

**Investor Presentation** 

October 2016

David Marino, CEO & Managing Director Quickstep Holdings Limited (ASX:QHL)

**AEROSPACE AUTOMOTIVE** 



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## Quickstep – Business Model



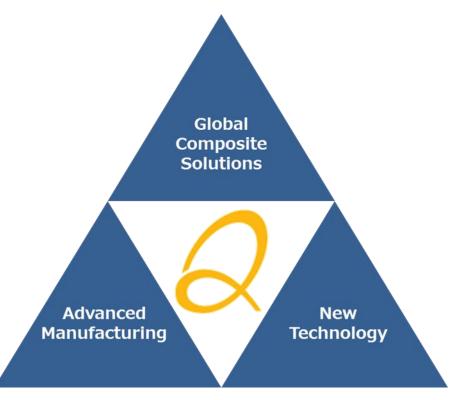
Quickstep is well positioned to become a **global leader in composite manufacturing solutions** through:

#### » Aerospace Manufacturing

- Manufacturer of composite components & complex assemblies, utilising Advanced Manufacturing processes
- Largest independent Carbon Fibre Components
   Manufacturer in Australia

#### » New Innovative Technology

- Global provider of parts using disruptive patented manufacturing technologies, lowering the cost of traditional composite parts production
- Structural or Class-A components for the Automotive, Transport, Aerospace, Defence & Marine sectors



# Quickstep Holdings - Business Overview



# Leading global innovator & provider of advanced composites manufacturing solutions

- » Advanced composites manufacturing
- » Production processes & systems
- » Manufacturing process equipment
- » Materials development

# Headquarters in Australia, with manufacturing & development in NSW, Victoria and Germany

- » Largest independent, aerospace-grade composites manufacturer in Australia
- » Traditional Autoclave & leading edge Out-of-Autoclave production technologies
- » Partnering with some of the world's largest aerospace / defence organisations

# Growing outside Aerospace & Defence industries, into Automotive, Marine and other Transport sectors

» Well positioned to become a global leader in composite manufacturing solutions

Leading innovator of advanced manufacturing process technologies, with patents in place















# Quickstep - Business Overview



### **Aerospace Manufacturing**





- » Advanced manufacturing of composite components & complex assemblies
- » AS9100 certification, NADCAP accreditation
- » Competitively awarded-global parts contracts for Joint Strike Fighter(JSF) & C-130J aircraft
- » All facets of aerospace & defence manufacturing with growth opportunities
- » Strong forward order book; capacity for growth

### **New Technology**

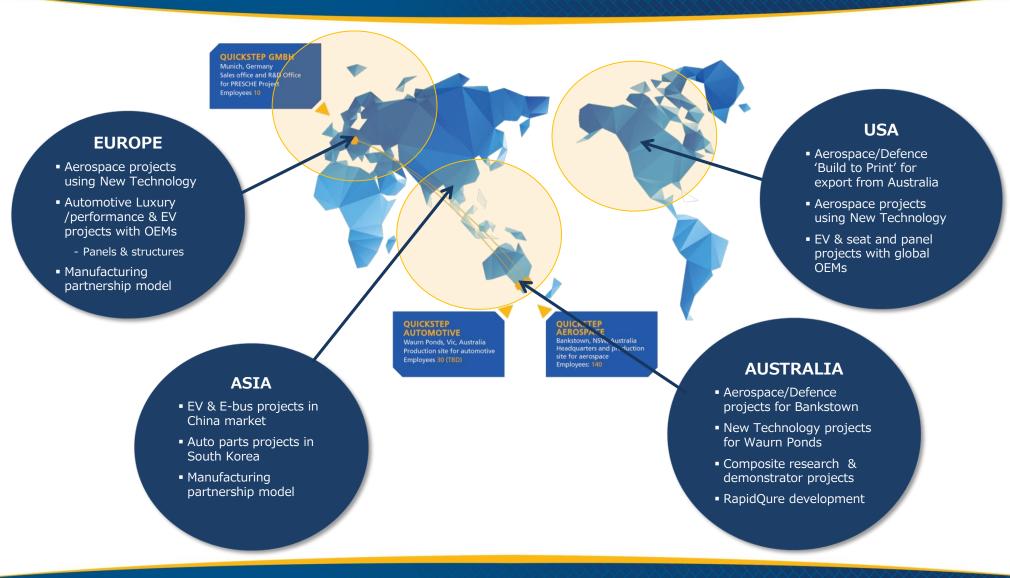




- » Resin Spray Transfer (RST) for cost effective combining of dry fibre & resin to reduce cost
- » **Q**ure Out Of Autoclave (OOA) Curing solution
- » Reduces processing time & investment costs
- » Delivers high quality components, core structural parts/assemblies
- » Parts manufacturing contracts already secured
- » RapidQure Next generation of development

