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28 April 2016

The Manager Company Announcements Office **ASX Limited** Level 4, 20 Bridge Street Sydney NSW 2000

Dear Sir/Madam

APPENDIX 4C: QUARTERLY COMMITMENTS REPORT

We attach the Company's Appendix 4C report for the three months ended 31 March 2016.

EXECUTIVE SUMMARY

Throughout FY2016 Yellow Brick Road Holdings Ltd ('the Company') is investing in a major market share push, with increased marketing spend versus prior years (details of our 5-year growth strategy are available in our H1 Investor Presentation issued 26/02/2016). This investment is having its desired effect with settlements up 53% vs. prior corresponding period (PCP), well ahead of market. However, during FY2016 the upfront cash impact of the investment outweighs the initial improvement in revenues, as payback will occur over multiple financial years given the annuity nature of mortgage revenues.

In the March quarter the Company achieved an operating surplus of \$0.12m (or \$0.37m if underwriter payments are excluded) which compares favourably to the prior quarter (Q2 FY2016) deficit of \$1.70m (\$1.54m excluding net underwriter payments).

This result is influenced by the following timing effects:

- Relative to Q2 a planned reduction in media spend of \$0.47m post Celebrity Apprentice
- Relative to trend
 - o A payment timing benefit of \$0.60m in media spend which will reverse next quarter
 - Lump sum sponsorship receipts totalling \$1.20m of which only \$0.60m relates to Q3.

In the absence of these timing effects, the result would have been an operating deficit of \$1.55m (or \$1.30m if underwriter payments are excluded).

As at 31 March 2016, the Company has \$6.60m in cash and \$6.60 m in undrawn finance facilities (total \$13.20m), with drawn debt of \$5.00m.

As expected, the marketing investment is delivering significant uplift in new customer introductions to Yellow Brick Road branches, with Q3 FY2016 leads up +102% vs. PCP and settlements up a strong 53% vs. PCP.

Across the group settlements grew by 27%, FUM by 18% and representative numbers to 1,417, up 33% vs PCP.

For details please see the attached Financial and Operating commentaries and Appendix 4C.

Kind regards

Richard Shaw Chief Financial Officer Yellow Brick Road Holdings Limited



Yellow Brick Road

FINANCIAL COMMENTARY

Summary

The reported net operating cash surplus for Q3 FY2016 (including acquisition and integration outflows and net underwriter payments) improved by \$1.82m to a surplus of \$0.12m (Q2 FY2016: deficit of \$1.70m). Excluding net underwriter payments, the surplus was \$0.37m.

On a normalised basis* the operating cash result improved by \$1.79m to \$0.47m (Q2 FY2016: deficit of \$1.32m).

As at 31 March 2016, the Company has \$6.60m in cash and \$11.60m in available borrowing facilities (\$5.0m drawn and \$6.60m undrawn).

Operating Cash Receipts

Receipts from customers declined by 1% to \$47.62m (Q2 FY2016: \$48.09m) in line with normal lending seasonality, but high margin sponsorship receipts in the quarter generated a 6% \$0.40m increase in the surplus of receipts over branch pay away. Excluding net underwriter payments, the current quarter surplus was \$0.37m.

Key Cash Outcomes	Q3 FY2016	Chg. Vs. Q2 FY2016
Gross Receipts	\$47.6m	-1%
Net Receipts	\$7.6m	6%
Normalised* Other Op. O'flows	\$7.2m	16%
Normalised* Operating Surplus	\$0.5m	135%
Operating Surplus (excluding underwriters)	\$0.4m	124%
Cash	\$6.6m	1%

Operating Cash Outflows

Operating cash outflows, excluding the branch and broker share of revenue, decreased by 17% to \$7.25m (Q2 FY2016: \$8.77m). This \$1.52m decrease included a 62% (\$1.07m) decrease in advertising and marketing outflows to \$0.67m (Q2 FY2016: \$1.73m).

Other operating outflows (excluding advertising & marketing and net underwriter payments) reduced by \$0.45m (6%) to \$6.59m, (Q2 FY2016: \$7.03m).

^{*}Normalised results exclude acquisition and integration outflows and net underwriter payments.



OPERATING COMMENTARY

A substantial increase in YBR media investment versus PCP drove a doubling of leads (+102% vs. PCP) in Q3 FY2016 and mortgage pipeline (+31% vs. PCP) and this flowed into growth in the lending business.

Volume

- <u>Settlements Responding</u> YBR Q3 FY2016 settlements were up by 53% vs. PCP behind the lead generation drive. Growth in the Vow Financial ('Vow') business was also well ahead of industry, helping drive group settlements up 27% vs. PCP to \$3.9B.
- Growth in Underlying Book the lift in settlements in turn flowed into an increase of 32% vs. PCP in group loan book which ended the guarter at \$35.1B.
- <u>FUM Growth</u> overall FUM was up 18% vs. PCP to \$701m, but flat vs. Q2 F2016. A restructure (below) increases organisational focus on wealth to ensure quarter on quarter growth is reignited.

