

#### Regis Healthcare Limited - Preliminary Final Report (Appendix 4E) for the year ended 30 June 2016

#### The Prior Corresponding Period (PCP) is 1 July 2014 to 30 June 2015

The Directors of Regis Healthcare Limited (the 'Company') announce the audited results of the consolidated group for the year ended 30 June 2016 as follows:

Results for announcement to the market Extracted from 30 June 2016 Annual Financial Report	FY2016 \$'000	Movement \$'000 (PCP)	Movement % (PCP)
Revenue from ordinary activities	480,745	43,237	+10%
Profit from ordinary activities attributable to members *	46,067	(11,447)	-20%
Net profit attributable to members*	46,067	(11,447)	-20%

<sup>\*</sup>PCP net profit includes \$19.5m of revenue from the successful stamp duty appeal against State Revenue Office Victoria.

Dividend Information	Amounts per security (cents)	Franked amounts per security (cents)	Tax Rate for Franking
Final dividend per security (to be paid 19 September 2016)	5.94	5.94	30%
Total Dividends per security for the year	15.34	15.34	30%

Final dividend dates	
Ex-dividend date	2 September 2016
Record date	5 September 2016
Payment date	19 September 2016

	FY2016	FY2015
Net tangible assets <sup>1</sup> per security	(73.5) cents	(12.8) cents

Net tangible assets is calculated as Net Assets (including net Deferred Tax Assets/Liabilities) less Intangible Assets.

This report is based on the 2016 Annual Financial Report which has been audited by Ernst & Young.

#### Other information required by Listing Rule 4.3A

Other information requiring disclosure to comply with Listing Rule 4.3A is contained in the notes to the 2016 Annual Financial Report.

Signed by

Martin Bede, Company Secretary

26 August 2016

# REGIS HEALTHCARE LIMITED

ABN 11 125 203 054

ANNUAL FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2016





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In preparing the financial report, we have changed the format and layout to make it less complex and more relevant to users. We have grouped the note disclosures into six sections:

- About this report
- Current Performance
- Assets and Growth
- Operating Assets and Liabilities
- Capital Structure and Financing
- Other Items

Each section sets out the accounting policies applied in producing the relevant notes, along with details of any key judgements and estimates used or information required to understand the note. The purpose of this format is to provide readers with a clearer understanding of what drives the financial performance and position of the Group.



# **CORPORATE INFORMATION**

DIRECTORS	
Mark A Birrell	Chairman, Non-Executive Director
Ross J Johnston	Managing Director and CEO
Bryan A Dorman	Non-Executive Director
Sylvia Falzon	Non-Executive Director
Trevor Gerber	Non-Executive Director
lan G Roberts	Non-Executive Director

#### **COMPANY SECRETARY**

Martin Bede

#### **REGISTERED OFFICE**

Level 2, 615 Dandenong Road, Armadale VIC 3143

#### PRINCIPAL PLACE OF BUSINESS

Level 2, 615 Dandenong Road Armadale VIC 3143

#### **SHARE REGISTRY**

Link Market Services Limited Level 1, 333 Collins St Melbourne VIC 3000 Phone: 1300 554 474

#### STOCK EXCHANGE LISTING

Regis Healthcare Limited shares are listed on the Australian Securities Exchange (ASX code: REG).

#### **SOLICITORS**

Herbert Smith Freehills 101 Collins Street Melbourne VIC 3000

#### **AUDITORS**

Ernst & Young Australia 8 Exhibition St Melbourne VIC 3000



## **DIRECTORS' REPORT**

Your directors present their report on Regis Healthcare Limited (the Company) and its controlled entities (the Group) for the financial year ended 30 June 2016.

#### **DIRECTORS**

The names of directors (collectively, the Board) in office at any time during or since the end of the year are:

NAME	ROLE
Mark A Birrell	Chairman, Non-Executive Director
Ross J Johnston	Managing Director and CEO
Bryan A Dorman	Non-Executive Director
Sylvia Falzon	Non-Executive Director
Trevor Gerber	Non-Executive Director
lan G Roberts	Non-Executive Director

All directors have been in office for the full period.

#### NAMES AND QUALIFICATIONS

#### MARK BIRRELL - Independent Non-Executive Chairman

A Fellow of the Australian Institute of Company Directors, Mark holds a Bachelor of Economics and Bachelor of Laws and was admitted to practice as a Barrister and Solicitor in 1983.

#### ROSS JOHNSTON - Managing Director and Chief Executive Officer

Ross holds a Diploma of Building and a Diploma of Quantity Surveying from the Royal Melbourne Institute of Technology and is a member of the Australian Institute of Company Directors.

During the last three years Ross has also served as a director of BSA Limited (appointed 29 April 2008, ceased 28 April 2015).

#### BRYAN DORMAN - Non-Executive Director

Bryan is a qualified accountant and was a partner of a Melbourne accounting firm, Rees Partners, from 1977 until 2000.

#### SYLVIA FALZON – Independent Non-Executive Director

Sylvia holds a Masters in Industrial Relations and Human Resource Management (Hons) from the University of Sydney and a Bachelor of Business degree from the University of Western Sydney. She is a senior fellow of the Financial Services Institute of Australasia and holds a graduate diploma from the Australian Institute of Company Directors.

Sylvia is also a director of the following listed companies:

- Perpetual Limited (appointed 20 November 2012);
- SAI Global Limited (appointed 28 October 2013).

#### TREVOR GERBER - Independent Non-Executive Director

Trevor is a member of the Institute of Chartered Accountants in Australia and holds a Bachelor of Accountancy from the University of the Witwatersrand, South Africa.

Trevor is also a director of the following listed companies:

- CIMIC Group Limited (appointed 11 June 2014);
- Tassal Group Limited (appointed 4 April 2012);
- Vicinity Centres Limited (appointed 11 June 2015); and
- Sydney Airport Limited (appointed 5 April 2002).

#### IAN ROBERTS - Non-Executive Director

Ian holds a Bachelor of Science (Surveying) from the Royal Melbourne Institute of Technology.



#### INTERESTS IN THE SHARES OF THE GROUP

As at the date of this report, the interests of the directors in the ordinary shares of Regis Healthcare were:

DIRECTOR	NUMBER OF ORDINARY SHARES
Mark A Birrell	41,096
Ross J Johnston	3,388,537
Bryan A Dorman	81,910,479
Sylvia Falzon	27,397
Trever Gerber	41,096
lan G Roberts	81,910,479

#### **COMPANY SECRETARY**

Martin Bede is a lawyer by profession with considerable experience in both private practice and in-house legal roles. Martin holds a Bachelor of Laws and Bachelor of Commerce from the University of Melbourne and a Graduate Diploma in Applied Corporate Governance from the Governance Institute of Australia.

#### PRINCIPAL ACTIVITIES

The Group's principal activity during the year was the provision of residential aged care services. No significant changes occurred to these activities during the year.

#### **OPERATING AND FINANCIAL REVIEW**

The Group currently owns and operates 54 aged care facilities. As at 30 June 2016, the Group had 5,880 operational places and provided services in 6 States and Territories.

#### Regis Business Model

Regis aims to provide high quality care to meet the growing needs of Australia's elderly population in a profitable manner. This is achieved through a focus on the following five core areas:

- Vertical integration: The spectrum of activities Regis undertakes includes; analysis of each proposed facility's
  catchment area, site identification, site/facility acquisition, brownfield/greenfield development, facility operation and
  asset renewal.
- Strong cash flow generation: Regis aims to achieve and maintain strong cash flow from operations, which it augments with a focus on the receipt and profitable use of Refundable Accommodation Deposits (RADs). The Group leverages its RAD cash inflows from developments to facilitate the repayment of acquisition and development related debt.
- **High quality portfolio**: Regis' facilities are primarily located in metropolitan areas with high median house prices. The facilities are typically modern with a high proportion of single room places and an emphasis on lifestyle and supported living.
- Scalable platform: Regis has invested in scalable business processes supported by IT systems, and in-house resources to facilitate growth via acquisitions and developments.
- Focused and well-resourced risk management: Regis has robust systems and processes in place to manage the business' operational risks, including those that relate to aged care legislative compliance and health and safety.



#### **Review and Results of Operations**

During the 2016 financial year Regis continued to grow its revenue and normalised earnings results. The growth was driven by:

- Increased occupancy from existing facilities
- Increased operational places from new developments
- Positive contributions from recent acquisitions Regis Tiwi (Darwin, acquired 1 November 2014), Regis Redlynch (Cairns, acquired 1 April 2015), Regis Marleston (South Australia, acquired 1 July 2015) and Masonic Care (Queensland, acquired 1 June 2016).
- · Additional income from Significantly Refurbished facilities.

A summary of financial results for the year ended 30 June 2016 is below:

	<b>2016</b> \$'000	<b>2015</b> \$'000	% GROWTH
Reported Revenue <sup>(i)</sup>	480,745	437,508	+9.9%
Reported <sup>(i)</sup> Profit after tax for the year	46,067	57,514	-19.9%
Normalised <sup>(i)</sup> Profit after tax for the year	56,802	45,905	+23.7%
Reported Earnings Per Share (i)	15.34 cents	21.16 cents	-27.5%

(i) The use of the terms 'reported' refers to IFRS financial information and 'normalised' to non-IFRS financial information. Normalised earnings are categorised as non-IFRS financial information prepared in accordance with ASIC Regulatory Guide 230 – Disclosing non-IFRS financial information, issued in December 2011. Normalised adjustments have been adjusted from the reported information to assist readers to better understand the financial performance of the underlying business in each financial year. The non-IFRS financial information, while not subject to an audit or review, has been extracted from the financial report, which has been subject to audit by our external auditors.

For the year ended 30 June 2016 the Group's reported profit after income tax was \$46,067,000 (2015: \$57,514,000).

The normalised profit after tax of the Group is \$56,802,000 (2015: \$45,905,000) for the financial year ended 30 June 2016. This normalised financial information is provided to assist readers to better understand the financial performance of the underlying business and is summarised in the table below.

	NOTES	<b>2016</b> \$'000	<b>2015</b> \$'000
Reported <sup>(i)</sup> Profit after tax for the year		46,067	57,514
Acquisition related expenses	1	13,205	1,626
Gain from bargain purchase	2	(3,617)	(3,150)
(Gain)/loss on disposal of property, plant & equipment	3	1,147	(778)
State Revenue Office of Victoria recovery	4	-	(18,922)
Payroll tax supplement removal	5	-	(4,888)
Pro forma adjustments related to the IPO	6	-	14,503
Normalised <sup>(i)</sup> Profit after tax for the year		56,802	45,905

#### Notes

- During FY2016 Regis acquired the Marleston business in South Australia and the Masonic Care business in Queensland. One off acquisition related
  costs of \$13,205,000 after tax (\$14,105,000 pre tax) were incurred as part of these transactions which included Government charges (stamp duty,
  GST and land registration fees), professional fees and legal expenses. Prior year costs of \$1,626,000 after tax (\$2,323,000 pre tax) related to the
  acquisitions of the Regis Tiwi and Regis Redlynch businesses.
- A gain on bargain purchase of \$3,617,000 on the acquisition of the Regis Redlynch business was recognised in FY2016. The \$3,150,000 gain on bargain purchase in FY2015 related to the acquisition of the Regis Tiwi business.
- A loss on disposal of \$1,147,000 after tax (\$1,638,000 pre tax) was recognised in relation to the closure of the Park Lodge (WA) for redevelopment.
   The gain on disposal in FY2015 of \$778,000 after tax (\$1,112,000 pre tax) related to sale of surplus land.
- 4. The FY2015 result was favourably impacted by a ruling from the Supreme Court following the objection of the Company in 2011 to a notice for assessment of stamp duty by the State Revenue Office of Victoria. While the Group was in the process of challenging the notices of assessment, \$14,400,000 of the assessment was paid. The positive outcome resulted in a non-recurring \$18,922,000 after tax contribution (\$19,457,000 pre tax) to the FY2015 result.
- 5. On 1 January 2015 the payroll tax supplement previously provided was removed. The after tax benefit of this supplement for the period 1 July 2014 to 31 December 2014 was \$4,888,000.
- 6. Following the listing of Regis Healthcare on the Australian Securities Exchange on 7 October 2014 a number of changes occurred to the FY2015 financial results as a result of the change in company structure. These adjustments where outlined in section 4.3.2 of the Regis Healthcare prospectus dated 25 September 2014. The pre tax pro forma related adjustments for the FY2015 year included: Dementia Supplement removal on 31 July 2014 (\$1,143,000), adjustment for full year incremental listed company related costs (\$215,000), interest expense reduction due to change in capital structure (\$14,831,000) and IPO transaction costs expensed of \$3,915,000. The tax on these items amounted to \$2,885,000 resulting in a net after tax adjustment of \$14,503,000.



#### **Review of Financial Position**

The Group's principal sources of funds were cashflow from operations and RADs.

In May 2016 the Group completed a refinancing of its syndicated bank debt facilities.

The new facilities provide Regis with total commitments of \$370,000,000 and include:

- \$220,000,000 maturing in May 2019; and
- \$150,000,000 maturing in May 2021.

The syndicate has been increased to three banks, with CBA and NAB now joining ANZ on the Regis panel. The existing facility that was due to expire in January 2018 has been fully replaced by the new syndicated facility. The new facility provided both funding for the Masonic Care Queensland acquisition and also ensures that Regis has further funding in place to continue to deliver the development pipeline which underpins the future growth of the business.

#### **Cashflow and Capex**

Net cash flows from operating activities in FY2016 of \$133,555,000 were in line with FY2015 of \$127,429,000.

RAD, accommodation bond and ILU/ILA entry contribution net inflows were \$44,931,000 down from \$73,641,000 in the prior year. The prior year net inflows were positively impacted by approximately \$20,000,000 as a result of the Living Longer Living Better legislation change introduced on 1 July 2014.

The Group continued to invest in expansion and business acquisition opportunities during FY2016 including:

- Investment in acquisitions of \$153,183,000 (Masonic Care Qld).
- Investment in land for future development sites \$35,910,000
- Investment of \$110,309,000 in capital expenditure for:
  - The development of new facilities.
  - Significant Refurbishment of existing facilities, which has resulted in higher accommodation income at these facilities.
  - o Maintenance capex

The Group's cash position and available debt facility are expected to provide sufficient liquidity to meet the Group's currently anticipated cash requirements.

#### Acquisitions

In line with its growth strategy, on 1 June 2016, the Group acquired several aged care and retirement living facilities located in Queensland from Masonic Care Queensland. The cash consideration paid was \$153,183,000. Acquisition related costs of \$13,830,000 incurred as part of this transaction included Government charges, professional fees and legal expenses. These have been recognised within other expenses in the Statement of Profit or Loss and Other Comprehensive Income.

The Masonic portfolio acquired is comprised of 711 operational places at six aged care facilities across 4 locations. The assets include:

- The Lucinda, Musgrave and Griffith Aged Care facilities, co-located in Sandgate, Brisbane 441 Operational places
- Morinda Aged Care, Cairns 123 Operational places
- Karinga Aged Care, Townsville 127 Operational places
- Tin Can Bay 20 Operational places
- 26,000 sqm surplus land with development potential
- 244 Independent Living Units

The Masonic facilities are of high quality, with 99% single bed rooms. The facilities are well located and have strong occupancy of 98%. In particular, the Brisbane and Cairns facilities are a strong fit with the Regis operational network, where the Company already has a significant presence. The RAD pool as at 30 June 2016 for the Masonic business was \$59,694,000.



#### **Development activity**

From a development perspective, Regis is continuing to deliver on its strategy of mobilising multiple greenfield facilities annually.

The construction of the new facility at Regis North Fremantle (109 operational places) has been completed with the facility opening in May 2016.

At Regis Malvern East (148 operational places) construction is nearing completion and it is anticipated that this facility will be operational in September 2016.

Each of these facilities is modern in design and construction and are expected to perform well in their respective markets and geographic locations. Both of these Regis Club facilities will also offer some apartment-style accommodation for residents in what the Group sees as a strong alternative product offering.

An overview of the current development pipeline is summarised below:

Development	Total new places	Net additional places	Club Services	Land held	Development approval	Provisional Allocations /Licences in hand	Expected construction start	First resident admitted	Milestone update
Regis Kingswood <sup>2</sup> redevelopment, SA	100	100	<b>✓</b>	1	✓	✓	Underway	2H FY17	Construction > 50%
Regis Linden Park, SA, Stage 1	117	8	<b>√</b>	<b>√</b>	✓	✓	Underway	2H FY17	Construction > 25%
Regis Chelmer, QLD	120	120	<b>√</b>	1	✓	1	Underway	1H FY18	Construction has commenced – further places were received in ACAR 2015
Regis Nedlands, WA <sup>3</sup>	135	135	<b>✓</b>	1	<b>✓</b>	✓	FY17	FY18	Construction anticipated to commence 1HFY17
Regis Elermore Vale, Newcastle, NSW	120	120		1	✓	✓	FY17	FY19	Development approval received
Regis Woodlands, WA	120	120	✓	1	✓	✓	FY17	FY19	Licences received in ACAR 2014
Regis Port of Coogee, WA	120	120	<b>✓</b>	1	<b>✓</b>	✓	FY17	FY19	Licences received in ACAR 2015
Regis Lutwyche, QLD	130	130	<b>√</b>	<b>√</b>	✓	1	FY17	FY19	Land acquisition complete, design commenced
Regis Camberwell, VIC	90	90	<b>√</b>	1	Application lodged	1	FY18	FY20	Land acquisition complete, design commenced
Regis Greenmount, WA – Stage 2	150	111	<b>√</b>	1	✓	1	FY18	FY20	Development approval received
Regis Inala Stage 1	202	86	<b>√</b>	1	✓	1	FY18	FY20	Development approval received
Total	1,404	1,140							

- 1. Hold sufficient places to commence mobilisation, but will require some additional Provisional Allocations from future ACARs
- Formerly known as Regis Sunset prior to closure for redevelopment
   Formerly known as Regis Park prior to closure for redevelopment
- 5. Formerly known as Regis Park prior to dosule for redevelopment

During the year the Group completed two brownfield extensions projects being:

- Regis Ontario in Mildura, Victoria, 38 additional operational places added and the existing facility was also refurbished.
- · Regis Caboolture, Queensland, 64 operational places added including a refurbishment of the existing facility.

The Group announced the closure of the Regis Park facility in WA (93 operational places) in May with all residents relocated to other facilities. The property will be redeveloped (now named Regis Nedlands) to provide 135 new operational places which are expected to be operational in FY18.

#### SIGNIFICANT EVENTS AFTER BALANCE SHEET DATE

No matters or circumstances have arisen since the end of the year to the date of this report which significantly affected or may significantly affect the operations of the Group, the results of those operations, or the state of affairs of the Group in subsequent financial periods.



#### **CHANGES IN STATE OF AFFAIRS**

During the 2016 financial year, as part of the 2015-16 Mid-Year Economic and Fiscal Outlook (MYEFO) and the 2016-17 federal budget, the Government made changes to the forward estimates for Government funding of Residential Aged Care. This has resulted in changes to future funding that will be effected through the Aged Care Funding Instrument (ACFI). These changes included adjustments to indexation, the complex health care domain scoring matrix, and scoring and eligibility requirements for some items within the domain. These proposed changes will be progressively implemented from 1 July 2016, and were estimated to result in a reduction in ACFI funding across the total age care sector of \$472,000,000 (as announced in the 2015-16 MYEFO) and a further \$1,200,000,000 announced in the 2016-17 Budget. As per these announcements, the combined reduction in ACFI funding over the period FY2017 to FY2020 is approximately \$1,700,000,000.

There was no impact from these changes to the Group's results in the FY2016.

#### **DIVIDENDS**

	CENTS	\$'000	FRANKED	DATE OF PAYMENT
Final dividend proposed:				
Ordinary shares	5.94	17,841	100% Franked	19 September 2016

The financial effect of dividends declared after year end are not reflected in the 30 June 2016 financial statements and will be recognised in subsequent financial reports.