# Quickstep – Target Markets







### **FY16 Full Year Results**

# Quickstep - FY16 Financial Highlights



#### Record sales of A\$50.1 million in FY16, up 27% y.o.y., driven by Aerospace Manufacturing

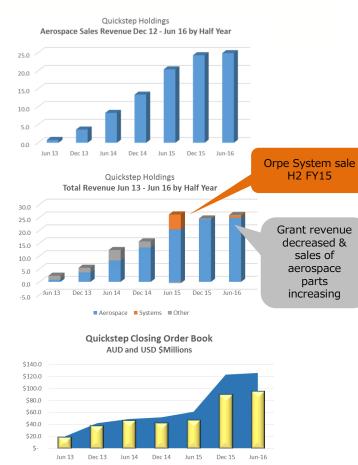
#### EBIT pre R&D & significant items of A\$4.0 million

# » Aerospace Manufacturing continuing to drive sales revenue growth & EBIT

- 35 ship-sets to Lockheed Martin for C-130J
- 590 JSF parts delivered to Northrop Grumman & BAE Systems
- Aerospace manufacturing FY16 sales A\$49.2m, an increase of 46% versus FY15
- Aerospace Manufacturing gross profit increase of 49% versus FY15

#### » Strong progress in New Technology development

- R&D investment boosted to A\$3.5m, up from A\$2.1m
- Ford carbon fibre air intake duct program commenced
- First Hawkei body panels supplied to Thales
- Development project commenced on Light Aircraft parts
- MoU signed with DCNS for defence marine parts
- Several development projects commenced
- » Closing order book 30 June 2016 in excess of A\$125 million



■ AUD millions ■ USD millions

### FY16 Financial Performance



AUD millions	FY16	FY15	\$ Var	% Change	
Revenue	\$50.1	\$39.5	\$10.6	27%	
Gross Profit	\$10.4	\$7.0	\$3.5	50%	
Earnings before R&D expenditure, interest, tax and significant items	\$4.0	\$1.3	\$2.7	200%	
R&D/New Technology costs	\$(3.5)	\$(2.1)	\$(1.4)	70%	
EBIT pre Significant Items	\$0.5 \$(0.7)		\$1.2	up	
Net financing Costs	\$(2.1)	\$(3.2)	\$1.1	-35%	
Significant Items	\$(4.2)	\$0.0	\$(4.2)	n/a	
Net Loss after tax	\$(5.8)	\$(3.9)	\$(1.8)	-47%	

Total revenue growth of 27% was driven by Aerospace Manufacturing with capital projects continuing to provide further capacity and efficiencies.

Gross Profit growth doubled the pace of revenue, growing by 50%.

R&D and New Technology spend was boosted by \$1.4m to move from pure R&D to product development and commercialisation of Qure and RST.

The Aerospace Manufacturing business is profitable with continuing investment in R&D and New Technology.

Significant items of \$4.2m were recognised in FY16 for Vertical Tail startup, restructuring of the management team, German indirect taxes and financing costs.

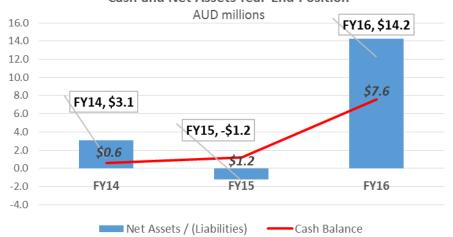
Net assets finished FY16 at \$14.2 million, a strong position post the FY16 capital raise, with closing cash of \$7.6 million.

Capital raise net funds of \$20.9 million were used to pay down short-term debt, fund R&D, provide capital investment and fund working capital for Aerospace Manufacturing's growth.

FY16 cash was impacted by an increase in inventory of \$5.9 million from FY15. This inventory increase was due to Aerospace manufacturing sales growth (\$3.0m), KIST project (\$0.7m) and safety stock held during the implementation of capital relating to capital projects at Bankstown (\$2.0m).

Cash is expected close higher than June 2016 with inventory expected to reduce by \$1m in Q1 and a further \$1m in Q2 FY17.

