

Investor Briefing

Full Year 2016 Results

iSelect

always get it right

30 AUGUST 2016

Helping Australians “always get it right” on the boring but important stuff...

iSelect

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1. FY16: Stabilised business and returned to growth

2. The numbers

3. Growth trajectory to continue

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FY16 Snapshot

- Achieved guidance of \$16.9m EBIT (normalised)
- Renewed senior leadership team
- Company returned to growth, stability and profitability in second half
- Strong diversification of revenue from new verticals
- Undertook buyback and initiated dividends

Solid growth across core metrics

UNIQUE VISITORS

↑ 1m
TO
9m

SALES UNITS

↑ 10%
TO
397k

CUSTOMER LEADS


↑ 7%
TO
4m


EBIT
↑ 23%
to \$15m


CONVERSION
rates stable at
9.9 %


REVENUE/SALE
increased by 2 %
\$466


REVENUE
↑ 9%
to \$172m


- 


Broadband
- 


Car
- 


Credit Cards
- 


Energy
- 

Health
- 

Home & Contents
- 

Home Loans
- 

Life
- 

Mobile Phones
- 

Travel Insurance

* All metrics exclude Money business and financial figures shown are on a reported basis

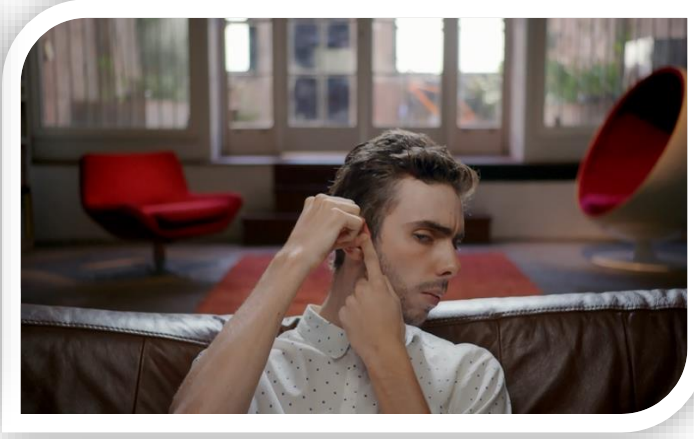
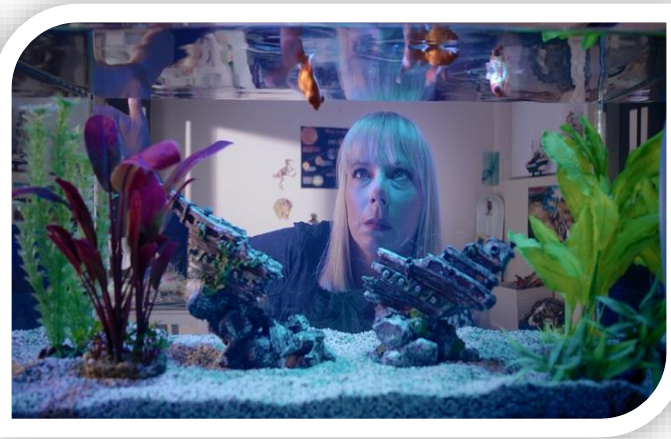
Return to growth, profitability and stability

