# DISRUPTIVE INVESTMENT GROUP LIMITED (ASX: DVI)

1H FY16 Results Presentation

February 2016



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### Summary

- DVI's primary investment iBuyNew continued to demonstrate exceptional results across all key metrics and is currently DVI's major investment and primary income driver;
- As a result of DVI owning a 50% interest in Find Solutions Australia Pty Ltd (FSA), owner of iBuyNew, the financial statements have been consolidated to DVI's accounts; and Professional Performance Systems Pty Ltd (PPS) performance has been incorporated under the equity accounting method;
- Revenue of \$2.1m up 1865% from Prior Comparable Period (PCP) 1H FY15;
- Operating EBITDA of \$592k from ongoing operations;
- Statutory Net loss of (\$1.69m) primarily due to a one-off adjustment relating to a revaluation of the PPS asset;
- iBuyNew revenue of \$2m (up 42%), Operating EBITDA of \$837k (up 78%), NPAT of \$593k (up 81%) off the back of record sales of 106 (up 93%) and record TTV of \$54.2M (up 120%);
- iBuyNew positioned well for continued future growth;
- Shortly after the end of 1H FY16, DVI accelerated the sale of its remaining interest in PPS to the Flight Centre Travel Group (ASX: FLT);
- DVI has maintained upside potential via a 8.205% equity like contractual interest in BYOjet to be realised in FY18; and
- Consolidated cash balance of \$1.87m, subsequent to 31 December 2015 DVI also received a cash payment of \$700,000 due to accelerated sell down of PPS.



### Key Financial Metrics Snap Shot 1H FY16 – DVI

Revenue and other income \$2.1m
UP 1865%

Operating EBITDA \$592K

Statutory Net (loss)

(\$1.69m)

received \$2m
UP 473%

Net cash flow from operations \$428k

Consolidated cash Balance \$1.87m

- Growth driven by accounting consolidation of strongly performing Find Solutions Australia (iBuyNew) (50% owned);
- Statutory net (loss) of (\$1.69m) driven by:
  - Non cash revaluation of PPS investment of (\$1.6m);
  - (\$400k) share of operating (loss) in proportion to DVI's interest in PPS; and
- Subsequent to the end of 1H FY16 the Flight Centre Group agreed to an accelerated sell down of DVI's remaining shares in PPS and made an initial cash payment of \$700k and agreed to a potential future payment option to be determined at the end of FY18.



# Key Financial Metrics Snap Shot 1H FY16 – iBuyNew

TTV

\$54.2m UP 120% Revenue

\$2m UP 42% **Operating EBITDA** 

\$837k

**UP 78%** 

**NPAT** 

\$593k

**UP 81%** 

**Property Sales** 

106 UP 93% Commissions from sales\*

\$2.9m UP 135% **Email** database

41k

**UP 86%** 

Wholesale platform sales

10

Early sales

Note:

Results prior to DVI's investment are on an unaudited basis.

\*Total commissions from sales represents a 50% upfront payment on exchange of contracts and 50% on settlement of property sale.



### **DVI Portfolio Overview**



DVI currently owns a **50% equity interest** in Find Solutions Australia PTY Ltd (FSA) (the owner of iBuyNew.coma.u). DVI holds a second option to acquire the remaining **50% of FSA** – terms of exercise of the acquisition are **contingent on the financial performance of FSA at the time** 



Following the accelerated sell down to Flight Centre Travel Group Ltd. (ASX: FLT), DVI has maintained a 8.205% equity-like exposure via the potential future payment. DVI received an upfront payment of \$700,000 (Initial Payment) and will receive a potential future payment calculated using the following formula:

Future payment = 6 x 8.205% x PPS's FY18 EBITDA – (16.41% x PPS's financial debt) – Initial Payment