#### LIKELY DEVELOPMENTS AND EXPECTED RESULTS

The Group's growth strategy continues to include the following four levers:

- 1. Expansion of its greenfield development program
- 2. Continuation of single facility acquisitions
- 3. Expansion and reconfiguration of existing Group facilities
- 4. Assessing portfolio acquisition opportunities as they arise.

Other than the likely developments disclosed above and elsewhere in this report, no matters or circumstances have arisen which significantly affected or may significantly affect the operations of the Group, the results of those operations, or the state of the affairs of the Group in future financial years.

#### **KEY BUSINESS RISKS**

The following risks identified by the Company represent threats to the Company's growth strategy. The Company has a risk management framework in place to manage the risks identified.

The regulatory framework may change

The Australian Aged Care industry is highly regulated by the Federal Government. From 1 July 2014, changes to the aged care regulatory framework took effect.

Regulatory change to the aged care industry may have an adverse impact on the way Regis promotes, manages and operates its facilities, and on its financial performance.

In addition, there is a risk that other participants in the industry may, through their actions and business practices, cause future regulatory changes that have an adverse impact on Regis' financial performance. Any new regulatory restrictions or changes in Government policies in relation to any or all of the existing regulatory areas may adversely impact Regis' financial performance and future prospects.

#### Regis' RADs level may fluctuate

The value of Regis' RADs (formerly known as Accommodation Bonds) may fluctuate due to a range of factors. RADs are refunded after a Resident's departure. While individual RADs are generally replaced in a short period of time, often with a RAD of equal or higher value, Regis is exposed to risks associated with repayment, and future sale, of RADs.

These risks may include regulatory changes that limit Regis' ability to sell replacement or new RADs, issues at a specific facility, which could require Regis to repay a large number of RADs, and general economic conditions which impact on the price that can be achieved for new RADs. Economic conditions include, but are not limited to, a decline in residential property prices, lower levels of personal wealth or deterioration of market conditions in the areas surrounding Regis' facilities.

The effect of these risks may be that the value and number of new RADs Regis receives may be reduced and it may take longer for Regis to reach agreement with new Residents or collect RADs.



#### Occupancy levels may fall

In the ordinary course of its business, Regis faces the risk that occupancy levels at any of its individual facilities may fall below expectations due to a number of factors, including reputational damage and loss of accreditation. Reduced occupancy levels at a number of facilities may adversely affect Regis' revenue and general financial performance as it would reduce the amount of funding Regis is entitled to, and the number and value of RADs.

Facilities may lose their approvals or accreditation

Aged care facilities are required to hold approvals and be accredited in various ways including clinical care requirements. These approvals are generally subject to periodic review, and may be revoked in certain circumstances. Aged care facilities need approvals and accreditations to attract funding. If Regis does not comply with regulations and is unable to secure accreditation for the operation of its aged care facilities and Resident places in the future, or if any of its existing approvals are adversely amended or revoked, this may adversely impact Regis' financial performance.

Further, if Regis is required to undertake facility refurbishments or make significant structural changes to facility buildings in order to retain its approvals or accreditations, the cost of those works may impact its profitability.

Regis' reputation may be damaged

Regis operates in a commercially sensitive industry in which its reputation could be adversely impacted should it or the aged care industry generally, suffer from any adverse publicity. Examples of adverse publicity may include reports of inappropriate care of Residents, inquiries or investigations relating to the operation of aged care facilities or incidents at aged care facilities, health and safety issues affecting Residents, staff or visitors, failure to ensure facilities are well maintained or poor service delivery at facilities. If there were to be any such adverse publicity, this may reduce the number of existing Residents at Regis' facilities or Regis' ability to attract new Residents to its facilities, both of which may adversely impact Regis' profitability. Adverse media coverage may also lead to increased regulatory scrutiny in some areas and could have a material adverse effect on Regis' revenue and profitability by, for example, increased compliance costs.

Increased competition may affect Regis' competitive position

Each aged care facility has its own character and is effectively operating in its own local area (referred to as a catchment area). The competition faced by aged care operators is therefore mainly experienced at the facility level within the relevant catchment area. A substantial increase in the level of competition Regis faces across its portfolio of facilities could result in, among other things, Regis experiencing lower than anticipated occupancy rates, reduced revenue and margins and loss of its overall market share. This may have a material adverse effect on Regis' financial performance at the facility level, and if this were to occur across a number of facilities, this may reduce Regis' ability to achieve its strategic objectives.

Regis may not be able to retain key management

Regis relies on a specialised management team with significant aged care industry knowledge and experience.

If Regis is not able to retain key members of its management team Regis may not be able to operate its business to the current standard, which may undermine Regis' ability to comply with regulations and may reduce demand for Regis' services from existing and prospective Residents. These occurrences may adversely impact Regis' business operations including its ability to grow.

Regis may face medical indemnity and public liability claims, litigation and coronial enquiries

Aged care service providers such as Regis are exposed to the risk of medical indemnity and public liability claims, litigation and coronial inquests. Subject to the insurance arrangements that Regis has in place at the relevant time, any actual or threatened medical malpractice or public liability litigation against Regis could cause Regis to incur significant expenditure and may adversely impact Regis' future financial performance. If the costs of medical malpractice or public liability insurance were to rise, this could also adversely affect Regis' financial performance. If Regis is involved in actual or threatened litigation or coronial enquiries, the cost of such actions may adversely affect Regis' financial performance and may also give rise to adverse publicity.

Employees may leave and Regis may not be able to attract new skilled and trained employees

Regis' business is dependent on its specialised health and aged care staff. There is a risk that Regis may not be able to maintain or expand an appropriately skilled and trained workforce that is able to meet the existing or future care needs of Residents. If this type of risk was to eventuate, it may increase Regis' costs and reduce its profitability.

#### **ENVIRONMENTAL REGULATIONS AND PERFORMANCE**

The Group's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a State or Territory.



#### INDEMNIFICATION AND INSURANCE OF DIRECTORS AND OFFICERS

The constitution of the Company provides for the Company to indemnify directors and executive officers of the Company and its related bodies corporate against liability incurred in their capacity as an officer of the Company or related body corporate, except as may be prohibited by law.

Premiums have been paid by Regis Aged Care Pty Ltd; a 100% owned subsidiary company, with regard to directors' and officers' liability insurance to insure each of the directors and officers of the Company against certain liabilities incurred by them arising out of their conduct whilst acting in the capacity of directors or officers of the Company or its related bodies Corporate. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premiums.

#### INDEMNIFICATION OF AUDITORS

To the extent permitted by law, the Company has agreed to indemnify its auditors, Ernst & Young Australia, as part of the terms of its audit engagement agreement against claims by third parties arising from the audit (for an unspecified amount). No payment has been made to indemnify Ernst & Young during or since the financial year.

#### **DIRECTORS MEETINGS**

The number of meetings of directors (including meetings of committees of directors) held during the year and the number of meetings attended by each director was as follows:

	DIRECTORS' MEETINGS		AUDIT, RISK AND COMPLIANCE COMMITTEE		REMUNERATION AND NOMINATION COMMITTEE	
	Held <sup>1</sup>	Attended <sup>2</sup>	Held <sup>1</sup>	Attended <sup>2</sup>	Held <sup>1</sup>	Attended <sup>2</sup>
M Birrell	12	12	4	4	3	3
T Gerber	12	12	4	4	3	3
S Falzon	12	12	4	4	3	3
R Johnston	12	12	-	-	-	-
B Dorman	12	12	4	4	-	-
I Roberts	12	12	-	-	3	3

<sup>&</sup>lt;sup>1</sup> Reflects the number of meetings held in the time the Director held office during the year.

Members of the Audit, Risk and Compliance Committee are M Birrell, T Gerber, S Falzon and B Dorman.

Members of the Remuneration and Nomination Committee are M Birrell, T Gerber, S Falzon and I Roberts.

#### **ROUNDING**

The Company is an entity to which ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191 applies and, accordingly, amounts in the financial statements and directors' report have been rounded to the nearest thousand dollars.

#### **OPTIONS**

No options over issued shares or interests in the Company or a controlled entity were granted during or since the end of the financial year and there were no options outstanding at the date of this report.

#### PROCEEDINGS ON BEHALF OF THE COMPANY

No person has applied for leave of court to bring proceedings on behalf of the Company or intervene in any proceedings to which the Company is a party for the purpose of taking responsibility on behalf of the Company for all or any part of those proceedings. The Company was not a party to any such proceedings during the year.

#### **AUDITOR'S INDEPENDENCE DECLARATION**

The auditor's independence declaration for the year ended 30 June 2016 has been received and can be found on page 28.

<sup>&</sup>lt;sup>2</sup> Reflects the number of meetings attended by the Director.



#### **NON-AUDIT SERVICES**

The following non-audit services were provided by the entity's auditor, Ernst & Young Australia. The directors are satisfied that the provision of non-audit services is compatible with the general standard of independence for auditors imposed by the Corporations Act 2001. The nature and scope of each type of non-audit service provided means that auditor independence was not compromised.

Ernst & Young Australia received the following amounts for the provision of non-audit services:

	\$'000
Tax compliance	255
Other services	97
Total non-audit services	352

Signed in accordance with a resolution of the directors.

Mark A Birrell Chairman

Melbourne, 26<sup>th</sup> August 2016



# REMUNERATION REPORT

#### Here you will find:

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- (vi) Transactions with the Company
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#### (1) Message from the Chairman of the Remuneration and Nomination Committee

Dear Shareholders

We are pleased to present you with the FY16 Remuneration Report (the Report).

FY16 has been a successful year for Regis. This is highlighted by a number of key achievements, including:

- increasing revenue and earnings before interest, tax, depreciation and amortisation (EBITDA);
- the successful acquisition of the Masonic Care Queensland portfolio comprising 711 operational places at six aged care facilities across 4 locations and 244 Independent Living Units; and
- continuing the Company's strong performance in relation to compliance and accreditation.

The Board is focused on continuing to build and deliver value to shareholders through the execution of its growth strategy. Underpinning the success of this strategy is ensuring we have a robust remuneration and reward framework that supports and encourages sustainable growth and motivates our people.

As foreshadowed in last year's report, the Remuneration and Nomination Committee and Board reviewed the long-term incentive (LTI) plan measures during the year. Following this review, an additional performance measure relating to achievement of the Company's Strategic Plan was introduced for the FY16 grant. Further information in relation to this measure is contained in this year's Report.

As was the case in FY15, the Chief Executive Officer's (**CEO's**) remuneration structure continues to differ from the other Key Management Personnel (**KMP**) due to his entitlement to restricted shares under legacy arrangements which are still on foot and remain restricted (with sale restrictions released in tranches) until FY19, with a portion being released in FY16. The Board believes that these restricted shares align the CEO's interests with those of shareholders by providing a direct link between the CEO and Regis' ongoing share price and returns to shareholders.

The remuneration outcomes outlined in this Report reflect Regis' approach to rewarding executives for delivering strong performance and creating value for shareholders. The FY16 short term incentive (**STI**) outcomes resulted in the CEO receiving 85% of his target STI. Other KMP received between 60% and 200% of their target STI. Details of the performance measures, including outcomes, are included in section B(ii) of the Report.

We trust that you will find the report informative.

Sylvia Fálzon

**Chairman of the Remuneration and Nomination Committee** 



#### (2) REMUNERATION REPORT - AUDITED

The Directors of Regis Healthcare Limited present the Remuneration Report for the Company for the reporting period 1 July 2015 to 30 June 2016. This Report forms part of the Directors' Report and has been audited in accordance with the *Corporations Act 2001* (Cth).

The Report includes details of the remuneration strategies for KMP of the Company. The KMP comprises the Non-Executive Directors (**NEDs**), the CEO and those persons with authority and responsibility for planning, directing and controlling the activities of the Company during the reporting year. The KMP, other than the NEDs, are referred to throughout this Report as 'Senior Executives'.

The names and positions of the KMP are listed in the following table.

Non-Executive Directors				
Name	Position			
Mark Birrell	Independent, Non-Executive Chairman			
Bryan Dorman	Non-Executive Director			
Sylvia Falzon	Independent Non-Executive Director			
Trevor Gerber	Independent Non-Executive Director			
Ian Roberts	Non-Executive Director			

Senior Executives			
Name	Position		
Ross Johnston	Managing Director and Chief Executive Officer		
Michelle Baker	General Manager, Operations Queensland and New South Wales		
Michael Horwood	General Manager, Property		
Darren Lynch	General Manager, Development		
Phillip Mackney	General Manager, Operations Victoria, South Australia, Western Australia and Northern Territory		
David Noonan	Chief Financial Officer (Commenced 17 August 2015)		
Ian Smith	Chief Financial Officer (Resigned 7 July 2015, replaced by David Noonan)		

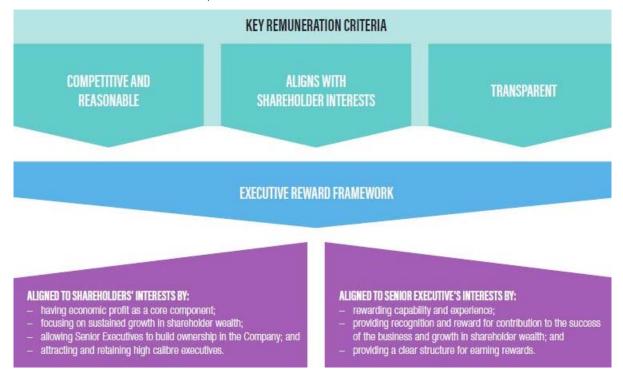


#### A. Principles used to determine the nature and amount of remuneration

#### i. Executive remuneration

The Company's executive reward framework aims to ensure that reward for performance is competitive and appropriate for the results delivered. The framework aligns executive reward with achievement of strategic objectives and the creation of value for shareholders. It provides a mix of fixed and variable pay and a blend of short and long-term incentives. As executives gain seniority within the Company, the balance of this mix generally shifts to a higher proportion of at-risk rewards.

The diagram below provides an overview of the executive reward framework, which has been developed in consultation with external remuneration consultants, KPMG.



#### ii. Non-Executive Director remuneration

To maintain Director independence, the remuneration of NEDs is not linked to Company performance and is comprised solely of Directors' fees (including superannuation).

The Company's remuneration policy for NEDs aims to ensure that Regis can attract and retain suitably qualified and experienced Directors having regard to:

- the level of fees paid to NEDs by comparable companies;
- the size and complexity of the Company's operations; and
- the responsibilities and work requirements of Directors.

#### iii. Remuneration governance framework

The Board Remuneration and Nomination Committee (the **Committee**), is responsible for remuneration and incentive policies and practices. It also makes specific recommendations to the Board on remuneration packages and other terms of employment/appointment (as applicable) for NEDs and Senior Executives. The Company's Corporate Governance Statement provides further information on the role of the Committee and can be found on the Company's website at <a href="http://www.regis.com.au/site/wp-content/uploads/2016/04/Regis-Healthcare-Corporate-Governance-Statement.pdf">http://www.regis.com.au/site/wp-content/uploads/2016/04/Regis-Healthcare-Corporate-Governance-Statement.pdf</a>.



#### iv. Remuneration consultants and other advisors

To assist in performing its duties and in making recommendations to the Board, the Committee from time to time seeks independent advice from remuneration consultants and other advisors on various remuneration related matters. When doing so, the remuneration consultants and other advisors are required to engage directly with the Chairman of the Committee as the first point of contact. The Committee engaged KPMG in FY16 to assist in the review of remuneration practices, provide guidance on market trends and assist in preparing the Remuneration Report, however no remuneration recommendations were made.

#### v. Company performance

The following table shows the Company's financial performance during the reporting period. Comparative numbers for the previous financial year only are shown as this is the Company's second Remuneration Report as a listed entity.

Key Performance Indicators	FY16	FY15
	\$'000	\$'000
Reported <sup>1</sup> Revenue	480,745	437,484
Reported <sup>1</sup> Net profit before tax	69,413	78,086
Reported <sup>1</sup> Net profit after tax	46,067	57,514
Normalised <sup>1</sup> Net profit after tax	56,801	45,898
Share price at beginning of year	\$5.16	\$3.65 <sup>2</sup>
Share price at end of year	\$4.69	\$5.16
Dividends paid per share	15.34 cents	17.60 cents
Basic earnings per share	15.34 cents	21.16 cents
Diluted earnings per share	15.33 cents	21.15 cents

<sup>1.</sup> The use of the terms 'reported' refers to IFRS financial information and 'normalised' to non-IFRS financial information. Normalised earnings are categorised as non-IFRS financial information prepared in accordance with ASIC Regulatory Guide 230 – Disclosing non-IFRS financial information. Normalised adjustments have been adjusted from the reported information to assist readers to better understand the financial performance of the underlying business in each financial year. The non-IFRS financial information, while not subject to an audit or review, has been extracted from the financial report, which has been subject to audit by our external auditors.

The remuneration framework and retention of Senior Executives contributed to strong company performance during the period which was marked by an increase in revenue and net profit before tax on a normalised basis and the Masonic Care Queensland acquisition, consisting of 711 operational aged care places and 244 independent living units.

#### B. Executive remuneration structure

The Company's pay and reward framework for Senior Executives has three components:

- fixed pay, including superannuation;
- · short-term performance incentives; and
- · long-term performance incentives.

The CEO has restricted shares under the Legacy Executive Option and Equity Plan for Senior Executives (known as **ESAS** shares). These ESAS shares were issued prior to listing to recognise the CEO's performance from the date he commenced service with the Company until the Company listed in October 2014. These ESAS shares continue on foot and remain with sale restriction (subject to release for sale in tranches). Due to the CEO's entitlement to the ESAS shares (subject to continued employment by the Company) he does not participate in the Regis Healthcare Equity Incentive Plan ('LTI Plan'). Accordingly, the CEO did not receive an LTI performance rights award in FY15 or FY16.

The table below sets out the applicable components of the remuneration of the CEO and other Senior Executives.

		CEO	Other Senior Executives	Discussion in Remuneration Report
Fixed remuneration	Salary	✓	✓	pages 17
	Superannuation	✓	✓	pages 17
	Other benefits <sup>1</sup>	✓	✓	pages 17
At-risk remuneration	STI (cash)	✓	✓	pages 17-19
	STI (performance rights)	х	✓	pages 17-19
	LTI (performance rights)	x	✓	pages 19-21

Other benefits may include contractual allowances, such as motor vehicle allowances, novated lease payments or relocation benefits (if any).

<sup>2.</sup> The share price disclosed at the beginning of the year in FY15 was the share price on listing.



The mix of fixed versus performance based remuneration that applied for the reporting period is set out in the table below.

		% of Total Remuneration	
	Fixed Remuneration Performance-Base		ed Remuneration
		Target STI Opportunity <sup>1</sup>	Target LTI Opportunity <sup>2</sup>
Ross Johnston	79.20%	20.80%	N/A
Michelle Baker	55.56%	22.22%	22.22%
Michael Horwood	58.82%	23.53%	17.65%
Darren Lynch	58.82%	23.53%	17.65%
Phillip Mackney	52.63%	26.32%	21.05%
David Noonan	57.14%	22.86%	20.00%

The terms of employment for all Senior Executives contain a fixed annual remuneration component comprising:

- base salary;
- superannuation; and
- other benefits, such as travel allowances.

Senior Executives are offered a competitive fixed pay that is reviewed annually to ensure it is competitive and commensurate with the responsibilities of the position.