Key Strategic Initiatives

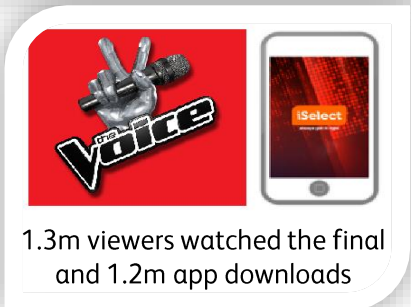
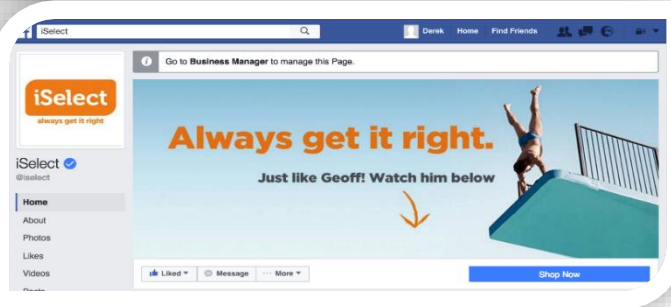
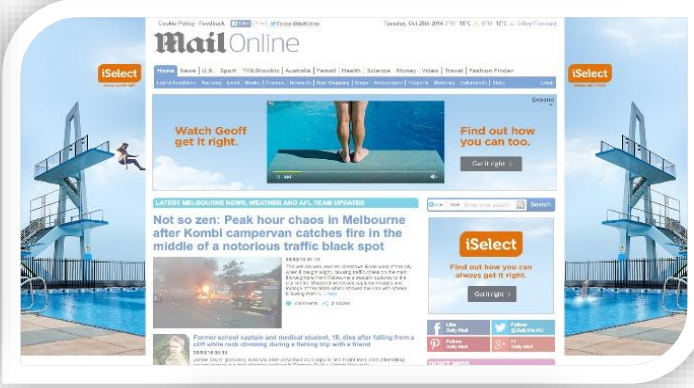
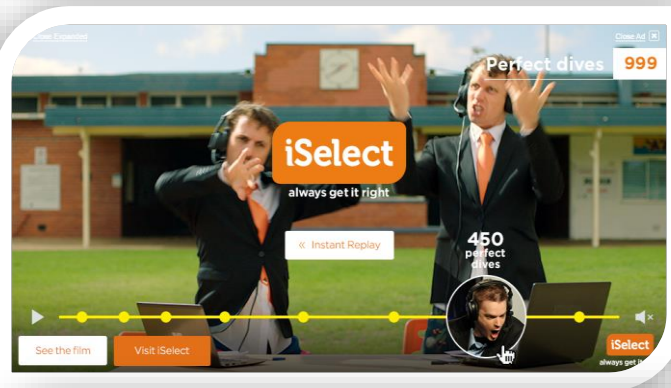
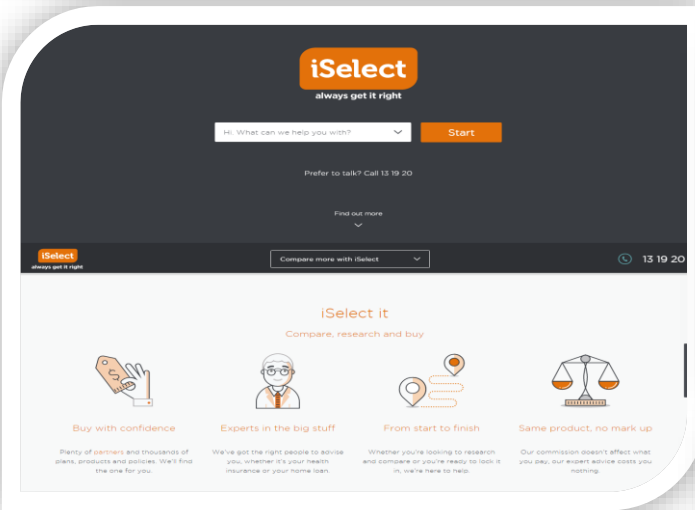
Pillar	Initiative	Outcome
CUSTOMERS	Invested in enhanced customer experience	<ul style="list-style-type: none">• Created convenient touchpoints• Extended contact centre hours
BRAND	Invested in marketing	<ul style="list-style-type: none">• Delivered new creative platform• Diversified customer lead sources via strategic marketing initiatives
PARTNERS	Invested in cross-serve capabilities	<ul style="list-style-type: none">• Expanded the iSelect market place – new verticals• Increased focus on cross-serve, iSelect's cross-selling initiative
PEOPLE	Invested in iSelect contact centre	<ul style="list-style-type: none">• Launched the 'iSelect Academy'• Tailored consultant recruitment, training & development• New office in East Bentleigh, Victoria
PLATFORMS	Invested in R&D and core systems to build scalable technology	<ul style="list-style-type: none">• Salesforce as new CRM system• Integrated telephony technology• Expansion of the proprietary iConnect Platform

