



16 September 2015

The Manager - Listings
Australian Securities Exchange Limited
Exchange Centre
20 Bridge Street
SYDNEY NSW 2000

Via electronic lodgement

Dear Sir / Madam

Brambles Limited – Investor Information Presentations

Brambles is hosting its 2015 Investment Market Briefing in Pasadena, California, USA, on 15 and 16 September 2015 with site visits on 17 September.

Enclosed are presentations to be given on the first day of the briefing, which will commence at 4.00 pm Los Angeles time on 15 September (9.00 am Sydney time on 16 September). The presentations to be given on 16 September, commencing at 8.30 am (1.30 am Sydney time on 17 September) will be lodged with the market prior to that commencement time.

A webcast of these presentations will be available on Brambles' website at www.brambles.com.

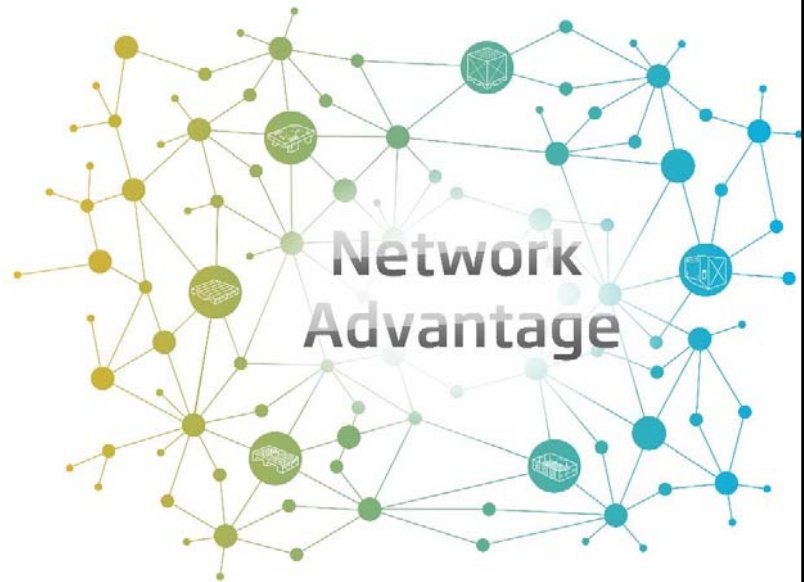
Yours faithfully
Brambles Limited

Robert Gerrard
Group Company Secretary

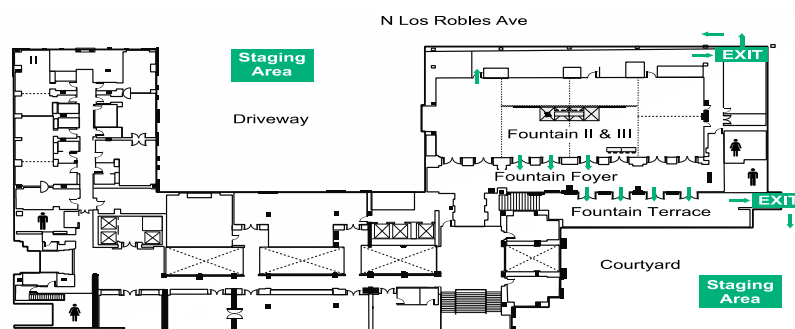
Brambles

Investment Market Briefing

15 – 17 September 2015
Pasadena, California



Safety briefing



Agenda

Tuesday 15 September

1600-1700	Welcome and introductory presentation	Tom Gorman, CEO	Fountain Ballroom
1700-1900	Drinks and dinner		Courtyard

Agenda

Wednesday 16 September - morning

0730-0830	Networking breakfast		Fountain Foyer/Terrace
0830-0930	Everything Begins with the Customer A conversation with Costco	John Thelan , Senior Vice President, Depots & Traffic, Costco Wholesale Chris Young , Senior Vice President, Supply Chain, CHEP North America	Fountain Ballroom
0930-0945	Break		
0945-1045	CHEP's Unique Global Opportunity Pallets global strategy update	Peter Mackie , Group President, CHEP (Pallets)	Fountain Ballroom
1045-1100	Break		
1100-1200	This is the Supply Change Leveraging CHEP's network advantage in North America	Kim Rumph , President, CHEP North America	Fountain Ballroom
1200-1300	Lunch		Fountain Foyer/Terrace

