50 Martin Place Sydney NSW 2000 GPO Box 4294 Sydney NSW 1164 AUSTRALIA Telephone (61 2) 8232 3333 Facsimile (61 2) 8232 7780 Internet http://www.macquarie.com.au



ASX/Media Release

MACQUARIE GROUP ANNOUNCES \$A2,063 MILLION FULL YEAR PROFIT

Key points

- FY16 net profit of \$A2,063 million, up 29% on FY15
- 2H16 net profit of \$A993 million, up 7% on 2H15 and down 7% on a strong 1H16
- Annuity-style businesses' combined net profit contribution up 10% on FY15
- Capital markets facing businesses' combined net profit contribution down 3% on FY15
- FY16 operating income of \$A10,135 million, up 9% on FY15
- International income 68% of total income² in FY16
- FY16 operating expenses of \$A7,120 million, up 6% on FY15
- Assets under management of \$A478.6 billion at Mar 16, down 2% from Mar 15
- APRA Basel III Group capital of \$A17.2 billion and Group surplus of \$A3.9 billion³ at Mar 16
- FY16 earnings per share (EPS) \$A6.19, up 23% on FY15
- FY16 return on equity (ROE) 14.7%, up from 14.0% in FY15
- Final ordinary dividend of \$A2.40 per share (40% franked); full year ordinary dividend of \$A4.00 per share, up from \$A3.30 in FY15

SYDNEY, **6 May 2016** – Macquarie Group (ASX: MQG; ADR: MQBKY) today announced a net profit after tax attributable to ordinary shareholders of \$A2,063 million for the full year ended 31 March 2016 (FY16), up 29 per cent on the full year ended 31 March 2015 (FY15). Profit for the second half of the year (2H16) was \$A993 million, up seven per cent on 2H15 albeit down seven per cent on a strong first half (1H16) result.

Macquarie Group Managing Director and Chief Executive Officer (CEO) Nicholas Moore said: "FY16 again highlighted the mix and quality of Macquarie's businesses and its ability to adapt to changing conditions, with five of the six operating groups delivering increased net profit contributions.

"Macquarie's annuity-style businesses' (Macquarie Asset Management (MAM), Corporate and Asset Finance (CAF) and Banking and Financial Services (BFS)) which represent more than 70 per cent of the Groups' performance⁴, each reported record net profit contributions for the year, with combined net profit contribution increasing by \$A277 million, or 10 per cent on FY15.

Where referenced in this document, net profit contribution is management accounting profit before unallocated corporate costs, profit share and income tax.

Where referenced in this document, international income is net operating income excluding earnings on capital and other corporate items.
 Where referenced in this document, Group capital is calculated at 8.5 per cent Risk Weighted Assets (RWA) including capital conservation buffer

⁽CCB), per APRA Prudential Standard 110. The APRA Basel III Group capital surplus is \$A5.3 billion calculated at 7.0 per cent RWA, per the internal minimum Tier 1 ratio of the Bank Group.

Where referenced in this document, Group's performance is based on FY16 net profit contribution from Operating Groups.

"Macquarie's capital markets facing businesses' (Macquarie Securities Group (MSG), Macquarie Capital and Commodities and Financial Markets (CFM)) combined net profit contribution decreased by \$A34 million, or three per cent on FY15.

"The six months to 31 March 2016 saw Macquarie's annuity-style businesses continue to perform well against comparative periods which benefited from strong performance fees in MAM and gains on sales of businesses in CAF, with combined net profit contribution down 37 per cent on 1H16 and down 17 per cent on 2H15. Macquarie's capital markets facing businesses' combined net profit contribution was down 13 per cent on 1H16, and down 34 per cent on 2H15, which overall experienced lower trading activity and higher impairments."

While Macquarie continued to build on the strength of its Australian franchise, its international income accounted for 68 per cent of the Group's total income for FY16. Total international income was \$A6,734 million for the year ended 31 March 2016, an increase of four per cent from \$A6,461 million in the prior year.

Macquarie's assets under management (AUM) at 31 March 2016 were \$A478.6 billion, down two per cent from \$A486.3 billion at 31 March 2015, due to a decrease in insurance assets and asset realisations, partially offset by higher asset valuations, additional investments and positive flows.