Refreshed brand position – prompted brand awareness at 87 %

Brand
Repositioned

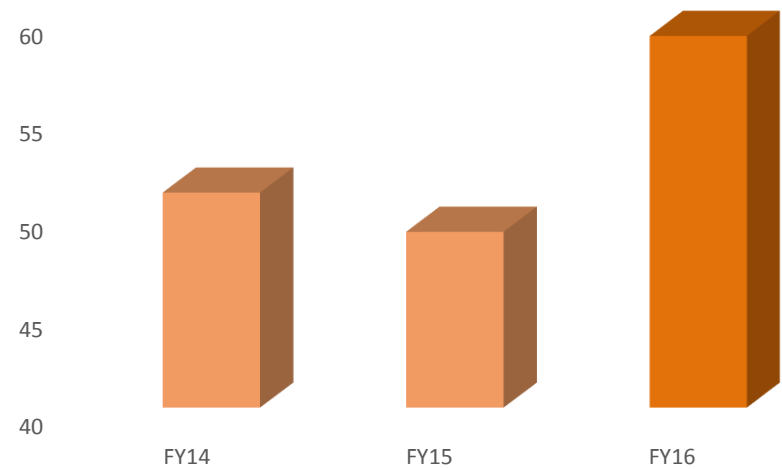


Relaunched
Website &
Online Presence



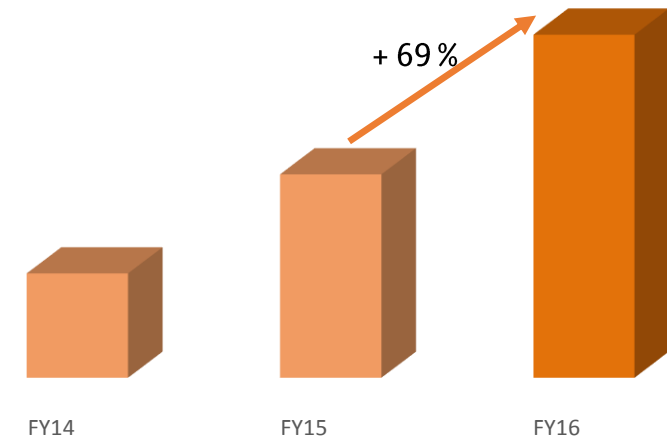
Enhancing customer experience

Customer
Advocacy at
record levels



Health Net Promoter Score at record high of 59

Cross-serve
strategy
successful

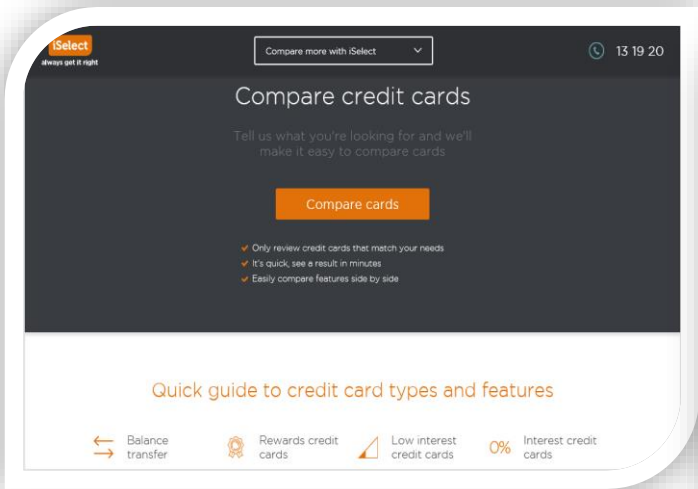


FY16 cross-serve improvements delivered superior outcomes

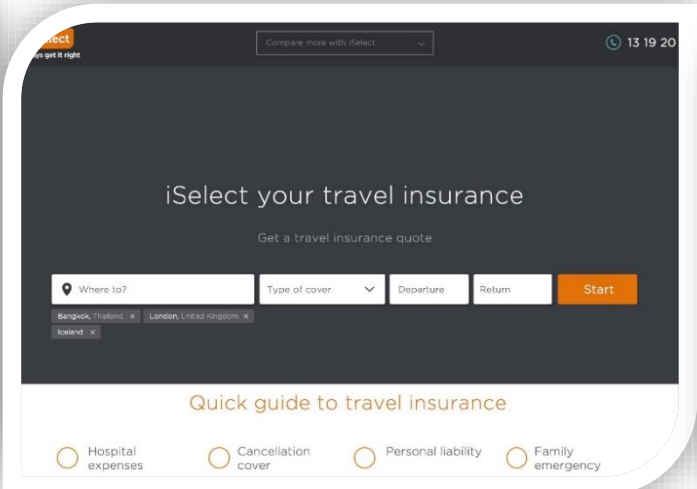
Expanding the iSelect Market Place

Category Extensions

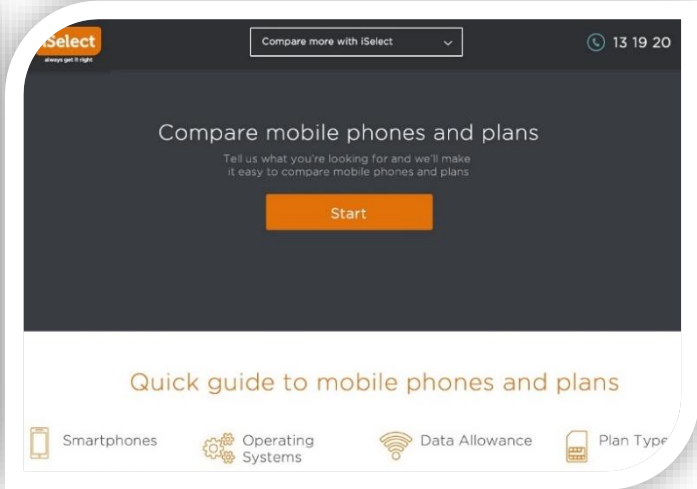
Credit Cards (launched)



Travel Insurance (coming soon)



Mobile Phones (coming soon)



New Partners across categories



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2. **The numbers**
3. Growth trajectory to continue

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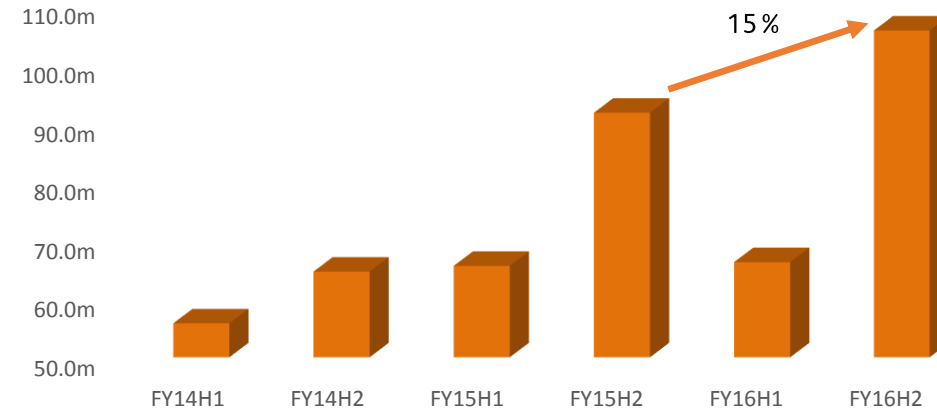


FY16 results – EBIT up 23 %

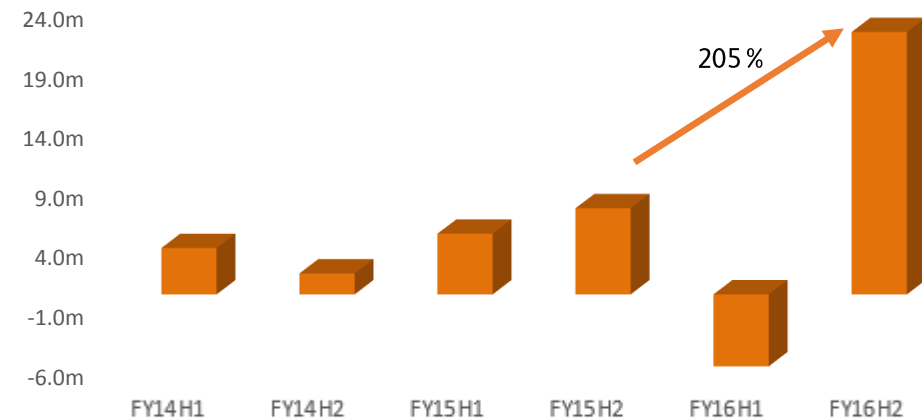
INCOME STATEMENT \$m, YE 30 June	REPORTED			REPORTED	
	FY16	FY15	Change	H2 16	H1 16
REVENUE	171.9	157.2	9 %	105.7	66.2
EBITDA	21.5	18.6	16 %	25.1	(3.6)
EBIT	15.0	12.3	23 %	21.9	(6.9)
NPAT	12.9	9.6	34 %	17.1	(4.2)
NPAT Margin	8 %	6 %		16 %	(6 %)

