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# **About Energy Action**

Energy Action (ASX:EAX) is a leading energy management consultancy firm, offering comprehensive energy procurement and management services. Its aims are to reduce electricity and gas usage and improve energy efficiency to deliver positive environmental and financial benefits for our clients.

Energy Action offers its business clients a complete energy management solution, regardless of their size, industry or energy consumption. Over 5,000 business customers with almost 24,000 sites under management across Australia and New Zealand are achieving greater efficiency gains and managing their risk with Energy Action.

### **Financial Results**

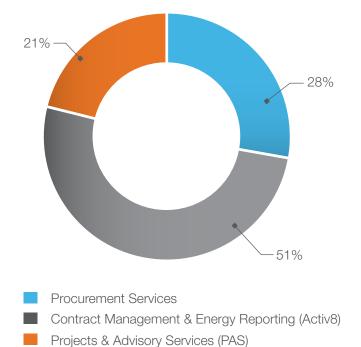
Energy Action earned revenue of \$32.1 million for FY2015, representing an increase of 25% on the previous year (\$25.7 million), which was largely driven by the 10 months of revenue contribution from EnergyAdvice (\$4.8 million), and an increase in Project and Advisory Services revenue of \$2.4 million including a full year contribution from the former Exergy business (versus three months in FY2014).

Operating Net Profit after Tax (NPAT) in FY2015 was \$2.7 million, representing a 41% decrease (on a like for like basis) on the previous year's result of \$4.5 million, which was mainly due to a lower than expected contribution from the PAS division, the one-off write off of some historic accounts receivable and lower contract management (Activ8) revenue following the early termination of two large customer contracts.

Net assets as at 30 June 2015 were \$13.5 million, a decrease from the Company's net asset

position as at 30 June 2014 of \$16.6 million, primarily due to the statutory loss incurred of (\$2.9) million. The Group had cash at bank of \$2.7 million as at 30 June 2015, including \$1 million allocated to Exergy and held in escrow and bank debt of \$4.1 million.

Energy Action has declared a fully franked final dividend of 1.06 cents per share for FY2015. We enter FY2016 focused on delivering greater value to shareholders.



# Chairman's Report





Energy Action embarked on the acquisition of EnergyAdvice in FY2014 after completing the acquisition of Exergy late in FY2013. Both of these acquisitions were designed to broaden the range of services we could offer to meet changing market and customer conditions. In the case of Exergy, we expanded our services into energy audits and efficiency and renewables projects, although Energy Action had some prior experience in these areas.

In the case of EnergyAdvice, we acquired an improved ability to manage large customers in conjunction with a premium customer portfolio, a better understanding of the gas market, and a capacity to offer complex electricity contracts involving both retail and wholesale components.

Both acquisitions gave us access to highly skilled staff and managers, as well as new markets, and the three companies are now in the final stages of integration.

However, flat electricity prices, shorter contracts, and changing Federal government policy on carbon abatement have adversely impacted on profitability. The last four months of the financial year saw an uptick in prices in all states except Victoria, where increased cheap brown coal use followed the Government's abolition of carbon pricing.

We were also affected by historical discrepancies in the billing reconciliation data from an important metering partner. Our profit is well down on the prior year and on the FY2015 budget. We have to do better, and the steps necessary to capitalise on revenue growth have been taken.

A number of accounting, operations, budgeting and sales reforms have been put in place, and are detailed in the CEO's report. New skills have been added to the Board with the addition of two new Directors.

We also recognise that energy markets are amongst the most dynamic of business environments. Technology, regulation and policy are changing rapidly, and we see no end to this change. Our business strategy has to adapt, and sometimes, lead this change. Your Board is alive to the possibilities presented by developments such as storage, intelligent networks and equipment, retail changes, and network tariff reform. Where appropriate, we will seek to turn these changes into business opportunities.

Some significant shareholdings changed during the year, with some funds buying heavily on lower share prices. The shareholdings of Directors changed very little in this period, and there was limited buying.

This is my last Annual Report as Chairman of Energy Action, and I will continue as a Director. I would like to pass on my thanks to Steve Twaddell and Valerie Duncan, whose retirements were announced earlier, and who both contributed significantly to the foundation and growth of the Company. I also pay tribute to a trusted colleague, Phil Randall, who sadly passed away after an all-too-short period as a Director. Phil was the founder of EnergyAdvice, and brought enormous knowledge and experience to our deliberations.

I would like to thank Scott Wooldridge, our CEO, and his quite remarkably talented staff for their dedication and hard work during the year. Lastly, my thanks to my fellow directors for their support as Chairman.

### Dr Ronald Watts, Chairman

# CEO's Report





Financial year 2015 has been one of restructure, realignment and progress for Energy Action, including the integration of EnergyAdvice into the business following its acquisition in August 2014.

The overall financial performance for Energy Action was disappointing and this predominantly related to lower than anticipated revenue growth in addition to business integration challenges and a number of one-off historical receivables write-offs.

The decrease in our operating profit by 41% against FY2014 was driven by a lower than expected revenue contribution from the Project and Advisory services division (albeit an increase on FY2014) and from our Contract Management & Energy Reporting service, Activ8.

The staffing levels of Projects & Advisory Services have now been reduced to reflect current levels of revenue generation. Activ8 was impacted by the early termination of service delivery for a number of key contracts. These contracts have now been replaced with new client contracts. The addition of EnergyAdvice clients means that overall large market electricity sites under Contract management have increased from 8,000 to 10,000 across the financial year.

Both the EnergyAdvice and Exergy acquisitions have had a significant impact on our statutory full year result, with deferred consideration being the largest factor in generating a statutory loss for FY2015. This was however planned, and was part of the retention strategy for key staff who joined Energy Action from the acquired companies.

The prevailing market conditions we have faced during FY2015, with flat prices, shorter contracts and regulatory uncertainty should also not be disregarded.

Despite this, top line revenue growth of 25% was achieved in FY2015. The majority of the 25% increase in revenue for FY2015 was contributed from the 10 months of revenue delivered by EnergyAdvice and a full year contribution from Exergy (versus three months in FY2014).

In May, Energy Action announced a restructure to take advantage of operational synergies and to align the business cost base to the levels of organic revenue growth being achieved. This was fully completed by June 30th 2015 and was a direct response to the below expectations Operating NPAT result. Approximately 10% of staff were impacted by the restructure.

Through the acquisition of EnergyAdvice we now have greatly enhanced capabilities in energy procurement, contract management services and specialty consulting services, along with a blue-chip client base representing some of the country's largest commercial and industrial energy consumers.

The acquisition of Exergy has not only provided improvements to our core competencies, but more critically has significantly strengthened our expertise and offerings in the Projects & Advisory Services division.

Both businesses are now integrated under a single management structure with the key staff and customers retained from Exergy and EnergyAdvice throughout this process. The core teams have also been co-located in Sydney, Melbourne and Brisbane, providing a platform for improvements in overall operational efficiencies and enhanced opportunities for cross selling additional services offers into the existing client base.

In addition, the Executive team has recently been strengthened with the appointment of Michael Fahey to the position of CFO. Michael has been integral in initiating and overseeing the comprehensive audit relating to metering discrepancies involving the Company's largest metering provider, and in implementing our business realignment and restructure, which will result in annual savings of over \$1.5 million.

Like all, I was deeply saddened by the passing of Phil Randall, the founder of EnergyAdvice whose wisdom and advice were invaluable to me, the Board and Executive team. I also take this opportunity to thank Steve Twaddell and Valerie Duncan, who are both resigning from their Board positions, for their support and guidance, and to thank Ronald Watts, who will be stepping down from his role as Chairman, for his leadership and oversight.

As outlined above, I am confident that through the synergies and savings we have achieved through the integration of our business divisions, along with a more streamlined operation that is strategically focused on key areas for revenue growth, Energy Action will deliver better results in FY2016.

Further, the Company will now start to benefit from the significant investments we have made in both our client portal, launched in January 2015, and the Australian Energy Exchange auction platform, which has now been rolled out in Western Australia.

While our results for FY2015 have been disappointing, we enter FY2016 well placed to drive value for shareholders and leverage the platform we have now created as one of the foremost energy procurement, contract management and services companies in Australia.

### Scott Wooldridge, CEO



# CFO's Report

The past financial year has seen Energy Action deliver disappointing financial results, with Operating NPAT for the year ended June 2015 of \$2.7 million representing a 41% decrease on the 2014 financial year. While revenue increased by 25% to \$32 million in FY2015, largely due to the acquisition of EnergyAdvice and increasing PAS revenues, adverse revenue mix and the one-off write-off of some historical receivables issues impacted profitability.

The Company's balance sheet remains strong, with \$2.7 million of cash at bank, including \$1 million held in escrow relating to deferred payments for the Exergy acquistion and unutilised debt facilities totalling \$1.5 million. A final dividend of 1.06c per share fully franked has been declared by the Board of Directors, payable on 21 October 2015 to shareholders registered on the Company's register of members as at 26 August 2015.

Pleasingly, the sales performance of future contracts in FY2015 improved, despite the early termination of two major contracts with future contracted revenue increasing slightly from \$74.5 million at 30 June 2014 to \$75.8 million at 30 June 2015. This significant future revenue stream underpins the Group's growth and, more critically, provides annuity style income.

The management team has identified a number of impacts on the Company's 2015 financial performance, and we are working hard to rectify these. Lower than expected performance by the Project and Advisory Services division was one factor that led to lower than anticipated revenues. There were historic reconciliation issues with the Company's largest metering provider which resulted in a \$0.5 million write-off for the period.

We have undertaken a comprehensive audit relating to the issues faced by the Company regarding monies paid by a third party metering provider, and we are confident that this was a one-off issue that will have no impact on future earnings. The Company continued to invest in our proprietary technology platforms this financial year, including the Australian Energy Exchange (AEX) and Client Portal. These investments are made with a focus on developing solutions that add value for our customers, leading to better engagement and retention.

This financial year, the Company enhanced the AEX platform to facilitate auctions in the Western Australian market, producing an immediate increase in both customer and retailer activity in this region.

The new Client Portal launched in January 2015 provides clients with increased visibility of their energy profile, and will act as a foundation for the Company to provide new premium service offerings to clients next financial year (2016).

While the financial performance of the Company in FY2015 was disappointing, we are fully focused on implementing strategies to restore the Company's profitability to respectable levels. The management team is working hard to strengthen the underlying performance of the Company and reduce the overall cost base, having identified over \$1.5 million in savings in FY2015 following a review of the Company's staffing requirements.

We look forward to working hard for our shareholders to improve the financial performance of the Company going forward.

### Michael Fahey, CFO

# **Board of Directors**



### **Dr Ronald Watts**

### Chairman

Dr Ronald Watts has worked at chief executive and board level across a range of technology based enterprises and at senior levels in government. He is currently a Non-Executive Director of UK cancer therapy biotech company Biosceptre International Limited.

His management experience spans the software and telecommunications industries, and as a consultant he has worked with companies on strategy and fundraising in biotechnology, utilities, food processing and energy.

Dr Watts has held academic posts of Associate Professor and Adjunct Research Fellow, and now works on voluntary projects training young people in Pacific Island nations.

He has a Bachelor of Science (Hons) from the University of New South Wales and a PhD from Cambridge University. He has also completed a Graduate Diploma in Business, majoring in Finance.

### Paul Meehan

### Non-Executive Director

Principal of Meehans Solicitors, Paul Meehan has been practicing law in the Macarthur area for over 20 years, specialising in Conveyancing/Property Investment/Commercial Law/Leases/Investment and Tax Advice. Meehans Solicitors is now one of the largest in the Macarthur area.

# Murray Bleach – Non-Executive Director

Murray Bleach has over 35 years' experience in the accounting and finance industry. He originally worked as a Chartered Accountant for KPMG Peat Marwick in Sydney and Dallas, Texas. His move into financial services came in 1987, when he joined Bankers Trust Australia.

Murray joined Macquarie Group as part of Macquarie's acquisition of Bankers Trust Australia. During this time he was CEO of Macquarie's US business and led the building of its US infrastructure business.

He was previously CEO of listed toll road group, Intoll Group and was a Non-Executive Director of Eraring Energy and Zanbato Inc, and was Chairman of SocietyOne Pty Ltd.

Murray is Chairman of Suicide Prevention Australia and the Board Investment Committee of Industry Funds Management (IFM). He is a partner in Alfred Street Investment Partners and a Non-Executive Director of Carlton Investments Limited, Strongform Group and Together Let's and is also a member of the Advisory Board for Derwent Executive.

Murray holds a Bachelor of Arts (Financial Studies) and a Masters in Applied Finance from Macquarie University. He is also a Graduate of the Australian Institute of Company Directors and a Chartered Accountant.

### Valerie Duncan

### Non-Executive Director

### Retired effective 31 August 2015

Valerie Duncan was the Managing Director of Energy Action from July 2002 to December 2013 and saw the Company achieve greater than 20% growth per annum.

Valerie has over 25 years' energy industry experience, including 19 years in senior management positions across all aspects of financial management and accounting, energy trading and retailing, strategic planning, human resource management, project management, corporate governance and company secretarial.

Valerie is currently a Fellow of the Chartered Institute of Company Secretaries in Australia, Australian Institute of Company Directors, Australian Institute of Energy and is an Associate of the Australian Society of Certified Practising Accountants. Valerie has been an active board member on the boards of both Prospect Credit Union and the merged Sydney Credit Union having held the position of Chair on both organisations.

### Steve Twaddell

### Non-Executive Director

### Retired effective 30 June 2015

Steve Twaddell is a graduate of Brown University and during his career served 8 years in the US Navy including 2 years of active duty.

Having worked in the computer industry since 1959 in a number of technical positions, Steve's career progressed into sales then management. With experience in insurance, defence, computer hardware (IBM) and software, health and finance, Steve transferred to Australia in 1980 to set up a subsidiary of a US parent company. It quickly became the major profit contributor to the parent by 1985.

Steve serves on several Company boards in both Australia and New Zealand including Australian Fresh Seafood, Toveelen and Aerial Surveys Limited of which he is Chairman.

### Philip Randall

### - Executive Director

### Appointed 18 August 2014, appointed to Non-Executive Director 1 July 2015, died 4 July 2015

Philip Randall founded EnergyAdvice Pty Ltd in 1997 and led the Company to become a leading energy consultancy servicing some of Australia's largest organisations.

With over 25 years' experience in the industry, his background was in both upstream and downstream gas industries. Prior to founding EnergyAdvice, he held senior commercial roles within Woodside Petroleum and Victoria's Gas and Fuel.

Phil held a Bachelor of Economics Degree.

### Nitin Singhi

### Non-Executive Independent Director

### Appointed 12 August 2015

Nitin has over 20 years' experience in corporate transactions and mergers and acquisitions. He originally worked as a corporate lawyer in Sydney and London at Allens and Lovells respectively, focussing on IPO's, takeovers and private equity. After a stint as a Director of Finance/Legal in an online retail venture in 1999, he returned to Australia to join the Colonial First State Private Equity division in 2001.

As an Investment Director, he was involved in numerous transactions and Board roles with Colonial until 2008 including Mincom, Ambertech, Goodlife Healthclubs, Technisyst and the infrastructure vehicle Colonial First State Private Capital, which was listed on the ASX.

Since 2008 Nitin has been Managing Director of Horizon Private Capital Partners, a corporate advisory firm that specialises on servicing non-bank financial institutions and IT related companies. Its client base includes ASX listed and large firms that provide funding to finance assets including IT equipment and energy related infrastructure. He is also a Board Member of TiE Sydney, a not for profit association dedicated to fostering entrepreneurship.

Nitin holds a Bachelor of Economics and a Master of Laws from the University of Sydney. He is also member of the Australian Institute of Company Directors.

### Mark de Kock

### Non-Executive Director

### Appointed 17 August 2015

Mark de Kock has over 20 years' experience in driving superior commercial outcomes through strategy and technology in companies such as Vocus Communications, Optus, Vodafone, Trident Subsea Cable and HP (Tandem/Compaq).

Mark started his career designing and developing money market and stock exchange trading systems such as the Helsinki Money Market System, full automation of the Dhaka Stock Exchange, and the design of the 3rd generation of the Hong Kong Stock Exchange. From there Mark focussed on eCommerce systems, managing the development of the qantas. com.au platform as GM eCommerce IT for Qantas in 2000/1, which delivered \$230m of 3 year NPV.

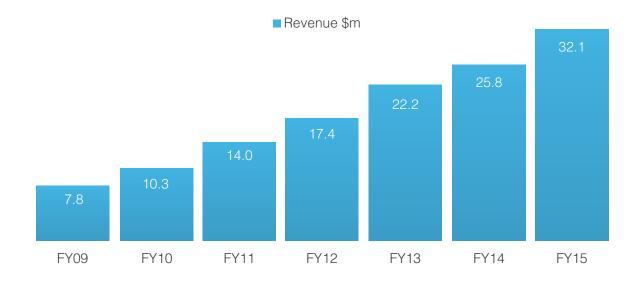
After several subsequent roles in IT with BT Financial group, Optus and Vodafone, Mark joined Vocus Communications in its infancy as Head of Strategy. Mark was responsible for setting strategy, the IPO of Vocus and the required acquisitions to execute against the stated strategy. During Mark's tenure on the Board of Vocus Communications, the Company grew from having a \$25m market capitalisation to becoming an ASX500 Company. Five years from listing, Vocus is now an ASX200 Company.

Mark holds a Bachelor of Science (First class honours) in Electronic Engineering from University College London, an Executive MBA from the Australian Graduate School of Management, and is a Member of the Institute of Engineering and Technology.

# Sales Overview

A clearly defined focus on Energy Action's three distinct business divisions, being Energy Procurement, Contract Management & Energy Reporting, and Projects & Advisory Services, has enabled the tiering and alignment of the sales team to best address the needs of each. Each of these business divisions are covered in detail within their own sections to follow.

Energy Action once again achieved record revenue in FY2015, which was driven by the acquisition of EnergyAdvice and a full year of revenue from Exergy, compared to three months in the prior period.



The Projects & Advisory Division (PAS) division was a key focus during FY2015, with the development and implementation of a point solutions concept to enhance retention rates and grow the number of new clients. This approach is showing promising early results.

Sales have been buoyed by a significant increase in the volume of supply and installation contracts undertaken in FY2015, most notably for Power Factor Correction (PFC) units, which has been driven by subsidies available in Queensland for the installation and use of such equipment.

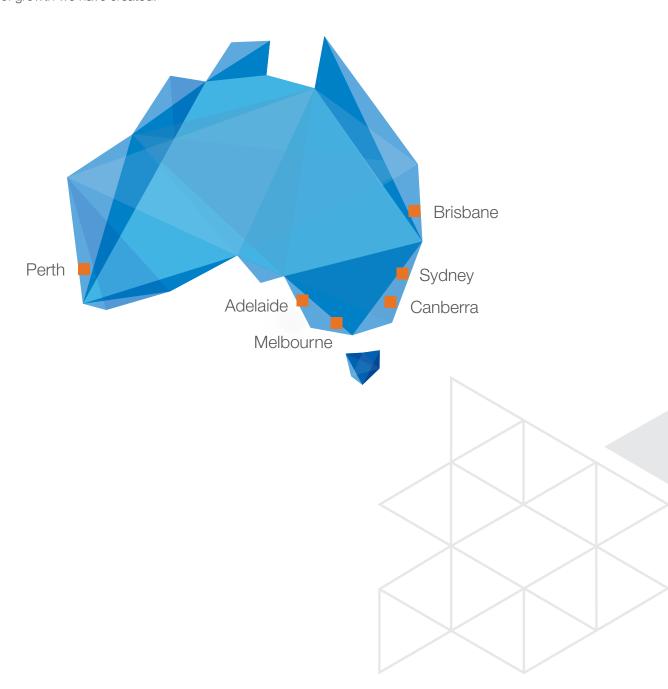
In addition, Energy Action has continued to leverage the ongoing demand for large-scale photovoltaic (PV) installations in the commercial and industrial sector, with this area now being a major revenue driver.

The PAS division commenced and completed a number of significant projects during the year, in particular a large number of power factor correction and commercial PV installations, all of which made the projects component of PAS the largest revenue contributor.

Forward revenues for the PAS division have increased 25% to \$5.1 million, while future contracted revenues in the areas of Procurement and Contract Management have also modestly increased on the prior year.

This new structure also emphasises an integrated approach in order to maximise opportunities and drive sales across all divisions by fully leveraging the Company's unrivalled suite of services.

With this new structure, strategic focus and well established position in the market as the leading provider of end-to-end services in energy management, Energy Action enters FY2016 well placed to further build on the platform of growth we have created.



### **Energy Procurement**

Energy Action is the foremost electricity and gas procurement services provider in Australia. We undertake procurement services for electricity and gas for large commercial and industrial sites. Energy Action also provides assistance for small to medium businesses (SMEs), with collective bargaining for a number of small sites or individual tenders.

### Performance

Revenue from Large Market Procurement (large market auctions and auction registration fees) via Energy Action's Australian Energy Exchange (AEX) reverse auction platform was up 5% in FY2015, with an increase in revenue from \$4.33 million to \$4.53 million.

Through the acquisition of EnergyAdvice, Energy Action now has a significantly enhanced range of services for medium to large commercial and industrial customers in Procurement (in addition to the AEX platform) including:

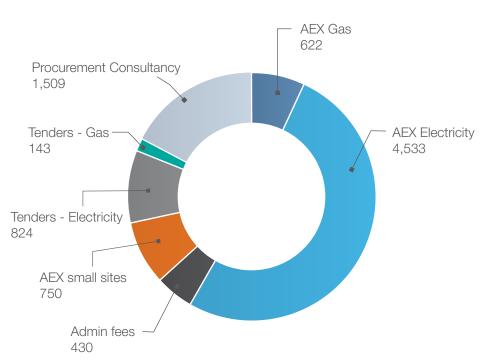
- Structured products: bespoke products accessible via wholesale markets to substantial energy users
- EnergyManager: outsourced energy management services
- Energy Procurement Consultancy: tailored solutions
- Tenders: comprehensive gas and electricity tender offerings for customers that may not be suitable for auction procurement

This greatly increased range of services has enabled Energy Action to cater for a wider range of energy users and maintain its position as market leader in the energy procurement sector.

During the year, the Company made significant investments in the AEX platform, with a major milestone being the launch of auctions in the Western Australian market in December 2015, which saw immediate uptake.

Energy Action successfully ran 1,882 AEX auctions in FY2015, an increase of 34% on the 1,406 conducted during FY2014, and with the total bid value being \$231 million, representing an increase of 8% on the previous year (\$214 million¹).

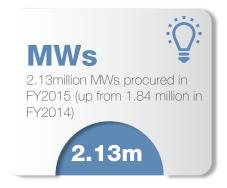
### Split of Procurement in FY2015 (\$'000s)



<sup>1</sup> Energy only component of Electricity Contract.







### The Future

Energy Action remains the market leader in Australia in energy procurement, with the AEX platform providing a unique point of difference and major competitive advantage. The Company will continue to invest in the AEX platform to maintain its position in the market, and to improve and enhance functionality.

Energy Action has now expanded its presence through the successful launch of the AEX platform in Western Australia, with promising early signs. The Company's extensive range of procurement services is unrivalled in Australia.

The development and implementation of a new range of auction reports, anticipated to be released in the first half of FY2016, is expected to enhance customer engagement and retention. Energy Action is well placed to remain the preferred full service provider for energy procurement in FY2016.

# Contract Management & Energy Reporting

Energy Action's contract management and energy reporting service is powered by its Activ8 technology platform, an advanced electricity monitoring and contract management service for Australian businesses, with EnergyAdvice now providing an aligned service called EnergyMetrics. These services are built around automated business intelligence reports based on energy consumption and cost trend analysis, which empowers businesses to take control of their energy bills through bill validations, tariff reviews and demand alerts.

### Performance

The performance of the Contract Management & Energy Reporting division for FY2015 was somewhat disappointing, primarily because of the early termination of a number of key sites from the Energy Action client base during the first half. While these sites were largely replaced by the end of the financial year, this time lag created a revenue shortfall.

Although revenue for the division increased significantly compared to the previous year, this was mainly due to the addition of the EnergyAdvice client base, which also helped to boost the number of accounts under management to 14,946 (10,037 large and 4,909 small).



A key milestone for the Contract Management & Energy Reporting division was the launch of the Customer Portal in January 2015. This is an online service providing customers with a dashboard view of sites, enhanced reporting functionality and data analysis, including ad hoc report generation.

Another focus during FY2015 was the ongoing development and improvement of the bill validation service, designed to save Energy Action's clients' money by identifying cases where they have been over charged by retailers. Through this automated and improved service, almost 36,000 bills were processed and validated in FY2015, an increase of over 100% on the previous year (16,513), and delivering savings of \$1.71 million for our clients.



