### CIRCLE INTERNATIONAL HOLDINGS LIMITED (Incorporated in Cayman Islands)

Reports and Financial Statements 31 December 2021

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### Reports and Financial Statements 31 December 2021

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(Incorporated in Cayman Islands)

### STATEMENT BY DIRECTORS

The directors of CIRCLE INTERNATIONAL HOLDINGS LIMITED stated that, in their opinion, the accompanying financial statements are drawn up in accordance with International Financial Reporting Standards so as to give a true and fair view of the financial position of the Group as at 31 December 2021 and of their financial performance and their cash flows for the financial year then ended.

Signed on behalf of the Board of Directors in accordance with a resolution of the directors

HEE CHEE KEONG

JEROME AUGUSTUS BATEMAN

Malaysia

Date: 07 April 2022



### Tong & Associates

Chartered Accountants [AF 002034]

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### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CIRCLE INTERNATIONAL HOLDINGS LIMITED

(Incorporated in Cayman Islands) Company No. OI - 318051

### Report on the Audit of the Financial Statements

### Disclaimer of Opinion

We were engaged to audit the financial statements of Circle International Holdings Limited (the "Company") and its subsidiaries (the "Group"), which comprise the consolidated statement of financial position as at 31 December 2021, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the financial year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 5 to 42.

We do not express an opinion on the accompanying financial statements of the Group. Because of the significance of the matters described in the Basis for Disclaimer of Opinion section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

### Basis for Disclaimer of Opinion

### 1. Unverified material financial areas

We were unable to obtain sufficient appropriate audit evidence on material financial areas to the Group as at 31 December 2021.

The material financial areas to the Group as at 31 December 2021 are summarised as follows:

	AUD'000
Current tax assets	4
Trade payables	254
Other payables and accruals	1,340
Current tax liabilities	323
Cost of sales	15
Staff costs	2

As a result, we were unable to conclude that the carrying amounts of the balances and transactions as stated above are fairly stated in the current year's financial statements.



Company No. OI - 318051

### 2. Confirmation - bank balance, term loan and bank overdraft

As at the date of our report, we have not received the confirmation replies in relation to the following amounts included in the consolidated statement of financial position as at 31 December 2021:

- i. the carrying amount of bank balance of the Group of AUD331;
- ii. the carrying amount of term loan of the Group of AUD56,836; and
- iii. the carrying amount of bank overdraft of the Group of AUD30.

We were unable to satisfy ourselves by alternative means concerning the completeness and existence of these balances. As a result, we were unable to determine whether any adjustments might have been found necessary in the financial statements.

### 3. Opening balances

Our independent auditors' report on the financial statements of the Group for the financial year ended 31 December 2020 included a disclaimer of opinion and the matters which gave rise to the modification include matters as explained in the Basis for Disclaimer of Opinion paragraphs in so far as it relates to the financial statements for the financial year ended 31 December 2020. These matters remained unresolved in the current financial year.

Our opinion on the current year's financial statements is also modified because of the possible effects of these matters on the comparability of the current financial year's figures and the corresponding figures.

### Responsibilities of the Directors for the Financial Statements

The directors of the Company are responsible for the preparation of financial statements of the Group that give a true and fair view in accordance with International Financial Reporting Standards. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group to cease operations, or have no realistic alternative but to do so.

### Auditors' Responsibilities for the Audit of the Financial Statements

Our responsibility is to conduct an audit of the Group's financial statements in accordance with approved standards on auditing in International Standards on Auditing, and to issue an auditors' report. However, because of the matters described in the Basis for Disclaimer of Opinion section of our report, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.



Company No. OI - 318051

Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

### Material Uncertainty Related to Going Concern

We draw attention to Note 2(b) in the financial statements, which indicates that the Group incurred a net loss of AUD250,763 during the financial year ended 31 December 2021 and, as of that date, the Group's current liabilities exceeded their current assets by AUD2,902,065, and the Group recorded a deficit in its total equity of AUD2,902,065. As stated in Note 2(b), these events or conditions, along with other matters as set forth in Note 2(b), indicate that a material uncertainty exists that may cast significant doubt on the Group's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

### Other Matters

This report is made solely to the members of the Company, as a body and for no other purpose. We do not assume responsibility to any other person for the content of this report.