- EBIT improved by 23 %, up 205 % 2nd half on prior comparative period
- Strong revenue growth, contributed from Non-Health verticals
- Improved cost management and focus on efficiencies
- NPAT improvement of 34 %, after first half loss

REVENUE



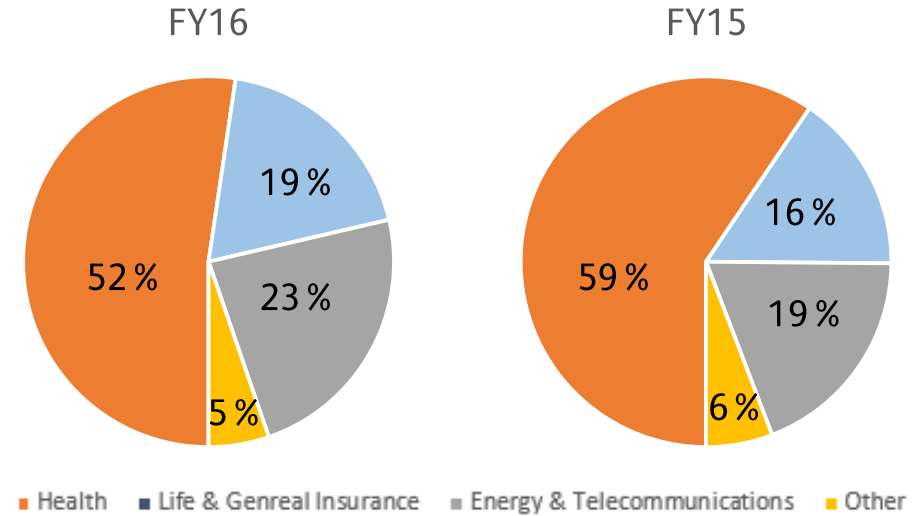
EBIT



Growth in diversified product offering

SEGMENT REVENUE - REPORTED (\$m)

Segment	FY16	FY15	Change
Health	90.0	93.5	(4 %)
Life & General Insurance	32.7	24.7	33 %
Energy & Telecommunications	40.2	30.0	34 %
Other	9.0	9.0	(1 %)
TOTAL	171.9	157.2	9%

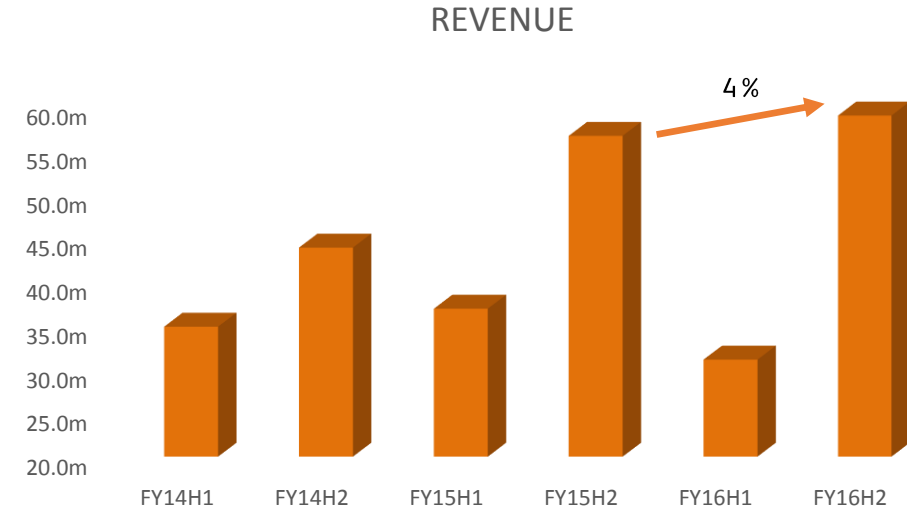


- Total revenue growth up 9 %
- Non-Health businesses now represent 48 % of total revenue
- Upfront revenue now 82 % of total revenue

Return to growth for Health in H2

REPORTED (\$m)

Health	FY16	FY15	Change
Revenue	90.0	93.5	(4 %)
EBITDA	15.0	22.5	(34 %)
Customer Leads (000s)	1,272	1,399	(9 %)
Sales Units (000s)	117	137	(14 %)
RPS \$	894	759	18 %
Conversion	9.2 %	9.8 %	(0.6 pp)



