

FY 2016 Full Year Results Presentation



August 2016

Tony Caruso – CEO & Managing Director
Chris Kneipp – Chief Financial Officer

Company remains well positioned amidst continuing challenges

- Debt reducing, maintaining a strong balance sheet
- Sector conditions stabilising but not translating to material increase in activity at this point
- Restructured for work in hand and to ensure strong cash generation
- Short term project opportunities coming via Mastertec with larger Underground projects not expected until the second half of the FY2017 year



More focused business and 26% reductions in overhead ensures cash will be generated

- 2nd half performance dominated by restructuring costs
- Board reduction symbolic of other reductions in overheads
- Divestment of workshops to enable stronger focus on core activities
- \$8 million Impairment as a result of divestments and restructuring
- Right sized overheads to match work in hand

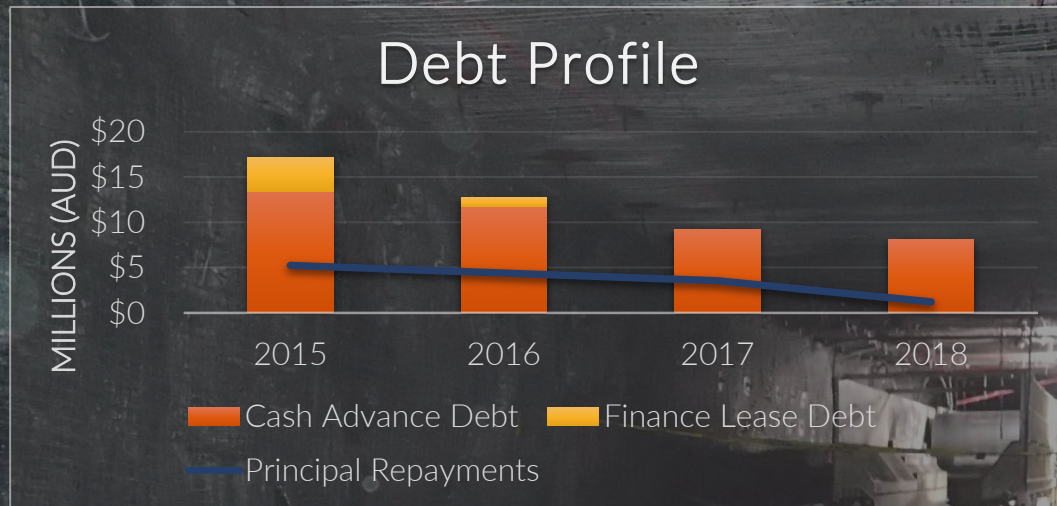
Summary Income Statement

(\$'000)	FY2016	FY2015	Change(%)
Total Revenue	168,434	174,195	(3.31%)
Statutory EBITDA	1,368	6,182	(77.87%)
Statutory NPAT	(13,186)	(4,354)	(202.85%)
Adjustments ¹	11,115	4,824	(130.40%)
Adjusted EBITDA	4,484	8,689	(48.40%)
Adjusted NPAT	(3,006)	99	(3136.39%)



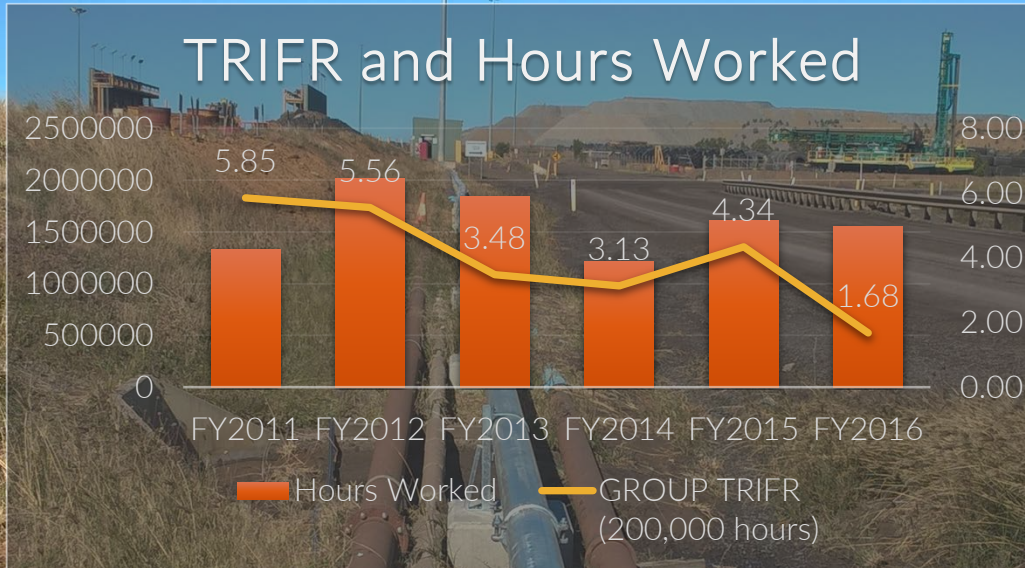
¹ For reconciliation between statutory and underlying results please see detailed income statement in the appendices

