil & gas and mining sectors continues. EAL has strategically repositioned its businesses, focusing on maintenance and sustaining capital projects which enjoy a lower contractual risk than major lump sum contracts and stronger recurring work profile.

EAL expects to benefit from the full year earnings contribution from Tasman Power and the newly established Tasman Rope Access business in FY16.

Several EAL subsidiaries have started FY16 with improved order books and increased tendering activity. EAL subsidiaries have a number of major tenders imminent for decision with commencement in first half FY16.

The new RET underpins demand of about 1,500 to 2,000 wind towers over the next 5 years to 2020. EAL is well positioned to capitalise on the anticipated surge of activity. Ottoway Fabrication is one of only two specialist mainland wind tower manufacturers and anticipates to fully utilise the capacity of its Whyalla facility.

In the medium to long-term, EAL expects to benefit from the recently announced \$39 billion of defence shipbuilding budget for the construction of the new class corvettes and frigates to be built in its home state of South Australia. EAL has sophisticated naval construction expertise gained during the construction of the Air Warfare Destroyer project.

EAL expects to capitalise on the benefits of the Productivity & Profit Improvement Program which has been implemented predominantly over the second half of FY15 with annualised savings of approximately \$6 million. EAL remains focused on delivering a further annualised \$2 million of identified productivity improvements and cost savings in FY16.

Annual Financial Report

For the Financial Year Ended 30 June 2015

E&A Limited

ABN 22 088 588 425








COMPANY OVERVIEW

E&A Limited is a diversified South Australian based investment and engineering services group comprising the following wholly owned operating businesses:





SEGMENT	OPERATING COMPANIES		SERVICES	INDUSTRY EXPOSURE	EMPLOYEES
Investment & Corporate Advisory	E&A Limited		<ul style="list-style-type: none"> Comprehensive range of corporate advisory services relating to the analysing, negotiating, financing and completing of business transactions for external and internal clients 	<ul style="list-style-type: none"> Public Private Government organisations E&A Limited subsidiaries 	12
	Equity & Advisory		<ul style="list-style-type: none"> Investment and Corporate Advisory also provides a range of corporate advisory services to E&A Limited subsidiaries as they continue to expand both organically and through acquisition 		
Water & Fluid Solutions	Fabtech Australia		<ul style="list-style-type: none"> Flexible geomembrane liners and floating covers for dams, reservoirs, tunnels, channels and landfills 	<ul style="list-style-type: none"> Industrial Mining Waste water Waste management Ship building Food & beverage processing Potable and waste water containment Agriculture 	89
	Blucher Australia		<ul style="list-style-type: none"> Drainage and supply systems for industrial and commercial applications 		



COMPANY OVERVIEW (Continued)

SEGMENT	OPERATING COMPANIES		SERVICES	INDUSTRY EXPOSURE	EMPLOYEES
Heavy Mechanical & Electrical Engineering	Ottoway Engineering		<ul style="list-style-type: none"> Pipe fabrication and installation involving all aspects of turn-key project management including design, engineering, procurement, manufacture, fabrication, machining, installation and maintenance 	<ul style="list-style-type: none"> Industrial Petro-chemical Oil & gas Mining Water Defence Power generation Infrastructure Petro-chemical 	402
	Ottoway Fabrication		<ul style="list-style-type: none"> Steel fabrication and structural engineering services, including project management, design, engineering support, procurement and erection 		
	ICE Engineering & Construction		<ul style="list-style-type: none"> Electrical engineering including the design of electrical control systems for heavy industry, manufacturing and installations 		

COMPANY OVERVIEW (Continued)

SEGMENT	OPERATING COMPANIES		SERVICES	INDUSTRY EXPOSURE	EMPLOYEES
Maintenance Engineering & Plant Construction	Tasman Power		<ul style="list-style-type: none"> Electrical services specialising in the planning, management and execution of electrical maintenance for major iron ore producers in Western Australia 	<ul style="list-style-type: none"> Mining Power Quarry Recycling Heavy industrial 	202
	Tasman Rope Access		<ul style="list-style-type: none"> Rope access maintenance and shutdown services 		
	Heavymech		<ul style="list-style-type: none"> Breakdown and repair services to the heavy industrial, mining and power generation industries 		
	QMM		<ul style="list-style-type: none"> Equipment, spare parts, plant construction and repair, and onsite maintenance to the quarry, recycling and mining sectors 		



DIRECTORS' BIOGRAPHIES

Information on directors

The following persons acted as directors of the Company during the year and up to the date of this report.

MR STEPHEN YOUNG *B. Ec, FCA, FAICD*

Executive Chairman,

Stephen Young is the Executive Chairman of E&A Limited and its subsidiaries. Stephen has a Bachelor of Economics, is a Chartered Accountant and a Fellow of the Institute of Company Directors. Stephen has more than 35 years experience involving large corporate advisory, corporate recovery, business turnaround, listed public and private advisory and board engagements.

Stephen was a senior employee and partner of Allert Heard & Co, a specialist corporate recovery firm and a member of the Ferrier Hodgson Group from 1979 to 1989. Stephen was Managing Partner of Arthur Andersen's Adelaide office following their merger with Allert Heard & Co from 1989 to 1997. Stephen was a member of the Arthur Andersen Worldwide Advisory Council for a two year term from 1991 and held a number of national and international leadership positions within the firm.

Stephen has been retained on a number of listed public company boards often in a "turnaround" capacity, Government business enterprises, sporting and charitable boards including Adelaide Football Club, A Raptis & Sons Pty Ltd (current), ASC Pty Ltd (formerly Australian Submarine Corporation), Adelaide University Council (current), aiLimited, Common Ground (current), ETSA Corporation, Land Management Corporation, Major Projects Task Force (Olsen Government), Michell Australia Group, Shaw and Smith (current) and the Premier's Roundtable (SA).

MR MARK VARTULI *M. Comm, B.Com, FCA*

Executive Director,

Mark Vartuli is the Managing Director of Equity & Advisory and specialises in providing commercial advice in relation to capital raisings, mergers and acquisitions, divestments, infrastructure projects and corporate restructures.

Mark is an Executive Director of E&A Limited and sits on the board of its subsidiaries.

Over the past fifteen years Mark has acted as the commercial advisor on transactions involving the sale, purchase and valuation of businesses and infrastructure projects which have a cumulative value in excess of \$5 billion.

Mark is also a retained advisor to a number of leading Australian private companies. Prior to joining Equity & Advisory in April 1998, Mark worked for Arthur Andersen in their Assurance and Business Advisory Division and is a Fellow of the Institute of Chartered Accountants and holds a Masters in Commerce.



DIRECTORS' BIOGRAPHIES

MR MICHAEL ABBOTT AO, QC, LLB

Non-Executive Director,

Michael Abbott is a Barrister resident in South Australia. He graduated with a law degree from The University of Adelaide in 1965 and commenced in private practice in 1966. He is a past President of the South Australian Bar Association and has appeared as Counsel in a number of significant cases and Royal Commissions in Australia. In 2006 he represented six of the officers of AWB at the Cole Commission into Iraqi wheat payments in Sydney. Michael also acted for the Non-Executive Directors of the State Bank of South Australia and Beneficial Finance Pty Ltd during the Royal Commission into the State Bank of South Australia and in the subsequent litigation against the bank's Directors. He has lectured on corporate responsibility, the fiduciary duties of Directors and other topics relating to the role of Directors.

Michael is the Chairman of the Legal Services Commission and Chairman of the Festival Centre Trust.

MR MICHAEL TERLET AO, MBA FAIM, FAICD, JP(ret)

Non-Executive Director,

Michael Terlet is Chairman of ACHA Hospital Group, Tidswell Financial Services Ltd, Operation Flinders Foundation, International Centre of Excellence in Water Resources Management and a director of Statewide Super.

Michael was responsible for the formation and growth of Australia's largest private sector defence and aerospace company, AWA Defence Industries, from 1978 to 1992. In 1991, he was recognised and made an officer of the General Order of Australia for contributions to industry and export.

He has undertaken a number of directorships in both private and public companies and has served as Chairman of Australia's largest privately owned water company, United Water International Pty Ltd, Workcover, SA Centre for Manufacturing, Defence Manufacturing Council SA (MTIA), South Australian Small Business Advisory council, SDS Corporation Ltd and as President of the South Australian Employers Chamber of Commerce and Industry and the Engineering Employers Association.

MR DAVID KLINGBERG AO, FTSE, DUniSA, B.Tech (Civil), FIEAust, FAusIMM, FAICD, KSJ

Non-Executive Director,

David Klingberg is an Engineer with over 40 years experience in project development and business management and governance. David holds a number of non-executive board appointments with both private and public bodies. He is the Chairman of Centrex Metals Limited, a director of Codan Limited and a director of Litigation Lending Services Ltd. David is also patron of the Cancer Council of South Australia and the St Andrew's Hospital Foundation.

Formerly Managing Director of Kinhill Limited, one of Australia's largest professional engineering firms operating as consultants and contractors in the resources and public infrastructure sectors, David has developed substantial professional expertise in project evaluation, management and systems and in the structuring of major infrastructure projects.



ANNUAL FINANCIAL REPORT

Financial report for the financial year ended 30 June 2015

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CORPORATE GOVERNANCE STATEMENT

The Board of Directors is committed to ensuring the Group is properly directed and accordingly the Directors have adopted corporate governance policies and practices designed to continue to promote the responsible management and conduct of E&A Limited's business. The main policies and practices currently in place are summarised below. In addition, many governance elements are set out in the Constitution.

The overriding objective of the corporate governance practices adopted by the Company is to maintain and increase shareholder value in the Company within an appropriate framework that protects the rights and interests of shareholders and ensures the Company and its controlled entities are properly managed. The objective is supported by an organisation-wide commitment to the highest standards of legislative compliance and financial and ethical behaviour.

A summary of how the Company complies with the ASX Corporate Governance Council's Principles of Good Corporate Governance and Recommendations is included below. In summary, E&A Limited has departed from the Guidelines in one key area as the Chairman is not an independent director because he holds the position equivalent to a Chief Executive Officer.

As outlined in the Review of Operations, subsequent to the financial year-end, the Board has resolved to appoint an Independent Director as Chairman, consistent with the ASX Corporate Governance Council's Principles of Good Corporate Governance and Recommendations.

The various charters and policies are available on the E&A Limited website: www.ealimited.com.au.

The Company's corporate governance statement is structured with reference to the principles and recommendations, which are outlined in the following pages.



CORPORATE GOVERNANCE STATEMENT

ASX Principle	Status	Reference/Comment
Principle 1: Lay Solid Foundations for Management and Oversight		
1.1 A listed entity should disclose: <ul style="list-style-type: none"> a) The respective roles and responsibilities of its board and management; and b) Those matters expressly reserved to the board and those delegated to management. 	Complying	<p>The Board has adopted a Corporate Governance Board Charter which establishes the role of the Board and its relationship with management.</p> <p>The role of the Board of Directors of the Company, as defined by the Board Charter, is to use its expertise to develop, review and implement the strategic direction of the Company while at all times representing the shareholders, protecting the interests of the Company and fulfilling the Board's duties and obligations under the Company's constitution, and the Corporations Act 2001 (Cth).</p> <p>The Board Charter sets out the following key responsibilities and functions of the Board:</p> <ul style="list-style-type: none"> ▪ regularly considering and monitoring the implementation of corporate strategies and objectives, including E&A Limited's control and accountability systems; ▪ appointing and removing the Managing Director/Chief Executive Officer and where appropriate ratifying the appointment and removal of senior executives; ▪ monitoring and evaluating the performance of all Group management teams and the implementation of corporate strategies and performance objectives; ▪ approving and monitoring compliance with systems of financial reporting, continuous disclosure, corporate governance, legal requirements and ethical standards; ▪ approving and monitoring major capital expenditure, capital management and acquisitions and divestitures; ▪ reviewing, ratifying and monitoring systems of risk management and internal control, codes of conduct and legal compliance; ▪ ensuring appropriate resources are available to senior executives; ▪ issuing securities in E&A Limited and establishing any incentive plans for directors and/or staff; ▪ confirming that audit arrangements (including internal and external) are in compliance with all legal requirements and reviewing E&A Limited's policies on such issues; and ▪ delegating an appropriate level of authority to management. <p>The Board retains ultimate authority over management; however, as is customary, the Board has delegated authority over the day-to-day management of E&A Limited to the Executive Directors and in-turn to management.</p>

ASX Principle	Status	Reference/Comment
Principle 1: Lay Solid Foundations for Management and Oversight		
1.2 A listed entity should: <ul style="list-style-type: none"> a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director. 	Complying	<p>To assist in the execution of its responsibilities, the Board has established a Nomination and Remuneration Committee (“Remuneration Committee”) and an Audit and Risk Management Committee (“Audit Committee”). These committees have written charters.</p> <p>The following information about a candidate standing for election or re-election as a director is provided to security holders to enable them to make an informed decision on whether or not to elect or re-elect a candidate:</p> <ul style="list-style-type: none"> ■ biographical details, including their relevant qualifications, experience and the skills they bring to the board; ■ details of any other material directorships currently held by the candidate; ■ any material adverse information revealed by the checks E&A Limited has performed concerning the director; ■ details of any interest, position, association, or relationship that might influence in a material respect the director’s capacity to bring an independent judgement to bear on issues before the board and to act in the best interests of the entity and its security holders in general; ■ the term of office already served by the director (if applicable); ■ if the board considers the director to be an independent director, a statement to that effect; and ■ a statement by the board as to whether it supports the election or re-election of the candidate.
1.3 A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	Complying	<p>Each new non-executive Director is required to sign and return a letter of appointment which sets out the key terms of the Director’s appointment. The content of the letters of appointment for new non-executive Directors is consistent with the ASX principles.</p> <p>E&A Limited also has formal employment contracts in place with the Executive Directors which describe amongst other things, their term of office, duties, rights, responsibilities and entitlements. E&A Limited conducts annual performance reviews of all senior management. E&A Limited will conduct a review of Directors’ performance before the end of the calendar year.</p>

ASX Principle	Status	Reference/Comment
Principle 1: Lay Solid Foundations for Management and Oversight		
1.4 A company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	Complying	<p>The role of the company secretary includes:</p> <ul style="list-style-type: none"> ■ Advising the board and its committees on governance matters; ■ Monitoring that board and committee policy and procedures are followed; ■ Coordinating the timely completion and despatch of board and committee papers; ■ Ensuring that the business at board and committee meetings is accurately captured in the minutes; and ■ Helping to organise and facilitate the induction and professional development of directors. <p>Each director has the ability to communicate directly with the company secretary and vice versa.</p>
1.5 A listed entity should: <ul style="list-style-type: none"> a) Have a diversity policy which includes requirements for the board or a relevant committee of the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them; b) Disclose that policy or a summary of it; and 	Complying	<p>E&A Limited is a 'relevant employer' as defined under the Workplace Gender Equality Act.</p> <p>The Company has established a Group Diversity Policy which is available on the Company's website.</p> <p>The Company believes its people are its greatest asset and is strongly committed to the principles of diversity and to promoting a culture that supports the development of a diverse mix of employees throughout all levels of the organisation.</p> <p>Key objectives set by the Board in achieving diversity are as follows:</p> <ul style="list-style-type: none"> ■ To create a diverse workforce; ■ To ensure employment and career progression determined by merit, competency, qualifications and ability to effectively perform the role; ■ To ensure work practices have the flexibility to support achievement of E&A Limited's diversity objectives; ■ To promote indigenous employment in the workforce; ■ To promote apprenticeships within our workforce; ■ To proactively pursue 457 VISA employment of skilled tradespersons where shortfalls exist in Australian workforce skills and sponsor Australian citizenship of these skilled workers; ■ Provide relevant and challenging professional development and training opportunities for employees; and ■ Provide flexible work arrangements to accommodate family commitments, cultural traditions and other personal choices of employees.

ASX Principle	Status	Reference/Comment																																												
<div>c) Disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity’s diversity policy and its progress towards achieving them, and either:<div>i. The respective proportions of men and women on the board, in senior executive positions and across the whole organisation; or</div><div>ii. If the entity is a ‘relevant employer’ under the Workplace Gender Equality Act, the entity’s most recent ‘Gender Equality Indicators’, as defined in and published under that Act.</div></div>		<div>The Board is pleased to advise progress continues to be made in achieving the above objectives and reports the following key achievements for the year ended 30 June 2015:</div> <div><div><div>▪ Enhancement of E&A Limited’s Indigenous Reconciliation Action Plan to promote the recruitment of Indigenous Australians;</div><div>▪ Continued promotion of the Group Diversity Policy;</div><div>▪ Continued support of professional development programs undertaken by employees; and</div><div>▪ Continued provision of flexible work arrangements to accommodate family commitments and cultural traditions of employees.</div></div></div> <div>E&A Limited reports on the Group’s gender profile as part of its annual reporting requirements to the Workplace Gender Equality Agency. A copy of E&A Limited’s report can be found at https://www.wgea.gov.au/</div> <div>The following table provides an overview of the Group’s gender profile at 31 March 2015:</div> <table><tr><th>Role / Position</th><th>Female</th><th>Male</th><th>Total</th></tr><tr><td>Directors</td><td>-</td><td>5</td><td>5</td></tr><tr><td>Managers</td><td>6</td><td>51</td><td>57</td></tr><tr><td>Professionals</td><td>6</td><td>50</td><td>56</td></tr><tr><td>Technicians and Trade</td><td>6</td><td>479</td><td>485</td></tr><tr><td>Clerical and Administrative</td><td>39</td><td>9</td><td>48</td></tr><tr><td>Business Development</td><td>-</td><td>7</td><td>7</td></tr><tr><td>Machinery Operators and Drivers</td><td>-</td><td>4</td><td>4</td></tr><tr><td>Labourers</td><td>1</td><td>19</td><td>20</td></tr><tr><td>Apprentices</td><td>1</td><td>27</td><td>28</td></tr><tr><td>Total</td><td>59</td><td>651</td><td>710</td></tr></table>	Role / Position	Female	Male	Total	Directors	-	5	5	Managers	6	51	57	Professionals	6	50	56	Technicians and Trade	6	479	485	Clerical and Administrative	39	9	48	Business Development	-	7	7	Machinery Operators and Drivers	-	4	4	Labourers	1	19	20	Apprentices	1	27	28	Total	59	651	710
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ASX Principle	Status	Reference/Comment
Principle 1: Lay Solid Foundations for Management and Oversight		
1.6 A listed entity should: <ul style="list-style-type: none"> a) Have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and b) Disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process. 	Complying	<p>To assist in the execution of its responsibilities, the Board has established a Nomination and Remuneration Committee ("Remuneration Committee") and an Audit and Risk Management Committee ("Audit Committee"). These committees have written charters.</p> <p>The Remuneration Committee is responsible for periodically evaluating the performance of the board and individual directors.</p> <p>A performance evaluation was undertaken in the reporting period in accordance with the process developed by the Remuneration Committee.</p>
1.7 A listed entity should: <ul style="list-style-type: none"> a) Have and disclose a process for periodically evaluating the performance of its senior executives; and b) Disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process. 	Complying	<p>To assist in the execution of its responsibilities, the Board has established a Nomination and Remuneration Committee ("Remuneration Committee") and an Audit and Risk Management Committee ("Audit Committee"). These committees have written charters.</p> <p>The Remuneration Committee is responsible for periodically evaluating the performance of senior executives.</p> <p>A performance evaluation was undertaken in the reporting period in accordance with the process developed by the Remuneration Committee.</p>
Principle 2: Structure the Board to Add Value		
2.1 The board of a listed entity should: <ul style="list-style-type: none"> a) Have a nomination committee which: <ul style="list-style-type: none"> i. Has at least three members, a majority of whom are independent directors; and ii. Is chaired by an independent director; iii. Discloses the charter of the committee; iv. The members of the committee; and 	Complying	<p>The Board has established a Nomination and Remuneration Committee and an associated Nomination and Remuneration Committee Charter.</p> <p>The Nomination and Remuneration Committee is responsible for:</p> <ul style="list-style-type: none"> ■ examining and implementing adequate selection and appointment practices to ensure the composition of the Board is appropriate to meet the needs of the Company; and ■ ensuring the remuneration within the Company is appropriately designed to enhance corporate and individual performance whilst also meeting the needs of the Company as a whole.