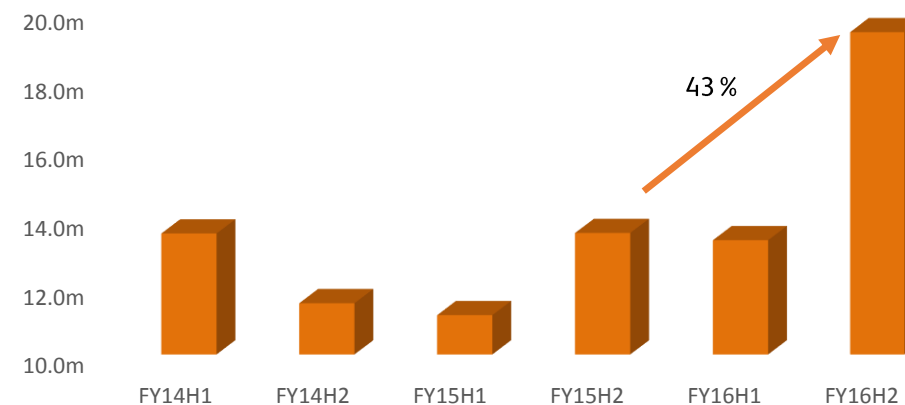
- Strong second half result after poor first half performance, up 4 % on H2's prior comparative period
- EBITDA improving in the second half due to stronger controls around Contact Centre and Marketing
- Leads down on prior period in line with softening of the Health market
- Gross Written Premium (GWP) and RPS growth as a result of renewed focus on customer needs

EBITDA growth in Life and General Insurance

REPORTED (\$m)

Life and General Insurance	FY16	FY15	Change
Revenue	32.7	24.7	33 %
EBITDA	11.9	7.8	53 %
Customer Leads (000s)	778	828	(6 %)
Sales Units (000s)	48	35	39 %
RPS \$	578	645	(10 %)
Conversion	6.2 %	4.2 %	2.0 pp

REVENUE



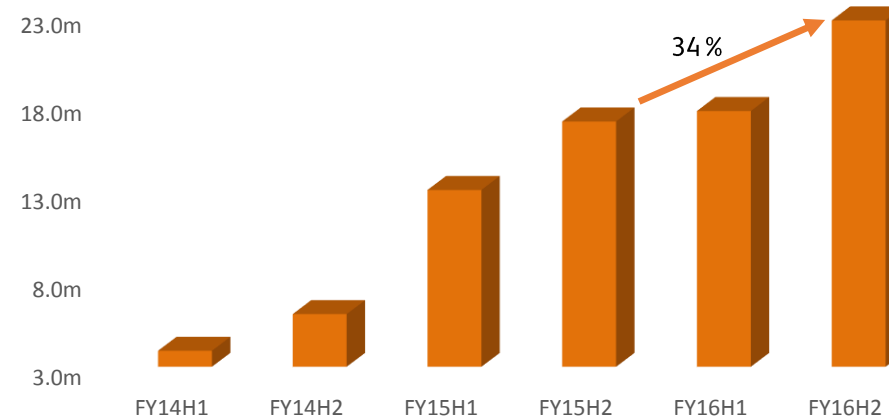
- Significant revenue growth up 33 % on FY15, driven by conversion improvements
- EBITDA expansion through cost efficiencies realised
- Expansion of the Car provider panel delivered strong sales unit increases

Strong revenue growth in Energy & Telco

REPORTED (\$m)

Energy and Telecommunications	FY16	FY15	Change
Revenue	40.2	30.0	34 %
EBITDA	1.7	1.7	2 %
Customer Leads (000s)	1,762	1,315	34 %
Sales Units (000s)	230	189	22 %
RPS \$	204	184	11 %
Conversion	13.1 %	14.4 %	(1.3 pp)

REVENUE



- Significant revenue growth up 34 % on FY15 driven by increased marketing investments
- RPS up 11 % due to customer segmentation and optimised targeting
- EBITDA reinvested in people and marketing to accelerate growth
- Conversion decline due to change in mix towards Telecommunications
- Energy Watch strong performance and contribution to Group

Strong balance sheet with \$87.6m cash

30 JUNE 2016 BALANCE SHEET - REPORTED

\$m	FY16	FY15	Change
Cash	87.6	70.5	24 %
Receivables	43.9	73.8	(41 %)
Trail commission receivable	103.7	101.6	2 %
Other	63.3	61.3	3 %
Total assets	298.5	307.2	(3%)
Total liabilities	63.9	60.3	6%
Net assets	234.6	246.9	(5%)

- Strong cash position at \$87.6m with cash at bank up 24 % on the previous year
- Reduction in receivables due to settlement of NIA outstanding balance of \$41m
- Net assets reduced by \$12.3m, primarily due to the share buyback

CASH FLOW STATEMENT - REPORTED

\$m, Full Year	FY16	FY15	FY16	
			H2	H1
Operating Cash flow	10.8	30.6	16.5	(5.7)
Capital Expenditure	(7.7)	(4.4)	(4.8)	(2.9)
Free Cash	3.1	26.2	11.7	(8.6)
Investing/Financing cash flow	14.0	(31.6)	(26.6)	40.6
Net movement in cash	17.1	(5.4)	(14.9)	32.0
Cash at beginning	70.5	75.9	102.5	70.5
Cash at end	87.6	70.5	87.6	102.5

- Operating cash flow positive for the year as a result of H2 recovery
- Focus on free cash, \$11.7m H2 achieved through disciplined capital expenditure
- Share buy back during H2

Increasing dividend and successful share buyback

- On-market buy back continuing
 - Successfully bought back 23.01m shares as at 30 June 2016
 - Shareholder approval obtained to buy back a further 25.5m shares
- Final FY16 **fully franked** dividend of 1.5c – \$3.6m¹
- Total FY16 **fully franked** dividend of 2.5c – \$6.1m¹
- Dividend policy: 40 % – 60 % of reported NPAT (Board approved) subject to the availability of franking credits and cash reserves

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Transforming iSelect into Australia's Life Admin Store