YBR Netwo	rk Marketing	J
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- YBR's \$300 offer Campaign is generating an 102% increase in leads vs. PCP behind strong TV support.
- <u>Pipeline</u> these leads are flowing into applications. YBR's pipeline of applications in train is up 31% vs. PCP.
- Store Refresh a more contemporary look and feel has been developed for YBR and is being rolled out to branches. Over 20 branches updated during the quarter with the balance expected over the next six months.

Product Innovation

- <u>Brightday acquisition</u> in March the Company announced the purchase of the Brightday direct investment platform from News Ltd. This will become the platform for our direct to client offering in FY17.
- <u>Loan Protect</u> life insurance offering integrated into Vow mortgage workflow. Licensed brokers required to become accredited and to discuss life insurance with all mortgage customers.

Distribution

- <u>Individual representatives</u> are also up by +41% vs. PCP to 1417.
- Points of purchase grew to 688 in the quarter (+8 vs. Q2).

Management Structure

<u>Leadership structure</u> – the group leadership team was restructured in February to align leadership to lines of business. Tim Brown was appointed CEO Lending (previously CEO Vow business); while Matt Lawler is CEO Wealth (previously CEO YBR business). While providing increased operating efficiency, this also gives improved focus on the wealth business, a critical driver of long term value.

Key Operating Q3 FY2016 Chg. Vs. **Outcomes** Q3 FY2015 \$3.9B +27% Settlements \$35.1B Mortgage Book + 32% \$701m + 18% FUM 1417 +33% Representatives + 102% Leads (YBR) + 31% Loan Pipeline (YBR)

YBR Holdings

Richard Shaw, Chief Financial Officer Richard.Shaw@ybr.com.au +612 8226 8200

Scott Graham, Chief Commercial Officer Scott.Graham@ybr.com.au 0431462588

Wealth

Matt Lawler, Chief Executive Officer Matt.Lawler@ybr.com.au +612 8226 8200

Lending

Tim Brown, Chief Executive Officer timb@vow.com.au +612 8298 4888

Quarterly report for entities admitted on the basis of commitments

Introduced 31/03/00 Amended 30/09/01, 24/10/05, 17/12/10

Name of entity

Yellow Brick Road Holdings Limited

ABN

44 119 436 083

Quarter ended ("current quarter")

31 March 2016

Consolidated statement of cash flows

		Current quarter	Year to date
Cash flows related to operating activities		\$A'000	(9 months)
			\$A'000
1.1	Receipts from customers	47,619	142,915
1.2	Payments for		
	(a) Staff costs	(3,299)	(10,213)
	(b) Advertising and marketing	(666)	(3,495)
	(c) Transfer of business	-	-
	(d) Leased assets	-	-
	(e) Other working capital (1)	(43,029)	(130,464)
	(f) Net payment to insurance	(257)	(615)
	underwriters on behalf of clients (2)		
	(g) Acquisition and integration costs	(93)	(957)
1.3	Dividends received		
		- 00	404
1.4	Interest and other items of a similar nature received	23	124
1.5	Interest and other costs of finance paid	(183)	(428)
1.6	Income taxes paid	· -	-
1.7	Other (provide details if material)	-	-
	•		
	Net operating cash flows	115	(3,133)

⁽¹⁾ Includes branch and broker share of revenue, current quarter (\$40.0m), year to date (\$120.8m).

⁽²⁾ The Company receives general insurance premiums from clients and remits these to underwriters between 60 and 90 days after receipt. The difference between premiums received and paid is recorded as an underwriter deficit or surplus. As a consequence of these timing differences, payment to underwriters exceeded receipts from clients in the period by \$257,000.