Maintained our strong balance sheet through a flat second half



- Net Debt of 11.1 at 30 June
 - Late debtors received in July resulting in Net Debt of \$6.4 million at 31 July
- Paid down additional debt by \$2.3 million during July in lieu of dividends
- Current Assets 1.94 times current liabilities
- Reduced working capital facilities at the end of the period, still maintain full headroom of \$5.7 million

No compromising on safety



- All internal safety targets exceeded for FY2016
- TRIFR rate reduced from 4.34 to 1.68
- Significant improvement in Mastertec safety performance
- Maintained triple accreditation across the group



Health & Safety
AS/NZS 4801



ISO 14001



ISO 9001



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Labour engagement strategies have impacted the underground business

- Manning numbers reduced as some clients moved to labour hire
- Grosvenor Mine demobilisation was single biggest impact to mining division
- No material changes to remaining contracts
- Contact mining opportunities dominating tendering pipeline

\$AUD (\$'000)	FY16	FY15	Change (%)
Revenue	130,658	146,464	(10.79%)
Underlying EBITDA	9,466	10,167	(6.90%)
Underlying EBIT	3,380	4,085	(17.26%)
EBITDA Margins	7.24%	6.94%	0.30%



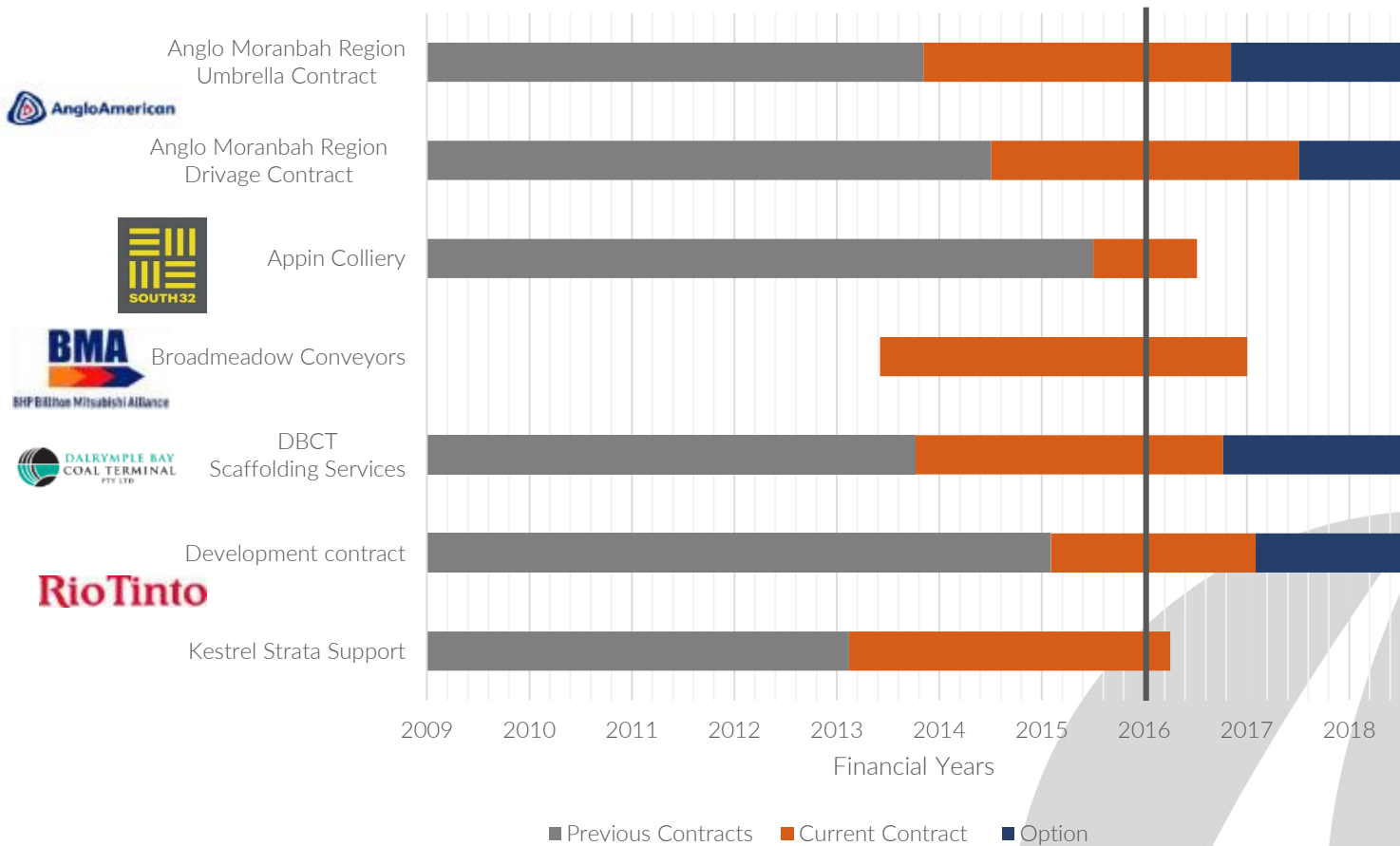
Mastertec pipeline increasing but revenues still down from lack of maintenance spending