Current State

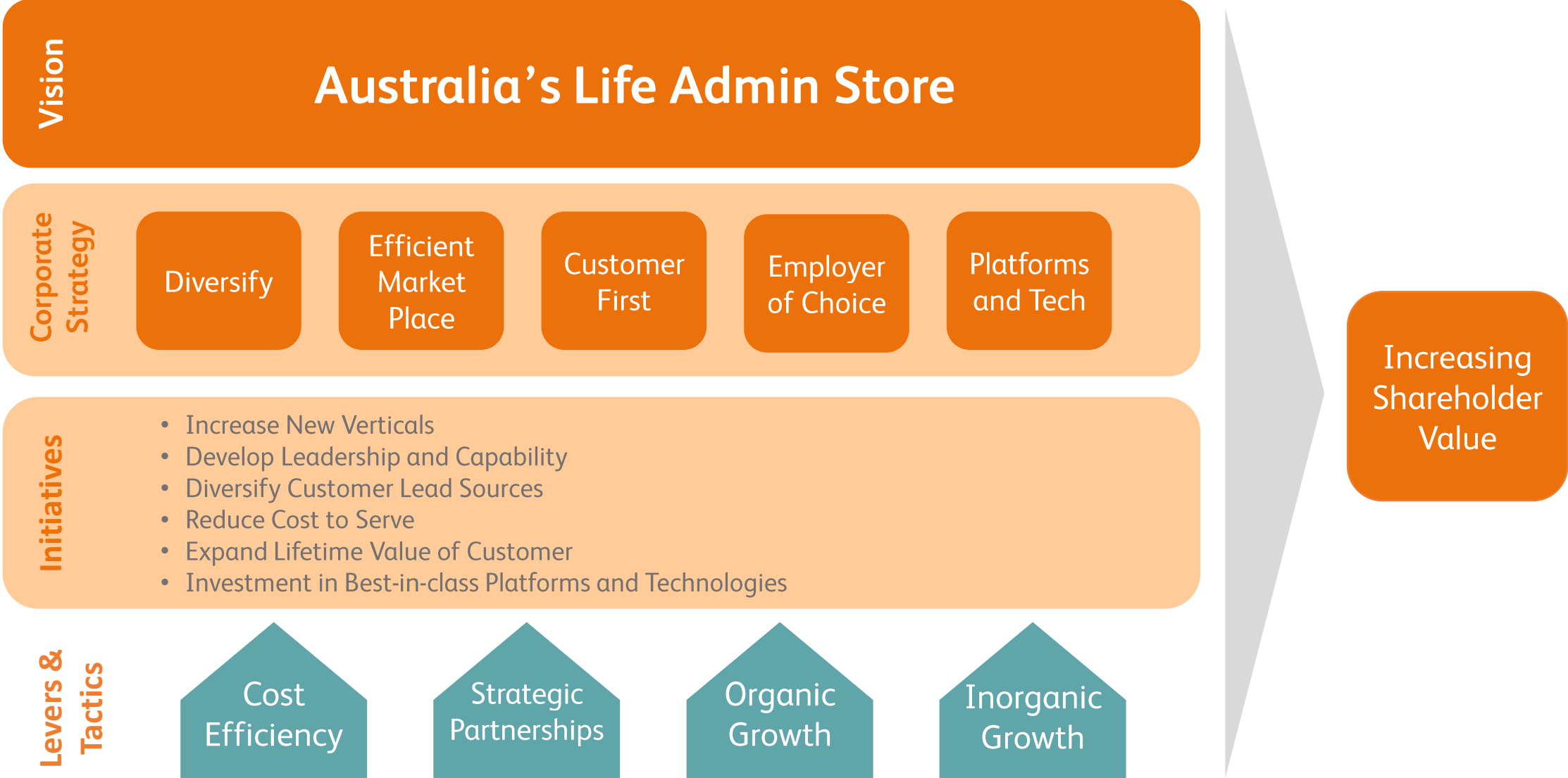
Online comparison service
Aggregator
Broker
Intermediary