ASX Principle	Status	Reference/Comment
<p>v. As at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>b) If it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.</p>		<p>The Remuneration Committee:</p> <ul style="list-style-type: none"> Has three members, all of which are independent directors; Is chaired by an independent director; and Makes disclosures where appropriate. <p>The Nomination and Remuneration Committee consists of the independent non-executive Directors. Mr Terlet chairs the Nomination and Remuneration Committee.</p>
<p>2.2 A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.</p>	Complying	<p>E&A Limited is currently in the process of developing a board 'skills matrix'.</p> <p>Please refer to the Directors' Biographies section of the Annual Report for further details regarding the directors' relevant qualifications and experience.</p> <p>The board has an extensive range of relevant industry experience, financial and other skills and expertise to meet its objectives. The board considers that the non-executive directors collectively bring the appropriate range of skills, knowledge and experience necessary to direct the Company.</p>
<p>2.3 A listed entity should disclose:</p> <p>a) The names of the directors considered by the board to be independent directors;</p>	Complying	<p>The following directors are considered to be independent:</p> <ul style="list-style-type: none"> Michael Abbott, QC; Mike Terlet; and David Klingberg.



ASX Principle	Status	Reference/Comment																								
b) If a director has an interest, position, association or relationship but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and		The following table provides details of the date of appointment of each director:																								
c) The length of service of each director.		<table><tr><th>Name</th><th>Particulars</th><th>Appointed</th></tr><tr><td>Stephen Young</td><td>Executive Chairman</td><td>Appointed 12 July 1999</td></tr><tr><td>Mark Vartuli</td><td>Executive Director</td><td>Appointed 26 July 2007</td></tr><tr><td>Michael Abbott</td><td>Non-executive Director</td><td>Appointed 16 October 2007</td></tr><tr><td>Michael Terlet</td><td>Non-executive Director</td><td>Appointed 16 October 2007</td></tr><tr><td>David Klingberg</td><td>Non-executive Director</td><td>Appointed 16 October 2007</td></tr></table>	Name	Particulars	Appointed	Stephen Young	Executive Chairman	Appointed 12 July 1999	Mark Vartuli	Executive Director	Appointed 26 July 2007	Michael Abbott	Non-executive Director	Appointed 16 October 2007	Michael Terlet	Non-executive Director	Appointed 16 October 2007	David Klingberg	Non-executive Director	Appointed 16 October 2007						
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		<table><tr><th>Director</th><th>Number of Ordinary Shares</th><th>Number of Options over Ordinary Shares</th><th>Percentage ownership interest in E&A Limited (diluted)</th></tr><tr><td>Stephen Young</td><td>60,534,319</td><td>Nil</td><td>44.21 %</td></tr><tr><td>Mark Vartuli</td><td>17,303,228</td><td>Nil</td><td>12.64 %</td></tr><tr><td>Michael Abbott</td><td>3,086,717</td><td>Nil</td><td>2.25 %</td></tr><tr><td>Michael Terlet</td><td>878,866</td><td>Nil</td><td>0.64 %</td></tr><tr><td>David Klingberg</td><td>245,455</td><td>Nil</td><td>0.18 %</td></tr></table>	Director	Number of Ordinary Shares	Number of Options over Ordinary Shares	Percentage ownership interest in E&A Limited (diluted)	Stephen Young	60,534,319	Nil	44.21 %	Mark Vartuli	17,303,228	Nil	12.64 %	Michael Abbott	3,086,717	Nil	2.25 %	Michael Terlet	878,866	Nil	0.64 %	David Klingberg	245,455	Nil	0.18 %
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ASX Principle	Status	Reference/Comment
2.4 The majority of the board of a listed entity should be independent directors.	Complying	<p>The composition of the E&A Limited Board complies with practices recommended as a majority of the Directors are non-executives and independent as defined by ASX guidance notes. The Board has adopted a Policy on Independence of Directors on which the board will assess the independence of the Directors of the Company.</p> <p>Directors are appointed on the specific skills required by the Company and on the independence of their decision-making and judgement. The experience and skills of the Directors is set out in the Directors' Biographies section of this Annual Report.</p> <p>The current Board comprising three non-executive Directors and two executive Directors is appropriate for the size of the Company.</p>
2.5 The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	Non Complying	<p>E&A Limited does not comply with ASX Recommendation 2.5 as the Chairman, Mr Stephen Young, is not an independent Director. As Executive Chairman, he holds the position equivalent to a Chief Executive Officer. Mr Young is also a substantial shareholder in E&A Limited as at 30 June 2015. In this regard, Mr Young is not considered to be an independent Director. Full details of the capacity of Mr Young's relationship with E&A Limited is disclosed within this Annual Report, including remuneration, related party transactions, shareholder interest and employee position.</p> <p>As outlined in the Review of Operations, subsequent to the financial year-end, the Board has resolved to appoint an Independent Director as Chairman, consistent with the ASX Corporate Governance Council's Principles of Good Corporate Governance and Recommendations.</p>
2.6 A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.	Complying	<p>The Board has adopted an Induction, Continuing Education and Evaluation of Directors Policy which reflects the Company's emphasis on the importance of a Board of Directors with knowledge regarding the business of the Company and the principles of good corporate governance.</p> <p>The policy prescribes the process of evaluating the performance of the Board.</p> <p>Any director appointed to fill a casual vacancy since the date of the previous Annual General Meeting must submit themselves to shareholders for election at the next Annual General Meeting.</p> <p>Retiring directors are not automatically re-appointed. Any director who retires at the end of their term may offer themselves for re-election by shareholders at the next Annual General Meeting.</p> <p>All directors are expected to maintain the skills required to discharge their obligations to the Company. Directors are encouraged to undertake continuing professional education and where this involves industry seminars and approved education courses, this is paid for by the Company where appropriate. Subject to consultation with the Chairman, the reasonable cost of continuing education and training is met by the Company.</p>

ASX Principle	Status	Reference/Comment
Principle 3: Act Ethically and Responsibly		
3.1 A listed entity should: <ul style="list-style-type: none"> a) Have a code of conduct for its directors, senior executives and employees; and b) Disclose that code or a summary of it. 	Complying	<p>The Company has established a Code of Conduct which provides guidance to all levels of the Company on how to maintain the standards and meet the expectations placed on all employees by both the Company and the community.</p> <p>As the conduct differs between the levels of the Company, the Code separately addresses the conduct of:</p> <ul style="list-style-type: none"> a) all employees and agents of the Company; b) senior management and executives; c) directors; and d) the Company as a whole, with particular attention to its social responsibility.
Principle 4: Safeguard Integrity in Corporate Reporting		
4.1 The board of a listed entity should: <ul style="list-style-type: none"> a) Have an audit committee which: <ul style="list-style-type: none"> i. Has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and ii. Is chaired by an independent director, who is not chair of the board; iii. Disclose the charter of the committee; iv. The relevant qualifications and experience of the members of the committee; and v. In relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or 	Complying	<p>The Company has an Audit and Risk Management Committee. The Audit and Risk Management Committee is a committee established by the Board of Directors of the Company.</p> <p>The objective of the Audit and Risk Management Committee is to assist the Board in discharging its corporate governance duties in relation to:</p> <ul style="list-style-type: none"> ■ implementing and maintaining appropriate policies and procedures in relation to risk management and auditing; ■ financial reporting, internal control structure and internal and external audit functions; and ■ establishing a sound system of risk oversight and management and internal controls. <p>The Audit and Risk Management Committee consists of three non-executive Directors. Mr Abbott chairs the Audit and Risk Management Committee.</p> <p>The Audit and Risk Management Committee has a formal charter which sets out the Committee's role and responsibilities, composition, structure and membership requirements. The Audit and Risk Management Committee is given the necessary powers and resources to meet its charter.</p>

ASX Principle	Status	Reference/Comment
b) If it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.		
4.2 The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	Complying	The board confirms that prior to approving this Annual Report, the board received a declaration from the Executive Chairman and Managing Director that, in their opinion, the financial records of E&A Limited have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of E&A Limited and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.
4.3 A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	Complying	E&A Limited's external auditor, EY, attends its AGM and is available to answer questions from security holders relevant to the audit.

ASX Principle	Status	Reference/Comment
Principle 5: Make Timely and Balanced Disclosure		
5.1 A listed entity should: <ul style="list-style-type: none"> a) Have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and b) Disclose that policy or a summary of it. 	Complying	<p>The Company recognises and understands that it has an obligation to disclose information to its Shareholders, the Australian Securities and Investment Commission and the Australian Stock Exchange. The Company respects the importance and value in maintaining an accurate, efficient and informed market place through the continuous disclosure of information to its Shareholders and the market.</p> <p>The Company has adopted a Continuous Disclosure Policy which outlines the procedure, content and responsibility of compliance with the Continuous Disclosure Obligations.</p>
Principle 6: Respect the Rights of Security Holders		
6.1 A listed entity should provide information about itself and its governance to investors via its website.	Complying	<p>The Company provides information about itself and its governance to investors via its website, including:</p> <ul style="list-style-type: none"> ■ The names, photographs and biographical information for each of its directors and senior executives; ■ The Company's constitution, its board charter and the charters of each of its board committees; ■ The corporate governance policies and other corporate governance materials; ■ Annual Reports and other financial statements; ■ ASX releases; ■ An overview of E&A Limited's current business; and ■ Share price information.
6.2 A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors. & 6.3 A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	Complying	<p>The Board has adopted a Shareholder Communication Policy which aims to ensure that all Shareholders are informed about all material developments in the management and operation of the Company and its business, in a manner which is timely and readily accessible to all Shareholders.</p> <p>To ensure flexibility for Shareholders, relevant information will be communicated to Shareholders via a number of methods, as follows:</p> <ol style="list-style-type: none"> 1. The Annual Report will communicate to Shareholders annual information about the Company's general and financial performance together with information on the future prospects for the Company. 2. At the Annual General Meeting Shareholders will receive information about the activities of the Company in the past year, the proposed activities for the Company in the forthcoming year, notification of any significant issues for the Company, and have an opportunity to ask questions of the Board of Directors. 3. The Company will publish its half-year and full year-results on its website as soon as reasonably possible after they have been disclosed to the ASX. 4. All major announcements to the Australian Stock Exchange are posted on the Company's website.

ASX Principle	Status	Reference/Comment
6.4 A listed entity should give security holders the option to receive communication from, and send communication to, the entity and its security registry electronically.		5. The Company will provide the following shareholder information on its website: <ul style="list-style-type: none"> - contact details of the Company's share registry; - current share price; - instructions regarding change of Shareholders details; - shareholder forms; and - corporate profile.
Principle 7: Recognise and Manage Risk		
7.1 The board of a listed entity should: <ul style="list-style-type: none"> a) Have a committee or committees to oversee risk, each of which: <ul style="list-style-type: none"> i. Has at least three members, a majority of whom are independent directors; and ii. Is chaired by an independent director; iii. Disclose the charter of the committee; iv. The members of the committee; and v. As at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or b) If it does not have a risk committee that satisfies (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework. 	Complying	<p>The Company recognises that a strong system of risk management and oversight is essential to the success of its business operations. The Board has adopted a Risk Management Policy which formalises the Company's response to risk management and oversight, and allocates various aspects of the risk management system to different levels of the Company including reporting, monitoring and review.</p> <p>The Board is responsible for the oversight and establishment of effective and consistent systems to address the risks relevant to the business. In addition, the Audit and Risk Management Committee also monitors compliance with risk management strategies throughout the Company.</p>

ASX Principle	Status	Reference/Comment
Principle 7: Recognise and Manage Risk		
7.2 The board or a committee of the board should: <ul style="list-style-type: none"> a) Review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and b) Disclose, in relation to each reporting period, whether such a review has taken place. 	Complying	<p>The Company as a whole is responsible for the day to day identification, assessment and management of risks. Risk assessment and risk management systems are integrated throughout all levels of the business. All employees, officers and agents of the Company are made aware of this policy and the importance of reporting any risks they identify in their day to day duties, including any suggested mechanisms for managing such risks.</p> <p>The Board investigates ways of enhancing existing risk management strategies, including appropriate segregation of duties and the employment and training of suitably qualified and experienced personnel.</p>
7.3 A listed entity should disclose: <ul style="list-style-type: none"> a) If it has an internal audit function, how the function is structured and what role it perform; or b) If it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes. 	Complying	<p>The board receives monthly reports about the financial condition and operational results of E&A Limited and its controlled entities.</p> <p>While E&A Limited does not have a formal internal audit function, the role of the Investor Representative in each of the subsidiary investee companies is designed to ensure there is an appropriate level of oversight over risk management and internal control processes.</p>
7.4 A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	Complying	<p>The board and management recognise that risk management and internal compliance and control are key elements of good corporate governance.</p> <p>The Company's approach to risk management is based on the identification, assessment, monitoring and management of material business risks embedded in its business and integrated management systems.</p> <p>The board and its Audit and Risk Committee is responsible for the oversight of the material business risks identified. Senior executives are responsible for overseeing the implementation of the Company's stated strategies.</p>

ASX Principle	Status	Reference/Comment
		<p>The board has a number of mechanisms in place to ensure that management's objectives and activities are aligned with the risks identified by the board. These include:</p> <ul style="list-style-type: none"> ■ The board receives regular updates on key risks associated with the development of major projects and tenders; ■ Implementation of board approved annual operating budgets and plans, then monitoring of actual progress against those budgets and plans; and ■ The board review annually the Company's strategic plan and prospects and the material business risks which may impact the achievement of the Company's strategies.
Principle 8: Remunerate Fairly and Responsibly		
8.1 The board of a listed entity should: <ul style="list-style-type: none"> a) Have a remuneration committee which: <ul style="list-style-type: none"> i. Has at least three members, a majority of whom are independent directors; and ii. Is chaired by an independent director; iii. Disclose the charter of the committee; iv. Disclose the members of the committee; v. Disclose at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or b) If it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive. 	Complying	<p>The Board has in place a Nomination and Remuneration Committee.</p> <p>The Nomination and Remuneration Committee is responsible for advising the Board on the composition of the Board and its Committees, reviewing the performance of the Board and individual Directors, and developing succession plans.</p> <p>The Nomination and Remuneration Committee is also responsible for ensuring that the remuneration within the E&A Group is appropriately designed to enhance corporate and individual performance whilst also meeting the needs of E&A Limited as a whole.</p> <p>This Committee is responsible for setting the terms and conditions of employment for the Executive Chairman, Executive Director and other senior executives. The Company recognises that a transparent, fair and reasonable process for determining the appropriate remuneration at all levels of the Company is required to ensure that Shareholders remain informed and confident in the management of the Company. The Company also understands the importance of attracting and maintaining high quality individuals from directors right through to support staff.</p> <p>The Nomination and Remuneration Committee consists of three non-executive Directors. Mr Terlet chairs the Nomination and Remuneration Committee.</p>



ASX Principle	Status	Reference/Comment
8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	Complying	Details of the Directors and key senior executives remuneration are set out in the Remuneration Report of the Annual Report.
8.3 A listed entity which has an equity-based remuneration scheme should: a) Have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and b) Disclose that policy or a summary of it.	Complying	E&A Limited does not have an equity-based remuneration scheme. At the Executive Chairman's discretion, an annual bonus of E&A Limited shares may be achieved when clearly defined Key Performance Indicators are met by individuals in accordance with their Annual Performance Plans.



DIRECTORS' REPORT

For the Financial Year Ended 30 June 2015

The Directors of E&A Limited submit herewith the annual financial report of the consolidated entity (referred to hereafter as the Group or E&A Limited) consisting of E&A Limited and the entities it controlled at the end of, or during, the year ended 30 June 2015 and the independent auditor's report thereon.

Directors

The following persons were Directors of E&A Limited during the financial year ended 30 June 2015.

