



MOQ Limited ASX:MOQ

FINANCIAL RESULTS FY 2016

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MOQ COMPANY OVERVIEW

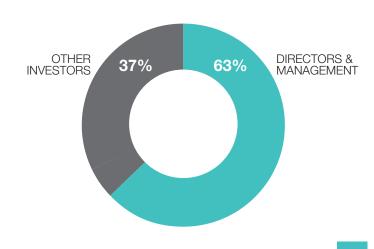


Strategy to build, develop and acquire complementary Cloud-focused technology businesses to capitalise on the emerging digital economy

- MOQ is a global award winning, cloud focused technology company with over 200 employees, providing technical solutions, managed services and owns its own commercialised IP
- Building an integrated cloud based services offering from both organic and acquisitive growth
- FY16 was a year of consolidating and integrating acquired businesses, Technology Effect, Breeze, Tetran and Skoolbag and investing for future growth
- Strategic focus on growing recurring revenue via managed services and commercialised IP such as the Skoolbag Software-as-a-Service (SaaS) product
- Strong momentum into Q1 and targeting \$50-\$55m revenue in FY17 (25% recurring)

ASX	MOQ
52 Week Share Price	\$0.22 - \$0.40
Shares on Issue	154.7 million
Market Cap*	\$38.7 million
Cash*	\$5.04 million

Shareholders



LEADERSHIP TEAM



Highly credentialed leadership team with a proven track record



David Shein Non-Executive Chairman

- Established Com Tech Communications and built it to revenues of \$700m, 1,400 employees (Acquired by Dimension Data, 2001)
- Chairman & founding investor of Macromatix (Sold to TPG Ventures, 2012). Invests in and mentors early stage technology companies, many of which have been successfully exited



Nicki Page Exec Director / CEO

- 20+ years in IT in both UK and Australia as a Computer Scientist
- Background in Technical and Sales with companies such as KAZ Computing and Microsoft
- 2014 ARN Women in ICT Entrepreneur of the year



Joe D'Addio
Exec Director /
MD

- 35+ years in IT prof. services, technology consulting, system and network engineering
- Held key management & director positions building and leading IT businesses with Com Tech Communications, Dimension Data and cofounded Technology Effect



Scott McPherson
Exec Director /
Director Solutions

- 20+ years experience at Com Tech Communications, Dimension Data
- Started as a systems engineer, transitioned into a solutions architect and then into practice management. Co-founded Technology Effect



Don Francis
Exec Director /
COO

- 20+ years experience in IT industry with focus on managed services
- Holds key management & director positions including co-founding TETRAN and expanding the business globally by setting up Sri Lanka Centre of Excellence, Singapore and New Zealand operations

MOQ FY16 OPERATIONAL HIGHLIGHTS



A year of consolidation and investment to build a platform for growth

Acquisition of

Founding acquisitions of Technology Effect and Breeze





Businesses integrated to form MOQdigital, key hires made and Brisbane branch relocated to larger premises



MOQdigital awarded Cisco innovation partner of the year award



Skoolbag, a Software

as a Service (SaaS)

platform entrenched

in education sector

Acquisition of TETRAN, a managed services provider, highly synergistic with MOQdigital's QLD business, bringing immediate scale to the NSW operations



MOQdigital awarded Microsoft Australia Partner of the Year Award

Continued Integration of TETRAN into MOQdigital

- Revenue synergies through enhanced capabilities and merged client bases
- Cost synergies through consolidation and optimisation of services

Further investment into Skoolbag product roadmap, channels and verticals

- Leverage existing MOQ IP in the education sector
- Operational synergies from MOQdigital development expertise and Sri Lanka Centre of Excellence

MOQ STRATEGIC FOCUS



Transitioning along the 'Cloud Services Value Chain'



- Systems Integrator offering bundled client solutions (consulting and technology sales)
- Technology sales includes mainly high-end equipment, software, associated licenses and maintenance sold as part of a broader solution.
- Specialists in consulting, systems integration and application development to assist clients with strategy, architectural design, development and implementation of hybrid cloud ICT solutions.
- · Outsourced managed services, operational, support and ICT management with focus on key verticals (incl. education, financial services, tourism, health and resources)
- 24/7 managed services operations with international footprint
- The Sri Lanka Centre of Excellence (CoE) provides highly skilled resources at significantly improved margins

- Repeatable commercialised IP, for example Skoolbag and IoT Central/CDM
- Skoolbag is an entrenched product in the education sector with over 2,600 customers and over 1,000,000 end users