## P&L for the period 1H FY16 – DVI

December half year end	1H FY16	1H FY15	% Change
Disruptive Investment Group (DVI)	\$	\$	%
Revenue and other income	2,103,614	109,175	1865%
Operating expenses	(1,553,038)	(385,969)	302%
Operating EBITDA	592,401	(276,794)	n/a
One off transaction costs	(46,000)	(57,652)	(20%)
Gain on disposal of subsidiary	5,000	875,183	(99%)
Share of (loss) from joint venture entity	(400,689)	(406,818)	(2%)
Net changes to fair value on available for Sale assets	(1,605,022)	-	n/a
Gain/(loss) relating to one off costs and travel related investment	(2,046,711)	410,713	(598%)
Statutory EBITDA	(1,454,310)	133,919	(1186%)
Net financing income and depreciation	(4,461)	11,172	(140%)
Profit/(Loss) before tax	(1,458,771)	145,091	n/a
Income tax expense (FSA)	(233,463)	(160,000)	46%
Net Profit/(loss)	(1,692,234)	(14,909)	11250%

- Revenue up 1865% from Prior Comparable Period (PCP) 1H FY15;
- Operating EBITDA from ongoing operations of \$592k;
- Growth driven by 100% accounting consolidation of strongly performing FSA (50% owned);
- Statutory Net (loss) of (\$1.69m) driven by:
  - Non cash revaluation of PPS investment of (\$1.6m); and
  - □ (\$400k) share of operating (loss) in proportion to DVI's interest in PPS.



### Balance sheet as at 31 Dec 2015 – DVI

	31 Dec 15	31 Dec 14	% Change
Cash & cash equivalents	1,874,037	1,894,581	-1%
Other current assets	1,337,876	109,060	1127%
Other assets	2,421,616	3,739,762	-35%
Total assets	5,633,529	5,743,403	-2%
Trade and other payables	1,355,873	262,912	416%
Provisions	13,437	2,664	404%
Total current liabilities	1,369,310	265,576	416%
Total Liabilities	1,545,658	265,576	482%
Net Assets	4,087,871	5,477,827	-25%

- Growth driven by 100% accounting consolidation of strongly performing FSA (50% owned);
- Strong consolidated cash balance of \$1.87m;
- Other current assets largely relates to iBuyNew commission receivables and PPS asset;
- The decrease in other assets is a largely the result of the conversion of the convertible note in PPS.
- Trade and other payables largely relate to trade creditors, GST, income tax, expense reimbursements and interest free directors loan; and
- DVI exercised its First Option acquiring a further 25% in FSA for cash consideration of \$750,000 and deferred share consideration of \$453,450.



## Operating cash flows as at end 1H FY16 – DVI

Cash flows from operating activities	1H FY16	1H FY15	% Change
Consolidated cash flows DVI	\$	\$	%
Cash receipts from customers	1,985,378	346,245	473%
Cash paid to creditors and suppliers	(1,565,018)	(695,951)	125%
Cash generated	420,360	(349,706)	(220)%
Interest received	8,080	21,496	(62)%
Net cash provided by/(used in) operating activities	428,440	(329,030)	(230)%

- Growth driven by 100% accounting consolidation of strongly performing FSA (50% owned);
- Strong receipts from property sales during the period and settlement commissions from prior period; and
- Positive Operating Cash flow of \$428k.





"One of Australia's leading online off-the-plan property marketplaces, providing a turn-key solution from selection to settlement"





# P&L and key metrics or the period 1H FY16 – iBuyNew

December half year end	1H FY16	1H FY15*	% Change
Find Solutions Australia	\$	\$	\$
Revenue	2,011,825	1,413,482	42%
Expenses	(1,198,865)	(1,068,878)	12%
Operating EBITDA	836,511	469,263	78%
Net Profit after tax	592,975	328,484	81%
TTV	54,217,428	24,666,000	120%
Sales	106	55	93%
Total commissions from sales**	2,997,031	1,273,474	135%

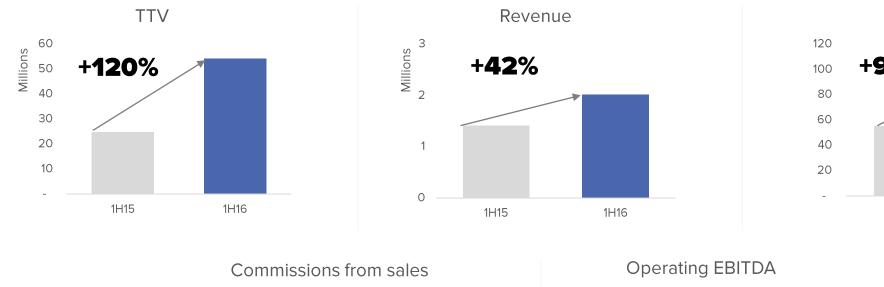
<sup>\*</sup>Results prior to DVI's investment are on an unaudited basis.