Name	Particulars	Appointed
Stephen Young	Executive Chairman	Appointed 12 July 1999
Mark Vartuli	Executive Director	Appointed 26 July 2007
Michael Abbott	Non-executive Director	Appointed 16 October 2007
Michael Terlet	Non-executive Director	Appointed 16 October 2007
David Klingberg	Non-executive Director	Appointed 16 October 2007

Company Secretary

Name	Particulars
Matt Proctor	Member of Chartered Accountants Australia and New Zealand Graduate Diploma of Chartered Accounting (GradDipCA) Bachelor of Commerce (Accounting) Bachelor of Business (Commercial Law)

Directorships of Other Listed Companies

Directorships of other listed companies held by directors in the 3 years immediately before the end of the financial year are as follows:

Name	Company	Period of directorship
Stephen Young	Nil	-
Mark Vartuli	Nil	-
Michael Abbott	Nil	-
Michael Terlet	The International Wine Investment Fund	Appointed May 2000 Resigned 11 July 2013
David Klingberg	Codan Limited Centrex Metals Limited	Appointed December 2004 Appointed April 2005

Directors' biographies are contained on pages 4 to 5.



DIRECTORS' REPORT

For the Financial Year Ended 30 June 2015

Directors' Interests in the Shares and Options of the Company and Related Bodies Corporate

As at 30 June 2015, the interests of the Directors in the shares and options of E&A Limited and its related bodies corporate were:

Director	Number of Ordinary Shares	Number of Options over Ordinary Shares	Percentage ownership interest in E&A Limited (diluted)
Stephen Young	60,534,319	Nil	44.21%
Mark Vartuli	17,303,228	Nil	12.64%
Michael Abbott	3,086,717	Nil	2.25%
Michael Terlet	878,866	Nil	0.64%
David Klingberg	245,455	Nil	0.18%

Information on Company Secretary

Matt Proctor was appointed Company Secretary of E&A Limited on 20 December 2013. Matt is a Chartered Accountant (CA), holds a Bachelor of Commerce (Accounting) and a Bachelor of Business (Commercial Law). Matt is a Associate Director within Equity & Advisory's financial advisory business and previously held roles within the Assurance and Transaction Advisory Services divisions within a 'Big 4' Accounting and Professional Services firm. Matt is currently completing a Graduate Diploma in Applied Corporate Governance.

Directors' meetings

The following table sets out the number of Directors' meetings (including meetings of committees of directors) held during the financial year and the number of meetings attended by each Director (while they were a Director or Committee member).

Director	BOARD OF DIRECTORS		AUDIT & RISK MANAGEMENT COMMITTEE		NOMINATION AND REMUNERATION COMMITTEE	
	Attended	Maximum Possible	Attended	Maximum Possible	Attended	Maximum Possible
Stephen Young*	9	9	2	2	2	2
Mark Vartuli*	9	9	2	2	2	2
Michael Abbott	9	9	2	2	2	2
Michael Terlet	9	9	2	2	2	2
David Klingberg	9	9	2	2	2	2

* Mr Young and Mr Vartuli do not form part of the Audit and Risk Management Committee or the Nomination and Remuneration Committee. Mr Young and Mr Vartuli have been invited to attend meetings when deemed appropriate.



DIRECTORS' REPORT

For the Financial Year Ended 30 June 2015

Principal Activities

During the year the principal continuing activities of the Group consisted of the provision of:

- engineering and maintenance services to the oil and gas industry;
- engineering and maintenance services to the mining and resources industry;
- engineering and maintenance services to the water industry;
- engineering and maintenance services to the defence industry;
- engineering and maintenance services to the power and energy industry; and
- financial advisory services to the corporate sector.

Results

The net profit / (loss) after income tax of the Group for the financial year was (\$24.42) million (2014 profit: \$7.71 million). The review of operations is contained in the front section of this Report.

Dividends

No dividend has been declared or paid relating to the 2015 financial year.

Review of Operations

The review of operations and activities is included in the front section of this Report.

Significant Changes in State of Affairs

There were no significant changes in the state of affairs of the Company during the year. Further descriptions relating to the principal activities of each segment within the Group can be found in Note 30 of this Report.

Subsequent Events After the Balance Date

On 31 August 2015, E&A Limited entered into a Loan Facility Agreement for an initial advance amount of US\$6.0 million loan facility with a further standby facility of US\$4.0 million provided by LIM Opportunistic Credit Master Fund, a fund managed by the LIM Advisors Limited, ("together referred to as "LIM").

The facility will provide EAL with the funding necessary to maximise the recovery of its outstanding contract claims and support the working capital requirements of EAL's businesses.

The term of the loan is 24 months and EAL is able to make early repayments as it resolves its contract claims. LIM also has equity conversion rights for the initial drawn amount of US\$6.0 million at the earlier of repayment by EAL or at the conclusion of the loan term. LIM will have further equity conversion rights on the standby loan facility amount for \$4.0 million in the event this facility is drawn down by EAL.

LIM Opportunistic Credit Master Fund has the right to convert the loan to E&A Limited shares at 18 cents (US\$6m) and 25 cents (US\$4m plus capitalised interest) at the earlier of repayment by E&A Limited or at the conclusion of the loan term.



DIRECTORS' REPORT

For the Financial Year Ended 30 June 2015

In conjunction with the strategic funding agreement with LIM, EAL is pleased to announce the appointment of Mr John Nicholls to the EAL Board of Directors as Independent Chairman from 1 September 2015.

Mr Nicholls will oversee the Strategic Review of the Company which will include the consideration of divestment opportunities of EAL's current portfolio of investments. EAL's existing Executive Chairman, Mr Stephen Young, will assume the role of Managing Director, which will enable him to focus on the resolution of the outstanding contract claims and the delivery of the FY16 budget.

The change to the composition of the Board of Directors separates the roles of Chairman and Managing Director and meets the requirements of ASX Best Practise Corporate Governance Principles.

As a result of the above events, EAL's longstanding financier, the National Australia Bank (NAB), subsequent to 30 June 2015 agreed to convert \$31 million of current overdraft debt into non-current commercial bills which are to be repaid from the collection of proceeds from the disputed variation, disruption and delay contract claims.

The directors are not aware of any other material events occurring subsequent to balance sheet date that have not otherwise been disclosed or presented in this report.

Future Developments and Expected Results

Other than as referred to in this report, further information as to likely developments in the operations of the consolidated entity would, in the opinion of the directors, be likely to result in unreasonable prejudice to the consolidated entity.

Environmental Regulation and Performance

The consolidated entity's operations are subject to environmental regulations under Commonwealth and State legislation. The Board believes that the consolidated entity has adequate systems in place for the management of its environmental requirements and is not aware of any breach of those environmental requirements as they apply to the consolidated entity.



DIRECTORS' REPORT

For the Financial Year Ended 30 June 2015

REMUNERATION REPORT (AUDITED)

This Remuneration Report outlines the director and executive remuneration arrangements of the Company and the Group in accordance with the requirements of the Corporations Act 2001 and its regulations.

For the purposes of this report Key Management Personnel (KMP) of the Group are defined as those persons having authority and responsibility for planning, directing and controlling the major activities of the Company and the Group, directly or indirectly, including any director (whether executive or otherwise) of the parent company.

Profit is considered as one of the financial performance targets in setting short term incentives. Bonuses are paid to executives of each operating subsidiary based on exceeding annual profit targets set at the operating entity level.

As the largest shareholders of EAL, the Executive Directors' remuneration is fixed and is aligned to increasing shareholder wealth both in the short term and long term. For this reason, the remuneration arrangements of the Executive Directors do not include the payment of short term incentives at this present time. Please refer to Section A of this Remuneration Report for further information.

The remuneration report is set out under the following Sections:

- A. Principles used to determine the nature and amount of remuneration
- B. Details of remuneration
- C. Service agreements
- D. Share based compensation
- E. Key management personnel



DIRECTORS' REPORT

For the Financial Year Ended 30 June 2015

REMUNERATION REPORT (AUDITED) (Continued)

A. Principles Used to Determine the Nature and Amount of Remuneration

A transparent, fair and reasonable process for determining the appropriate remuneration at all levels of the Group is required to ensure that Shareholders remain informed and confident in the management of the Group. The Group also understands the importance of attracting and maintaining high quality individuals from directors right through to support staff.

The Group's remuneration policy details the types of remuneration to be offered by the Group and factors to be considered by the Board, Nomination and Remuneration Committee and management in determining the appropriate remuneration strategy. The key objectives of the remuneration policy include:

- to create a transparent system of determining the appropriate level of remuneration throughout all levels of the Group;
- to encourage people to perform to their highest level;
- to allow the Group to compete in each relevant employment market;
- to provide consistency in remuneration throughout the Group; and
- to align the performance of the business with the performance of key individuals and teams within the Group.

Non-executive Directors

The Constitution of the Company provides that subject to the Corporations Act and the Listing Rules, non-executive Directors may be paid, as remuneration for their services, a fixed sum not exceeding the aggregate maximum sum determined from time to time by Shareholders in a general meeting. The aggregate maximum sum may be divided amongst the non-executive Directors in such manner and proportion as the Directors agree. Currently, a maximum aggregate amount of \$300,000 per annum is approved to be paid to non-executive Directors of E&A Limited.

The Company will remunerate non-executive Directors in a manner designed to attract and maintain high quality board members. Non-executive Directors will receive a set fee (including superannuation) for their service and shall not be entitled to any options, bonus payments or retirement benefits. Non-executive Directors may not be paid a commission on or a percentage of profits or operating revenue. The remuneration of non-executive Directors must be consistent with, and supportive of, maintaining the non-executive Director's independence.

Where a non-executive Director, or an associated entity of a non-executive Director, provides services outside the scope of ordinary duties of a Director, E&A Limited may pay a fixed sum determined by the directors, in addition to or instead of the director's remuneration. No payment may be made if the effect of the payment would be to exceed the aggregate maximum amount of director's remuneration determined by the Shareholders at the general meeting.

All directors are also entitled to be paid reasonable accommodation and travelling expenses incurred as a consequence of their attendance at meetings of directors and otherwise in the execution of their duties as directors.

Subject to the Corporations Act and ASX Listing Rules, E&A Limited may provide termination benefits to a director or his widows/dependants on retirement or loss of office, including payment of a gratuity, pension or allowance.



DIRECTORS' REPORT

For the Financial Year Ended 30 June 2015

REMUNERATION REPORT (AUDITED) (Continued)

Executive Pay

With the assistance of the Nomination and Remuneration Committee, the Board will approve the forms of remuneration to be offered to group executives.

Executive remuneration comprises five components:

- Fixed Remuneration;
- Performance Based Remuneration (short-term incentives);
- Equity Based Remuneration (long-term incentives);
- Termination Payments; and
- Employee Entitlements.

The combination of these components comprises the executive's total remuneration.

Fixed Remuneration

The Board, in consultation with the Nomination and Remuneration Committee and Human Resources, will from time to time determine the fixed remuneration level for each senior executive within the Group. Such remuneration levels will be determined according to industry standards, relevant laws and regulations, labour market conditions and scale of the Group's business relating to the position. The fixed remuneration will reflect the core performance requirements and expectations of the Group. Employees may be offered the opportunity to receive part of their fixed remuneration in the form of direct benefits such as company cars.

Short-term Incentives

In addition to fixed remuneration the Group has implemented a system of bonuses and incentives designed to create a strong relationship between performance and remuneration. Performance based remuneration will be linked to specific performance targets which will be disclosed to relevant employees regularly.

Long-term Incentives

To motivate executives and management to pursue the long term growth and success the Group may include various plans and initiatives to deliver parts of the performance based remuneration as equity in the Company. The terms and conditions of any employee share plans will be approved by the Nomination and Remuneration Committee and the Board and disclosed to the shareholders and market in accordance with the continuous disclosure policy.

Termination Payments

Each contract will set out in advance the entitlement to payment upon termination of employment for each employee. The Nomination and Remuneration Committee and the Board must approve all termination payments provided to all employees at the level of director, executive or senior management to ensure such payments reflect the Group's remuneration policy.



DIRECTORS' REPORT

For the Financial Year Ended 30 June 2015

REMUNERATION REPORT (AUDITED) (Continued)

Employee Entitlements

The Group will comply with all legal and industrial obligations in determining the appropriate entitlement to long service, annual, sick, parental and maternity leave.

Company Performance and Shareholder Wealth

The Nomination and Remuneration Committee is a committee established by the Board of Directors of the Company to ensure the remuneration within the Group is appropriately designed to enhance corporate and individual performance whilst also meeting the needs of the Group as a whole. The Group's remuneration policy aims to achieve a link between the remuneration received by executives, increase Group earnings and the creation of shareholder wealth.

As required by the Corporations Act 2001, the following 5-year performance information is presented:

Historical Performance	FY'15	FY'14	FY'13	FY'12	FY'11
Net (Loss) / Profit After Tax (\$'000)	(24,421)	7,714	7,706	2,879	1,634
Dividends Paid Per Share (cents)	-	5.50	5.00	4.00	0.00
(Loss) / Earnings Per Share (cents)	(18.33)	6.44	7.20	3.00	1.70
Share Price at 30 June (\$)	0.15	0.56	0.52	0.17	0.12

Short term incentives are not included in the remuneration of Executive Directors at this present time. Accordingly, no short term incentives have been paid to the Executive Directors throughout the historical period presented above.

B. Details of Remuneration

Amounts of Remuneration

Details of the remuneration of the directors and the key management personnel (as defined in AASB 124 Related Party Disclosures) of the consolidated group for the year ended 30 June 2015, are set out in the following tables.

The key management personnel of the Group are the Executive Directors of E&A Limited and those executives who have significant authority and responsibility for planning, directing and controlling the activities of the group and also act in the capacity of executive directors for each operating subsidiary within the Group.



DIRECTORS' REPORT

For the Financial Year Ended 30 June 2015

REMUNERATION REPORT (AUDITED) (Continued)

Remuneration of Key Management Personnel

Details of the nature and amount of each element of the remuneration of each non-executive director, executive director and key management personnel of the Company and consolidated entity for the years ended 30 June 2015 and 30 June 2014 are set out in the following table.

KMP		Base Salary and Fees	Non Monetary Benefits	Post Employment & Super Contributions	Value of Shares / Options	Total	Proportion of remuneration performance related	Value of options as proportion of remuneration
		\$	\$	\$	\$	\$	%	%
NON EXECUTIVE DIRECTORS								
Michael Abbott	2015	57,000	-	5,415	Nil	62,415	-	-
	2014	60,000	-	5,400	Nil	65,400	-	-
Michael Terlet	2015	57,000	-	5,415	Nil	62,415	-	-
	2014	60,000	-	5,400	Nil	65,400	-	-
David Klingberg	2015	57,000	-	5,415	Nil	62,415	-	-
	2014	60,000	-	5,400	Nil	65,400	-	-
EXECUTIVE DIRECTORS								
Stephen Young	2015	674,528	17,243	64,080	Nil	755,851	-	-
	2014	707,851	12,380	65,477	Nil	785,708	-	-
Mark Vartuli	2015	530,488	5,100	25,000	Nil	560,588	-	-
	2014	525,000	5,947	25,000	Nil	555,947	-	-



DIRECTORS' REPORT

For the Financial Year Ended 30 June 2015

REMUNERATION REPORT (AUDITED) (Continued)

C. Service Agreements

Each executive and senior management employee has entered into employment contracts with the Company which clearly set out the terms and conditions of the remuneration package for that person. The contract sets out the expectations for the performance of the role and the key performance indicators, measures and criteria for assessment. The Nomination and Remuneration Committee and the Board approve all contracts for Key Management Personnel, Executive Directors and Senior Executives.

The various E&A Limited businesses employ senior executives and managers under employment contracts which contain standard terms and conditions for agreements of this nature. All employment agreements contain standard terms and conditions of engagement which include confidentiality, restraint on competition and intellectual property provisions. The Executive Service Agreements for E&A Limited's Executive Directors are summarised in the table below:

Key Executive Director Service Agreements		
Name	Stephen Young	Mark Vartuli
Position / Title	Executive Chairman	Executive Director
Length of service (to date)	16 years	16 years
Contract Term	5 years (from 30 September 2012)	5 years (from 30 September 2012)
Remuneration	\$771,558 (excluding car allowance, car park and FBT)	\$550,000 (excluding car park and FBT)
Termination by Company	12 months notice or breach	12 months notice or breach
Termination by Employee	After 5 year term, with 12 months notice	After 5 year term, with 12 months notice
Restraint	12 month non-solicitation and non-competition if resigns, terminated for cause or payment in lieu of notice. 12 months non-solicitation if 5 year term expires or termination on notice.	12 month non-solicitation and non-competition if resigns, terminated for cause or payment in lieu of notice. 12 months non-solicitation if 5 year term expires or termination on notice.
Review	Annual Performance Review	Annual Performance Review

As the largest shareholders of EAL, the Executive Directors' remuneration is fixed and is aligned to increasing shareholder wealth both in the short term and long term. For this reason, the remuneration arrangements of the Executive Directors do not include the payment of short term incentives at this present time.

D. Share Based Compensation

Options are granted to executives at the discretion of the Board. Entitlements to the options are vested as soon as they become exercisable. Other than the Board's discretion to issue options and the achievement of the relevant exercise price there is no specific performance criteria related to the issue of options.



DIRECTORS' REPORT

For the Financial Year Ended 30 June 2015

REMUNERATION REPORT (AUDITED) (Continued)

E. Key Management Personnel

Disclosures relating to key management personnel are set out in the Directors' Report.

Key Management Personnel Compensation

The key management personnel compensation included in employee benefits expense (see Note 7) are as follows:

<i>In thousands of \$AUD</i>	2015	2014
Short-term employee benefits	1,398	1,431
Post-employment benefits	105	107
Share based payments	-	-
Total	1,503	1,538

Loans from Directors and Key Management Personnel

As at 30 June 2015, the balance of unsecured loans payable to directors and key management personnel was \$1.995 million. The balance outstanding relates to the Port Tack related party "Come and Go" unsecured loan facility to provide finance to E&A Limited and subsidiary companies for the purpose of funding working capital needs and short term acquisition funding requirements on an as required basis.

<i>In thousands of \$AUD</i>	2015	2014
Related Party "Come & Go" Facility *		
Beginning of the year	1,995	1,493
Loans advanced	-	502
Loan repayments made	-	-
End of year	1,995	1,995

*Port Tack is a related party of Stephen Young as outlined in Note 33(d)(v).

Loans to Directors and Key Management Personnel

As at 30 June 2015, the balance of unsecured loans receivable from directors and key management personnel was \$0.165 million. Interest was payable on amounts owing on normal commercial terms and conditions and at market rates.