John 1 Associates
IAF 0020341

Chartered Accountants

WONG YEONG LEE 03328 / 09 / 2023 J Chartered Accountant

Petaling Jaya,

Date: 07 April 2022

(Incorporated in Cayman Islands)

### CONSOLIDATED STATEMENT OF FINANCIAL POSITION as at 31 December 2021

		Grou	p
		2021	2020
	Note	AUD	AUD
ASSETS			
NON-CURRENT ASSETS			
Investment in subsidiaries	4		-
Property, plant and equipment	5	-	-
Other investment	6	-	5,178
TOTAL NON-CURRENT ASSETS		*	5,178
CURRENT ASSETS			
Trade and other receivables	7	21,237	40,406
Current tax assets	•	3,512	3,444
Bank balances		1,746	15,478
TOTAL CURRENT ASSETS		26,495	59,328
TOTAL ASSETS		26,495	64,506
EQUITY AND LIABILITIES EQUITY			
Share capital	8	57,656,229	57,656,229
Reserves	9	(60,558,294)	(60,226,060)
TCBST YOU	,	(00,550,254)	(00,220,000)
TOTAL EQUITY		(2,902,065)	(2,569,831)
NON-CURRENT LIABILITY			
Trade and other payables	10	_	55,675
CURRENT LIABILITIES			
Trade and other payables	10	2,549,192	2,203,561
Term loan	11	56,836	68,686
Bank overdraft		30	29
Current tax liabilities		322,502	306,386
TOTAL CURRENT LIABILITIES		2,928,560	2,578,662
TOTAL LIABILITIES		2,928,560	2,634,337
TOTAL EQUITY AND LIABILITIES		26,495	64,506

The accompanying notes form an integral part of the financial statements.

(Incorporated in Cayman Islands)

### CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME for the financial year ended 31 December 2021

		Groi	ıp
		2021	2020
	Note	AUD	AUD
REVENUE	12	-	444,577
COST OF SALES		(15,489)	(384,276)
GROSS PROFIT		(15,489)	60,301
OTHER INCOME	13	12	56,346
ADMINISTRATIVE EXPENSES		(218,443)	(269,318)
OTHER OPERATING EXPENSES	14	(6,812)	(435,670)
FINANCE COSTS		(4,931)	(35,503)
LOSS BEFORE TAXATION	15	(245,663)	(623,844)
INCOME TAX EXPENSE	16	(5,100)	-
LOSS AFTER TAXATION		(250,763)	(623,844)
OTHER COMPREHENSIVE EXPENSES  Items that will be reclassified subsequently to profit or loss FOREIGN CURRENCY TRANSLATION DIFFERENCES		(81,471)	221,858
TOTAL COMPREHENSIVE EXPENSES FOR THE FINANCIAL YEAR		(332,234)	(401,986)
LOSS AFTER TAXATION Attributable to: Owners of the Company		(250,763)	(623,844)
TOTAL COMPREHENSIVE EXPENSES FOR THE FINANCIAL YEAR Attributable to:			
Owners of the Company		(332,234)	(401,986)
LOSS PER SHARE (CENTS) Basic and fully diluted	18	(0.14)	(0.35)

The accompanying notes form an integral part of the financial statements.

(Incorporated in Cayman Islands)

### CONSOLIDATED STATEMENT OF CHANGES IN EQUITY for the financial year ended 31 December 2021

		< Non-distributable	butable>	Distributable	
			Foreign exchange	Accumulated	
	Share capital	Merger reserve	translation reserve	losses	Total
Group	AUD	AUD	AUD	AUD	AUD
At 01 January 2020	57,656,229	(57,388,344)	(102,251)	(2,333,479)	(2,167,845)
Loss after taxation	ı	1	ŀ	(623,844)	(623,844)
Other comprehensive income for the financial year - foreign currency translation differences	ı	1	221,858		221,858
Total comprehensive expenses for the financial year	es esta esta esta esta esta esta esta es	È	221,858	(623,844)	(401,986)
At 31 December 2020/01 January 2021	57,656,229	(57,388,344)	119,607	(2,957,323)	(2,569,831)
Loss after taxation	ı		1	(250,763)	(250,763)
Other comprehensive income for the financial year - foreign currency translation differences	,	r	(81,471)	1	(81,471)
Total comprehensive expenses for the financial year		t	(81,471)	(250,763)	(332,234)
At 31 December 2021	57,656,229	(57,388,344)	38,136	(3,208,086)	(2,902,065)

The accompanying notes form an integral part of the financial statements.

