



# Swick Mining Services Ltd

FY16 Results Presentation 29<sup>th</sup> August 2016

**ASX: SWK** 

www.swickmining.com

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Unless otherwise started all the currency disclosures in this presentation are Australian Dollars.

Information included in this presentation is dated 29 August 2016.

## Company Overview – FY 2016



- Top five global mineral drilling provider operating in Australia, US, Canada and Europe
- > 1,300,000 metres drilled across 3 divisions
- > Total of ~ 1,000,000 metres drilled globally by market leading Underground Diamond division
- FY16 results in line with guidance \$124.9m revenue (including other income), 11.8% EBITDA, NPAT loss of \$2.8m
- Technology upgrades in progress on underground fleet
- Swick is working with and developing technology that will lead the market forward





### Corporate Snapshot



#### **Corporate Structure**

- ASX: SWK Listed Nov 2006
- > Shares outstanding: 211.9m
- Share Price 29 Aug 16: \$0.28
- Market Cap 29 Aug 16: \$59.3m

#### **Board and Executive Management**

- Andrew Simpson NEC
- Kent Swick MD
- Phil Lockyer NED
- David Nixon NED
- Ian McCubbing NED
- Vahid Haydari CEO
- Jitu Bhudia– CFO

#### Substantial shareholders\*

- Kent Swick (15.6%)
- Simone Lourey (11.5%)
- Perennial Investments (11.1%)
- Vanshap Capital (10.1%)
- Schroder Investment Mgt. (7.1%)
- Rosanne Swick (6.4%)

# Share price relative to ASX and Global peers Aug 2015 to current SWK is up 123% YOY



ASX listed peers include Mitchell Services, Boart Longyear, Hughes Drilling

<sup>\*</sup>As at 30th June 2016

### **Division Overview**





Drilling: **Underground Delineation** 

Swick Mobile Drill Rig Type: Gold, Base Metals Sectors:

**Operating Mines** Sites:

Advantage: Reliability, Productivity,

Safety, Total Value

+ 1,500m Range:

Fast Fact: World's leading

drill rig

Fleet Size: 68 Rigs (57 Asia Pacific &

11 International).

FY16 Revenue: \$109.8 million



Drilling: Reserve Definition & Expl.

Rig Types: Swick RC Drills

Sectors: Base Metals, Bulks, Gold

Brownfield & Greenfield Sites:

Advantage: High Air Power, Deep Hole

Capacity

+ 400m Range:

Fast Fact: **Award Winning Rig** 

Design

Fleet Size: 7 Rigs

(6 Swick & 1 tracked Schramm)

FY16 Revenue: \$5.4 million





Drilling: Production (Blast)

Rig Type: Sandvik Solo's

**Base Metals** Sectors:

Brownfield Sites:

Range: +50m

Fast Fact: Offer Contract

Management Services

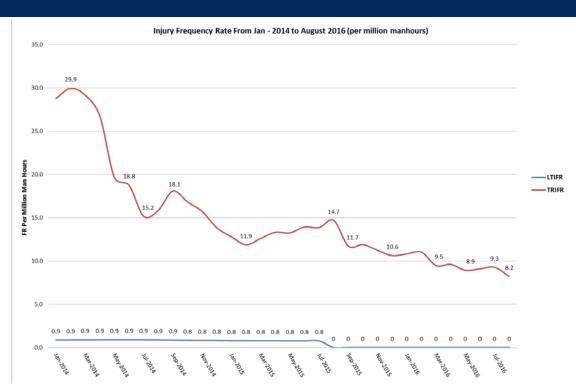
Fleet Size: 3 client owned

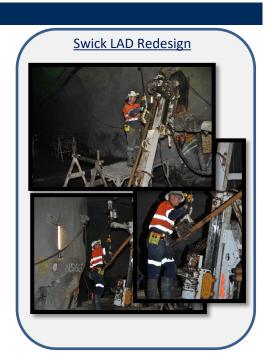
rigs under mgmt.

FY16 Revenue: \$8.0 million

# Safety in FY 2016 – Towards Zero Harm







- Companywide TRIFR continued to trend down 38% for the year
- Biomechanical study incorporating engineering changes implemented
- 100% implementation of IPAD technology with HSE tools and Training videos
- Continued investment in Project Implementation and Technical trainers (PITT)
- Confirmation of Induction facility development and build



### Financial Performance



#### **Profit & Loss**

A\$ million	FY16	FY15	% change
Revenue and other income	124.9	132.0	(5%)
Reported EBITDA	14.8	11.9	24%
EBITDA before significant items	14.8	17.2	(14%)
EBITDA margin	11.8%	13.1%	(130 bps)
Reported EBIT	(1.1)	(23.0)	(95%)
EBIT before significant items	(0.4)	2.0	(120%)
EBIT margin	(0.3%)	1.5%	(180 bps)
Reported NPAT	(2.8)	(17.5)	(84%)
NPAT before significant items	(1.3)	(0.0)	