The division's bi-annual network tariff reviews once again identified significant potential savings for our customers. This year a total of \$1.95 million in potential savings was identified in Victoria, with NSW, QLD, SA, ACT and TAS having combined potential savings of \$3.28 million. This service continues to provide significant cost savings to our clients.



# savings uncovered through customer network tariff reviews

### The Future

The integration of the EnergyAdvice team has brought synergies and benefits that will continue to be realised, among them improved data capture, system calibration and reporting for gas sites, along with the identification of market opportunities across all divisions.

The Company will seek to make improvements to our Client Portal, based on the feedback and needs of our customers, and with an ongoing focus on the timeliness, transparency, accessibility and utility of all features.

Energy Action will continue to conduct tariff reviews in every state in Australia throughout FY2016 in order to identify potential savings for its customers, while maintaining and enhancing its reputation as the leader in energy management and reporting.

## **Project & Advisory Services**

Energy Action offers a range of tailored services that can help business assess, improve and manage onsite levels of energy efficiency, through the use of innovative energy efficiency and energy management methodologies. As a result, businesses can generate up to a 40% reduction in total energy usage – a major step towards sustainability.

### Performance

The Projects & Advisory Services division was formed in FY2014, an amalgamation of Ward Consulting, Energy Action's existing Sustainability Solutions division (Activ8+) and the Exergy business. The integration process of this division was finalised in FY2015.



The Projects & Advisory Services division achieved revenue growth of 56% in FY2015, primarily in the engineering projects space, and particularly with an increased number of Solar and Power Factor Correction projects. However, revenue from the Analysis and Energy Reporting services was lower than anticipated. The mix of business, with higher sales of the lower margin projects business adversely impacted the profit result.

The division embarked upon a variety of projects during FY2015, successfully delivering 46 Power Factor projects, and securing its largest ever contract, the \$1.6 million Mercure Hotel building services upgrade.



& secured largest ever contract for building services upgrade \$1.6m



As well as undertaking and delivering a number of marquee projects during the year, the Projects & Advisory Services division also received global recognition for its achievements, with the Chifley Tower being awarded the Council on Tall Buildings and Urban Habitat's 2015 Performance Award.

The division's head, Dr Paul Bannister, received the Energy Efficiency Council's prestigious Energy Efficiency Champion Award in November 2014, and the team has been involved in a number of energy efficiency projects which have gained 6 Star Green Star building ratings, most notably the Flannery Centre in Bathurst and Sirius House in Canberra.

### The Future

The Projects & Advisory Services division has a backlog of work in hand which is due for commencement or completion, and as such forward revenues are solid.

Building on this, the division will seek to leverage any potential cross-selling opportunities that may be on offer now that the integration process across all business units has now largely been completed.

Energy Action is confident that with the ongoing demand for large scale Solar and Power Factor Correction installations, along with the need for leading edge energy efficiency systems, management and advice, its Projects & Advisory Services is well placed to further enhance and maintain its reputation as a leader in the sector.

# Market and Regulatory Environment

Retail electricity prices were lower than historical levels at the beginning of FY2015, but since then they have recovered somewhat, most strongly in Queensland and South Australia, although prices in Victoria have remained weak.

Volatility has been higher year on year in South Australia and Queensland, and steady year on year in Victoria and NSW, largely due to the significant oversupply in both of these markets.

A notable development in the Queensland market was the substantial electrical load required by new LNG plants on Curtis Island, the first of which was commissioned in December 2014, and which have had an immediate impact on prices – the state has seen an increase in the retail price of around 1.0c/kWh.

Seasonality had very little impact on prices during FY2015, and the pattern of wholesale and retail prices trending in the same direction was unchanged during the year.

Switching rates between retailers were similar during the period to the previous year, with larger retailers continuing to supply the majority of sites seeking procurement through Energy Action.

A significant event during the year was the Australian Energy Regulator's (AER) determination on prices for NSW network businesses, and its draft determination for the Queensland and South Australia network businesses. These determinations will result in significant reductions in network charges to customers from the start of FY2016.

In the most pronounced cases these could be as large as 30%, with increases for later years being mostly aligned to CPI. These reductions will come as welcome relief to the market where many customers across the eastern and southern states have experienced double digit network price increases for several years.

Going forward, the push towards cost reflective network pricing (which we are now beginning to see the first implementation of), is changing the network tariff structures for customers. More emphasis is going to be placed on network prices being based on maximum demand charges and less on delivered energy charges. We expect this movement to increase demand for our Contract Management & Energy Reporting services.

In the area of renewable certificates, prices have rebounded during FY2015. With the revised targets for the Renewable Energy Target (RET) scheme now in place after many months of negotiation, a significant concern over the continuation of the scheme has been removed with this producing upward pressure on prices.

Increases in the cost to most customers for renewables certificates going forward will be relatively minor compared to savings in network charges. However, for very large customers the potential savings from self-management of renewables certificates will be significant.

Looking toward the future, as the electricity generation market is further privatised, and with improved interconnector supply capability into the South Australian and Queensland markets, it is anticipated that there will be incremental increases across New South Wales and Victoria in the near term.

# People and Performance



We are pleased to report that post the acquisition and initial integration of the Exergy and EnergyAdvice businesses into the group, the majority of their original staff members, are still employed by Energy Action.

Various aspects of the integration process have been completed, including the co-location of Energy Action and EnergyAdvice teams. The management teams have been integrated and a new, streamlined structure announced, and aligning with this, office locations in Sydney, Melbourne and Brisbane have been suitably rationalised.

We have introduced a quarterly Pulse Employee Engagement survey to gauge employee engagement more frequently in order to respond more effectively to employee concerns. Company-wide webinars ensure key Company information is communicated consistently, quickly and to all offices at the same time.

A notable initiative during the year was the introduction of the Ignite awards, a combination of peer nominated awards and those which recognise the highest performing sales staff.

The annual Employee Engagement & Satisfaction survey was conducted online in November 2014, with 160 staff surveyed and our overall satisfaction rating increased to 86%.

Energy Action strives for diversity and respects the unique contributions that are made by employees with diverse backgrounds, experiences and perspectives. Energy Action strongly believes that diversity allows the provision of exceptional customer service to an equally diverse community.

Diversity and flexibility policies and practices are referenced in our Diversity and HR Personnel policies.



Our overall satisfaction rate increased by 3% to 86%, a great result.

Through our HR quarterly metrics reporting, which comprises gender diversity, gender management, age cohorts and flexible working arrangements; we maintain an ongoing focus on these key areas to ensure that we have a diverse, inclusive, sustainable and happy work environment.



7.5%

of our workforce is employed under a flexible/family friendly workplace agreement, including permanent part-time and working from home arrangements.



50%

Work/life balance



25%

Returning from maternity leave



17%

Semiretirement



Pursue a sporting interest



**54%** 

Born overseas



40%

Speak a different language/dialect



**26** 

Languages/ dialects spoken

# **Our Customers**



The Company was pleased with the positive results of the survey, with some key observations including:

Customer loyalty has improved since the last survey – more than 3 out of 4 respondents (78%) indicated that they would be 'very likely' or 'extremely likely to use us again, up from 72%

78%

Deep understanding of customer needs – almost 9 out of 10 respondents (87%) 'agree' or 'strongly agree' that their Energy Action account manager understands their business requirements

87%

Energy Action performs well on product/service quality and reliability, with more than 3 out of 4 respondents (77%) 'very satisfied' or 'extremely satisfied' up from 72%

77%

Overall satisfaction remains high and has improved marginally, with

7 out of 10 respondents (72%) 'very satisfied' or 'extremely satisfied' with Energy Action

**72**%

Exceptional knowledge and expertise – more than 8 out of 10 respondents (85%) 'agree' or 'strongly agree' that Energy Action is highly knowledgeable about the Australian Energy Market

85%

High perceived value of service -

3 out of 4 respondents (75%) 'agree' or 'strongly agree' that Energy Action provides good value for money

75%





# FINANCIAL report

# **Financial Report**

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# Directors' Report

Your Directors present their report, together with the financial statements for Energy Action Limited (the "Company") and its consolidated entities (the "Group"), for the financial year ended 30 June 2015.

### **Directors**

The names and details of the Company's directors in office during the financial year and until the date of this report are as follows. Directors were in office for this entire period unless otherwise stated.

### Dr. Ronald Watts (Non-Executive Chairman)

Qualifications – Bachelor Science (Hons I), University of New South Wales, Dip Management (Applied Finance), PhD (Molecular physics) – Cambridge

Experience - Appointed Chairman 2003

Special Responsibilities - Chairman of Nomination Committee

Directorships held in other listed entities currently and during the three prior years to the current year: nil

### Valerie Duncan (Non-Executive Director – resignation effective 31 August 2015)

Qualifications – Master of Business, General Management Charles Sturt University, Fellow Company Secretarial FCSA, Fellow Australian Institute of Energy, FSCPA, Company Director FAICD

Experience - Board member since 2003

Special Responsibilities – Member of Audit and Risk Management Committee, Nomination and Remuneration Committees.

Directorships held in other listed entities currently and during the three prior years to the current year: nil

### . . . . . . . . . . . . .

### Paul Meehan (Non-Executive Director)

Qualifications - Diploma of Law (SAB), University of Sydney

Experience – Board member since 2003

Special Responsibilities – Member of Audit and Risk Management Committee, Nomination and Remuneration Committees.

Directorships held in other listed entities currently and during the three prior years to the current year: nil

### Stephen Twaddell (Non-Executive Director – resigned effective 30 June 2015)

Qualifications - Bachelor of Arts, Brown University, Harvard Business School - IBM

Experience – Board member since 2003

Special Responsibilities – Member of Audit and Risk Management Committee and Nomination and Remuneration Committees

Directorships held in other listed entities currently and during the three prior years to the current year: nil

### Murray Bleach (Non-Executive Independent Director)

Qualifications – Bachelor of Arts (Financial Studies) and Master of Applied Finance - Macquarie University, Institute of Chartered Accountant, Graduate Australian Institute of Company Directors.

Experience - Board Member since 2012.

Special Responsibilities – Chairman of Audit & Risk Management Committee and Remuneration Committee and member of Nomination Committee

Directorships held in other listed entities currently and during the three prior years to the current year:

Carlton Investments Ltd – Independent NED (appointed 2 December 2014)

. . . . . . . . . . . . .

### Philip Randall (Non-Executive Director – appointed 18 August 2014, died 4 July 2015)

Qualifications - Bachelor of Economics, Monash University

Experience - Board member since 2014

Special Responsibilities - Member of Nomination Committee

Directorships held in other listed entities currently and during the three prior years to the current year: nil

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### Nitin Singhi (Non-Executive Independent Director – appointed 12 August 2015)

Qualifications – Bachelor of Economic and Master of Laws – University of Sydney, Member Australian Institute of Company Directors

Experience – Board Member since 2015

Special Responsibilities - Member of Audit and Risk Management Committee and Remuneration Committee

Directorships held in other listed entities currently and during the three prior years to the current year: nil

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### Mark de Kock (Non-Executive Director – appointed 17 August 2015)

Qualifications – Bachelor of Science (First Class Honours) in Electronic Engineering from University College London, exec MBA from the Australian Graduate School of Management, Member of the Institution of Engineering and Technology.

Experience - Board Member since 2015

Special Responsibilities – Member of Remuneration Committee

Directorships held in other listed entities currently and during the three prior years to the current year: Vocus Communications (resigned 19 June 2013)

. . . . . . . . . . . .

### Interests in the shares and options of the company and related bodies corporate

As at the date of this report, the interests of the directors in the shares and options of Energy Action Limited were:

	•••••	
	Number of ordinary shares	Number of options over ordinary shares
Dr. Ronald Watts	1,696,739	-
Valerie Duncan	760,000	-
Paul Meehan	4,749,134	-
Stephen Twaddell	1,829,440	-
Murray Bleach	74,380	-
Philip Randall	123,356	-
Nitin Singhi	3,000	-
Mark de Kock	-	-

### **Company Secretaries**

The following person held the position of company secretary at the end of the financial year:

Carolyn West – (appointed as Company Secretary 3 November 2014) – Bachelor of Economics, Monash University, CPA

### Dividends

Dividends recommended:	Cents per share	\$
Ordinary shares		
Final 2015 dividend recommended to be paid 21 October 2015	1.06	275,114
Interim 2015 dividend paid 22 April 2015	2.59	672,212
Final 2014 dividend paid 15th October 2014	3.62	939,757

### Operating and Financial Review

The Board presents the 2015 *Operating and Financial Review*, which has been designed to provide shareholders with a clear and concise overview of Energy Action's operations, financial position, business strategies and prospects. The review also provides contextual information, including the impact of key events that have occurred during 2015 and material business risks faced by the business so that shareholders can make an informed assessment of the results and prospects of the Group. The review complements the financial report and has been prepared in accordance with the recently released guidance set out in ASIC's Regulatory Guide 247: Effective Disclosure in an operating and financial review.

### Our business model

Energy Action's core business strategy is to reduce the impact of energy prices for Australian businesses and to advise businesses on using energy more efficiently.

Energy Action's principal activities are providing integrated energy management services to a diverse base of commercial and industrial customers. Its core services are:

- Energy procurement: specialised buying and negotiation strategies, utilising reverse auctions, bespoke tender models and advising on structured products within AFSL parameters
- Energy monitoring, assessment and contract management, and
- Energy efficiency and sustainability Projects and Advisory Services (PAS).

Initially founded in 2000 Energy Action has grown significantly and since 2009 the company has procured more than \$7 billion worth of electricity on behalf of its clients.

The company listed on the Australian Securities Exchange on 13 October 2011.

### 2015 financial performance

The Group generated a statutory net loss after tax of \$2.1 million for the year ended 30 June 2015 compared to a statutory net profit of \$3.5 million for the year ended 30 June 2014.

Statutory net loss after tax of \$2.1 million is after costs relating to share based payments expense of \$0.3 million (FY14 \$0.3 million), deferred consideration related to the Exergy and EnergyAdvice acquisitions of \$3.7 million (FY14 \$0.3 million) and restructuring and acquisition related costs of \$0.9 million (FY14 \$0.4 million).

Operating profit after tax for the year ended 30 June 2015 was \$2.7 million, representing a 41% decrease over the prior year like for like result of \$4.5 million. The main reasons for the decrease in Operating Profit is a lower than expected contribution from the PAS division, the write-off of some historic accounts receivable balances and lower Contract Management Revenue (Activ8) after the close out of a number of larger customer contracts.

A reconciliation of the Group's Statutory to Operating Net Profit and EBITDA is shown in the table below:

	•••••	NPAT			EBITDA		
\$000's	30 June 2015	30 June 2014	Variance	30 June 2015	30 June 2014	Variance	
Statutory net profit / (loss) after tax	(2,148)	3,512	(161%)	100	6,030	(98%)	
Add back Significant Items after tax							
PROP expense <sup>^</sup>	294	259	14%	294	259	14%	
Deferred consideration*	3,749	292	1184%	3,749	292	1184%	
Restructuring costs**	433	-	N/M	572	-	N/M	
Acquisition costs***	361	441	(18%)	361	441	(18%)	
Operating profit after tax	2,689	4,504	(41)%	5,076	7,022	(28%)	

<sup>^</sup> Non cash share based accounting expense relating to Performance Rights & Options Plan (PROP).

<sup>\*</sup> Deferred consideration relating to the acquisitions of Exergy & EnergyAdvice required to be expensed for accounting purposes.

 $<sup>^{\</sup>star\star}$  Costs associated with restructuring including redundancies and an onerous lease contract.

 $<sup>^{\</sup>star\star\star}$  Costs relating to the acquisition of Exergy & EnergyAdvice.

### **Key Financial Metrics**

•••••	• • • • • • • • • • • • • • • • • • • •	• • • • • • • • • • • • • • • • • • • •	• • • • • • • • • • • • • • • • • • • •
	FY15	FY14	Variance
Revenue	\$32.1m	\$25.7m	25%
Operating EBITDA	\$5.1m	\$7.0m	(27%)
Operating EBITDA margin	16.0%	27.1%	(11.1ppts)
Operating NPAT	\$2.7m	\$4.5m	(41%)
Statutory NPAT	(\$2.1m)	\$3.5m	(161%)
Earnings per share (Operating)	10.37c	17.29c	(40%)
Earnings per share (Statutory)	(8.28c)	13.60c	(161%)
Dividend per share	3.65c	7.35c	(50%)

Revenue and other income for the year increased by \$6.4 million (or 25%) from \$25.7 million to \$32.1 million mainly as a result of the following:

- 10 months of revenue from EnergyAdvice contributed \$4.8 million.
- Increased PAS revenue of \$2.4 million, with a full year contribution from the former Exergy business compared with three months in the prior financial year.
- An increase in auction (large site procurement) revenue from \$4.3 million to \$4.8 million mainly as a result of approximately 7% increased volume auctioned compared to FY14 (5.1 million MWhs to 4.8 million MWhs). Average prices per MWh fell slightly from \$44.74 to \$44.55. The average contract duration fell slightly from 26.1 months to 24.4 months. In line with increased auction volume, administration fees also increased by \$0.2 million.
- Lower Activ8 revenue of 6% or \$1.0 million to \$14.0 million. Activ8 revenue was impacted by a higher level
  of cancellations, mainly due to client change of occupancies, and the cancellation of several large client
  portfolios during the year.
- Lower small sites procurement revenue which decreased by \$0.2 million to \$0.8 million.

Revenue by Product line is set out in the table below:

	FY15	FY14	Variance	Variance %
AEX Gas	621,714	502,003	119,711	24%
AEX Electricity	4,532,905	4,334,790	198,115	5%
Administration Fees	429,987	237,110	192,877	81%
AEX Small Sites	750,317	951,398	-201,081	-21%
Tender – Electricity	824,127	-	824,127	n/m
Tender – Gas	142,507	-	142,507	n/m
Procurement consultancy	1,508,952	-	1,508,952	n/m
Total Procurement	8,810,509	6,025,301	2,785,444	46%
Activ8	14,009,888	14,997,832	-987,944	-7%
EnergyMetrics – Electricity	1,976,682	-	1,976,682	n/m
EnergyMetrics – Gas	158,261	-	158,261	n/m
Total Monitoring	16,144,831	14,997,832	1,146,999	8%
Projects & Advisory Services	6,698,595	4,296,809	2,401,775	56%
Other revenue	405,289	335,204	70,084	21%
Total Revenue	32,059,215	25,655,147	6,404,067	25%

Excluding the impact of EnergyAdvice, revenue grew by 6% versus the prior year.

Operating overheads totalled \$22.7 million for the year, compared to \$17.5 million in the previous year. Of total overheads \$15.7 million (or 69%) related to employee remuneration which increased from \$12.3 million in FY15. The increase in overheads was driven by the following key items:

- Higher staff and other expenses associated with the acquisitions of EnergyAdvice and a full year of costs associated with Exergy
- Amortisation of customer relationship intangibles of \$0.2 million, and
- Bad debt expenses of \$0.6 million associated with the resolution of some historic accounts receivable issues.

### Financial position and cashflows

Net assets decreased from \$16.6 million at 30 June 2014 to \$13.5 million, at 30 June 2015 mainly as a result of the statutory loss incurred of \$2.1 million.

In October 2014, the Company entered into a five year, \$12 million multi-option facility agreement principally to fund the acquisitions of EnergyAdvice and Exergy but also for general corporate purposes. Funds can be provided under the facility as loans, bank guarantees or as letters of credit. As at 30 June 2015, the Company had utilised \$10.5 million of the facility comprising a loan of \$4.1 million and bank guarantees principally in relation to the purchase of EnergyAdvice of \$6.38 million. The Group had \$2.7 million of cash at bank at 30 June 2015, inclusive of \$1.0 million allocated to Exergy and held in escrow.

Following the acquisition of EnergyAdvice on 18 August 2014 and Exergy on 13 March 2014, the Group has recognised total Goodwill of \$9.9 million and Customer Relationships net of accumulated amortisation of \$1.9 million.

Operating cash flows before interest, tax and significant items of \$5.9 million were generated during the year, in line with the previous period. Operating cash flow before interest, tax and significant items was 117% of Operating EBITDA, a significant increase from the previous period and reflects management's focus on managing and improving cash flows.

### Reconciliation of Operating Cash Flow before interest, tax and significant items

	30 June 2015	30 June 2014
Operating Cash flow	2,564,520	4,454,098
Add back:		
Taxes paid	1,760,364	1,245,670
Interest paid / (received)	128,989	(172,191)
Cash flows related to significant items	1,472,973	440,596
Operating cash flow before interest, tax and significant items	5,926,846	5,968,173
Operating EBITDA	5,076,700	7,022,173
Operating cash flow as % of Operating EBITDA	117%	85%

A second half fully franked dividend of 1.06 cents per share was declared on 18 August 2015, bringing total fully franked dividends for the year to 3.65 cents per share, a decrease of 50% compared to FY14. The FY15 dividend reflects a payout ratio of 50% of the statutory net loss after tax adjusted for certain non-cash expenses as follows:

- Statutory loss
- Add back deferred consideration on acquisitions expensed for accounting purposes
- Add back non-cash share based payments expense, and
- Equals amount available for dividends.

### Operational review

Energy Action's full-year results were driven by a continuing trend among Australian businesses to outsource their energy procurement and management functions.

The complexities of the energy market, and greater awareness of energy costs, have also meant more businesses are looking to reduce both their energy expenses and energy consumption. Energy Action provides solutions to reduce energy costs, monitor usage and contract management and reduce consumption.

During August 2014, Energy Action announced the acquisition of EnergyAdvice, a specialist Energy Procurement and Contract Management consultancy firm. EnergyAdvice is headquartered in Melbourne, with offices in Sydney and Brisbane. EnergyAdvice has a customer portfolio representing over 15% of the top 400 energy users in Australia and has highly complementary skills sets and service offers to Energy Action (refer to Note 4 of the financial statements for further information). Since acquisition, the key focus has been the successful integration of the management teams and driving synergies with the existing organisation.

Following the acquisition of EnergyAdvice, Energy Action has a substantially larger product offering, especially in Procurement. In addition to the AEX auction platform catering to medium to large commercial and industrial customers, Energy Action now offers tailored energy solutions to large energy users. These services include:

- Structured Products: bespoke products accessible via wholesale markets to substantial energy users
- EnergyManager: Outsourced energy management services
- Energy Procurement Consultancy: tailored solutions, and
- Tenders: comprehensive gas and electricity tender offerings for customers that may not be suitable for an auction procurement event.

These services allow Energy Action to serve a broader cross section of Australian business energy users.

A major milestone was the launch in January 2015 of the customer portal, allowing customers to monitor energy consumption, spend and carbon footprint across complex national portfolios of hundreds of sites and multiple retailers. Customer feedback and adoption has been positive and enhanced features have been added since launch including the ability to manage bills and customer cases.

The company continued to invest in the Australian Energy Exchange with the major enhancement being the ability to facilitate auctions in the Western Australian market, launched in December 2014. In the past financial year, 1,882 successful auctions were run on the Exchange compared to 1,406 during FY14, an increase of 34%.

Auction activity increased in the period and total volume of customer load increased, and the average auction contract length shortened to 24.4 months, a reduction of 1.6 months relative to the prior year. These factors had a positive impact on the load contracted, finishing the year at 2.13M MWh (annualised equivalent) compared to FY14 result of 1.84M MWh (annualised equivalent). While the average \$/MWh rate decreased from \$44.74 in FY14 to \$44.56 in FY15, the higher volumes increased the total Auction contracted value to \$231M, up 7.9% from the prior year.

The acquisition of EnergyAdvice in August 2014 added additional tender based activity, covering 1.91M MWh from 42 tenders and the aggregated Natural Gas activity resulted in 6.5 PJ (annualised equivalent) contracted during the year.

The performance of the company's Contract Management & Energy Reporting (Activ8 and EnergyMetrics) suite of products and services was disappointing in FY15. While sites under active service delivery increased significantly, this growth was predominantly driven by the addition of EnergyAdvice clients. During Q1 FY15 a number of key client sites came off contract, from within the existing Energy Action client base. These sites were not replaced by alternate client portfolios during the same time period, creating a revenue shortfall.

PAS revenues grew by \$2.4 million or 56% in FY15, driven by a full year of Exergy contribution. The largest revenue contribution was from the Projects component of PAS.

A number of significant projects were entered into during the year including the Mercure Penrith chiller and building management services replacement, and significant numbers of power factor correction and commercial solar PV installations.

