# trademe

Year end results 30 June 2016

Jon Macdonald Caroline Rawlinson Colin Rohloff CEO CFO IR

### Overview

Full year	Revenue \$218m	Expenses \$76m	EBITDA <sup>1</sup> \$140m	NPAT <sup>1</sup> \$83m	Dividend 16.8cps
YoY	+9.2%	+17.8%	+4.5%	+3.5%	+3.7%
H2	\$112m	\$38m	\$74m	\$44m	9.0cps
YoY	+9.4%	+16.9%	+6.4%	+6.5%	+5.9%

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Trade Me has returned to profit growth after a period of sustained investment.

Revenue was up 9.2% on the prior year, consistent with our five year CAGR of 8.9%. Growth of 9.4% in H2 was higher than that achieved in H1, with General Items demonstrating revenue growth for the first time in three years.

Expense growth rates continue to decline; H2 growth was 16.9% as we complete our recent period of investment.

EBITDA was up 4.5% on F16 and operating NPAT 3.5% for the full year driven by a solid H2 performance. Reported NPAT was down 6.5% on F15 due to FindSomeone impairment<sup>1</sup>.

A final dividend of 9.0cps will be paid in September (fully imputed). An interim dividend of 7.8cps was paid in March.

In F17 we expect total revenue to grow at a similar rate (in percentage terms) to that of F16. We expect expense growth for the F17 full year of circa 10% as our recent period of investment draws to completion. This will deliver year-on-year EBITDA and operating NPAT growth rates in excess of F16.



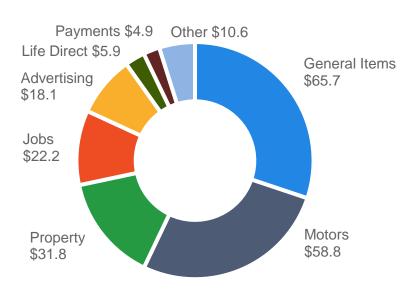
# Overview: Solid revenue growth continues

**General Items:** Return to growth in H2 with revenue up 7.0% (3.5% YoY) driven by increased gross merchandise sales (GMS) 7.1% and take rate increasing to 8.25% (Q4 average)

**Classifieds:** Strong YoY revenue growth (13.2%) with good contribution from all three businesses due to focus on premium revenue generation and product enhancements

**Other:** Payments (+30.3%), LifeDirect (+14.1%) and Advertising (+4.6%) delivered revenue growth over F16. This was offset by weaknesses in non-core businesses TravelBug (travel) and FindSomeone (online dating).

#### Full Year Revenue Composition (\$m)



NZ \$'000	F16	F15	Movement		H2 F16	H2 F15	M	Movement	
General Items	65,726	63,480	2,246	3.5%	33,543	31,336	2,207	7.0%	
Classifieds	112,782	99,635	13,147	13.2%	58,484	51,975	6,509	12.5%	
Other	39,541	36,579	2,962	8.1%	20,451	19,484	967	5.0%	
Total revenue	218,049	199,694	18,355	9.2%	112,478	102,795	9,683	9.4%	



# Overview: H2 shows investment coming to fruition

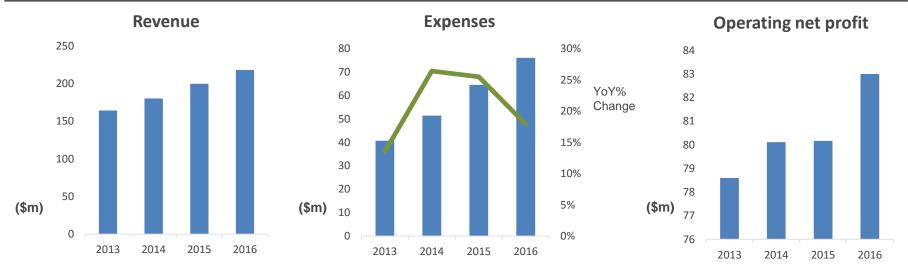
In 2013 Trade Me was still growing, but needed additional investment due to a dated product offering, increased competition and the increasing importance of mobile

Since then, we have substantially strengthened the business by doubling staff numbers, increasing marketing spend, improving our product offering and enhancing our sales capability

In H2 we decided to divert investment from FindSomeone, Holiday Houses and Travelbug (combined annual revenue is \$6.5m) back into our core businesses