Note: Totals may not add due to rounding

Note: Refer to Slide 17 for details of Significant Items

### Financial Performance



#### **Balance Sheet**

A\$ million	FY16	FY15		
Cash	4.7	5.7		
Receivables	19.1	21.8		
Inventories	13.0	15.0		
Property, plant and equipment	77.6	79.7		
Other assets	16.7	18.2		
Total assets	131.1	140.4		
Payables	14.6	15.5		
Borrowings	20.1	25.0		
Employee obligations	6.4	6.5		
Total liabilities	41.1	47.0		
Shareholders' equity	90.0	93.4		

- Strong balance sheet provides flexibility and liquidity.
- Debt reduced by \$4.9 million.
- ➤ Gearing (Net Debt/Equity) reduced from 20.7% to 17.1%.
- ➤ 6 million SWK shares (3% of register) bought back at an average price of 13.5c.
- Net tangible asset (NTA) per share maintained at 38c per share reduction in equity offset by reduction in issued shares through share buyback.
- Final dividend of 0.4c per share (fully franked) to be paid in October 2016.

Note: Totals may not add due to rounding

### Financial Performance



#### **Cash Flow**

A\$ million	FY16	FY15	% change
EBITDA before significant items	14.8	17.2	(14%)
Working capital	(3.0)	0.5	(700%)
Operating cash flow before interest and tax	17.8	16.7	7%
EBITDA cash conversion	120.5%	96.8%	2,370 bps
Tax refund/(paid)	1.9	(1.5)	(227%)
Net interest paid	(1.2)	(1.5)	(20%)
Operating cash flow after interest and tax	18.5	13.6	36%
Cash used in investing activities	(13.8)	(15.4)	(10%)
Cash used in servicing debt	(4.9)	4.2	217%
Cash used in servicing equity	(0.8)	(0.9)	(11%)
Net cash flow	(1.1)	1.5	(173%)

Note: Totals may not add due to rounding

### What Drives Swick as a Company

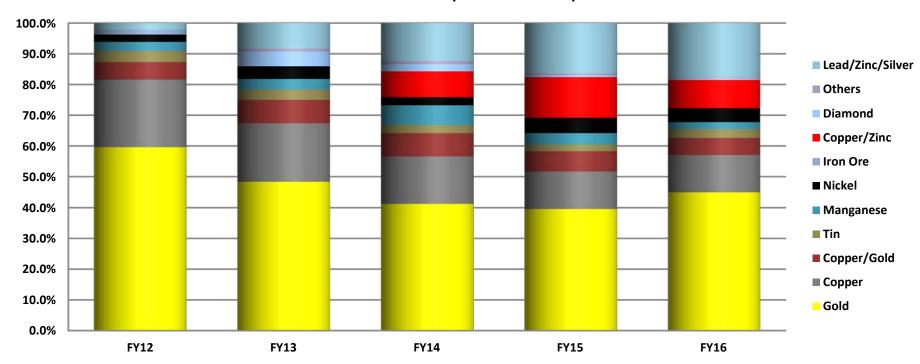


- Market Share of Australian Underground Coring
  - Current market leader in Australia with around 40% share, potential to be > 75%
- Market Leading Status in Underground Coring Globally
  - Operational Performance unmatched Safety, Productivity, Quality, Reliability
  - Competitive Advantage continues to widen technology, power, automation
- Growth Opportunity in USA
  - Competitive advantage in USA similar to Swick inception In Australia in 2004
  - Barriers of entry breaking down, established in Nevada and Tennessee
  - Profitable market, currency advantage
- Strategic Objective Efficiency More metres, less manning
  - Metres per man-hour increasing, metres per shift increasing, costs per shift decreasing
- Rates appetite for production over costs
  - Current sentiment is changing from lower costs to increased production, mining is becoming relevant to the market again
  - Swick is the most productive, professional and reliable of all underground coring contractors plays to our strengths
- Disruptive Technology Orexplore Mineral Analysis
  - Potential to disrupt mineral analysis technology and benefit every operating mine globally