Agenda

Wednesday 16 September – afternoon and evening

1300-1345	Expanding IFCO's global position RPCs global strategy update	Wolfgang Orgeldinger , Group President, IFCO	Fountain Ballroom
1345-1430	Building the IFCO network in North America IFCO North America operations review	Dan Walsh , President, IFCO North America	Fountain Ballroom
1430-1445	Break		
1445-1515	Executing our global Containers strategy Containers global strategy update	Jason Rabbino , Group President, Containers and Head, Strategy	Fountain Ballroom
1515-1545	Our evolving Containers offering North America IBC and Auto operations review	Drew Merrill , Vice President, CHEP Container Solutions North America	Fountain Ballroom
1545-1600	Break		
1600-1730	Leveraging our network advantage for value Group strategy and finance update, closing remarks	Zlatko Todorcevski , CFO Tom Gorman , CEO	Fountain Ballroom
1800-1830	Coach transport to dinner		Meet in hotel foyer
1830-2030	Dinner @ Rococo Room, Café Santorini, old Pasadena		
2030-2100	Return coach transport to hotel		

5

Brambles

Agenda

Thursday 17 September – morning and afternoon

0730-0830	Networking breakfast	Fountain Foyer/Terrace
0830-0930	Outward coach transport to site tours	Meet in hotel foyer
0930-1030	Visit to IFCO service centre, Rancho Cucamonga	
1030-1100	Onward transport	
1100-1200	Visit to CHEP service centre, Riverside	
1200-1230	Onward transport	
1230-1400	Lunch @ Mission Inn, Riverside	
1400-1500	Return transport to Westin Pasadena	
1500	Optional drinks at Westin Pasadena	

6

Brambles

Financial figures

Throughout these presentations, unless otherwise stated:

- Currency is US dollars
- Growth rates are at Constant Currency, as defined in the Glossary (see Appendix 1)
- Compound annual growth rate (CAGR) is at 30 June 2015 foreign exchange rates
- All forward-looking statements subject to Disclaimer on next slide

Disclaimer

The release, publication or distribution of this presentation in certain jurisdictions may be restricted by law and therefore persons in such jurisdictions into which this presentation is released, published or distributed should inform themselves about and observe such restrictions.

This presentation does not constitute, or form part of, an offer to sell or the solicitation of an offer to subscribe for or buy any securities, nor the solicitation of any vote or approval in any jurisdiction, nor shall there be any sale, issue or transfer of the securities referred to in this presentation in any jurisdiction in contravention of applicable law.

Persons needing advice should consult their stockbroker, bank manager, solicitor, accountant or other independent financial advisor. Certain statements made in this presentation are forward-looking statements.

These forward-looking statements are not historical facts but rather are based on Brambles' current expectations, estimates and projections about the industry in which Brambles operates, and beliefs and assumptions. Words such as "anticipates," "expects," "intends," "plans," "believes," "seeks," "estimates," and similar expressions are intended to identify forward-looking statements.

These statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and other factors, some of which are beyond the control of Brambles, are difficult to predict and could cause actual results to differ materially from those expressed or forecasted in the forward-looking statements. Brambles cautions shareholders and prospective shareholders not to place undue reliance on these forward-looking statements, which reflect the view of Brambles only as of the date of this presentation.

The forward-looking statements made in this presentation relate only to events as of the date on which the statements are made. Brambles will not undertake any obligation to release publicly any revisions or updates to these forward-looking statements to reflect events, circumstances or unanticipated events occurring after the date of this presentation except as required by law or by any appropriate regulatory authority