### **Operational Key Performance Indicators**

	FY15	FY14	% change
Future contracted revenue	\$75.8m	\$74.5m	1.7%
Procurement			
No. of successful AEX auctions	1,882	1,406	34%
Average AEX contract duration (months)	24.4	26	-1.6mths
TWhs sold via Auction (annualised equivalent)	2.13	1.84	15.8%
Average \$/MWh	\$44.56	\$44.74	-0.4%
Total Auction bid value <sup>^</sup>	\$231m	\$214m	7.9%
No. of electricity tender events	42	-	n/a
Volume of electricity tenders (TWh)	1.91	-	n/a
No. of gas tender events	83	-	n/a
Volume of gas tenders (TJ)	6,573	-	n/a
Contract Management & Energy Reporting			
Average Activ8 contract duration (months)	53	54	1 month
No. of sites under contract (incl future contracts) Note: FY15 includes Activ8 & EnergyMetrics	14,946	7,914	188%

<sup>^</sup> Electricity component of contract only, ie exclude network and other charges

### **Operational Key Performance Indicators**

	FY15	FY14	% change
Projects & Advisory Services		•••••	
Contracted future orders	\$5.1m	\$4.1m	25%

### Key developments

Stephen Twaddell has retired from the Board effective 30 June 2015. Valerie Duncan will also retire from the Board effective 31 August 2015. The Board was also saddened by the sudden passing of Philip Randall on 4 July 2015. Nitin Singhi and Mark de Kock have been appointed to the Board effective 12 August 2015 and 17 August 2015 respectively.

### Business strategy and prospects for future financial years

The strategy of the Group is to resume its growth trajectory via organic growth and over the longer term, merger and acquisition activity (M&A). In the short and medium term, focus is on improving operational effectiveness and efficiency and realising value from previous investments.

Energy Action has a highly scalable technology platform whereby it can grow Procurement and Contract Management customer numbers without significant increase in operational resources, both in terms of headcount and IT infrastructure. Acquiring and retaining customers aligned to its core Procurement and Contract Management offers remains the core priority of the Group.

The Group has an opportunity to further increase market share by expanding its service capabilities within existing clients through strategic marketing initiatives. The key initiatives for FY16 include:

- Launch of the Activ8 Platinum service offering near real time data, reporting services and related consulting services to clients
- Development and launch of an upgraded Lucida building efficiency system offering, and
- Acceleration of the current multi-utility portfolio service delivery model to a broader customer base.

Energy Action has also implemented programs to drive profitability including cost reductions from the recent organisational restructure and efficiency programs. The key productivity initiatives for FY16 include:

- Increasing utilisation in the PAS division
- Migrating legacy customer relationship management and finance systems to common platforms
- Completing the brand migration to Energy Action
- Further automation of data feeds to reduce costs and improve customer service, and
- Re-write of customer management service delivery platform, Enact, to allow increased efficiency in specific Contract Management areas.

### Risks to achieving financial outcomes in relation to future prospects

Energy Action identifies major risks using an enterprise wide risk program. Energy Action faces a wide variety of risks due to the nature of the industry it which it operates. In relation to each risk, Energy Action has in place actions to reduce the likelihood of the risk eventuation and / or to reduce, as far as practicable, the adverse consequences of the risk should it occur. Many of the risks are influenced by factors external to, and beyond the control of Energy Action. Details of Energy Action's main risks and the related mitigations are set out below:

Risk	Risk Description	Potential consequences and mitigation strategies
Regulatory risk	The risk of unforeseen changes in government policy impacting ongoing operations.	Potential earnings impacts of unpredicted policy changes to be mitigated by ongoing monitoring of government energy policy and participation in policy development.
Product & Service relevance and delivery	The risk of that product design fails to meet customer needs and demand or product delivery does not meet customer needs.	Potential earnings impact of lower demand to be mitigated by obtaining customer feedback and input into current and future product design.
Competition	The risk that Energy Action is unable to differentiate from competitors.	Potential earnings impact from lost volume to be mitigated by continued platform development and innovation.
Energy pricing	The risk of lower energy pricing leading to less focus on Energy Procurement	Potential earnings impact from lower electricity prices to be mitigated by potentially higher gas prices and alternate service offers in the PAS and compliance space.
Earnings and Cash Flow	The risk of failing to maintain adequate earnings and funding to finance growth objectives and to generate adequate returns for shareholders.	Potential earnings impact to be mitigated by improved operational performance, timely and transparent market disclosures and maintain strong relationships with banks and shareholders

Risk	Risk Description	Potential consequences and mitigation strategies
Occupational Health & Safety (OH&S)	The risk of not operating safely and in accordance with relevant legislation leading to an employee injury.	Potential for employee injury and Company reputation to be mitigated by ongoing training and updates to OH&S policies.
Employee engagement and performance	The risk of failing to attract and retain the best talent available.	Potential effects on strategy due to unavailability of talent to be mitigated by formal succession plans and remuneration strategies.

### **Environmental** issues

The Group's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a state or territory.

### **Meetings of Directors**

The number of meetings of directors (including meetings of committees of directors) held during the year and the number of meetings attended by each director was as follows:

	Board Meeting		Audit & Risk Committee		Remuneration Committee		Nomination Committee	
	No. Eligible to attend	No. Attended						
Ronald Watts	13	13	0	0	0	0	1	1
Valerie Duncan	13	12	3	3	2	2	1	1
Paul Meehan	13	13	0	0	2	2	1	1
Stephen Twaddell	13	13	3	3	2	2	1	1
Murray Bleach	13	13	3	3	2	2	1	1
Philip Randall	10	8	0	0	0	0	1	0

### **Indemnifying Officers or Auditor**

During or since the end of the financial year, the company has given an indemnity or entered into an agreement to indemnify, or paid or agreed to pay insurance premiums as follows:

The company has paid premiums to insure each of the directors against liabilities for costs and expenses incurred by them in defending legal proceedings arising from their conduct while acting in the capacity of director of the company, other than conduct involving a wilful breach of duty in relation to the company.

To the extent permitted by law, the Company has agreed to indemnify its auditors, Ernst & Young, as part of the terms of its audit engagement agreement against claims by third parties arising from the audit (for an unspecified amount). No payment has been made to indemnify Ernst & Young during or since the financial year.

# **Proceedings on Behalf of Company**

No person has applied for leave of Court to bring proceedings on behalf of the company or intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or any part of those proceedings. The company was not a party to any such proceeding during the year.

#### Non-audit Services

The Board of Directors, in accordance with advice from the audit and risk management committee, is satisfied that the provision of non-audit services during the year is compatible with the general standard of independence for auditors imposed by the Corporations Act 2001. The directors are satisfied that the services disclosed below did not compromise the external auditor's independence for the following reasons:

- all non-audit services are reviewed and approved by the audit committee prior to commencement to ensure they do not adversely affect the integrity and objectivity of the auditor; and
- the nature of the services provided does not compromise the general principles relating to auditor independence in accordance with APES 110: Code of Ethics for Professional Accountants set by the Accounting Professional and Ethical Standards Board.

The following fees were paid or payable to Ernst & Young for non-audit services provided during the year ended 30 June 2015:

\$

Tax compliance 24,625

Due diligence services 104,831

Other services 14,500

Total 143,956



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# Auditor's Independence Declaration to the Directors of Energy Action Limited

In relation to our audit of the financial report of Energy Action Limited for the financial year ended 30 June 2015, to the best of my knowledge and belief, there have been no contraventions of the auditor independence requirements of the *Corporations Act 2001* or any applicable code of professional conduct.

Ernst & Young

P S Barnard Partner Sydney

18 August 2015

# Remuneration Report (Audited)

The directors present the Remuneration Report for Energy Action Limited ("Company") and its consolidated entities ("Group") for the year ended 30 June 2015.

# 1. Remuneration Framework

#### 1.1. Role of the Remuneration Committee

The Remuneration Committee ensures that the remuneration of directors and senior executives is consistent with market practice and sufficient to ensure that the Group can attract, develop and retain the best individuals. The committee review directors' fees, and remuneration of the CEO and senior executives against the market, Group and individual performance.

The committee consisted of three non-executive directors, namely Murray Bleach (Chairman), Valerie Duncan and Paul Meehan. The committee charter is available on the Group's website.

The committee oversees governance procedures and policy on remuneration including:

- General remuneration practices
- Performance management
- Sales commission schemes, and
- Recruitment and termination.

Through the committee, the board ensures the company's remuneration philosophy and strategy continues to be designed to:

- Attract, develop and retain Board and executive talent
- Create a high performance culture by driving and rewarding executives for achievement of the Group's strategy and business objectives, and
- Link incentives to the creation of shareholder value.

In undertaking its work, the committee seeks advice as required.

# 1.2. Key Management Personnel

Key Management Personnel ("KMP") are those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director of the Company or subsidiaries. The following persons were KMPs during the financial year. Unless otherwise indicated, they were KMPs for the entire year.

#### 1.2.1. Non-Executive directors

Dr Ronald Watts Non-Executive Chairman
Paul Meehan Non-Executive Director

Stephen Twaddell Non-Executive Director (retired 30 June 2015)

Murray Bleach Non-Executive Director

Valerie Duncan Non-Executive Director (retired effective 31 August 2015)

#### 1.2.2. Executive directors

Philip Randall Executive Director (appointed 18 August 2014, died 4 July 2015)

1.2.3. Senior executives (not directors of the board)

Scott Wooldridge Chief Executive Officer

Michael Fahey Chief Financial Officer (appointed 21 January 2015)

Nathan Francis Chief Financial Officer (resigned 31 October 2014)

#### 1.3. Remuneration Consultants

Where necessary, the Board seeks advice from independent experts and advisors including remuneration consultants. Remuneration consultants are used to ensure that remuneration packages are appropriately structured and are consistent with comparable roles in the market. Remuneration consultants are approved by, and recommendations provided directly to, non-executive directors (the remuneration committee). When remuneration consultants are engaged, the remuneration committee ensures that the appropriate level of independence exists from the Group's management.

The Board Remuneration Committee used AON Hewitt Remuneration Survey data for the prior financial year to ensure market structures were appropriate for executives. During 2014/15 these market structures were updated using the AON Hewitt Remuneration Survey Data.

## 1.4. Long term incentive scheme

## Purpose and type of equity awarded

The Group operates a long term incentive scheme (LTI) for its senior executives. The LTI is governed by the Performance Rights and Options Plan (PROP), under which performance rights (not options) are granted to participants. Each performance right entitles the participant to one share in Energy Action for nil consideration at the time of vesting subject to meeting the conditions outlined below.

The LTI aligns key employee awards with sustainable growth in shareholder value over time. It also plays an important role in employee recruitment and retention.

#### Number of instruments awarded

As at 30 June 2015, the PROP accounted for 2.7% (FY14 1.4%) of issued securities of the Group, made up of 710,273 (FY14 366,893) performance rights.

#### **Valuation**

The fair value of any LTI grant is a determined by an external valuation at the time of the grant.

#### Performance hurdles

For the 2015 LTI allocation, the two performance hurdles that apply to the Performance Rights for vesting over either a two or three year period commencing 1 July 2014) were:

- An Earnings Per Share (EPS) component (75% weighting) achieved by comparing the Company's Actual
  Operating EPS for the year ending on the relevant test date to the Company's Budget Operating EPS ending
  on the relevant test date. For vesting to occur the actual EPS must meet or exceed the board approved
  budgeted EPS.
- A Total Shareholder Return (TSR) component (25% weighting) achieved by comparing the Company's total compounded return to the total compounded return of the S&P/ASX300 (Index) for the year ending on the relevant test date. Fifty percent of the performance right that is subject to the relative performance hurdle vests if the EAX total compounded return is equal to the total compounded return of the Index over the vesting period. One hundred percent will vest if EAX achieves a total compounded return of 1.10 times the total compounded return of the Index over the vesting period. If EAX's total return is in between the total

compounded return of the Index and 1.10 times the total compounded return of the Index, the percentage that will vest will be determined on a linear basis.

#### LTI Outcomes

Neither the EPS nor relative TSR targets were met in 2015.

# 2. Remuneration

## 2.1. Fees payable to non-executive directors

Fees paid to non-executive directors reflect the demands which are made on, and the responsibilities of, directors. Directors' fees are reviewed annually by the board. Directors who chair or are members of a committee receive additional fees for these services.

The board considers the advice of independent remuneration consultants to ensure directors' fees are appropriate and in line with the market. The chairman's fees are determined independently to the fees of directors and are based on comparative roles in the market. The chairman is not present at any discussion relating to the determination of his remuneration. Directors' fees are determined within an aggregate fee pool limit approved by shareholders. This is currently set at \$400,000 per annum.

The annual fee structure for non-executive directors for the year ended 30 June 2015, including superannuation, was as follows:

Base fee	\$
Non-Executive Chairman	80,000
Non-Executive Directors	60,000

The above fees include committee membership, except for Murray Bleach who received \$16,350 and \$8,270 for his role as chairman of the Audit and Risk Management Committee and Remuneration committee, respectively. The tables at the end of this remuneration report provide details of fees paid during the financial year to each non-executive director.

#### 2.2. Executive directors and senior executives

The framework for the remuneration for executive directors and senior executives consists of a mix of fixed and variable remuneration with output (commission, where applicable) and short-term performance (bonus). The components are:

- Base remuneration package and benefits, inclusive of superannuation (Total Fixed Remuneration)
- Short-term Capped Bonus based on the Group's, team and individual performance and results delivered against pre-determined Key Performance Indicators (KPIs), and
- Long Term Incentive governed by the Performance Rights and Options Plan (PROP).

The combination of the above components comprises the executive's Total Remuneration.

The Group undertakes a market benchmarking analysis and provide recommendations. The market analysis considers the target total remuneration opportunity as well as its core components and the mix of those components. In addition, the information also contains a view on market and emerging trends in executive remuneration structures and the mix of fixed and performance based remuneration arrangements. The agreed remuneration mix for the CEO and senior executives for the year ended 30 June 2015 was:

	Fixed Component	Bonus Component	LTI Component
Chief Executive Officer	63%	18%	19%
Chief Financial Officer	73%	13%	13%

#### Bonus - Short-Term Incentive

The Bonus is based upon performance against the Group balanced scorecard and results from the Group's performance review process. Mid-year and final year performance reviews measure performance against established KPI's and criteria which are compiled in a matrix comprising Group and individual components. The specific company measures include profitability, revenue growth and customer satisfaction. Individual measures are developed having regard to functional plans and targets, aligned to the company balanced scorecard.

The outcome of the performance review process is a rating, applied to each of these three components for an individual, culminating in a percentage (capped at 125%). The final percentage allocated to each person is then applied to the Bonus Potential to determine the actual bonus payment to be made to an individual.

The performance matrix used to determine actual bonus earnings against the Bonus Potential for the CEO and senior executives is:

	Company	Individual
Chief Executive Officer	70%	30%
Chief Financial Officer	70%	30%

The Board is responsible for assessing the performance of the CEO. The CEO is responsible for assessing the performance of other executives.

Bonus payments are made annually, where applicable, in August in relation to the preceding year.

The actual percentage of Bonus Potential and LTI incentive potential earned by the CEO and Senior Executives for the year ended 30 June 2015 was:

	% of Bonus Potential	% LTI Potential
Scott Wooldridge	0%	0%
Michael Fahey	0%	0%

The Bonus Potential for each individual is set at the beginning of the year, having regard to service agreement terms and conditions, and relates to the appropriate extent of the at-risk component of the executive's remuneration. The broader company performance criteria ensure that an overall management focus is maintained by the executives, however the inclusion of individual criteria is also necessary to ensure that each person is recognised and rewarded for their individual contribution and efforts.

# 3. Service agreements

On appointment, all non-executive directors enter into an agreement which outlines obligations and minimum terms and conditions.

Remuneration and other terms of employment for the CEO and other key management personnel are formalised in employment agreements. Each of these agreements specify the components of remuneration to which they are entitled and outline base salary, eligibility for incentives and other benefits including superannuation.

Key terms for the CEO and senior executives are as follows:

Name	Term of agreement	Termination*
Scott Wooldridge	On-going (no fixed term)	3 months base salary termination by company or 3 months termination by executive
Michael Fahey	On-going (no fixed term)	4 weeks base salary

<sup>\*</sup> Termination benefits are payable at the option of the company in lieu of notice, other than termination for cause.

# 4. Remuneration tables

# 4.1. Remuneration table for the year ended 30 June 2015

Details of remuneration of directors and KMP of the Group for the 2015 financial year are set out in the following table:

	Short term benefits				Post employment benefits	Long term benefits	Long term benefits	Share based payments	Total
	Cash salary and fees \$			Non monetary benefits \$	Super \$	Termination benefits \$	Long service leave \$	Performance rights \$	Total \$
Non-executive d	irectors								
Dr. Ronald Watts	73,060	-	-	-	6,940	-	-	-	80,000
Paul Meehan	54,795	-	-	-	5,205	-	-	-	60,000
Stephen Twaddell	54,795	-	-	-	5,205	-	-	-	60,000
Valerie Duncan	54,795	-	-	-	5,205	-	-	-	60,000
Murray Bleach	77,279	-	-	-	7,341	-	-	-	84,620
Sub-total	314,724	-	-	-	29,896	-	-	-	344,620
Executives									
Scott Wooldridge	342,570	-	-	-	18,783	-	-	57,622	418,975
Michael Fahey <sup>^</sup>	116,060	-	-	-	9,392	-	-	-	125,452
Philip Randall^^	47,580	-	-	-	4,520	878	4,810	-	57,788
Nathan Francis <sup>^</sup>	53,800	3,000	-	-	5,137	-	-	(11,456)	50,481
Sub-total	560,010	3,000	-	-	37,832	878	4,810	46,166	652,696
Total	874,734	3,000	-	-	67,728	878	4,810	46,166	997,316

Notes

Following the acquisitions of Exergy and EnergyAdvice, the company has re-assessed the KMP. The KMP are considered to be the CEO and CFO only. Accordingly, information for Edward Hanna and Barry Denton has been provided for the previous period only.

<sup>^</sup> Michael Fahey commenced employment as CFO effective 19 January 2015. Nathan Francis resigned as CFO on 31 October 2014. Additional fees for Nathan Francis in FY14 relate to motor vehicle allowances.

<sup>^^</sup> Does not include deferred consideration associated with the EnergyAdvice acquisition.

# 4.2 Remuneration table for the year ended 30 June 2014

Details of remuneration of directors and KMP of the Group for the 2014 financial year are set out in the following table.

	Short term benefits				Post employment benefits	ment benefits benefits payments			
	Cash salary and fees \$	Additional fees \$	Cash bonus \$	Non monetary benefits \$	Super \$	Termination benefits	Long service leave \$	Performance rights	Total \$
Non-executive of	directors								
Dr. Ronald Watts	59,996	-	-	-	5,550	-	_	-	65,546
Paul Meehan	44,997	-	-	-	4,162	-	_	-	49,159
Stephen Twaddell	44,997	-	-	-	4,162	-	_	-	49,159
Valerie Duncan*	26,248	-	-	-	2,428	-	-	-	28,676
Murray Bleach	67,532	-	-	-	6,247	-	-	-	73,779
Sub-total	243,770	-	-	-	22,549	-		-	266,319
Executives									
Valerie Duncan*	192,461	-	-	-	12,687	-	_	-	205,148
Scott Wooldridge <sup>^</sup>	240,455	-	-	-	13,331	-	_	64,408	318,194
Edward Hanna	228,200	-	-	-	21,108	-	3,803	58,362	311,473
Barry Denton	184,250	48,500	-	-	17,775	-	3,822	77,815	332,162
Nathan Francis	224,580	12,000	-	-	17,775	-	-	58,362	312,717
Sub-total	1,069,946	60,500	-	-	82,676	-	7,625	258,947	1,479,694
Total	1,313,716	60,500	-	-	105,225	_	7,625	258,947	1,746,013

Notes

<sup>\*</sup> Resigned as Managing Director effective 29 November 2013

<sup>^</sup> Commenced employment 21 October 2013

<sup>^^</sup> Additional fees relates to motor vehicle allowances

# Relative Proportion of Remuneration

The relative proportion of remuneration of KMP that was linked to performance and those that were fixed are as follows:

Name	Fixed Re	muneration		Cash Bonus Other	At Risk – Securities		
	2015 %	2014 %	2015 %	2014 %	2015 %	2014 %	
Non-executive directors							
Dr. Ronald Watts	100	100	-	-	N/A	N/A	
Valerie Duncan	100	100	-	-	N/A	N/A	
Paul Meehan	100	100	-	-	N/A	N/A	
Stephen Twaddell	100	100	-	-	N/A	N/A	
Murray Bleach	100	100	-	-	N/A	N/A	
Executives							
Scott Wooldridge	63	75	18	-	19	25	
Philip Randall	100	N/A	-	-	-	N/A	
Edward Hanna	N/A	83	N/A	-	N/A	17	
Barry Denton	N/A	78	N/A	-	N/A	22	
Nathan Francis <sup>^</sup>	N/A	83	N/A	-	N/A	17	
Michael Fahey^^	73	N/A	13	-	13	n/a	

<sup>^</sup> Resigned as CFO and Company Secretary on 31 October 2014.

<sup>^^</sup> Commenced employment as CFO effective 19 January 2015.

## Performance holdings of key management personnel

No performance rights were issued to KMP during the 30 June 2015 financial year.

The following table lists any Performance Rights which are still to vest, or have yet to expire:

Series	Grant date	Number	Date vested and exercisable	Expiry date <sup>(3)</sup>	Exercise price	Value per Performance Right at grant date
Series A	2 December 2013*	29,242	31 August 2017 <sup>1</sup>	N/A	\$0.00	\$1.93
Series A	2 December 2013*	42,188	31 August 2017 <sup>1</sup>	N/A	\$0.00	\$2.31
Series A	2 December 2013*	42,188	31 August 2017 <sup>1</sup>	N/A	\$0.00	\$2.05
Series A	2 December 2013*	42,188	31 August 2017 <sup>1</sup>	N/A	\$0.00	\$2.06
Series B	2 December 2013*	39,788	31 August 2015 <sup>2</sup>	N/A	\$0.00	\$2.78
Series B	2 December 2013*	39,788	31 August 2016 <sup>2</sup>	N/A	\$0.00	\$2.14
Series A	2 December 2013*	9,747	31 August 2017 <sup>1</sup>	N/A	\$0.00	\$3.01
Series A	2 December 2013*	14,063	31 August 2017 <sup>1</sup>	N/A	\$0.00	\$2.08
Series A	2 December 2013*	14,063	31 August 2017 <sup>1</sup>	N/A	\$0.00	\$2.08
Series A	2 December 2013*	14,063	31 August 2017 <sup>1</sup>	N/A	\$0.00	\$2.08
Series B	2 December 2013*	13,263	31 August 2015 <sup>2</sup>	N/A	\$0.00	\$2.74
Series B	2 December 2013*	13,263	31 August 2016 <sup>2</sup>	N/A	\$0.00	\$2.14

<sup>\*</sup> Denotes Performance Rights for which no consideration is payable on exercise.

## Fair value of Performance Rights

The fair value of each Performance Right is estimated on the date the Performance Rights are granted using a Monte Carlo Simulation valuation model. The following assumptions were considered in the valuation of Performance Rights issued during the year ended June 30, 2014 (no grants were issued in 2015):

	Series A	Series B			
Grant date share price (\$)	\$4.20	\$4.20			
Exercise price (\$)	\$0.00	\$0.00			
Dividend yield	10c per share, growing at 20% per year	10c per share, growing at 20% per year			
Expected volatility	40%	40%			
Risk-free interest rate	3.28%	3.06%			
Life of Option <sup>1</sup>	4 years	1-3 years			

<sup>1</sup> Performance Rights will be exercised immediately upon vesting as there is no exercise price.

<sup>1</sup> Performance Rights Series A which were granted to Scott Wooldridge.

<sup>2</sup> Performance Rights Series B which were granted in the following proportions to Nathan Francis (30%), Edward Hanna (30%) and Barry Denton (40%).

All Performance Rights granted for the benefit of the Chief Executive Officer have a four-year vesting period. All Performance Rights granted for the benefit of other employees vest in equal proportions on an annual basis for three years. The Performance Rights are exercisable immediately at vesting date, subject to achievement of the relevant performance hurdles.

The following tables outline the movements in Performance Rights balances of Directors and the KMP during the 2015 financial year, and those Performance Rights which have vested at the year-end. No Performance Rights were issued during the 2015 financial year.