#### Cash and Net Assets Year-End Position



# **Segment Information**



#### **Aerospace Manufacturing**

AUD millions	FY16	FY15		
Revenue	\$49.2	\$33.8		
Other Income	\$0.3	\$0.0		
EBIT pre Significant Items	\$5.3	\$(0.4)		
Segment Profit/(Loss)	\$1.5	\$(3.6)		
Net Assets	\$14.4	\$(2.1)		

- » Revenue increased by 46% with 590 JSF parts (prior year 466) and 35 C-130 shipsets (prior year 31).
- » VT qualification completed, with 20 parts delivered in FY16 and learning curve costs of \$0.6m incurred.
- » EBIT pre Significant Items of \$5.3 million (11% to revenue).
- » Capital investment undertaken to increase production capacity to more than 100 JSF parts per month.
- Inventory build of \$5m to support growth and safety stock for capex, with a \$2 million reduction expected by December 2016.
- » Profitable segment with booked and additional growth opportunities to further improve profitability.

#### **New Technology**

AUD millions	FY16	FY15		
Revenue	\$0.9	\$5.8		
Other Income	\$0.1	\$1.8		
EBIT pre Significant Items	\$(4.8)	\$(0.3)		
Segment Profit/(Loss)	\$(7.3)	\$(0.3)		
Net Assets	\$(0.2)	\$0.9		

- » Income in FY15 related to the Orpe system sale.
- » FY16 revenue related to Ford project, initial Thales Hawkei production and the final 5% of Orpe.
- The new R&D and manufacturing facility was set up at Waurn Ponds.
- » Other Income reduced. \$1.8m was received as cash in the prior year relating to R&D tax incentives, however this is no longer available as a cash benefit as total Group sales are above \$20m.
- Facilities, teams and resources in place to deliver New Technology product strategy

# Quickstep – Achievement of FY16 Targets



\$3M capital installed at Bankstown in FY16

#### **Aerospace Manufacturing**

- » Deliver sales revenue in the order of \$48.8M \$50.1m in FY16 versus \$39.5m in FY15
- » Install additional capital to support customer volume increases
- » Delivered all customer orders on time & to required quality 
  Accepted awaiting final shipment
- » Secure new contracts for aerospace/defence production parts 🗶 Under development Long lead timing

#### **New Technology**

- » Establish production-ready manufacturing operation in Waurn Ponds 🗸 Established & now operational
- » Commence first production Automotive contract with Ford V Production commenced in Feb '16
- » Supply Thales with 10 sets of prototype parts for Hawkei program 10 sets supplied by Aug '16
- » Quote a number of niche programs for supply in Australia V Several development projects underway
- » Identified opportunities for composite supply internationally 

  KIST project; DCNS MoU; Other markets
- » Establish the Global R&D & Technical Centre at Deakin's campus 

  Established in Nov '15 & fully staffed
- » Commence development of RapidQure for higher volume production Commenced first stage KIST Jan 17

# Quickstep - Experienced Management Team



- » Newly formed strong & experienced management team, with extensive aerospace & automotive manufacturing experience
- » Significant experience in technology deployment, establishing & running manufacturing facilities in Australia & globally

#### David Marino Managing Director & CEO

- » Joined Quickstep in Feb 2015 as CEO
- » Previously COO Futuris Automotive; led team of 1,600; responsible for businesses in Australia, Thailand, China, USA

#### Andrew Crane Chief Financial Officer

- » Joined Quickstep in September 2015
- » Previously GM, Finance & Commercial for GWA & CFO for SCA Hygiene Aust

#### Kevin Boyle Chief Operating Officer

- » Extensive experience in the automotive sector in Australia & overseas
- » Responsible for development & performance of all Quickstep operations

### Jacque Courtney-Pittman Executive General Manager - HR

- » Experienced professional, joined in 2016
- Has held a number of senior & executive roles in both listed & private companies



- » Joined Quickstep in 2016, after 35 years in automotive sector
- » Previously with Futuris Automotive



Tim Olding Vice President – Systems

- Appointed in February 2015; 25 years' automotive industry experience
- years at GM, culminating as Managing Engineer of Advanced Vehicle Development





Michael Hau

Director, European Operations

- » Joined Quickstep in 2016, focused on business growth in the European markets
- » Previous aerospace & materials experience





Michael Schramko Vice President – Operations

- » Joined Quickstep in 2011 as Vice President, Manufacturing & Operations
- » Aerospace experience includes Airbus (UK); Hawker De Havilland & Boeing