### Commodity Split – 5yr Trend

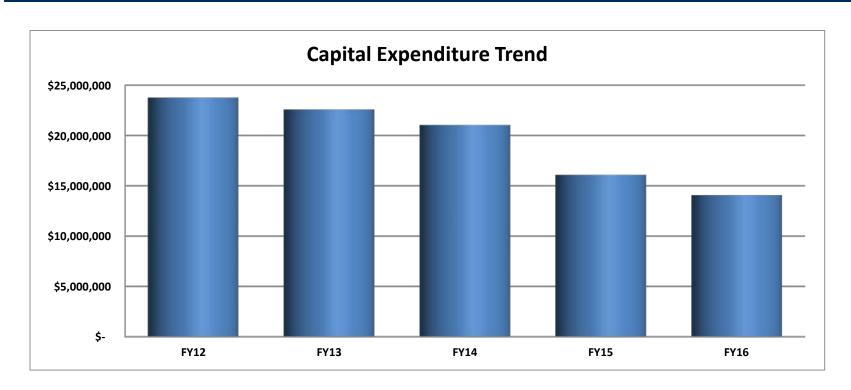


### Revenue by Commodity



# Capital Expenditure – Efficiency focused



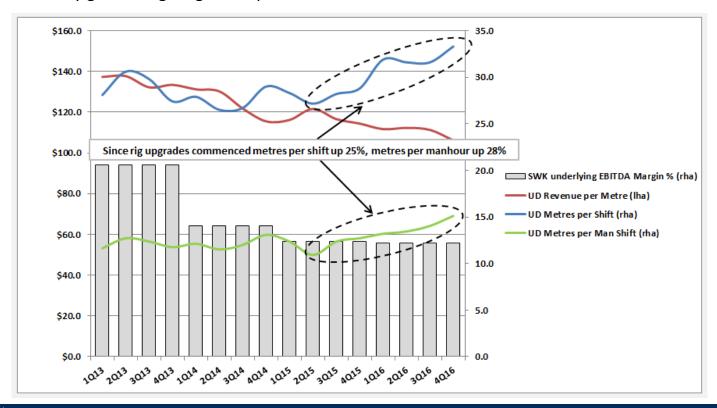


- Includes Orexplore investment/capex
- Productivity improvements fully budgeted for all UD fleet
- Swick is focused on cash generation through this part of the cycle

## Efficiency Gains limiting Rates Pain



- Strategic Objective to Double the Metres per Man-hour from June 2012 to June 2017
- Strategic Engineering Upgrades on rigs in fleet commenced 3Q 15
- Declining market drilling rates of 25% over three years, EBITDA impact limited to only 9%.
- Efficiency gains mitigating the impact to EBITDA



### Disruptive Technology—Orexplore AB



"Orexplore technology is a potential game changer in exploration, allowing Swick to re-position itself as a mineral information provider"

Kent Swick – Swick Mining Services 2013

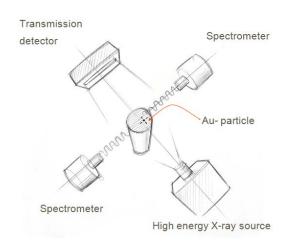
- > Orexplore AB was a start up technology firm designing state of the art mineral analysis technology
- In 2013 Swick signed a share purchase agreement with Orexplore AB
- Swick committed an A\$5m equity injection over 4 years
- Upon final equity tranche Swick will hold ~75% ownership
- > Current Swick holding is 64%, therefore Orexplore is now a subsidiary of Swick



Unique Patented Technology

### **AXM**

Attenuation and XRF
Combined measurement
Patented
Atomic weight 42-82
Full Penetration



# Disruptive Technology – Orexplore



### Immediate and accurate chemical analysis of drill samples

- World First, unique mineral scanning technology non-destructive
- ➤ Analyse kilograms rather than grams of material
- > Unique ability to scan the entire sample (sees through the core)
- > 3D structural information using CT (computerised tomography)
- > Instant, on-site analysis at core farm or at the lab
- Potential for every mining operation globally
- > Expected Prototype release 1Q17 to Boliden Copper





### Potential for Shareholders



- Swick is a brownfield, operating mine supplier limited downside to volume even in commodity price downturns
- Large footprint of clients (16) and sites (22) heavily exposed to drilling budget rebounds
- Current fleet can add ~\$50m in sales without adding rigs (limited capex requirements)
- > Technical leader in the space automation, telemetry, safety and lower manning levels
- Margin improvement even with static charge out rates as a result of continuous improvement in physicals
- Well managed through the worst mineral drilling downturn in living history
- Strong Balance Sheet cash generation and debt reduction through down cycle (net debt \$15m)
- Focused on shareholder return either through dividend or buyback (or both)
- Culture of innovation and desire to move up the value chain to being a mineral information provider
- High potential from Orexplore mineral assay technology to materially benefit holders in medium term

# Significant Items



#### **Reconciliation of Underlying and Reported IFRS results**

A\$ million	FY16			FY15		
Significant Items	Before Tax	Tax	After Tax	Before Tax	Tax	After Tax
One-off redundancy costs of restructuring	-	-	-	0.5	(0.1)	0.3
Loss recognised on disposal of associate <sup>1</sup>	-	-	-	0.7	(0.2)	0.5
Increase in provision for stock obsolescence	-	-	-	4.1	(1.2)	2.9
Significant items impacting EBITDA	-	-	-	5.3	(1.6)	3.7
Impairment of assets	0.7	(0.1)	0.5	19.7	(5.9)	13.8
De-recognition of deferred tax assets	-	0.9	0.9	-	-	-
Significant items impacting EBIT & NPAT	0.7	0.8	1.5	25.0	(7.5)	17.5

Note: Totals may not add due to rounding

<sup>&</sup>lt;sup>1</sup> Refers to the Orexplore AB entity as it changed from an associate to a subsidiary