## Total value of performance rights issued:

30 June 2015	Balance at 1 July 2014	Granted	Grant Date	Options exercised	Options cancelled/ forfeited/ other	Options expired without exercise	Net change	Balance at end of period	Amount vested at June 30, 2015
	\$	\$		\$	\$	\$	\$	\$	\$
S. Wooldridge	444,170	-	-	-	-	(183,090)	(183,090)	261,080	-
E. Hanna	130,108	-	-	(15,677)	-	·	(15,677)	114,431	-
B. Denton	173,476	-	-	(20,902)	-	-	(20,902)	152,574	-
N. Francis	130,108	-	-	(15,677)	(114,431)	-	(130,108)	-	-
Total	877,862	-		(52,255)	(114,431)	(183,090)	258,947	528,085	-

#### Total number of performance rights issued:

30 June 2015	Balance at 1 July 2014	Granted	Grant Date	Options exercised	Options cancelled/ forfeited/ other	Options expired without exercise	Net change	Balance at end of period	Amount vested at June 30, 2015
		No.		No.	No.	No.	No.	No.	No.
S. Wooldridge	207,740	-	-	-	-	(85,492)	(85,492)	122,248	-
E. Hanna	47,746	-	-	(3,979)	-	-	(3,979)	43,767	-
B. Denton	63,661	-	-	(5,305)	-	-	(5,305)	58,356	-
N. Francis	47,746	-	-	(3,979)	(43,767)	-	(47,746)	-	-
Total	366,893	-	-	(13,263)	(43,767)	(85,492)	(142,522)	224,371	-

Note: Following the acquisitions of Exergy and EnergyAdvice, the company has re-assessed the KMP. The KMP are considered to be the CEO and CFO only. Accordingly, information for Edward Hanna and Barry Denton has been provided for the previous period only.

Shareholdings of key management personnel 30 June 2015	Balance 1 July 2014	Net change	Balance 30 June 2015
Directors			
Dr. Ronald Watts	1,659,898	36,841	1,696,739
Paul Meehan	4,727,091	22,043	4,749,134
Murray Bleach	-	74,380	74,380
Stephen Twaddell	1,796,209	33,231	1,829,440
Valerie Duncan	750,000	10,000	760,000
Philip Randall	-	123,356	123,356
Executives			
Scott Wooldridge	-	-	-
Michael Fahey <sup>1</sup>	-	-	-
Total	8,933,198	299,851	9,233,049
30 June 2014	Balance 1 July 2013		Balance 30 June 2014
			Dalarioc 30 Julio 2014
Directors			Bulance 30 Julio 2014
<b>Directors</b> Dr. Ronald Watts	2,209,898	(550,000)	1,659,898
	2,209,898 5,327,091	(550,000) (600,000)	
Dr. Ronald Watts			1,659,898
Dr. Ronald Watts Paul Meehan			1,659,898
Dr. Ronald Watts Paul Meehan Murray Bleach	5,327,091	(600,000)	1,659,898 4,727,091
Dr. Ronald Watts Paul Meehan Murray Bleach Stephen Twaddell	5,327,091	(600,000)	1,659,898 4,727,091
Dr. Ronald Watts Paul Meehan Murray Bleach Stephen Twaddell Executive Directors	5,327,091 - 1,946,209	(600,000) - (150,000)	1,659,898 4,727,091 - 1,796,209
Dr. Ronald Watts Paul Meehan Murray Bleach Stephen Twaddell Executive Directors Valerie Duncan	5,327,091 - 1,946,209 1,713,377	(600,000) - (150,000)	1,659,898 4,727,091 - 1,796,209
Dr. Ronald Watts Paul Meehan Murray Bleach Stephen Twaddell Executive Directors Valerie Duncan Edward Hanna	5,327,091 - 1,946,209 1,713,377	(600,000) - (150,000)	1,659,898 4,727,091 - 1,796,209
Dr. Ronald Watts Paul Meehan Murray Bleach Stephen Twaddell Executive Directors Valerie Duncan Edward Hanna Executives	5,327,091 - 1,946,209 1,713,377 780,044	(600,000) - (150,000) (963,377)	1,659,898 4,727,091 - 1,796,209 750,000 780,044
Dr. Ronald Watts Paul Meehan Murray Bleach Stephen Twaddell Executive Directors Valerie Duncan Edward Hanna Executives Barry Denton	5,327,091 - 1,946,209 1,713,377 780,044	(600,000) - (150,000) (963,377)	1,659,898 4,727,091 - 1,796,209 750,000 780,044

<sup>1</sup> Appointed 19 January 2015.

<sup>2</sup> Resigned 31 October 2014.

# 4.3 Transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated. Outstanding balances at year end are unsecured and interest free. No guarantees have been provided or received.

	Consolidated Group		
	2015 \$	2014 \$	
Key Management Personnel			
<ul> <li>Meehan's Solicitors Pty Ltd – Legal services rendered</li> </ul>	6,484	13,843	

# 4.4 Company Performance

The Group reported disappointing results for the financial year ended 30 June 2015 with Operating net profit after tax of \$2.7 million compared to \$4.5 million in the prior year.

	FY15	FY14	FY13	FY12	FY11
Revenue & other income (\$000's)	32,059	25,655	22,166	17,372	14,037
Net profit (loss) after tax (\$000's)	(2,148)	3,512	4,376	3,611	2,934
Operating profit after tax (\$000's)	2,688	4,504	4,867	3,975	2,934
Earnings per share – Operating	10.37 cents	17.29 cents	19.48 cents	15.13 cents	14.07
Market capitalisation	\$23.9m	\$81.3m	\$76m	\$44m	N/A
Closing share price	\$0.92	\$3.15	\$3.00	\$1.77	N/A

This director's report is signed in accordance with a resolution of the Board of Directors.

Murray Bleach

Director

Dated: 18 August 2015

# **Corporate Governance Statement**

Energy Action Limited ("Energy Action") is committed to the achievement of superior financial performance and long-term prosperity, while meeting stakeholders' expectations of sound corporate governance practices. The Energy Action Board determines the corporate governance arrangements. As with all its business activities, Energy Action is proactive in respect of corporate governance and puts in place those arrangements which it considers are in the best interests of shareholders, and consistent with its responsibilities to other stakeholders.

This statement discloses Energy Action's adoption of the Corporate Governance Principles and Recommendation, 3rd edition released by the Australian Securities Exchange (ASX) Corporate Governance Council in March 2014. The Principles can be viewed at www.asx.com.au. The Principles are not prescriptive; however, listed entities (including Energy Action) are required to disclose the extent of their compliance with the Principles, and to explain why they have not adopted a Principle (the 'if not, why not' approach). The Principles have operated throughout the year unless otherwise indicated.

The table at the end of this statement provides cross references between the disclosures and statements in this corporate governance statement and the relevant ASX Principles.

## 1. The Board of Directors

The Board operates in accordance with the general principles set out in its Charter which can be viewed in the Corporate Governance section of the Company's website

#### 1.1 Role of the Board

The role of the Board is to create sustainable shareholder wealth in a manner consistent with the Company's constitution and principles of good corporate governance. The Board achieves this by representing the interests of shareholders in setting and overseeing the company's values, direction, strategies, financial objectives and performance within a framework of prudent and effective controls for the assessment and management of risk. The Board has adopted a formal charter of Directors' functions and matters that are delegated to management, having regard to the recommendations in the Principles.

An outline of the Board's responsibilities under the charter is set out below:

#### **Strategic Direction**

- Oversight of the strategic direction for Energy Action and endorsing Energy Action's strategy developed by the Chief Executive Officer (CEO)
- Decision making in relation to matters of a sensitive or extraordinary nature
- Providing advice and counsel to management on a periodic and ad hoc basis, and
- Ensuring management implement the policies and decisions of the Board.

# Governance

- Undertaking all reasonable measures to ensure best practice corporate governance
- Monitoring the performance of the CEO and approving senior management remuneration policies and practices
- Reporting to shareholders
- Undertaking all reasonable measures to ensure that appropriate compliance frameworks and control are in place and are operating effectively
- Approving and monitoring the effectiveness of and compliance with policies governing the operations of Energy Action
- Monitoring the integrity of internal control and reporting systems, and

Monitoring strategic risk management systems, including the review of processes for identifying areas
of significant business risk, monitoring risk management policies and procedures, monitoring insurance
coverage and oversight of internal controls and review of major assumptions used in the calculation of
significant risk exposure.

#### **Operating Performance**

- Approving decisions concerning the capital of Energy Action, including capital restructures
- Reviewing and approving the annual operating budget, the annual and half-yearly statutory financial statements and monitoring the financial results on an on-going basis, and
- Determining dividend policy and approving dividends.

#### **Operational Development**

- The appointment of the CEO and the approval of the succession plan; and,
- Endorsing the appointment of the CEO's direct reports.

#### The Energy Action Constitution

The Energy Action Constitution is Energy Action's key governance document. The Board ensures that it and Energy Action complies with the provisions of the Constitution.

#### Compliance with Laws

Energy Action recognises that it must comply with the Corporations Act, as well as all other applicable laws. The ASX Listing Rules are also applicable. Examples of applicable areas of regulation include:

- AFSL Compliance
- Occupational health and safety legislation
- Employment related laws
- Environmental protection legislation
- Anti-discrimination legislation
- Taxation legislation, and
- The Trade Practices Act.

As a company which is planning to operate in other jurisdictions, Energy Action recognises that it must ensure that it is aware of and complies with all applicable laws in those jurisdictions.

At least once each year, the Directors will review this Charter and approve any required amendments including those required to comply with the ASX Principles.

#### 1.2 Composition of the Board

It is intended that the Board should comprise a majority of non-executive Directors with a broad range of skills, expertise and experience, consistent with the Energy Action Diversity Policy.

The appointment and removal of Directors is governed by Energy Action's Constitution. Under Energy Action's Constitution the Board must comprise of a minimum of three (3) Directors. The Board is responsible for selecting and approving its own candidates to fill any casual vacancies that may arise on the Board with the assistance of the Nomination Committee. Directors who have been appointed to fill casual vacancies must offer themselves for re-election at the next annual general meeting of Energy Action. In addition, at each annual general meeting, at least one Director (excluding the CEO) must be a candidate for re-election and no Director shall serve more than three years without being a candidate for re-election.

Up until August 2014, Energy Action had a five member Board comprising of five non-executive Directors, one of whom is an independent Director. In August 2014 an additional Executive Director joined the Board as a result of the acquisition of EnergyAdvice Pty Ltd.

The Board is focused on sustaining and improving shareholder value by adding independent Directors progressively. In this regard Murray Bleach was appointed to the Board as an independent, non-executive Director of Energy Action, in July 2012. Nitin Singhi was appointed to the Board as an independent, non-executive Director of Energy Action, in August 2015.

On 30 June 2015, Stephen Twaddell, a non-executive Director retired from the Board. On 4 July 2015, Philip Randall, executive Director, who had transitioned to Non-Executive Director on 1 July 2015, passed away suddenly. Valerie Duncan a non-executive Director will also retire on 31 August 2015. On 17 August 2015, Mark de Kock was appointed to the Board as a non-executive director of Energy Action.

The composition post the above Director changes will be a five member Board comprising of 5 non-executive Directors of which 2 are independent. The Chairman has also indicated that he will stand down from the role of Chairman at the 2015 AGM. Profiles of the Directors, including details of their skills, experience and expertise can be found in the Directors' report.

# 1.3 Independence

The independence of Directors is determined by objective criteria acknowledged as being desirable to protect investor interests and optimise the financial performance and returns to investors. The Board regularly assesses the independence of its Directors. In determining the status of a Director, Energy Action considers that a Director is independent when he or she is independent of management and free of any business or other relationship that could materially interfere with, or could reasonably be perceived to interfere with the exercise of unfettered and independent judgement. Energy Action's criteria for assessing independence are in line with standards set by the Principles.

In August 2015, the Board believes the separation of the roles of Chairman and Chief Executive Officer, and the balance of the Board comprising 2 independent and 2 non-independent Directors is appropriate.

Directors' shareholdings are set out in the Remuneration Report.

#### 1.4 Term of office and re-election of Directors

At appointment, each non-executive Director of Energy Action has received a letter of appointment which details the key terms of their appointment, including their powers, rights and obligations. Energy Action's senior executives, including the CEO, have formalised job descriptions and, as with all Energy Action employees, letters of appointment.

The Board has established a Nomination Committee which as at 30 June 2015 consisted of the Group Chairman Dr Ronald Watts (Committee Chairman), Paul Meehan, Murray Bleach, Philip Randall, Stephen Twaddell and Valerie Duncan. The Nomination Committee as at the 18 August 2015 consists of Chairman Dr Ronald Watts (Committee Chairman), Paul Meehan and Murray Bleach.

A copy of the Nomination Committee Charter which sets out the roles and responsibilities of the Committee is available on the Group's website.

In making recommendations to the Board regarding the appointment of Directors, the Nomination Committee assesses the appropriate mix of skills, experience and expertise required by the Board and assesses the extent to which the required skills and experience are represented on the Board. When a vacancy exists, the Nomination Committee determines the selection criteria based on the skills deemed necessary. The Committee identifies potential candidates, and if appropriate, will utilise an external consultant to assist in identifying potential candidates. The Board then appoints the most suitable candidate.

The company will undertake appropriate background checks and screening checks prior to nominating a Director for election by shareholders and provides to shareholders all material information in its possession concerning the Director standing for election or re-election in the explanatory notes to accompany the notice of meeting.

New Directors will participate in an induction program to assist them to understand Energy Action's business and the particular issues it faces.

All Directors are elected by shareholders at the Annual General Meeting following their appointment and thereafter subject to re-election at least once every three years.

# 1.5 Access to information and independent advice

The Board collectively has the right to seek independent professional advice as it sees fit. Each Director individually has the right to seek independent professional advice, subject to the approval of the Chairman. All Directors have direct access to the Company Secretary.

Directors also have complete access to the senior management team. In addition to regular reports by senior management to the Board meetings, Directors may seek briefings from senior management on specific matters and are entitled to request additional information at any time when they consider it appropriate.

## 2. Board Committees

The Board generally operates as a whole across the range of its responsibilities but, to increase its effectiveness, uses committees where closer attention to particular matters is required. The role of the Board Committees is to make recommendations to the Board on matters set out in each Committee's Charter. The Charters for the Audit & Risk Management, Remuneration and Nomination Committees are available on the corporate governance section of the Company's website.

The Audit & Risk Management Committee (ARMC) and the Remuneration & Nomination Committees composition as at 30 June 2015 are set out below. Details regarding the number of Board meeting and committee meetings held during the year and the attendance of each member will be set out in the 2015 Annual Report.

#### 2.1 Audit & Risk Management Committee

#### Members

As at, 30 June 2015, the members of the committee were Murray Bleach (Independent Committee Chairman) and non-executive Directors, Stephen Twaddell and Valerie Duncan. Following the retirement of Stephen Twaddell on 30 June 2015, Paul Meehan (non-executive Director) became a member to fill a casual vacancy. On 12 August 2015, Nitin Singhi (non-executive independent Direct) was appointed to the committee. Post August 2015, and the retirement of Valerie Duncan, the committee will comprise a majority of Independent Directors.

#### Role

The ARMC's role is to assist the Board in fulfilling its responsibility for overseeing the quality and integrity of the accounting, audit, financial and risk management practices of Energy Action.

# Responsibilities

The ARMC's responsibilities include:

- Review the internal control and compliance systems of Energy Action
- Monitor the integrity of the financial statements of Energy Action
- Consider significant financial reporting issues and judgements made in connection with Energy Action's financial statements
- Monitor and review the performance of the external audit function and make recommendations to the Board;
- Monitor compliance by the Company with legal and regulatory requirements, and
- Where appropriate, and at least twice a year, meet privately with the external auditor to discuss any matters that the Committee or the External Auditor believe should be discussed privately.

A copy of the ARMC Charter and Risk Management and Audit Policy is available on the Company's website.

#### Composition

The committee is chaired by an independent non-executive Director and currently comprises four non-executive Directors, two of whom are independent Directors and financially literate. The Chairman of the Board is not permitted to chair the committee. As at 30 June 2015, Stephen Twaddell retired from the committee and was replaced on a casual basis by Paul Meehan, non-executive Director. Nitin Singhi was appointed to the committee effective 12 August 2015. Valerie Duncan will retire from the committee effective 31 August 2015. The Committee met on three (3) occasions during the year to 30 June 2015. Please refer to the Directors' Report for more information on members, including attendance at committee meetings.

#### Consultation

The CEO and CFO are invited to attend all committee meetings. Other members of management may also attend by invitation. The committee has access to financial and legal advisers as it considers appropriate. The committee also meets with the external auditor to ensure the committee can be satisfied that the auditors have had the full cooperation of management in conducting the audit functions and to give the auditor the opportunity to raise any matters of concern. The external auditor must monitor its independence and report to the committee every six months that it has remained independent.

#### **External Auditor**

The external auditor is appointed by the Board and approved by shareholders in accordance with the requirements of the Corporations Act. The ARMC is responsible for reviewing the terms of appointment of the external auditor and for making recommendations to the Board regarding the appointment of the external auditor. It is the Company's policy to require that the external audit partner be rotated within 5 years from the date of appointment. Significant permissible non-audit assignments awarded to the external auditor must be approved in advance by the ARMC (or its chairman between meetings). All non-audit assignments are to be reported to the ARMC every six months. The Board and the ARMC are of the view that, at the present time, Ernst & Young is best placed to provide the Company's audit services. Ernst & Young is a top tier professional services firm. It has provided audit services to the Group since its listing and is familiar with its structure and assets. The external auditor is required to be independent from the Company and Energy Action. Ernst & Young meets this requirement. The external auditor will attend Energy Action's annual meeting and will be available to answer shareholder questions on the conduct of the audit, and the preparation and content of the auditor's report.

#### 2.2 Remuneration Committee

### Members

The Remuneration Committee, as at 30 June 2015 comprised four non-executive Directors being Murray Bleach (Independent Committee Chairman), Paul Meehan, Stephen Twaddell and Valerie Duncan (please refer to the Directors' Report for information in regard to the members and the number of meetings held and attended). Murray Bleach, the committee chair is an independent Director. With the retirement of Stephen Twaddell on 30 June 2015 and Valerie Duncan on 31 August 2015, the Board appointed Nitin Singhi (independent non-executive Director) on 12 August 2015 and Mark de Kock (non-executive director) on 17 August 2015.

#### Role

The role of the committee is to oversee matters and policies to ensure they are in line with strategic goals and enable the Company to attract and retain high calibre executives and Directors who will create value for shareholders.

#### Responsibilities

The responsibilities of the committee in respect of remuneration include:

- Ensure Directors and executives are fairly and responsibly remunerated having regard to the performance of the Company, the performance of the executives and the general remuneration environment
- Assisting the Board in determining an appropriate remuneration framework for senior management and remuneration, recruitment, retention and termination policies
- Making recommendations to the Board on the Chief Executive Officer's remuneration, (including short and long term incentive plans and performance targets)
- Liaising with external advisors on remuneration-related matters, if and when external remuneration advice is needed, and
- The Company's remuneration policy is communicated to and supported by investors.

For further information in regards to the Company's remuneration policies and framework, please refer to the Remuneration Report, including a detailed description of the structure of non-executive Directors' remuneration and executive Directors' and senior executives' remuneration.

#### Composition

The committee is chaired by an independent non-executive Director and currently comprises five non-executive Directors, two of whom are independent Directors and financially literate. The Chairman of the Board is not permitted to chair the committee. As at 30 June 2015, Stephen Twaddell retired from the committee. Nitin Singhi was appointed to the committee effective 12 August 2015. Mark de Kock was appointed to the committee effective 17 August 2015 and Valerie Duncan will retire from the committee on 31 August 2015. The Committee met on three occasions during the year to 30 June 2015. Please refer to the Directors' Report for more information on members, including attendance at committee meetings.

#### Consultation

The committee may obtain information from, and consult with, management and external advisers, as it considers appropriate.

#### Charter

The Remuneration Committee's charter which sets out further details on the role and duties of the committee is available in the corporate governance section of the Company's website.

#### 2.3 Nomination Committee

#### Members

The Nomination Committee, as at 30 June 2015 comprised of all members of the Board (please refer to the Directors' Report for information in regard to the members and the number of meetings held and attended). Dr. Ronald Watts, the committee chair is a non -independent Director. With the retirement of Stephen Twaddell on 30 June 2015 and Valerie Duncan on 31 August 2015 and the passing of Philip Randall on 4 July 2015, the Board aims to bring on an additional independent Director onto the committee.

#### Role

The role of the committee is to oversee matters and policies to ensure succession planning, recruitment, appointment and remuneration of non-executive Directors.

#### Responsibilities

The responsibilities of the committee in respect of Nomination include:

- Review and recommend to the Board the size and composition of the Board; including review of Board succession plans and the succession of the Chairman and CEO
- Review and recommend to the Board the criteria for Board membership, including assessment of necessary and desirable competencies of Board members
- Review Board membership and make recommendations to the Board regarding its membership, and
- Assist the Board as required in relation to the performance evaluation of the Board, its committees and individual Directors, and in developing and implementing plans for identifying, assessing and enhancing Director competencies.

#### Composition

The committee is chaired currently by the Board Chairman and comprises all Directors, one of whom is an independent Director. As at 30 June 2015, Stephen Twaddell retired from the committee. Philip Randall passed away on 4 July 2015 and Valerie Duncan will retire effective 31 August 2015. Please refer to the Directors' Report for more information on members, including attendance at committee meetings.

#### Consultation

The committee may obtain information from, and consult with, management and external advisers, as it considers appropriate.

#### Charter

The Nomination Committee's charter which sets out further details on the role and duties of the committee is available in the corporate governance section of the Group's website.

## 3. Performance evaluation and remuneration

#### 3.1 Performance Evaluation

The Board normally undertakes an annual performance and evaluation process led by the Chairman. The FY2015 performance and evaluation process was deferred however a skills matrix was recently completed to assist in the recruitment of new directors.

The annual performance review typically involves all Directors completing a questionnaire including allowance for additional comments or raising any issues relating to the Board's or a committee's operation. The results of the review will be compiled by the Chairman and discussed with Board members as a whole at an appropriate Board meeting. The purpose of the review is to assess the strengths and weakness of the Board and Committees, and identify areas that might be improved. The findings of the performance review are considered by the Board and continue to be taken into account in identifying and nominating new candidates for appointment as Director, and in planning and conducting Board and committee matters. Directors are able to raise concerns regarding an individual Director's performance with the Chairman at any time during the year.

The performance of the Chief Executive Officer (CEO) is reviewed by the Board on a periodic basis. The Chairman co-ordinates the comments of all directors to provide a written assessment to the CEO. This is supported by half year verbal reviews by the Chairman.

The performance of the Company's senior executives is reviewed by the Chief Executive Officer as part of the annual remuneration review process and reported to the Remuneration Committee. The reviews usually take place in July/August of each year. Further details regarding the remuneration review process are set out in the Remuneration Report.

#### 3.2 Director and Executive Remuneration

Remuneration levels are competitively set to attract and retain appropriately qualified and experienced personnel. Performance, duties and responsibilities, market comparison and independent advice are all considered as part of the remuneration process. The total remuneration paid to Directors and key management personnel for the year ended 30 June 2015 is set out in the Remuneration Report.

Directors' fees are reviewed annually and are benchmarked against fees paid to Directors of similar organisations. Non-executive Directors are not provided with retirement benefits other than statutory superannuation and do not participate in employee incentive schemes or bonus payments. Executive Directors', as well as senior executives' remuneration packages comprise salary and short-term incentives (i.e. bonus).

To ensure that Energy Action's senior executives properly perform their duties, the following procedures are in place:

- Performance is formally assessed twice each year as part of Energy Action's formal employee performance review process; the full year achievement review takes place in June at the end of the financial year
- All employees were assessed in terms of their achievement of agreed KPI's (both financial and non-financial) for the period
- There is a strong link between the outcomes of this performance review process and the subsequent remuneration review as outlined in the Remuneration Report, and
- Executives are provided with access to continuing education to update and enhance their skills and knowledge.

# 4. Risk Management and internal controls

# 4.1 Risk Management Framework

Energy Action has a formalised risk management framework. The identification and effective management of risk, including calculated risk taking is viewed as an essential part of the Company's approach to creating long term shareholder value. Compliance with risk management policies is monitored by the ARMC. The Risk Management and Audit Policy is included on the Groups website. As part of its risk monitoring duties, the ARMC is required to:

- Oversee and approve risk management, internal compliance and control policies and procedures of the Company
- Oversee the design and implementation of the risk management and internal control systems
- Regularly monitor risk management reports provided by management, and
- Assess at regular intervals whether Energy Action's internal financial control systems, risk management policies and risk management systems are adequate.

### 4.2 Internal controls framework

Energy Action has a robust risk management framework in place for identifying, assessing, monitoring and managing its risks. A key component of the framework is a periodical Operational Risk Self Assessment (ORSA) whereby management workshop key risks and controls in place and their effectiveness. Findings resulting from this assessment are reported to the ARMC, which in turn reports on this to the Board. During the year, management has reported to the ARMC as to the manner in which it manages its material risks, the effectiveness of the framework and the results of the annual ORSA.

Considerable importance is placed on maintaining a strong control environment through an organisation structure with clearly drawn lines of accountability and authority.

At this point in time, the Board is of the opinion that the structure of the Company does not warrant an internal audit function. This policy is subject to ongoing review.