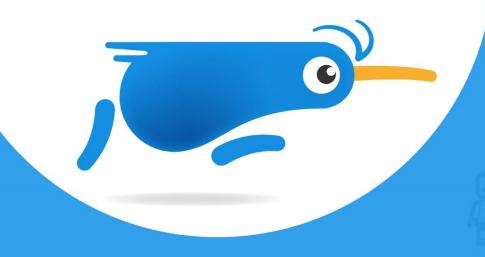
The investment in, and focus on, our Marketplace and Classified businesses has delivered on expectations in F16

This has produced positive momentum in core operating metrics and revenue growth, and will increasingly translate into earnings growth as our rate of cost increase slows





# Divisional performance



# Marketplace: Initiatives deliver revenue growth

#### **KEY METRICS**

GMS growing over last 5 consecutive quarters. New Goods +9.0% YoY; Used +6.1%; Total +7.1%

Range expansion improved listing volumes (+26.7% YoY), driven by new goods +30.7%

This was converted into +4.7% lift in the volume of sold items (reaching 13.3m items)

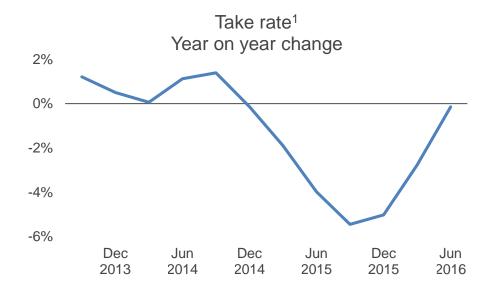
Take rate trend has reversed during the last 2 quarters and risen to 8.25% in Q4 after pricing change in February

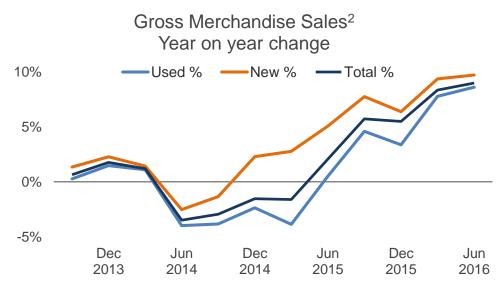
#### **PRODUCT & INVENTORY**

Courier booking service (reached a milestone of 1,000 in a day in late July 2016). Improves the economics and experience for both buyers and sellers

Was/Now pricing (items selling at double the sell through rate with similar average sale price)

February pricing changes (e.g. free photos for all listings) encouraging sales activity







<sup>&</sup>lt;sup>1</sup> Take rate is the yield Trade Me derives from sales, and is calculated as revenue divided by GMS

<sup>&</sup>lt;sup>2</sup> GMS is the total value of sales that Trade Me facilitates, excluding Classifieds, commercial radio auctions and vehicles but including motors parts & accessories

# Property: New products increasing listings and premiums

#### **KEY METRICS**

Revenue +15.9% YoY to \$31.8m, directs +2.1% to \$9.9m, agents +23.4% to \$21.9m

Agent For Sale listings +11.2% YoY, agent Rental listings +8.5% YoY

Agent For Sale yield +12.7% YoY (driven by premium revenue +51.1% to \$7.4m)

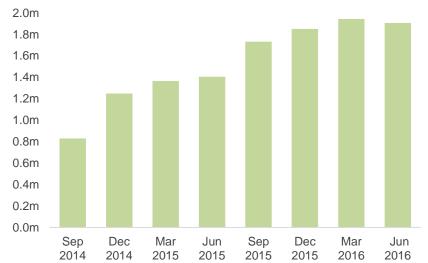
#### **PRODUCT & INVENTORY**

OneHub agent portal launched in April with > 2,500 registrations

Free rating valuation and sales information now available

Listings market share improving, with leadership in select regions of New Zealand

#### Property agent for sale premiums (NZ\$m)







# Motors: Strong premium growth

#### **KEY METRICS**

Revenue +11.2% YoY to \$58.8m, led by dealers +26.4% and MotorWeb +14.5%

Total listings up 4.3% YoY; Dealer numbers (subs) up 6.0%

Dealer premium revenue +56.8% YoY

#### **Motors dealer premiums (NZ\$)** 2.5m 2.0m 1.5m 1.0m 0.5m0.0mSep Dec Mar Jun Sep Dec Mar Jun 2014 2014 2015 2015 2015 2015 2016 2016

#### **PRODUCT**

Editorial news and reviews for cars is now available with new content added daily