Welcome and Introduction

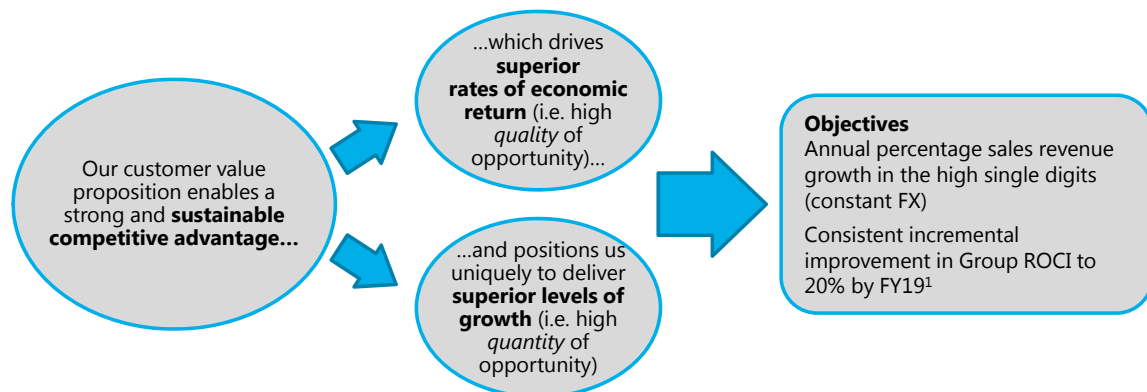
Brambles



Tom Gorman
CEO

Investment proposition unchanged

We are driven by our focus on the customer



¹ FY19 objectives were provided in December 2013 prior to the impact of acquisitions made after that date.

Context for our objectives

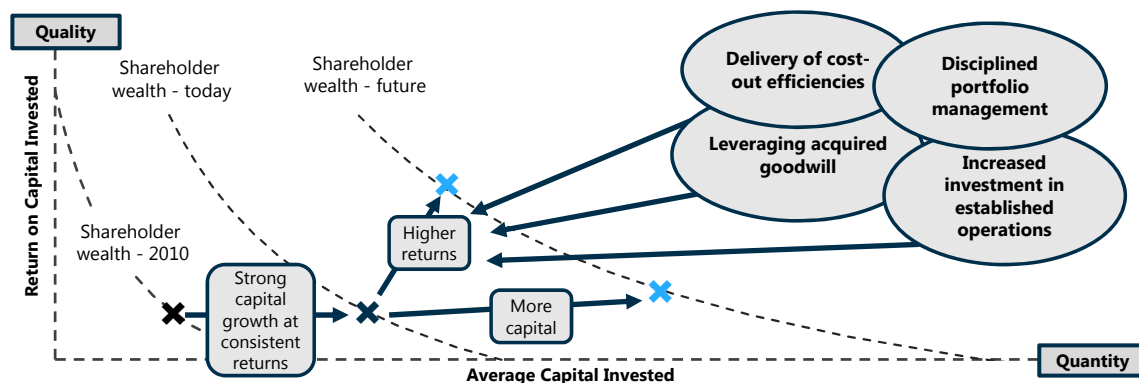
We are committed to *sustainable* value creation

- 1 The 20% objective is realistic over time and demonstrates our commitment to disciplined capital allocation
- 2 We are not going to prioritize a short-term financial outcome in any given year if it is not in the interest of long-term value
- 3 Executives are not incentivized by a specific ROCI target but by long-term delivery of both growth and economic value-added

Our commitment is to continue to invest in opportunities that help customers make their supply chains better and enable growth in both quality and quantity for our shareholders

Quantity and quality drive value

We are committed to creating shareholder wealth



13

Brambles

Strategic focus areas to drive value

Enabling growth in both "quality" and "quantity"