#### Short-term incentives and outcomes

What is the STI plan?	An incentive plan under which Senior Executives are eligible to receive an annual award if they satisfy challenging operational, strategic and individual performance targets.  Senior Executives will be entitled to an STI award up to a maximum fixed percentage of their annual fixed remuneration (the maximum amount will differ between individuals, but does not exceed 50% of annual fixed remuneration apart from the General Manager, Development – see table on page 19).	
What is the performance period	12 months from 1 July – 30 June.	
What are the performance conditions?	The FY16 STI award was subject to performance targets based on:  (a) Short term financial measures  • EBITDA  • Occupancy  • Positioning the Company for EPS Growth (CEO only)  (b) Short term non-financial measures  • Workplace health and safety  • Ongoing compliance and accreditation  • Other role specific targets  If the Company does not meet both a threshold EBITDA target and an ongoing compliance and accreditation target, no STI award will be payable.	
Why were the performance conditions chosen?	A combination of financial and non-financial performance conditions have been chosen because the Board believes that there should be a balance between short-term financial measures and more strategic non-financial measures which in the medium to longer term will support further growth.	
How are the performance conditions assessed and why was this method chosen?	Following the end of the financial year, the Board assesses achievement against performance targets, and determines the STI awards to be made to Senior Executives (if any).  The actual amount of any STI award is determined primarily based on achievement of pre-determined performance measurement criteria which are set at the beginning of each financial year. The Board may determine a discretionary amount of STI award beyond the award that is achieved based on the aforementioned criteria.	

This is provided at target levels.
 This amount is based on the face value of the performance rights granted in the current year.



For the purpose of testing the Company's achievement of the EBITDA threshold, financial results are extracted by reference to the Company's audited financial statements. The use of financial statements ensures the integrity of the measure and alignment with the true financial performance of the Company.

The Board assesses the CEO's performance against non-financial and individual targets to determine the level of STI vesting. The CEO similarly assesses the non-financial and personal performance of the other Senior Executives and makes recommendations to the Committee and Board as to the portion of STI that should vest. The Committee reviews these recommendations and endorses the level of STI to be paid for Board approval. This method of measurement has been chosen as the Board believes it most accurately reflects the performance of the Senior Executives against their targets.

How is the STI delivered?

For the CEO, STI will be delivered in cash as follows:

- 66% of his STI award will be paid shortly after the release of the Company's FY16 audited results to the ASX;
- 17% will be deferred for 12 months; and
- the remaining 17% will be deferred for a further period of 12 months (i.e. 2 years in total).

The CEO's STI is not deferred into performance rights as it is recognised that the CEO has significant existing legacy LTI equity arrangements which were provided in the form of ESAS shares and which continue on foot and remain restricted (subject to release as set out in table iv in section D) and provide long-term alignment with shareholders. For more information on these arrangements see table iv. ESAS shares below.

For other Senior Executives:

- 66% of the STI payment will be paid in cash shortly after the release of the Company's FY16 audited results to the ASX:
- 17% will be delivered by a grant of rights to acquire shares (Performance Rights), which will vest after a period of 12 months from the grant date; and
- the remaining 17% will also be delivered by a grant of Performance Rights, which will vest after a period of 2 years from the grant date.

The number of Performance Rights granted is calculated using face value allocation methodology based on the volume weighted average price of fully paid ordinary shares in the Company over the 5 trading day period commencing on the trading day after the ex-dividend date for the Company's shares.

All the deferred components will be subject to a continuous service condition.

Why does the Board consider the STI plan an appropriate incentive?

The STI plan is designed to motivate and reward high performance while aligning executives' interest with shareholders. It puts a significant proportion of Senior Executives' remuneration at-risk against targets linked to the Company's performance objectives.

What happens on cessation of employment?

Where a Senior Executive is terminated for cause or resigns, all unvested Performance Rights will lapse, unless the Board determines otherwise. For the CEO, any deferred cash is forfeited, unless otherwise agreed in writing.

If a Senior Executive ceases employment for any other reason, unless the Board determines otherwise, a pro rata portion of unvested Performance Rights (calculated by reference to the portion of the performance period that has elapsed) will remain on foot subject to the original vesting conditions, and will vest or lapse in due course. The remainder of the Performance Rights will automatically lapse. A similar approach is taken in respect of the CEO's deferred STI.

Are there any restrictions on dealing?

A Senior Executive must not sell, transfer, encumber, hedge or otherwise deal with Performance Rights. Senior Executives are free to deal with the shares allocated on vesting of the Performance Rights, subject to the requirements of the Company's Policy for Dealing in Securities.

What happens in the event of a change in control?

The Board has discretion to determine that vesting of some or all of a Senior Executive's Performance Rights should be accelerated. Where only some of the Performance Rights are vested, the remainder will immediately lapse.



The tables below outline performance against the STI performance measures and the percentage of STI that vested.

Measure	Gateway Weighting <sup>1</sup>		Target	Result
EBITDA <sup>2</sup>	✓	30%	Exceed budget EBITDA	Target exceeded. Full vesting
Occupancy	Χ	10%	Available bed days budget	Target not met. Nil vesting
Workplace health and safety	Χ	10%	Exceed AIFR target	Target not met. Nil vesting
Ongoing compliance and accreditation	<b>√</b>	0%	All accreditation received, no compliances exceed timeframe for improvement (TFI)	Target achieved.
Positioning the Company for EPS growth (CEO only)	✓	30%	Target EPS growth per strategic plan	Target achieved. Full vesting
Other role-specific targets <sup>3</sup>	✓	20%	CEO: Other targets specific to role. Other Senior Executives: Specific to role	CEO: Partial vesting. Other Senior Executives: Achievement of between full and partial vesting.

Weighting of CEO's KPIs has been listed above. Each of the other Senior Executives had the same measures, apart from the EPS measure with the weightings adjusted for certain roles to reflect the relevant responsibilities.

Percentage of STI paid and forfeited for Senior Executives

Senior Executive	Target STI \$	Actual STI awarded <sup>1</sup> \$	% of target STI award forfeited
Ross Johnston	200,000	170,000	15%
Michelle Baker	141,400	110,292	22%
Michael Horwood	134,800	105,144	22%
Darren Lynch	135,400	270,800	0%
Phillip Mackney	186,675	112,005	40%
David Noonan	188,000	159,800	15%

<sup>&</sup>lt;sup>1</sup> Except for Ross Johnston who receives his total STI award in cash, 34% of any STI award is delivered as Performance Rights. The cash portion will be paid by 11 September 2016. The Performance Rights portion will be granted by 11 September 2016.

#### iii. Long-term incentives and outcomes

The Company established the Regis Healthcare Equity Incentive Plan ('LTI Plan') to assist in the motivation, retention and reward of Senior Executives.

The key terms of the FY16 grant under the LTI Plan are as follows:

What is the LTI Plan?	An incentive plan under which Senior Executives are eligible to receive an award of Performance Rights that are linked to the achievement of targets related to the Company's medium to long-term performance. The LTI Plan is designed to further align the interests of Senior Executives with the interests of shareholders by providing an opportunity for Senior Executives to receive an equity interest in the Company.
Who participates in the LTI Plan?	Participation in the LTI Plan is only offered to Senior Executives due to the significant influence that their performance can have on generation of shareholder value. The CEO does not participate in this LTI Plan as he has significant existing legacy LTI equity arrangements which were provided in the form of ESAS shares and which continue on foot and remain restricted (subject to vesting). For more information on these ESAS shares see table iv. ESAS shares in section D below.
What proportion of total remuneration does the LTI represent?	Each Senior Executive has an LTI opportunity equivalent to 30% - 40% of their fixed annual remuneration calculated using face value allocation methodology.

EBITDA is based on the statutory profit of the Group adjusted for interest, tax, depreciation and amortisation and for the effect of other one off items determined by the Board in relation to the Group's EBITDA budget target.

<sup>&</sup>lt;sup>3</sup> The General Manager, Development is eligible for greater than 100% STI.



What is the performance period?

How is reward delivered under the LTI Plan?

Do participants pay for the Performance Rights?

What rights are attached to the Performance Rights?

What are the performance conditions and why have they been chosen?

The performance period of the LTI will generally be 3 years. For the FY16 grant, the performance period is 1 July 2015 to 30 June 2018.

Each Performance Right entitles the holder to acquire a share in the Company for nil consideration at the end of the performance period, subject to meeting specific performance conditions.

Performance Rights are issued for nil consideration. No exercise price is payable in respect of the Performance Rights.

The Performance Rights do not carry dividends or voting rights prior to vesting.

For the FY16 grant, Performance Rights will be subject to two performance conditions based on:

- a. achievement of the Company's Strategic Plan (the Strategic Plan Hurdle); and
- the Company's FY18 EPS performance against its strategic plan (the EPS Hurdle).

The weighting of the performance conditions will be as follows:

- Strategic Plan Hurdle: 40%
- EPS Hurdle: 60%

The Strategic Plan Hurdle assesses Senior Executives against the progressive achievement of the Company's five-year strategic plan. Assessment of the Strategic Plan Hurdle will be determined by the Board in its absolute discretion, having regard to set criteria (listed on the following page) and other matters that it considers relevant.

Assessment of the EPS Hurdle will be determined over the performance period by reference to the following vesting schedule:

FY18 EPS	% of Performance Rights that vest
Less than Target	nil
Target	50%
Between Target and Stretch	50-100%, on a straight line sliding scale
Stretch	100%

The EPS Hurdle requires achievement of targets at the threshold level for any vesting to occur.

The Board considers that the targets required to attract full or partial vesting are commercially sensitive and therefore do not disclose them to the market at the time of the grant. The Board however confirms its commitment to driving growth for shareholders over the longer term.

The EPS target and stretch levels will be disclosed in the next Remuneration Report following the time of vesting.

Any Performance Rights that remain unvested at the end of the performance period will lapse immediately.

The Board believes that the mix of an EPS Hurdle and a Strategic Plan Hurdle ensures alignment between Senior Executives reward and shareholder interests. Whilst the EPS Hurdle focuses the Senior Executives on generating medium term returns for shareholders, the Strategic Plan Hurdle links the Senior Executives' reward outcomes with achievement of the five-year strategic plan which will generate shareholder value in the long term.

How is the EPS Hurdle measured and why was this method chosen?

For the purpose of testing the achievement of the EPS Hurdle, financial results are extracted by reference to the Company's audited financial statements. The use of financial statements ensures the integrity of the measure and alignment with the true financial performance of the Company.

EPS is calculated using earnings on a pre-significant items (i.e. any unusual or material one-off items in the result) basis adjusted for the related income tax (benefit)/expense), and using the number of ordinary shares on issue at the effective date of grant and the number of ordinary shares on issue at the end of the relevant measurement period to calculate EPS.

Assessment of achievement of the EPS performance condition will be determined by the Board.



How is the Strategic Plan Hurdle measured and why was this method chosen?

The following five criteria are used to measure the performance of each Senior Executive against the Strategic Plan Hurdle:

- Land secured for development
- Places under construction
- Development approvals obtained
- Mobilisation of newly developed facilities
- Progress in the development of the Company's growth strategy in the period

The Board sets threshold and stretch targets for each category above with timeframes included in the strategic plan. The Committee will assess how the Senior Executives are progressing against the above criteria as outlined in the five-year strategic plan. The weighting given to each of the above criteria is reviewed annually in line with the plan for the period.

Due to the commercially sensitive nature of the information, the Board will provide additional detail on the specific targets, and performance against them, in the next Remuneration Report following the time of vesting.

The Board has chosen this method of measurement as it most accurately measures the contribution that each Senior Executive has made towards the achievement of the five-year strategic plan.

What happens on cessation of employment?

If a Senior Executive ceases employment for cause or resigns, unless the Board determines otherwise, any unvested Performance Rights will automatically lapse. In all other circumstances, unless the Board determines otherwise:

- a pro-rata portion of the Performance Rights (calculated by reference to the portion of the performance period that has elapsed up to the date of cessation) will remain on foot and will vest in due course if the performance conditions are achieved, as though the Senior Executive had not ceased employment; and
- the remaining portion of the Performance Rights will automatically lapse.

What happens in the event of a change in control?

The Board has a discretion to determine that vesting of some or all of the Performance Rights should be accelerated. Where only some of the Performance Rights are vested, the remainder will immediately lapse.

#### iv. Other LTI plans

Prior to listing in October 2014, the Company had in place LTI arrangements with Senior Executives including the Legacy cash LTI plan and the Legacy Executive Option and Equity Plan for Senior Executives (**ESAS Plan**). Certain awards under these LTI arrangements for the CEO and Senior Executives remain on foot post listing. There is no intention for any future grants under these plans. Please refer to page 43 of the Company's FY15 Remuneration Report for more information regarding these plans.



#### v. Key terms of executive service agreements

All Senior Executives are party to a written executive service agreement with Regis Aged Care Pty Ltd, a subsidiary of Regis Healthcare Limited.

Key terms of Executive service agreement for CEO

Duration	Ongoing					
Periods of notice required	6 months.					
to terminate	The agreement may, however, be terminated by the employer:					
	<ul> <li>on three months' notice if the CEO fails to address performance concerns notified to him by the Board; or</li> <li>without notice or any payment for cause.</li> </ul>					
Termination payments	The employer has discretion to make a payment in lieu of notice.					
	No contracted retirement benefits are in place with any of the Company's Senior Executives.					
	In the case of redundancy, the CEO is entitled to receive a severance payment equivalent to 12 months' fixed remuneration (inclusive of any payment in lieu of notice).					
Restraint of trade	Maximum of 12 months.					

Key terms of Executive service agreements for other Senior Executives

Duration	Ongoing
Periods of notice required to terminate	3 months.  The agreement may, however, be terminated by the employer for cause without notice or any payment.
Termination payments	The employer has discretion to make a payment in lieu of notice.  No contracted retirement benefits are in place with any of the Company's Senior Executives.
Restraint of trade	Maximum of 6 months.

#### C. Non-Executive Director remuneration structure

Fees and payments to NEDs reflect the demands on, and responsibilities of, the NEDs. NEDs' fees and payments are reviewed annually by the Board. The Board intends to obtain the advice of independent remuneration consultants in FY17 to ensure NEDs' fees and payments continue to be appropriate and in line with the market.

#### i. Directors' fees

Under the Constitution, the Board may decide the amount of each Director's remuneration. However, the total amount provided to all NEDs must not exceed, in aggregate in any financial year, the amount fixed by the Company in the general meeting. The fees payable to the current Directors did not exceed that amount being \$1.2 million in aggregate.

The annual Director fees currently agreed to be paid are:

Role	Annual fees
Chairman	\$272,500
Other NEDs	\$110,000
Chair of Audit, Risk and Compliance Committee	\$30,000
Members of Audit, Risk and Compliance Committee	\$20,000
Chair of the Remuneration and Nomination Committee	\$20,000
Members of the Remuneration and Nomination Committee	\$12,500

Directors may be paid for travel and other expenses incurred in attending to the Company's affairs, including attending and returning from meetings of Directors or committees or general meetings. Directors may also be remunerated where they devote special attention to the business or perform services which, in the opinion of the Board, are outside the scope of the ordinary duties of a Director.

#### ii. Retirement allowances for Directors

NEDs do not participate in any performance based share or option incentive plans or other retirement schemes or benefits other than statutory benefits.



#### D. Statutory Remuneration Disclosures

#### Senior Executive remuneration – statutory disclosures

Details of the remuneration of the NEDs and Senior Executives of the Group are set out in the following tables. The tables include the statutory disclosures required under the Corporations Act 2001 (Cth) and are in accordance with the Accounting Standards.

			Short Term Benefits		Post Employment	Other Long-Term Benefits		Share-based paym	ents		
Name	Role	Year	Salary & Fees	Non- Monetary Benefits <sub>1</sub>	STI-Cash Bonus <sub>2</sub>	Superannuation	Long Service Leave	Legacy Cash LTI ₄	Performance Rights granted under STI & LTI plans	Shares	Total
			\$	\$	\$	\$	\$	\$	\$	\$	\$
Non-Executive Dire	ectors										
Mork Dirroll	Chairman	FY15	250,053	-	-	23,755	-	-	-	75,000	348,808
Mark Birrell Chairm	Chairman	FY16	250,773	-	-	23,823	-	-	-	-	274,596
David David NED	NED	FY15	-	-	-	-	-	-	-	-	-
Bryan Dorman	NED	FY16	119,635	-	-	11,365	-	-	-	-	131,000
Sylvia Falzon	NED	FY15	132,596	-	-	12,597	-	-	-	40,000	185,193
Sylvia Faizon	NED	FY16	138,040	-	-	13,114	-	-	-	-	151,154
Trevor Gerber	NED	FY15	134,387	-	-	12,767	-	-	-	40,000	187,154
Hevor Gerber	NED	FY16	140,341	-	-	13,332	-	-	-	-	153,673
Ion Pohorts	NED	FY15	-	-	-	-	-	-	-	-	-
Ian Roberts	INED	FY16	112,733	-	-	10,710	-	-	-	-	123,443
Sub Total Non Evo	outive Directors	FY15	517,036	-	-	49,119	-	-	-	155,000	721,155
Sub-Total Non-Executive Directors		FY16	761,522	-	-	72,344	-	-	-	-	833,866



			Short Term Benefits			Post Employment	Other Long-Te	rm Benefits	Share-based paym	ents	
Name	Role	Year	Salary & Fees	Non- Monetary Benefits <sub>1</sub>	STI-Cash Bonus <sub>2</sub>	Superannuation	Long Service Leave	Legacy Cash LTI ₄	Performance Rights granted under STI & LTI plans	Shares	Total
			\$	\$	\$	\$	\$	\$	\$	\$	\$
Executive Directors											
Dana Jaharatan	MD/OFO	FY15	712,594	-	157,048	18,171	12,332	48,000	-	-	948,145
Ross Johnston	MD/CEO	FY16	739,674	-	172,862	38,028	47,584	29,976	-	-	1,028,124
Executives											
M. I II D. I	GM Operations,	FY15	279,451	-	84,902	27,009	5,032	10,246	46,945	-	453,585
	QLD & NSW	FY16	335,658	-	73,934	31,384	4,029	19,618	100,043	-	564,666
	GM Property	FY15	292,586	-	158,818	24,888	5,297	25,669	38,109	-	545,367
Michael Horwood		FY16	327,918	-	67,638	30,033	8,906	9,330	77,747	-	521,572
Daman Lamah	OM Development	FY15	314,853	-	240,443	29,388	5,305	9,842	41,071	-	640,902
Darren Lynch	GM Development	FY16	330,524	-	194,363	30,199	10,039	6,284	108,822	-	680,231
DUIL M. I	GM Operations,	FY15	322,680	-	141,208	25,096	5,977	25,243	55,803	-	576,007
Phillip Mackney	Vic, SA & WA	FY16	357,072	-	75,493	30,738	23,724	18,683	108,919	-	614,629
1 0 31	CFO (ceased on	FY15	417,486	-	318,850	6,618	6,870	-	-	-	749,824
Ian Smith	7 July)	FY16	1,259	-	-	-	-	-	-	-	1,259
David Noonan	CFO	FY16 <sub>3</sub>	411,148	-	105,468	19,622	279	-	77,792	-	614,309
0.1.7.1.7.1.7.1.		FY15	2,339,650	-	1,101,269	131,170	40,813	119,000	181,928	-	3,913,830
Sub-Total Executives	<b>5</b>	FY16	2,503,253	-	689,758	180,004	94,561	83,891	473,323	-	4,024,790
T		FY15	2,856,686	-	1,101,269	180,289	40,813	119,000	181,928	155,000	4,634,985
Total Compensation		FY16	3,264,775	-	689,758	252,348	94,561	83,891	473,323	-	4,858,656

<sup>1.</sup> The amounts disclosed as non-monetary benefits relate to car spaces, professional fees and other similar items.

<sup>2.</sup> Includes FY15 and FY16 STI cash awards.

<sup>3.</sup> No comparative figures are showed for David Noonan as he commenced his role as CFO on 17 August 2015.

<sup>4.</sup> These payments relate to FY13, FY14 and FY15 (pro rata to listing) cash LTI awards that were made prior to listing and were subject to deferral and satisfaction of a service condition. Please refer to FY15 Remuneration Report for further details.