Data insights provided to dealers via our new Account Manager Dashboard

Redesign of our MotorWeb industry site completed with a fully responsive site now in place

#### Latest Reviews



#### 2016 Hyundai Tucson Review

By Darren Cottingham | Published 28/02/2018

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# Jobs: Strong growth driven by yield and listings

#### **KEY METRICS**

Total revenue +14.6% on the prior year

Listings +3.2% YoY largely driven by directs +8.3%

Yield growth +11.0% YoY driven by directs +8.2% and bulk buyers +10.2%

Premium revenue up 35.5% YoY

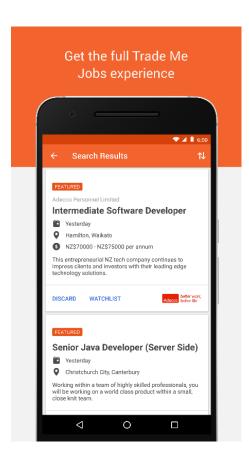
Applications Started +9% YoY. Members with a CV uploaded up 31% YoY

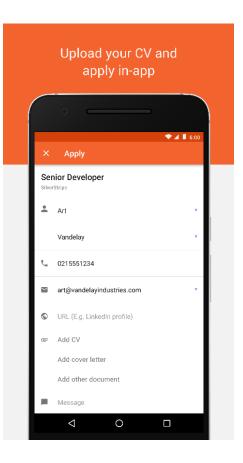
#### **PRODUCT**

New Trade Me Jobs Android app early access release in Beta format. Full release on Android / iOS due in H1 F17

Launched the recommendation network in March, designed to get the most relevant jobs in front of users

Released a job hunting guide and an advertising guide







# Advertising: strong growth in eCPMs

#### **PERFORMANCE**

Display revenue +12.8% YoY

Desktop impressions continue to decline whilst mobile impressions are increasing strongly. Mobile revenue has more than doubled from the prior year (although off a small base)

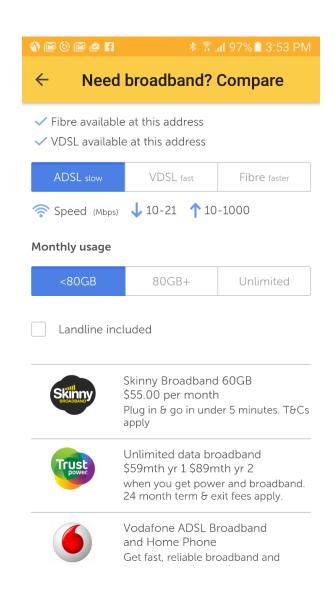
Business Partnership revenue continues move from traditional ads in favour of data personas and new and interesting user-focused tools, like this broadband availability and comparison tool

#### **DATA and PROGRAMMATIC**

Data and programmatic continuing to drive eCPMs (effective yield) higher

More than 20% of premium campaigns are utilising our first party data personas

Programmatic revenue (advertising sold through platforms rather than our sales force) now makes up 17% of total display revenue and has grown 80% YoY







# Summary financial performance

NZD \$000s	F16	F15	F16 Move	ement
General Items	65,726	63,480	2,246	3.5%
Classifieds	112,782	99,635	13,147	13.2%
Other	39,541	36,579	2,962	8.1%
Total revenue	218,049	199,694	18,355	9.2%
Cost of sales	13,648	10,967	2,681	24.4%
Net revenue	204,401	188,727	15,674	8.3%
Employee benefit expense	33,644	28,842	4,802	16.6%
Web infrastructure expense	5,386	4,089	1,297	31.7%
Promotion expense	10,547	9,434	1,113	11.8%
Other expenses	12,701	11,135	1,566	14.1%
Total expenses	62,278	53,500	8,778	16.4%
EBITDA before associate	142,123	135,227	6,896	5.1%
Associate losses (Harmoney)	(1,643)	(846)	(797)	94.2%
EBITDA	140,480	134,381	6,099	4.5%
Depreciation and amortisation	18,867	15,284	3,583	23.4%
EBIT <sup>1</sup>	121,613	119,097	2,516	2.1%
Net finance costs	5,555	7,542	(1,987)	(26.3%)
Profit before tax <sup>1</sup>	116,058	111,555	4,503	4.0%
Income tax expense	33,062	31,387	1,675	5.3%
Net operating profit <sup>1</sup>	82,996	80,168	2,828	3.5%
Goodwill impairment charge	8,053	-	8,053	100.0%
Net profit	74,943	80,168	(5,225)	(6.5%)