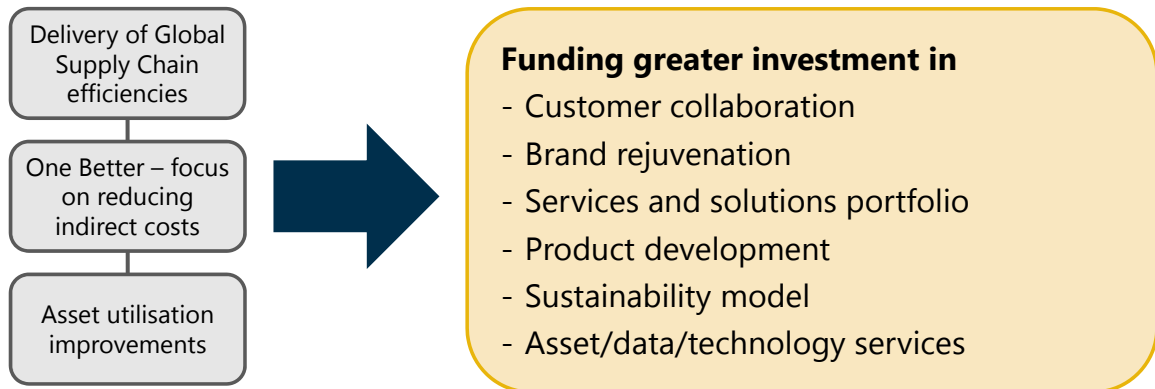


14

Brambles

Redirecting cost to add value

Cost efficiencies are enabling reinvestment in the customer

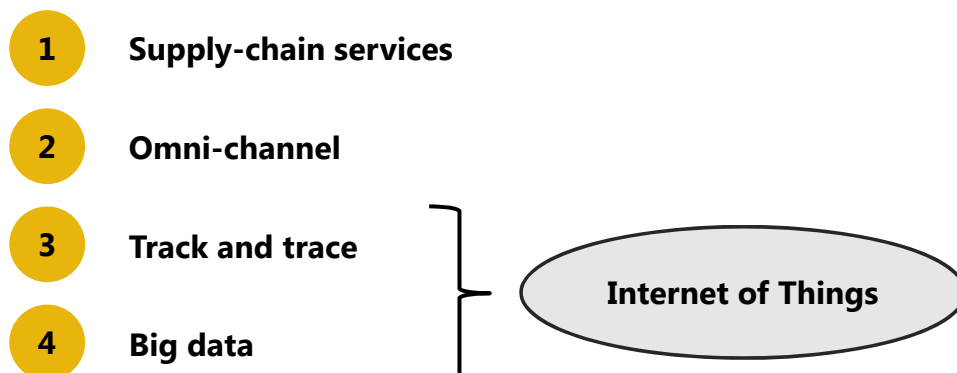


15

Brambles

Investing in innovation

Four key themes

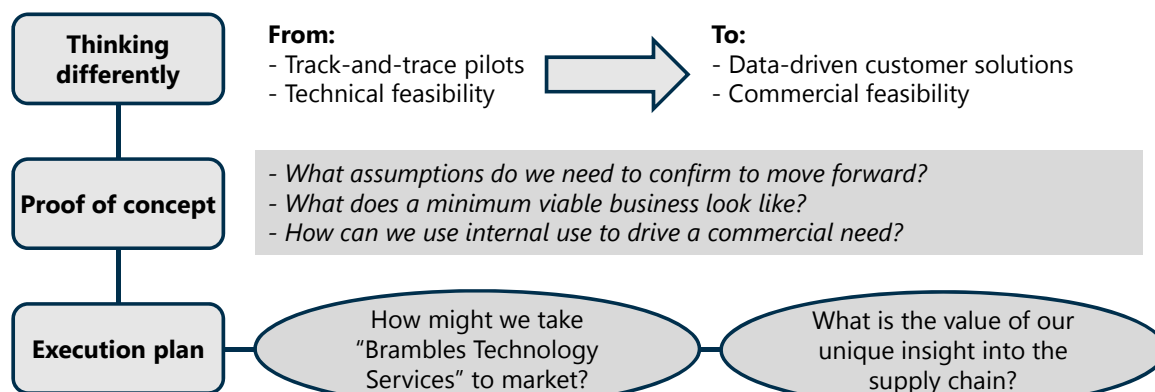


16

Brambles

Innovation: the Internet of Things

500 million moving assets needn't be dumb...



17

Brambles

Guidance and outlook summary

Increased investment to support long-term objectives

■ FY19 objectives

- Commitment remains to 20% ROCI target, prior to acquisition impacts
- Average Capital Invested CAGR likely to exceed original 5% expectation
- Organic growth investment now anticipated at US\$1.5B from FY16 to FY19

■ FY16 expectations

- Sales revenue and Underlying Profit growth expected at 6-8% at constant FX
- Translates to Underlying Profit of US\$1,000-1,020M at 30 June 2015 FX
- ROCI to be down slightly, reflecting short-term impact of increased investment and FY15 acquisitions
- Interest costs of approximately US\$120-125M, at 30 June 2015 FX rates
- Effective tax rate of approximately 29%

18

Brambles