<i>In thousands of \$AUD</i>	Balance at Beginning of Period 1 July 2014	Advancement/ (Repayment) of Loans	Balance Outstanding 30 June 2015
Stephen Young and controlled entities	75	90	165
Total	75	90	165



DIRECTORS' REPORT

For the Financial Year Ended 30 June 2015

REMUNERATION REPORT (AUDITED) (Continued)

Other Related Party Transactions

Port Tack is an entity controlled by Stephen Young, the Chairman of E&A Limited. In addition, Regent Street Pty Ltd (Regent Street) is an associated entity of Stephen Young. The following related party transactions have been entered into as at 30 June 2015.

(i) Regent Street lease of Northfield premises

Regent Street entered into a lease agreement dated 2 November 2007 with Heavymech to lease the Heavymech premises for \$100,000 per annum (exclusive of GST). The lease commenced on 31 January 2008 and continued for a period of 2 years together with two rights of renewal for further periods of 5 years each. The lease is based on commercial arms-length terms and conditions. The related party benefits resulting from execution of the Heavymech premises were approved by the shareholders of E&A Limited on 5 November 2007 in accordance with section 208 of the Corporations Act.

(ii) Regent Street lease of Plymouth Road premises

Regent Street entered into a lease agreement dated 1 February 2014 with Ottoway Engineering to lease the Ottoway Engineering premises for \$388,055 per annum (exclusive of GST). The lease is effective from 1 February 2014 and will expire 31 January 2023 together with three rights of renewal for further periods of 5 years each. The lease is based on commercial arms-length terms and conditions. Accordingly, the Directors considered the lease payments which accrued to Regent Street as a related party did not require Shareholder Approval under Chapter 2E of the Corporations Act.

(iii) Regent Street lease of Mt Isa premises

Regent Street entered into a lease agreement dated 1 August 2012 with Ottoway Fabrication to lease the Mt Isa premises for \$58,731 per annum (exclusive of GST). The renewed lease will expire 31 July 2017. The lease is based on commercial arms-length terms and conditions. The related party benefits resulting from the execution of the original Mt Isa agreement to lease was approved by the shareholders of E&A Limited on 5 November 2007 in accordance with section 208 of the Corporations Act. The lease renewal has been based on commercial arms-length terms and conditions and the Directors considered the lease payments which accrued to Regent Street as a related party did not require Shareholder Approval under Chapter 2E of the Corporations Act.

(iv) Regent Street lease of Duncan Court premises

Regent Street entered into a lease agreement dated 1 February 2014 with Ottoway Engineering for \$249,000 per annum (exclusive of GST). Ottoway Engineering and QMM operate from these premises. The Ottoway Engineering Lease renewal will continue for a period of 5 years together with three rights of renewal for further periods of 5 years each. The related party benefits resulting from the execution of the original Ottoway Engineering agreement to lease was approved by the shareholders of E&A Limited on 5 November 2007 in accordance with section 208 of the Corporations Act. The lease renewal has been based on commercial arms-length terms and conditions and the Directors considered the lease payments which accrued to Regent Street as a related party did not require Shareholder Approval under Chapter 2E of the Corporations Act.



DIRECTORS' REPORT

For the Financial Year Ended 30 June 2015

REMUNERATION REPORT (AUDITED) (Continued)

(v) Port Tack "Come & Go" Loan Facility

Port Tack has entered into a "Come and Go" unsecured loan facility to provide finance to E&A Limited and subsidiary companies for the purpose of funding working capital needs and short term acquisition funding requirements on an as required basis. The facility limit is \$2 million and has been subordinated to the bank debt and cannot be repaid in cash within 12 months from the date of this report. The balance outstanding at 30 June 2015 was \$1.995 million. The Directors consider the Loan Facility is on arms-length terms and conditions, and therefore the financial benefit (i.e. interest payments) which may accrue to Port Tack Pty Ltd as a related party of the Company does not require Shareholder approval under Chapter 2E of the Corporations Act.

The following transactions occurred with related parties:

In thousands of \$AUD

	2015	2014
Sale of goods and services	-	-
Rental paid to other related parties	674	898

(vi) Movements in shares

The movement during the reporting period in the number of ordinary shares in E&A Limited held, directly, indirectly or beneficially, by each key management person, including their related parties, is as follows:

	Held at 1 July 2014	Purchases	Sales	Held at 30 June 2015
Directors and Key Management				
Mr S Young	57,020,637	3,695,511	181,829	60,534,319
Mr M Vartuli	17,275,149	1,038,745	1,010,666	17,303,228
Mr M Abbott	2,851,386	235,331	-	3,086,717
Mr M Terlet	830,843	48,023	-	878,866
Mr D Klingberg	245,455	-	-	245,455



DIRECTORS' REPORT

For the Financial Year Ended 30 June 2015

REMUNERATION REPORT (AUDITED) (Continued)

Share Options Granted to Directors and other Key Management Personnel

There were no options issued to directors or other key management personnel in the year.

Shares Under Option

No options to acquire unissued ordinary shares of E&A Limited exist as at 30 June 2015.

No options have been granted since the end of the financial year.

Shares Issued on the Exercise of Options

There were no shares issued on the exercise of options during the year.

DIRECTORS' REPORT (CONTINUED)

Indemnification and Insurance of Directors and Officers

During the financial year, E&A Limited paid premiums in respect of Directors' and Officers' liability. The Directors have not included details of the nature of the liabilities covered or the amount of the premium paid in respect of Directors' and Officers' liability.

The liabilities insured are costs and expenses that may be incurred in defending civil or criminal proceedings that may be brought against the Directors and Officers in their capacity as Directors and Officers of entities in the consolidated entity.

Indemnification of Auditors

To the extent permitted by law, the Company has agreed to indemnify its auditors, EY, as part of the terms of its audit engagement agreement against claims by third parties arising from the audit (for an unspecified amount). No payment has been made to indemnify EY during or since the financial year.

Non-Audit Services

The Company may decide to employ the auditor on assignments in addition to their statutory audit duties where the auditor's expertise and experience with the Company and/or the consolidated entity are important.

Details of the amounts paid or payable to the auditor (EY) for audit and non-audit services provided during the year are set out below. There were no non-audit services provided during the financial year.

A copy of the Auditor's Independence Declaration as required under section 307C of the Corporations Act 2001 is set out on page 38.



DIRECTORS' REPORT

For the Financial Year Ended 30 June 2015

Details of the amount paid or payable to the auditor of E&A Limited in relation to the provision for audit and non-audit services are set out below:

Remuneration Payable to EY		\$
Audit services and review of financial reports and other work under the Corporations Act 2001		
Total remuneration for audit services	240,500	
Total remuneration for other services	-	
TOTAL REMUNERATION FOR ALL SERVICES	240,500	

Rounding of amounts

The amounts contained in this report and in the financial report have been rounded to the nearest \$1,000 (where rounding is applicable) under the option available to the Company under ASIC Class Order 98/0100. The Company is an entity to which the class order applies.

Auditor's independence declaration

The auditor's independence declaration is set out on page 38 and forms part of the Directors' Report for the financial year ended 30 June 2015.

This report is made in accordance with a resolution of the directors:

Dated at Adelaide this 31st day of August 2015

Stephen Young

Executive Chairman



Ernst & Young
121 King William Street
Adelaide SA 5000 Australia
GPO Box 1271 Adelaide SA 5001

Tel: +61 8 8417 1600
Fax: +61 8 8417 1775
ey.com

Auditor's Independence Declaration to the Directors of E&A Limited

In relation to our audit of the financial report of E&A Limited for the financial year ended 30 June 2015, to the best of my knowledge and belief, there have been no contraventions of the auditor independence requirements of the *Corporations Act 2001* or any applicable code of professional conduct.

Ernst & Young

Ernst & Young

David Sanders
Partner
Adelaide
31 August 2015



CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the Financial Year Ended 30 June 2015

In thousands of \$AUD

	Note	2015	2014
Revenue	4	198,034	234,620
Cost of sales		(190,142)	(188,039)
Gross profit		7,892	46,581
Other income	5	539	785
Administrative expenses		(29,341)	(19,718)
Other operating expenses		(9,190)	(13,634)
(Loss) / Profit from operating activities		(30,100)	14,014
Finance income	8	6	32
Finance expenses	8	(4,803)	(3,133)
Net finance income / (expense)		(4,797)	(3,101)
(Loss) / Profit before income tax		(34,897)	10,913
Income tax benefit / (expense)	9	10,476	(3,199)
(Loss) / Profit after income tax (NPAT)		(24,421)	7,714
Total comprehensive (loss) / income for the period		(24,421)	7,714
(Loss) / Earnings per share			
Basic (loss) / earnings per share (AUD)	23	(18.33) cents	6.44 cents
Diluted (loss) / earnings per share (AUD)	23	(18.33) cents	6.44 cents

The notes on pages 43 to 91 are an integral part of these consolidated financial statements.



CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the Financial Year Ended 30 June 2015

In thousands of \$AUD

	Share Capital	Retained Earnings	Options Reserve	Total Equity
Balance at 1 July 2013	56,993	4,765	74	61,832
Total comprehensive income	-	7,714	-	7,714
Total	56,993	12,479	74	69,546
Shares issued under dividend reinvestment plan	4,421	-	-	4,421
Dividends paid	-	(6,481)	-	(6,481)
Share issue	5,037	-	-	5,037
Share issue cost	(214)	-	-	(214)
Balance at 30 June 2014	66,237	5,998	74	72,309
Balance at 1 July 2014	66,237	5,998	74	72,309
Total comprehensive income	-	(24,421)	-	(24,421)
Total	66,237	(18,423)	74	47,888
Shares issued under dividend reinvestment plan	2,349	-	-	2,349
Dividends paid	-	(3,681)	-	(3,681)
Share issue	2,000	-	-	2,000
Income tax recognised directly in equity	66	-	-	66
Balance at 30 June 2015	70,652	(22,104)	74	48,622

The notes on pages 43 to 91 are an integral part of these consolidated financial statements.



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June 2015

In thousands of \$AUD

	Note	2015	2014
Current assets			
Cash and cash equivalents	10	1,606	436
Trade and other receivables	11	20,330	26,058
Inventories	12	38,188	47,685
Prepayments	13	535	737
Other current assets	14	117	508
Current tax asset		198	-
Total current assets		60,974	75,424
Non-current assets			
Property, plant and equipment	16	29,107	29,505
Intangible assets	17	63,531	54,825
Other non-current assets	15	7,768	1,058
Deferred tax assets	18	14,023	5,085
Total non-current assets		114,429	90,473
Total assets		175,403	165,897
Current liabilities			
Trade and other payables	19	31,837	33,372
Loans and borrowings	20	48,850	14,933
Deferred revenue		2,949	1,327
Provision for employee entitlements	21	4,190	5,051
Current tax liability		-	4,612
Total current liabilities		87,826	59,295
Non-current liabilities			
Trade and other payables	19	3,379	-
Loans and borrowings	20	30,150	30,139
Provision for employee entitlements	21	844	833
Provision for workers compensation	29	1,042	-
Deferred tax liability	18	3,540	3,321
Total non-current liabilities		38,955	34,293
Total liabilities		126,781	93,588
Net assets		48,622	72,309
Equity			
Issued share capital		70,652	66,237
Reserves		74	74
(Accumulated losses) / retained profits		(22,104)	5,998
Total equity attributable to equity holders of the Company		48,622	72,309
Total equity		48,622	72,309

The notes on pages 43 to 91 are an integral part of these consolidated financial statements.



CONSOLIDATED STATEMENT OF CASH FLOWS

For the Financial Year Ended 30 June 2015

In thousands of \$AUD

	Note	2015	2014
Cash flows from operating activities			
Cash receipts from customers		182,179	219,113
Cash paid to suppliers and employees		(196,661)	(217,823)
Cash generated from operations		(14,482)	1,290
Interest paid		(4,803)	(3,133)
Interest received		6	32
Income taxes paid		(3,325)	(1,330)
Net cash from / (used in) operating activities	34	(22,604)	(3,141)
Cash flows from investing activities			
Payment of vendor earn-out/settlement liability		-	(72)
Payment for acquisition of a subsidiary		(6,800)	-
Payments for acquisition of property, plant and equipment		(1,448)	(9,196)
Proceeds from disposal of property, plant and equipment		224	339
Net cash from / (used in) investing activities		(8,024)	(8,929)
Cash flows from financing activities			
Proceeds from the issue of share capital		-	4,732
Proceeds from borrowings		28,592	13,532
Repayment of borrowings		(21,400)	(6,859)
Movement in finance lease liabilities		(1,501)	1,325
Related party loans (to)/from		-	502
Dividends paid		(1,332)	(2,046)
Net cash from / (used in) financing activities		4,359	11,186
Net increase / (decrease) in cash and cash equivalents		(26,269)	(884)
Cash and cash equivalents at 1 July		(4,840)	(3,956)
Cash and cash equivalents at 30 June	10	(31,109)	(4,840)

The notes on pages 43 to 91 are an integral part of these consolidated financial statements.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

1. Reporting Entity

E&A Limited (the “Company”) is a company domiciled in Australia. The address of the Company’s registered office is Level 27, 91 King William Street Adelaide SA 5000. The consolidated financial statements of the Company as at and for the year ended 30 June 2015 comprise the Company and its subsidiaries (together referred to as the “Group” and individually as “Group entities”). The Group is a for-profit consolidated entity and is primarily involved in providing engineering services to the mining and resources, water and defence industries and financial advisory services to the corporate sector (refer Note 30).

2. Basis of Preparation of the Financial Report

Statement of Compliance

The consolidated financial statements are general purpose financial statements which have been prepared in accordance with Australian Accounting Standards (AASBs) (including Australian Interpretations) adopted by the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. The consolidated financial report of the Group complies with International Financial Reporting Standards (IFRS) and interpretations adopted by the International Accounting Standards Boards (IASB).

The consolidated financial statements were approved by the Board of Directors on 31 August 2015.

Basis of Presentation

These consolidated financial statements are presented in Australian dollars, which is the Company’s and Group’s functional currency.

The Company is of a kind referred to in ASIC Class Order 98/0100 dated 10 July 1998 and in accordance with that Class Order, amounts in the financial report and directors’ report have been rounded off to the nearest thousand dollars, unless otherwise stated.

Going Concern

The financial report is a general-purpose financial report, which has been prepared in accordance with the requirements of the Corporations Act 2001, including applicable Accounting Standards and other mandatory professional reporting requirements.

The financial report has been prepared on the basis of the going concern and historical cost conventions.

The Group has incurred operating losses after income tax in the current year of \$24.42 million (2014: profit of \$7.71 million) and at 30 June 2015 has net current liabilities of \$26.85 million (2014: \$16.13 million).



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

2. Basis of Preparation of the Financial Report (Continued)

As set out in Note 37, subsequent to year end, the Group has restructured certain of its finance facilities with its financiers. Its financiers have replaced \$31.88 million of current overdraft and commercial facilities with commercial bill facilities and extended the finance terms through to 31 August 2016. The repayment of the commercial bill facilities will be made from the resolution and collection of outstanding claims.

Furthermore, the Group has established a US\$6 million (approximately AUD\$8.5 million) convertible note facility and a “Standby Convertible Note Facility” of US\$4m (approximately AUD\$5.1 million) with a new financier, which are subject to certain condition precedent. These facilities are expected to be available from 1 September 2015.

Accordingly, the Directors have made an assessment of the ability of the Group to continue as a going concern. In doing so, the Directors have considered the financial position of the Group, the cash flow requirements of business operations, availability of funding, realisation of operating assets and expected settlement of liabilities.

The Group has restructured its operations. The Group uses best estimate assumptions in the development of trading and cash flow forecasts. The forecasts assume that planned costs savings and other operational improvements are achieved. These assumptions are subject to influences and events outside the control of the Group. The current trading environment, presents challenges in terms of revenues, margins and operating cash flows. Whilst the Directors have instituted measures to minimise the cash demands of the business, this environment creates uncertainties over the future trading results and cash flows.

The directors believe that the Group’s operations will generate sufficient operating income in order to justify the adoption of the going concern basis. However, should losses continue or the current funding support from the Group’s financiers be withdrawn, or the conditions precedent to the convertible note facility agreement not be satisfied, there is material uncertainty about whether the Group will be able to continue as a going concern. No adjustments have been made relating to the recoverability and classification of recorded asset amounts and classification of liabilities that might be necessary should the consolidated entity not continue as a going concern.

Basis of Measurement

The consolidated financial statements have been prepared under the historical cost convention.

Estimates

The preparation of consolidated financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

2. Basis of Preparation of the Financial Report (Continued)

In preparing these consolidated financial statements, the significant judgements and estimates made by management in applying the Group's accounting policies and the key sources of estimation uncertainty related to:

- contract accounting and the assumptions around recoverability of claims and costs yet to be incurred, including:
 - determination of the stage of completion;
 - estimation of the total contract revenue and costs;
 - assessment of the probability of customer approval of variations and acceptance of claims;
 - estimation of project completion date; and
 - assumed level of project execution productivity.
- the recoverability of trade and other receivables (note 11);
- goodwill and the key assumptions underlying the discounted cash flows that surround its carrying value (note 17);
- lease classification; and
- estimation of the useful life of property, plant and equipment.

3. Significant Accounting Policies

The principal accounting policies adopted in the presentation of the consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

(a) Basis of Consolidation

The consolidated financial statements comprise the financial statements of the Group and its subsidiaries as at 30 June 2015. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls and investee if and only if the Group has:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee; and
- The ability to use its power over the investee to affect its returns.

When the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee;
- Rights arising from other contractual arrangements; and
- The Group's voting rights and potential voting rights.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

3. Significant Accounting Policies (Continued)

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the Statement of Comprehensive Income from the date the Group gains control until the date the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income (OCI) are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of the subsidiaries to bring their accounting policies into line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- De-recognises the assets (including goodwill) and liabilities of the subsidiary;
- De-recognises the carrying amount of any non-controlling interests;
- De-recognises the cumulative translation differences recorded in equity;
- Recognises the fair value of the consideration received;
- Recognises the fair value of any investment retained;
- Recognises any surplus or deficit in profit or loss; and
- Reclassifies the parent's share of components previously recognised in OCI to profit or loss or retained earnings, as appropriate, as would be required if the Group had directly dispose of the related assets or liabilities.