Revenue growth driven by Classifieds

Rate of operating expense growth decreasing (17.8% vs 25.5% in F15)

Equity accounted losses of associate (Harmoney) reduce net profit growth by 1.0%pts

Depreciation and amortisation in line with guidance and will continue to increase until broadly in line with annual capex

Net interest cost decreasing due to favourable movement in fair value of swaps, declining floating interest rates and reduction in net debt

Fair value adjustment from interest rate swaps increases net profit growth by 1.8%pts

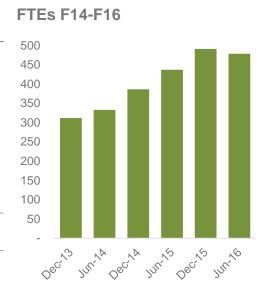
Fully imputed dividend 9.0cps, supplementary dividend 1.5882cps, record date 9 September 2016, payment date 20 September 2016

Impairment of goodwill associated with the FindSomeone business is due to declining revenue in the face of increased competition (revenue in F16 was \$2.3m, down 13%)



# Expense growth decreasing in line with guidance

NZD \$000s	F16	F15	15 Movement		H2 F16	H2 F15	Movement	
Cost of Sales	13,648	10,967	2,681	24.4%	7,086	5,631	1,455	25.8%
Employee benefit exp	33,644	28,842	4,802	16.6%	17,315	14,309	3,006	21.0%
Web infrastructure exp	5,386	4,089	1,297	31.7%	2,691	2,070	621	30.0%
Promotion expense	10,547	9,434	1,113	11.8%	4,925	5,349	(424)	(7.9%)
Other expenses	12,701	11,135	1,566	14.1%	5,636	4,840	796	16.4%
Total	75,926	64,467	11,459	17.8%	37,653	32,199	5,454	16.9%
Excluding cost of sales	62,278	53,500	8,778	16.4%	30,567	26,568	3,999	15.1%



Rate of expense growth is decreasing year-on-year (+17.8% vs +25.5% in F15)

People costs continue to be the main driver of expense growth but headcount growth is slowing (+104 FTEs in F15 vs +41 FTEs in F16) and new headcount in F17 will be mostly filling current vacancies

Cost of sales grew faster than total revenue with lower margin businesses growing strongly – PayNow and MotorWeb Australia revenue up 25% and 53% respectively

Web infrastructure increase is partially driven by some F15 flow through costs, but largely due to new licenses purchased

Advertising and promotion expense growth driven by the launch of Trade Me Insurance and creative spend for our master brand campaign, which went live in early July 2016



# Financials: Balance sheet highlights

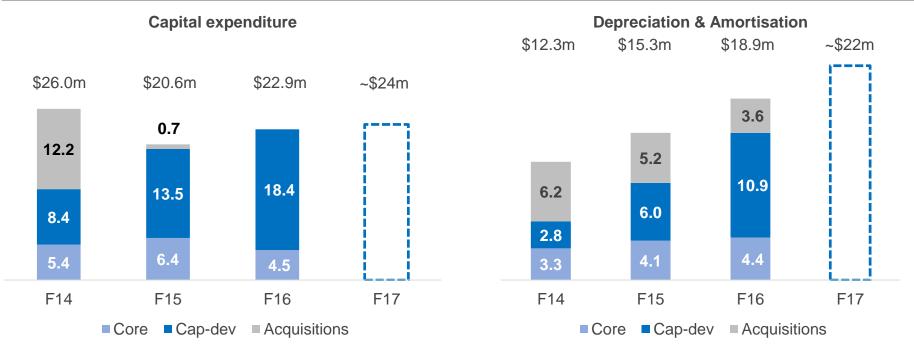
Strong cash position; \$34m cash as at 30 June 2016 and net debt reduced to \$102m

All debt covenants comfortably met – leverage, interest cover, size of the guaranteeing group