Mr Moore said: "The Group remains well positioned, with a strong and diverse global platform and proven deep expertise across a range of products and asset classes. This is built on the foundation of a strong balance sheet, surplus capital, a robust liquidity and funding position and a conservative approach to risk management which is embedded across all operating groups."

Macquarie also announced today a final ordinary dividend of \$A2.40 per share (40 per cent franked), up from the 1H16 ordinary dividend of \$A1.60 per share (40 per cent franked). The total ordinary dividend payment for the year of \$A4.00 per share, is up from \$A3.30 in the prior year. This represents an annual ordinary dividend payout ratio of 66 per cent. The record date for the final ordinary dividend is 18 May 2016 and the payment date is 4 July 2016.

Outlook

While the impact of future market conditions makes forecasting difficult, it is currently expected that the combined net profit contribution from operating groups for the year ending 31 March 2017 (FY17) will be broadly in line with FY16.

The FY17 tax rate is currently expected to be broadly in line with FY16.

Accordingly, the FY17 result for the Group is currently expected to be broadly in line with FY16.

The Group's short-term outlook remains subject to a range of challenges including market conditions, the impact of foreign exchange, the cost of our continued conservative approach to funding and capital, and potential regulatory changes and tax uncertainties.

Mr Moore said: "Macquarie remains well positioned to deliver superior performance in the medium-term due to its deep expertise in major markets, strength in diversity and ability to adapt our portfolio mix to changing market conditions, the ongoing benefits of continued cost initiatives, a strong and conservative balance sheet and a proven risk management framework and culture."

Full year result overview

Chief Financial Officer (CFO) Patrick Upfold said: "Net operating income of \$A10,135 million for FY16 was up nine per cent, while total operating expenses of \$A7,120 million were up six per cent on the prior year."

Key drivers of the change from the prior year were:

 A 14 per cent increase in combined net interest and trading income to \$A4,346 million, up from \$A3,819 million in FY15. This resulted from improved trading opportunities in MSG driven by increased market volatility particularly in China in the first half of the year; the impact of the depreciation of the Australian dollar, improved interest income in CAF Lending, growth of the motor vehicle portfolio in CAF; strong volume growth in Australian mortgages, business lending and deposits in BFS; and a strong contribution from the commodities platform in CFM. CFM's customer flow was underpinned by volatility in global commodity prices and strong client flows in foreign exchange and interest rates markets due to ongoing market volatility. These factors were partially offset by lower income as a result of challenging market conditions and subdued client risk appetite in secondary markets which, in turn, were influenced by a sell-off in US credit markets

- A three per cent increase in fee and commission income to \$A4,862 million, up from \$A4,739 million in FY15, primarily resulting from an increase in base fees driven by the impact of the depreciation of the Australian dollar, market movements, raisings and investments and positive prior year flows partially offset by lower fee revenue from insurance assets; an increase in brokerage and commission in MSG due to the impact of the depreciation of the Australian dollar; and an increase in performance fees recognised in MAM
- A 32 per cent increase in other operating income and charges to \$A923 million, from \$A699 million in FY15, primarily due to an increase in net operating lease income due to the acquisition of an aircraft portfolio from AWAS Aviation Capital Limited during the year and the impact of the depreciation of the Australian dollar, partially offset by the divestment of the North American railcar operating lease portfolio in January 2015; net gains on sale of investments in MAM, including the partial sale of a holding in MIC, and gains in MacCap on listed and unlisted investments, partially offset by increased impairment charges in MacCap in relation to a number of non-related underperforming principal investments and loans; and the underperformance of certain commodity-related loans in CFM
- Total operating expenses increased six per cent, driven by a two per cent increase in employment
 expenses due to the impact of the depreciation of the Australian dollar on offshore expenses, an
 increase in trading-related activity in MSG; and an increase in investment in technology projects to
 support business growth particularly in BFS.

Staff numbers were 14,372 at 31 March 2016, up from 14,085 at 31 March 2015.