- Traditional mining sector maintenance spending remains constrained
- Mastertec result impacted by restructure and impairment
 - Impairment \$8 million, Restructure \$2.6 million,
- Now exposed to a number of new sectors alongside coal
- Tendering Pipeline has increased from \$26 million pcp to \$71 million
- Workforce numbers increased late in the financial year through increased project activity

\$AUD (\$'000)	FY16	FY15	Change (%)
Revenue	40,413	35,132	15.03%
Underlying EBITDA	(4,226)	936	(551.70%)
Underlying EBIT	(5,711)	(528)	(980.99%)
EBITDA Margins	(10.46%)	2.66%	(13.12%)



Tier 1 contracts but order book reduces



FY17 Order Book provides the base to build from

- Current Order Book \$123.3 million
 - Mastermyne Mining \$101.3 million
 - Mastertec \$22 million
- \$64.2 million to be delivered in FY17
- Total pipeline of opportunities \$971 million
 - Mastermyne mining \$900 million
 - Mastertec \$71 million
- Total Whole of Mine opportunities included in pipeline of \$355 million

Outlook showing some early signs of recovery

- FY17 will remain tight however the worst of the cost reductions appear to be behind us
- Coal prices are showing signs of stabilising
- Divestment by Tier 1 miners is creating opportunities for contract mining
- Strategy of diversifying through Mastertec is providing a platform for growth
- Restructured business will ensure strong cash generation



Appendices



Corporate Overview

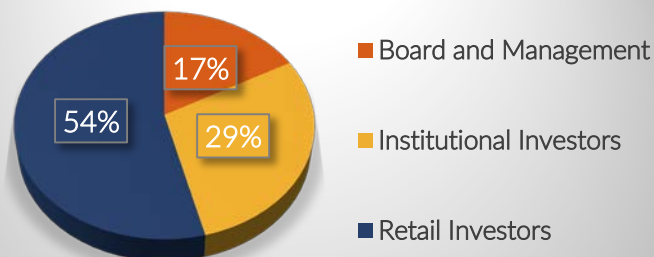
Capital Structure

Share price as at 15 July 2016 (\$)	0.19
Shares on issue (m)	91.1
Market cap (\$m)	17.3
Net Debt as at 31 June 2016 (\$m)	11.1
Enterprise value (\$m)	28.4

Board

Colin Bloomfield	Non-executive Chairman
Anthony Caruso	Managing Director
Andrew Watts	Non-Executive Director
Gabriel Meena	Non-Executive Director