John Johnson Vice President - Commercial

- » Joined in 2009, responsible for all commercial & administration activities
- » Extensive aerospace & defence experience with Boeing, ASTA & BAE







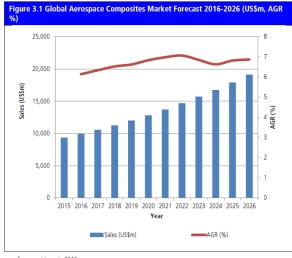
**Aerospace Manufacturing – Status and Future Strategy** 

# Aerospace Manufacturing -Global Composites Market Quickstep

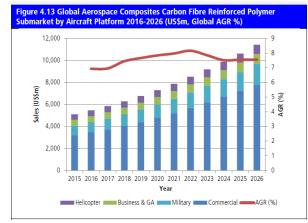
- » Global aerospace composites market is valued at US\$9.95bn in 2016 growing to US\$19.13bn in 2026 at CAGR of 6.8%
- » Aerospace composites market is segmented into four major sub-sectors
  - Carbon Fibre Reinforced Polymers (CFRP)
  - Glass Fibre Reinforced Polymers (GFRP)
  - Aramid Fibres Reinforced Polymers
  - Ceramic Matrix Composites (CMC)
- » CFRP is the largest sub-sector in aerospace, worth US\$5.46bn in 2016 growing to US\$11.41bn in 2026 at CAGR of 7.6%
- » CFRP has become the composite of choice in the aerospace sector
  - Traditionally used in wings & tails sections of aircraft
  - Now extending to other structures & components
- » Aerospace market is made up of four aircraft sectors using CFRP, with commercial being the largest

Commercial – US\$3.46bn in 2016 growing to US7.81bn by 2026
Military - US\$0.91bn in 2016 growing to US1.83bn by 2026
GA - US\$0.56bn in 2016 growing to US0.92bn by 2026
Helicopter - US\$0.52bn in 2016 growing to US0.85bn by 2026

Source: visiongain 2016



Source: visiongain 2016



Source: visiongain 2016

# Quickstep - Contracted Aerospace Projects



#### JSF F-35 Lightning II Program

- » Quickstep is a significant composites supplier to the estimated US\$382 Billion JSF Program
- » Northrop Grumman (A\$700m sales over program life)
  - Doors & panels
  - Lower side skins
  - Maintenance access panels
  - Fuel tank cover
  - Lower skin
- » BAE Systems (A\$139m sales over program Life)
  - Vertical Tail Spars
  - Skins
  - Fairings
- » Components are supplied from Bankstown, Australia to all JSF aircraft globally



#### **Lockheed Martin C-130J Contract**

- » Quickstep selected to manufacture wing flaps for C-130J military transport aircraft in 2012. Won this contract against global competition
- » First delivery made in December 2013
- » Overall agreement valued at US\$75-\$100m to Quickstep over five years at a rate of 2 ship sets a month
- » Additional requirements for spare parts required on as needs basis
- » Investment in Capital for robotic drilling and increased efficiency commissioning December 2016
- » Components are supplied from Bankstown, Australia to all C-130J aircraft globally



## Aerospace Manufacturing



#### **Significant Capital Investment Completed**

- Advanced Manufacturing Investment in excess of A\$28m in capital for both JSF & C-130J programs completed
- Further capital investment in key advanced manufacturing processes due for completion in CY16

#### **Opportunity for Growth**

- From January 2017 current production footprint averages 60% utilisation (2 shift 5 day basis)
- Aerospace manufacturing FY16 sales A\$49.2m with expected 10% CAGR based on secured contracts over next 5 years (based on customer forecast volume) with significant step growth in FY18/FY19 period
- Full 3 shift 6 day utilisation will accommodate growth rates of >15% CAGR with limited capital investment
- Australian government purchases identified in Defence White Paper provides significant opportunities for Australian supplier involvement
- Increased content opportunities on JSF and C-130J with existing customers
- MoU signed with DCNS Group (France) for SEA 1000 program
- New project opportunities actively in discussion with existing and new Defence Contractors











**New Technology – Patented Solutions** 

# New Technology – Proprietary Processes







#### Resin Spray Transfer (RST) - Lay-up

- » Spray or deposit resin onto tool
- » Pick & place 3D dry fibre preform onto sprayed resin
- » Vacuum bag the resin / preform layup
- » Cure
- Demoulding

#### **Benefits**

- » Automated process
- » Faster processing times
- » Resin rich surface for exterior panels
- Surface finish
- » Reduced material costs
- » Reduced tooling costs
- » Paintability