#### ii. Performance Rights held by Senior Executives

Name	Grant Date	Vesting Date	Expiry Date	Balance at Start of the Year	Granted During the Year	Cancelled During the Year	Balance at End of the Year	Fair Value per Right at Grant Date	Aggregate Fair Value	Maximum Value to be Recognised in Future Years <sub>1</sub>
				No.	No.	No.	No.	\$	\$	\$
	30-Oct-14 <sup>A</sup>	30-Jun-2017	30-Jun-2017	26,236	-	-	26,236	3.66	96,024	35,529
Michelle Baker	01-Dec-15 <sup>A</sup>	30-Jun-2018	30-Jun-2018	-	27,456	-	27,456	5.18	142,222	95,289
Michelle Baker	11 Sep-15 <sup>B</sup>	11-Sep-2016	11-Sep-2016	-	2,756	-	2,756	5.08	14,000	-
	11 Sep-15 <sup>c</sup>	11-Sep-2017	11-Sep-2017	-	2,756	-	2,756	4.82	13,284	4,915
				26,236	32,968	-	59,204		265,530	135,733
	30-Oct-14 A	30-Jun-2017	30-Jun-2017	19,677	-	-	19,677	3.66	72,018	26,647
Michael Horwood	01-Dec-15 <sup>A</sup>	30-Jun-2018	30-Jun-2018	-	19,631	-	19,631	5.18	101,689	68,131
Michael Horwood	11 Sep-15 <sup>B</sup>	11-Sep-2016	11-Sep-2016	-	2,603	-	2,603	5.08	13,223	-
	11 Sep-15 <sup>C</sup>	11-Sep-2017	11-Sep-2017	-	2,603	-	2,603	4.82	12,546	4,642
				19,677	24,837	-	44,514		199,476	99,420
	30-Oct-14 A	30-Jun-2017	30-Jun-2017	19,677	-	-	19,677	3.66	72,018	26,647
Damas Lucak	01-Dec-15 A	30-Jun-2018	30-Jun-2018	-	19,718	-	19,718	5.18	102,139	68,433
Darren Lynch	11 Sep-15 <sup>B</sup>	11-Sep-2016	11-Sep-2016	-	3,521	-	3,521	5.08	17,887	-
	11 Sep-15 <sup>c</sup>	11-Sep-2017	11-Sep-2017	-	3,521	-	3,521	4.82	16,971	6,279
				19,677	26,760	-	46,437		209,015	101,359
	30-Oct-14 A	30-Jun-2017	30-Jun-2017	28,859	-	-	28,859	3.66	105,624	39,081
DUW M	01-Dec-15 <sup>A</sup>	30-Jun-2018	30-Jun-2018	-	29,010	-	29,010	5.18	150,272	100,682
Phillip Mackney	11 Sep-15 <sup>B</sup>	11-Sep-2016	11-Sep-2016	-	3,789	-	3,789	5.08	19,248	-
	11 Sep-15 <sup>c</sup>	11-Sep-2017	11-Sep-2017	-	3,789	-	3,789	4.82	18,263	6,757
				28,859	36,588	-	65,447		293,407	146,520
David Noonan	01-Dec-15 <sup>A</sup>	30-Jun-2018	30-Jun-2018	-	31,942	-	31,942	5.18	165,460	110,858
				-	31,942	-	31,942		165,460	110,858
Ian Smith <sub>2</sub>				-	-	-	-		-	-
Grand Total				94,449	153,095	-	247,544		1,132,888	593,890

A LTI Grant B STI Grant which is subject to one year deferral C STI Grant which is subject to two year deferral

Each Performance Right that vests results in one ordinary share in the Company. Each Performance Right vests when it has been tested and satisfied the relevant performance conditions. Nil consideration is payable on exercise/vesting.

<sup>1.</sup> No grants will vest if the performance conditions are not satisfied, hence, the minimum value of grants yet to vest is nil. The maximum value of grants yet to vest has been estimated based on the fair value per grant at the maximum achievement of the vesting scale less amounts already recognised as an expense.

<sup>2.</sup> Ceased as CFO on 7 July 2015



#### Movements in Performance Rights held by Senior Executives

The following table sets out the movement during the reporting period, by number and value, of Performance Rights held by each Senior Executive (including their related

Name	Held at 1 July 2015	Granted	Granted <sub>1</sub>	Vested	Vested	Forfeited	Forfeited	Held at 30 June 2016
	No.	No.	\$	No.	\$	No.	\$	No.
Ross Johnston	-	-	-	-	-	-	-	-
Michelle Baker	26,236	32,968	169,506	-	-	-	-	59,204
Michael Horwood	19,677	24,837	127,458	-	-	-	-	44,514
Darren Lynch	19,677	26,760	136,997	-	-	-	-	46,437
Phillip Mackney	28,859	36,588	187,783	-	-	-	-	65,447
David Noonan	-	31,942	165,460	-	-	-	-	31,942
Ian Smith 2	-	-	-	-	-	-	-	-

The value of Performance Rights granted in the year is the number of Performance Rights granted in the year multiplied by the fair value of each right on the grant date as per accounting standards.

#### **ESAS** shares iν.

The following table sets out details of the ESAS shares held by the CEO under the ESAS Plan, which were previously disclosed in the FY15 Remuneration Report. No grants were made under this plan in FY15 or FY16.

Name	Plan	Type of Instrument	Release Date	Number of Shares to Release	Released During the Year
				No.	No.
			30 June 2016	580,000	580,000
Ross Johnston	ESAS Plan	Restricted shares	30 June 2017	580,000	-
ROSS JOHNSTON	ESAS PIAII	Restricted shares	30 June 2018	870,000	-
			30 June 2019	290,000	-

Ceased as CFO on 7 July 2015



#### v. KMP shareholdings

The following table summarises the movements in the shareholdings of KMP (including their related entities) for the reporting period.

	Number of shares						
	Held at 1 July 2015	Received on vesting of STI/LTI	Received on vesting of STI	Received as remuneration	Other net change	Held at 30 June 2016	
Non-Executive Dire	ectors						
Mark Birrell	41,096	-	-	-	-	41,096	
Bryan Dorman	81,910,479	-	-	-	-	81,910,479	
Sylvia Falzon	27,397	-	-	-	-	27,397	
Trevor Gerber	41,096	-	-	-	-	41,096	
Ian Roberts	81,910,479	-	-	-	-	81,910,479	
Senior Executives							
Ross Johnston	3,388,537	-	-	-	-	3,388,537	
Michelle Baker	-	-	-	-	-	-	
Michael Horwood	-	-	-	-	-	-	
Darren Lynch	-	-	-	-	-	-	
Phillip Mackney	4,306	-	-	-	-	4,306	
David Noonan	12,800	-	-	-	-	12,800	
Ian Smith 1	-	-	-	-	-	-	

<sup>1.</sup> Ceased as CFO on 7 July 2015

#### vi. Transactions with the Company

No Director or other KMP (including their related parties) has entered into a contract with the Company or a subsidiary during the reporting period other than as disclosed in this Remuneration Report.

#### vii. Loans with the Company

No Director or other KMP (including their related parties) has entered into a loan made, guaranteed or secured, directly or indirectly, by the Company during the reporting period.

#### **End of Audited Remuneration Report**

Ernst & Young 8 Exhibition Street Melbourne VIC 3000 Australia GPO Box 67 Melbourne VIC 3001 Tel: +61 3 9288 8000 Fax: +61 3 8650 7777 ey.com/au

### Auditor's Independence Declaration to the Directors of Regis Healthcare Limited

As lead auditor for the audit of Regis Healthcare Limited for the financial year ended 30 June 2016, I declare to the best of my knowledge and belief, there have been:

- a) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- b) no contraventions of any applicable code of professional conduct in relation to the audit.

This declaration is in respect of Regis Healthcare Limited and the entities it controlled during the financial year.

Ernst & Young

Glenn Carmody Partner

26 August 2016



# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

#### FOR THE YEAR ENDED 30 JUNE 2016

		2016	2015
	NOTES	\$'000	\$'000
Revenue	2.1	480,745	437,508
State Revenue Office Victoria recovery		-	19,457
Other income / (expenses)	2.1	(12,126)	(1,976)
Staff expenses		(305,796)	(272,527)
Resident care expenses		(34,754)	(32,228)
Administrative expenses		(21,433)	(23,450)
Occupancy expenses		(12,844)	(11,753)
Depreciation		(22,522)	(18,914)
Profit before income tax and finance costs	-	71,270	96,117
Finance costs	2.2	(1,857)	(18,031)
Profit before income tax		69,413	78,086
Income tax expense	2.3	(23,346)	(20,572)
Profit for the year	-	46,067	57,514
Other comprehensive income			
Items that may be reclassified subsequently to profit or loss			
Net loss on cash flow hedges, net of tax	5.1	(210)	-
Items that will not be reclassified subsequently to profit or loss			
Reversal of prior period revaluations, net of tax	3.1	-	(20,460)
Other comprehensive income, net of tax	- -	(210)	(20,460)
Total comprehensive income for the year	-	45,857	37,054
Total comprehensive income attributable to:			
Owners of the parent	-	45,857	37,054
Earnings per share			
		cents	cents
Earnings per share for the period attributable to ordinary equity ho			04.15
Basic	2.5	15.34	21.16
Diluted	2.5	15.33	21.15



# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

#### **AS AT 30 JUNE 2016**

		2016	2015
	NOTES	\$'000	\$'000
ASSETS			
Current Assets			
Cash and cash equivalents	4.1	25,250	60,917
Trade and other receivables	4.2	5,262	20,864
Inventories		589	519
Other current assets	4.4	4,018	18,223
Total Current Assets	-	35,119	100,523
Non-Current Assets			
Property, plant and equipment	3.1	833,943	608,558
Investment property	3.4	82,659	15,560
Deferred tax assets	2.3	-	17,675
Intangible assets	3.3	395,191	247,701
Total Non-Current Assets	-	1,311,793	889,494
TOTAL ASSETS	-	1,346,912	990,017
LIABILITIES			
Current Liabilities			
Trade and other payables	4.3	46,411	29,671
Provisions	4.5	42,328	35,064
Income tax payable	2.3	7,646	5,989
Other financial liabilities	5.1	858,546	704,615
Total Current Liabilities	-	954,931	775,339
Non-Current Liabilities			
Interest-bearing loans and borrowings	5.2	210,000	_
Provisions	4.5	7,037	5,457
Deferred tax liabilities	2.3	500	-
Total Non-Current Liabilities		217,537	5,457
TOTAL LIABILITIES	-	1,172,468	780,796
NET ASSETS	-	174,444	209,221
EQUITY			
Issued Capital	5.7.1	272,171	272,171
Retained earnings	5.7.1	(205)	34,821
Reserves	5.7.2	(97,522)	(97,771)
TOTAL EQUITY	0.1.2	174,444	209,221
IOIALLAUIII		174,444	203,221



# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

#### FOR THE YEAR ENDED 30 JUNE 2016

	ISSUED CAPITAL	RETAINED EARNINGS	ASSET REVALUATION RESERVE	CASH FLOW HEDGE RESERVE	REMUNERATION RESERVE	ACQUISITION RESERVE	TOTAL EQUITY
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
At 1 July 2014	(124,123)	(32,326)	30,093	-	3,550	(101,497)	(224,303)
Profit for the year	-	57,514	-	-	-	-	57,514
Other comprehensive income	-	-	(20,460)	-	-	-	(20,460)
Total comprehensive income for the year	-	57,514	(20,460)	-	-	-	37,054
Issue of shares Share issue and share buyback costs, net of tax	409,852 (13,558)	-	-	-	-	-	409,852 (13,558)
Equity settled share based payment expense	-	-	-	-	176	-	176
Transfer from Asset Revaluation Reserve to Retained Earnings	-	9,633	(9,633)	-	-	-	-
At 30 June 2015	272,171	34,821	-	-	3,726	(101,497)	209,221
At 1 July 2015	272,171	34,821	-	-	3,726	(101,497)	209,221
Profit for the year	-	46,067	-	-	-	-	46,067
Other comprehensive income	-	-	-	(210)	-	-	(210)
Total comprehensive income for the year	-	46,067	-	(210)	-	-	45,857
Dividends paid or provided for Equity settled share based payment expense	-	(81,093)	-	-	- 459	-	(81,093) 459
At 30 June 2016	272,171	(205)	-	(210)	4,185	(101,497)	174,444