The Board of Energy Action has received assurance from the CEO and CFO that their confirmation given to the Board in respect of the integrity of financial statements is founded on a sound system of risk management and internal control which implements the policies adopted by the Board and that the system is operating in all material respects in relation to financial reporting risks.

# 5. Energy Action governance policies

# 5.1 Integrity, ethical standards and compliance

Energy Action is committed to being a good corporate citizen and has a robust framework of policies to achieve this. These include:

- The practices necessary to maintain confidence in the company's integrity
- The practices necessary to take into account their legal obligations and the reasonable expectations of their stakeholders, and
- The responsibility and accountability of individuals for reporting and investigating reports of unethical practices.

Energy Action has established a Code of Conduct for its Directors and employees which forms the basis for ethical behaviour and is the framework that provides the foundation for maintaining and enhancing the Company's reputation. The objective of the Code is to ensure that all stakeholders and the broader community can be confident that the Company conducts its affairs honestly in accordance with ethical values and practices.

The Code sets the standards for dealing ethically with employees, investors, customers, regulatory bodies and the financial and wider community, and the responsibility and accountability of individuals for reporting and investigating reports of unethical behaviour.

A full copy of the Code of Conduct is posted on the Corporate Governance section of the Group's website.

Directors are provided with Board reports in advance of Board meetings which contain sufficient information to enable informed discussion of all agenda items.

The Board has the responsibility for the integrity of Energy Action's financial reporting. To assist the Board in fulfilling its responsibility, the processes discussed below have been adopted with a view to ensuring that the Company's financial reporting is a truthful and factual presentation of Energy Action's financial performance and position.

## 5.2 Dealing in Securities

The Company has in place a formal Security Trading Policy which regulates the manner in which Directors and staff involved in the management of the Company can deal in Company securities. It requires that they conduct their personal investment activities in a manner that is lawful and avoids conflicts between their own interests and those of the Company and contains all contents suggested in the ASX Corporate Governance Principles and Recommendations.

The policy specifies trading blackouts as the periods during which trading securities cannot occur. Trading is always prohibited if the relevant person is in possession of non-public price sensitive information regarding the Company. A copy of the current Security Trading Policy is available on the Company's website.

# 5.3 Diversity

A Diversity Policy was adopted in September 2011 which includes requirements for the Board to establish measurable objectives for achieving gender diversity and for the Board to assess annually both the objectives and progress in achieving them. The objectives set by the Board, which are included in the Policy, are as follows:

- Selecting and appointing Directors from a diverse pool of talent by developing an appointment process for
  future Directors that takes diversity of background into account, in addition to previous Board and leadership
  experience and experience in a specified field.
- Considering the Diversity Policy when assessing, selecting and making recommendations to the Board on senior executive appointments. In considering these recommendations the Board is also required to take into account the objectives of this policy.
- Implementing policies and training which address impediments to diversity in the workplace.
- Implementing initiatives designed to identify, support and develop talented individuals with leadership potential to prepare them for senior management and Board positions. For example, in the case of gender diversity, such initiatives include:
  - mentoring programs; and,
  - supporting the promotion of talented women into management positions.
- Networking opportunities.
- Identifying ways to entrench diversity as a cultural priority across the group.
- Setting targets for women's participation in the Board, senior management and across all employees and report such in the Annual Report.

Energy Action strives for diversity and respects the unique contributions that may be made by employees with diverse backgrounds, experiences and perspectives. Energy Action strongly believes diversity allows the provision of exceptional customer service to an equally diverse community. In order to attract and retain a diverse workforce and, in turn, a broad and varied customer base, Energy Action is committed to providing an environment in which all employees are treated with fairness and respect, and have equal access to opportunities available in the workplace.

Energy Action's approach is about being flexible in the way we think, act and work. It is part of our on-going commitment to develop an inclusive workforce by recognising and accommodating individual circumstances and our work commitments.

#### Diversity in general:

- Energy Action currently has specific flexible working arrangements with 11 employees representing 7% of total staff (male & female employees), and
- Energy Action has in its employment staff from 19 different cultural backgrounds.

The Board set the following measurable objectives for achieving diversity for the reporting year:

- Ensuring the Remuneration Committee actively monitors all aspects of diversity at each meeting and where elements of diversity need improvement that improvement targets are met.
- Ensure that our merit-based system remains the only mechanism adopted when employees, managers, senior managers, national managers, senior executives and Directors are appointed.
- Ensure that applicants continue to be selected from diverse candidate pools and continue to be interviewed by a diverse selection interview panel.

All of the above items were successfully in operation during the year ended 30 June 2015. As at 30 June 2015, the proportion of women on the Board is 17%, in senior management 29% and across all staff 42%. A copy of the Code of Conduct, Trading Policy and Diversity Policy is available on the Company's Website.

# 5.4 Health, safety and environment

The Company has continued its emphasis on health and safety in the workplace with the aim of ensuring that people achieve outcomes in a safe manner, thereby contributing to operational effectiveness and business sustainability. The Company has an occupational health and safety policy and a management system in place. The Company's safety performance is reported regularly to the Board to assist the Board in monitoring compliance with the Company's policy and the relevant regulatory requirements.

During FY2015 there were no reported environmental incidents and no Lost Time Injuries (LTI's).

#### 5.5 Continuous disclosure and communications with shareholders

The Company is committed to providing relevant and timely information to its shareholders and to the broader market, in accordance with its obligations under the ASX continuous disclosure regime. The Board has a Disclosure Policy, details of which are accessible in the Corporate Governance section on the Company's website. The policy includes procedures for dealing with potentially price-sensitive information which includes referral to the CEO, CFO and Company Secretary and sometimes the Board for a determination as to disclosure required. The ASX liaison person is the Company Secretary of Energy Action.

Energy Action has adopted a Communication Policy. The cornerstone of this policy is the delivery of timely and relevant information as described below:

- Investors receive an annual report and updates which keep them informed of Energy Action's performance and operations.
- After lodging market-sensitive information with ASX, Energy Action's policy is to place the information on its website, including annual and half year results announcements and investor presentations as soon as practically possible. Energy Action's website (energyaction.com.au) contains recent announcements, presentations and past and current reports to shareholders.
- Domestic investor roadshows are held periodically throughout Australia. Where they contain new information, investor and roadshow presentations are released to the ASX and included on the Group's website.
- For formal meetings, an explanatory memorandum on the resolutions is included with the notice of meeting. Presentations by the chairman and CEO are webcast.
- Full copies of notices of meetings are placed on the Energy Action website. Unless specifically stated in the notice of meeting, all holders of fully paid securities are eligible to vote on all resolutions. In the event that shareholders cannot attend formal meetings, they are able to lodge a proxy on line in accordance with the Corporations Act.

# ASX Corporate Governance Council's Principles and Recommendations

Recom	ımen	dation	Reference <sup>^</sup>	Compliance
PRIN	CIPL	E 1 – LAY SOLID FOUNDATIONS FOR MANAGEMENT AND OVER	SIGHT	
1.1	A li	sted entity should disclose:	1.1	Comply
	(a)	the respective roles and responsibilities of its Board and management; and,		
	(b)	those matters expressly reserved to the Board and those delegated to management.		
1.2	A li	sted entity should:	1.4	Comply
	(a)	undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a Director; and,		
	(b)	provide security holders with all material information in its possession relevant to a decision on whether or not to elect or reelect a Director.		
1.3		sted entity should have a written agreement with each Director and nior executive setting out the terms of their appointment.	1.4 and 2015 Remuneration Report	Comply
1.4	to t	e Company Secretary of a listed entity should be accountable directly the Board, through the Chair, on all matters to do with the proper ctioning of the Board.	1.5	Comply
1.5	A li	sted entity should:	5.3	Comply
	(a)	have a diversity policy which includes requirements for the Board or a relevant committee of the Board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them;		
	(b)	disclose that policy or a summary of it; and,		
	(C)	disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the Board or a relevant Committee of the Board in accordance with the entity's diversity policy and its progress towards achieving them, and either:		
		(1) the respective proportions of men and women on the Board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or		
		(2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act		
1.6	A li	sted entity should:	3.1	As at 30 June 2015, do
	(a)	have and disclose a process for periodically evaluating the performance of the Board, its committees and individual Directors; and		not comply for 1.6(b) however a skills matrix of the current Directors has been completed and will
	(b)	disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process		be utilised as part of an upcoming performance evaluation

Recor	nmendation	Reference <sup>^</sup>	Compliance
1.7	A listed entity should:	3.2	Comply
	(a) have and disclose a process for periodically performance of its senior executives; and,	evaluating the	
	(b) disclose, in relation to each reporting period performance evaluation was undertaken in accordance with that process.		
PRIN	CIPLE 2 – STRUCTURE THE BOARD TO ADD V	/ALUE	
2.1	The Board of a listed entity should:	2.3	As at 30 June 2015,
	(a) have a nomination committee which:		the Board had one independent Director.
	(1) has at least three members, a majority of independent Directors; and	of whom are	At 12 August 2015, of the five member Board,
	(2) is chaired by an independent Director,		two are independent Directors
	and disclose:		Billoctoro
	(3) the charter of the committee		
	(4) the members of the committee; and		
	(5) as at the end of each reporting period, the committee met throughout the period attendances of the members at those notes.	od and the individual	
2.2	A listed entity should have and disclose a Board the mix of skills and diversity that the Board cur to achieve in its membership		Comply
2.3	A listed entity should disclose:	1.2	Comply
	(a) the names of the Directors considered by the independent Directors;	ne Board to be	
	(b) if a Director has an interest, position, associate the type described in Box 2.3 but the Board does not compromise the independence of of the interest, position, association or relation an explanation of why the Board is of that of	d is of the opinion that it the Director, the nature onship in question and	
	(c) the length of service of each Director		
2.4	A majority of the Board of a listed entity should Directors.	be independent 1.3	As at 30 June 2015, the Board had one independent Director. As at 12 August 2015, of the five member Board, two are independent Directors.
2.5	The chair of the Board of a listed entity should be Director and, in particular, should not be the sar of the entity.	·	At the 2015 AGM, the current non-independent Chairman will stand down from this position. The Chairman is not the same person as the CEO of the entity

Recor	nmendation	Reference <sup>^</sup>	Compliance
2.6	A listed entity should have a program for inducting new Directors and provide appropriate professional development opportunities for Directors to develop and maintain the skills and knowledge needed to perform their role as Directors effectively.	1.4	Comply
PRIN	CIPLE 3 – ACT ETHICALLY AND RESPONSIBLY		
3.1	A listed entity should:	5.1	Comply
	(a) have a code of conduct for its Directors, senior executives and employees; and		
	(b) disclose that code or a summary of it.		
PRIN	CIPLE 4 – SAFEGUARD INTEGRITY IN CORPORATE REPORTING		
4.1	The Board of a listed entity should:	2.1	As at 30 June 2015, do
	(a) have an Audit Committee which:		not comply for 4.1(a) (1) as the Audit and
	<ol> <li>has at least three members, all of whom are non-executive Directors and a majority of whom are independent Directors; and</li> </ol>		Risk Management Committee comprised one independent and
	<ul><li>(2) is chaired by an independent Director, who is not the chair of the Board,</li></ul>		two non-independent Directors. Post August 2015, the company
	and disclose:		will comply as the
	(3) the charter of the committee;		committee will comprise 2 independent and
	(4) the relevant qualifications and experience of the members of the committee; and		one non-independent Director.
	(5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings.		
4.2	The Board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	4.2	Comply
4.3	A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	2.1	Comply
PRIN	CIPLE 5- MAKE TIMELY AND BALANCED DISCLOSURE		
5.1	A listed entity should:	5.5	Comply
	(a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and,		
	(b) disclose that policy or a summary of it.		

Recon	mendation	Reference <sup>^</sup>	Compliance
•••••			
PRIN	CIPLE 6-RESPECT THE RIGHTS OF SECURITY HOLDERS		
6.1	A listed entity should provide information about itself and its governance to investors via its website.	5.5	Comply
6.2	A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	5.5	Comply
6.3	A listed entity should disclose the policies and processes it has in place to facilitate and encourage participation at meetings of security holders.	5.5	Comply
6.4	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	5.5	Comply
PRIN	CIPLE 7-RECOGNISE AND MANAGE RISK		
7.1	The Board of a listed entity should:	2.1	As at 30 June 2015, do
	(a) have a committee or committees to oversee risk, each of which:		not comply for 7.1(a) (1) as the Audit and
	<ol> <li>has at least three members, a majority of whom are independent Directors; and</li> </ol>		Risk Management Committee comprised
	(2) is chaired by an independent Director,		one independent and two non-independent
	and disclose:		Directors. Post August 2015, the company
	(3) the charter of the committee;		will comply as the
	(4) the members of the committee; and		committee will comprise 2 independent and
	(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings;		one non-independent Director.
7.2	The Board or a committee of the Board should:	4.1	Comply
	(a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and		
	(b) disclose, in relation to each reporting period, whether such a review has taken place.		

Recon	nmendation	Reference <sup>^</sup>	Compliance
7.3	<ul> <li>A listed entity should disclose:</li> <li>(a) if it has an internal audit function, how the function is structured and what role it performs; or</li> <li>(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.</li> </ul>	4.2	Comply – The Company's internal audit function is carried out by the Company's Audit and Risk Management Committee.
7.4	A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.	4.1, 4.2	Comply
PRIN	CIPLE 8-REMUNERATE FAIRLY AND RESPONSIBLY		
8.1	<ul> <li>The Board of a listed entity should:</li> <li>(a) have a remuneration committee which: <ul> <li>(1) has at least three members, a majority of whom are independent Directors; and</li> <li>(2) is chaired by an independent Director,</li> <li>and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the members of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings.</li> </ul> </li></ul>	2.2	As at 30 June 2015, do not comply for 8.1(a) (1) as the Remuneration Committee comprised one independent and three non-independent Directors. Post August 2015, the committee will comprise two independent and two non-independent Directors.
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive Directors and the remuneration of executive Directors and other senior executives.	2.2	Comply
8.3	<ul> <li>A listed entity which has an equity-based remuneration scheme should:</li> <li>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</li> <li>(b) disclose that policy or a summary of it.</li> </ul>	5.2 and 2015 Remuneration Report	Comply

All references are to sections of this Corporate Governance Statement unless otherwise stated.

# **Financial Statements**

# Consolidated Statement of Comprehensive Income

For the year ended 30 June 2015

	Note	Consolida	ated Group	
		2015 \$	2014 \$	
Revenue	6	31,653,926	25,319,943	
Other income	6	405,289	335,204	
Total Revenue	_	32,059,215	25,655,147	
Cost of goods and services sold		(5,413,726)	(2,288,337)	
Employee benefits expense	6	(15,669,384)	(12,298,375)	
Share based payments on employee share schemes		(294,207)	(258,947)	
Deferred consideration on acquisitions	4	(3,749,245)	(291,667)	
Acquisition, transaction and restructuring related costs		(933,427)	(440,596)	
Rental expense		(960,128)	(529,774)	
Travel costs		(669,742)	(527,335)	
Administration expenses	6	(4,269,535)	(2,989,152)	
EBITDA*		99,821	6,030,963	
Depreciation and amortisation expense	6	(1,158,077)	(913,789)	
EBIT**		(1,058,256)	5,117,175	
Financing (costs) / income	6	(302,341)	172,191	
Profit before income tax	_	(1,360,597)	5,289,366	
Income tax expense	7	(786,981)	(1,777,414)	
Profit / Loss for the period attributable to owners of the parent entity	_	(2,147,578)	3,511,952	
Other comprehensive income net of income tax that may be reclassified subsequently to profit and loss				
Exchange differences on translation of foreign operations		(14,897)	(349)	
Total comprehensive income for the period attributable to owners of the parent entity		(2,162,475)	3,511,603	
Earnings per share:		Cents	Cents	
Basic earnings per share for the year attributable to ordinary equity holders of the parent	8	(8.28)	13.60	
Diluted earnings per share for the year attributable to ordinary equity holders of the parent	8	(8.28)	13.31	

\* EBITDA = Earnings before Interest, Tax, Depreciation & Amortisation.

\*\* EBIT = Earnings before Interest & Tax.

**<sup>-</sup>**■ 66 l

# Consolidated Statement of Financial Position

# As at 30 June 2015

	Note	Consolida	ted Group
		2015 \$	2014
Assets		•••••	
Current Assets			
Cash and cash equivalents	10	1,740,288	4,556,558
Cash held in escrow	10	1,000,000	1,000,000
Trade and other receivables	11	5,868,825	5,293,181
Other assets	14	1,168,986	1,258,455
Total Current Assets		9,778,099	12,108,194
Non-Current Assets	_		
Trade and other receivables	11	93,098	46,322
Property, plant and equipment	12	896,782	563,920
Other assets	14	898,941	946,829
Other Intangible assets	13	2,175,485	1,741,016
Goodwill	13	9,942,429	4,140,313
Customer relationships	13	1,884,351	1,686,442
Total Non-Current Assets		15,891,086	9,124,842
Total Assets		25,669,186	21,233,036
Current Liabilities	_		
Trade and other payables	15	6,202,921	2,137,085
Current tax liabilities	16	-	492,914
Short-term provisions	17	1,277,525	946,216
Total Current Liabilities	_	7,480,446	3,576,215
Non-Current Liabilities	_		
Other long-term provisions	17	372,667	252,723
Loans and Borrowings	18	3,759,538	-
Deferred tax liability	16	557,981	803,007
Total Non-Current Liabilities	_	4,690,185	1,055,730
Total Liabilities	_	12,170,632	4,631,945
Net Assets	_	13,498,553	16,601,091
Equity	=		
Issued capital	19b	6,537,906	6,160,906
Share based payments reserve		553,154	258,947
Retained earnings		6,422,739	10,181,587
Foreign currency translation reserve		(15,246)	(349)
Total Equity		13,498,553	16,601,091
The accompanying notes form part of those financial statements	_		

The accompanying notes form part of these financial statements.

# Consolidated Statement of Changes in Equity

# For the year ended 30 June 2015

Consolidated Group	Note	Ordinary Issued Share Capital	Share Based payments Reserve	Retained Earnings	Foreign currency translation reserve	Total
		\$	\$	\$		\$
Balance at 1 July 2013		4,329,671	-	8,923,281	-	13,252,952
Profit attributable to owners of parent entity		-	-	3,511,952	-	3,511,952
Foreign currency translation reserve		-	-	-	(349)	(349)
Total comprehensive income		-	-	3,511,952	(349)	3,511,603
Transaction with owners						
Net share capital issued in the year	19	1,831,235	-	-	-	1,831,235
Share based payments	19	-	258,947	-	-	258,947
Dividends paid or provided for		-	-	(2,253,646)	-	(2,253,646)
Balance at 30 June 2014		6,160,906	258,947	10,181,587	(349)	16,601,091
Loss attributable to owners of parent entity		-	-	(2,147,578)	-	(2,147,578)
Foreign currency translation reserve		-	-	-	(14,897)	(14,897)
Total comprehensive income		-	-	(2,147,578)	(14,897)	(2,162,475)
Transaction with owners						
Net share capital issued in the year	19	377,000	-	-	-	377,000
Share based payments	19	-	294,207	-	-	294,207
Dividends paid or provided for		-	-	(1,611,270)	-	(1,611,270)
Balance at 30 June 2015		6,537,906	553,154	6,422,739	(15,246)	13,498,553

The accompanying notes form part of these financial statements.

# Consolidated Statement of Cash Flow

# For the year ended 30 June 2015

	Note	Consolida	ated Group	
		2015 \$	2014 \$	
Cash Flows from Operating Activities		••••••••••		
Receipts from customers (inclusive of GST)		34,560,207	26,202,218	
Payments to suppliers and employees (inclusive of GST)		(28,633,361)	(20,234,046)	
Payments for deferred consideration (Exergy) classified as employment expense	4	(1,000,000)	-	
Acquisition and transaction related costs	4	(360,668)	(440,596)	
Restructuring costs		(112,305)	-	
Interest received		98,009	172,191	
Interest paid		(226,998)	-	
Income tax paid	_	(1,760,364)	(1,245,670)	
Net cash provided by operating activities	21 _	2,564,520	4,454,097	
Cash Flows from Investing Activities				
Purchase of property, plant and equipment	12	(398,203)	(145,917)	
Acquisition of Ward Consulting Services		-	(500,000)	
Acquisition of EnergyAdvice Pty Limited	4	(5,803,045)	-	
Acquisition of Exergy Holdings Pty Limited	4	(138,623)	(1,805,140)	
Acquisition of Exergy – restricted cash		-	(1,000,000)	
Software development costs	13	(1,053,699)	(637,277)	
Net cash used in investing activities	_	(7,393,570)	(4,088,334)	
Cash Flows from Financing Activities				
Dividends paid by parent entity	9	(1,611,270)	(2,253,646)	
Bank loan	18	4,100,000	-	
Debt establishment fees		(438,248)	-	
Bank guarantee fees	_	(37,702)	-	
Net cash provided by/ (used in) financing activities	_	2,012,780	(2,253,646)	
Net (decrease)/increase in cash held		(2,816,270)	(1,887,883)	
Cash at beginning of financial year	10 _	4,556,558	6,444,441	
Cash at end of financial year	10	1,740,288	4,556,558	

The accompanying notes form part of these financial statements.

# Notes to the Financial Statements

# Note 1: Corporate Information

The consolidated financial statements and notes represent those of Energy Action Limited and its Controlled Entities (the "consolidated group" or "group" or "EAX") for the year ended 30 June 2015. The financial statements were authorised for issue in accordance with a resolution of the directors on 18 August 2015.

Energy Action Limited ("the Parent") is a company limited by shares incorporated in Australia whose shares are publicly traded on the Australian Securities Exchange. The Group is a for profit entity.

The nature of the operation and principal activities of the Group are described in the directors' report.

# Note 2: Summary of Significant Accounting Policies

# 2.1 Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards, Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and the Corporations Act 2001.

Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The financial report is presented in Australian dollars and all values. The functional currency is also Australian dollars.

The financial report also complies with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board.

Where necessary, comparatives have been reclassified for consistency with disclosures at 30 June 2015.

## 2.2 New Accounting Standards and interpretations

(i) Changes in accounting policies

The accounting policies adopted are consistent with those of the previous financial year except as follows:

The group has adopted the following new and amended Australian Accounting Standards and AASB Interpretations as of 1 July 2014; none of which had a material impact on the financial statements:

- AASB 2012-3 Amendments to Australian Accounting Standards Offsetting Financial Assets and Financial Liabilities effective 1 January 2014
- AASB 2013-3 Amendments to AASB 136 Recoverable Amount Disclosures for Non-Financial Assets effective 1 January 2014
- AASB 1031 Materiality effective 1 January 2014
- AASB 2013-9 Amendments to Australian Accounting Standards Conceptual Framework, Materiality and Financial Instruments effective 1 January 2014
- AASB 2014-1 Amendments to Australian Accounting Standards arising from Annual Improvements 2010-2012 Cycle and Annual Improvements 2011-2013 Cycle effective 1 July 2014
- AASB 1053 Amendments to AASB 1053 Application of Tiers of Australian Accounting Standards effective
   1 July 2014

#### Note 2: Summary of Significant Accounting Policies (Continued)

## (ii) Accounting Standards and Interpretations issued but not yet effective

Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet effective and have not been adopted by the Group for the annual reporting period ending 30 June 2015 are outlined in the table below:

Standard/Interpretation	Effective for the annual reporting period beginning on	Expected to be initially applied in the financial year ending
AASB 9 Financial Instruments	January 1, 2018	June 30, 2019
AASB 2014-4 Clarification of Acceptable Methods of Depreciation and Amortisation (Amendments to AASB 116 and AASB 138)	January 1, 2016	June 30, 2017
AASB 15 Revenue from Contracts with Customers	January 1, 2017	June 30, 2018
AASB 2014-9 Amendments to Australian Accounting Standards – Equity Method in Separate Financial Statements	January 1, 2016	June 30, 2017
Annual Improvements 2012-2014 Cycle	January 1, 2016	June 30, 2017
AASB 2015-2 Amendments to Australian Accounting Standards – Disclosure Initiative: Amendments to AASB 101	January 1, 2016	June 30, 2017
AASB 2015-3 Amendments to Australian Accounting Standards arising from the Withdrawal of AASB 1031 Materiality	July 1, 2015	June 30, 2016

The Directors have not yet assessed whether the above amendments and interpretations will have a material impact on the financial report of the Group in the year or period of initial application.

#### Impact of AASB15 on future reporting periods

Adoption of AASB15, expected to apply in FY2018, will require revenue from certain procurement activities to be recognised in the period in which the procurement activity is undertaken. Procurement revenue currently recognised over the term of the underlying energy contract will be brought forward and recognised on inception of the energy procurement contract. This will result in a one-off acceleration of revenue together with the associated commission expense. Management is in the process of calculating this impact.