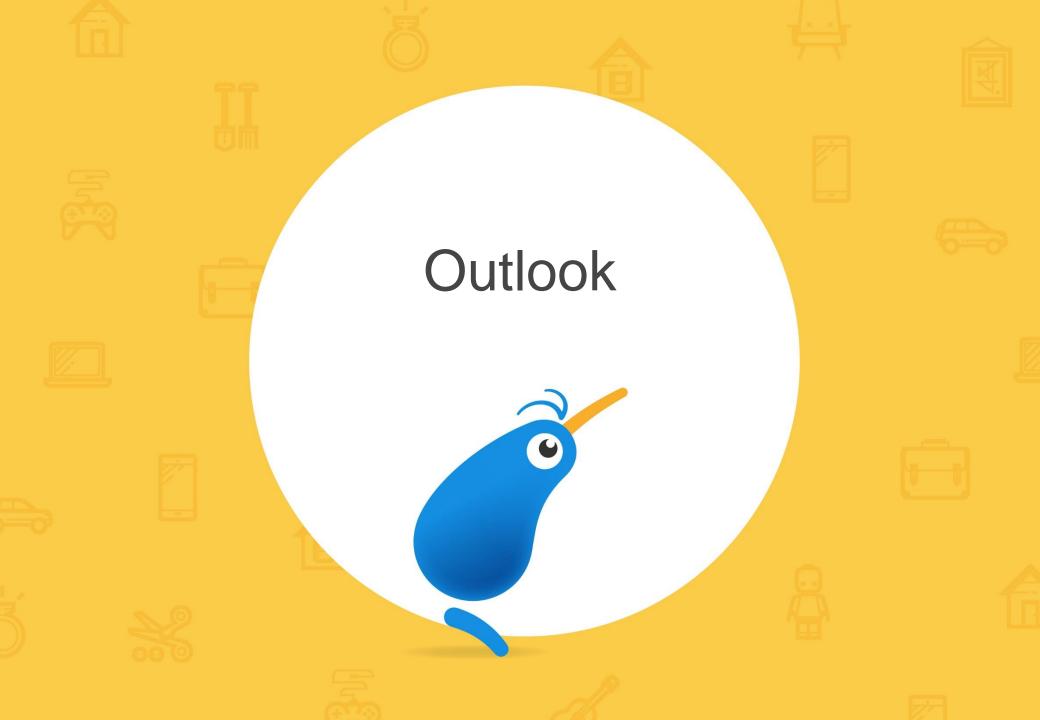
Slight improvement in interest margins from refinancing our debt facility in December 2015, \$70m fixed via interest rate swaps over next 12 months

F16 capex of \$23m slightly behind previous guidance due to timing of projects and cost savings

F17 capex expected to be circa \$24m and depreciation and amortisation circa \$22m

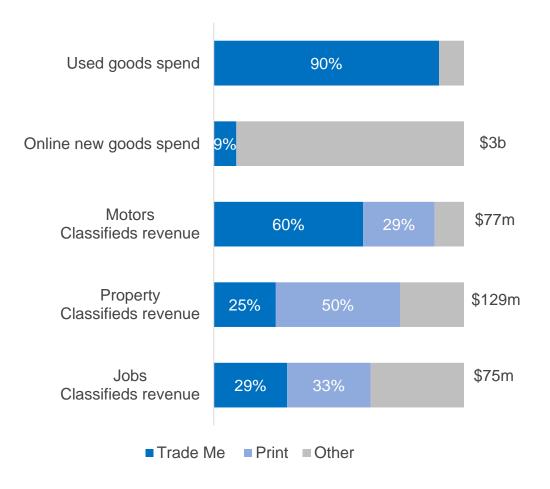






# Looking ahead: We have big addressable markets

#### Addressable markets: Trade Me core businesses



Structural tailwinds exist in our core businesses as classified advertising continues to transition from print to online

NZ GDP growth remains strong, driven by strong private consumption growth which our consumer-facing businesses are exposed to and underlying consumer confidence remains net favourable

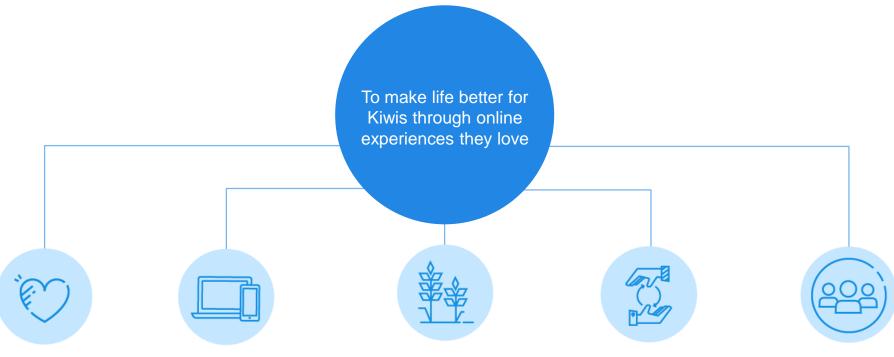
New goods retailing continues to transition from bricks & mortar to online, with annual growth in online retail spend by New Zealanders in excess of 10% p.a.