A list of all subsidiaries appears in Note 31.

(b) Revenue Recognition

Revenue is measured at the fair value of the consideration received or receivable to the extent that it is probable that the economic benefits will flow to the entity and the revenue can be reliably measured. Amounts disclosed as revenue are net of returns, allowances and duties and taxes paid. Revenue is recognised when goods have been despatched to a customer, or a service has been provided to a customer pursuant to a sales order.

Contract revenue and expenses are recognised in accordance with the percentage of completion method unless the outcome of the contract cannot be reliably estimated. For fixed price contracts, the stage of completion is measured by reference to costs incurred to date as a percentage of estimated total costs for each contract.

Project profitability is estimated at a project's inception based on the agreed contract value with the client and the budgeted total cost. Profitability is then reviewed and reassessed on a regular basis.

Unapproved variation revenue is recognised where it is probable that the revenue will be certified by the client and approved. Claim recoveries against clients are recognised when:

- it is probable that the client will accept the claim; and
- the amounts can be measured reliably.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

3. Significant Accounting Policies (Continued)

Fees from financing transactions are recognised as revenue when the Group has provided all services necessary for a final closing of the transaction, the transaction has closed, the fee is payable and the likelihood of any contingency occurring that could result in a reduction of the fee is remote.

(c) Income Tax

Income tax expense comprises current and deferred tax. Income tax expense is recognised in profit or loss except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognised using the balance sheet method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for the following temporary differences: the initial recognition of goodwill, the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit, and differences relating to investments in subsidiaries and jointly controlled entities to the extent that they probably will not reverse in the foreseeable future. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which temporary differences can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different taxable entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

Additional income taxes that arise from the distribution of dividends are recognised at the same time as the liability to pay the related dividend is recognised.

(d) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority, in this case it is recognised as part of the cost of acquisition of the asset or as part of the expense. Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the Balance Sheet.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the Australian Taxation Office (ATO), are presented as operating cash flows.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

3. Significant Accounting Policies (Continued)

(e) Foreign Currency Transactions and Balances

Foreign currency transactions are initially translated into Australian dollars at the rate of exchange at the date of the transaction. At balance date amounts receivable and payable in foreign currencies are translated into Australian dollars at the rates of exchange current at that date. Resulting exchange variances are brought to account in determining the profit or loss for the year.

(f) Business Combinations (refer to Note 28 for details regarding the acquisition of Tasman Power)

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred measured at acquisition date fair value and the amount of any non-controlling interests in the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition-related costs are expensed as incurred and included in administrative expenses.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

If the business combination is achieved in stages, any previously held equity interest is re-measured at its acquisition date fair value and any resulting gain or loss is recognised in profit or loss. It is then considered in the determination of goodwill.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability that is a financial instrument and within the scope of AASB 139 *Financial Instruments: Recognition and Measurement*, is measured at fair value with changes in fair value recognised either in either profit or loss or as a change to OCI. If the contingent consideration is not within the scope of AASB 139, it is measured in accordance with the appropriate AASB. Contingent consideration that is classified as equity is not re-measured and subsequent settlement is accounted for within equity.

(g) Goodwill and Intangibles

(i) Goodwill

The Group measures goodwill as the fair value of the consideration transferred including the recognised amount of any non-controlling interest in the acquiree, less the net recognised amount (generally fair value) of the identifiable assets acquired and liabilities assumed, all measured as of the acquisition date.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

3. Significant Accounting Policies (Continued)

(i) Goodwill (Continued)

Consideration transferred includes the fair value of the assets transferred, liabilities incurred by the Group to the previous owners of the acquiree, and equity interests issued by the Group. Consideration transferred also includes the fair value of any contingent consideration and share-based payment awards of the acquiree that are replaced mandatorily in the business combination. If a business combination results in the termination of pre-existing relationships between the Group and the acquiree, then the lower of the termination amount, as contained in the agreement, and the value of the off-market element is deducted from the consideration transferred and recognised in other expenses.

(ii) Other Intangible Assets

Other intangible assets that are acquired by the Group, which have finite useful lives, are measured at cost less accumulated amortisation and accumulated impairment losses.

Other intangible assets that are acquired by the Group, which have indefinite useful lives, are tested for impairment annually either individually or at the cash-generating unit level consistent with the methodology outlined for goodwill. Such intangibles are not amortised. The useful life of an intangible asset with an indefinite life is reviewed each reporting period to determine whether the indefinite life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is accounted for as a change in an accounting estimate and is thus accounted for on a prospective basis.

(h) Impairment of Assets

Goodwill and Intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

A financial asset not carried at fair value through profit or loss is assessed at each reporting date to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset, and that the loss event had a negative effect on the estimated future cash flows of that asset that can be estimated reliably.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

3. Significant Accounting Policies (Continued)

(i) Property, Plant and Equipment

Property, plant and equipment has been recorded at cost. The cost of an asset comprises its purchase price and any directly attributable costs of bringing the asset to working condition for its intended use. Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment and are recognised net within other income in profit or loss.

Depreciation is calculated on a diminishing value and straight-line basis to write off the net cost of each item of property, plant and equipment over their expected useful lives, as follows:

Buildings	20 years
Plant and Equipment	5 – 20 years
Office Furniture, Fittings and Equipment	5 – 20 years
Motor Vehicles	4 – 10 years

Rates are consistent with prior years.

(j) Leases

A distinction is made between finance leases which effectively transfer, from the lessor to the lessee, substantially all the risks and benefits incidental to ownership of leased non-current assets, and operating leases under which the lessor effectively retains substantially all such risks and benefits.

Finance leases are capitalised. A leased asset and liability are established at the lower of its fair value and present value of minimum lease payments. Lease payments are allocated between the principal component of the lease liability and the interest expense.

The leased asset is amortised on a straight-line basis over the term of the lease, or where it is likely that the entity will obtain ownership of the asset, the life of the asset. Lease assets held at reporting date are being amortised over three to five years.

Operating lease payments are charged to the income statement in the periods in which they are incurred, as this represents the pattern of benefits derived from the leased assets.

(k) Cash and Cash Equivalents

For cash flow statement presentation purposes, cash and cash equivalents include cash on hand, deposits held at call with financial institutions, other short term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the balance sheet.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

3. Significant Accounting Policies (Continued)

(l) Inventories

Raw materials, work in progress and finished goods are valued at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

In the case of manufactured items, cost comprises materials, labour and an appropriate proportion of fixed and variable factory overhead expenses.

(m) Work in Progress

Work in progress represents the gross unbilled amount expected to be collected from customers for contract work performed to date. It is measured at cost plus profit recognised to date less progress billings and recognised losses. Cost includes all expenditure related directly to specific projects and an allocation of fixed and variable overheads incurred in the Group's contract activities based on normal operating capacity.

Work in progress is presented as part of inventory in the balance sheet. If payments received from customers exceed the income recognised, then the difference is presented as deferred income in the balance sheet.

When the outcome of a construction contract can be estimated reliably, contract revenue and contract costs are recognised as revenue and expenses respectively by reference to the stage of completion of the contract activity at the balance sheet date ("percentage-of-completion method"). When the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred that are likely to be recoverable. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

Contract revenue comprises the initial amount of revenue agreed in the contract and variations in the contract work and claims that can be measured reliably. A variation or a claim is recognised as contract revenue when it is probable that the customer will approve the variation or negotiations have reached an advanced stage such that it is probable that the customer will accept the claim.

The stage of completion is measured by reference to the proportion of contract costs incurred to date to the estimated total costs for the contract. Costs incurred during the financial year in connection with future activity on a contract are excluded from the costs incurred to date when determining the stage of completion of a contract. Such costs are shown as construction contract work-in-progress on the balance sheet unless it is not probable that such contract costs are recoverable from the customers, in which case, such costs are recognised as an expense immediately.

At the balance sheet date, the cumulative costs incurred plus recognised profit (less recognised loss) on each contract is compared against the progress billings. Where the cumulative costs incurred plus the recognised profits (less recognised losses) exceed progress billings, the balance is presented as due from customers on construction contracts within "trade and other receivables". Where progress billings exceed the cumulative costs incurred plus recognised profits (less recognised losses), the balance is presented as due to customers on construction contracts within "trade and other payables".

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

3. Significant Accounting Policies (Continued)

(n) Trade Receivables

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost, less provision for doubtful debts.

Collectability of trade receivables is reviewed on an ongoing basis. Debts which are known to be uncollectible are written off. A provision for doubtful receivables is established when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of receivables.

(o) Investments and Other Financial Assets

Classification

The Group classifies its investments and other financial assets in the following categories: financial assets at fair value through profit or loss, held to maturity investments and available for sale financial assets. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investment at initial recognition and, in the case of assets classified as held-to-maturity, re-evaluates this designation at each reporting date.

(i) Held-to-Maturity Investments

If the Group has the positive intent and ability to hold debt securities to maturity, then they are classified as held-to-maturity investments and are measured at amortised cost using the effective interest method, less any impairment loss.

(ii) Available for Sale Financial Assets

Available for sale financial assets, comprising principally marketable equity securities, are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless management intends to dispose of the investment within 12 months of the balance sheet date.

Regular way purchases and sales of financial assets are recognised on trade date, the date on which the Group commits to purchase or sell that asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss.

(iii) Financial Assets at Fair Value Through Profit or Loss

Financial assets carried at fair value through profit or loss are initially recognised at fair value and transactions costs are expensed in the income statement. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

(iv) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition loans and receivables are measured at amortised cost using the effective interest method, less any impairment losses.

Loans and receivables comprise trade and other receivables.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

3. Significant Accounting Policies (Continued)

(p) Fair Value Estimation

The net fair value of cash equivalents and non-interest bearing monetary financial assets and financial liabilities approximate their carrying amount.

(q) Trade and Other Payables

Trade and other payables are carried at amortised cost. These amounts represent liabilities for goods and services provided to the Group prior to the end of financial year which are unpaid.

(r) Loans and Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Interest is accrued over the period it becomes due and is recorded as part of other payables. Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

(s) Employee Entitlements

(i) *Wages and Salaries and Annual Leave*

Liabilities for wages and salaries and annual leave expected to be paid within twelve months of the reporting date are recognised and are measured at the amounts expected to be paid when the liabilities are settled in respect of employees' services up to that date.

(ii) *Long Service Leave*

A liability for long service leave is recognised and is measured as the present value of expected future payments to be made in respect of employees' services up to the reporting date. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on high quality corporate bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

(iii) *Superannuation*

Contributions are made by the Group to employee superannuation funds and are charged as expenses when incurred.

(iv) *Share-based payment transactions*

The grant date fair value of options granted to employees is recognised as an employee expense, with a corresponding increase in equity, over the period that the employees become unconditionally entitled to the options. The amount recognised as an expense is adjusted to reflect the actual number of share options that vest, except for those that fail to vest due to market conditions not being met.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

3. Significant Accounting Policies (Continued)

(t) Provisions

A provision is recognised if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

(u) Finance Income and Expenses

Finance income comprises interest income on funds invested, dividend income, gains on the disposal of available-for-sale financial assets, changes in the fair value of financial assets at fair value through profit or loss, and gains on hedging instruments that are recognised in profit or loss. Interest income is recognised as it accrues in profit or loss, using the effective interest method.

Finance expenses are recognised as an expense in the period in which they are incurred. Borrowing costs include:

- interest on bank overdrafts and short-term and long-term borrowings;
- amortisation of line fees, discounts or premiums relating to borrowings;
- amortisation of ancillary costs incurred in connection with the arrangement of borrowings;
- finance lease interest; and
- bank charges.

Borrowing costs are capitalised into the cost of an asset when they relate specifically to a qualifying asset.

(v) Contributed Equity

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

(w) Dividends

Provision is made for the amount of any dividend declared, being appropriately authorised and no longer at the discretion of the entity, on or before the end of the financial year but not distributed at balance date.

(x) Earnings Per Share

The Group presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares, which comprise share options granted to employees.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

3. Significant Accounting Policies (Continued)

(y) Segment Reporting

The Group determines and presents operating segments based on the information that internally is provided to the Executive Chairman, who is the Group's chief operating decision maker.

An operating segment is a component of the Group that engages in business activities for which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components. All operating segments' operating results are regularly reviewed by the Group's Executive Chairman and Board to make decisions about resources to be allocated to the segment and assess its performance and for which discrete financial information is available.

Inter segment pricing is determined on an arm's length basis.

Segment results that are reported to the Executive Chairman include items directly attributable to a segment as well as those that can be allocated on a reasonable basis. Segment capital expenditure is the total cost incurred during the period to acquire property, plant and equipment and intangibles assets other than goodwill.

(z) Government Grants

Government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the costs, which it is intended to compensate, are expensed. When the grant relates to an asset, it is recognised as income in equal amounts over the expected useful life of the related asset.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

3. Significant Accounting Policies (Continued)

(aa) New Standards and Interpretations (Issued But Not Yet Effective)

The following standards, amendments to standards and interpretations have been identified as those which may impact the entity in the period of initial application. They are available for early adoption at 30 June 2015, but have not been applied in preparing this financial report.

AASB 9 *Financial Instruments* is a new standard which replaces AASB 139 and includes a model for classification and measurement, a single, forward looking 'expected loss' impairment model and a substantially reformed approach to hedge accounting. AASB 9 is effective for annual periods beginning on or after 1 January 2018.

AASB 15 *Revenue from Contracts with Customers* includes the core principle that an entity recognises revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The application date for the standard is 1 January 2017.

Management has assessed the likely impact of these new standards and aside from the adoption of AASB 15 *Revenue from Contracts with Customers*, considers there will be no material impact upon adoption.

With regards to AASB 15 *Revenue from Contracts with Customers*, while a review of the requirements of the new Standard is ongoing, management considers that the adoption of the new Standard will necessitate a higher level of documentation in support of the recognition of revenue and potentially a 'one-off' timing difference upon adoption of the new Standard. However, management's review is ongoing and no formal conclusions have yet been reached regarding the impact upon adoption of this Standard.

(ab) Changes in Accounting Policy, Disclosures, Standards and Interpretations

The accounting policies adopted are consistent with those of the previous financial year.

There are no new or amended Australian Accounting Standards and AASB Interpretations as of 1 July 2014 that impact the Group.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

4. Revenue

In thousands of \$AUD

	2015	2014
Sales revenue	198,034	234,620

5. Other Income

In thousands of \$AUD

	2015	2014
Net foreign exchange gains / (losses)	(143)	-
Net gain on sale of PP&E	76	37
Other income	606	748
	539	785

6. Operating Expenses

Profit before income tax includes the following operating expenses:

In thousands of \$AUD

	2015	2014
Depreciation		
Buildings	3	3
Plant and equipment	1,332	1,367
Office equipment, furniture and fittings	307	281
Leasehold improvements	609	567
Motor vehicles	346	223
Assets under finance leases	902	761
Total depreciation	3,499	3,202

Rental expense relating to operating leases

Premises	2,782	2,821
Motor vehicles	286	16
Office equipment	31	8
Total rental expense relating to operating leases	3,099	2,845



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

7. Expenses

(Loss) / Profit before income tax includes the following expenses:

In thousands of \$AUD

	2015	2014
Employee benefits expense	89,403	108,502
Superannuation contributions	6,147	10,036
Impairment of trade receivables	105	24
Impairment of inventories	29,200	-
	124,855	118,562

8. Finance Income and Expenses

Recognised in profit or loss

In thousands of \$AUD

	2015	2014
Finance Income		
Interest income on bank deposits	6	32
Total Finance Income	6	32
Finance Expenses		
Interest on bank overdrafts and loans	4,145	2,728
Other interest expense	658	405
Total Finance Expense	4,803	3,133
Net Finance Income / (Expense)	(4,797)	(3,101)



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

9. Income Tax Expense

(a) Income Tax Expense

In thousands of \$AUD

	2015	2014
Current Tax Expense		
Current period	(1,829)	2,587
Adjustment for prior periods	(14)	(108)
	(1,843)	2,479
Deferred Tax Expense		
Decrease / (increase) in deferred tax assets (Note 18)	(8,869)	(876)
(Decrease) / increase in deferred tax liabilities (Note 18)	234	1,596
	(8,635)	720
Total income tax (benefit) / expense	(10,478)	3,199

(b) Numerical Reconciliation of Income Tax Expense / (Benefit) to Prima Facie Tax Payable

In thousands of \$AUD

	2015	2014
(Loss) / Profit for the period before tax	(34,897)	10,913
Tax at the domestic tax rate of 30% (2014: 30%)*	(10,469)	3,282
Entertainment	12	24
Other non-deductible expenses	-	1
Franking credits	-	459
Tax offset for franked dividend	-	(459)
Under / (over) provided in prior periods	(19)	(108)
Income tax expense / (benefit)	(10,476)	3,199

* The Louminco Unit Trust does not pay tax at a rate of 30%.

Reconciliation of total income tax expense

In thousands of \$AUD

	2015	2014
Income tax expense / (benefit) in Income Statement (as above)	(10,476)	3,199
Income tax expense / (benefit) recognised directly in equity	(2)	-
Total income tax (benefit) / expense	(10,478)	3,199



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

10. Cash and Cash Equivalents

In thousands of \$AUD

	2015	2014
Cash at bank and in hand	1,606	436
Bank overdrafts (Note 20)	(32,715)	(5,276)
Balances per Statement of Cash flows	(31,109)	(4,840)

(a) Interest Rate Risk Exposure

The Group's exposure to interest rate risk is discussed in Note 35.

11. Trade and Other Receivables

In thousands of \$AUD

	2015	2014
Current		
Trade receivables	20,020	25,961
Provision for impairment of receivables (Note 35)	(50)	(50)
	19,970	25,911
Other receivables	360	147
Total Current Trade and Other Receivables	20,330	26,058

Provision for impairment of receivables

In thousands of \$AUD

	2015	2014
Opening provision for impairment of receivables	(50)	(50)
Charge for the year	105	24
Utilised	(105)	(24)
Unused amounts reversed	-	-
Closing provision for impairment of receivables	(50)	(50)

During the year ended 30 June 2015, write downs of trade receivables to their recoverable amount totalled \$0.105 million (2014: \$0.024 million).