# 2.3 Key Accounting Policies

# a. Principles of Consolidation

The consolidated financial statements comprise of the financial statements of the Group and its subsidiaries as at 30 June 2015. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Specifically, the Group controls an investee if and only if the Group has:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee)
- Exposure, or rights, to variable returns from its involvement with the investee, and
- The ability to use its power over the investee to affect its returns

When the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangement with the other vote holders of the investee
- Rights arising from other contractual arrangements
- The Group's voting rights and potential voting rights

#### Note 2: Summary of Significant Accounting Policies (Continued)

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the statement of comprehensive income from the date the Group gains control until the date the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income (OCI) are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- De-recognises the assets (including goodwill) and liabilities of the subsidiary
- De-recognises the carrying amount of any non-controlling interests
- De-recognises the cumulative translation differences recorded in equity
- Recognises the fair value of the consideration received
- Recognises the fair value of any investment retained
- Recognises any surplus or deficit in profit or loss
- Reclassifies the parent's share of components previously recognised in OCI to profit or loss or retained earnings, as appropriate, as would be required if the Group had directly disposed of the related assets or liabilities

Subsidiaries are recorded as a component of other revenues in the separate income statement of the parent entity, and do not impact the recorded cost of the investment. Upon receipt of dividend payments from subsidiaries, the parent will assess whether any indicators of impairment of the carrying value of the investment in the subsidiary exist. Where such indicators exist, to the extent that the carrying value of the investment exceeds its recoverable amount, an impairment loss is recognised.

#### b. Business combinations

Business combinations occur where an acquirer obtains control over one or more businesses.

A business combination is accounted for by applying the acquisition method, unless it is a combination involving entities or businesses under common control. The business combination will be accounted for from the date that control is attained, whereby the fair value of the identifiable assets acquired and liabilities (including contingent liabilities) assumed is recognised (subject to certain limited exemptions).

When measuring the consideration transferred in the business combination, any asset or liability resulting from a contingent consideration arrangement is also included. Subsequent to initial recognition, contingent consideration classified as equity is not remeasured and its subsequent settlement is accounted for within equity. Contingent consideration classified as an asset or liability is remeasured each reporting period to fair value, recognising any change to fair value in profit or loss, unless the change in value can be identified as existing at acquisition date.

All transaction costs incurred in relation to the business combination are expensed to the statement of comprehensive income.

The acquisition of a business may result in the recognition of goodwill or a gain from a bargain purchase.

### Note 2: Summary of Significant Accounting Policies (Continued)

# c. Goodwill

Goodwill is carried at cost less accumulated impairment losses. Goodwill is calculated as the excess of the sum of:

- (i) the consideration transferred
- (ii) any non-controlling interest, and
- (iii) the acquisition date fair value of any previously held equity interest;

over the acquisition date fair value of net identifiable assets acquired.

The acquisition date fair value of the consideration transferred for a business combination plus the acquisition date fair value of any previously held equity interest shall form the cost of the investment in the separate financial statements.

Fair value uplifts in the value of pre-existing equity holdings are taken to the statement of comprehensive income. Where changes in the value of such equity holdings had previously been recognised in other comprehensive income, such amounts are recycled to profit or loss.

Goodwill on acquisitions of subsidiaries is included in intangible assets.

Goodwill is tested for impairment annually and is allocated to the Group's cash-generating units or groups of cash-generating units, representing the lowest level at which goodwill is monitored not larger than an operating segment. Gains and losses on the disposal of an entity include the carrying amount of goodwill related to the entity disposed of.

### d. Income Tax and other taxes

The income tax expense (revenue) for the year comprises current income tax expense (income) and deferred tax expense (income).

Current income tax expense charged to profit or loss is the tax payable on taxable income. Current tax liabilities (assets) are measured at the amounts expected to be paid to (recovered from) the relevant taxation authority.

Deferred income tax expense reflects movements in deferred tax asset and deferred tax liability balances during the year as well unused tax losses.

Except for business combinations, no deferred income tax is recognised from the initial recognition of an asset or liability, where there is no effect on accounting or taxable profit or loss.

Deferred tax assets and liabilities are calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled and their measurement also reflects the manner in which management expects to recover or settle the carrying amount of the related asset or liability.

Deferred tax assets relating to temporary differences and unused tax losses are recognised only to the extent that it is probable that future taxable profit will be available against which the benefits of the deferred tax asset can be utilised.

Where temporary differences exist in relation to investments in subsidiaries, branches, associates, and joint ventures, deferred tax assets and liabilities are not recognised where the timing of the reversal of the temporary difference can be controlled and it is not probable that the reversal will occur in the foreseeable future.

Current tax assets and liabilities are offset where a legally enforceable right of set-off exists and it is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur. Deferred tax assets and liabilities are offset where: (a) a legally enforceable right of set-off exists; and (b) the deferred tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities where it is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur in future periods in which significant amounts of deferred tax assets or liabilities are expected to be recovered or settled.

### Other taxes

Revenues, expenses and assets are recognised net of the amount of GST except:

- When the GST incurred on a purchase of goods and services in not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable
- Receivables and payables, which are stated with the amount of GST included

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the taxation authority is classified as part of operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

# e. Plant and Equipment

Each class of plant and equipment is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Plant and equipment are measured on the cost basis and therefore carried at cost less accumulated depreciation and any accumulated impairment. In the event the carrying amount of plant and equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses are recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a re-valued asset.

The carrying amount of plant and equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the asset's employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the statement of comprehensive income during the financial period in which they are incurred.

## Depreciation

The depreciable amount of all fixed assets including buildings and capitalised lease assets, but excluding freehold land, is depreciated on a straight-line basis over the asset's useful life to the consolidated group commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

# Class of Fixed Asset Depreciation Rate

Computer equipment 33.3%

Furniture and fittings 20%–33.3%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

### Note 2: Summary of Significant Accounting Policies (Continued)

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income. When re-valued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

### f. Leases

Leases of fixed assets where substantially all the risks and benefits incidental to the ownership of the asset, but not the legal ownership that is transferred to entities in the consolidated group, are classified as finance leases.

Finance leases are capitalised by recognising an asset and a liability at the lower of the amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Leased assets are depreciated on a straight-line basis over the shorter of their estimated useful lives or the lease term.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are recognised as expenses in the periods in which they are incurred. Lease incentives under operating leases are recognised as a liability and amortised on a straight-line basis over the lease term. Estimated remediation costs at the conclusion of a lease are accrued on a straight-line basis over the lease term.

### g. Financial Instruments

### Initial recognition and measurement

Financial assets within the scope of AASB 139 are classified as financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments, available-for-sale financial assets, or as derivatives designated as hedging instruments in an effective hedge as appropriate. The Group determines the classification of its financial assets at initial recognition. The financial assets held by the Group during the past two years only included loans and receivables and available-for-sale financial assets.

Amortised cost is the amount at which the financial asset or financial liability is measured at initial recognition less principal repayments and any reduction for impairment, and adjusted for any cumulative amortisation of the difference between that initial amount and the maturity amount calculated using the effective interest method.

Fair value is determined based on current bid prices for all quoted investments. Valuation techniques are applied to determine the fair value for all unlisted securities, including recent arm's length transactions, reference to similar instruments and option pricing models.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense item in profit or loss.

### (i) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Loans and receivables are included in current assets, where they are expected to mature within 12 months after the end of the reporting period.

# (ii) Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments. The only investments held by the Parent are in investments in its subsidiaries.

As the investments are subsidiaries they are measured at cost. When the financial asset is derecognised, the cumulative gain or loss pertaining to that is recognised in the profit or loss.

Available-for-sale financial assets are included in non-current assets where they are expected to be sold within 12 months after the end of the reporting period. All other financial assets are classified as current assets.

### (iii) Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Financial assets are derecognised where the contractual rights to receipt of cash flows expire or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying value of the financial liability extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

# h. Impairment of Non-financial Assets

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pretax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, recent market transactions are taken into account, if available. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded subsidiaries or other available fair value indicators.

The Group bases its impairment calculation on detailed budgets and forecast calculations. These budgets and forecast calculations generally cover a period of five years. For longer periods, a long-term growth rate is calculated and applied to project future cash flows after the fifth year.

Impairment losses of continuing operations, are recognised in the income statement in expense categories consistent with the function of the impaired asset.

For assets excluding goodwill, an assessment is made at each reporting date whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Group estimates the asset's or CGUs recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the income statement unless the asset is carried at a revalued amount, in which case, the reversal is treated as a revaluation increase.

The following assets have specific characteristics for impairment testing:

#### Goodwill

Goodwill is tested for impairment annually (as at 30 June) and when circumstances indicate that the carrying value may be impaired.

### Note 2: Summary of Significant Accounting Policies (Continued)

Impairment is determined for goodwill by assessing the recoverable amount of each CGU (or group of CGUs) to which the goodwill relates. When the recoverable amount of the CGU is less than its carrying amount, an impairment loss is recognised. Impairment losses relating to goodwill cannot be reversed in future periods.

# Intangible assets

Intangible assets with indefinite useful lives are tested for impairment annually as at 30 June either individually or at the CGU level, as appropriate, and when circumstances indicate that the carrying value may be impaired.

Intangible assets with finite lives are amortised over the useful life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for any intangible asset with a finite useful life is reviewed at least at each financial year end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation period or method, as appropriate, which is a change in accounting estimate. The amortisation expense on intangible assets with finite lives is recognised in the Statement of Comprehensive Income in the expense category consistent with the function of the intangible asset

i. Intangible assets other than Goodwill

# Software, research and development costs

Research costs are expensed as incurred. Development expenditures including website development costs on an individual project are recognised as an intangible asset when the Group can demonstrate:

- The technical feasibility of completing the intangible asset so that it will be available for use or sale
- Its intention to complete and its ability to use or sell the asset
- How the asset will generate future economic benefits
- The availability of resources to complete the asset
- The ability to measure reliably the expenditure during development

Following initial recognition of the development expenditure as an asset, the asset is carried at cost less any accumulated impairment losses. Amortisation of the asset begins when development is complete and the asset is available for use. It is amortised over the period of expected future benefit. Amortisation is expensed through the profit and loss. During the period of development, the asset is tested for impairment annually.

The useful life of development costs is finite. It is amortised on a straight line basis over its expected useful life. The development costs are internally developed. The amortisation rates are as follows:

Software development costs 20%

### Customer relationships

The useful life of customer relationships is finite. It is amortised on a straight line basis over its expected useful life, which is between six and twelve years.

# j. Employee Benefits

Provision is made for the Group's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wages increases and the probability that the employee may satisfy vesting requirements. Those cash flows are discounted using market yields on high quality corporate bonds with terms to maturity that match the expected timing of cash flows.

# k. Provisions

Provisions are recognised when the Group has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. When the Group expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to any provision is present in the income statement net of any reimbursement. Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

### Onerous contracts

An onerous contract is considered to exist where the company has a contract under which the unavoidable cost of meeting the contractual obligations exceed the economic benefits estimated to be received. Present obligations arising under onerous contracts are recognised as a provision to the extent that the present obligation exceeds the economic benefits estimated to be received.

# Restructuring

A restructuring provision is recognised when Energy Action has developed a detailed formal plan for the restructuring and has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement the plan or announcing its main features to those affected by it. Future operating losses are not provided for.

# I. Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits available on demand with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are reported within short-term borrowings in current liabilities in the statement of financial position.

#### m. Revenue and Other Income

Revenue is measured at the fair value of the consideration received or receivable after taking into account any trade discounts and volume rebates allowed.

Revenue recognition relating to the provision of services is recognised in accordance with the contract terms, which matches the commission terms.

Procurement and Monitoring revenue is recognised progressively over the term of the contract (typically over 2-3 years for Procurement and 4-5 years for Monitoring). A portion of the Procurement commission is recognised upfront with the balance recognised over the contract term. Project and Advisory Services (PAS) revenue is recognised in the accounting period in which services are rendered, in accordance with the percentage of completion of the project.

Interest revenue is recognised using the effective interest rate method. Dividend revenue is recognised when the right to receive a dividend has been established.

All revenue is stated net of the amount of goods and services tax (GST).

# n. Government Grants

Government grants are recognised at fair value where there is reasonable assurance that the grant will be received and all grant conditions will be met. Grants relating to expense items are recognised as income over the periods necessary to match the grant to the costs they are compensating. Grants relating to assets are credited to deferred income at fair value and are credited to income over the expected useful life of the asset on a straight-line basis.

### Note 2: Summary of Significant Accounting Policies (Continued)

# o. Contract Acquisition Costs

The sales commission paid to sales employees is an incremental cost directly related to obtaining or acquiring energy supply, monitoring or PAS agreements. Sales employees are paid a base salary and an additional commission for successfully executed agreements. The commission paid to sales employees is calculated as a percentage of the commission or fee paid to EAX. This commission is capitalised and is being amortised over the term of the customer contract.

# p. Foreign Currency Transaction

The Group's consolidated financial statements are presented in Australian dollars, which is also the Parent's functional currency. For each entity the Group determines the functional currency and items included in the financial statements of each entity are measured using that functional currency. The Group uses the direct method of consolidation and has elected to recycle the gain or loss that arises from using this method.

### i) Transactions and balances

Transactions in foreign currencies are initially recorded by the Group's entities at their respective functional currency spot rates at the date the transaction first qualifies for recognition.

Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date. Differences arising on settlement or translation of monetary items are recognised in profit or loss with the exception of monetary items that are designated as part of the hedge of the Group's net investment of a foreign operation. These are recognised in other comprehensive income until the net investment is disposed of, at which time, the cumulative amount is reclassified to profit or loss. Tax charges and credits attributable to exchange differences on those monetary items are also recorded in other comprehensive income.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on translation of non-monetary items measured at fair value is treated in line with the recognition of gain or loss on change in fair value of the item (i.e., translation differences on items whose fair value gain or loss is recognised in other comprehensive income or profit or loss are also recognised in other comprehensive income or profit or loss, respectively).

Any goodwill arising on the acquisition of a foreign operation and any fair value adjustments to the carrying amounts of assets and liabilities arising on the acquisition are treated as assets and liabilities of the foreign operation and translated at the spot rate of exchange at the reporting date.

## ii) Group companies

On consolidation, the assets and liabilities of foreign operations are translated into dollars at the rate of exchange prevailing at the reporting date and their statements of profit or loss are translated at exchange rates prevailing at the dates of the transactions. The exchange differences arising on translation for consolidation are recognised in other comprehensive income. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in profit or loss.

# q. Work-in-progress

When the outcome of a contract can be estimated reliably, contract revenue and contract costs are recognised as revenue and expenses respectively by reference to the stage of completion of the contract activity at the balance sheet date. When the outcome of a contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred that are likely to be recoverable. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

At the end of each accounting period the long term contracts percentage completion is assessed individually and any unbilled percentage completion is recognised as work in progress income for the period. In the next period, the amount recognised as income will be reversed and the position of work in progress will be recalculated.

### r. Share based payments

The Group provides benefits to employees in the form of equity settled share based payments, whereby employees render services in exchange for shares or rights over shares. The fair value of rights granted to eligible employees under the Energy Action Performance Rights & Options Plan (PROP) is recognised as an employee benefits expense, with a corresponding increase in the employee equity benefits reserve. The fair value is measured at grant date and recognised over the period in which the employee becomes entitled to the PROP grant. The fair value at grant date is determined by an independent valuer. Details of the fair value of share based payment plans are set out in Note 19.

At the end of each reporting period, the Group revises its estimate of the numbers of rights expected to vest. The amount recognised as an expense is only adjusted when the rights do no vest due to non-market related conditions.

# Note 3: Significant Accounting Judgements, Estimates and Assumptions

In the application of Energy Action's accounting policies, management is required to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. The estimates and assumptions are based on historical experience and other factors that are considered relevant. Actual results may differ from these estimates.

The estimates and assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Impairment of goodwill and other intangible assets

The Group assesses impairment at the end of each reporting period by evaluating conditions and events specific to the Group that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.

# Share-based payment transactions

The Group measures the cost of equity-settled transactions with suppliers with reference to the fair value of the equity instruments at the date at which they are granted. Estimating fair value for share-based payment transactions requires determining the most appropriate valuation model, which is dependent on the terms and conditions of the grant. This estimate also requires determining the most appropriate inputs to the valuation model including the expected life of the share option, volatility and dividend yield and making assumptions about them. The assumptions and models used for estimating fair value for share-based payment transactions are disclosed in Note 19.

### **Development costs**

Development costs are capitalised in accordance with the accounting policy in Note 2(i). Initial capitalisation of costs is based on management's judgement that technological and economic feasibility is confirmed, usually when a product development project has reached a defined milestone according to an established project management model. In determining the amounts to be capitalised, management makes assumptions regarding the expected future cash generation of the project, discount rates to be applied and the expected period of benefits. This includes significant investments in the development of software. The software is being enhanced and /or developed for use within the business, improving operational efficiency.

### Note 3: Significant Accounting Judgements, Estimates and Assumptions (Continued)

# Provision for impairment of receivables

Collectability of trade receivables is assessed on an ongoing basis. An allowance for doubtful debts is established when there is objective evidence the Energy Action will not be able to collect all amounts due. Management uses its judgement in determining the level of doubtful debt provisioning, considering historical analysis of bade debts trends and prevailing economic circumstances.

#### **Business Combinations**

Acquisitions of businesses are accounted for using the acquisition method. This method requires the application of fair values for both the consideration and the assets and liabilities acquired. The calculation of fair value is often based on estimates and judgements including future cash flows, revenue streams and value in use calculations.

#### Onerous Contracts

Energy Action's policy for onerous contracts is stated in Note 2(k). The application of this policy requires management to make certain estimates and assumptions as to future events and circumstances in relation to costs to meet contractual obligations.

# **Employee** benefits

Employee benefits are predominantly annual leave and long service leave. In determining these provisions, management makes assumptions in regards to future wage increases, and the probability that employees may satisfy vesting requirements for long service leave

# Work in progress

Energy Action performs services under contracts that last longer than one reporting period. For these contracts, revenue and costs are recognised on a percentage of completion basis. Percentage of completion by project is estimated by the project relevant project manager based on their assessment of completion versus milestones.

# **Note 4: Business Combinations**

# 4.1 Information on current year acquisition

# Acquisition of EnergyAdvice

On 18 August 2014, Energy Action Limited ("EAX") acquired 100% of the voting shares of EnergyAdvice Pty Ltd ("EnergyAdvice"). Trading as EnergyAdvice, and established in 1997 by the late Phil Randall, EnergyAdvice is a highly regarded energy consultancy business with a core competency energy procurement, contract management services and specialty consultancy services. Its operations complement EAX's energy procurement and contract management offering, and significantly strengthen the EAX's access to large energy load customers. EnergyAdvice provides comprehensive energy management, procurement, reporting, auditing, energy efficiency, advisory and project management services across a broad range of energy commodities including electricity, gas, LPG, fuels and renewables. The company employs over 30 staff and has offices in Melbourne, Sydney and Brisbane.

Consideration is comprised of the following:

Initial Consideration (paid) - \$6,536,235 paid as cash and shares

- \$2,765,000 cash payment on 18 August 2014
- \$377,000 in EAX shares issued on 18 August 2014 (123,356 shares @\$3.0562)
- \$3,142,000 cash payment on 1 October 2014; and
- \$252,235 as a working capital adjustment on 22 October 2014

Deferred Consideration (payable) - \$6,284,000 cash payable to the vendors as follows:

### Note 4: Business Combinations (Continued)

- \$3,142,000 on 18 August 2015; and,
- \$3,142,000 on 18 August 2016

The deferred payments are subject to the continued employment of the vendors. Due to the direct link to continued employment of the vendors the deferred consideration of \$6,284,000 is required to be expensed to the Profit and Loss Statement evenly over the 2 year period ended 18 August 2016. The expense recognised in the 12 month period to 30 June 2015 was \$2,749,247 and this has been emphasised as a Significant Item in the Directors Report. The deferred payments are covered by bank guarantees.

The acquisition was provisionally accounted at 31 December 2014 with the final acquisition accounting completed in June 2015. The provisional and final fair value of the identifiable assets and liabilities of EnergyAdvice as at the date of acquisition were:

	Note	Fair value recognised on acquisition- provisional		Fair value recognised on acquisition – final
Assets				
Cash		356,190		356,190
Trade receivables		597,968		597,968
Prepayments		555,738	(18,567)	537,171
Property, plant and equipment		271,177		271,177
Customer relationship		1,500,000	(1,069,000)	431,000
Total Assets		3,281,073	(1,087,567)	2,193,506
Liabilities				
Provisions		970,252		970,252
Tax payable		215,623	26,590	242,213
Deferred tax liabilities		450,000	(281,262)	168,738
Total Liabilities		1,635,875	(254,672)	1,381,203
Total identifiable net assets at fair value		1,645,198	(832,895)	812,303
Goodwill arising on acquisition	13	4,891,039	832,895	5,723,934
Purchase consideration		6,536,235		6,536,235
Issue of shares	19	377,000		377,000
Analysis of cash flows on acquisition:				
Net cash acquired		356,190		356,190
Cash paid		(6,159,235)		(6,159,235)
Net cash outflow		(5,803,045)		(5,803,045)

The transaction costs of \$320,892 have been expensed in the income statement and emphasised as a Significant Item in the Directors Report and are part of operating cash flows in the statement of cash flows.

The goodwill is attributed to the expected synergies and other benefits from combining the activities of EnergyAdvice to the Group. An allocation of intangibles has been undertaken with \$431,000 allocated to Customer relationships with the remainder allocated to goodwill.

EnergyAdvice has contributed revenue of \$4.8 million since acquisition. If EnergyAdvice had been acquired effective 1 July 2014, a full year of revenue would have contributed \$5.4 million.

# 4.2 Information on prior year acquisition

Acquisition of Exergy Holdings Pty Limited

On 13 March 2014, Energy Action acquired 100% of the voting shares of Exergy Holdings Pty Limited ("Exergy"), an unlisted company based in Canberra, ACT. Trading as Exergy, and established in 1999 by Dr. Paul Bannister, Exergy is a highly regarded business with a core competency in energy efficiency. Its operations complement Energy Action's energy procurement and contract management services, and significantly strengthen Energy Action's Projects & Advisory Services (PAS) division.

Exergy provides a full range of energy efficiency services to its customers, including assessments, retrocommissions and building tuning, environmental performance monitoring, ratings (NABERS, Green Star), lighting design and review, building performance simulation and new building design assistance services. The company employs over 30 staff and has offices in Canberra, Sydney, Melbourne and Auckland.

Consideration is comprised of the following:

*Initial Consideration (paid)* – \$2,000,000 cash payment, paid to the vendors on 13 March 2014 plus a working capital adjustment of \$138,623 paid on 16 September 2014.

Deferred Consideration (payable) – \$2,000,000 cash payable to the vendors as follows:

- \$500,000 on 15 September 2014
- \$500,000 on 13 March 2015; and
- \$1,000,000 on 13 March 2016

The deferred payments are subject to the continuing employment of the vendors. Due to the direct link to continuing employment of the vendors the deferred consideration of \$2,000,000 is required to be expensed to the Profit and Loss Statement evenly over the 2 year period ended 13 March 2016. The expense recognised in FY15 was \$1,000,000 (FY14 \$291,667) and this has been emphasised as a Significant Item in the Directors Report.

At completion of the acquisition half of the deferred consideration (\$1,000,000) was deposited into an escrow account. Interest on this amount accrues to Energy Action.

# Note 4: Business Combinations (Continued)

The acquisition was provisionally accounted at 31 December 2014 and final acquisition accounting was completed in March 2015. The provisional and final fair value of the identifiable assets and liabilities of Exergy as at the date of acquisition was:

	Note	Provisional fair value recognised on acquisition – December 2014		
Assets				
Cash		194,860	-	194,860
Trade receivables		871,754	-	871,754
Prepayments		79,697	-	79,697
Property, plant and equipment		58,157	-	58,157
Customer relationship		400,000	(400,000)	-
Total Assets		1,604,468	(400,000)	1,204,468
Liabilities				
Provisions		628,374	(194,660)	433,714
Deferred tax liabilities		120,000	(120,000)	-
Total Liabilities		748,374	(314,660)	433,714
Total identifiable net assets at fair value		856,094	(85,340)	770,754
Goodwill arising on acquisition	13	1,282,579	85,340	1,367,919
Purchase consideration		2,138,673		2,138,673
Analysis of cash flows on acquisition:				
Net cash acquired		194,860	-	194,860
Cash paid		(2,138,673)	-	(2,138,673)
Net cash outflow		(1,943,813)	-	(1,943,813)

The goodwill is attributed to the expected synergies and other benefits from combining the activities of Exergy to the Group. A allocation of intangibles has been undertaken with \$1,562,579 allocated to goodwill.