<sup>1.</sup> Sources: industry analysis, trade publications, company reports, advertising association

# Looking ahead: Our strategic priorities

We are well positioned for growth in F17; there are market share upsides in our core markets and we have strong competitive advantages. To capitalise on these our strategic priorities are:



# Improve marketing and brand

More targeted relevant marketing, improve ROI across areas of spend, and re-launch our masterbrand and sub-brands

# Deliver new front-end platforms

Provide a single consistent responsive platform across all devices which improves future development productivity levels

#### **Grow premium revenues**

Review and refresh our premium products and increase uptake through better demonstrating their value

# Make it easier to buy, sell and list

Search improvements, overhaul of user experience and improved inventory management functionality across our businesses

# Be a great employer and a strong team

Strengthen expertise in sales, pricing and data, boost productivity and improve our diversity and inclusiveness



## Investment in our brand

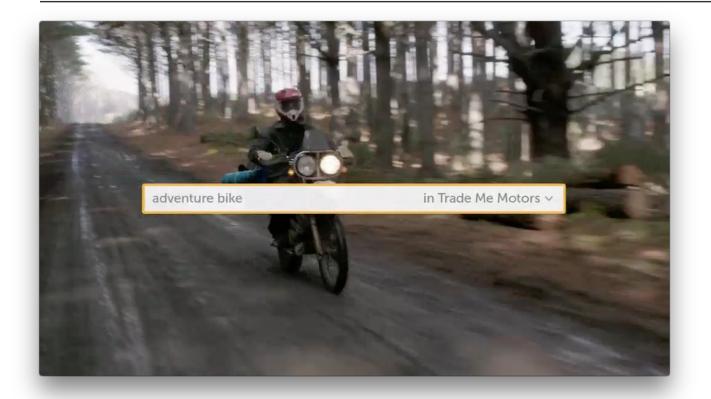
Trade Me was recognised as NZ's most influential brand by Ipsos in their 2016 survey (released August 2016)

Previous marketing efforts have been disparate and sometimes confusing across our different businesses

In F17, we'll connect our brand to all the millions of experiences and crucial life moments Kiwis experience using Trade Me

In doing so, we seek to increase emotional connection to our brand and establish a platform to support our sub brands

New logo and master brand campaign launched in July 2016. Early results positive with brand preference up 4% since May 2016





# Development of a new interface for Trade Me

#### MOBILE CONTEXT

Over 60% of visits to Trade Me are from mobile devices

33% of GMS was purchased via apps in the June quarter

28% of our users only access us on mobile, versus 24% only on desktop

People who use Trade Me across multiple platforms spend more than twice as much as those using a single device

# How users access Trade Me Tablet 28% 7% 4% Desktop 24%

#### PREVIEW – TRADE ME'S NEW WEB PLATFORM

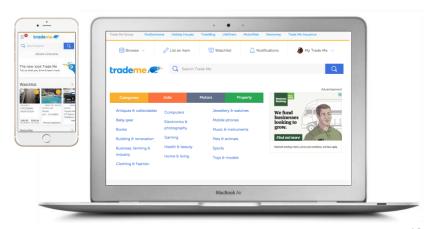
New responsive design provides a more contemporary and consistent experience across all devices

Substantially reduces development time of new features

Includes improvements on previous version – e.g. a streamlined selling process

Already available to all members via our smartphoneoptimised site (preview.trademe.co.nz)

Will eventually replace the desktop site (www.trademe.co.nz)



# Looking ahead: F17 financial outlook

Our investment over the last three years is increasingly showing return.

In F17 we expect total revenue to grow at a similar rate (in percentage terms) to that of F16. We expect expense growth for the F17 full year of circa 10% as our recent period of investment draws to completion. This will deliver year-on-year EBITDA and operating NPAT growth rates in excess of F16.

The profit uplift will be delivered by our core Marketplace and Classified businesses. This will be driven by the increasing ease-of-use of all our products and conversion of premium revenue opportunities. We expect Marketplace to deliver a full year revenue percentage growth rate at a similar level to H2 F16.

Trade Me has good forward momentum. We will continue to derive benefit from our investment journey over the past three years, and we are better placed than ever to capitalise on the opportunities in front of us.