The Group's exposure to credit and currency risks and impairment losses related to trade and other receivables are disclosed in Note 35.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

12. Inventories

In thousands of \$AUD

	2015	2014
Raw materials	1,167	1,117
Work in progress	31,468	38,557
Finished goods	5,553	8,011
	38,188	47,685

At 30 June 2015, the Directors have impaired the carrying value of work-in-progress relating to non-performing contracts and disputed outstanding claims by an amount of \$29.2 million (2014: nil).

13. Prepayments

In thousands of \$AUD

	2015	2014
Insurance	237	230
Other prepayments	298	507
Total prepayments	535	737

14. Other Current Assets

In thousands of \$AUD

	2015	2014
Other	117	508
Total other current assets	117	508

15. Other Non-Current Assets

In thousands of \$AUD

	2015	2014
Other (including amounts relating to the 'Snapper' claim)	7,768	1,058
Total other non-current assets	7,768	1,058



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

16. Property Plant and Equipment

Reconciliation of carrying amounts at the beginning and end of the period

In thousands of \$AUD

	Land & Buildings	Plant & Equipment	Office Furniture & Equipment	Leasehold Improvements	Motor Vehicles	Leased Assets	Total
Cost or Deemed Cost							
Balance at 1 July 2013	36	14,497	2,364	8,900	2,232	6,782	34,811
Additions	3,095	1,493	503	2,396	200	1,509	9,196
Transfers	-	20	-	-	218	(238)	-
Disposals	-	(106)	(1)	-	(140)	(55)	(302)
Balance at 30 June 2014	3,131	15,904	2,866	11,296	2,510	7,998	43,705
Balance at 1 July 2014	3,131	15,904	2,866	11,296	2,510	7,998	43,705
Additions	-	1,049	176	76	147	209	1,657
Transfers	(11)	(77)	24	-	64	-	-
Disposals	-	(300)	(27)	(7)	(500)	(195)	(1,029)
Acquired as part of Business Combination	-	695	97	98	954	917	2,761
Balance at 30 June 2015	3,120	17,271	3,136	11,463	3,175	8,929	47,094
Accumulated Depreciation, Amortisation and Impairment							
Balance at 1 July 2013	6	5,325	1,630	536	1,224	2,453	11,174
Disposals	-	(84)	-	-	(73)	(19)	(176)
Transfers	-	19	-	-	213	(232)	-
Depreciation expense	3	1,367	281	567	223	761	3,202
Balance at 30 June 2014	9	6,627	1,911	1,103	1,587	2,963	14,200
Balance at 1 July 2014	9	6,627	1,911	1,103	1,587	2,963	14,200
Disposals	-	(269)	(27)	(4)	(471)	(110)	(881)
Transfers	-	(77)	17	-	60	-	-
Depreciation expense	3	1,332	307	609	346	902	3,499
Acquired as part of Business Combination	-	315	64	8	515	267	1,169
Balance at 30 June 2015	12	7,928	2,272	1,716	2,037	4,022	17,987



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

16. Property Plant and Equipment (Continued)

Reconciliation of carrying amounts at the beginning and end of the period (Continued)

In thousands of \$AUD

	Land & Buildings	Plant & Equipment	Office Furniture & Equipment	Leasehold Improvements	Motor Vehicles	Leased Assets	Total
Carrying Amounts							
As at 30 June 2013	30	9,172	734	8,364	1,008	4,329	23,637
As at 30 June 2014	3,122	9,277	955	10,193	923	5,035	29,505
As at 30 June 2014	3,122	9,277	955	10,193	923	5,035	29,505
As at 30 June 2015	3,108	9,343	864	9,747	1,138	4,907	29,107

17. Intangible Assets

In thousands of \$AUD

	Goodwill		Intangibles		Total	
	2015	2014	2015	2014	2015	2014
Cost						
Balance at 1 July		54,625	200	200	54,825	54,825
Additional amounts recognised from business combinations occurring during the period		8,866	-	-	8,866	-
Adjustments during the period to amounts initially recognised from business combinations		(160)	-	-	(160)	-
Balance at 30 June	63,331	54,625	200	200	63,531	54,825
Amortisation and Impairment Losses						
Balance at 1 July	-	-	-	-	-	-
Amortisation for the year	-	-	-	-	-	-
Impairment loss	-	-	-	-	-	-
Balance at 30 June	-	-	-	-	-	-
Carrying amounts	63,331	54,625	200	200	63,531	54,825

Intangibles of \$0.2 million relates to the value of exclusive supplier agreements recognised in relation to the business combination of Blucher (Australia) Pty Ltd. These agreements have an indefinite life and are assessed annually for any impairment indicators.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

17. Intangible Assets (Continued)

Following the acquisition of the Tasman Group on 24 October 2014, management performed a review of the existing cash generating units and concluded that goodwill and other intangibles should be allocated to cash generating units consistent with the Group's operating segments (refer to Note 30).

At 30 June 2015, goodwill and other infinite life intangibles are allocated for impairment testing purposes to cash generating units as follows:

In thousands of \$AUD

	2015	2014
Investment & Corporate Advisory	1,058	1,058
Heavy Mechanical & Electrical Engineering	23,233	23,233
Water & Fluid Solutions	22,765	22,765
Maintenance Engineering & Plant Construction	16,475	7,769
Total Goodwill and other Intangibles	63,531	54,825

Each cash generating unit represents one or more operational divisions within the consolidated entity. The recoverable amount of each cash-generating unit was based on value in use calculations. Those calculations use 5 year cash flow projections based on actual and forecast operating results which forecast a return to historical earnings performance. These earnings were extrapolated using consistent growth rates for each CGU of 3.09% for FY17, 2.93% for FY18, 2.74% for FY19 and 2.57% for FY20 (FY14: 3.2%), consistent with the growth prospects of each cash generating unit, and a 1.0% (FY14: 3.2%) terminal value growth rate, which is less than the historical 20 year growth rate of 5.1% (FY14: 5.1%).

A post-tax real discount rate of 9.5% (FY14: 9.9% pre-tax real) has been applied to each cash generating unit in determining the value in use and is based on the target gearing level for E&A Limited (post-tax real WACC).

For comparative purposes, goodwill and other infinite life intangibles had previously been allocated for impairment testing purposes to cash generating units as follows:

In thousands of \$AUD

	2015	2014
Equity & Advisory	1,058	1,058
Ottoway Engineering	12,131	12,131
Ottoway Fabrication (formerly E&A Contractors)	6,077	6,077
ICE Engineering	5,025	5,025
Fabtech	17,420	17,420
Blucher	5,345	5,345
Tasman Group	8,706	-
Heavymech	4,033	4,033
QMM	3,736	3,736
Total Goodwill and other Intangibles	63,531	54,825

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

17. Intangible Assets (Continued)

Key assumptions used in the value in use calculations

At 30 June 2015 the recoverable amount of the combined cash generating units ('CGU's') of the group are 1.8 times the carrying amount. The CGU's are most sensitive to assumptions in relation to the weighted average cost of capital ('WACC').

Investment & Advisory

An increase in the WACC to 19.5% would reduce the recoverable amount to be equal to the carrying amount.

Heavy Steel Fabrication & Engineering

An increase in the WACC to 11.13% would reduce the recoverable amount to be equal to the carrying amount.

Fluid & Water Solutions

An increase in the WACC to 13.45% would reduce the recoverable amount to be equal to the carrying amount.

Maintenance, Engineering & Plant Construction

An increase in the WACC to 33.5% would reduce the recoverable amount to be equal to the carrying amount.

18. Deferred Tax Assets and Liabilities

(a) Deferred tax assets and liabilities are attributable to the following:

In thousands of \$AUD

	Assets		Liabilities		Net	
	2015	2014	2015	2014	2015	2014
Property, plant and equipment	34	35	(404)	(362)	(370)	(327)
Inventories	-	-	(3,026)	(2,852)	(3,026)	(2,852)
Loans & borrowings	-	-	(18)	(18)	(18)	(18)
Employee provisions	1,688	1,721	-	-	1,688	1,721
Other provisions and accrued expenses	398	191	(80)	(81)	318	110
Borrowing costs	6	9	(3)	(5)	3	4
IPO and share issue costs	217	115	-	-	217	115
Tax losses and excess franking credits	11,678	3,014	-	-	11,678	3,014
Other items	2	-	(9)	(3)	(7)	(3)
Tax assets (liabilities)	14,023	5,085	(3,540)	(3,321)	10,483	1,764



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

18. Deferred Tax Assets and Liabilities (Continued)

(b) Movement in temporary differences during the year:

<i>In thousands of \$AUD</i>	Balance 1 July 2014	Recognised in Profit or Loss	Recognised in Equity	Balance 30 June 2015
Property, plant and equipment	(327)	(43)	-	(370)
Inventories	(2,852)	(174)	-	(3,026)
Loans & borrowings	(18)	-	-	(18)
Employee provisions	1,721	(33)	-	1,688
Other provisions and accrued expenses	110	208	-	318
Borrowing costs	4	(1)	-	3
IPO costs	115	38	64	217
Tax losses and excess franking credits	3,014	8,664	-	11,678
Other items	(3)	(4)	-	(7)
Tax assets (liabilities)	1,764	8,655	64	10,483

19. Trade and Other Payables

In thousands of \$AUD

	2015	2014
Current		
Trade payables	23,387	21,332
Other payables and accrued expenses	8,450	12,040
Total current trade and other payables	31,837	33,372
Non-Current		
Other payables and accrued expenses	3,379	-
Total non-current trade and other payables	3,379	-

Current other payables and accrued expenses includes \$3.35 million of vendor settlement liabilities relating to business combinations which occurred in previous financial years.

The Group's exposure to currency and liquidity risk related to trade and other payables is disclosed in Note 35.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

20. Loans and Borrowings

The following loans and borrowings at their carrying amounts are disclosed below:

In thousands of \$AUD

	AS AT 30 JUNE 2015			AS AT 30 JUNE 2014		
	Total facility	Drawn facilities	Undrawn amount	Total facility	Drawn facilities	Undrawn amount
Current						
Bank overdrafts (Note 10)	31,200	32,715	(1,515)	10,150	5,276	4,874
Working capital facilities	5,550	3,814	1,736	14,250	1,222	13,028
Commercial bills	10,540	10,540	-	6,955	6,955	-
Finance leases (Note 27)	1,655	1,615	40	1,730	1,330	400
Credit cards / other finances	351	166	185	352	150	202
International facility	2,265	-	2,265	2,265	-	2,265
Total current borrowings	51,561	48,850	2,711	35,702	14,933	20,769
Non-current						
Commercial bills	25,988	25,988	-	25,064	25,059	5
Finance leases (Note 27)	3,851	2,167	1,684	3,744	3,085	659
Related party facility (Note 33)	2,000	1,995	5	2,000	1,995	5
Total non-current borrowings	31,839	30,150	1,689	30,808	30,139	669
Total borrowings	83,400	79,000	4,400	66,510	45,072	21,438

E&A Limited's various finance facilities include both fixed and floating interest rates depending on the nature of the facility. The maturity terms of the various finance facilities are reflected in the Current / Non-current split shown above.

E&A Limited's banking facilities require a number of standard representations, warranties and undertakings (including financial and reporting obligations) from E&A Limited and E&A Limited Group companies in favour of the respective lenders. The facilities also include a cross guarantee between the parent and the majority of Group companies with staged security enforcement rights and obligations. Further details of security arrangements are outlined in Note 35. Fixed and floating security has been placed over all Group assets.

EAL's longstanding financier, the National Australia Bank, subsequent to 30 June 2015 agreed to convert \$31 million of current overdraft debt into non-current commercial bills which are to be repaid from the collection of proceeds from the disputed variation, disruption and delay contract claims.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

20. Loans and Borrowings (Continued)

The following loans and borrowings (non-current and current) were issued and repaid during the year ended 30 June 2015:

<i>In thousands of \$AUD</i>	2015	2014
Balance as at 1 July	45,072	37,417
Acquisition of interest bearing liabilities through business combination	650	-
New Issues		
Bank overdrafts	28,004	2,454
Working capital facilities	15,516	113
Commercial bills	12,500	13,451
Leasing facilities	318	2,413
Credit cards / other finances	576	79
Related party facility	-	502
Repayments		
Bank overdrafts	(417)	(3,330)
Working capital facilities	(15,070)	(2,593)
Commercial bills	(5,697)	(4,317)
Leasing facilities	(1,819)	(1,088)
Credit cards / other finances	(633)	(29)
Related party facility	-	-
Balance as at 30 June	79,000	45,072

21. Provisions

In thousands of \$AUD

	2015	2014
Current		
Employee benefits	4,190	5,051
Total current provisions	4,190	5,051
Non-current		
Employee benefits	844	833
Total non-current provisions	844	833



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

22. Share Capital

Movements in shares of the Company were as follows:

In thousands of shares

	ORDINARY SHARES	
	2015	2014
Shares on Issue at 1 July	127,219	113,037
Issued as part consideration for business combination	4,128	-
Issued as part of dividend reinvestment plan	5,571	6,882
Issued as private placement	-	7,300
Shares on Issue at 30 June	136,918	127,219

All shares on issue are fully paid. The Company does not have authorised capital or par value in respect of its issued shares.

E&A Limited operates a dividend reinvestment plan (**DRP**) whereby shareholders may elect to take all or part of their dividend entitlement in EAL scrip. Shares issued under the DRP during FY15 were issued at a discount of 2.5% to the volume weighted average price of all E&A Limited shares traded on the Australian Securities Exchange during the five trading days after the record date.

23. (Loss) / Earnings Per Share

Cents per share

	2015	2014
Basic (loss) / earnings per share	(18.33)	6.44
Diluted (loss) / earnings per share	(18.33)	6.44

Basic (Loss) / Earnings Per Share

The (loss) / earnings and weighted average number of ordinary shares used in the calculation of basic earnings per share are as follows:

In thousands of \$AUD and Shares

	2015	2014
(Loss) / Earnings used in the calculation of basic EPS (i)	(24,421)	7,714
Weighted average number of ordinary shares for the purpose of basic (loss) / earnings per share (ii)	133,257	119,801

(i) (Loss) / Earnings used in the calculation of total basic (loss) / earnings per share is equal to the (loss) / profit in the income statement.

(ii) Options are considered to be potential ordinary shares and are therefore excluded from the weighted average number of ordinary shares used in the calculation of basic (loss) / earnings per share. Where dilutive, potential ordinary shares are included in the calculation of dilutive (loss) / earnings per share.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

23. (Loss) / Earnings Per Share (Continued)

Diluted (Loss) / Earnings Per Share

The (loss) / earnings and weighted average number of ordinary shares used in the calculation of diluted (loss) / earnings per share are as follows:

<i>In thousands of \$AUD and Shares</i>	2015	2014
(Loss) / Earnings used in the calculation of basic EPS (i)	(24,421)	7,714
Weighted average number of ordinary shares for the purpose of diluted (loss) / earnings per share (ii)	133,257	119,801

(i) (Loss) / Earnings used in the calculation of total diluted (loss) / earnings per share is equal to the (loss) / profit in the Income Statement.

(ii) The weighted average number of ordinary shares for the purpose of diluted (loss) / earnings per share reconciles to the weighted average number of ordinary shares used in the calculation of basic (loss) / earnings per share as follows:

<i>In thousands of Shares</i>	2015	2014
Weighted average number of ordinary shares used in the calculation of basic EPS	133,257	119,801
Options (Note 25)	-	-
Weighted average number of ordinary shares used in the calculation of diluted EPS	133,257	119,801

24. Dividends

	2015		2014	
	Cents Per Share	Total \$'000	Cents Per Share	Total \$'000
Recognised Amounts				
Interim dividend	-	-	2.75	3,395
Total dividends recognised	-	-	2.75	3,395
<i>Both fully franked at a 30% tax rate</i>				
Unrecognised Amounts				
Final dividend	-	-	2.75	3,499
Total Dividends Unrecognised	-	-	2.75	3,499
<i>Fully franked at a 30% tax rate</i>				



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

24. Dividends (Continued)

Franking Account Balance

In thousands of \$AUD

Franking credits available for subsequent financial years
based on a tax rate of 30% (2014: 30%)

	2015	2014
	4,710	3,873

The above amounts represent the balance of the franking account as at the end of the financial year, adjusted for franking credits that will arise from the payment of current tax liabilities.

The consolidated amounts include franking credits that would be available to the Company if distributable profits of subsidiaries were paid as dividends.

25. Share-Based Payments

Shares Under Option

No options to acquire unissued ordinary shares of E&A Limited exist as at 30 June 2015.

No options have been granted since the end of the financial year.

The share based compensation expense recognised in the current year was nil (2014: nil)

Shares Issued on the Exercise of Options

There were no shares issued on the exercise of options during the year (2014: nil).

26. Contingent Liabilities

The Group had contingent liabilities in respect of:

In thousands of \$AUD

Bank Guarantee Facilities

Amount used

Amount available

	2015	2014
	7,488	10,858
	4,422	6,327

In the normal course of business certain E&A Limited Companies are required to enter into contracts that include performance obligations. These commitments only give rise to a liability where the respective entity fails to perform its contractual obligations. Claims of this nature arise in the ordinary course of construction contracting. Where appropriate a provision is made for these issues. The Directors are not aware of any material claims that are considered probable, which have not been appropriately provided for in the financial statements at 30 June 2015.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

27. Commitments

(a) Capital Commitments

Capital expenditure contracted for at balance date but not recognised as liabilities is as follows:

In thousands of \$AUD

	2015	2014
Payable:		
Within one year	-	-
Between one and five years	-	-
More than five years	-	-
	-	-

(b) Lease Commitments

(i) Non-Cancellable Operating Leases

The Group leases various properties and office equipment under non-cancellable operating leases expiring within one to eight years. The leases have varying terms and renewal rights. On renewal, the terms of the leases are renegotiated. Commitments for minimum lease payments in relation to non-cancellable operating leases are payable as follows:

In thousands of \$AUD

	2015	2014
Within one year	1,981	1,869
Between one and five years	3,044	3,917
More than five years	-	-
	5,025	5,786



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

27. Commitments (Continued)

(ii) Cancellable Operating Leases

The Group leases various plant and office equipment under cancellable operating leases. The Group is required to give one to two months notice for termination of these leases.