# CONSOLIDATED STATEMENT OF CASH FLOWS

#### FOR THE YEAR ENDED 30 JUNE 2016

Cash flows from operating activities         Kortes         \$1000         \$1000           Cash flows from operating activities         470,569         427,468           Receipts from residents and Government subsidies         470,569         427,468           State Revenue Office refund received         18,218         1,200           Payments to suppliers and employees         (378,047)         (348,683)           Interest received         815         1,600           Finance costs         (3,972)         (8,408)           RAD, accommodation bond and ILU/ILA entry contribution inflows         259,565         258,967           RAD, accommodation bond and ILU/ILA entry contribution outflows         (214,634)         (185,356)           Income tax paid         (18,959)         (18,189)           Net cash flows from operating activities         4.1         133,555         127,429           Cash flows from investing activities           Proceeds of sale of property, plant and equipment         -         3,421           Purchase of property, plant and equipment         -         3,421           Purchase of businesses, net of cash acquired         (151,910)         (29,876)           Advance payment on business purchase         -         (15,769)           Net cash flows from financing activiti			2016	2015
Cash flows from operating activities         470,569         427,468           Receipts from residents and Government subsidies         470,569         427,468           State Revenue Office refund received         18,218         -           Payments to suppliers and employees         (378,047)         (348,683)           Interest received         815         1,600           Finance costs         (3,972)         (8,408)           RAD, accommodation bond and ILU/ILA entry contribution inflows         259,565         258,997           RAD, accommodation bond and ILU/ILA entry contribution outflows         (214,634)         (18,559)           Income tax paid         (18,959)         (18,189)           Net cash flows from operating activities         4.1         133,555         127,429           Cash flows from investing activities         5         2,421         4.1         133,555         127,429           Cash flows from investing activities         4.1         133,555         127,429         4.2 <t< th=""><th></th><th>NOTES</th><th></th><th></th></t<>		NOTES		
Receipts from residents and Government subsidies         470,569         427,468           State Revenue Office refund received         18,218         -           Payments to suppliers and employees         (378,047)         (348,683)           Interest received         815         1,600           Finance costs         (3,972)         (8,408)           RAD, accommodation bond and ILU/ILA entry contribution inflows         259,565         258,997           RAD, accommodation bond and ILU/ILA entry contribution outflows income tax paid         (18,536)         (18,189)           Net cash flows from operating activities         4.1         133,555         127,429           Proceeds of sale of property, plant and equipment         -         3,421           Purchase of property, plant and equipment         (146,219)         (61,538)           Purchase of businesses, net of cash acquired         (151,910)         (29,876)           Advance payment on business purchase         -         (15,769)           Net cash flows used in investing activities         298,129         (103,762)           Cash flows from financing activities         210,000         -           Repayment of bank debt         -         (4,504)           Proceeds from bank borrowings         210,000         -           Repayment	Cash flows from operating activities	NOTES	Ψ 000	Ψ 000
State Revenue Office refund received         18,218         -           Payments to suppliers and employees         (378,047)         (348,683)           Interest received         815         1,600           Finance costs         (3,972)         (8,408)           RAD, accommodation bond and ILU/ILA entry contribution inflows         259,565         259,997           RAD, accommodation bond and ILU/ILA entry contribution outflows Income tax paid         (18,959)         (18,189)           Net cash flows from operating activities         4.1         133,555         127,429           Cash flows from investing activities         5         4.1         133,555         127,429           Cash flows from investing activities         5         4.1         133,555         127,429           Cash flows from investing activities         5         4.1 </td <td></td> <td></td> <td>470 569</td> <td>427 468</td>			470 569	427 468
Payments to suppliers and employees         (378,047)         (348,683)           Interest received         815         1,600           Finance costs         (3,972)         (8,408)           RAD, accommodation bond and ILU/ILA entry contribution inflows         259,565         258,997           RAD, accommodation bond and ILU/ILA entry contribution outflows         (214,634)         (185,356)           Income tax paid         (18,959)         (18,189)           Net cash flows from operating activities         4.1         133,555         127,429           Cash flows from investing activities         5         2,421           Purchase of property, plant and equipment         1,46,219         (61,538)           Purchase of businesses, net of cash acquired         (151,910)         (29,876)           Advance payment on business purchase         (15,769)         (15,769)           Net cash flows from financing activities         (298,129)         (103,762)           Cash flows from bank borrowings         210,000         -           Proceeds from bank borrowings         210,000         -           Repayment of bank debt         (333,000)         -           Proceeds from issue of shares         (4,504)           Proceeds from issue of shares         (21,044) <td< td=""><td>•</td><td></td><td>,</td><td>-127,100</td></td<>	•		,	-127,100
Interest received         815         1,600           Finance costs         (3,972)         (8,408)           RAD, accommodation bond and ILU/ILA entry contribution inflows         259,565         258,997           RAD, accommodation bond and ILU/ILA entry contribution outflows         (214,634)         (185,356)           Income tax paid         (18,959)         (18,189)           Net cash flows from operating activities         4.1         133,555         127,429           Cash flows from investing activities         -         3,421           Purchase of property, plant and equipment         -         3,421           Purchase of property, plant and equipment         (146,219)         (61,538)           Purchase of businesses, net of cash acquired         (151,910)         (29,876)           Advance payment on business purchase         -         (15,769)           Net cash flows used in investing activities         (298,129)         (103,762)           Cash flows from financing activities         210,000         -           Proceeds from bank borrowings         210,000         -           Repayment of bank debt         -         (333,000)           Payout interest rate swap derivative         -         (4,504)           Proceeds from issue of shares         -         409				(348 683)
Finance costs         (3,972)         (8,408)           RAD, accommodation bond and ILU/ILA entry contribution inflows         259,565         258,997           RAD, accommodation bond and ILU/ILA entry contribution outflows         (214,634)         (185,356)           Income tax paid         (18,959)         (18,189)           Net cash flows from operating activities         4.1         133,555         127,429           Cash flows from investing activities         5         3,421           Proceeds of sale of property, plant and equipment         (146,219)         (61,538)           Purchase of property, plant and equipment         (146,219)         (29,876)           Advance payment on businesses purchase         -         (157,69)           Net cash flows used in investing activities         (298,129)         (103,762)           Cash flows from financing activities         210,000         -           Proceeds from bank borrowings         210,000         -           Repayment of bank debt         -         (333,000)           Payout interest rate swap derivative         -         (4,504)           Proceeds from issue of shares         -         (4,504)           Share issue transaction costs         -         (21,044)           Refund of stamp duty on share buy back         - </td <td></td> <td></td> <td></td> <td>,</td>				,
RAD, accommodation bond and ILU/ILA entry contribution inflows         259,565         258,997           RAD, accommodation bond and ILU/ILA entry contribution outflows Income tax paid         (214,634)         (18,5356)           Net cash flows from operating activities         4.1         133,555         127,429           Cash flows from investing activities         -         3,421           Proceeds of sale of property, plant and equipment         -         3,421           Purchase of property, plant and equipment         (146,219)         (61,538)           Purchase of businesses, net of cash acquired         (151,910)         (29,876)           Advance payment on business purchase         -         (15,769)           Net cash flows used in investing activities         (298,129)         (103,762)           Cash flows from financing activities         210,000         -           Proceeds from bank borrowings         210,000         -           Repayment of bank debt         -         (333,000)           Payout interest rate swap derivative         -         (4,504)           Proceeds from issue of shares         -         (21,044)           Share issue transaction costs         -         (21,044)           Refund of stamp duty on share buy back         -         1,540           Repaymen				•
RAD, accommodation bond and ILU/ILA entry contribution outflows Income tax paid         (214,634)         (18,556)         (18,189)         (217,429)         (217,429)         (217,429)         (217,429)         (217,429)         (217,549)         (218,193)         (218,193)         (218,193)         (218,193)         (218,193)         (218,193)         (218,193)         (218,194)         (218,194)         (218,194)         (218,194)         (218,194)         (218,194)         (218,194)         (218,194)         (218,194)         (218,194)         (218,194)         (218,194)         (218,194)         (218,194)         (218,194)         (218,194) <t< td=""><td></td><td></td><td>( , ,</td><td>( , ,</td></t<>			( , ,	( , ,
Income tax paid         (18,959)         (18,189)           Net cash flows from operating activities         4.1         133,555         127,429           Cash flows from investing activities           Proceeds of sale of property, plant and equipment         -         3,421           Purchase of property, plant and equipment         (146,219)         (61,538)           Purchase of businesses, net of cash acquired         (151,910)         (29,876)           Advance payment on business purchase         -         (15,769)           Net cash flows used in investing activities         (298,129)         (103,762)           Cash flows from financing activities         210,000         -           Proceeds from bank borrowings         210,000         -           Repayment of bank debt         -         (333,000)           Proceeds from issue of shares         -         (4,504)           Proceeds from issue of shares         -         (21,044)           Refund of stamp duty on share buy back         -         (35,935)           Buy-back of special shares         -         (35,935)           Buy-back of special shares         -         (20,000)           Dividend paid on ordinary shares         (81,093)         -           Net cash flows used in financing activ				
Net cash flows from operating activities         4.1         133,555         127,429           Cash flows from investing activities         -         3,421           Proceeds of sale of property, plant and equipment         (146,219)         (61,538)           Purchase of businesses, net of cash acquired         (151,910)         (29,876)           Advance payment on business purchase         -         (15,769)           Net cash flows used in investing activities         (298,129)         (103,762)           Cash flows from financing activities         -         (333,000)           Proceeds from bank borrowings         210,000         -           Repayment of bank debt         -         (333,000)           Payout interest rate swap derivative         -         (4,504)           Proceeds from issue of shares         -         (4,504)           Share issue transaction costs         -         (21,044)           Refund of stamp duty on share buy back         -         1,540           Repayment of loan from director and shareholder related entities         -         (35,935)           Buy-back of special shares         -         (20,000)           Dividend paid on ordinary shares         (81,093)         -           Net cash flows used in financing activities         (128,907)	·		,	
Proceeds of sale of property, plant and equipment         - 3,421           Purchase of property, plant and equipment         (146,219)         (61,538)           Purchase of businesses, net of cash acquired         (151,910)         (29,876)           Advance payment on business purchase         - (15,769)           Net cash flows used in investing activities         (298,129)         (103,762)           Cash flows from financing activities         210,000         -           Proceeds from bank borrowings         210,000         -           Repayment of bank debt         - (333,000)         -           Payout interest rate swap derivative         - (4,504)         - (4,504)           Proceeds from issue of shares         - (49,852)         - (21,044)           Proceeds from issue of shares         - (21,044)         - (21,044)           Refund of stamp duty on share buy back         - (21,044)         - (21,044)           Repayment of loan from director and shareholder related entities         - (35,935)         - (35,935)           Buy-back of special shares         - (20,000)         - (20,000)           Dividend paid on ordinary shares         (81,093)         - (20,000)           Net cash flows used in financing activities         128,907         (3,091)           Net increase/(decrease) in cash held	•	4.1	, ,	
Proceeds of sale of property, plant and equipment         - 3,421           Purchase of property, plant and equipment         (146,219)         (61,538)           Purchase of businesses, net of cash acquired         (151,910)         (29,876)           Advance payment on business purchase         - (15,769)           Net cash flows used in investing activities         (298,129)         (103,762)           Cash flows from financing activities         210,000         -           Proceeds from bank borrowings         210,000         -           Repayment of bank debt         - (333,000)         -           Payout interest rate swap derivative         - (4,504)         - (4,504)           Proceeds from issue of shares         - (49,852)         - (21,044)           Proceeds from issue of shares         - (21,044)         - (21,044)           Refund of stamp duty on share buy back         - (21,044)         - (21,044)           Repayment of loan from director and shareholder related entities         - (35,935)         - (35,935)           Buy-back of special shares         - (20,000)         - (20,000)           Dividend paid on ordinary shares         (81,093)         - (20,000)           Net cash flows used in financing activities         128,907         (3,091)           Net increase/(decrease) in cash held	Cash flows from investing activities			
Purchase of property, plant and equipment         (146,219)         (61,538)           Purchase of businesses, net of cash acquired         (151,910)         (29,876)           Advance payment on business purchase         - (15,769)           Net cash flows used in investing activities         (298,129)         (103,762)           Cash flows from financing activities         - (298,129)         (103,762)           Proceeds from bank borrowings         210,000         - (333,000)           Repayment of bank debt         - (333,000)         - (4,504)           Proceeds from issue of shares         - (4,504)         - (4,504)           Proceeds from issue of shares         - (21,044)         - (21,044)           Refund of stamp duty on share buy back         - (21,044)         - (21,044)           Repayment of loan from director and shareholder related entities         - (35,935)         - (20,000)           Buy-back of special shares         - (20,000)         - (20,000)           Dividend paid on ordinary shares         (81,093)         - (20,000)           Net cash flows used in financing activities         128,907         (3,091)           Net increase/(decrease) in cash held         (35,667)         20,576           Cash at the beginning of the year         60,917         40,341			-	3,421
Advance payment on business purchase         - (15,769)           Net cash flows used in investing activities         (298,129) (103,762)           Cash flows from financing activities         -           Proceeds from bank borrowings         210,000         -           Repayment of bank debt         - (333,000)         -           Payout interest rate swap derivative         - (4,504)         -         409,852           Proceeds from issue of shares         - (21,044)         -         1,540           Refund of stamp duty on share buy back         - (21,044)         -         1,540           Repayment of loan from director and shareholder related entities         - (35,935)         -         (20,000)           Dividend paid on ordinary shares         (81,093)         -         -           Net cash flows used in financing activities         128,907         (3,091)           Net increase/(decrease) in cash held         (35,667)         20,576           Cash at the beginning of the year         60,917         40,341			(146,219)	(61,538)
Advance payment on business purchase       - (15,769)         Net cash flows used in investing activities       (298,129)       (103,762)         Cash flows from financing activities       -       -         Proceeds from bank borrowings       210,000       -         Repayment of bank debt       210,000       -         Payout interest rate swap derivative       -       (4,504)         Proceeds from issue of shares       -       409,852         Share issue transaction costs       -       (21,044)         Refund of stamp duty on share buy back       -       (21,044)         Repayment of loan from director and shareholder related entities       -       (35,935)         Buy-back of special shares       (81,093)       -         Net cash flows used in financing activities       128,907       (3,091)         Net increase/(decrease) in cash held       (35,667)       20,576         Cash at the beginning of the year       60,917       40,341			(151,910)	(29,876)
Cash flows from financing activities Proceeds from bank borrowings Repayment of bank debt Proceeds from insue of bank debt Proceeds from issue of shares Pro	Advance payment on business purchase		-	
Proceeds from bank borrowings Repayment of bank debt - (333,000) Payout interest rate swap derivative - (4,504) Proceeds from issue of shares - 409,852 Share issue transaction costs - (21,044) Refund of stamp duty on share buy back - 1,540 Repayment of loan from director and shareholder related entities - (35,935) Buy-back of special shares - (20,000) Dividend paid on ordinary shares - (20,000) Dividend paid on ordinary shares - (81,093) - Net cash flows used in financing activities - (35,667)  Net increase/(decrease) in cash held Cash at the beginning of the year	Net cash flows used in investing activities		(298,129)	(103,762)
Repayment of bank debt Payout interest rate swap derivative Proceeds from issue of shares Share issue transaction costs Refund of stamp duty on share buy back Repayment of loan from director and shareholder related entities Buy-back of special shares Dividend paid on ordinary shares  Net cash flows used in financing activities  (33,000) (4,504) (21,044) (21,044) (21,044) (21,044) (21,044) (22,000) (23,935) (20,000	Cash flows from financing activities			
Payout interest rate swap derivative - (4,504) Proceeds from issue of shares - 409,852 Share issue transaction costs - (21,044) Refund of stamp duty on share buy back - 1,540 Repayment of loan from director and shareholder related entities - (35,935) Buy-back of special shares - (20,000) Dividend paid on ordinary shares (81,093) -  Net cash flows used in financing activities 128,907 (3,091)  Net increase/(decrease) in cash held (35,667) 20,576 Cash at the beginning of the year 60,917 40,341	Proceeds from bank borrowings		210,000	-
Proceeds from issue of shares - 409,852 Share issue transaction costs - (21,044) Refund of stamp duty on share buy back - 1,540 Repayment of loan from director and shareholder related entities - (35,935) Buy-back of special shares - (20,000) Dividend paid on ordinary shares (81,093) -  Net cash flows used in financing activities 128,907 (3,091)  Net increase/(decrease) in cash held (35,667) 20,576 Cash at the beginning of the year 60,917 40,341	Repayment of bank debt		-	(333,000)
Share issue transaction costs  Refund of stamp duty on share buy back  Repayment of loan from director and shareholder related entities  Buy-back of special shares  Dividend paid on ordinary shares  Net cash flows used in financing activities  Net increase/(decrease) in cash held  Cash at the beginning of the year  (21,044)  - (21,044)  - (35,935)  (35,935)  - (20,000)  - (81,093)  - (3,091)  - (3,091)	Payout interest rate swap derivative		-	(4,504)
Refund of stamp duty on share buy back Repayment of loan from director and shareholder related entities - (35,935) Buy-back of special shares - (20,000) Dividend paid on ordinary shares (81,093) - Net cash flows used in financing activities 128,907 (3,091)  Net increase/(decrease) in cash held Cash at the beginning of the year 60,917 40,341	Proceeds from issue of shares		-	409,852
Repayment of loan from director and shareholder related entities  Buy-back of special shares  Cividend paid on ordinary shares  Net cash flows used in financing activities  Repayment of loan from director and shareholder related entities  (20,000)  (81,093)  128,907  (3,091)  Net increase/(decrease) in cash held  Cash at the beginning of the year  (35,667)  20,576	Share issue transaction costs		-	(21,044)
Buy-back of special shares - (20,000) Dividend paid on ordinary shares (81,093) -  Net cash flows used in financing activities 128,907 (3,091)  Net increase/(decrease) in cash held (35,667) 20,576  Cash at the beginning of the year 60,917 40,341	Refund of stamp duty on share buy back		-	1,540
Dividend paid on ordinary shares (81,093) -  Net cash flows used in financing activities 128,907 (3,091)  Net increase/(decrease) in cash held (35,667) 20,576  Cash at the beginning of the year 60,917 40,341	Repayment of loan from director and shareholder related entities		-	(35,935)
Net cash flows used in financing activities128,907(3,091)Net increase/(decrease) in cash held(35,667)20,576Cash at the beginning of the year60,91740,341	Buy-back of special shares		-	(20,000)
Net increase/(decrease) in cash held Cash at the beginning of the year  (35,667) 20,576 40,341	Dividend paid on ordinary shares		(81,093)	-
Cash at the beginning of the year 60,917 40,341	Net cash flows used in financing activities		128,907	(3,091)
	Net increase/(decrease) in cash held		(35,667)	20,576
Cash at the end of the year 4.1 25,250 60,917	Cash at the beginning of the year		60,917	40,341
	Cash at the end of the year	4.1	25,250	60,917



## **SECTION 1: ABOUT THIS REPORT**

#### 1.1 Corporate Information

The consolidated financial statements of Regis Healthcare Limited and its subsidiaries (collectively, the Group) for the year ended 30 June 2016 were authorised for issue in accordance with a resolution of the directors on 26<sup>th</sup> August 2016.

Regis Healthcare Limited (the "Company") is a for profit company limited by shares incorporated in Australia whose shares are publicly traded on the Australian Securities Exchange.

The Group's principal activity during the year was the provision of residential aged care services. Further information on the nature of the operations and principal activities of the Group is provided in the directors' report. Information on the Group's structure is provided in section 6.1 and information on other related party relationships is provided in section 6.2

#### 1.2 Basis of Preparation

The financial report is a general purpose financial report, which has been prepared in accordance with the requirements of the Corporations Act 2001, Australian Accounting Standards and other authoritative pronouncements of the Australian Accounting Standards Board.

The financial report has been prepared on an historical cost basis, except independent living unit and apartment entry contributions and derivative financial instruments, which have been measured at fair value. The financial report is presented in Australian dollars and all values are rounded to the nearest thousand dollars (\$000) unless otherwise stated.

#### 1.3 Basis of consolidation

This financial report includes the consolidated financial statements and notes for the consolidated entity consisting of Paragon Group Investments Pty Ltd, as the accounting parent under the reverse acquisition in July 2007, and its deemed subsidiaries and the separate financial statements and notes.

The amount of the issued and paid up equity in these consolidated financial statements is the issued equity of the legal subsidiary, Paragon Group Investments Proprietary Ltd, immediately before the reverse acquisition plus subsequent issues and buy-backs of shares by the legal parent, Regis Healthcare Limited. However, the equity structure (i.e. the number and type of equity instruments issued) reflects the equity structure of the legal parent.

Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. A list of significant subsidiaries at 30 June 2016 is contained in Section 6.1.

The financial statements of the subsidiaries are prepared using consistent accounting policies and for the same reporting period as the parent company. All intercompany balances and transactions, including unrealised profits arising from intra-group transactions, have been eliminated in full. Unrealised losses are eliminated unless costs cannot be recovered.

#### 1.4 Compliance with International Financial Reporting Standards (IFRS)

The financial report also complies with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board.

#### 1.5 Going concern

The financial report has been prepared on a going concern basis. The Company is in a net current asset deficiency position. This deficiency principally arises because refundable accommodation deposits (RADs), accommodation bonds and independent living unit and independent living apartment (ILU/ILA) entry contributions are recorded as a current liability as required under accounting standards. However, in practice bonds/RADS that are repaid are generally replaced by RADs from incoming residents in a short timeframe. The Group has positive operating cash flow and has access to undrawn credit facilities.

#### 1.6 Significant Accounting Estimates, Judgements and Assumptions

The preparation of the Group's consolidated financial statements requires management to make judgements, estimates and assumptions.

Material adjustments to future financial results or financial position may be required where the actual results and outcomes differ from the estimates and assumptions made.

Information about significant areas of estimation uncertainty and critical assumptions are described in the following notes:

- Section 2.3 Income tax: availability of future taxable profit to support deferred tax assets
- Section 3.1 Property plant & equipment: useful life assessment and key assumptions underlying recoverable amount of land & buildings
- Section 3.2 Business combinations: key assumptions underlying assessment of fair value
- Section 3.3 Intangible assets: key assumptions underlying recoverable amounts
- Section 5.9 Share based payments: determination of valuation model and assumptions about achievement of performance hurdles



# **SECTION 2: CURRENT PERFORMANCE**

#### 2.1 Revenue and Other Expenses

		2016	2015
	NOTES	\$'000	\$'000
Revenue			
Government funding		335,443	299,704
Resident fees		134,381	123,899
Interest		815	1,600
Other operating revenue		10,106	12,305
Total revenue		480,745	437,508
Other income / (expenses)			
(Loss) / Gain on disposal of property, plant and equipment		(1,638)	1,112
Gain from bargain purchase	3.2	3,617	3,150
Acquisition-related expenses	3.2	(14,105)	(2,323)
IPO costs not deducted from equity		-	(3,915)
Total other income / (expenses)		(12,126)	(1,976)

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duty. The specific recognition criteria described below must also be met before revenue is recognised.

#### Aged care facility revenue

Revenue from the rendering of a service or supply of a good is recognised upon the delivery of the related service or good to the Resident. The Group is entitled to charge retention fees to Residents in respect of pre 1 July 2014 accommodation bonds held. These fees are regulated by the Department of Social Services (Department) and accrued by the Group during the Resident's period of occupancy.

#### Interest income

Interest income is recorded using the effective interest rate method.

#### 2.2 Finance costs

		2016	2015
	NOTES	\$'000	\$'000
Finance costs			
Interest expense: Bank loans and overdrafts		931	5,206
Loss on extinguishment of special shares		-	7,826
Interest on refundable RADs		3,087	2,940
Net gain from revaluation of interest rate swap		-	(109)
Other		903	2,168
Total finance costs		4,921	18,031
Less borrowing costs capitalised	(i)	(3,064)	-
Total finance costs expensed		1,857	18,031

(i) Borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset (i.e. an asset that necessarily takes a substantial period of time to get ready for its intended use or sale) are capitalised as part of the cost of that asset. All other borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.



## 2.3 Income Tax

Major components of income tax (benefit)/expense

	2016	2015
NOTES	\$'000	\$'000
Current income tax:		
Current income tax charge	20,636	13,839
Adjustments in respect of current income tax of previous years	-	(166)
Deferred tax:		
Relating to origination and reversal of temporary differences	2,710	6,899
Income tax expense reported in profit or loss	23,346	20,572
Deferred tax related to items recognised in other comprehensive income during the year:		
Net loss on revaluation of cash flow hedges	(90)	-
Reversal of prior period revaluations	-	(8,769)
Deferred tax charged on other comprehensive income	(90)	(8,769)
Reconciliation of tax expense and the accounting profit multiplied by		
Australia's domestic company tax rate is as follows:		
Accounting profit before income tax	69,413	78,086
At the statutory income tax rate of 30% (2015: 30%)	20,824	23,426
Adjustments in respect of current income tax of previous years	-	(166)
Non-assessable gain on bargain purchase	(1,085)	(945)
Non-deductible loss on extinguishment of special shares	-	2,348
Non-deductible acquisition costs	3,699	637
Non-assessable State Revenue Office of Victoria refund	-	(4,871)
Other non-assessable income/non-deductible expenses	(92)	143
Income tax expense reported in profit or loss	23,346	20,572

Major components of deferred tax

major components of deferred tax	STATEMENT OF FINANCIAL POSITION		STATEME PROFIT O	
	2016	2015	2016	2015
	\$'000	\$'000	\$'000	\$'000
Deferred tax liabilities	(0.054)	(4.0.45)	<b>5</b> 400	(0.050)
Property, plant and equipment	(6,651)	(1,245)	5,406	(9,952)
Investment property	(11,815)	-	11,815	-
Independent living unit and apartment entry contributions	(3,071)	-	3,071	<u>-</u>
Others	(1,242)	(1,520)	(278)	1,520
Deferred tax assets				
Employee benefits	14,378	11,805	(2,573)	(2,016)
Deferred revenue	1,104	-	(1,104)	-
Losses available for offset against future taxable income	-	832	832	2,682
Equity raising costs deducted from equity	4,002	4,757	755	(4,757)
Derivatives	90	-	(90)	1,384
Other	2,705	3,046	341	(371)
Net deferred tax assets / (liabilities)	(500)	17,675		
Adjusted for items not impacting profit or loss				
Equity raising cost deducted from equity			-	5,947
Net loss on revaluation of cash flow hedges			90	-
Reversal of prior period revaluations of land & buildings			<del>.</del>	8,769
Acquisition of businesses			(15,536)	3,693
Other			(19)	-
Deferred income tax charge			2,710	6,899



### 2.3 Income Tax (continued)

#### Current income tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date. Current income tax relating to items recognised in other comprehensive income or directly in equity is also recognised in other comprehensive income or directly in equity and not in the profit or loss. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

#### Deferred tax

Deferred tax liabilities are recognised for taxable temporary differences. Deferred tax assets are recognised for deductible temporary differences, carried forward unused tax assets and unused tax losses, only if it is probable that taxable profit will be available to utilise them.

Deferred tax is not recognised for temporary differences relating to:

- the initial recognition of goodwill
- the initial recognition of assets and liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss; and
- investments in subsidiaries, associates and jointly controlled entities where the Group is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised.

Deferred tax is measured at the tax rates and laws that are enacted or substantively enacted at the reporting date and are expected to apply to the year when the asset is realised or the liability is settled.

Deferred tax relating to items recognised in other comprehensive income or directly in equity is also recognised in other comprehensive income or directly in equity.

Deferred tax assets and liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and authority.

#### Tax consolidation

Effective 3 July 2007, for the purpose of income taxation, Regis Healthcare Limited and its 100% owned subsidiaries formed a tax consolidated group. The tax consolidated group has applied the "Separate Taxpayer within Group" approach in determining the appropriate amount of current taxes and deferred taxes to allocate to members of the tax consolidated group.