The income tax expense for FY16 was \$A927 million, up three per cent from \$A899 million in the prior year. The effective tax rate of 31.0 per cent was down from 35.9 per cent in FY15 reflecting the nature and geographic mix of income, as well as tax uncertainties.

Strong funding and balance sheet position

"Macquarie remains well funded with a solid and conservative balance sheet, while pursuing its strategy of diversifying funding sources by continuing to grow its deposit base and accessing a variety of funding markets." Mr Upfold said.

Total customer deposits⁵ increased by 9.8 per cent to \$A43.6 billion at 31 March 2016 from \$A39.7 billion at 31 March 2015. During FY16, \$A22.5 billion of new term funding⁶ was raised covering a range of sources, tenors, currencies and product types.

Liquidity Coverage Ratio (LCR) requirements came into effect from 1 January 2015, with disclosure required from 1 July 2015. For the quarter ended March 2016 the Bank Group's average LCR was 173 per cent⁷.

Capital management

Macquarie Group remains very well capitalised with APRA Basel III Group capital of \$A17.2 billion and Group surplus of \$A3.9 billion at 31 March 2016. The Bank Group APRA Basel III Common Equity Tier 1 capital ratio was 10.7 per cent at 31 March 2016, up from 9.7 per cent at 31 March 2015.

⁵ Total customer deposits as per the funded balance sheet (\$A43.6 billion) differs from total deposits per the statutory balance sheet (\$A52.2 billion). The funded balance sheet excludes any deposits which do not represent a funding source for the Group.

Issuances are AUD equivalent based on FX rates at the time of issuance.
 Average LCR for March 2016 quarter includes January, February and March month-end observations.

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Macquarie intends to purchase shares^{8,9} to satisfy the MEREP requirements of approx. \$A440 million, subject to the New Arrangements noted below. The buying period for the MEREP will commence on 17 May 2016 and is expected to be completed by 8 July 2016¹⁰. No discount will apply for the 2H16 DRP and the shares are to be acquired on-market⁹.

New Arrangements for the MEREP:

Macquarie has made changes to align the buying and selling of shares in relation to the MEREP:

- Awards previously due to vest on 29 July 2016 will now vest on 17 May 2016
- Future awards due to vest in July of a specified year will now vest in May of that year

MQG shares sold by staff between 17 May 2016 and 10 June 2016¹¹ are expected to be acquired by the MEREP Trustee to meet the MEREP buying requirements. Shares sold by staff during this window are to be acquired off-market at the daily VWAP¹². The net effect of this will reduce the number of shares acquired on-market for the new MEREP awards.

Regulatory update

APRA announced on 29 March 2016 that it has deferred finalising the capital components of the Level 3 framework for Conglomerates. APRA has advised it will consult on any new Level 3 capital requirements, but does not anticipate doing so earlier than mid-2017, with implementation being no earlier than 2019. An update will be provided following the publication of any proposed rules.

The Basel Committee has recently proposed a number of changes to the calculation of risk weighted assets, most of which are under consultation. Any impact on capital ¹³ is dependent on upon the final form of these proposals and local implementation by APRA.

APRA have released a discussion paper on the Net Stable Funding Ratio (NSFR) which is yet to be incorporated into local standards. While the impact remains uncertain, Macquarie expects to meet the overall requirements of the NSFR.

Operating group performance

- Macquarie Asset Management delivered a net profit contribution of \$A1,644 million, up 13 per cent on the prior year. MAM's base fee income of \$A1,569 million for FY16 increased 14 per cent from \$A1,372 million in the prior year, mainly driven by the impact of the Australian dollar and market movements, raisings and investments in Macquarie Infrastructure and Real Assets (MIRA) and positive prior year fund flows in Macquarie Investment Management (MIM). These were partially offset by lower fee revenue from insurance assets. Performance fee income of \$A693 million for FY16 increased four per cent from \$A667 million in the prior year, including performance fees from various MIRA listed and unlisted funds, MIM Listed Equities, Delaware and hedge funds, as well as performance fee income from MIRA co-investors in respect of a UK asset.
- Corporate and Asset Finance delivered a net profit contribution of \$A1,130 million, up two per cent on the prior year. The improved result was largely driven by the impact of the depreciation of the Australian dollar and the acquisition of an aircraft portfolio from AWAS Aviation Capital Limited during the year and increased lending activity. These increases were partially offset by the non-recurrence of gains in the prior year on the restructure of a railcar logistics operating lease facility, the disposal of the North American railcar operating lease portfolio and the sale of the Macquarie Equipment Finance US Operations. CAF's asset and loan portfolio increased 37 per cent from \$A28.8 billion at 31 March 2015 to \$A39.4 billion at 31 March 2016, due to acquisitions which continue to transition as well as organic growth.