Commitments in relation to cancellable operating leases contracted for at the balance date but not recognised as liabilities are payable as follows:

In thousands of \$AUD

	2015	2014
Within one year	9	-
Between one and five years	4	-
More than five years	-	-
	13	-

(b) Lease Commitments

(iii) Finance Leases

The Group leases various plant and motor vehicles with a carrying amount of \$4.91 million (2014: \$5.04 million) under finance leases expiring within one to five years. Under the terms of the leases the Group acquires the assets following the final payment.

In thousands of \$AUD

	2015	2014
Commitments in relation to finance leases are payable as follows:		
Within one year	1,790	1,581
Between one and five years	2,321	3,357
More than five years	-	-
Minimum lease payments	4,111	4,938
Future finance charges	(329)	(523)
Recognised as a liability	3,782	4,415
Representing lease liabilities:		
Current (Note 20)	1,615	1,330
Non-current (Note 20)	2,167	3,085
	3,782	4,415



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

28. Business Combinations: Acquisition of Tasman Power

On 24 October 2014, EAL acquired 100% of the issued share capital of Tasman Power WA Pty Ltd, Tasman Recruitment Pty Ltd and Tasman Mechanical Pty Ltd ('Tasman Power'). Tasman Power provides electrical and instrumentation services, specialising in the planning, scheduling, management and execution of electrical maintenance services, sustaining capital projects and shutdowns for major iron ore producers in Western Australia. Tasman Power was acquired to expand the niche engineering service capabilities of the Group and its geographic footprint.

The acquisition of Tasman Power has been accounted for using the acquisition method. The consolidated financial statements include the results of Tasman Power from the acquisition date of 24 October 2014.

The fair values of the identifiable assets and liabilities of Tasman Power as at the date of acquisition were:

	Fair value recognised on acquisition \$'000
Assets	
Property, plant and equipment	1,594
Trade and other receivables	4,823
Inventory	941
Other assets	1,600
	8,958
Liabilities	
Trade and other payables	3,755
Loans and borrowings	1,641
Tax liabilities	270
Provisions	97
	5,763
Total identifiable net assets at fair value	3,195
Goodwill arising on acquisition	8,706
Purchase consideration transferred	11,901
Cost of the acquisition	
Cash	6,800
Shares issued, at fair value	2,000
Contingent consideration	3,101
	11,901



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

28. Business Combinations: Acquisition of Tasman Power (continued)

At the date of the acquisition, both the fair value and gross amount of the trade receivables amounts to \$4.82 million. At 30 June 2015, none of the trade receivables have been impaired.

At the date of acquisition, contingent consideration of \$3.10 million was recognised. The consideration is contingent on Tasman Power achieving a specified level of profitability over FY'15, FY'16, FY'17 and FY'18. The total amount of contingent consideration payable is capped at \$3.25 million. EAL considers that it is likely that the contingent consideration earn-out targets will be achieved.

The goodwill recognised is primarily attributed to the cashflow earnings expected to be generated by the business in excess of the net identifiable tangible assets acquired. The goodwill is not deductible for income tax purposes.

Acquisition related costs in the amount of \$0.1 million incurred in relation to the business combination include legal expenses, establishment fees, travel costs and other out-of-pocket expenses incurred in relation to the acquisition.

Information regarding the amounts of revenue and profit or loss of Tasman Power since the acquisition date included in the consolidated statement of comprehensive income for the reporting period has not been included in the Annual Report as agreed at the time of the acquisition this information is confidential and the directors believe the disclosure would likely result in unreasonable prejudice to the Group and to the previous owners of Tasman Power.

29. Workers' Compensation Self-Insurance

From 1 July 2014, EAL has been granted workers' compensation self-insurance status by Return To Work SA in South Australia. As part of the transition to self-insurance, Return To Work SA engaged an independent actuary to estimate the liability for outstanding claims in relation to South Australian workers' compensation claims against the Group. This estimated liability includes consideration of EAL's claims history and a review of specific case estimates for current individual claims.

Workers' Compensation Self-Insurance Provision

In thousands of \$AUD

	2015
Opening provision recognised at 1 July	1,050
Charge for the year	494
Utilised	(502)
Unused amounts reversed	-
Closing provision at 30 June	1,042



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

30. Segment Reporting

	Investment & Corporate Advisory		Heavy Mechanical & Electrical Engineering		Water & Fluid Solutions		Maintenance Engineering & Plant Construction		Total		Eliminations		Consolidated	
<i>In thousands of \$AUD</i>	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014
External sales	3,795	3,151	124,130	154,510	40,263	66,751	39,876	17,066	208,064	241,478	(10,030)	(6,858)	198,034	234,620
Inter-segment sales	2,155	1,043	3,423	7,477	110	5	1,042	722	6,730	9,247	(6,730)	(9,247)	-	-
Dividend revenue	-	1,070	-	-	-	-	-	-	-	1,070	-	(1,070)	-	-
Other income	1,897	1,050	607	4,130	21	189	317	402	2,842	5,771	(2,303)	(4,986)	539	785
Segment revenue	7,847	6,314	128,160	166,117	40,394	66,945	41,235	18,190	217,636	257,566	(19,063)	(22,161)	198,573	235,405
Underlying EBITDA	(1,386)	1,179	(28,081)	6,260	499	8,589	2,367	1,188	(26,601)	17,216	-	-	(26,601)	17,216
Depreciation	(28)	(34)	(2,061)	(2,029)	(784)	(790)	(626)	(348)	(3,499)	(3,202)	-	-	(3,499)	(3,202)
Underlying EBIT	(1,414)	1,145	(30,142)	4,231	(285)	7,797	1,741	841	(30,100)	14,014	-	-	(30,100)	14,014
Significant items	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Segment result (EBIT)	(1,414)	1,145	(30,142)	4,231	(285)	7,797	1,741	841	(30,100)	14,014	-	-	(30,100)	14,014
NPAT	(1,054)	799	(23,345)	1,324	(873)	5,108	851	483	(24,421)	7,714	-	-	(24,421)	7,714
Income tax expense / (benefit)	(448)	337	(9,997)	586	(362)	2,067	331	209	(10,476)	3,199	-	-	(10,476)	3,199
Net finance costs	88	9	3,200	2,321	950	622	559	149	4,797	3,101	-	-	4,797	3,101
Segment result (EBIT)	(1,414)	1,145	(30,142)	4,231	(285)	7,797	1,741	841	(30,100)	14,014	-	-	(30,100)	14,014

Results from operating activities													(24,421)	7,714
--	--	--	--	--	--	--	--	--	--	--	--	--	-----------------	--------------

Segment assets	87,733	78,827	97,068	101,433	31,539	38,545	33,972	13,575	250,312	232,380	(74,909)	(66,483)	175,403	165,897
Segment liabilities	17,556	15,949	111,654	90,482	28,845	30,978	33,647	12,540	191,702	149,949	(64,921)	(56,361)	126,781	93,588

(i) Segment asset & liability eliminations relate to the elimination of intercompany balances and investments in subsidiaries.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

30. Segment Reporting (Continued)

The Group comprises the following main business segments:

Investment & Corporate Advisory

Services: Investment and Corporate Advisory segment provides a comprehensive range of corporate advisory services relating to the analysing, negotiating, financing and completing of business transactions for external and internal clients.

Industry Exposure: Investment and Corporate Advisory provides corporate advisory services to public, private and government organisations. In addition, the corporate advisory business provides a range of corporate advisory services to E&A Limited subsidiaries as they continue to expand both organically and through acquisition.

Water & Fluid Solutions

Services: This segment comprises Fabtech and Blucher. Fabtech provides flexible geomembrane liners and floating covers for dams, reservoirs and tunnels, and the construction of geomembrane lined water storage tanks. Blucher is focused on the supply and design of stainless steel drainage and pressure systems.

Industry Exposure: Water and Fluid Solutions services the mining, defence, power generation, brewery, potable and waste water containment, waste management and agriculture industries.

Heavy Mechanical and Electrical Engineering

Services: This segment comprises the services provided by Ottoway Engineering, Ottoway Fabrication, ICE Engineering & Construction. Ottoway Engineering operates as a pipe fabrication and installation business involving all aspects of turn-key project management including design, engineering, procurement, manufacture, fabrication, machining, installation and maintenance. Ottoway Fabrication provides a range of steel fabrication and structural engineering services, including project management, procurement services, heavy engineering design, structural steel fabrication and erection, pipe welding and pipework installation, pneumatic and hydraulic installations, light machining and wind tower manufacturing. ICE Engineering provides electrical engineering consultancy and project management services including the design of electrical control systems for heavy industry, manufacturing and commercial installations, as well as drafting and other maintenance services.

Industry Exposure: Offers services across a range of industries including industrial, petro-chemical, oil and gas, mining, exploration, base metals, water, defence, power generation, infrastructure and wine.

Maintenance Engineering & Plant Construction

Services: This segment comprises the services provided by Tasman Power, Tasman Rope Access, Heavymech and QMM. Tasman Power provides electrical and instrumentation services, specializing in the planning, management and execution of electrical maintenance services, sustaining capital projects and shutdowns for major iron ore producers in Western Australia. Heavymech supplies breakdown and repair services to the heavy industrial, mining and power generation industries. QMM supplies equipment, spare parts, plant construction and repair, and onsite maintenance to the quarry, recycling and mining sectors.

Industry Exposure: Offers services across a range of industries including mining, power, quarry, recycling and heavy industrial industries.

As our business continues to grow we will update our segment disclosures accordingly.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

31. Subsidiaries

Name of Entity	Country of Incorporation	Ownership interest (%)	
		2015	2014
Parent entity			
E&A Limited	Australia	100	100
Subsidiaries			
Blucher (Australia) Pty Ltd	Australia	100	100
Blucher Holdings Pty Ltd	Australia	100	100
E&A Capital Pty Ltd	Australia	100	100
E&A Group Pty Ltd (formerly Ironhorse BB Pty Ltd)	Australia	100	100
Equity & Advisory Ltd	Australia	100	100
Fabtech Australia Pty Ltd	Australia	100	100
Fabtech Holdings Pty Limited	Australia	100	100
Heavymech Pty Ltd	Australia	100	100
ICE Engineering & Construction Holdings Pty Ltd	Australia	100	100
ICE Engineering & Construction Pty Ltd	Australia	100	100
ILS Limited	Hong Kong	100	100
Louminco Pty Ltd	Australia	100	100
Ottoway Engineering (WA) Pty Ltd	Australia	100	100
Ottoway Engineering Pty Ltd	Australia	100	100
Ottoway Fabrication Pty Ltd (formerly E&A Contractors Pty Ltd)	Australia	100	100
Quarry & Mining Manufacture (QLD) Pty Ltd	Australia	100	100
Quarry & Mining Manufacture Pty Ltd	Australia	100	100
Starboard Tack Pty Ltd	Australia	100	100
Tasman Mechanical WA Pty Ltd	Australia	100	-
Tasman Power Holdings Pty Ltd (formerly ACN 131 958 337 Pty Ltd)	Australia	100	100
Tasman Power WA Pty Ltd	Australia	100	-
Tasman Recruitment WA Pty Ltd	Australia	100	-
Tasman Rope Access Pty Ltd	Australia	100	-



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

32. Parent Entity Disclosures

As at, and throughout the financial year ending 30 June 2015, the parent company of the group was E&A Limited.

In thousands of \$AUD

	Company	
	2015	2014
Results of the Parent Entity		
Profit / Comprehensive income / (loss) for the period	(14)	1,104
Total comprehensive income for the period	(14)	1,104
Financial position of parent entity at year end		
Current assets	43,295	33,612
Total assets	80,630	70,875
Current liabilities	(1,261)	(778)
Total liabilities	(10,728)	(9,912)
Total equity of the parent entity comprising of:		
Share capital	70,652	66,237
Options reserve	74	74
Retained earnings	(824)	(5,348)
Total Equity	69,902	60,963

Parent Entity Contingencies

The parent entity has no contingent liabilities and no capital commitments for property, plant and equipment for the years ended 30 June 2015 and 2014.

The Company as part of financing facilities has provided a number of standard representations, warranties and undertakings (including financial and reporting obligations) in favour of the respective lenders. The facilities also include a cross guarantee between the parent and all group companies with staged security enforcement rights and obligations.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

33. Related Parties

(a) Parent and Ultimate Controlling Party

The ultimate controlling entity of the Group is E&A Limited.

(b) Subsidiaries

Interests in subsidiaries are set out in Note 31.

(c) Key Management Personnel

Disclosures relating to key management personnel are set out in the Remuneration Report in the Directors' Report.

Key Management Personnel Compensation

The key management personnel compensation included in employee benefits expense (see Note 7) are as follows:

<i>In thousands of \$AUD</i>	2015	2014
Short-term employee benefits	1,398	1,431
Post-employment benefits	105	107
Share based payments	-	-
Total	1,503	1,538

Loans from Directors and Key Management Personnel

As at 30 June 2015, the balance of unsecured loans payable to directors and key management personnel was \$1.995 million. The balance outstanding relates to the Port Tack related party "Come and Go" unsecured loan facility to provide finance to E&A Limited and subsidiary companies for the purpose of funding working capital needs and short term acquisition funding requirements on an as required basis.

<i>In thousands of \$AUD</i>	2015	2014
Related Party "Come & Go" Facility *		
Beginning of the year	1,995	1,493
Loans advanced	-	502
Loan repayments made	-	-
End of year	1,995	1,995

*Port Tack is a related party of Stephen Young as outlined in Note 33(d)(v).



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

33. Related Parties (Continued)

Loans to Directors and Key Management Personnel

As at 30 June 2015, the balance of unsecured loans receivable from directors and key management personnel was \$0.165 million. Net repayments made throughout the period were nil. Interest was payable on amounts owing on normal commercial terms and conditions and at market rates.

In thousands of \$AUD

	Balance at Beginning of Period	Advancement/ (Repayment) of Loans	Balance Outstanding
	1 July 2014		30 June 2015
Stephen Young and controlled entities	75	90	165
Total	75	90	165

(d) Other Related Party Transactions

Port Tack is an entity controlled by Stephen Young, the Chairman of E&A Limited. In addition, Regent Street Pty Ltd (Regent Street) is an associated entity of Stephen Young. The following related party transactions have been entered into as at 30 June 2015.

(i) Regent Street lease of Northfield premises

Regent Street entered into a lease agreement dated 2 November 2007 with Heavymech to lease the Heavymech premises for \$100,000 per annum (exclusive of GST). The lease commenced on 31 January 2008 and continued for a period of 2 years together with two rights of renewal for further periods of 5 years each. The lease is based on commercial arms-length terms and conditions. The related party benefits resulting from execution of the Heavymech premises were approved by the shareholders of E&A Limited on 5 November 2007 in accordance with section 208 of the Corporations Act.

(ii) Regent Street lease of Plymouth Road premises

Regent Street entered into a lease agreement dated 1 February 2014 with Ottoway Engineering to lease the Ottoway Engineering premises for \$388,055 per annum (exclusive of GST). The lease is effective from 1 February 2014 and will expire 31 January 2023 together with three rights of renewal for further periods of 5 years each. The lease is based on commercial arms-length terms and conditions. Accordingly, the Directors considered the lease payments which accrued to Regent Street as a related party did not require Shareholder Approval under Chapter 2E of the Corporations Act.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

33. Related Parties (Continued)

(d) Other Related Party Transactions (Continued)

(iii) Regent Street lease of Mt Isa premises

Regent Street entered into a lease agreement dated 1 August 2012 with Ottoway Fabrication to lease the Mt Isa premises for \$58,731 per annum (exclusive of GST). The renewed lease will expire 31 July 2017. The lease is based on commercial arms-length terms and conditions. The related party benefits resulting from the execution of the original Mt Isa agreement to lease was approved by the shareholders of E&A Limited on 5 November 2007 in accordance with section 208 of the Corporations Act. The lease renewal has been based on commercial arms-length terms and conditions and the Directors considered the lease payments which accrued to Regent Street as a related party did not require Shareholder Approval under Chapter 2E of the Corporations Act.

(iv) Regent Street lease of Duncan Court premises

Regent Street entered into a lease agreement dated 1 February 2014 with Ottoway Engineering for \$249,000 per annum (exclusive of GST). Ottoway Engineering and QMM operate from these premises. The Ottoway Engineering Lease renewal will continue for a period of 5 years together with three rights of renewal for further periods of 5 years each. The related party benefits resulting from the execution of the original Ottoway Engineering agreement to lease was approved by the shareholders of E&A Limited on 5 November 2007 in accordance with section 208 of the Corporations Act. The lease renewal has been based on commercial arms-length terms and conditions and the Directors considered the lease payments which accrued to Regent Street as a related party did not require Shareholder Approval under Chapter 2E of the Corporations Act.

(v) Port Tack "Come & Go" Loan Facility

Port Tack has entered into a "Come and Go" unsecured loan facility to provide finance to E&A Limited and subsidiary companies for the purpose of funding working capital needs and short term acquisition funding requirements on an as required basis. The facility limit is \$2 million and has been subordinated to the bank debt and cannot be repaid in cash within 12 months. The balance outstanding at 30 June 2015 was \$1.995 million. The Directors consider the Loan Facility is on arms-length terms and conditions, and therefore the financial benefit (i.e. interest payments) which may accrue to Port Tack Pty Ltd as a related party of the Company does not require Shareholder approval under Chapter 2E of the Corporations Act.

The following transactions occurred with related parties:

In thousands of \$AUD

	2015	2014
Sale of goods and services	-	-
Rental paid to other related parties	674	898



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

33. Related Parties (Continued)

(e) Movements in shares

The movement during the reporting period in the number of ordinary shares in E&A Limited held, directly, indirectly or beneficially, by each key management person, including their related parties, is as follows:

	Held at 1 July 2014	Purchases	Sales	Held at 30 June 2015
Directors and Key Management				
Mr S Young	57,020,637	3,695,511	181,829	60,534,319
Mr M Vartuli	17,275,149	1,038,745	1,010,666	17,303,228
Mr M Abbott	2,851,386	235,331	-	3,086,717
Mr M Terlet	830,843	48,023	-	878,866
Mr D Klingberg	245,455	-	-	245,455

34. Notes to the Cash Flow Statement

Reconciliation of (Loss) / Profit for the Period to Net Cash Flows From Operating Activities

In thousands of \$AUD

	2015	2014
(Loss) / Profit for the year	(24,421)	7,714
Net (gain) / loss on disposal of non-current assets	(76)	(37)
Depreciation and amortisation	3,499	3,202
<i>Changes in operating assets and liabilities, net of effects from acquisition of businesses:</i>		
<i>(Increase) / decrease in assets:</i>		
Receivables	5,728	6,640
Inventories	9,497	(20,933)
Deferred tax assets	(8,938)	(967)
<i>Increase / (decrease) in liabilities:</i>		
Trade and other creditors	(4,344)	(2,882)
Provision for income taxes payable	(4,810)	1,241
Other provisions	1,042	1,285
Deferred tax liabilities	219	1,596
Net cash provided by / (used in) operating activities	(22,604)	(3,141)



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

35. Financial Instruments

The Group is exposed to the following risks throughout the normal course of business:

- Credit risk;
- Liquidity risk;
- Currency risk; and
- Interest rate risk.