Entities within the tax consolidated group have entered into a tax funding arrangement with the head entity.

Under the terms of the tax funding arrangement, Regis Healthcare Limited and each of the entities in the tax consolidated group has agreed to pay a tax equivalent payment to, or from, the head entity, based on the current tax liability or current tax asset of the entity. Such amounts are reflected in amounts receivable from, or payable to, other entities in the tax consolidated group.

## 2.4 Segment Information

For management reporting purposes, the Group has reportable segments that are based on geographical locations as per the following:

- Queensland
- New South Wales
- Victoria
- South Australia/ Northern Territory
- Western Australia

Executive management monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and segment performance. Segment performance is evaluated based on operating profit or loss and is measured consistently with the profit and loss in the consolidated financial statements. Group finance costs, income taxes and related assets and liabilities are managed on a Group basis and therefore have not been allocated to an operating segment.



## 2.4 Segment Information (continued)

	QLD	NSW	VIC	SA/NT	WA	CONSOLIDATED
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Year ended 30 June 2016						
Government funding	114,919	35,725	108,203	39,193	37,403	335,443
Resident Fees	44,562	18,279	47,329	11,676	12,535	134,381
Other	2,191	905	4,494	486	2,030	10,106
Total Revenue	161,672	54,909	160,026	51,355	51,968	479,930
Segment Result	37,735	14,996	34,159	8,572	9,642	105,104
Depreciation	(7,792)	(1,730)	(7,717)	(2,307)	(2,977)	(22,523)
Total Segment Assets	568,477	96,354	344,335	116,918	190,971	1,317,055
Total Segment Liabilities	343,617	113,473	277,469	38,406	85,281	858,246
Year ended 30 June 2015						
Government funding	93,554	34,789	104,715	29,165	37,481	299,704
Resident Fees	38,781	17,384	45,838	9,467	12,429	123,899
Other	2,867	1,162	5,499	445	2,332	12,305
Total Revenue	135,202	53,335	156,052	39,077	52,242	435,908
Segment Result	28,987	14,449	34,376	6,682	11,456	95,950
Depreciation	(6,298)	(1,717)	(6,997)	(1,305)	(2,597)	(18,914)
Total Segment Assets	260,638	92,212	317,652	59,760	162,421	892,683
Total Segment Liabilities	227,138	104,317	271,285	18,223	83,652	704,615



## 2.4 Segment Information (continued)

## Reconciliation of segment information to consolidated results

	2016	2015
	\$'000	\$'000
Reconciliation of Profit		
Segment Result	105,104	95,950
Depreciation	(22,523)	(18,914)
State Revenue Office Victoria refund	-	19,457
Other Expenses	(12,126)	(1,976)
Finance income	815	1,600
Finance costs	(1,857)	(18,031)
Profit before tax	69,413	78,086
Reconciliation of Assets		
Segment Assets	1,317,055	892,683
Cash	25,250	60,917
Inventories	589	519
Other current assets	4,018	18,223
Deferred tax assets	-	17,675
Total Assets	1,346,912	990,017
Reconciliation of Liabilities		
Segment Liabilities	858,246	704,615
Trade and other payables	46,411	29,671
Provisions	49,365	40,521
Loans and borrowings	210,000	-
Income tax payable	7,646	5,989
Deferred tax liability	500	-
Interest swap liability	300	-
Total Liabilities	1,172,468	780,796

## **Entity wide disclosure**

Revenue from one source, being the Government, constitutes or provides greater than 10 per cent of total revenues received.

## 2.5 Earnings per Share

Basic earnings per share is calculated by dividing the profit for the year attributable to ordinary equity holders of the Parent by the weighted average number of ordinary shares outstanding during the year. The diluted earnings per share calculation reflects the dilutive effect of employee Performance Rights.

	2016	2015
	\$'000	\$'000
Profit attributable to ordinary equity holders of the Parent	46,067	57,514

	2016	2015
	THOUSANDS	THOUSANDS
Weighted average number of ordinary shares used in the calculation of:		
Basic earnings per share	300,346	271,838
Adjustment for effect of share based payment arrangements	189	106
Diluted earnings per share	300,535	271,944

	2016	2015
	cps	cps
Basic earnings per share	15.34	21.16
Diluted earnings per share	15.33	21.15



## 2.6 Parent Entity Information

The following information has been extracted from the books and records of the parent and has been prepared in accordance with the accounting standards.

	2016	2015
	\$'000	\$'000
Information relating to Regis Healthcare Limited		
ASSETS		
Current Assets	121	121
Non-current assets	497,093	481,838
TOTAL ASSETS	497,214	481,959
LIABILITIES		
Current Liabilities	11,155	8,985
Non-current liabilities	41	13
TOTAL LIABILITIES	11,196	8,998
EQUITY		
Issued Capital	477,004	477,004
Reserves	4,185	3,726
Retained Earnings / (Accumulated Losses)	4,829	(7,769)
TOTAL EQUITY	486,018	472,961
Profit / (loss) of the parent entity	93,692	(11,371)
` ,	,	, ,
Total comprehensive income / (loss) of the parent entity	93,692	(11,371)

## Guarantees

Details of bank guarantees are set out in Section 5.6.

## **Contingent Liabilities**

Details of contingent liabilities are set out in Section 5.6.

## **Contractual Commitments**

Details of contractual commitments are set out in Section 5.5.



# **SECTION 3: ASSETS AND GROWTH**

## 3.1 Property, Plant and Equipment

	NOTES	LAND & BUILDINGS	PLANT & MACHINERY	MOTOR VEHICLES	FIXTURES & FITTINGS	LEASEHOLD IMPROVEMENTS	WORK IN PROGRESS	TOTAL
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cost at 30 June 2016		725,529	155,054	1,063	45,553	37	68,954	996,190
Accumulated depreciation and impairment		(73,967)	(71,764)	(673)	(15,829)	(14)	-	(162,247)
Carrying amount at 30 June 2016		651,562	83,290	390	29,724	23	68,954	833,943
Reconciliation of carrying amounts								
Carrying amount at 1 July 2015		480,472	63,689	185	21,385	24	42,803	608,558
Additions		36,048	10,590	65	2,714	-	98,060	147,477
Transfers from work in progress		50,558	13,627	-	4,229	-	(68,414)	-
Transfers to investment property	3.4	-	-	-	-	-	(3,495)	(3,495)
Disposals		(720)	(728)	-	(196)	-	-	(1,644)
Acquisition of businesses		94,466	7,298	192	3,296	-	-	105,252
Depreciation expense		(9,262)	(11,186)	(52)	(1,704)	(1)	-	(22,205)
Carrying amount at 30 June 2016		651,562	83,290	390	29,724	23	68,954	833,943
Cost at 30 June 2015		545,366	124,964	809	35,660	37	42,803	749,639
Accumulated depreciation and impairment		(64,894)	(61,275)	(624)	(14,275)	(13)	-	(141,081)
Carrying amount at 30 June 2015		480,472	63,689	185	21,385	24	42,803	608,558
Reconciliation of carrying amounts								
Carrying amount at 1 July 2014		474,224	53,219	137	13,727	37	17,188	558,532
Additions		16,604	6,115	3	2,318	-	41,574	66,614
Reversal of prior period revaluations		(24,178)	-	-	-	-	-	(24,178)
Transfers from work in progress		3,939	10,332	-	1,534	-	(15,805)	-
Transfers to investment property	3.4	-	-	-	-	-	(154)	(154)
Disposals		(2,310)	-	-	-	-	-	(2,310)
Acquisition of businesses		20,486	3,225	65	5,022	-	-	28,798
Depreciation expense		(8,293)	(9,202)	(20)	(1,216)	(13)		(18,744)
Carrying amount at 30 June 2015		480,472	63,689	185	21,385	24	42,803	608,558



#### 3.1 Property, Plant and Equipment (continued)

Property plant and equipment are stated at historical cost less accumulated depreciation and any impairment in value.

Depreciation is calculated on a straight-line basis over the estimated useful life of the asset as follows:

- Buildings 55 years
- Plant and equipment between 3 to 30 years

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset.

Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in the profit or loss when the item is derecognised.

Impairment testing for property, plant and equipment occurs if an impairment trigger is identified. No impairment triggers have been identified in the current year.

#### 3.2 Business Combinations

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value. Acquisition costs incurred are expensed and included in other expenses.

When the Group acquires a business, it assesses the financial assets acquired and financial liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date.

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred over the net identifiable assets acquired and liabilities assumed. If this consideration is lower than the fair value of the net assets of the business acquired, the Group reassesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed. If the assessment still results in an excess of the fair value of net assets acquired over the aggregate consideration, then the gain is recognised in the profit or loss.

Following initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is allocated to the Group's cash generating units that are expected to benefit from the combination. Refer Note 3.3 for an explanation of how goodwill is tested for impairment.



#### 3.2 Business Combinations (continued)

#### Acquisitions in 2016

The table below outlines the acquisitions that occurred during the current financial year.

	MASONIC CARE QLD	REGIS MARLESTON	TOTAL
	\$'000	\$'000	\$'000
Fair Value of Identifiable Net Assets			
Cash and cash equivalents	1,273	-	1,273
Property, plant & equipment	82,866	17,288	100,154
Operational places	31,451	5,003	36,454
Investment Property	63,921	-	63,921
Deferred tax assets	-	197	197
Total Assets	179,511	22,488	201,999
Refundable accommodation deposits (RADs)	(57,021)	(15,777)	(72,798)
Independent living unit and apartment (ILU/ILA) entry contributions	(43,847)	-	(43,847)
Trade and other payables	(4,668)	-	(4,668)
Provisions	(5,953)	(674)	(6,627)
Deferred tax liabilities	(14,810)	-	(14,810)
Total Liabilities	(126,299)	(16,451)	(142,750)
Fair value of identifiable net assets	53,212	6,037	59,249
Goodwill arising on acquisition	99,971	9,713	109,684
Purchase consideration transferred	153,183	15,750	168,933
Cost of the combination:			
Cash paid	153,183	15,750	168,933
Total cost of the combination	153,183	15,750	168,933
	•	•	·
Direct acquisition costs (included in other expenses – Note 2.1)	13,830	275	14,105

#### **Acquisition of Masonic Care Queensland**

On 1 June 2016, the Group acquired several aged care and retirement living facilities located in Queensland from Masonic Care Queensland. The Group has acquired the business in line with its growth strategy.

The cash consideration was \$153,183,000. Acquisition related costs of \$13,830,000 incurred as part of this transaction included Government charges, professional fees and legal expenses. These have been recognised within other expenses in profit or loss.

The goodwill recognised on this acquisition is primarily attributed to the expected synergies and other benefits from combining the assets and activities with those of the Group.

The Consolidated Statement of Profit or Loss and Other Comprehensive Income includes revenue and a net profit for the year ended 30 June 2016 of \$5,623,000 and \$224,000 respectively, as a result of the acquisition. Had the acquisition occurred at the beginning of the reporting period, the Consolidated Statement of Profit or Loss and Other Comprehensive Income would have included revenue and a net profit of approximately \$67,470,000 and \$2,690,000 respectively.

Due to the acquisition taking place on 1 June 2016, the initial accounting for the business combination is provisional, based on information available at reporting date.

#### **Acquisition of Regis Marleston**

On 1 July 2015, the Group acquired the Marleston Aged Care facility from City of West Torrens located in Marleston, South Australia. The Group has acquired this facility in line with its growth strategy.

The cash consideration was \$15,750,000. This does not appear in the current period cash flow as this balance was prepaid in the financial year ended 30 June 2015. Acquisition related costs of \$275,000 incurred as part of this transaction included Government charges, professional fees and legal expenses. These have been expensed and recognised within other expenses in profit or loss.

The goodwill recognised on this acquisition is primarily attributed to the expected synergies and other benefits from combining the assets and activities with those of the Group.

The Consolidated Statement of Profit or Loss and Other Comprehensive Income includes revenue and a net profit for the year ended 30 June 2016 of \$9,440,000 and \$756,000 respectively, as a result of the acquisition.



#### 3.2 Business Combinations (continued)

#### Acquisitions in 2016 (continued)

#### Acquisition of Regis Marleston (continued)

The net assets recognised in the 31 December 2015 interim financial statements of the Group were based on a provisional assessment of their fair value as the valuation for the land and buildings had not been completed by the date the 2015 financial statements were approved for issue by the Board of Directors. On completion of the valuation, the acquisition date fair values were adjusted as follows:

- Property, plant and equipment increased by \$3,317,000
- Provisions increased by \$18,000
- Goodwill on acquisition decreased by \$3,299,000

#### **Acquisitions in 2015**

	REGIS REDLYNCH \$'000
Fair Value of Identifiable Net Assets	
Property, plant & equipment	20,766
Operational places	8,439
Total Assets	29,205
RADs & accommodation bonds	(3,479)
Deferred tax liabilities	(549)
Provisions	(1,254)
Total Liabilities	(5,282)
Fair value of identifiable net assets	23,923
Gain from bargain purchase on acquisition	(3,617)
Purchase consideration transferred	20,306
Cost of the combination:	
Cash paid	20,306
Total cost of the combination	20,306
Direct acquisition costs (included in other expenses)	1,580

### **Acquisition of Regis Redlynch**

On 1 April 2015, the Group acquired the Blue Care Redlynch Glenmead Village Aged Care Facility located in Cairns, Queensland from the Uniting Church in Australia Property Trust.

The cash consideration transferred was \$20,306,000. Acquisition related costs of \$1,580,000 incurred as part of this transaction included Government charges, professional fees and legal expenses. These have been expensed and recognised within acquisition-related expenses in profit or loss for the year ended 30 June 2015.

The Consolidated Statement of Profit or Loss and Other Comprehensive Income includes revenue and a net loss for the year ended 30 June 2015 of \$3,138,000 and \$349,000 respectively, as a result of the acquisition. Had the acquisition occurred at the beginning of the 2015 reporting period, the Consolidated Statement of Profit or Loss and Other Comprehensive Income would have included revenue and a net profit of \$14,825,000 and \$606,000 respectively.

The net assets recognised in the 30 June 2015 financial statements were based on a provisional assessment of their fair value as the valuation for the land and buildings had not been completed by the date the 2015 financial statements were approved for issue by the Board of Directors. On completion of the valuation, the acquisition date fair values were adjusted as follows:

- Property, plant and equipment increased by \$5,098,000
- Operational places decreased by \$388,000
- Other assets decreased by \$142,000
- Deferred tax changed from a \$373,000 asset to a \$549,000 liability
- Provisions increased \$11,000
- Purchase consideration increased \$18,000

The adjustments to the provisional acquisition date fair values of assets and liabilities resulted in the recognition of a gain on bargain purchase of \$3,617,000.



#### 3.3 Intangible Assets

	OPERATIONAL PLACES	GOODWILL	TOTAL
	\$'000	\$'000	\$'000
Cost at 30 June 2016	211,399	191,635	403,034
Accumulated impairment	(6,174)	(1,669)	(7,843)
Carrying amount at 30 June 2016	205,225	189,966	395,191
Reconciliation of carrying amounts			
Balance at 1 July 2015	167,419	80,282	247,701
Additions	37,806	109,684	147,490
Balance at 30 June 2016	205,225	189,966	395,191
Cost at 30 June 2015	173,593	81,951	255,544
Accumulated impairment	(6,174)	(1,669)	(7,843)
Carrying amount at 30 June 2015	167,419	80,282	247,701
Reconciliation of carrying amounts			
Balance at 1 July 2014	157,871	79,292	237,163
Additions	9,548	990	10,538
Balance at 30 June 2015	167,419	80,282	247,701

#### **Operational places**

Operational places for aged care facilities are initially measured at historical cost or if acquired in a business combination, at fair value as at the date of acquisition. Following initial recognition, the licences are not amortised but are measured at cost less any accumulated impairment losses.

Operational places are assessed as having an indefinite useful life as they are issued for an unlimited period and therefore are not amortised. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable.

#### Goodwil

Goodwill represents the excess of the cost of acquisition over the fair value of the identifiable net assets acquired. Following initial recognition, goodwill is not amortised but is measured at cost less any accumulated impairment losses.

## Impairment testing of operational places and goodwill

Goodwill and intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment or more frequently if events or changes in circumstances indicate that they may be impaired. An impairment loss is recognised for the amount by which an asset's carrying amount exceeds its recoverable amount. Recoverable amount is the greater of fair value less costs of disposal and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which operational places and goodwill are monitored for internal management purposes and allocated to cash-generating units (CGUs). The allocation is made to those CGUs or Groups of CGUs that are expected to benefit from the acquisition from which operational places or goodwill arose. The Group has determined that each State where the Group operates represents a CGU.

Impairment losses of continuing operations are recognised in profit or loss.

## Key assumptions used in value in use calculations

The carrying value of goodwill and operational places allocated to each of the CGUs at 30 June 2016 was as follows:

Cash Generating Unit	OPERATIONAL PLACES	GOODWILL	TOTAL
	\$'000	\$'000	\$'000
Queensland	87,011	107,670	194,681
New South Wales	24,779	11,706	36,485
Victoria	56,146	37,776	93,922
Western Australia	21,240	24,303	45,543
South Australia / Northern Territory	16,049	8,511	24,560
Total	205,225	189,966	395,191



#### 3.3 Intangible Assets (continued)

#### Key assumptions used in value in use calculations (continued)

The recoverable amount of each State CGU as at 30 June 2016 has been determined on a value in use calculation using discounted cash flow projections from financial forecasts approved by senior management covering a five year period, after which a terminal value is applied, based on management's view of the longer term growth profile of the business.

The calculation of value in use for each State is most sensitive to the following assumptions:

- **Growth rate** Growth in EBITDA within the five year forecast period reflects management's growth strategy and assumptions behind the strategy for each state. Long term growth rates used were 0% to 2% (2015: 0% to 2%).
- **Discount rate** The pre-tax discount rate applied to cash flow projections is 12.9% to 15.0% (2015: 12.9% to 15.0%) and represents the current market assessment of the risks specific to each State taking into consideration the time value of money and the individual risks of the underlying assets that have not been incorporated in the cash flow estimates.
- **Net RAD and accommodation bond flow** Based on the anticipated growth strategy of each State and adjusted accordingly taking into account the average value of RADs received and location of the facility.
- Capital expenditure Based on the anticipated development works in each State.

Based on this CGU analysis it was concluded that the carrying value of each CGU does not exceed the value in use. Sensitivity analysis on reasonably possible changes to the above assumptions did not result in an outcome where impairment would be required.

#### 3.4 Investment Properties

	2016	2015
	\$'000	\$'000
Cost	84,070	16,654
Accumulated depreciation	(1,411)	(1,094)
Carrying amount	82,659	15,560
Balance at beginning of year	15,560	20,627
Acquisitions from business combinations	63,921	-
Reversal of asset revaluations	-	(5,051)
Disposals	-	-
Transfers from Work in Progress	3,495	154
Depreciation expense	(317)	(170)
Balance at end of year	82,659	15,560

Investment properties relate to interests in retirement village independent living units and apartments.

Investment property is stated at historical cost less accumulated depreciation and any impairment in value.

Depreciation is calculated on a straight-line basis over the estimated useful life of 55 years.

The residual values, useful lives and methods of depreciation of investment property are reviewed at each financial year end and adjusted prospectively, if appropriate.

Investment property is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset.

Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in profit or loss when the item is derecognised.

Impairment testing for investment property occurs if an impairment trigger is identified. No impairment triggers have been identified in the current year.

The fair value of the investment property acquired from Masonic Care Queensland and for the existing investment properties approximates its carrying value at 30 June 2016.