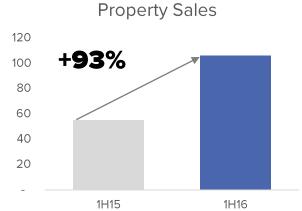
- As at 31 December 2015, DVI owned a 50% interest in FSA, owner of iBuyNew, with a future option to acquire the final 50%;
- All key growth metrics up delivering strong results;
- Revenue up 42% from PCP to \$2m;
- Operating EBITDA up 78% from PCP to \$837k;
- NPAT increases up 81% from PCP to \$593k;
- TTV up 120% from PCP to \$54.2m;
- Sales by number up 93% from PCP and exceeding full year FY15; and
- Total commissions from sales up 135% from PCP at \$3m.

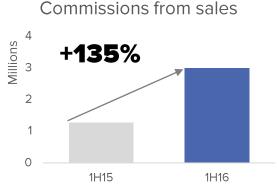


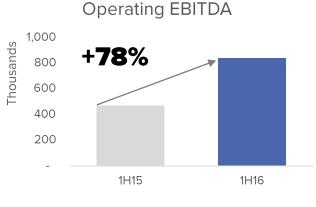
<sup>\*\*</sup>Total commissions from sales represents a 50% upfront payment on exchange of contracts and 50% on settlement of property sale.

# Strong Performance Across Key Metrics – iBuyNew











## Introduction and scale up of distribution channels



### Wholesale Partnership Model

- Targeting real estate agents who do not have access to iBuyNew's stock.
- Early success, generated 10 sales worth \$6.2m in TTV in 1H FY16.



### **Corporate Partnership Model**

- Referral model, for brokers, planners and advisers referring qualified leads to iBuyNew.
- Currently negotiating to secure a trial with a major mortgage broker group.
- Designed to provide a seamless referral process for qualified leads from mortgage brokers, financial advisors and accountants.



### **Agent Partnership Model**

- Provides licenced real estate agents with iBuyNew's systems and tools to sell iBuyNew properties on a commission only model.
- Agents are paid on a commissiononly model and iBuyNew collects a fee from every sale.



# iBuyNew Growth Strategy

#### **DISTRIBUTION**



Technology driven distribution platform.

#### **SUPPLY**



Continued focus to list exclusive developments and listings on the platform.

#### **TECHNOLOGY**



Continued focus on improving the iBuyNew platform with investment into lead generation and improving conversion rates.

### **People**



Recruiting high quality internal sales team.

On boarding sales oriented members onto the wholesale channels.

#### **EXPANSION**



Global opportunity.

# RESEARCH & DEVELOPMENT



Further R&D towards the platform, ie 3D imagery and unique selling propositions.



### Flight Centre Strategic Investment

- Flight Centre acquired an initial 70% stake in BYOjet and, subsequently, DVI agreed to an accelerated sell down of its remaining shares in BYOjet.
- Transaction details:
  - 21 December 2015 Flight Centre agreed to subscribe for 70% of the shares in PPS and invested an upfront \$2.52m to support future growth and working capital.
  - 19 February 2016 DVI agreed to sell its remaining shares in PPS and received an initial accelerated cash payment of \$700k.
  - Potential future payment of 6x PPS' FY18 EBITDA calculated as:

6 x 8.205% x PPS's FY18 EBITDA – (16.41% x PPS's financial debt) – Initial Payment

- Deal likely to accelerate BYOjet's future growth by:
  - Access to Flight Centre's vast array of privately negotiated airfares;
  - Increasing sales of other products, including hotels and insurance;
  - Improving its contracting;
  - Launching the business in new markets;
  - Using Flight Centre's marketing expertise to help grow the business and raise its profile.