The Board reviews and agrees policies for managing each of these risks and the Audit and Risk Management Committee is responsible for monitoring compliance with risk management strategies throughout the Group.

The Group use basic financial instruments to manage financial risk. The Group does not use or issue derivative or financial instruments for speculative or trading purposes. The Group uses different methods to measure different types of risk to which it is exposed.

Credit Risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's receivables from customers.

The credit policy under which each new and existing customer is assessed for creditworthiness is determined separately by each operating subsidiary of the Group and accordingly reflects the different nature of each business's industry, customers and associated risks. Generally, however, customer credit reviews include external ratings, when available, and in some cases bank references. Customers that fail to meet the relevant benchmark creditworthiness may transact with the Group only on a prepayment basis. The Group holds insurance policies to protect the recoverability of trade receivables.

Goods are, where possible, sold subject to retention of title clauses, so that in the event of non-payment the Group may have a secured claim. The Group does not require collateral in respect of trade and other receivables.

The Group have established an allowance for impairment that represents their estimate of incurred losses in respect of trade and other receivables and investments. This allowance represents a specific loss component that relates to individually significant exposures identified.

Exposure to credit risk

The carrying amount of the Group's financial assets represents the maximum credit exposure. The Group's maximum exposure to credit risk at the reporting date was:

<i>In thousands of \$AUD</i>	Note		
		2015	2014
Receivables	11	20,020	25,961
Cash and cash equivalents	10	1,606	436
Total at Carrying Amount		21,626	26,397



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

35. Financial Instruments (Continued)

Credit Risk (Continued)

The Group manages its credit risk by maintaining strong relationships with a broad range of quality clients. There are no significant concentrations of credit risk within the Group.

The Group's maximum exposure to credit risk for trade receivables at the reporting date by type of customer was:

In thousands of \$AUD

	2015	2014
Industrial (oil & gas, mining, defence, water)	19,874	25,198
Corporate (advisory clients)	146	763
Total trade receivables (Note 11)	20,020	25,961

Impairment losses

The ageing of the Group's trade receivables at the reporting date was:

In thousands of \$AUD

	Gross	Impairment	Gross	Impairment
	2015	2015	2014	2014
Not past due	14,222	-	15,863	-
Past due 0 - 30 days	4,985	-	4,945	-
Past due 31 - 121 days	545	-	2,920	-
Past due 121 days to one year	219	-	74	-
Past due more than one year	49	(50)	2,159	(50)
	20,020	(50)	25,961	(50)



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

35. Financial Instruments (Continued)

Liquidity Risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The Group's approach to managing liquidity risk is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation. Furthermore, the Group manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and financial liabilities.

Available cash and trade receivables used to manage liquidity risk are outlined in Notes 10 & 11 respectively. The maturity profile of trade receivables is outlined under the credit risk disclosures of Note 35.

The Group's credit facilities are outlined in Note 20 to this financial report.

Guarantees

E&A Limited has extended the term of its banking facilities with its principal financier. The provision of these facilities requires a number of standard representations, warranties and undertakings (including financial and reporting obligations) from E&A Limited and E&A Limited Group companies in favour of the respective lenders. The facilities also include a cross guarantee between the parent and all Group companies with staged security enforcement rights and obligations. Fixed and floating security has been placed over all Group assets.

Exposure to liquidity risk

The following are the contractual maturities of financial liabilities, including estimated interest payments and excluding the impact of netting arrangements:

		AT 30 JUNE 2015					
<i>In thousands of \$AUD</i>	Note	Carrying Amount	Contractual Cash Flows	Less than 1 year	1 - 2 years	2 - 5 years	More Than 5 years
Non Derivative Financial Liabilities							
Secured bank loans	20	36,528	43,212	9,615	6,085	16,410	11,102
Finance lease liabilities	20	3,782	4,111	1,820	1,479	812	-
Related party facility	20	1,995	1,995	-	1,995	-	-
Trade and other payables	19	31,837	31,837	31,837	-	-	-
Working capital facilities	20	3,814	3,814	3,814	-	-	-
Bank overdraft	20	32,715	32,715	32,715	-	-	-
		110,671	117,684	79,801	9,559	17,222	11,102



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

35. Financial Instruments (Continued)

Liquidity Risk (Continued)

		AT 30 JUNE 2014					
<i>In thousands of \$AUD</i>	Note	Carrying Amount	Contractual Cash Flows	Less than 1 year	1 – 2 years	2 – 5 years	More Than 5 years
Non Derivative Financial Liabilities							
Secured bank loans	20	32,014	32,289	11,091	7,583	11,121	8,494
Finance lease liabilities	20	4,415	4,938	1,581	1,553	1,804	-
Related party facility	20	1,995	1,995	-	1,995	-	-
Trade and other payables	19	34,699	34,699	34,699	-	-	-
Working capital facilities	20	1,222	1,236	1,236	-	-	-
Bank overdraft	20	5,276	5,276	5,276	-	-	-
		79,621	80,433	53,883	11,131	12,925	8,494

Currency Risk

The Group, through its subsidiaries Fabtech and Blucher, is exposed to currency risk on purchases that are denominated in a currency other than the Australian dollar (AUD), primarily the US dollar (USD), euro (EUR), Sterling (GBP) and Canadian dollars (CAN).

Fabtech and Blucher use forward exchange contracts to hedge its currency risk with its foreign suppliers, most with a maturity of less than one year from the reporting date. When necessary, forward exchange contracts are rolled over at maturity.

Total purchase transactions denominated in foreign currency account for less than 10% of total Group purchases.

The Group uses forward exchange contracts to minimise the risk of currency movements.

Exposure to currency risk

The Group's exposure to foreign currency risk at balance date was as follows, based on notional amounts:

<i>In thousands of \$AUD</i>	AUD	USD	GBP	Euro	CAN	AUD	USD	GBP	Euro	CAN
	30 June 2015					30 June 2014				
Trade receivables	-	-	-	-	-	-	-	-	-	-
Trade payables	(268)	(17)	-	(172)	-	(1)	(1)	-	-	-
Net exposure	(268)	(17)	-	(172)	-	(1)	(1)	-	-	-



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

35. Financial Instruments (Continued)

Currency Risk (Continued)

The following significant exchange rates applied during the year:

	Average Rate		Reporting Date Spot Rate	
	2015	2014	2015	2014
USD	0.838	-	0.768	0.9712
Euro	0.690	-	0.687	-

Currency risk sensitivity analysis

A 10% strengthening of the Australian dollar against the following currencies at the reporting date would have increased / (decreased) profit or loss by the amounts shown below. This analysis assumes that all other variables remain constant. The analysis is performed on the same basis for 2014.

A 10% weakening of the Australian dollar against the above currencies at reporting date would have had an equal but opposite effect on the following currencies to the amounts shown below, on the basis that all other variables remain constant.

In thousands of \$AUD

	30 JUNE 2015		30 JUNE 2014	
	Equity	Profit or loss	Equity	Profit or loss
USD	-	2	-	-
Euro	-	17	-	-

Interest Rate Risk

The Group has exposure to interest rate risk in each of its subsidiaries through their various financing facilities.

Profile

At the reporting date the interest rate profile of the Group's interest bearing financial instruments was:

In thousands of \$AUD

	2015	2014
Variable Rate Instruments		
Financial liabilities (Note 20)	79,000	45,072



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

35. Financial Instruments (Continued)

Interest Rate Risk (Continued)

Cash flow sensitivity analysis for variable rate instruments

A change of 100 basis points in interest rates at the reporting date would have increased (decreased) profit or loss by the amounts shown below. This analysis assumes that all other variables remain constant. The analysis is performed on the same basis for 2014.

<i>In thousands of \$AUD</i>	AT 30 JUNE 2015			
	Profit or loss		Equity	
	100bp increase	100bp decrease	100bp increase	100bp decrease
Variable rate instruments	(624)	624	-	-

<i>In thousands of \$AUD</i>	AT 30 JUNE 2014			
	Profit or loss		Equity	
	100bp increase	100bp decrease	100bp increase	100bp decrease
Variable rate instruments	(451)	451	-	-

Fair Values

Fair values versus carrying amounts

The fair values of financial assets and liabilities are equivalent to their carrying amount as at balance sheet date.

Capital Management

The Board's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The Board of Directors monitors the return on capital, which the Group defines as net operating income before interest divided by total shareholder equity, excluding minority earnings and outstanding executive options. The Board of Directors also monitors the level of dividends to ordinary shareholders.

The Board seeks to maintain a balance between the higher returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

35. Financial Instruments (Continued)

Fair Value Hierarchy

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices)

Level 3: inputs from the asset or liability that are not based on observable market data (unobservable inputs).

For the year ended 30 June 2015	Level 1	Level 2	Level 3	Total
Investment Securities	-	-	-	-
	-	-	-	-
For the year ended 30 June 2014				
Investment Securities	-	-	-	-
	-	-	-	-

36. Remuneration of Auditors

During the year the following fees were paid or payable for services provided by the auditor of the Company, its related practices and non-related audit firms:

	2015	2014
Audit Services		
EY:		
Audit and review of financial reports	240,500	200,000
Other services	-	-
	240,500	200,000



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Financial Year Ended 30 June 2015

37. Subsequent Events

On 31 August 2015, E&A Limited entered into a Loan Facility Agreement for an initial advance amount of US\$6 million loan facility with a further standby facility of US\$4.0 million provided by LIM Opportunistic Credit Master Fund, a fund managed by the LIM Advisors Limited, ("together referred to as "LIM").

The facility will provide EAL with the funding necessary to maximise the recovery of its outstanding contract claims and support the working capital requirements of EAL's businesses.

The term of the loan is 24 months and EAL is able to make early repayments as it resolves its contract claims. LIM also has equity conversion rights for the initial drawn amount of US\$6.0 million at the earlier of repayment by EAL or at the conclusion of the loan term. LIM will have further equity conversion rights on the standby loan facility amount for \$4.0 million in the event this facility is drawn down by EAL.

LIM Opportunistic Credit Master Fund has the right to convert the loan to E&A Limited shares at 18 cents (US\$6m) and 25 cents (US\$4m plus capitalised interest) at the earlier of repayment by E&A Limited or at the conclusion of the loan term.

In conjunction with the strategic funding agreement with LIM, EAL is pleased to announce the appointment of Mr John Nicholls to the EAL Board of Directors as Independent Chairman from 1 September 2015.

Mr Nicholls will oversee the Strategic Review of the Company which will include the consideration of divestment opportunities of EAL's current portfolio of investments. EAL's existing Executive Chairman, Mr Stephen Young, will assume the role of Managing Director, which will enable him to focus on the resolution of the outstanding contract claims and the delivery of the FY16 budget.

The change to the composition of the Board of Directors separates the roles of Chairman and Managing Director and meets the requirements of ASX Best Practise Corporate Governance Principles.

As a result of the above events, EAL's longstanding financier, the National Australia Bank (NAB), subsequent to 30 June 2015 agreed to convert \$31 million of current overdraft debt into non-current commercial bills which are to be repaid from the collection of proceeds from the disputed variation, disruption and delay contract claims.

The directors are not aware of any other material events occurring subsequent to balance sheet date that have not otherwise been disclosed or presented in this report.



E & A LIMITED

Directors' Declaration

1. In the opinion of the directors of E&A Limited ("the Company"):
 - (a) The consolidated financial statements and notes are in accordance with the Corporations Act 2001, including:
 - (i) Giving a true and fair view of the Group's financial position as at 30 June 2015 and of its performance for the financial year ended on that date; and
 - (ii) Complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Corporations Regulations 2001;
 - (b) Subject to the matters disclosed in Note 2, there are reasonable grounds to believe the Company will be able to pay its debts as and when they become due and payable.
2. The directors have been given the declarations required by Section 295A of the Corporations Act 2001 from the chief executive officer and company secretary for the financial year ended 30 June 2015.
3. The directors draw attention to Note 2 to the consolidated financial statements, which includes a statement of compliance with International Financial Reporting Standards.

Signed in accordance with a resolution of the directors:

Dated at Adelaide this 31st day of August 2015

A handwritten signature in black ink, appearing to read 'Stephen Young', written over a horizontal line.

Stephen Young
Executive Chairman

Independent auditor's report to the members of E&A Limited

Report on the financial report

We have audited the accompanying financial report of E&A Limited, which comprises the consolidated statement of financial position as at 30 June 2015, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration of the consolidated entity comprising the company and the entities it controlled at the year's end or from time to time during the financial year.

Directors' responsibility for the financial report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal controls as the directors determine are necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error. In Note 2, the directors also state, in accordance with Accounting Standard AASB 101 *Presentation of Financial Statements*, that the financial statements comply with *International Financial Reporting Standards*.

Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit we have complied with the independence requirements of the *Corporations Act 2001*. We have given to the directors of the company a written Auditor's Independence Declaration, a copy of which is included in the directors' report.

Opinion

In our opinion:

- a. the financial report of E&A Limited is in accordance with the *Corporations Act 2001*, including:
 - i giving a true and fair view of the consolidated entity's financial position as at 30 June 2015 and of its performance for the year ended on that date; and
 - ii complying with Australian Accounting Standards and the *Corporations Regulations 2001*; and
- b. the financial report also complies with *International Financial Reporting Standards* as disclosed in Note 2.

Emphasis of Matter

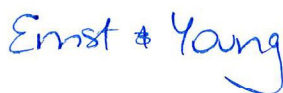
Without qualifying our opinion, we draw attention to Note 2 in the financial report regarding the ability of the Group to continue as a going concern. These conditions indicate the existence of a significant uncertainty that may cast material doubt about the Group's ability to continue as a going concern and therefore, the Group may be unable to realise its assets and discharge its liabilities in the normal course of business.

Report on the remuneration report

We have audited the Remuneration Report included in pages 27 to 36 of the directors' report for the year ended 30 June 2015. The directors of the company are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

Opinion

In our opinion, the Remuneration Report of E&A Limited for the year ended 30 June 2015, complies with section 300A of the *Corporations Act 2001*.



Ernst & Young



David Sanders
Partner
Adelaide

31 August 2015



ASX ADDITIONAL INFORMATION

Twenty Largest Shareholders

The names of the twenty largest shareholders of ordinary shares of the Company as at 19 August 2015 are:

SHAREHOLDER	NUMBER OF ORDINARY FULLY PAID SHARES
Port Tack Pty Ltd	30,693,339
Port Tack Pty Ltd	24,227,845
Vars Enterprises Pty Ltd	8,274,033
Vars Enterprises Pty Ltd	7,444,666
Stephen Young	3,425,069
Obenox Pty Ltd	2,659,169
Jason Frank Pryde	2,198,217
Maresa Pty Ltd	2,068,746
Mark Alan McDonnell	2,064,060
Barmera Marine Pty Ltd	1,842,548
Mr Craig Graeme Chapman	1,471,081
Almeranka Superannuation Pty Ltd	1,363,500
Vars Enterprises Pty Ltd	1,000,000
Mr Nicholas John Bindi & Mrs Carolyn Jane Bindi	937,490
Finance Associates Pty Ltd	800,000
Brucar Pty Ltd	800,000
Terlet Super Pty Ltd	786,866
Mrs Marilyn Essery Drutchinin	714,243
Mr Stephen Mark Gilbert	707,577
Moulou Pty Ltd	684,737
Total	94,163,186

Total held by twenty largest ordinary shareholders as a percentage of this class is 69.25%.



ASX ADDITIONAL INFORMATION

Substantial Shareholders

The names of substantial shareholders listed in the Company's register as at 19 August 2015 are:

SHAREHOLDER	SHARES	%
Stephen Young and controlled entities	60,534,319	44.21%
Mark Vartuli and controlled entities	17,303,228	12.64%

Distribution of Shareholders

Analysis of numbers of shareholders by size of holding as listed in the Company's register as at 19 August 2015 are:

RANGE OF HOLDING	NUMBER OF SHAREHOLDERS	NUMBER OF ORDINARY SHARES	%
1 – 1,000	92	24,492	0.02%
1,001 – 5,000	235	724,111	0.53%
5,001 – 10,000	170	1,431,505	1.05%
10,001 – 100,000	475	16,423,095	11.99%
100,001 and Over	125	118,315,203	86.41%
Total	1,097	136,918,406	100%

All issued ordinary shares carry one vote per share and carry the rights to dividends.

The number of shareholders with less than a marketable parcel is 242.

Voting Rights

All ordinary shares issued by E & A Limited carry one vote per share without restriction.



E&A LIMITED - CORPORATE DIRECTORY

Directors	Mr Stephen Young Mr Mark Vartuli Mr Michael Abbott Mr Michael Terlet Mr David Klingberg	Executive Chairman Executive Director Non-executive Director Non-executive Director Non-executive Director
Secretary	Mr Matt Proctor	
Registered and Principal Office	Level 27 91 King William Street Adelaide, South Australia 5000 Telephone (08) 8212 2929 Facsimile (08) 8231 1647 Website www.ealimited.com.au	
Postal Address	GPO Box 1273 Adelaide, South Australia 5001	
Solicitors	Thomson Geer 101 Pirie Street Adelaide, South Australia 5000	
Auditors	EY 121 King William Street Adelaide, South Australia 5000	
Share Register	Link Market Services Limited Level 9, 333 Collins Street Melbourne, Victoria 3000 Telephone 1300 554 474 Website www.linkmarketservices.com.au	
ASX Code	EAL	
ACN	088 588 425	
ABN	22 088 588 425	