# **SECTION 4: OPERATING ASSETS & LIABILITIES**

#### 4.1 Cash and Cash Equivalents

	2016	2015
	\$'000	\$'000
Reconciliation of the net profit after tax to the net cash flows from operations		
Net profit	46,067	57,514
Non-Cash items		
Depreciation and impairment of non-current assets	22,523	18,914
Bond retention and deferred management fee income	(7,932)	(7,967)
Loss on extinguishment of shares	-	7,826
Gain from bargain purchase	(3,617)	(3,150)
Loss / (gain) on disposal of property plant and equipment	1,638	(1,112)
Other non-cash items	(1,830)	1,722
Changes in assets and liabilities		
(Increase)/decrease in trade and other receivables	15,602	(17,086)
(Increase)/decrease in inventory	(71)	(49)
(Increase)/decrease in other current assets	(1,841)	(1,285)
(Increase)/decrease in deferred taxes	2,640	6,900
(Decrease)/increase in income tax payable	1,657	(4,517)
(Decrease)/increase in trade and other payables	11,552	(8,007)
(Decrease)/increase in RADs, accommodation bonds and ILU/ILA entry contributions	44,932	73,641
(Decrease)/increase in provisions	2,235	4,085
Net cash flow from operating activities	133,555	127,429
December 1997		
Reconciliation of cash	05.445	
Cash at bank	25,145	60,827
Cash on hand	105	90
Total Cash and cash equivalents	25,250	60,917

Cash and cash equivalents in the Consolidated Statement of Financial Position comprise cash at bank, in hand and short-term deposits with an original maturity of three months or less.

For the purposes of the Consolidated Statement of Cash Flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts.

Cash flows are included in the Consolidated Statement of Cash Flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the Australian Taxation Office, are classified as operating cash flows.

Inflows and outflows of refundable accommodation deposits (RADs) and ILU/ILA entry contributions are classified as cash flows from operating activities as they are considered part of the operational business model. Upon entering a facility a resident has a choice to pay either a RAD, DAP or combination RAD/DAP. If the resident pays a DAP then this is classified as income and forms part of the cash flows from operating activities and therefore the RAD inflows are also considered cash flows from operating activities.



#### 4.2 Trade and Other Receivables

		2016	2015
	NOTES	\$'000	\$'000
Trade receivables	(i)	3,180	2,216
Provision for doubtful debts		(279)	(279)
Other receivables	(ii)	2,361	18,927
Total Trade and Other Receivables		5,262	20,864

- (i) Trade receivables are non-interest bearing and generally on 30 day terms.
- (ii) Sundry debtors as at 30 June 2015 include the refund receivable from State Revenue Office Victoria after the Supreme Court of Victoria made orders in the Appeals on 29 June 2015 setting aside the notices of assessment and ordering that the Commissioner for State Revenue pay Regis Aged Care Pty Ltd's costs of the Appeals. This was interest bearing. Other sundry debtors and other receivables are non-interest bearing.

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest rate method less an allowance for any uncollectible amounts.

An estimate for doubtful debts is made when collection of the full amount is no longer probable. Bad debts are written off when identified. The movement in the provision for doubtful debts is as follows:

	2016	2015
	\$'000	\$'000
Opening balance	279	229
Charge for the year	21	50
Amounts written off	(21)	-
Closing balance	279	279

At 30 June, the ageing analysis of trade receivables is as follows:

	Total	30 DAYS	31-60 DAYS	61-90 DAYS PDNI <sup>1</sup>	61-90 DAYS CI <sup>2</sup>	91+ DAYS PDNI <sup>1</sup>	91+ DAYS CI <sup>2</sup>
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
2016	3,179	1,872	695	134	-	199	279
2015	2,216	1,476	309	152	-	-	279

<sup>&</sup>lt;sup>1</sup> PDNI = Past due not impaired

Due to the short term nature of current trade and other receivables, their carrying value is assumed to approximate their fair value.

The maximum exposure to the credit risk is the fair value of receivables. There is no concentration of credit risk with respect to these debtors.

## 4.3 Trade and Other Payables

	2016	2015
	\$'000	\$'000
Trade payables	7,982	3,981
Other payables	31,971	22,819
Deferred revenue	3,764	-
Fees received in advance	2,694	2,871
Total trade and other payables	46,411	29,671

Liabilities for trade creditors and other payables are recognised initially at fair value and are subsequently carried at amortised cost. All amounts are non-interest bearing and have an average term of 30 days.

Due to the short term nature of these payables, their carrying value is assumed to approximate their fair value.

<sup>&</sup>lt;sup>2</sup> CI = Considered impaired ("CI")



#### 4.4 Other Current Assets

	NOTES	<b>2016</b> \$'000	<b>2015</b> \$'000
Prepayments		2,455	858
GST recoverable		1,563	1,596
Advance payments on aged care facility purchase (a)	(i)	-	15,769
Total other current assets		4,018	18,223

 On 1 July 2015 the acquisition of the Marleston Aged Care Facility was completed. Refer Section 3.2 for further details.

#### 4.5 Provisions

	NOTES	2016	2015
	NOTES	\$'000	\$'000
Current			
Employee Entitlements	(i)	41,972	35,064
Other provisions		356	-
Total current provisions		42,328	35,064
Non-Current			
Employee Entitlements		5,954	5,457
Other provisions		1,083	-
Total non-current provisions		7,037	5,457

(i) The current provision for employee entitlements includes annual leave entitlements, which are presented as current although the Group does not expect to settle the full amount within the next 12 months. The amount of annual leave that is not expected to be settled the next 12 months is \$6,881,000 (2015: \$5,406,000).

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Where the Group expects some or all of a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain. The expense relating to any provision is recognised in profit or loss net of any reimbursement.

#### **Employee Entitlements**

Provisions are recognised for annual leave, long service leave and long-term incentives. These are recognised and presented in the financial statements as follows:

- The liability expected to be paid within twelve months is measured at the amount expected to be paid.
- The liability expected to be paid after twelve months is measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date.
- The liability that has vested at the reporting date is included in the current provision for employee entitlements.
- The liability that has not vested at the reporting date is included in the non-current provision for employee entitlements.



# **SECTION 5: CAPITAL STRUCTURE & FINANCING**

#### 5.1 Other financial liabilities

	2016	2015
	\$'000	\$'000
Refundable accommodation deposits (RADs)	807,978	697,897
Independent living unit and apartment (ILU/ILA) entry contributions	50,268	6,718
Interest rate swaps	300	-
Total other financial liabilities	858,546	704,615

#### Refundable accommodation deposits (RADs)

A refundable accommodation deposit (RAD) is a non-interest bearing deposit paid or payable to an Approved Provider by a resident for the resident's accommodation in an aged care facility. Bond deposits may be reduced by annual retention fees charged in accordance with the Aged Care Act, 1997. Prior to 1 July 2014, lump sum refundable accommodation deposits were referred to as accommodation bonds.

RADs are recognised initially at fair value and subsequently measured at amortised cost using the effective interest rate method. Due to the short term nature of RADs, their carrying value is assumed to approximate their fair value.

Prior to 1 July 2014, accommodation bonds were not payable by residents paying a high care accommodation payment. From 1 July 2014, under the Living Longer Living Better reforms, residents can choose to pay a full lump sum (RAD), a regular rental-type payment called a 'daily accommodation payment' (DAP), or a combination of both..

Accommodation bond balances are reduced by annual retention fees charged in accordance with the Aged Care Act, 1997. However, retention fees are not applicable to post 1 July 2014 for RADs.

RAD refunds are guaranteed by the Federal Government under the prudential standards legislation.

Providers are required to have sufficient liquidity to ensure they can refund RAD balances as they fall due in the following twelve months. Providers are also required to implement and maintain a liquidity management strategy.

As there is no unconditional right to defer payment for 12 months, RAD liabilities are recorded as current liabilities.

The RAD liability is spread across a large portion of the resident population and therefore the repayment of individual balances that make up the current balance will be dependent upon the actual tenure of individual residents. Tenure can be more than ten years but averages approximately three years. Usually (but not always), when an existing RAD is repaid it is replaced by a new RAD from an incoming resident, usually of a higher amount.

#### Independent living unit and apartment (ILU/ILA) entry contributions

Entry Contributions relate to Independent Living Unit and Apartment residents. ILU/ILA contributions are non interest bearing and are recognised at fair value through profit and loss with resulting fair value adjustments recognised in profit or loss. Fair value is the amount payable on demand and is measured at the principal amount plus the resident's share of any increases in the market value of the occupied ILU/ILAs (for contracts that contain a capital gain share clause) less deferred management fees contractually accruing up to reporting date. Sensitivity analyses on reasonably plausible changes to market value do not significantly affect fair value.

Contributions are presented inclusive of the residents' share of any increases in market value of the ILU/ILA to reporting date and net of deferred management fees contractually accrued to reporting date and other amounts owing by residents, which are deducted from the loan on repayment following the residents' departure. Entry contributions are settled after a resident vacates the property and the terms and conditions are governed by applicable state based Retirement Village Acts.

## Interest rate swaps

Interest rate swaps are initially recognised at fair value on the date the contract is entered into and are subsequently remeasured at fair value at reporting date. The fair values of interest rate swap contracts are determined by reference to market values for similar instruments.



#### 5.1 Other financial liabilities continued (continued)

#### Interest rate swaps (continued)

The Group designates interest rate swaps as cash flow hedge relationships. The effective portion of changes in the fair value of these derivatives is recognised in equity. The gain or loss relating to the ineffective portion is recognised immediately in profit or loss.

Amounts accumulated in equity are transferred to profit or loss in the periods when the hedged item affects profit or loss (for instance when the forecast sale that is hedged takes place). When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in the Consolidated Statement of Profit or Loss and Other Comprehensive Income. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in equity is immediately transferred to the Consolidated Statement of Profit or Loss and Other Comprehensive Income.

The terms of the interest rate swap match the terms of the expected highly probable forecast transactions. As a result, there is no hedge ineffectiveness to be recognised in profit or loss.

## 5.2 Interest Bearing Loans and Borrowings

	NOTES	CURRENT \$'000	NON-CURRENT \$'000	UNUSED \$'000	<b>TOTAL</b> \$'000
30 June 2016	110120	ΨΟΟΟ	ΨΟΟΟ	Ψοσο	Ψοσο
Borrowings secured by mortgage	(i)	-	210,000	160,000	370,000
Total		-	210,000	160,000	370,000
30 June 2015					
Multi-option working capital facility		-	-	50,000	50,000
Revolving loan note facility		-	-	40,000	40,000
Total		-	-	90,000	90,000

(i) In May 2016, the Group completed a refinancing of its syndicated bank facilities. The new facility comprises a syndicated revolving credit facility and bank guarantee facility. \$220,000,000 of this facility matures in May 2019, whilst \$150,000,000 matures in May 2021. Refer Note 5.3 for further information in relation to its weighted average interest rate and compliance with any covenants during the reporting period.

During the current and prior years, there were no defaults or breaches of any of the loans.

At initial recognition, financial liabilities are classified at fair value net of directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest rate method. Gains and losses are recognised in profit or loss when the liabilities are de-recognised as well as through the effective interest rate amortisation process. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in profit or loss.

The carrying value of interest bearing loans is materially the same as the fair value.

## 5.3 Financial Risk Management and Objectives

The Group's principal financial liabilities comprise of trade and other payables, accommodation bonds, refundable accommodation deposits (RADs), independent living unit and apartment (ILU/ILA) contributions and interest bearing loans which are held mainly to finance the Group's operations. The Group's principal financial assets include trade and other receivables, and cash and cash equivalents that derive directly from its operations. The Group is exposed to market risk, credit risk and liquidity risk.

Primary responsibility to review, oversee and report to the Board on the Group's risk management systems and strategies rests with the Audit, Risk & Compliance Committee operating within an approved policy under the authority of the Board. The Group uses various methods to measure and manage different types of risks to which it is exposed. The Board ensures that the Group's financial risk activities are governed by appropriate policies and procedures and that financial risks are identified, measured and managed in accordance with the Group's policies and risk objectives which have been agreed upon by the Board. These are summarised below.

#### Market risk

Market risk is the risk that the fair value or future cash flows of financial instruments will fluctuate due to changes in market variables such as interest rates and prices. Financial instruments affected by market risk include cash, loans and borrowings, RADs and DAPs and derivative financial instruments. Market risk is managed and monitored by using sensitivity analysis, and minimised through ensuring that all operational activities are undertaken in accordance with established internal and external guidelines, financing and investment strategies of the Group.



#### 5.3 Financial Risk Management Objectives (continued)

#### Interest rate risk

The Group's exposure to interest rate risk primarily relates to the Group's bank debt when drawn. Interest rate risk arises from the possibility that changes in interest rates will affect future cash flows or the fair values of financial instruments. When bank debt is drawn, the Group reviews its bank borrowings on a monthly basis and monitors its position in respect of fixing interest rates, leaving them as floating rates or a combination of both. The Group constantly monitors and analyses its interest rate exposure. Within this analysis, consideration is given to potential renewals of existing positions, alternative financing options and the mix of fixed and variable interest rates.

The Group primarily manages this risk exposure through entering into interest rate swaps, in which the Group agrees to exchange, at specified intervals, the difference between fixed and variable rate interest amounts calculated by reference to an agreed upon notional principal amount.

The Group's exposure to interest rate risks and the effective interest rate of financial assets and liabilities both recognised and unrecognised at the reporting date are as follows:

		WEIGHTED AVERAGE EFFECTIVE INTEREST RATES	
	2016 %	2015 %	
Cash and liquid assets	2.75	2.00	Floating
Bank loans	3.19	5.11	Floating
Bank loans	-	3.91	Fixed

The details of bank loans are disclosed in section 5.2 of the financial statements. All other financial assets and liabilities are non-interest bearing.

At reporting date, the Group had the following mix of financial assets and liabilities exposed to Australian variable interest rate risk that are not designated as cash flow hedges:

	<b>2016</b> \$'000	<b>2015</b> \$'000
Financial Assets		
Cash and cash equivalents	25,145	60,827
Financial Liabilities		
Bank debt	(210,000)	-
Net exposure	(184,855)	60,827

At 30 June 2016, if interest rates had moved, as illustrated in the table below, with all other variables held constant, post tax profit and equity would have been affected as follows:

JUDGEMENTS OF REASONABLY POSSIBLE MOVEMENTS:	POST TAX PROFIT HIGHER/(LOWER)				
	<b>2016</b> \$'000	<b>2015</b> \$'000	<b>2016</b> \$'000	<b>2015</b> \$'000	
Consolidated +1% (100 basis points) -1% (100 basis points)	86 (86)	426 (426)	86 (86)	426 (426)	

#### Price risk

The Group's exposure to price risk primarily relates to the risk that the Federal Government, through the Department of Health, alters the rate of funding provided to Approved Providers of residential aged care services. A fluctuation in the rate of Government funding may have a direct material impact on the revenue of the Group. In addition, the Department of Health also administers the pricing of Resident contributions. Members of the Group's senior management team participate in aged care industry public awareness discussions and in aged care industry dialogue with the Department and Government about proposals for changes to legislation for the aged care industry.



#### 5.3 Financial Risk Management and Objectives (continued)

#### Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group's exposure to credit risk arises from potential default of the counter party, with a maximum exposure equal to the carrying amount of the asset. The Group does not hold any credit derivatives to offset its credit exposure.

Receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

## Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting obligations associated with financial liabilities. This risk is controlled through monitoring forecast cash flows and ensuring adequate access to financial instruments that are readily convertible to cash. In addition, the Group maintains sufficient cash and cash equivalents to meet normal operating requirements. Also, as part of the Group's compliance with the User Rights Principles 1997, the Company maintains a liquidity management strategy to ensure that it has sufficient liquidity to enable it to refund RAD and accommodation bond balances that are expected to fall due within at least the next 12 months.

The following table reflects all contractually fixed pay-offs and receivables for settlement, repayments and interest resulting from recognised financial assets and liabilities, including derivative financial instruments as at 30 June 2016. The undiscounted cash flows for the respective upcoming financial years are presented. Cash flows for financial assets and liabilities without fixed amount or timing are based on conditions existing at 30 June 2016.

The Group monitors its liquidity risk through rolling cash forecasts. The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of debt finance and operational cash flow. Access to sources of funding is sufficiently available with the Group being able to refinance the debt when it becomes due. Maturity analysis of financial assets and liabilities are as follows:

		1-12 MONTHS	1-5 YEARS	>5 YEARS	TOTAL
		\$'000	\$'000	\$'000	\$'000
Year ended 30 June 2016					
Financial assets					
Cash and cash equivalents		25,250	-	-	25,250
Trade and other receivables		5,262	-	-	5,262
Other current assets		1,563	-	-	1,563
Financial liabilities					
Trade and other payables		(46,411)	-	-	(46,411)
RADs and ILU/ILA entry contributions	(a)	(858,246)	-	-	(858,246)
Interest rate swap		(300)	-	-	(300)
Interest bearing loans and borrowings		-	(210,000)	-	(210,000)
Net exposure		(872,882)	(210,000)	-	(1,082,882)
Year ended 30 June 2015					
Financial assets					
Cash and cash equivalents		60,917	-	-	60,917
Trade and other receivables		20,864	-	-	20,864
Other current assets		1,596	-	-	1,596
Financial liabilities					
Trade and other payables		(29,671)	-	-	(29,671)
RADs and ILU/ILA entry contributions	(a)	(704,615)	-	-	(704,615)
Net exposure		(650,909)	-	-	(650,909)

<sup>(</sup>a) Cash flows from refundable accommodation deposits (RADs), accommodation bonds and ILU/ILA entry contributions are classified as a current liability because the Group does not have an unconditional right to defer settlement for at least 12 months after the reporting period. In practice, this is not expected to result in a net outflow because historically, as RADs/bonds have been repaid, they have generally been replaced by new RADs from incoming residents of similar or greater amounts. This trend is expected to continue (with RADs replacing accommodation bonds from 1 July 2014). Refer to section 5.1 for further information.

At reporting date, the Group had available \$160,000,000 of unused credit facilities.



# 5.3 Financial Risk Management and Objectives (continued)

#### **Capital Management**

For the purpose of the Group's capital management, capital includes issued capital, and all other equity reserves attributable to the equity holders of the parent. The primary objective of the Group's capital management is to maximise the shareholder value.

In order to achieve this overall objective, the Group's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements. Breaches in meeting the financial covenants would permit the bank to immediately call loans and borrowings. There have been no breaches in the financial covenants of any interest-bearing loans and borrowings in the current period.

The Group manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares.

No changes were made in the objectives, policies or processes for managing capital during the years ended 30 June 2016 and 2015.

#### 5.4 Fair value hierarchy

The financial instruments included on the Consolidated Statement of Financial Position are measured at either fair value or amortised cost. The measurement of this fair value may in some cases be subjective and may depend on the inputs used in the calculations. The different valuation methods available can be classified into hierarchies and are described below:

Level 1 - Quoted (unadjusted) market prices in active markets for identical assets and liabilities

Level 2 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable

Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

The following table sets out the financial instruments included on the Consolidated Statement of Financial Position at Fair Value.

	NOTES	<b>TOTAL</b> \$'000	<b>LEVEL 1</b> \$'000	<b>LEVEL 2</b> \$'000	<b>LEVEL 3</b> \$'000
30 June 2016					
Assets and liabilities measured at fair value					
Interest rate swaps	5.1	300	-	300	-
Independent living unit and apartment entry contributions	5.1	50,268	-	50,268	-
Assets and liabilities for which fair value is disclosed					
Borrowings	5.2	210,000	-	210,000	-
Refundable accommodation deposits (RADs)	5.1	807,978	-	807,978	-
Total		1,068,546	-	1,068,546	-
30 June 2015					
Assets and liabilities measured at fair value					
Independent living unit and apartment entry contributions	5.1	6,718	-	6,718	-
Assets and liabilities for which fair value is disclosed					
Refundable accommodation deposits (RADs)	5.1	697,897	-	697,897	-
Total		704,615	-	704,615	-

Refer relevant note for information on how fair value of the above financial instruments were derived.

The carrying value of financial assets and liabilities recognised at amortised cost in the financial statements approximate their fair value.