		Current quarter	Year to date
1.8	Net operating cash flows (carried	\$A'000	(9 months) \$A'000
	forward)	115	(3,133)
	Cash flows related to investing		
	activities		
1.9	Payment for acquisition of:		
	(a) businesses (item 5)(b) equity investments	-	-
	(c) intellectual property	-	-
	(d) physical non-current assets	-	-
	(e) other non-current assets	(414)	(1,655)
1.10	Proceeds from disposal of:		
	(a) businesses (item 5)	-	-
	(b) equity investments(c) intellectual property	-	-
	(d) physical non-current assets	-	-
1.11	Loans to other entities		
1.11	Loans repaid by other entities	351	667
1.13	Purchase of available for sale	-	(4)
	investments: (Working capital held in YBR Smarter		
	Money Higher Income Fund, available		
	at 3 days notice)		
	• ,	(63)	(992)
1.14	Net investing cash flows Total operating and investing cash	(63) 52	(992) (4,125)
1.14	Net investing cash flows		
1.14	Net investing cash flows Total operating and investing cash flows Cash flows related to financing		
	Net investing cash flows Total operating and investing cash flows Cash flows related to financing activities		
1.14	Net investing cash flows Total operating and investing cash flows Cash flows related to financing activities Proceeds from issues of shares,		
	Net investing cash flows Total operating and investing cash flows Cash flows related to financing activities Proceeds from issues of shares, options, etc. Cost of capital raising and debt		
1.15	Net investing cash flows Total operating and investing cash flows Cash flows related to financing activities Proceeds from issues of shares, options, etc. Cost of capital raising and debt arrangements.		
	Net investing cash flows Total operating and investing cash flows Cash flows related to financing activities Proceeds from issues of shares, options, etc. Cost of capital raising and debt		
1.15 1.16 1.17 1.18	Net investing cash flows Total operating and investing cash flows Cash flows related to financing activities Proceeds from issues of shares, options, etc. Cost of capital raising and debt arrangements. Proceeds from sale of forfeited shares Proceeds from borrowings Repayment of borrowings		
1.15 1.16 1.17 1.18 1.19	Net investing cash flows Total operating and investing cash flows Cash flows related to financing activities Proceeds from issues of shares, options, etc. Cost of capital raising and debt arrangements. Proceeds from sale of forfeited shares Proceeds from borrowings Repayment of borrowings Dividends paid		·
1.15 1.16 1.17 1.18	Net investing cash flows Total operating and investing cash flows Cash flows related to financing activities Proceeds from issues of shares, options, etc. Cost of capital raising and debt arrangements. Proceeds from sale of forfeited shares Proceeds from borrowings Repayment of borrowings		
1.15 1.16 1.17 1.18 1.19	Net investing cash flows Total operating and investing cash flows Cash flows related to financing activities Proceeds from issues of shares, options, etc. Cost of capital raising and debt arrangements. Proceeds from sale of forfeited shares Proceeds from borrowings Repayment of borrowings Dividends paid Other (provide details if material)		
1.15 1.16 1.17 1.18 1.19 1.20	Net investing cash flows Total operating and investing cash flows Cash flows related to financing activities Proceeds from issues of shares, options, etc. Cost of capital raising and debt arrangements. Proceeds from sale of forfeited shares Proceeds from borrowings Repayment of borrowings Repayment of borrowings Dividends paid Other (provide details if material) Net financing cash flows Net increase (decrease) in cash held	52 - - - - - - - 52	(4,125)
1.15 1.16 1.17 1.18 1.19	Net investing cash flows Total operating and investing cash flows Cash flows related to financing activities Proceeds from issues of shares, options, etc. Cost of capital raising and debt arrangements. Proceeds from sale of forfeited shares Proceeds from borrowings Repayment of borrowings Dividends paid Other (provide details if material) Net financing cash flows		(4,125)
1.15 1.16 1.17 1.18 1.19 1.20	Net investing cash flows Total operating and investing cash flows Cash flows related to financing activities Proceeds from issues of shares, options, etc. Cost of capital raising and debt arrangements. Proceeds from sale of forfeited shares Proceeds from borrowings Repayment of borrowings Repayment of borrowings Dividends paid Other (provide details if material) Net financing cash flows Net increase (decrease) in cash held Cash at beginning of quarter/year to	52 - - - - - - - 52	(4,125)

1.23 Ca	sh at end of quarter	6,659	6,659
	nents to directors of the entity and a nents to related entities of the entity		
			Current quarter \$A'000
1.24	Aggregate amount of payments item 1.2	to the parties include	ed in 347
1.25	Aggregate amount of loans to the 1.11	parties included in ite	em
1.26	Explanation necessary for an under Payments to related parties in 1.24 - Directors' fees \$37,500 - Golden Wealth Holdings Pty Mark Bouris received contra consultancy fees during the	above include: Ltd (GWH), a director of \$30	or related entity of
Non- 2.1	cash financing and investing activity Details of financing and investing transpon consolidated assets and liabilities	sactions which have	
2.2	Details of outlays made by other entit businesses in which the reporting ent		rease their share in

Financing facilities available
Add notes as necessary for an understanding of the position.

		Amount available \$A'000	Amount used \$A'000
3.1	Loan facilities	11,600	5,000
3.2	Credit standby arrangements		

Reconciliation of cash

Reconciliation of cash at the end of the	Current quarter	Previous quarter
quarter (as shown in the consolidated	\$A'000	\$A'000
statement of cash flows) to the related items		
in the accounts is as follows.		
4.1 Cash on hand and at bank	5,743	5,687
4.2 Deposits at call	916	920
4.3 Bank overdraft		
4.4 Other (provide details)		
Total: cash at end of quarter (item	6,659	6,607
1.23)	0,039	0,007

Compliance statement

This statement has been prepared under accounting policies which comply with accounting standards as defined in the Corporations Act (except to the extent that information is not required because of note 2) or other standards acceptable to ASX.

Archelau

2 This statement does give a true and fair view of the matters disclosed.

Sign here:

Richard Shaw