The transaction costs of \$480,372 (\$440,596 in FY14, \$39,776 in FY15) have been expensed in the income statement and are part of operating cash flows in the statement of cash flows.

As Exergy has been integrated with the PAS division, it is not possible to directly attribute revenue contributed since acquisition.

### Note 4: Business Combinations (Continued)

# 4.3 Total amounts of deferred consideration expense and acquisition expense

	Note	Consolidated Group	
		2015 \$	2014 \$
Deferred consideration		•••••	
Exergy		1,000,000	291,667
EnergyAdvice		2,749,245	-
Total deferred consideration expense		3,749,245	291,667
Acquisition costs			
Exergy		39,776	440,596
EnergyAdvice		320,892	_
Total acquisition costs expensed		360,668	440,596

# Note 5: Segment information

Identification of reportable segments

The Group has identified one reportable operating segment, which provides electricity and gas procurement services, energy monitoring services, and sustainability services in Australia. The types of services provided are detailed below.

# Types of Services

Energy Action's principal activities are providing integrated energy management services to a diverse base of commercial and industrial customers. Its core services are:

- Energy procurement: specialised buying and negotiation strategies, utilising reverse auctions, bespoke tender models and advising on structured products.
- Energy monitoring, assessment and contract management (Activ8 and EnergyMetrics); and,
- Energy efficiency and sustainability; Projects and Advisory Services (PAS).

The Australian Energy Exchange (AEX) electricity and gas procurement services are an online, real time and reverse auctions platforms for business customers the opportunity to competitively obtain energy supply contracts from various energy providers.

Activ8 is an independent energy monitoring contract management platform which transforms energy data into usable business intelligence that is easy to understand and essential for improving overall business efficiency.

The types of energy monitoring services include energy consumption monitoring and costing, energy emissions monitoring, contract administration, detailed technical reporting, desktop energy efficiency review and additional reporting and monitoring.

Projects & Advisory Services (PAS) is the energy efficiency and sustainability partnering service, which aims to improve and manage on site level of energy efficiency, through the use of innovative energy efficiency and energy management methodologies. The various services include metering intelligence, sub metering, carbon footprint measurement and reduction advice, Australian Standard Level 2 compliance energy audits, project feasibility studies and supporting onsite power generation projects such as co-generation and tri-generation units from prefeasibility through to commissioning.

# Note 5: Segment information (Continued)

In the table below revenue is analysed by service line, however overall the performance of the business is monitored as one.

Accounting Policies and inter-segment transaction

The accounting policies used by the Group in the reporting segment internally are the same as those contained in note 2 to the accounts.

# Revenue by customer

There is no revenue with a single external customer that contributes more than 10%.

Year-ended 30 June 2015	Procurement	Monitoring	Project Advisory Services	Total
	\$	\$	\$	\$
Sales to external customers	8,810,509	16,144,831	6,698,585	31,653,926
	8,810,509	16,141,831	6,698,585	31,653,926

Segment information has been restated since the half year result to better align products and services into the appropriate segments. Further details of revenue by product are contained in the Directors Report.

Year-ended 30 June 2014	Procurement	Monitoring	Project Advisory Services	Total
	\$	\$	\$	\$
Sales to external customers	6,025,301	14,997,832	4,296,809	25,319,943
	6,025,301	14,997,832	4,296,809	25,319,943

# Note 6: Revenue, Other Income and Expenses

Note	Consolidated Group	
	2015 \$	2014 \$
Revenue		
Sales revenue	31,653,926	25,319,943
Other income	405,289	335,204
Total Revenue	32,059,215	25,655,147

Other income includes a pass through arrangement with several key customers. Costs are correspondingly recorded in cost of goods sold.

Note 6: Revenue, Other Income and Expenses (Continued)

	Note Consoli		solidated Group	
		2015	2014 \$	
Employee benefits	······································			
Salaries		12,063,684	9,192,178	
Commissions		1,188,026	1,198,146	
Superannuation		1,454,458	966,608	
Other		963,216	941,443	
Total Employment benefits		15,669,384	12,298,375	
Administrative costs				
Accounting, audit and tax fees		204,683	178,460	
Advertising		411,260	247,549	
Legal and professional fees		89,640	71,377	
Telephone and internet		490,056	305,676	
Computer maintenance costs		536,944	456,650	
Consulting		137,734	96,366	
Bad debt expense		550,201	-	
Recruitment Costs		151,403	194,880	
Travel costs		669,742	527,335	
Rental expense		960,128	529,774	
Other expenses		1,697,614	1,438,194	
Total Administrative costs		5,899,405	4,046,261	
Depreciation and amortisation				
Depreciation		305,755	193,454	
Amortisation – IP		619,230	553,089	
Amortisation – Customer relationships		233,091	167,245	
Total Depreciation & Amortisation		1,158,077	913,789	
Significant Item Costs				
Deferred payments for acquisitions		3,749,245	291,667	
Share based payment expenses		294,207	258,947	
Acquisition costs		360,668	440,596	
Onerous lease		153,059	-	
Restructure costs		419,700		
Total Significant Items		4,976,879	991,210	
Financing costs / (income)				
Interest income		(70,442)	(172,191)	
Interest expenses		274,998	-	
Borrowing costs		97,785		
Total Financing costs / (income)		302,341	(172,191)	

Note 7: Income Tax Expense

••••		Note	Consolidated Group	
•••••			2015 \$	2014
a.	The components of tax expense comprise:			• • • • • • • • • • • • • • • • • • • •
	Current tax		1,192,817	1,720,750
	Current tax – under/(over) prior year		7,928	3,296
	Deferred tax	16	(413,764)	53,368
			786,981	1,777,414
b.	The prima facie tax on profit from ordinary activities before income tax is reconciled to the income tax as follows:			
	Prima facie tax (benefit) / payable on profit / (loss) from ordinary activities before income tax at 30% (2014: 30%)		(408,179)	1,597,956
	Add:			
	Tax effect of:			
	- Deferred consideration		1,124,774	87,500
	- Acquisition costs		108,200	132,179
	- Share based payments		88,262	77,684
	- Other permanent differences		88,291	13,391
	- Prior year adjustments		(46,350)	18,518
	Less:			
	Tax effect of: Deductible Expense			
	– R&D		(168,017)	(149,814)
	Income tax attributable to entity		786,981	1,777,414
	The applicable weighted average effective tax rates are as follows:		(57.84)%	33.60%

Energy Action Limited and its 100% owned subsidiaries formed a tax consolidated group with effect from 3 March 2009. Energy Action Limited is the head entity of the tax consolidated group. The tax consolidated group includes Exergy (acquired 13 March 2014) and EnergyAdvice (acquired 18 August 2014

# Note 8: Earnings per Share

Basic earnings per share amounts are calculated by dividing net profit for the year attributable to ordinary equity holders of the parent by the weighted average number of ordinary shares outstanding during the year.

Diluted earnings per share amounts are calculated by dividing the net profit attributable to ordinary equity holders of the parent (after adjusting for interest on the convertible preference shares) by the weighted average number of ordinary shares outstanding during the year plus the weighted average number of ordinary shares that would be issued on conversion of all dilutive potential ordinary shares into ordinary shares.

The following reflects the income and share data used in the basic diluted earnings per share computations:

	2015 \$	2014
Net profit / (loss) attributable to ordinary equity holders of the parent from continuing operations	(2,147,578)	3,511,952
Net profit / (loss) attributable to ordinary equity holders of the parent for basic earnings	(2,147,578)	3,511,952
Net profit attributable to ordinary equity holders of the parent adjusted for the effect of dilutions	(2,147,578)	3,511,952
	2015 No.	2014 No.
Weighted average number of ordinary shares for basic earnings per share	25,934,821	25,817,498
Effect of dilution:		
Share options and performance rights	30,678	562,486
Weighted average number of ordinary shares adjusted for the effect of dilution	25,965,499	26,379,984

There have been no other transactions involving ordinary shares or potential ordinary shares between the reporting date and the date of completion of these financial statements.

Under the accounting standards, losses are not diluted. This is correct for Statutory EPS calculations. The dilution calculation has been performed to enable users of these financial statements to determine the impact of the dilution on Operating NPAT per share. Refer also to the Directors Report for further information on the calculation of Operating NPAT.

# Note 9: Dividends

	Note	Conso	lidated Group
		2015 \$	2014 \$
Dividends paid:			••••••
Final 2013 franked dividend of 5.10 cents per share		-	1,290,653
Interim 2014 franked dividend of 3.73 cents per share		-	962,993
Final 2014 franked dividend of 3.62 cents per share		939,059	-
Interim 2015 franked dividend of 2.59 cents per share		672,211	-
		1,611,270	2,253,646
a. Proposed final 2015 franked dividend of 1.06 cents per share	26	275,114	939,757
(Final 2014 franked dividend of 3.62 cents per share)			
b. Balance of franking account at year end adjusted for franking credits arising from:			
- Opening balance		4,320,749	3,196,855
Opening balance adjustment		(57,004)	-
<ul> <li>EnergyAdvice franking account balance</li> </ul>		93,865	-
<ul> <li>Exergy franking account balance</li> </ul>		-	743,785
<ul> <li>Refund of income tax</li> </ul>		-	(333,708)
<ul> <li>Payment of provision for income tax</li> </ul>		1,760,364	1,679,665
<ul> <li>Dividends recognised as receivables and franking debits arising from payment of proposed dividends, and franking credits that may be prevented from distribution in subsequent financial years</li> </ul>	m	(690,544)	(965,848)
		5,427,430	4,320,749
Subsequent to year end, the franking account would be reduced by the proposed dividend reflected per (a) as follows:		(117,906)	(402,753)
		5,309,524	3,917,996

# Tax rates

The tax rate at which paid dividends have been franked is 30% (2014: 30%). Dividends proposed will be franked at the rate of 30% (2014: 30%).

# Note 10: Cash and Cash Equivalents

Note	Сс	onsolidated Group
	2015 \$	2014 \$
Cash at floating rates	1,740,288	2,056,558
Short-term deposits	-	2,500,000
Cash at bank and in hand	1,740,288	4,556,558
Restricted cash*	1,000,000	1,000,000

<sup>\*</sup> Refers to Exergy acquisition - refer to Note 4.

Cash at bank earns interest at floating rates based on daily bank deposit rates. Short-term deposits are made for varying periods of between one day and three months, depending on the immediate cash requirements of the Group, and earn interest at the respective short-term deposit rates.

# Note 11: Trade and Other Receivables

	Note	Consolidated Group	
		2015 \$	2014 \$
CURRENT	•		
Trade receivables		6,171,937	5,362,182
Provision for impairment	11a	(303,112)	(69,001)
Total current trade receivables		5,868,825	5,293,181
NON-CURRENT			
Bonds and security deposits		93,098	46,322

# a. Provision for Impairment of Receivables

Current trade and term receivables are non-interest bearing and generally on 30 to 90-day terms.

### Credit risk

The Group has no significant concentration of credit risk with respect to any single counterparty or group of counterparties other than those receivables specifically provided for and mentioned within Note 11. The class of assets described as "trade and other receivables" is considered to be the main source of credit risk related to the Group.

The following table details the Group's trade and other receivables exposed to credit risk (prior to collateral and other credit enhancements) with ageing analysis and impairment provided for thereon. Amounts are considered as "past due" when the debt has not been settled, with the terms and conditions agreed between the Group and the customer or counterparty to the transaction. Receivables that are past due are assessed for impairment by ascertaining solvency of the debtors and are provided for where there are specific circumstances indicating that the debt may not be fully repaid to the Group.

The balances of receivables including overdue are considered to be fully recoverable. Customers have trading terms varying between 30 - 90 days.

Note 11: Trade and Other Receivables (Continued)

			Past di	ue but not impair	ed (days overdue		Vithin Initial
	Net Amount \$	Past due and Impaired \$	< 30 \$	31–60 \$	61–90 \$	91+ \$	\$
2015							
Trade and term receivables	5,868,825	303,112	1,824,508	394,748	832,930	999,598	2,120,153
2014							
Trade and term receivables	5,293,181	69,001	719,580	861,576	128,572	618,910	3,033,543

Neither the Group nor parent entity holds any financial assets with terms that have been renegotiated, which would otherwise be past due or impaired.

# b. Collateral Held as Security

No collateral or security is held by the company for loans or receivables.

Note 12: Property, Plant and Equipment

Note	Note Consolida	
	2015 \$	2014 \$
Computer equipment:	•••••••••••••••••••••••••••••••••••••••	
At cost	1,632,207	1,100,431
Accumulated depreciation	(1,337,232)	(809,191)
	294,975	291,240
Furniture and fittings:		
At cost	1,241,540	577,486
Accumulated depreciation	(639,734)	(304,806)
	601,806	272,680
Total Plant and Equipment	896,781	563,920

# Note 12: Property, Plant and Equipment (Continued)

# a. Movements in Carrying Amounts

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year

	Note	Computer Equipment	Furniture and Fittings	Total
		\$	\$	\$
Consolidated Group:		•		
Balance at 1 July 2013		254,835	298,465	553,300
Additions		63,367	82,550	145,917
Assets acquired from acquisition	4	58,157	-	58,157
Depreciation expense		(85,119)	(108,335)	(193,454)
Balance at 30 June 2014		291,240	272,680	563,920
Additions		187,473	210,730	398,203
Assets acquired from acquisition	4	35,225	235,953	271,178
Assets disposed		(30,765)	-	(30,765)
Depreciation expense		(188,198)	(117,558)	(305,755)
Balance at 30 June 2015		294,975	601,806	896,781

# Note 13: Intangible Assets

Note	Cor	nsolidated Group
	2015 \$	2014 \$
Goodwill	9,942,429	4,140,313
Customer relationships	2,438,000	2,007,000
Accumulated amortisation	(553,649)	(320,558)
Net carrying value – customer relationships	1,884,351	1,686,442
Software development costs	4,940,729	3,887,031
Accumulated amortisation	(2,765,244)	(2,146,015)
Net carrying value	2,175,485	1,741,016
Total intangibles	14,002,265	7,567,771

Note 13: Intangible Assets (Continued)

•••••	• • • • • • • • • • • • • • • • • • • •			
	Goodwill	Customer Relationships	Software Development Costs	Total Intangibles
•••••••••••••••••••••••••••••••••••••••	\$	\$	\$	\$
Consolidated Group:		•	•••••	
Year ended 30 June 2014				
Balance at the beginning of year	2,850,577	1,853,687	1,656,828	6,361,092
Acquisition of a subsidiary	1,289,736	-	-	1,289,736
Internal development	-	-	637,277	637,277
Amortisation charge	-	(167,245)	(553,089)	(720,334)
	4,140,313	1,686,442	1,741,016	7,567,771
Year ended 30 June 2015				
Balance at the beginning of year	4,140,313	1,686,442	1,741,016	7,567,771
Acquisition of a subsidiary	5,802,116	431,000	-	6,233,116
Internal development	-	-	1,053,699	1,053,699
Amortisation charge	-	(233,091)	(619,230)	(852,321)
Closing value at 30 June 2015	9,942,429	1,884,351	2,175,485	14,002,265

Intangible assets, excluding goodwill, have finite useful lives. The current amortisation charges for intangible assets are included under depreciation and amortisation expense in the statement of comprehensive income.

Refer to Note 2 for capitalisation policy.

### 13 (a) Impairment testing of goodwill

For the year ended 30 June 2015, Goodwill acquired through business combinations with indefinite lives has been allocated to one Cash Generating Unit (CGU).

Energy Action has one reportable operating segment, being 'the provision of electricity procurement services, energy monitoring services, and project advisory services in Australia'. Therefore goodwill will be allocated across Energy Action's sole operating segment.

The recoverable amount of Goodwill has been determined on a value in use calculation using cash flow projections based on the Board approved budget for the year ended 30 June 2016 approved by the Board extrapolated for 4 years.

The discount rate applied to cash flow projections is a pre tax rate of 21.9% (post tax 16%) and the cash flows beyond the approved budgets are extrapolated using 2% growth rate and terminal growth rate of 1%.

Management believe that a reasonable possible increase in the discount rate up to 18.5% (post tax), assuming all other assumptions remain constant, would not cause the aggregate carrying amount to exceed the aggregate recoverable amount of the CGU.

# Note 14: Other Assets

	Consolidated Group	
	2015 \$	2014
CURRENT	569,879	590,597
Prepayments	163,684	163,486
Work in progress	76,193	-
Tax receivable	359,230	504,372
Contract acquisition costs	1,168,986	1,258,455
NON CURRENT	898,941	946,829
Contract acquisition costs	898,941	946,829

Contract acquisition costs represent sales commissions paid to sales employees. Sales commissions are calculated and paid on a monthly basis to sales employees. These costs are recognised progressively in line with revenue from procurement and contract management services, typically over two to five years.

# Note 15: Trade and Other Payables

	• • • • • • • • • • • • • • • • • • • •			
	Note	Consolidate	ed Group	
		2015 \$	2014	
CURRENT	•••••			
Unsecured liabilities:				
Trade payables		801,978	486,094	
Deferred consideration payable - EnergyAdvice		2,749,195	-	
Deferred consideration payable – Exergy		291,667	291,667	
Other payables and accrued expenses		2,360,081	1,359,324	
		6,202,921	2,137,085	
a. Financial liabilities at amortised cost classified as	trade and othe	r payables		
Trade and other payables:				
- total current		6,202,921	2,137,085	
- total non-current		-	-	
		6,202,921	2,137,085	
Financial liabilities as trade and other payables	23	6,202,921	2,137,085	

Terms and conditions of the above financial liabilities:

- Trade payables are non-interest bearing and are normally settled on 60 day terms
- Other payables are non-interest bearing and have an average term of six months

# Note 16: Tax

			Consolidated Group		
				2015	2014
Current					
Income tax payable					
				-	492,914
Non-Current					
	Opening Balance	Charged to Income	Acquired	Charged directly to Equity	Closing Balance
	\$	\$	\$	\$	\$
Consolidated Group					
Deferred Tax 2015					
Provisions	344,227	254,806	-	-	599,033
Accruals	46,498	159,381	-	-	205,879
Fixed assets	(302,022)	(116,489)	-	-	(418,511)
Equity raising costs	97,088	(51,660)	-	-	45,428
Customer relationships	(505,933)	109,365	(168,738)	-	(565,306)
Prepaid commissions	(435,360)	58,619	-	-	(376,741)
Work in progress	(49,046)	(59)	-	-	(49,105)
Other	1,541	(199)	-	-	1,342
	(803,007)	413,764	(168,738)	-	(557,981)
Deferred Tax 2014					
Provisions	244,834	8,217	91,176	-	344,227
Accruals	26,902	19,596	-	-	46,498
Fixed assets	(145,671)	(156,351)	-	-	(302,022)
Equity raising costs	148,940	(51,852)	-	-	97,088
Customer relationships	(556,106)	50,173	-	-	(505,933)
Prepaid commissions	(561,255)	125,895	-	-	(435,360)
Work in progress	-	(49,046)	-	-	(49,046)
Other	1,541	-		-	1,541
	(840,815)	(53,368)	91,176	-	(803,007)

# Note 17: Provisions and other liabilities

# Analysis of total provisions

	Consolidated Group	
	2015 \$	2014 \$
Current		
Annual leave	874,526	682,001
Long service leave	359,014	220,230
Deferred grant income	43,985	43,985
	1,277,525	946,216
Non-current		
Long service leave	358,722	184,779
Deferred grant income	13,945	67,944
	372,667	252,723

# Provision for Long-term Employee Benefits

A provision has been recognised for employee entitlements relating to long service leave. In calculating the present value of future cash flows in respect of long service leave, the probability of long service leave being taken is based on historical data. The measurement and recognition criteria relating to employee benefits have been included in Note 2.

# Note 18: Loans and Borrowings

	Consolidate	d Group
	2015 \$	2014
Multi-Option Facility Agreement	4,100,000	-
Less capitalised debt establishment fees	(340,462)	-
	3,759,538	-

During the year, Energy Action entered into \$12 million multi-option secured debt facility. The facility has a five year term and is available to fund future purchase price instalments of the EnergyAdvice acquisition and for general corporate purposes. Funds can be utilised in the form of loans, bank guarantees and letters of credit.

Funds advanced under the facility are secured by a charge over the assets of the Group, and includes Interest Cover and Gearing ratios.

Debt establishment fees are capitalised and amortised over the life of the loan facility.

Utilisation of the facility is summarised in the following table:

# Financing facilities

	Consolidated	d Group
	2015 \$	2014
Loan facilities	12,000,000	-
Amounts used		
Borrowings	4,100,000	-
Bank guarantees	6,381,297	-
Total amounts used	10,481,297	-
Amounts unused	1,518,703	-

# Note 19: Issued Capital and Reserves

	Consolidated Group		
	2015	2014	
Fully paid ordinary shares	6,537,906	6,160,906	
	6,537,906	6,160,906	
	Consolic	lated Group	
	2015 No.	2014 No.	
a. Ordinary Shares (number)			
At the beginning of the reporting period:	25,817,498	25,306,921	
Movement in the year:			
- Share issue - Ward acquisition	-	510,577	
- Shares issued under long term incentive plans	13,263	-	
- Share issue - EnergyAdvice acquisition	123,356	-	
At the end of the reporting period	25,954,117	25,817,498	
	2015 \$	2014	
b. Ordinary Shares (\$)			
At the beginning of the reporting period:	6,160,906	4,329,671	
Movement in the year			
- Share issue - Ward acquisition	-	1,831,235	
- Share issue - EnergyAdvice acquisition	377,000	-	
At the end of the reporting period	6,537,906	6,160,906	

Ordinary shares participate in dividends and the proceeds on winding-up of the parent entity in proportion to the number of shares held.

At the shareholders' meetings each ordinary share is entitled to one vote when a poll is called, otherwise each shareholder has one vote on a show of hands.

# c. Share based payments reserve

Share-based payment transactions:

The share-based payment reserve is used to recognise the value of equity-settled share-based payment provided to employees.

On 7 December 2014, 433,209 performance rights were granted to senior executives and certain other employees under the Performance Rights & Options Plan (PROP). Vesting only occurs when and if service and performance conditions are met.

### Note 19: Issued Capital and Reserves (Continued)

The service condition is such that the employee must be employed by Energy Action at the time any performance rights vest.

The Performance Conditions comprise two tests, the Earnings Per Share (EPS) and Total Shareholder Return (TSR) tests, which are described below.

The number of Performance Rights allocated to an individual which may vest will be determined by reference to:

- an Earnings Per Share (EPS) component achieved by comparing the Company's Actual Operating EPS for the year ending on the relevant test date to the Company's Budget Operating EPS for the year ending on the relevant test date (Target 1), and
- a Total Shareholder Return (TSR) component achieved by comparing the Company's total compounded return to the total compounded return of the S&P/ASX300 (Index) for the year ending on the relevant test date (Target 2).

75% of Performance Rights	25% of Performance Rights
Earnings Per Share Target (EPS)	Total Shareholder Return (TSR)
("Target 1 Entitlement")	("Target 2 Entitlement")

Target 1	Available Performance Rights	Target 2	Available Performance Rights
Actual Operating EPS LESS THAN Budget Operating EPS	Nil	Company Total Compounded TSR LESS THAN Total Compounded TSR of the Index	0%
Actual Operating EPS EQUALS (OR GREATER THAN) Budget Operating EPS	100%	Company Total Compounded TSR EQUALS Total Compounded TSR of the Index	50%
		Company Total Compounded TSR BETWEEN EQUAL TO AND 1.10 TIMES Total Compounded TSR of the Index	Vesting will occur on a linear basis between 50% and 100%
		Company Total Compounded TSR 1.10 TIMES Total Compounded TSR of the Index	100%

Awards have been granted with either a 2 or 3 year vesting period ending 30 June 2016 or 30 June 2017. The details and fair values of each of the performance rights granted during the six month period was as follows:

	Retesting	EPS \$	TSR \$	Description
2 year	Υ	1.12 - 1.33	0.62 - 1.16	2 tranches of grant. If rights maturing in 2015 do not vest, they may be retested again in 2016.
3 Year	Ν	0.94 - 1.10	0.20 - 1.12	No retesting feature
3 year service only	N/A	N/A	N/A	Fair value per right is \$1.95

### Note 19: Issued Capital and Reserves (Continued)

A Monte Carlo simulation valuation technique has been adopted to value the performance rights at grant date. The fair value of performance rights granted during the year ended 30 June 2015 was estimated on the date of grant using the following assumptions:

Dividends	FY15 7.5 cents, 17% pa growth thereafter
Expected volatility (%)	35
Risk-free interest rate (%)	2.29
Share price (\$)	2.24

The three year rights have a lower value as the rights are not able to be re-tested, unlike the two year grants whose rights, if they don't vest, can be retested and may vest in the following year.

For the year ended 30 June 2015, the Group has recognised \$294,207 of share-based payment expense in the statement of comprehensive income (30 June 2014: \$258,947).