#### 5.5 Commitments

#### **Expenditure commitments**

	<b>2016</b> \$'000	<b>2015</b> \$'000
Capital expenditure commitments		
Contractual commitments for building works at aged care facilities	56,332	51,039
Operating lease expenditure commitments		
Minimum lease payments		
Not later than one year	893	756
<ul> <li>later than one year and not later than five years</li> </ul>	2,951	2,950
later than five years	1,287	2,101
Aggregate lease expenditure contracted for at reporting date	5,131	5,807

## Capital expenditure commitments

Contractual commitments at year end relate to ongoing development activity.

### Lease expenditure commitments

Leases are classified at their inception as either operating or finance leases based on the economic substance of the agreement so as to reflect the risks and benefits incidental to ownership.

The minimum lease payments of operating leases, where the lessor effectively retains substantially all of the risks and benefits of ownership of the leased item, are recognised as an expense on a straight line basis.

Operating leases have an average lease term of 7 years. Assets that are the subject of operating leases are office premises.

## 5.6 Contingencies

	2016	2015
	\$'000	\$'000
Bank guarantees	4,922	7,634

### Legal claims and disputes

Management are not aware of any other legal claims or disputes at the date of this report.



#### 5.7 Equity

#### 5.7.1 Issued Capital

Movements in ordinary shares on issue are as follows:

	NOTES	DATE	NUMBER OF SHARES	\$'000
Balance		30 June 2014	194,167,065	(124,123)
Shares cancelled after selective capital reduction	(i)	11 September 2014	(6,109,620)	-
Shares issued through public offer (\$3.65 per share)	(ii)	7 October 2014	112,288,352	409,852
Share issue and share buyback costs, net of tax		-	-	(13,558)
Balance		30 June 2015	300,345,797	272,171
No movements during the year to 30 June 2016			-	-
Balance		30 June 2016	300,345,797	272,171

- (i) Shares owned by senior executives (acquired under an employee share plan) who departed the Company were transferred to Fairway Nominated Entity Pty Ltd (FNE), a special purpose entity incorporated for this purpose. FNE was owned by the founding shareholders and MCAL. When MCAL shares were bought back in January 2014, the FNE shareholders transferred their FNE shares to Regis Aged Care Pty Ltd, a subsidiary of the Company. These shares were cancelled in August 2014 following a selective capital reduction.
- (ii) The total number of shares offered under the initial public offer was 133,136,302. This included 20,847,950 shares owned by founding shareholders.
  - Trading of the Shares on the ASX commenced on 7 October 2014, initially on a conditional and deferred settlement basis.
  - The number of shares held by the founding shareholders is 163,820,958 shares. These were subject to voluntary escrow arrangements until the release to the ASX of the audited full year FY 2015 financial statements.

Issued and paid up capital is recognised at the fair value of the consideration received by the Company.

Any transaction cost arising on the issue of ordinary shares are recognised directly in equity as a reduction of the share proceeds received.

The only class of issued capital held are ordinary shares, which entitles the holders to the following entitlements:

- participate in dividends and the proceeds on winding up of the Company in proportion to the number of and amounts paid on shares held.
- one vote, either in person or by proxy, at a meeting of the Company.

Ordinary shares have no par value and the Company does not have a limited amount of authorised capital.



#### 5.7.2 Reserves

		CASH FLOW HEDGE RESERVE (iv)	ASSET REVALUATION RESERVE (i)	ACQUISITION RESERVE (ii)	REMUNERATION RESERVE (iii)	TOTAL
	NOTES	\$'000	\$'000	\$'000	\$'000	\$'000
Year ended 30 June 2016						
Opening balance at 1 July 2015		-	-	(101,497)	3,726	(97,771)
Net gain / (loss) on cash flow hedge		(210)	-	-	-	(210)
Equity settled share based payments expense		-	-	-	459	459
Closing Balance at 30 June 2016		(210)	-	(101,497)	4,185	(97,522)
Year ended 30 June 2015						
Opening balance at 1 July 2014		-	30,093	(101,497)	3,550	(67,854)
Reversal of prior period revaluations, net of tax	(v)	-	(20,460)	-	-	(20,460)
Transfer to retained earnings	(vi)	-	(9,633)	-	-	(9,633)
Equity settled share based payments expense		-	-	-	176	176
Closing Balance at 30 June 2015		-	-	(101,497)	3,726	(97,771)

- (i) The asset revaluation reserve is used to record increments and decrements in the value of non-current assets.
- (ii) The reserve is used to accumulate the difference on the cost of shares issued by the Company and share buy backs. The balance at the beginning of the prior financial year represents the difference that arose because of the 2008 reverse acquisition, valuing the net assets at the fair value on the day of transaction versus the cost of the shares as agreed per the shareholder agreement.
- (iii) The employee remuneration reserve comprises the fair value of share based payment plans recognised as an expense in profit or loss. See Note 5.9 for further details of these plans.
- (iv) The cash flow hedge reserve records the portion of the gain or loss on a hedging instrument in a cash flow hedge that is determined to be an effective hedge relationship. Refer Note 5.1 for further information in relation to cash flow hedges.
- (v) This is the net impact of a reversal of prior period revaluations of land and buildings of \$24,178,000 (section 3.1) and or investment property of \$5,051,000 (section 3.4), combined with the reversal of the related deferred tax liability of \$8,769,000 (section 2.3).
- (vi) Given the adoption of the revised policy for accounting for land and buildings, the balance of this reserve was transferred to retained earnings.



#### 5.8 Dividends

	2016	2015
	\$'000	\$'000
Dividends on ordinary shares paid or provided for		
Final 2015 Dividend: 17.6 cents per share, 64.2% franked (2014: nil)	52,861	-
Interim 2016 Dividend: 9.4 cents per share, 100% franked (2015: nil)	28,232	-
Total Dividends	81,093	-
Proposed dividends on ordinary shares (unrecognised)		
Final 2016 Dividend: 5.94 cents per share, 100% franked (2015: 17.6 cents per share, 64.2% franked)	17,841	52,861
Franking account balance		
The amount of franking credits available for the subsequent financial period are:		
(a) Franking account balance as at the end of the financial year at 30%	2,677	10,381
(b) Franking credits that will arise from the payment of the amount of the		
provision for income tax	7,646	5,989
Total Franking account balance	10,323	16,370

The Group recognises a liability to make cash or non-cash distributions to equity holders of the parent when the distribution is authorised and the distribution is no longer at the discretion of the Group. A corresponding entry is recognised directly in equity.

#### 5.9 Share-based Payment Plans

	2016	2015
	\$'000	\$'000
Expense arising from termination of Share Plan for Senior Executives	-	425
Expense arising from equity settled share based payments expense	459	176
Total share-based payments	459	601

## **Equity-settled transactions**

The cost of equity-settled transactions is determined by the fair value at the date when the grant is made using a Monte Carlo simulation. That cost is recognised, together with a corresponding increase in remuneration reserves in equity, over the period in which the performance and/or service conditions are fulfilled in employee benefits expense. The cumulative expense recognised for equity-settled transactions at each reporting date until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The movement in cumulative expense is recognised in employee benefits expense.

No expense is recognised for awards that do not ultimately vest, except for equity-settled transactions for which vesting is conditional upon a market or non-vesting condition. These are treated as vesting irrespective of whether or not the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.



## 5.9 Share Based Payment Plans (continued)

#### Movements in share-based payment equity instruments

The number and weighted average exercise price for each equity-settled share-based payment scheme outstanding is as follows. All schemes are settled by physical delivery of shares:

	POST-LISTING LTI		POST-LIST	ING STI
	NUMBER	WAEP (i)	NUMBER	WAEP (i)
Outstanding at 1 July 2015	94,449	\$0.00	-	\$0.00
Granted during the year	127,757	\$0.00	25,338	\$0.00
Exercised during the year	-	\$0.00	-	\$0.00
Forfeited during the year	-	\$0.00	-	\$0.00
Lapsed during the year	-	\$0.00	-	\$0.00
Outstanding at 30 June 2016	222,206	\$0.00	25,338	\$0.00
Exercisable at 30 June 2016	-	\$0.00	-	\$0.00
Share Price at Date of Exercise		N/A		N/A

<sup>(</sup>i) WAEP = Weighted Average Exercise Price

## Valuation assumptions and fair value of equity instruments granted

The model inputs for performance rights granted during the year ended 30 June 2016 was as follows:

	POST-LISTING STI (12 MONTHS)	POST-LISTING STI (24 MONTHS)	POST-LISTING LTI
Grant Date	11/09/2015	11/09/2015	01/12/2015
Vesting Date	11/09/2016	11/09/2017	30/06/2018
Fair Value	\$5.08	\$4.82	\$5.18
Grant Date Share Price	\$5.30	\$5.30	\$6.14
Exercise Price	Nil	Nil	Nil
Life Assumption (Years)	1.0	2.0	2.6
Expected Dividend Yield	4.1%	4.6%	4.8%

The model inputs for performance rights granted during the year ended 30 June 2015 was as follows:

	POST-LISTING LTI
Grant Date	30/10/2014
Vesting Date	30/06/2017
Fair Value	\$3.66
Grant Date Share Price	\$4.16
Exercise Price	Nil
Life Assumption (Years)	2.7
Expected Dividend Yield	5.0%

A description of key terms of share based payments is disclosed in the Remuneration Report.



# **SECTION 6: OTHER ITEMS**

#### 6.1 Subsidiaries

The consolidated financial statements include Regis Healthcare Limited (ultimate parent entity, otherwise known as the Parent Entity) and the following significant wholly owned subsidiaries. The subsidiaries are engaged in the principal activity of owning and operating residential aged care facilities. Subsidiaries are fully consolidated from the date of acquisition, being the date on which the Company obtains control, and continue to be consolidated until the date that such control ceases. Control exists where the Company has the power to govern the financial and operating policies of the entity in order to obtain benefits from its activities.

		EQUITY II	ITEREST	
	COUNTRY OF	2016	2015	
	INCORPORATION	%	%	
Regis Aged Care Pty Ltd	Australia	100	100	
Paragon Group Investments Pty Ltd	Australia	100	100	
Regis Group Proprietary Ltd	Australia	100	100	
Regis Allora Pty Ltd ATF Allora Lodge Unit Trust	Australia	100	100	
Regis Caboolture Pty Ltd	Australia	100	100	
Regis Gatton Pty Ltd	Australia	100	100	
Regis Grange - Wellington Point Pty Ltd	Australia	100	100	
Regis Group Properties Pty Ltd	Australia	100	100	
Regis Ferny Grove Pty Ltd	Australia	100	100	
Regis Investments Pty Ltd ATF Regis Investments Trust	Australia	100	100	
Regis Lakeside Pty Ltd	Australia	100	100	
Regis Management Pty Ltd	Australia	100	100	
Regis Salisbury Pty Ltd	Australia	100	100	
Regis Shelf Pty Ltd	Australia	100	100	
Retirement Properties of Australia Proprietary Limited	Australia	100	100	
Allora Drive Pty Ltd Allora Drive Unit Trust	Australia	100	100	
Clover Brae Pty Ltd ATF Clover Brae Unit Trust	Australia	100	100	
Clover Side Pty Ltd ATF Clover Side Unit Trust	Australia	100	100	
Dawson Drive Pty Ltd ATF Dawson Drive Unit Trust	Australia	100	100	
Lakeside Way Pty Ltd ATF Lakeside Way Unit Trust	Australia	100	100	
Lillian Avenue Ltd ATF Lillian Avenue Trust	Australia	100	100	
MacGregor Drive Pty Ltd ATF MacGregor Unit Trust	Australia	100	100	
Mewetts Road Pty Ltd ATF Mewetts Road Unit Trust	Australia	100	100	
Carers Connect Pty Ltd	Australia	100	100	
Settlement Road Pty Ltd ATF Settlement Road Unit Trust	Australia	100	100	
Retirement Care Australia Holdings Pty Ltd	Australia	100	100	
Retirement Care Australia (Hollywood) Pty Ltd	Australia	100	100	
Retirement Care Australia Operations (2) Pty Ltd	Australia	100	100	
Retirement Care Australia (Logan) Pty Ltd	Australia	100	100	
RAC Fiduciary Pty Ltd	Australia	100	100	

A deed of cross guarantee exists between Regis Aged Care Pty Limited (a subsidiary of Regis Healthcare Limited) and certain other subsidiaries. Regis Healthcare Limited is not a party to this deed and therefore the disclosure requirements of the deed are not applicable to these financial statements.



#### 6.2 Related Party Disclosures

#### (a) Subsidiaries

The consolidated financial statement includes the financial statements of Regis Healthcare Limited and the subsidiaries as listed in section 6.1 of the financial statements.

#### (b) Ultimate parent

Regis Healthcare Limited is the ultimate parent entity.

#### (c) Special purpose entities

Fairway Nominated Entity Pty Ltd was established in November 2010. This entity was used to acquire shares in Regis Healthcare Limited, formerly Fairway Investment Holdings Pty Limited, from former employees (refer to section 5.7.1). Its role as a special purpose entity ceased in August 2014 when the Regis Healthcare Limited shares owned by this company were cancelled following a selective capital reduction.

#### (d) Transactions with key management personnel

During the year, purchases of \$5,966 at normal market prices have been made from SAI Global Limited, of which Sylvia Falzon is a director. At 30 June 2016, there was no balance outstanding for payment to SAI Global Limited.

In December 2014, Regis entered into a contract with First Five Minutes, a fire training company owned by Bryan Dorman and Ian Roberts. The contract was awarded after a tender process with two other companies had been undertaken. Purchases of \$121,932 have been made during the financial year, with \$3,795 outstanding for payment at 30 June 2016.

#### (e) Key management personnel

Compensation of Key Management Personnel of the Group

	2016	2015
	\$	\$
Short-term employee benefits	3,954,533	3,957,955
Post-employment benefits	252,348	180,289
Long-term benefits	178,452	159,813
Share-based payment	473,323	336,928
Total compensation of key management personnel	4,858,656	4,634,985

#### 6.3 Events after the Balance Sheet Date

No other matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Group, the results of those operations, or the state of affairs of the Group in future financial years.

### 6.4 Auditor's Remuneration

	<b>2016</b> \$'000	<b>2015</b> \$'000
Amounts received or due and receivable by Ernst & Young for:		
Audit or review of the financial report	545	614
Other services		
<ul> <li>Investigating accountants' report and review of forecast for Initial Public Offering</li> </ul>	-	1,694
- Tax compliance	255	142
- Other services	97	106
Total auditor's remuneration	897	2,556



#### 6.5 Treatment of GST

Revenues, expenses and assets are recognised net of the amount of GST except:

- where the GST incurred on a purchase of goods and services is not recoverable from the Australian Taxation
  Office, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the
  expense item as applicable; and
- receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the Australian Taxation Office is included as part of receivables or payables in the Consolidated Statement of Financial Position.

## 6.6 Changes in accounting policies and disclosures

Certain comparative amounts have been reclassified to conform to the current year's presentation.

The classification of expenses in the Consolidated Statement of Profit or Loss and Other Comprehensive Income has been revised in the current reporting period. The presentation of expenses has been consolidated to classify the expenses into the categories staff, resident care, administrative and occupancy expenses. In previous financial reports the expenses were presented in a greater number of line items. Interest on refundable RAD expense has been reclassified to finance expenses in the current period. The consolidated presentation and re-classification of information is intended to provide more useful and relevant information to the user and is considered by the Directors to be consistent with industry practice.

## 6.7 New and Revised Accounting Standards

#### (a) New and revised standards and interpretations adopted by the Company

The Group has adopted, for the first time, certain standards and amendments to accounting standards. None of the changes have impacted on the Group's accounting policies nor have they required any restatement.



#### 6.7 New and Revised Accounting Standards (continued)

#### (b) New and revised standards and interpretations not yet adopted by the Group

Australian Accounting Standards and Interpretations relevant to the Group that have recently been issued or amended, but are not yet effective, and have not been adopted by the Company for the annual reporting period ending 30 June 2016, are outlined in the table below:

REFERENCE & TITLE	SUMMARY	APPLICATION DATE OF STANDARD *	APPLICATION DATE FOR GROUP *
AASB 9 Financial Instruments	This standard addresses the classification, hedging and measurement of financial assets and liabilities.  The Group is currently evaluating the impact of the new Standard.	1 January 2018	1 July 2018
AASB 15 Revenue	This standard introduces a 5-step model for revenue recognition which can impact the timing and in some cases the quantum of revenue received from customers.  The Group is currently evaluating the impact of the new standard.	1 January 2017	1 July 2017
AASB 16 Leases	This standard addresses the classification, recognition, measurement and disclosure of leases for lessees and lessors.  The Group is currently evaluating the impact of the new Standard	1 January 2019	1 July 2019
AASB 2016-1 Amendments to AASB 112 – Income Taxes	This addresses the recognition of deferred tax assets for unrealised losses on debt instruments measured at fair value.  The Group does not expect the adoption of the amendment to have a material impact to the manner in which its financial result is determined or to the extent of disclosures included in future financial reports.	1 January 2017	1 July 2017
AASB 2016-2 Amendments to AASB 107- Statement of Cash Flows (Disclosure)	This addresses the disclosures in relation to changes in liabilities from financing activities.  The Group does not expect the adoption of the amendment to have a material impact to the manner in which its financial result is determined or to the extent of disclosures included in future financial reports.	1 January 2017	1 July 2017

<sup>\*</sup> Designates the beginning of the application annual reporting period unless otherwise stated.



# **DIRECTORS' DECLARATION**

In accordance with a resolution of the directors of Regis Healthcare Limited, I state that:

- 1. In the opinion of the directors:
  - (a) the financial statements and notes of Regis Healthcare Limited are in accordance with the *Corporations Act* 2001, including:
    - (i) giving a true and fair view of the consolidated entity's financial position as at 30 June 2016 and of its performance for the year ended on that date; and
    - (ii) complying with Australian Accounting Standards and the Corporations Regulations 2001.
  - (b) the financial statements and notes also comply with International Financial Reporting Standards as disclosed in Note 1.4; and
  - (c) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.
- This declaration has been made after receiving the declarations required to be made to the directors by the chief
  executive officer and chief financial officer in accordance with section 295A of the Corporations Act 2001 for the
  financial year ended 30 June 2016.

On behalf of the Board

Mark A Birrel Chairman

Melbourne, 26 August 2016



Ernst & Young 8 Exhibition Street Melbourne VIC 3000 Australia GPO Box 67 Melbourne VIC 3001 Tel: +61 3 9288 8000 Fax: +61 3 8650 7777 ev.com/au

# Independent auditor's report to the members of Regis Healthcare Limited

# Report on the financial report

We have audited the accompanying financial report of Regis Healthcare Limited, which comprises the consolidated statement of financial position as at 30 June 2016, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration of the consolidated entity comprising the company and the entities it controlled at the year's end or from time to time during the financial year.

## Directors' responsibility for the financial report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal controls as the directors determine are necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error. In Note 1.4, the directors also state, in accordance with Accounting Standard AASB 101 *Presentation of Financial Statements*, that the financial statements comply with *International Financial Reporting Standards*.

## Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Independence

In conducting our audit, we have complied with the independence requirements of the *Corporations Act 2001*. We have given to the directors of the company a written Auditor's Independence Declaration, a copy of which is included in the directors' report.



## Opinion

In our opinion:

- a. the financial report of Regis Healthcare Limited is in accordance with the *Corporations Act* 2001, including:
  - i. giving a true and fair view of the consolidated entity's financial position as at 30 June 2016 and of its performance for the year ended on that date; and
  - ii. complying with Australian Accounting Standards and the *Corporations Regulations* 2001.
- b. the financial report also complies with *International Financial Reporting Standards* as disclosed in Note 1.4.

## Report on the remuneration report

We have audited the Remuneration Report for the year ended 30 June 2016. The directors of the company are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

## Opinion

In our opinion, the Remuneration Report of Regis Healthcare Limited for the year ended 30 June 2016, complies with section 300A of the *Corporations Act 2001*.

Ernst & Young

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Glenn Carmody Partner Melbourne

26 August 2016