#### **Qure Process – Moulding / Curing**

- » Fast curing of composite using fluid heat transfer
- » Turnkey manufacturing solutions for Aerospace, Defence & Automotive business clients
- » Significant advantages over traditional industry-based manufacturing techniques

#### **Benefits**

- » Reduced production time
- » Greater design flexibility
- » Better end-product technical characteristics
- » Reduced capital investment
- » Reduced energy consumption
- » Lower tooling costs
- » Greater control over cure cycle

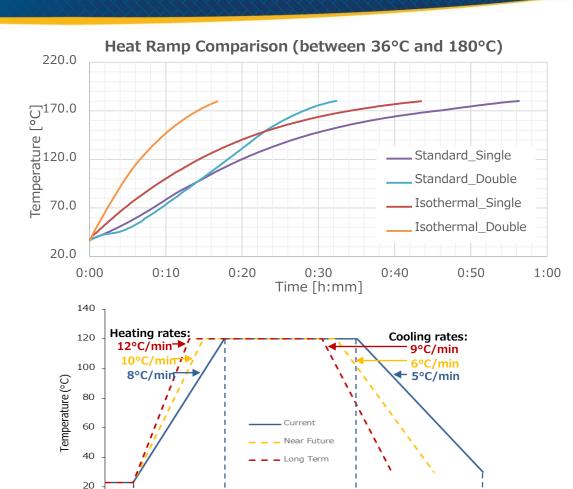
## Qure – Isothermal machine for Faster Curing



# Substantial progress made on increasing the heating rate for our Qure technology

- » Isothermal machine halves time taken to reach the target cure temperature
- » In conjunction with rapid curing resins, Isothermal Qure will allow a 30 minute cure time
- » Fast heat up rates are required with strong interest in the aerospace industry to address high production rates for next generation aircraft where existing autoclave cure rates are typically 8 hours





Dwell

30 Time (minutes)

20

Heat up

10

0

60

Cool down

50

40

# RST used in production, improving takt time



# Quickstep has now started using its patented RST process for production projects

- » RST is operational in Waurn Ponds facility
- » Now being used in the manufacture of body parts for the Thales Hawkei military vehicle program
- » Quickstep's product development team is now focused on improving process through delivery of:
  - » A range of RST resins to suit different product categories and optimise mixing and pumping system solutions
  - » Optimised fibre solutions to improve "wet out" and resin impregnation for product
  - Tooling solutions to reduce manufacturing time through multi cavity options under a single cure bladder
  - » Preform technology to support improving cure cycles



Bonnet tool in RST spray booth



Finished Thales bonnet manufactured using RST

# New Technology – R&D and Engineering



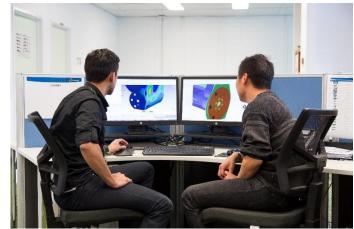
Quickstep continues to enhance its composite engineering and manufacturing technology capability

#### **Engineering Full Service Supply**

- » Investment in developing full service engineering supply solutions
  - 30 Technical and process manufacturing staff working on New Technology product development and project deployment in Waurn Ponds and Germany
  - Optimised materials for customer required specifications
  - Optimised low cost tooling designs with speed to market
  - Finite Element Analysis capability for part optimisation
  - Manufacturing process and capital design to suit part requirements

#### RapidQure Process

- » Next generation **Q**ure process capable of mass production (>30,000 parts p.a.)
- » Line balanced manufacturing solutions in progress with key customers to achieve required volume performance
- » Product Quality and consistency programs in development to ensure part capability at accelerated rates

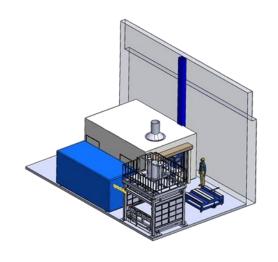


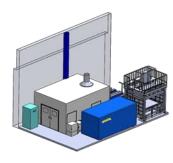


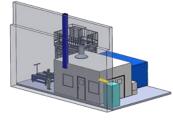
# New Technology – KIST Contract



- » KIST (Korea Institute of Science and Technology) contract secured by Quickstep in early 2016
  - » Supply of RST cell & Qure machine to KIST by end-2016
  - » Machine design, development and manufacture in progress utilising latest machine technologies for optimised manufacturing time
- » Manufacturing system for KIST being optimised for niche-to medium-volume automotive industry production
  - » Contract will drive further development of RST & Qure systems with specific Korean customers for higher volume production
  - » Will deliver 30 minute Qure time with A-Class finish
  - » Opens up opportunities for Quickstep to partner and manufacture in one of the world's largest automotive production markets