(Incorporated in Cayman Islands)

### CONSOLIDATED STATEMENT OF CASH FLOWS for the financial year ended 31 December 2021

	Group	
	2021	2020
	AUD	AUD
CASH FLOWS FROM OPERATING ACTIVITIES		
Loss before taxation	(245,663)	(623,844)
Adjustments for:		
Depreciation	_	4,250
Impairment losses on trade and other receivables	_	418,900
Interest expenses	4,931	35,503
Property, plant and equipment written off	~	11,923
Other receivables written off	6,744	-
Interest income	(12)	_
Gain on disposal of property, plant and equipment		(36,315)
Operating loss before working capital changes	(234,000)	(189,583)
Decrease in receivables	12,425	19,515
Increase in payables	220,347	138,294
Cash used in operations	(1,228)	(31,774)
Income tax paid	(5,100)	(166)
Net cash used in operating activities	(6,328)	(31,940)
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest received	12	-
Proceeds from disposal of other investment	5,147	<u></u>
Proceeds from disposal of property, plant and equipment		396,167
Net cash generated from investing activities	5,159	396,167

(Incorporated in Cayman Islands)

### CONSOLIDATED STATEMENT OF CASH FLOWS for the financial year ended 31 December 2021

		Group	
		2021	2020
	Note	AUD	AUD
CASH FLOWS FROM FINANCING ACTIVITIES			
Interest paid		-	(35,503)
Repayment of term loan	19	(12,867)	(259,843)
Net cash used in financing activities		(12,867)	(295,346)
Net (decrease)/increase in cash and cash equivalents		(14,036)	68,881
Effects of foreign exchange translation		303	4,202
Cash and cash equivalents at beginning of financial year		15,449	(57,634)
Cash and cash equivalents at end of financial year		1,716	15,449
Cash and cash equivalents comprise:			
Bank balances		1,746	15,478
Bank overdraft		(30)	(29)
		1,716	15,449

(Incorporated in Cayman Islands)

### NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2021

### 1. PRINCIPAL ACTIVITIES AND GENERAL INFORMATION

The Company is incorporated in Cayman Islands under the Companies Law.

The Company is principally engaged in investment holding. The principal activities of the subsidiaries are as set out in *Note 4* to the financial statements. There were no significant changes in the nature of these activities during the financial year.

The address of the registered office and principal place of business of the Company is P. O. Box 10008, Willow House, Cricket Square, Grand Cayman KY1-1001, Cayman Islands.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors dated 07 April 2022.

### 2. BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS

### (a) Basis of Accounting

The financial statements of the Group are prepared under the historical cost convention and modified to include other bases of valuation as disclosed in other sections under significant accounting policies, and in compliance with International Financial Reporting Standards ("IFRS").

(i) During the current financial year, the Group had adopted all the following new accounting standards and/or interpretations (including the consequential amendments, if any):

### IFRSs and/or Interpretations (Including The Consequential Amendments)

Amendment to IFRS 16: Covid-19-Related Rent Concessions

Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16: Interest Rate Benchmark Reform – Phase 2

The adoption of the above accounting standards and/or interpretations (including the consequential amendments, if any) did not have any material impact on the Group's financial statements.

(ii) The Group has not applied in advance the following accounting standards and/or interpretations (including the consequential amendments, if any) that have been issued by the International Accounting Standards Board (IASB) but are not yet effective for the current financial year:

IFRSs and/or Interpretations (Including The Consequential	
Amendments)	Effective Date
IFRS 17 Insurance Contracts	1 January 2023
Amendments to IAS 1: Classification of Liabilities as Current or Non-current	1 January 2023
Amendments to IAS 1: Disclosure of Accounting Policies	1 January 2023
Amendments to IAS 8: Definition of Accounting Estimates	1 January 2023
Amendments to IAS 12: Deferred Tax related to Assets and Liabilities arising from a Single Transaction	1 January 2023
Amendments to IAS 16: Property, Plant and Equipment – Proceeds before Intended Use	1 January 2022
Amendments to IAS 37: Onerous Contracts – Costs of Fulfilling a Contract	1 January 2022
Amendments to IFRS 3: Reference to the Conceptual Framework	1 January 2022
Amendments to IFRS 10 and IAS 28: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Deferred until further notice
Amendment to IFRS 16: Covid-19-Related Rent Concessions beyond 30 June 2021	1 April 2021
Amendments to IFRS 17	1 January 2023
Amendment to IFRS 17: Initial Application of IFRS 17 and IFRS 9 Comparative Information	l January 2023
Annual Improvements to IFRS Standards 2018 – 2020 Cycle	1 January 2022

The adoption of the above accounting standards and/or interpretations (including the consequential amendments, if any) is expected to have no material impact on the financial statements of the Group upon their initial application.