# Continued Strong Performance 2016

### 1H FY16

- DVI acquired an additional 25% stake in iBuyNew, now with a 50% interest and the option to acquire 100% in the future;
- Strong first half with iBuyNew performing stronger than full year FY15 within the first six months of FY16;
- Commencement of sales through iBuyNew's partnership and wholesale initiatives; and
- Flight Centre invested in BYOjet Group and subsequently on 19 Feb 2016 agreed to an accelerated acquisition of DVI's remaining shares.

 On acquisition of its remaining shares in PPS DVI received an initial accelerated cash payment of \$700k from Flight Centre and may receive a future payment based on BYOjet's financial performance at the end of FY 18;

Outlook

- DVI to focus on growing iBuyNew business;
- Continue to build sales force to compliment growth;
- iBuyNew to focus on R&D and assessing platform technologies operating in the property sector;
- Assessing global expansion opportunities; and
- Growing TTV, revenue and earnings.



### **Board of Directors**



#### Dr Adir Shiffman – Non-Executive Chairman

Adir has extensive CEO and board experience across a number of technology companies. Adir's expertise lies in providing assistance in relation to the development of strategic plans; providing strategic advisory services, including with respect to mergers and acquisitions and restructuring; and working with senior management of Disruptive Investment Group Limited to execute those plans. Adir currently sits on a number of boards, including as the Executive Chairman of ASX-listed Catapult Group International (ASX:CAT), the founder and Non-Executive Chairman of StartHere.com.au. Adir graduated from Monash University in 1999 with a Bachelor of Medicine and a Bachelor of Surgery. Prior to becoming involved in the technology sector, he practised as a doctor.



#### Mr John Kolenda - Non-Executive Director

John is the Co-Founder and Managing Director of the Finsure Group one of Australia's largest mortgage broking and financial planning groups. John also jointly founded X Inc in 2004 and, following its merger with the mortgage broking operations of Ray White in late 2007 was an Executive Director of the merged entity Loan Market Group, comprising X Inc Finance, Loan Market and realestate.com.au Home Loans. Prior to X Inc, John spent 10 years with Aussie Home Loans in the capacity of general sales manager. John also has extensive private equity experience in property, finance, insurance and the food & beverage sector. John serves as a Director of several companies including Aura Capital Group, Freedom Insurance and Spectrum Wealth.



#### Mr Calvin Ng - Non-Executive Director

Calvin has significant investment banking, mergers & acquisitions and funds management experience. Calvin is a co-founder and Managing Director of the Aura Group, an independent corporate advisory and funds management business. He is also a co-founder and Non-Executive Director of the Finsure Group. Calvin has significant board experience in a number of businesses, with particular expertise in providing management oversight and strategic guidance to small and medium sized enterprises. Calvin currently sits on a number of boards, including entities associated with the Aura Capital Group, Finsure Group and ASX-listed Catapult Group International (ASX:CAT). Calvin holds a Bachelor of Commerce and Bachelor of Laws from the University of New South Wales. Calvin has also completed a Graduate Diploma of Legal Practice and has been admitted to practice as a lawyer in the Supreme Court of New South Wales.



#### **Mr Andrew Jensen – Non-Executive Director**

Andrew is an accomplished CFO with over 15 years' experience in senior finance & management roles. He is currently the Director and CFO of VGC Food Group, a private diversified manufacturing and franchising group. He has extensive knowledge in the management of all aspects of the finance function with strong commercial, strategic, M&A, and change management experience. Andrew has financially led companies engaged in various fields including telecommunications & technology, real estate, financial services and the franchising sectors both in Australia and Internationally. This included being Director and CFO of Australasia's largest real estate group Ray White, with over \$20 Billion in annual sales and one of Australia's largest independent mortgage broking business, The Loan Market.



# Corporate Snapshot

### **Key Statistics**

ASX Code	DVI
Closing Share Price	AU\$0.016
Shares on Issue	~724.6m
Market Capitalisation (undiluted)	~\$11.59m
Cash (31 Dec 2015)	~\$1.87m
Enterprise Value (based on cash at 31 Dec 2015)	\$9.72m
Debt free	

#### Closing share price as at 28/02/2015

Note: 19 February 2016 - DVI agreed to sell its remaining shares in PPS and received an initial accelerated cash payment of \$700k

### **12-month Share Price Performance**