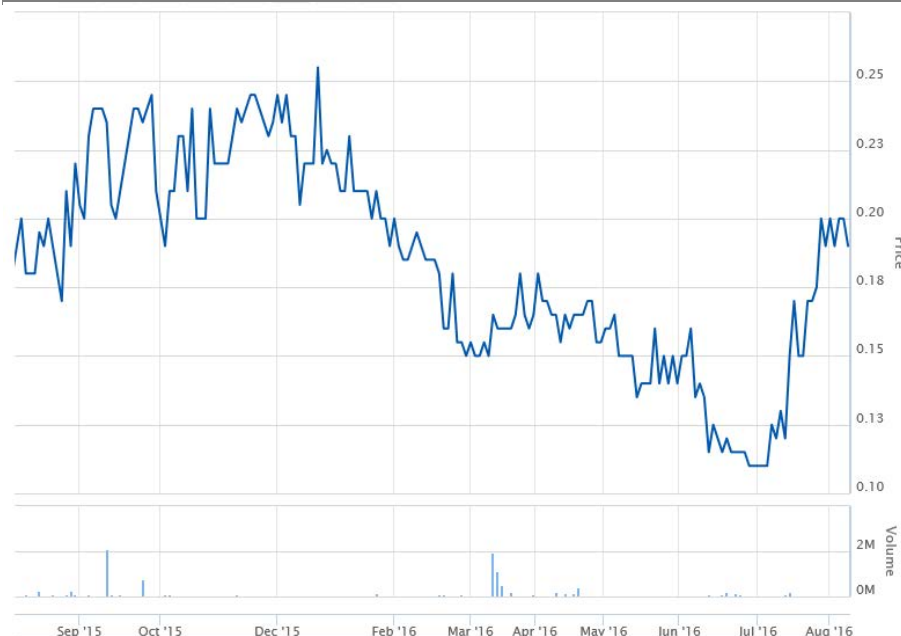
Shareholder Composition



Substantial Shareholders

Andrew Watts	13.46%
Kenneth Kamon	11.94%
Darren Hamblin	10.65%
Maui Capital	6.91%
Paradice Investment Management	6.41%
Boyles Asset Management, LLC	6.01%

12 Month Trading History



Mastermyne Income Statement

(\$'000)	Jun-16	Jun-15	Change(%)
Total Revenue	168,434	174,195	(3.31%)
Statutory EBITDA	1,368	6,182	(77.87%)
Goodwill Impairment	(7,999)	(4,538)	(76.27%)
Gain on Bargain Purchase		2,221	
Statutory profit/(loss) before tax	(15,041)	(4,549)	(230.64%)
Tax benefit/(expense)	1,855	195	(851.28%)
Statutory profit/(loss) after tax	(13,186)	(4,354)	(202.85%)
Adjustments^{1,2}	11,115	4,824	(130.40%)
Adjusted EBITDA	4,484	8,689	(48.40%)
Adjusted profit/(loss) after tax	(3,006)	99	(3136.39%)
Adjusted EBITDA Margins	2.66%	5.0%	(2.33%)
EPS	(14.4)	(5.2)	176.92%
Adjusted EPS		0.1	(100.00%)
DPS	0.0	2.0	(100.00%)

1. FY2016 adjustments are for non-operational related expenditure including the following:

- Goodwill Impairment of \$4.538 million
- Acquisition, integration and restructuring costs of \$1.872 million
- Gain on bargain purchase (\$2.221) million
- Significant one off tendering costs \$0.635 million

Not all these expenses are deductible for tax purposes resulting in a total after tax adjustment of \$4.453 million.

2. FY2016 adjustments are for non-operational related expenditure including the following:

- Goodwill impairment of \$7.999 million
- Restructuring costs of \$1.113 million
- Loss on sale of assets from Mastertec workshop exits \$2.003 million

Not all these expenses are deductible for tax purposes resulting in a total after tax adjustment of \$10.180 million.

Mastermyne Cash Flow

\$AUD (000's)	Jun-16	Jun-15
EBITDA (Statutory)	1,368	6,182
Movements in Working Capital	(2,566)	2,571
Non cash items	2,032	41
Interest Costs	(907)	(1,101)
Income tax payments	454	(558)
Net Operating Cash Flow	381	7,135
Net Capex (includes intangibles)	(2,053)	(914)
Net borrowings/(repayments)	(4,363)	6,039
Interest Received	59	202
Acquisition of Subsidiary	-	(10,581)
Free Cash Flow	(5,976)	1,881
Dividends	(911)	(1,968)
Net increase/(decrease) in cash and cash equivalents	(6,887)	(87)
Cash and cash equivalents at beginning of period	8,723	8,810
Cash and cash equivalents at end of period	1,836	8,723

Mastermyne Balance Sheet

\$AUD (000's)	Jun-16	Jun-15
Assets		
Cash and cash equivalents	1,836	8,723
Trade and other receivables	29,084	38,568
Inventories	3,408	3,002
Current Tax Assets	226	259
Total current assets	34,554	50,552
Deferred Tax Asset	8,579	7,146
Property, plant and equipment	21,540	29,070
Intangible assets	7,089	14,912
Total non-current assets	37,208	51,128
Total assets	71,762	101,680
Liabilities		
Trade and other payables	11,039	18,101
Loans and borrowings	3,543	4,363
Employee benefits	3,237	7,725
Total current liabilities	17,819	30,189
Loans and borrowings	9,408	12,793
Employee benefits	102	197
Total non-current liabilities	9,510	12,990
Total liabilities	27,329	43,179
Net assets	44,433	58,501

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