### (b) Going Concern

The financial statements of the Group have been prepared on the assumption that the Group will continue as going concerns. The application of the going concern basis is on the assumption that the Group will be able to realise their assets and settle their liabilities in the normal course of business.

### 3. SIGNIFICANT ACCOUNTING POLICIES

### (a) Critical Accounting Estimates and Judgement

Key Sources of Estimation Uncertainty

Management believes that there are no key assumptions made concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year other than as disclosed below:

### (i) Depreciation of Property, Plant and Equipment

The estimates for the residual values, useful lives and related depreciation charges for the property, plant and equipment are based on commercial factors which could change significantly as a result of technical innovations and competitors' actions in response to the market conditions. The Group anticipates that the residual values of its property, plant and equipment will be insignificant. As a result, residual values are not being taken into consideration for the computation of the depreciable amount. Changes in the expected level of usage and technological development could impact the economic useful lives and the residual values of these assets, therefore future depreciation charges could be revised.

### (ii) Income Taxes

There are certain transactions and computations for which the ultimate tax determination may be different from the initial estimate. The Group recognises tax liabilities based on its understanding of the prevailing tax laws and estimates of whether such taxes will be due in the ordinary course of business. Where the final outcome of these matters is different from the amounts that were initially recognised, such difference will impact the income tax expense and deferred tax balances in the period in which such determination is made.

### (iii) Impairment of Trade Receivables

The Group uses the simplified approach to estimate a lifetime expected credit loss allowance for all trade receivables. The Group develops the expected loss rates based on the payment profiles of past sales and the corresponding historical credit losses, and adjusts for qualitative and quantitative reasonable and supportable forward-looking information. If the expectation is different from the estimation, such difference will impact the carrying value of trade receivables.

### (iv) Impairment of Non-Trade Receivables

The loss allowances for non-trade financial assets are based on assumptions about risk of default and expected loss rates. It also requires the Group to assess whether there is a significant increase in credit risk of the non-trade financial asset at the reporting date. The Group uses judgement in making these assumptions and selecting appropriate inputs to the impairment calculation, based on the past payment trends, existing market conditions and forward-looking information.

Critical Judgements Made in Applying Accounting Policies

Management believes that there are no instances of application of critical judgement in applying the Group's accounting policies which will have a significant effect on the amounts recognised in the financial statements other than as disclosed below:

### (i) Contingent Liabilities

The recognition and measurement for contingent liabilities are based on management's view of the expected outcome on contingencies after consulting legal counsel for litigation cases and experts, for matters in the ordinary course of business.

### (b) Basis of Consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiaries made up to the end of the reporting period.

Subsidiaries are entities controlled by the Group. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Potential voting rights are considered when assessing control only when such rights are substantive. The Group also considers it has de facto power over an investee when, despite not having the majority of voting rights, it has the current ability to direct the activities of the investee that significantly affect the investee's return.

Subsidiaries are consolidated from the date on which control is transferred to the Group up to the effective date on which control ceases, as appropriate.

Intragroup transactions, balances, income and expenses are eliminated on consolidation. Intragroup losses may indicate an impairment that requires recognition in the consolidated financial statements. Where necessary, adjustments are made to the financial statements of subsidiaries to ensure consistency of accounting policies with those of the Group.

### (i) Merger Accounting for Common Control Business Combinations

A business combination involving entities under common control is a business combination in which all the combining entities or subsidiaries are ultimately controlled by the same party and parties both before and after the business combination, and that control is not transitory.

Subsidiaries acquired which have met the criteria for pooling of interest are accounted for using merger accounting principles. Under the merger method of accounting, the results of the subsidiaries are presented as if the merger had been effected throughout the current financial year.

The assets and liabilities combined are accounted for based on the carrying amounts from the perspective of the common control shareholder at the date of transfer. No amount is recognised in respect of goodwill and excess of the acquirer's interest in the net fair value of the acquiree's identifiable assets and liabilities and contingent liabilities over cost at the time of the common control business combination to the extent of the continuation of the controlling party and parties' interests.

When the merger method is used, the cost of investment in the Company's books is recorded at the nominal value of shares issued. The difference between the carrying value of the investment and the nominal value of the shares of the subsidiaries is treated as a merger deficit or merger reserve as applicable. The results of the subsidiaries being merged are included for full financial year.