⁹ Shares may be issued if purchasing becomes impractical or inadvisable.

This date subject to change.

¹³ Applies to the Bank Group only.

⁸ Shares may be purchased on-market and off-market.

¹⁰ Actual buying may be completed sooner or later. On-market buying for the MEREP will be suspended during the DRP pricing period (25 May 16 to 2. lun 16)

¹² Trades will be crossed off-market by Macquarie Securities and reported to ASX and Chi-X accordingly.

- Banking and Financial Services delivered a net profit contribution of \$A350 million, up 23 per cent on the prior year. During the year, BFS benefited from increased income as a result of strong volume growth in Australian mortgages, business lending, deposits and the Wrap platform, partially offset by increased costs associated with the investment in technology projects to support growth in the business, including the Core Banking program. The Australian mortgage portfolio increased to \$A28.5 billion, up 16 per cent on 31 March 2015, representing approximately two per cent of the Australian market. Macquarie funds on platform¹⁴ closed at \$A58.4 billion on 31 March 2016, an increase of 22 per cent on 31 March 2015.
- Macquarie Securities Group delivered a net profit contribution of \$A268 million, significantly up
 from \$A64 million in the prior year. In the first half of the year, MSG benefited from favourable market
 and trading conditions in Australia and Asia, driving strong growth in trading revenues. In the second
 half of the year, market concerns including increasing US interest rates, continued falls in commodity
 prices, and a Chinese-led slowdown in global growth negatively impacted levels of client activity and
 trading opportunities within markets.
- Macquarie Capital delivered a profit contribution of \$A451 million, up five per cent on the prior year, predominately due to a higher net contribution from principal assets, partially offset by increased operating expenses. Impairment charges recognised in the current year relate to a number of non-related underperforming principal investments across a range of sectors and regions. During FY16, Macquarie Capital advised on 395 transactions valued at \$A176 billion including acting as joint lead manager and joint underwriter on NAB's \$A5.5 billion accelerated renounceable entitlement offer; joint bookrunner and placing agent for the \$US4.3 billion H-share placement of Haitong Securities Co. Ltd; developer, equity sponsor and financial adviser on KentuckyWired; and adviser to NAB on the demerger of 75 per cent of Clydesdale & Yorkshire Banking Group, and Joint Global Co-ordinator on the simultaneous £400 million London IPO of the remaining 25 per cent on the main market of the London Stock Exchange and Australian Securities Exchange.
- Commodities and Financial Markets delivered a net profit contribution of \$A576 million, down 31 per cent on the prior year, driven by a decline in trading activity in the fourth quarter. The result reflected the impact of the depreciation of the Australian dollar, a strong contribution from the commodities platform, challenging credit market conditions particularly in the northern hemisphere and non-recurrence of fee income from the Freeport LNG Terminal transaction recognised in the prior year. Energy Markets was a significant contributor to CFM's overall result with revenues generated across the global energy platform, particularly from Global Oil and North American Gas and Power, as continued volatility in global commodity prices underpinned increased customer activity. Further provisions for impairment were taken on certain underperforming commodity-related loans in the Metals and Energy Capital portfolio.

Contacts

Karen KhadiMacquarie Group Investor Relations+61 2 8232 3548Lisa JamiesonMacquarie Group Media Relations+61 2 8232 6016Navleen PrasadMacquarie Group Media Relations+61 2 8232 6472

¹⁴ Funds on platform includes Macquarie Wrap, Vision, Equity Portfolio Services and Industry Super Funds.