**New Technology – Market and Strategy** 

# New Technology -Global Automotive Composites



# » Global automotive composites market is valued at US\$12.1bn in 2016

- Forecast to grow at CAGR of 9.8% through to 2026
- Market forecast to be worth US\$30.9bn in 2026

#### » Market growth driven by number of factors

- Increasingly demanding CO2 emissions regulations
- Increased demand for hybrid & electric vehicles globally
- Decreases in material & process costs of composites

# » Automotive composites market is segmented into three major sub-sectors

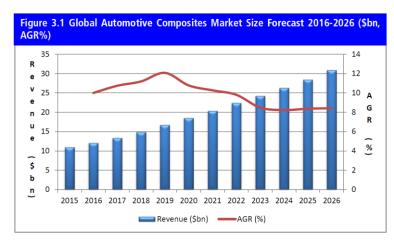
 Polymer Matrix Composites (PMC); Metal Matrix Composites (MMC); Ceramic Matrix Composites (CMC)

# » PMC is the largest sub-sector in automotive, worth US\$9.71bn in 2016

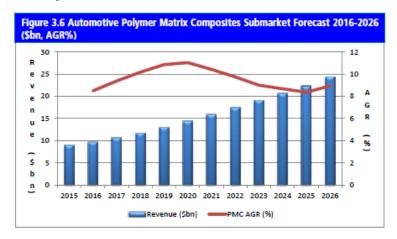
- Forecast to grow at CAGR of 10.4% through to 2026
- Market forecast to be worth US\$24.4bn in 2026

#### » Carbon Fibre Reinforced Polymer (CFRP) is the major growth segment in PMC, valued at US\$3.4bn in 2016

- Forecast to grow at CAGR of 15.7% through to 2026
- Market forecast to be worth US\$14.58bn in 2026
- CFRP will represent 59.6% of PMC sub-sector by 2026



Source: Visiongain 2016



Source: Visiongain 2016

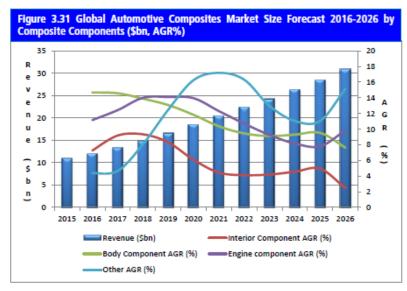
Source: visiongain 2016

# Automotive Composites Market by Product



- » Automotive composites market is made up of four product groupings
  - **Interior components**: seats, door panels, Instrument Panels, headliners, floor systems, boot trim etc.
  - **Body components**: chassis, body panels, bonnets, bootlids, doors, load-floors, bumpers
  - **Engine components**: driveshaft, engine insulation & covers, gearbox components, differentials
  - **Other components**: suspension parts, tyres, petrol & CNC tanks etc.
- » Interior & Body components are the largest segments, with 62% combined share
  - Interiors using a range of composite materials
  - Body parts are heavy & provide significant weight saving opportunities to OEMs
- Interiors is a large segment for composites, valued at US\$3.92bn in 2016 and forecast to grow to US\$7.05bn by 2026
- » Body parts is the major growth segment for composites, worth US\$3.59bn in 2016 and forecast to grow to US\$10.9bn by 2026

Source: visiongain 2016



Source: Visiongain 2016

Table 3.24 Global Automotive Composites Market Size Forecast 2016-2026 by Composite Components (\$bn, AGR%)												
Revenues (\$bn)	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Interior Components	3.65	3.92	4.28	4.68	5.07	5.38	5.62	5.85	6.09	6.37	6.69	7.05
AGR(%)		7.3	9.2	9.3	8.3	6.1	4.5	4.1	4.2	4.6	4.9	5.5
<b>Body Components</b>	3.13	3.59	4.11	4.68	5.29	5.92	6.53	7.15	7.80	8.52	9.34	10.05
AGR(%)		14.7	14.6	13.9	13.1	11.8	10.4	9.5	9.1	9.3	9.5	7.6
Engine & Drivetrain	2.24	2.49	2.80	3.19	3.64	4.15	4.66	5.16	5.64	6.10	6.58	7.02
AGR(%)		11.2	12.4	14.0	14.1	14.0	12.3	10.7	9.3	8.2	7.8	6.7
Other Components	2.01	2.10	2.19	2.37	2.67	3.10	3.63	4.23	4.77	5.30	5.89	6.78
AGR(%)		4.4	4.7	8.1	12.5	16.3	17.2	16.3	13.0	11.0	11.0	15.1
TOTAL	11.03	12.09	13.38	14.92	16.67	18.54	20.44	22.38	24.31	26.30	28.49	30.90