MOQ LIMITED, AUGUST 2016

MOQDIGITAL BUSINESS UPDATE



Loyal customer base with high retention and broad spread





























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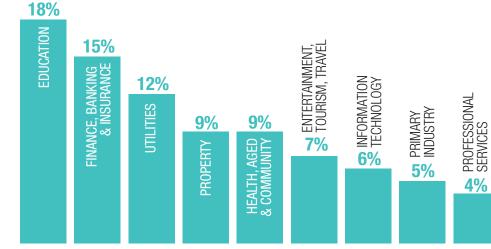


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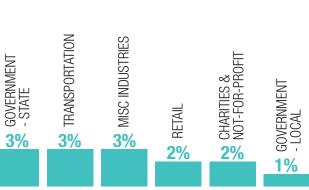
REVENUE BY SECTOR



MOQdigital is an agile Systems Integrator that delivers technical solutions and drives outcomes for customers in a new digital world.

- Provides consulting, integration, managed services and specialised IP across infrastructure, applications and data.
- Global business with over 200 employees in total, located across NSW, QLD, VIC, New Zealand and Sri Lanka
- TETRAN merge brings immediate scale to MOQdigital's **NSW** operations
- The Sri Lanka Centre of Excellence (CoE) provides highly skilled resources at significantly improved margins

In 1Q17 MOQdigital has secured new opportunities as a direct result of new capabilities from the TETRAN merge



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SKOOLBAG BUSINESS UPDATE



- Market leading Software-as-a-Service (SaaS) product in the Education sector, MOQ's largest industry sector by revenue
- Annuity revenue across a diversified subscriber base
- Total revenue in FY16 of \$1.55m¹ (c.63% recurring)
- Skoolbag has continued to grow its subscriber base and now has over 2,600 customers/institutions and over 1,000,000 end users
- Investing in developing product revenue by adding functionality, expanding geographically and targeting new industry verticals









- New features and services
- Compelling development/distribution platform. Add higher value offerings through development of proprietary features and through joint ventures/partnerships with 3rd party bolt-on services.
- Expand geographic reach
- Majority of customers are based in Australia. Have commenced marketing/co-selling the platform to additional geographies.
- Industry vertical products
- Skoolbag entrenched in primary/ secondary education market in Australia. Now targeting sports clubs, higher/ vocational education and corporates. Sportsbag product used by the Australian Olympic Committee and all Australian Olympic Athletes during the Rio Olympics.

Notes

^{1.} Pro-forma FY16, unaudited and based on new straight line accounting recognition principles. Pro-forma-FY16 unaudited revenue was \$2.08m (69% recurring) based on Skoolbag's previous accounting recognition principles. The pro-forma FY16 information contained herein has been provided by the vendors of Skoolbag to MOQ. The Directors of MOQ have not independently verified the accuracy of the information and do not accept any responsibility for its inaccuracy, misstatement or any omission of any nature whatsoever in relation thereto.

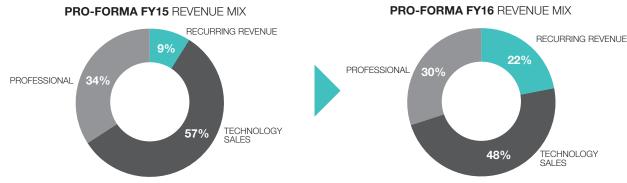
FY16 RESULTS



MOQ Limited Financial Summary \$'000'	FY16 Statutory ²	FY16 Pro-Forma ³	FY15 Pro-Forma⁵	V ar (%)
Revenue	33,934	43,330	29,676	46%
Recurring Revenue	4,828	9,563	2,717	252%
Technology Sales	18,365	20,810	16,801	24%
Professional	10,741	12,957	10,158	28%
Gross Margin	5,963	10,738	6,267	71%
Recurring	1,778	4,644		
Technology	3,221	3,819		
Professional	964	2,275		
EBITDA⁴	(547)	1,700	1,049	
Adjustments for investments/ non-recurring costs	1,359	1,359	200	
Underlying EBITDA	812	3,059	1,249	145%

Notes:

- 1. Financials are unaudited
- 2. FY16 statutory results only incorporate Skoolbag and TETRAN performance from the point of acquisition, being 12th April and 23rd May 2016 respectively 3. FY16 Pro-forma results include full year performance of Skoolbag and Tetran. The information contained herein has been provided by the vendors of Skoolbag and Tetran to MOQ. The Directors of MOQ have not independently verified the accuracy of the information and do not accept any responsibility for its inaccuracy, misstatement or any omission of any nature whatsoever in relation thereto.
- 4. FY16 EBITDA excludes \$1.359m of non-recurring costs, including \$400k Due diligence and acquisition costs, \$164k integration costs, \$280k in one-off project write-downs, \$306k of restructuring costs and \$209k of a non-cash adjustment to Long Service Leave provisions through adoption of a more conservative policy
- 5. FY15 Pro-forma results exclude goodwill impairment from June 2015 acquisitions of Technology Effect and Breeze and FY15 Underlying EBITDA normalised for one-off merger and transaction related expenditure of \$200k



FY16 IN CONTEXT

- Invested in building the MOQdigital business
- Acquired Skoolbag and TETRAN
- Raised \$9m to fund the acquisitions
- Integration of acquisitions well underway
- MOQdigital now scalable in NSW/QLD with SriLanka Centre of Excellence (CoE)
- Commercialised IP bolstered with Skoolbag Software-as-a-Service (SaaS) offering
- There has been a lag in the investment to translate into earnings momentum
- Strong start to FY17 and targeting revenue in FY17 of \$50-\$55m (25% recurring)
- Business now well placed to achieve target margins in FY17

MOQ OUTLOOK



MOQ is focused on profitability in FY17

- Targeting revenue of \$50m \$55m in FY17
- Targeting gross margins in FY17 as outlined below



Usually an integrated sale with overall GM of c.22%-25%

- Managed Services, Skoolbag provide scalable model and margins have the potential to improve substantially with additional revenue
- MOQ is targeting recurring revenue of circa 25% (up from circa 11% in FY16)
- Opex in FY17 is expected to be between \$7.8m to \$8.2m*

^{*}Excluding MOQ Group overheads

MOQ REMAINS ACQUISITIVE





Profitable, cash flow positive, growth businesses



Earnings accretive (target 4 to 6 times EBTIDA), vendor/key management retention and alignment via MOQ shares



Like-minded culture, complementary skillsets



and New Zealand
presence
with strong
technology
vendor
partnerships
and revenue
synergies across
client bases

Expand Australia



Key themes

- managed services
- education
- Internet of things (IoT)
- big data
- data analytics
- business intelligence
- security



Add recurring revenue via Product (Software as a Service), managed services

SUMMARY



- FY16 was a year of consolidating, integrating and investing for future growth
- MOQ shifted higher up the value chain with strong contributions to recurring revenue
- MOQ offers exposure to the ongoing shift to the cloud and outsourcing
- Strong pipeline leading into Q1FY17 targeting revenue in FY17 of \$50-\$55 million (25% recurring)
- Managed services offer now highly scalable
- MOQ leverage Sri Lanka Centre of Excellence to improve margins
- Investing in developing Skoolbag product revenue by adding functionality, expanding geographically and targeting new industry verticals
- Targeting overall GM in FY17 of 22%-25%
- Management focused on increasing profitability in FY17



APPENDICES

MOQ NON-EXEC DIRECTORS





David Shein Non-Executive Chairman

- Established Com Tech
 Communications and built it to
 revenues of \$700m, 1,400
 employees (Acquired by
 Dimension Data, 2001)
- Chairman & founding investor of Macromatix (Sold to TPG Ventures, 2012). Invests in and mentors early stage technology companies, many of which have been successfully exited



Jonathan Pager Non-Exec Director

- 20+ years experience in advisory, Managing Director of Pager Partners Business Consultants and Pager Partners Corporate Advisory
- Currently Director of ASX-listed UCW Ltd (ASX:UCW), Noble Mineral Resources Ltd (ASX:NMG) & was more recently a director of AHAlife Holdings Ltd (ASX:AHL), Rhipe Ltd (ASX:RHP), Metalicity Ltd (ASX:MCT) and Prospect Resources Ltd (ASX:PSC)



Michael Pollak
Non-Exec Director

- 15+ years experience in audit, insolvency and corporate advisory
- Currently director of ASX-listed HJB Corp Ltd (ASX:HJB) and UCW Ltd (ASX:UCW), & was recently a director of Rhipe Ltd (ASX:RHP), Disruptive Investment Group Ltd (ASX:DVI), Prospect Resources Ltd (ASX:PSC) and Metalicity Ltd (ASX:MCT)



Joseph Fridman Non-Exec Director

- Co-founder and CEO of Monash Private Capital an independent principal investment and advisory firm
- Previously CFO of Investec Bank Australia and Chairman of the bank's Investment Committee, Joey brings a comprehensive mix of financial, strategic, operational, risk management and commercial skills



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