# d. Foreign currency translation reserve

Exchange differences arising on translation of the foreign controlled entity are taken to the foreign currency translation reserve, as described in note 2. The reserve is recognised in profit or loss when the net investment is disposed of.

### e. Capital Management

The Group's capital includes ordinary share capital. Management controls the capital of the Group in order to maintain a prudent debt to equity ratio, provide the shareholders with adequate returns and ensure that the Group can fund its operations and continue as a going concern. This includes adjusting dividend payments to shareholders and equity attributable to the entity holders of the parent.

There is an externally imposed capital requirement of \$50,000 to be held in cash, as a requirement of holding an Australian Financial Services Licence.

The way management controls Group's capital is by assessing the Group's financial risks and adjusting its capital structure in response to changes in those risks and in the market. The responses include the management of debt levels, distributions to shareholders and share issues.

There have been no changes in the strategy adopted by management to control the capital of the Group since the prior year. The Group includes within net debt, trade and other payables including provision for income tax, less cash and cash equivalents. The gearing ratio's for the year ended 30 June 2015 and 30 June 2014 are as follows:

	Note	Consolidated Group		
		2015 \$		
Bank loans	18	3,759,538	-	
Less cash and cash equivalents	10	(1,740,288)	(4,556,558)	
Net debt / (cash)		2,019,250	(4,556,558)	
Total Equity		13,498,553	16,601,092	
Gearing percentage (%)		15%	nil	

Gearing as measured by total net debt divided by total equity was 15% as at 30 June 2015 and nil at 30 June 2014.

# Note 20: Capital and Leasing Commitments

	Note	Consolida	ed Group	
		2015 \$	2014 \$	
a. Operating Lease Commitments				
Non-cancellable property operating leases contracted for but not recognised in the financial statements				
Payable – minimum lease payments:				
- not later than 12 months		737,059	788,351	
- between 12 months and 5 years		2,158,660	931,258	
		2,895,719	1,719,609	

The property leases are non-cancellable leases with a maximum 5 year term with rent payable monthly in advance. Contingent rental provisions within the lease agreement require the minimum lease payments shall be increased by the lower of CPI or between 4-5% per annum. An option exists to renew a number of leases at the end of the term for a maximum of three years.

# b. Bank Guarantees

The Group has provided bank guarantees to the EnergyAdvice vendors for deferred consideration totalling \$6,284,000. These are payable in equal amounts on 18 August 2015 and 18 August 2016.

The Group has provided the following bank guarantees at 30 June 2015 for regional offices:

-		
	287,423	198,136
- Melbourne office	45,562	19,250
- Brisbane office	18,354	13,982
- Sydney office	126,210	92,515
- Parramatta office	97,297	72,389

# Note 21: Cash Flow Information

	Consolida	ated Group
	2015 \$	2014 \$
Reconciliation of Cash Flow from Operations     with Profit after Income Tax		
Profit after income tax	(2,147,577)	3,511,952
- Depreciation and amortisation	1,158,077	913,789
- Share based payments expense	294,207	258,947
Changes in assets and liabilities, net of the effects of purchase and disposal of subsidiaries:		
- (increase)/decrease in trade and term receivables	771,656	(847,474)
- (increase)/decrease in prepayments and other assets	(158,622)	(430,132)
- increase/(decrease) in trade payables and accruals	3,095,583	503,264
- increase/(decrease) in deferred taxes	(219,105)	(37,808)
- increase/(decrease) in provisions	(229,699)	581,560
Cash flow from operations	2,564,520	4,454,098

# Note 22: Related Party Disclosures

The financial statements include the financial statements of the Group and the subsidiaries listed in the following table:

### a. Controlled Entities Consolidated

	Country of Incorporation	Percentage Owned (%)*	
		2015	2014
Subsidiaries of Energy Action Limited:			
Eactive Consulting Pty Limited	Australia	100%	100%
Energy Action (Australia) Pty Limited	Australia	100%	100%
EAIP Pty Limited	Australia	100%	100%
ACN 087 790 770 Pty Limited	Australia	100%	100%
Exergy Holdings Pty Limited**	Australia	100%	100%
Exergy Australia Pty Limited**	Australia	100%	100%
Exergy New Zealand Limited**	New Zealand	100%	100%
EnergyAdvice Pty Ltd***	Australia	100%	N/A

<sup>\*</sup> Percentage of voting power is in proportion to ownership.

# b. The Group's main related parties are as follows:

# i. Key management personnel:

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity, are considered key management personnel.

For details of disclosures relating to key management personnel, refer to the Remuneration Report contained in the Director's Report.

# ii. Other related parties:

Other related parties include entities controlled by the ultimate parent entity and entities over which key management personnel exercise significant influence.

The Group procures legal services on an arms-length basis from Meehan's solicitors. Total fees paid in FY15 were \$6,484.

# c. Compensation of Key Management Personnel (KMP)

Refer to the Remuneration Report contained in the Director's Report for details of the remuneration paid or payable to each member of the Group's key management personnel for the year ended 30 June 2015.

<sup>\*\*</sup> Acquired on 13 March 2014.

<sup>\*\*\*</sup> Acquired on 18 August 2014.

### Note 22: Related Party Disclosures (Continued)

The totals of remuneration paid to KMP of the Group during the year are as follows:

Note	Cor	nsolidated Group
	2015 \$	2014 \$
Short-term employee benefits	877,734	1,374,216
Long-term employee benefits	5,688	7,625
Share based payments	46,166	258,947
Post-employment benefits – superannuation	67,728	105,225
Total Compensation	997,316	1,746,013

The amounts disclosed in the table are the amounts recognised as an expense during the reporting period relating to KMP.

# d. The ultimate parent

Energy Action Limited is the ultimate parent based and listed in Australia.

# Note 23: Financial Risk Management

The Group's principal financial liabilities comprise borrowings, trade and other payables. The main purpose of these financial liabilities is to finance the Group's operations. The Group has trade and other receivables, and cash and short-term deposits that arrive directly from its operations.

The totals for each category of financial instruments, measured in accordance with AASB 139 as detailed in the accounting policies to these financial statements, are as follows:

	Note	Consolidated Group	
		2015 \$	2014 \$
Financial assets	•••••••••••••••••••••••••••••••••••••••		
Cash and cash equivalents, including restricted cash	10	2,740,288	5,556,558
Receivables	11	5,868,825	5,293,181
Bond and security deposits	11	93,098	46,324
Total financial assets		8,702,211	10,896,063
Financial liabilities			
Financial liabilities:			
<ul> <li>Loans and Borrowings</li> </ul>	18	3,759,538	-
- Trade and other payables		3,162,059	1,845,418
<ul> <li>Deferred cash consideration payable</li> </ul>	_	3,040,862	291,667
Total financial liabilities		9,962,459	2,137,085

# Financial Risk Management Policies

The Audit and Risk Management Committee (ARMC) has been delegated responsibility by the Board of Directors for, amongst other matters, monitoring and managing financial risk exposures of the Group. The ARMC monitors the Group's financial risk management policies and exposures and approves financial transactions within the scope of its authority. It also reviews the effectiveness of internal controls relating to financing risk and interest rate risk. The ARMC meets at least three times a year and minutes of the ARMC are reviewed by the Board.

The ARMC's overall risk management strategy seeks to assist the consolidated group in meeting its financial targets, while minimising potential adverse effects on financial performance. Its functions include the review of the credit risk policies and future cash flow requirements.

## Specific Financial Risk Exposures and Management

The main risks the Group is exposed to through its financial instruments are credit risk, liquidity risk and market risk consisting of interest rate risk.

### a. Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group is exposed to credit risk from its operating activities (primarily for trade receivables) and from its financing activities, including deposits with banks and financial institutions, and other financial instruments.

Credit risk is managed through the maintenance of procedures (such procedures include the utilisation of systems for the approval, granting and renewal of credit limits, regular monitoring of exposures against such limits and monitoring of the financial stability of significant customers and counterparties), ensuring to the extent possible, that customers and counterparties to transactions are of sound credit worthiness. Such monitoring is used in assessing receivables for impairment. Credit terms are generally 30 to 90 days from the invoice date.

Risk is also minimised through investing surplus funds in financial institutions that maintain a high credit rating. The institutions selected are determined by the Board.

The maximum exposure to credit risk by class of recognised financial assets at the end of the reporting period excluding the value of any collateral or other security held, is equivalent to the carrying value and classification of those financial assets (net of any provisions) as presented in the statement of financial position.

The Group has no significant concentrations of credit risk with any single counterparty or group of counterparties. Details with respect to credit risk of trade and other receivables are provided in Note 11.

Trade and other receivables that are neither past due nor impaired are considered to be of high credit quality. Aggregates of such amounts are as detailed in Note 11.

# b. Liquidity risk

Liquidity risk arises from the possibility that the Group might encounter difficulty in settling its debts or otherwise meeting its obligations related to financial liabilities. The Group manages this risk through the following mechanisms:

- preparing forward looking cash flow analysis in relation to its operational, investing and financing activities
- obtaining funding from a variety of sources
- maintaining a reputable credit profile
- managing credit risk related to financial assets
- only investing surplus cash with major financial institutions, and
- comparing the maturity profile of financial liabilities with the realisation profile of financial assets.

### Note 23: Financial Risk Management (Continued)

The table below reflects an undiscounted contractual maturity analysis for financial liabilities. Cash flows realised from financial assets reflect management's expectation as to the timing of realisation. Actual timing may therefore differ from that disclosed. The timing of cash flows presented in the table to settle financial liabilities reflects the earliest contractual settlement dates and does not reflect management's expectations that banking facilities will be rolled forward.

	Within 1 Year		1 to 5	1 to 5 Years		ears	Tot	al
	2015	2014	2015	2014	2015	2014	2015	2014
Consolidated Group	\$	\$	\$	\$	\$	\$	\$	\$
Financial liabilities	due for paym	ent						
Bank loans	-	-	3,759,538	-	-	-	3,759,538	-
Deferred consideration	3,040,862	291,667	-				3,040,862	291,667
Trade and other payables (excluding est. annual leave)	3,162,059	1,845,418	-	-	-	-	3,162,059	1,845,418
Total expected outflows	6,202,921	2,137,085	3,759,538	-	-	-	9,962,459	2,137,085
Financial assets -	cash flows r	ealisable						
Cash and cash equivalents	1,740,288	4,556,558	-	-	-	-	1,740,288	4,556,558
Restricted cash	1,000,000	-	-	1,000,000			1,000,000	1,000,000
Trade, term and loans receivables	5,868,825	5,293,181	-	-	-	-	5,868,825	5,293,181
Bonds and security deposits		-	93,098	46,324	-	-	93,098	46,324
Total anticipated inflows	8,609,113	9,849,739	93,098	1,046,324	-	-	8,702,211	10,896,063
Net (outflow)/ inflow on financial instruments	2,406,192	7,712,654	(3,666,440)	1,046,324	-	-	(1,260,248)	8,758,978

### c. Interest rate risk

Interest rate risk arises as a result of changes in market interest rates and will affect the future cash flows. The Group manages its interest rate risk by having a variety of borrowing terms from 30 days to 180 days. Cash and cash equivalents are all on short term deposits. As at 30 June 2015, the Group had bank loans of \$4.1 million comprising of \$2.9 million on 30 day terms at 3.29%, and \$1.2 million on 180 day terms at 3.51%. As at 30 June 2014, the Group had \$2.5 million of fixed rate deposits at 3.44% and \$2.6 million at a floating rate of 1.75%.

### d. Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices for Energy Action Limited comprise interest rate risk. Financial instruments affected by interest risk include cash at bank.

### i) Interest rate risk

Exposure to interest rate risk arises on financial assets recognised at reporting date whereby a future change in interest rates will affect future cash flows or the fair value of fixed rate financial instruments. The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's borrowings balances with floating interest rates.

Interest rate risk is managed using a mix of terms on the bank borrowings. The company has insignificant other balances that have interest payment terms.

# ii) Sensitivity Analysis

The following table illustrates sensitivities to the Group's exposures to changes in interest rates. The table indicates the impact on how profit and equity values reported at balance date would have been affected by changes in the relevant risk variable that management considers to be reasonably possible. These sensitivities assume that the movement in a particular variable is independent of other variables, and the other assumptions remain consistent with prior years.

	Consolidated Group		
	Increase/decrease in basis points \$	Profit before tax \$	•••••
Year ended 30 June 2015	+/- 100	+/- 10,220	
Year ended 30 June 2014	+/- 100	+/- 45,566	

The assumed movement in basis points for the interest rate sensitivity analysis is based on currently observable market environment, showing a significantly lower volatility than in prior years.

### **Net Fair Values**

Fair value estimation

The carrying value of financial assets and financial liabilities is materially the same as the fair value.

The fair values of the following financial assets and liabilities have been determined based on the following methodologies and assumptions:

- (i) Cash and cash equivalents, trade and other receivables and trade and other payables are short-term instruments whose carrying value are deemed to be equivalent to fair value. Trade and other payables exclude amounts provided for relating to annual leave which is not considered a financial instrument.
- (ii) Term receivables generally reprice to a market interest rate every 6 months, and fair value therefore approximates carrying value.

Financial liabilities are classified into Levels:

Level 1 - those items traded with quoted prices in active markets for identical liabilities

Level 2 – those items with significantly observable inputs other than quoted process in active markets

Level 3 – those with unobservable inputs

#### Note 24: Auditors' Remuneration

	Consolidated Group	
	2015 \$	2014 \$
The auditor for Energy Action Limited is Ernst & Young		
Amounts received or due and receivable by Ernst & Young (Australia) for:		
<ul> <li>An audit or review of the financial report of the entity and any other entity in the consolidated group</li> </ul>	159,465	106,066
<ul> <li>Other services in relation to the entity and any other entity in the consolidated group</li> </ul>	14,500	47,389
- Due diligence services	104,831	93,232
- Tax services	24,625	30,759
_	303,421	277,446

#### Note 25: Information relating to Energy Action Limited ("the parent entity")

The following information has been extracted from the books and records of the parent and has been prepared in accordance with Accounting Standards.

Note		Parent	
	2015 \$	2014 \$	
Statement of Financial Position			
Assets			
Current assets	858,655	4,339,582	
Non-current assets	15,190,835	8,619,619	
Total assets	16,049,490	12,959,201	
Current liabilities	(3,149,701)	(707,770)	
Non-current liabilities	(8,093,413)	(3,586,106)	
Total liabilities	(11,243,114)	(4,293,876)	
Issued capital	(8,161,626)	(7,784,626)	
Reserves	-	-	
Retained earnings	3,355,249	(880,699)	
Total Equity	4,806,377	8,665,325	
Profit of the parent entity	(2,918,884)	1,277,190	
Total comprehensive income of the parent entity	(2,918,884)	1,277,190	

#### Note 26: Events After the reporting period

A fully franked dividend in respect of the 6 months period to 30 June 2015 of 1.06 cents per share was declared on 18 August 2015.

Philip Randall passed away on 4 July 2015 following a short illness. Nitin Singhi was appointed to the Board on 12 August 2015. Mark De Kock was appointed to the Board on 17 August 2015.

Except for the above issues, no other matters or circumstances have arisen since the end of the financial year which significantly affected or could significantly affect the operations of the consolidated group, the results of those operations, or the state of affairs of the consolidated group in future financial years.

### **Director's Declaration**

In accordance with a resolution of the Directors of Energy Action Limited, I state that:

- 1. In the opinion of the Directors:
  - a. The financial statements and notes of Energy Action Limited for the financial year ended 30 June 2015 are in accordance with the Corporations Act 2001, including:
    - i. giving a true and fair view of its financial position as at 30 June 2015 and performance
    - ii. complying with Accounting Standards (including the Australian Accounting Interpretations) and the Corporations Regulations 2001
  - b. The financial statements and notes also comply with International Financial Reporting Standards as disclosed in Note 2.1
  - c. There are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable
- 2. This declaration has been made after receiving the declarations required to be made to the Directors in accordance with section 295A of the Corporations Act 2001 for the financial year ended 30 June 2015.

On behalf of the board

Murray Bleach Director

18 August 2015



Ernst & Young 680 George Street Sydney NSW 2000 Australia GPO Box 2646 Sydney NSW 2001 Tel: +61 2 9248 5555 Fax: +61 2 9248 5959 ev.com/au

#### Independent audit report to members of Energy Action Limited

#### Report on the financial report

We have audited the accompanying financial report of Energy Action Limited which comprises the consolidated statement of financial position as at 30 June 2015, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration of the consolidated entity comprising the company and the entities it controlled at the year's end or from time to time during the financial year.

#### Directors' responsibility for the financial report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal controls as the directors determine are necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error. In Note 2, the directors also state, in accordance with Accounting Standard AASB 101 *Presentation of Financial Statements*, that the financial statements comply with *International Financial Reporting Standards*.

#### Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Independence

In conducting our audit we have complied with the independence requirements of the *Corporations Act 2001*. We have given to the directors of the company a written Auditor's Independence Declaration, a copy of which is included in the directors' report.



#### Auditor's Opinion

In our opinion:

- a. the financial report of Energy Action Limited is in accordance with the Corporations Act 2001, including:
  - i giving a true and fair view of the consolidated entity's financial position as at 30 June 2015 and of its performance for the year ended on that date; and
  - ii complying with Australian Accounting Standards and the *Corporations Regulations 2001*; and
- b. the financial report also complies with *International Financial Reporting Standards* as disclosed in Note 2.

#### Report on the remuneration report

We have audited the Remuneration Report included in the directors' report for the year ended 30 June 2015. The directors of the company are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

#### Auditor's Opinion

In our opinion, the Remuneration Report of Energy Action Limited for the year ended 30 June 2015, complies with section 300A of the *Corporations Act 2001*.

Ernst & Young

P S Barnard Partner Sydney

18 August 2015

## **Corporate Information**

ACN: 137 363 636

#### **Directors**

Dr Ronald Watts - Non-Executive Chairman

Paul Meehan - Non-Executive Director

Stephen Twaddell – Non-Executive Director (resigned 30 June 2015)

Valerie Duncan – Non- Executive Director (resignation effective 31 August 2015)

Murray Bleach - Non-Executive Independent Director

Philip Randall - Non - Executive Director (appointed 18 August 2014, passed away 4 July 2015)

Nitin Singhi – Non-Executive Independent Director (appointed 12 August 2015)

Mark De Kock – Non-Executive Director (appointed 17 August 2015)

#### **Company Secretaries**

Carolyn West (appointed as Company Secretary 3 November 2014)

Nathan Francis (resigned as Company Secretary 31 October 2014)

#### Registered Office and principal place of Business

Level 5, 56 Station Street Parramatta NSW 2150

#### Share register

Link Market Services Limited Level 12 680 George Street Sydney NSW 2000

Energy Action Limited shares (EAX) are listed on the Australian Securities Exchange (ASX)

#### **Solicitors**

Greenwich Legal Level 11, 50 Margaret Street Sydney NSW 2000

#### Bankers

Commonwealth Bank of Australia Level 3, 101 George Street Parramatta NSW 2150

#### **Auditors**

Ernst & Young 680 George Street Sydney NSW 2000

# Share and Shareholder Information



#### Twenty largest shareholders

The following table sets out the 20 largest holders of listed shares and the percentage of capital each held as at 31 August 2015.

•••••	Shareholder	No. Shares	%
1	NATIONAL NOMINEES LIMITED	3,602,134	13.88
2	MEEHANTEAM PTY LTD	2,900,698	11.18
3	EQUITAS NOMINEES PTY LIMITED	2,061,357	7.94
4	MICROEQUITIES ASSET MANAGEMENT PTY LTD	1,991,172	7.67
5	HOLYOAKE INVESTMENTS PTY LTD	1,724,268	6.64
6	TOVEELEN PTY LTD	1,696,209	6.54
7	AMARINA SYSTEMS PTY LTD	1,221,396	4.71
8	BNP PARIBAS NOMS PTY LTD	906,181	3.49
9	J & C ALLEN SUPERANNUATION FUND PTY LTD	875,833	3.37
10	MR EDWARD HANNA	784,023	3.02
11	VAL DUNCAN	750,000	2.89
12	JENNIFER ANNE WARD	552,553	2.13
13	J P MORGAN NOMINEES AUSTRALIA LIMITED	500,223	1.93
14	CITICORP NOMINEES PTY LIMITED	470,154	1.81
15	HSBC CUSTODY NOMINEES (AUSTRALIA) LIMITED	454,177	1.75
16	MR BARRY DENTON	330,165	1.27
17	AMARINA SYSTEMS PTY LTD	306,459	1.18
18	DR GEOFFREY PHILLIP BENT & MRS GABRIELLE MARY BENT	246,299	0.95
19	MR BARRY DENTON	175,140	0.67
20	MR RON WATTS	165,411	0.64
Total		21,713,852	83.66

As at 31 August 2015 there were 25,954,117 shares on issue.

#### Distribution of shares

The following table summarises the distribution of shares as at 31 August 2015.

Category / Range	No. of Holders	%
1 - 1,000	178	0.40
1,001 - 5,000	315	3.46
5,001 - 10,000	92	2.82
10,001 - 100,000	78	7.78
100,001 - and over	24	85.55
Total	687	100.00

The number of individual shareholders holding less than a marketable parcel of shares was 60 holdings with 11,108 shares.

#### **Substantial Shareholders**

The following table shows holdings of five percent or more of voting rights in Energy Action Limited's shares (as at 31 August 2015).

Person or Group	Relevant Interest in no. of shares	Percentage of total voting rights
Paul Meehan and related entities	4,749,134	18.30%
Microequities Asset Management Pty Ltd	4,052,529	15.61%
IOOF Holdings Limited	3,195,044	12.31%
Stephen Twaddell and related entities	1,829,440	7.05%
Dr Ronald Watts and related entities	1,730,371	6.67%
Farnam Investment Management	1,686,700	6.50%

#### **Voting rights**

At a meeting of members, each member who is entitled to attend and vote may attend and vote in person or by proxy, attorney or representative. On a show of hands, every person present who is a member, proxy, attorney or representative shall have one vote and on a poll, every member who is present in person or by proxy, attorney or representative shall have one vote for each fully paid share held.

#### Securities exchange listing

Energy Action Limited's shares are traded on the Australian Securities exchange under the ticker code "EAX".

## Glossary of Terms

	$\blacksquare$

Activ8	Energy Action's advanced electricity and gas monitoring service technology platform.
Activ8+	Energy Action's energy management and sustainability solutions consulting service, which has been combined with Ward Consulting and Exergy to create the Projects & Advisory Services (incorporating Exergy) division.
Australian Energy Exchange (AEX)	Energy Action's online, real-time reverse auction platform for the procurement of electricity and gas contracts.
Bill Validation	Review of energy bill for validity and correctness.
CBD	Commercial Building Disclosure Program which requires most sellers and lessors of office space of 2000m <sup>2</sup> and over to obtain a Building Energy Efficiency Certificate (BEEC) before it goes on the market for sale, lease or sublease.
Gigajoule	A measure of energy which equals one thousand megajoules.
GRI	Global Reporting Initiative (GRI) is a non-profit organisation that promotes economic sustainability.
Large Site	A Large site is a business that consumes more than 160 MWh p.a. in NSW, VIC, SA, ACT & TAS and more than 100 MWh in QLD.
MSATS	The Australian Energy Market Operator's (AEMO) Market Settlement and Transfer Solutions.
Meter	A device used to measure energy consumption at a site.
NABERS	National Australian Built Environment Rating System that measures the environmental performance of Australian buildings, tenancies and homes.
National Greenhouse Energy Reporting System	Provides methods and criteria for calculating greenhouse gas emissions and energy data under the National Greenhouse and Energy Reporting Act 2007 (NGER Act).
Network Tariff	The Continuous charge for supplying electricity and maintaining the network of poles, wires and other equipment that distribute power to customers.
Novation	An ABN change when ownership of a site changes.
MWh	Mega watt hour.

Petajoule	A measure of energy which equals one thousand Terajoules
Roll-in	Additional site(s) included into an existing agreement at the contracted rates and term.
Roll-out	When a contract site is terminated from an existing agreement.
Site	An individual metered location with a unique supply point identifier (SPID).
Small-Medium Enterprise (SME)	A SME is a business which consumes less than 160 MWh p.a. in NSW, VIC, SA, ACT & TAS and less than 100 MWh in QLD.
Small Scale Renewable Energy Scheme (SRES)	A Federal renewable energy scheme which provides subsidies to small-scale domestic installations.
Tariff	The pricing a retailer charges a customer for energy consumption.
Terajoule	A measure of energy which equals one thousand gigajoules.
Terrawatt	A measure of energy which equals one trillion watts.
Victorian Energy Efficiency Target (VEET)	A Victorian Government initiative which subsidises energy efficient activities (marketed as the Energy Saver Incentive).