Source: Visiongain 2016

### **Automotive Strategy**



- » Quickstep is shifting its New Technology segment from pure R&D and product development
- This also aligns with a shift from capital supplier into a volume parts manufacture globally
- » Build full service capability for each customer in design, materials development, and optimised manufacturing process definition to tailor solutions to customers needs
- » Develop demonstrator parts and provide run at rate trials to establish quality performance of targeted panel and structure components in Waurn Ponds and Germany on existing capital
- » Established product development programs with key customers from Australia and Europe development base
- » Commence and win supply of Automotive contracts (eg. Ford) at niche volumes to establish Automotive composite manufacturing quality and rate performance
- » Export from Australia for smaller volumes
- » Deploy capital in country where contract volumes will support



Engine compartment component developed for Ford, part weight reduced by 48%, using carbon fibre to replace thermoplastics



# New Technology - Automotive Customers



# Small Cars & Electric Vehicles

(Closures & Structural Parts)



- Vehicles requiring lightweighting for improved driving range & performance
- Focus on providing cost effective solutions for lower cost vehicles
- Strong focus on large structural parts to reduce vehicle weight

# Performance & Luxury Vehicles

(Class A & Structural Parts)



- Number of luxury & performance vehicles utilising CFRP components
- Focus niche volume programs for performance vehicles
- Qualification of materials & Quickstep processes with vehicle manufacturers

# Trucks & Transit Vehicles

(Structural Parts & Large Panels)



- Lightweighting of structural parts to reduce vehicle weight & improve vehicle driving & towing performance
- Replacement of heavy steel parts with CFRP composite components
- Focus on beams, panels & assemblies

## New Technology - Automotive Products



# **Lightweight Sandwich/Core Structures**

(Class-A Surfaces)



- **Q**ure low-medium pressure cure process protects core/sandwich structure
  - Bonnets, decklids, door skins
- Prepreg or RST solutions for 'Class A' surface finish
- Suits low-medium volume production

#### Lightweight Structural Parts (Structural Interiors)



- Structural interior parts
- Focus on lower volume niche programs for export
- Significant weight savings & greater strength compared to steel

#### Lightweight Structural Body Parts

(Sound Absorptive)



- Parts with relatively flat, large surface areas & NVH requirements
- Processes provide cost benefits for automotive companies
- Targeting non-global platform models

### Automotive Products – Seat Structures



#### **Global Market**

- » Global seat structures market ~ US\$16bn p.a.
  - ~91.4m seat frame sets to OEMs globally in CY2016 (Source: IHS 2016)
- » Lighter-weight seats particularly relevant for:
  - Luxury & performance vehicles; SUVs; Electric Vehicles

#### **Project Scope**

- » Design & development of composite structures
  - Structural requirements from OEM end-user
  - Quality levels (Class A) Painted/unpainted
- » Optimised composite manufacturing solution
  - RapidQure process solution
  - Meet medium-level production volumes

#### **In Development**

- » Integrated front seat back Engineered solution
  - Collaboration with a Tier One supplier
- » Rear seat structure Engineered solution
  - Substitution of metal with composite structure
  - Collaboration with global OEM on 2<sup>nd</sup> & 3<sup>rd</sup> row seats





Composite Front Seat Back Structures manufactured at Ouickstep's Waurn Ponds facility



Metal Rear Seat Structures - Engineered in Composites

## Automotive Products – Body Panels



#### **Global Market**

- » Body panels represent ~30% vehicle's weight
  - Additional 20% weight associated with chassis system
- » Light-weight panels particularly relevant for:
  - Luxury & performance vehicles (10.9m vehicles p.a. globally)
  - Electric vehicles, SUVs, Crossovers & Heavy trucks

#### **Project Scope**

- » Design & development panels & closures
  - Structural requirements from OEM end-user
  - Quality levels (Class A) Painted/unpainted
- » Optimised composite manufacturing solution
  - Application of RapidQure process solution
  - Meet medium-level production volumes
  - Materials, process, tooling & equipment
  - 'Asset Light' model for supply in market