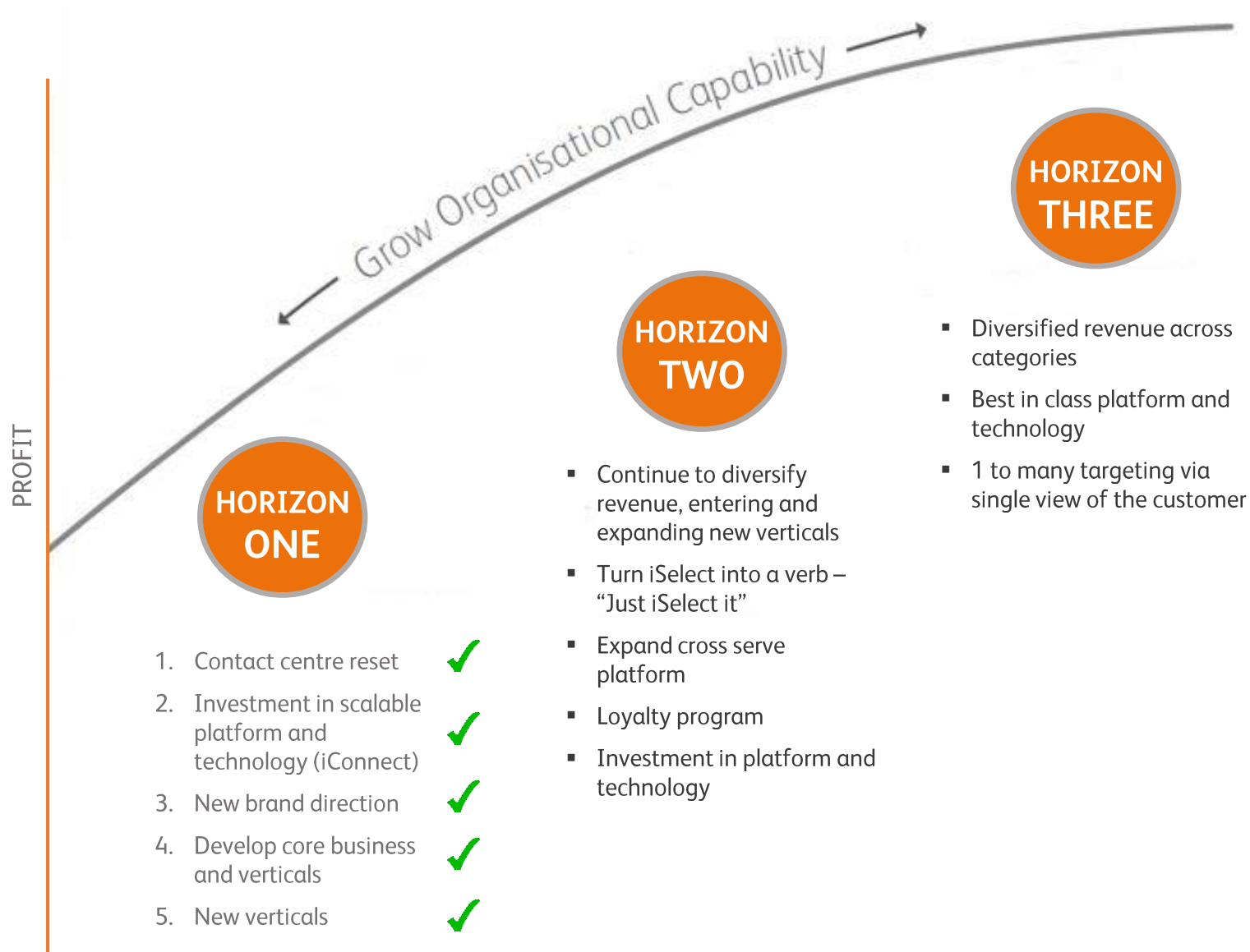
Future State

Australia's
**LIFE ADMIN
STORE**

Corporate Strategy

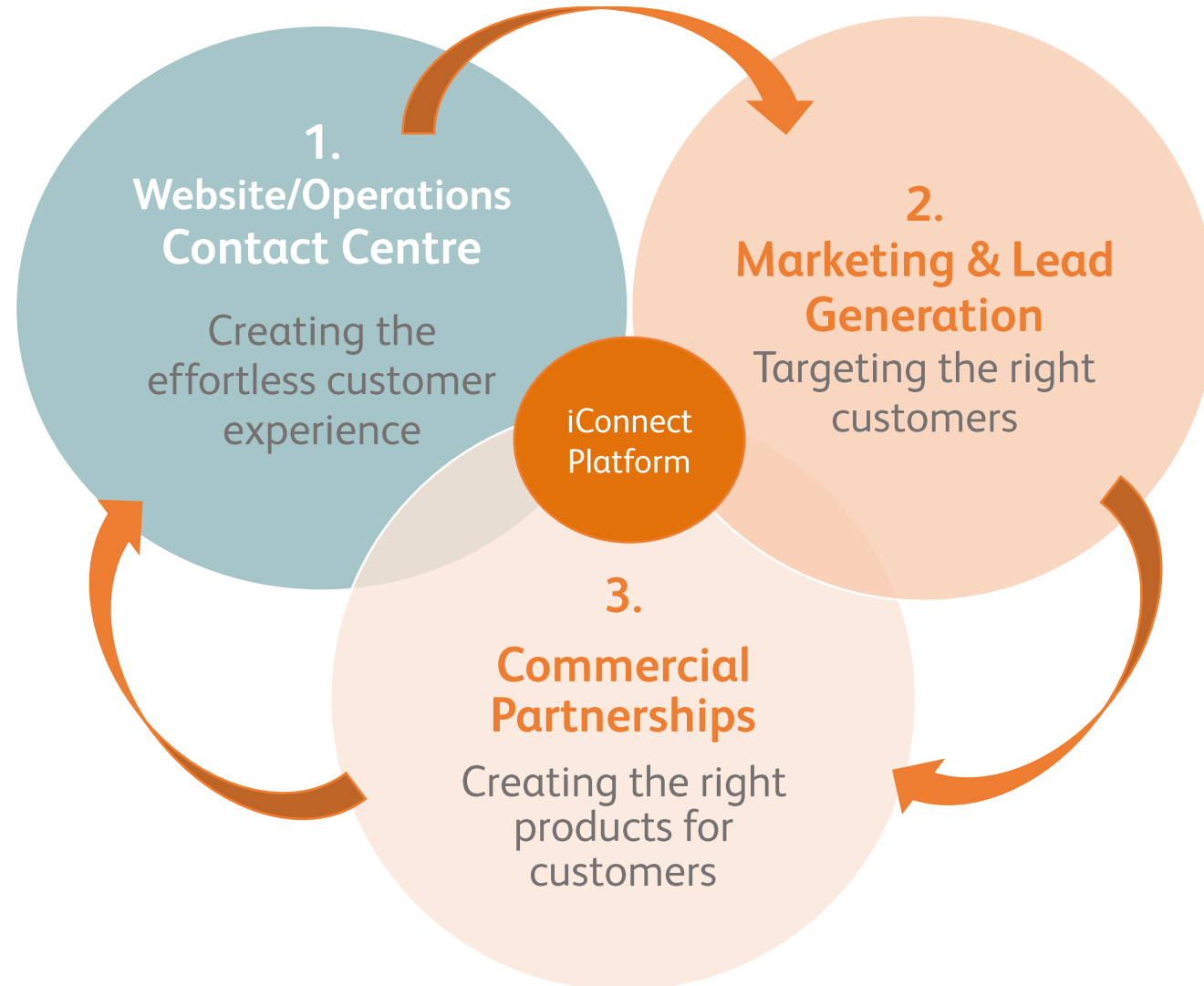


Putting in place the right growth fundamentals



Leveraging Data – enhancing our competitive advantage

Proprietary iConnect platform leveraging our big data



Continued growth expected

BENEFITS FROM TRANSFORMATION FLOWING THROUGH...