#### In Development

- » Composite front fender engineered solution
  - Collaboration with a European OEM
- » Composite body panel engineered solution
  - Collaboration with two Chinese EV OEMs
  - Engineering project with global vehicle OEM



Composite Front Fender development program



Demonstrator mini bonnet developed at Waurn Ponds facility using Oure and RST Technology

## New Technology - Aerospace Customers



#### Space & Exploration Aircraft

(Unmanned)



- Use of Qure process to manufacture spacecraft & UAV parts – i.e. ORPE
- Focus on supply to low-medium volume production customers
- Customers potentially in developing markets – i.e. Russia, China, India

# Light & Sports Aircraft

(Small to medium size)



- Use of Qure process to manufacture light & sports aircraft components
- Flexible manufacturing solution for low volume multiple tooling opportunities
- Exploring opportunities in both developing & mature markets

# Defence & Commercial Aircraft

(Large global platforms)



- Qualification of **Q**ure with Defence & Commercial producers
- Use of Qure process to manufacture parts for large PRIMEs & Tier 1 suppliers
- Identify opportunities for Rapid**Q**ure in the aerospace & defence sectors
- Manufacturing of parts in-house; outside Australia in asset light model

# Aerospace Products – Satellite shields



#### Quickstep first Aerospace parts using Qure machine technology

#### **ORPE Technologiya**

- » First commercial sale of Qure technology achieved in FY15
  - Integrated, assembled, tested and approved by customer
  - Delivery completed in FY16
- » Significant cost savings for customer
  - Estimated at 10% of the capital cost of traditional Autoclave process
- » Strong endorsement of Quickstep's Qure process
- » Parallel Integration of two Qure 250kW machines delivering and overall composite part (satellite shield) on 6m X 4m tool.
- » Technology shown to be scalable for large single cure products



Qure machine for 6x4m satellite shield for ORPE producing parts at Quickstep Germany

# Aerospace Products – Light Aircraft Skins



#### **Global Market**

- » Relatively new segment, small, simple to fly & must meet certain regulations
  - Market for very light aircraft & Light-Sport-type aircraft is ~3,000 units p.a. worldwide
- » Number of LA producers, producing between 20-200 aircraft p.a.
  - Emerging players, producing higher volumes

#### **Value Proposition**

- » Segment fits with Quickstep's current state of technology commercialisation & cycle times
  - Low/niche volume production of skins / flat parts
  - Weight restrictions see CFRP as material of choice
- » **Q**ure has volume advantages over Autoclave
  - Ability to produce up to 20k flying parts p.a.
  - Part cost saving to producer in vicinity of 30%

#### **Current Activities**

- » Demonstrator Development part manufacture
  - Testing program for laminate quality and specification requirements under review
  - Discussions underway with other aircraft companies



Demonstrator skin developed & manufactured for LA producer

# Quickstep – FY17 Priorities & Targets



#### » Aerospace Manufacturing

- Complete capital investment plan to support growth
- Leverage existing customer relationships on new project opportunities
- Surpass volumes of 100 parts per month for JSF
- Improve manufacturing efficiencies and reduce inventory post capital installation
- Deliver new customer build-to-print programs

#### New Technology

- Deliver Qure & RST to KIST, with 30 minute part cure time & Class A surface performance
- Work with global customers on product development programs & demonstrator parts for future contracts
- Continue to grow engineering & design capabilities to deliver fullservice supply to growing customer base
- Win contracts for target products
- Match material & process technologies to meet increasing rate and performance requirements at optimised costs
- Work with partners (Deakin, CSIRO, key suppliers) on material science programs
- Continue commercialisation of New Technology manufacturing through maturing of RapidQure process





## Quickstep – Summary



# Advanced Manufacturing, Smart Technology in one Quickstep

- » Carbon fibre composites market is growing Aerospace & Automotive
- » Long term Aerospace manufacturing contracts (JSF & C-130J) secured
- » Threefold JSF growth expected from FY16 to FY19
- » Capacity for growth in Aerospace Manufacturing from invested capital
- » Waurn Ponds new facility now fully commissioned with new product development projects underway with global OEMs & Partners
- » Disruptive Manufacturing Technologies (Qure & RST) in commercialisation
- » New Technology accepted for component manufacture Hawkei program
- » New Technology accepted for equipment supply ORPE & KIST programs
- » Global Automotive component supply OEM (Ford) in progress
- » Strong management team in place to deliver Quickstep's strategy