- Confident growth momentum will continue in FY17 and beyond
- Health has returned to stability and momentum taken into FY17
- FY17 growth drivers: Energy, Telecommunications and General Insurance

GOING FORWARD....

- Continued diversification and expansion of the number of new verticals
- Continued investment in data mining and technology in FY17
- Continued focus on growing free cash position
- Dividend policy: 40 % – 60 % of reported NPAT (Board approved) subject to the availability of franking credits and cash reserves
- FY17 guidance of \$21m - \$24m EBIT

Questions

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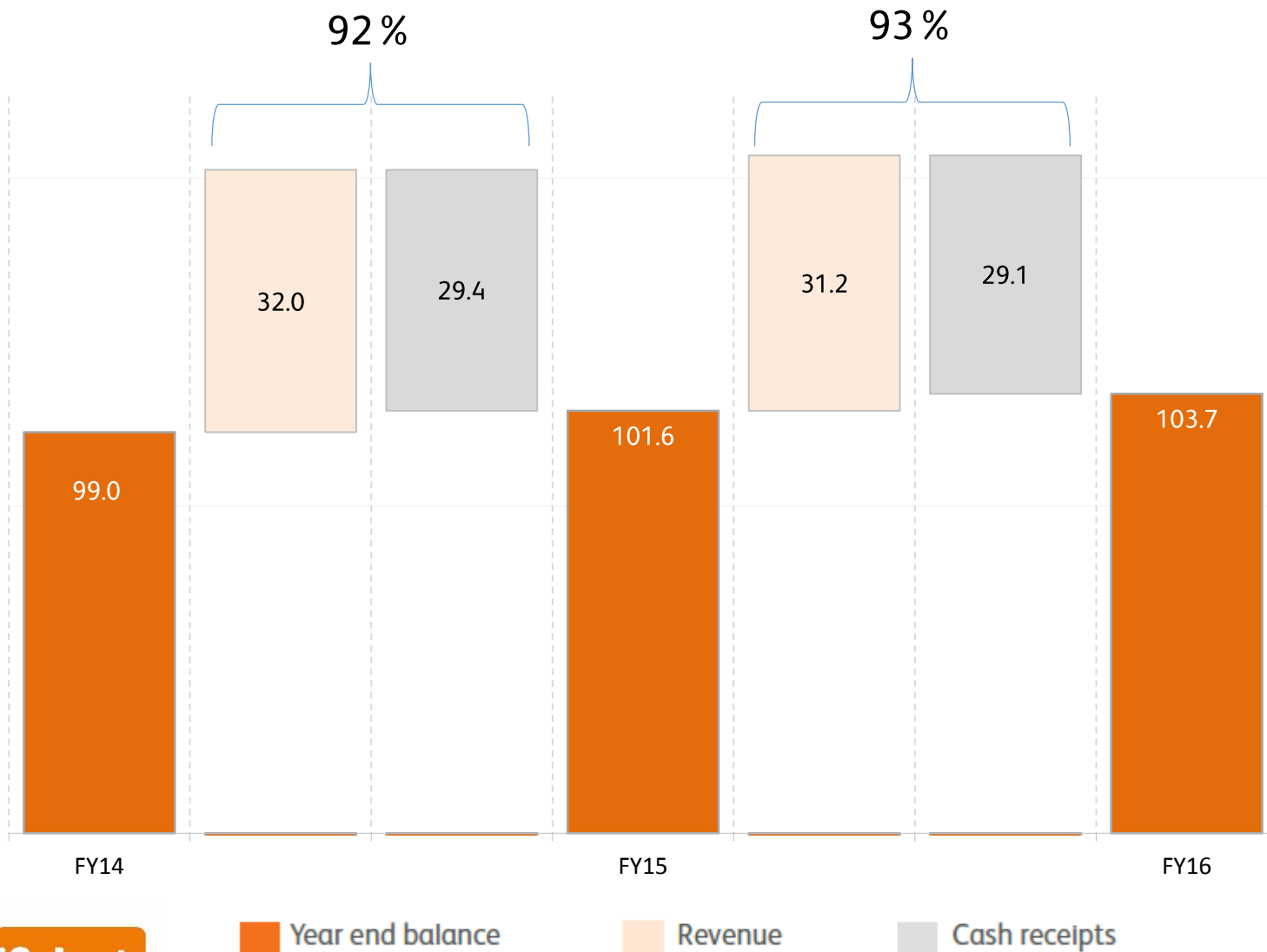
Appendix

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Trail book progression over time



- Upfront revenue mix remains high (c. 82 % of total revenue)
- Trail commission cashflow as a percentage of trail revenue increased to 93 %
- The Group specifically provides for known and expected risks to future cash flows. These risks include but are not limited to attrition and discount rates.
- The trail book balances shown are net of these risks.

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