### (ii) Business Combinations

Acquisitions of businesses are accounted for using the acquisition method. Under the acquisition method, the consideration transferred for acquisition of a subsidiary is the fair value of the assets transferred, liabilities incurred and the equity interests issued by the Group at the acquisition date. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs, other than the costs to issue debt or equity securities, are recognised in profit or loss when incurred.

In a business combination achieved in stages, previously held equity interests in the acquiree are remeasured to fair value at the acquisition date and any corresponding gain or loss is recognised in profit or loss.

Non-controlling interests in the acquiree may be initially measured either at fair value or at the non-controlling interests' proportionate share of the fair value of the acquiree's identifiable net assets at the date of acquisition. The choice of measurement basis is made on a transaction-by-transaction basis.

### (iii) Non-controlling Interests

Non-controlling interests are presented within equity in the consolidated statement of financial position, separately from the equity attributable to owners of the Company. Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income is attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

### (iv) Changes in Ownership Interests in Subsidiaries Without Change of Control

All changes in the parent's ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of the consideration paid or received is recognised directly in the equity of the Group.

### (v) Loss of Control

Upon the loss of control of a subsidiary, the Group recognises any gain or loss on disposal in profit or loss which is calculated as the difference between:

- (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest in the former subsidiary; and
- (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the former subsidiary and any non-controlling interests.

Amounts previously recognised in other comprehensive income in relation to the former subsidiary are accounted for in the same manner as would be required if the relevant assets or liabilities were disposed of (i.e. reclassified to profit or loss or transferred directly to retained profits). The fair value of any investments retained in the former subsidiary at the date when control is lost is regarded as the fair value of the initial recognition for subsequent accounting under IFRS 9 or, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

### (c) Functional and Foreign Currencies

### (i) Functional and Presentation Currency

The individual financial statements of each entity in the Group are presented in the currency of the primary economic environment in which the entity operates, which is the functional currency.

The functional currency of the Company is United States Dollars (USD), while the presentation currency of the Group and of the Company are Australian Dollars (AUD).

### (ii) Foreign Currency Transactions and Balances

Transactions in foreign currencies are converted into the respective functional currencies on initial recognition, using the exchange rates at the transaction dates. Monetary assets and liabilities at the end of the reporting period are translated at the exchange rates ruling as of that date. Non-monetary assets and liabilities are translated using exchange rates that existed when the values were determined. All exchange differences are recognised in profit or loss except for differences arising from the translation of available-for-sale equity instruments which are recognised in other comprehensive income.

### (iii) Foreign Operations

Assets and liabilities of foreign operations (including any goodwill and fair value adjustments arising on acquisition) are translated to the Group's presentation currency at the exchange rates at the end of the reporting period. Income, expenses and other comprehensive income of foreign operations are translated at exchange rates at the dates of the transactions. All exchange differences arising from translation are taken directly to other comprehensive income and accumulated in equity; attributed to the owners of the Company and non-controlling interests, as appropriate.

Goodwill and fair value adjustments arising from the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and are recorded in the functional currency of the foreign operations and translated at the closing rate at the end of the reporting period.

On the disposal of a foreign operation (i.e. a disposal of the Group's entire interest in a foreign subsidiary, or partial disposal involving loss of control over a subsidiary that includes a foreign operation, or a partial disposal of an interest in an associate that includes a foreign operation of which the retained interest becomes a financial asset), all of the exchange differences accumulated in equity in respect of that foreign operation attributable to the owners of the Company are reclassified to profit or loss as part of the gain or loss on disposal. The portion related to non-controlling interests is derecognised but is not reclassified to profit or loss.

In addition, in relation to partial disposal of a subsidiary that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are reattributed to non-controlling interests and are not recognised in profit or loss. When the Group disposes of only part of its investment in an associate, the proportionate share of the accumulative exchange differences is reclassified to profit or loss.

In the consolidated financial statements, when the settlement of an intragroup loan is neither planned nor likely to occur in the foreseeable future, the exchange differences arising from translating such monetary item are considered to form part of a net investment in the foreign operation and are recognised in other comprehensive income.

### (d) Financial Instruments

Financial assets and financial liabilities are recognised in the consolidated statement of financial position when the Group has become a party to the contractual provisions of the instruments.

Financial instruments are classified as financial assets, financial liabilities or equity instruments in accordance with the substance of the contractual arrangement and their definitions in IAS 32. Interest, dividends, gains and losses relating to a financial instrument classified as a liability are reported as an expense or income. Distributions to holders of financial instruments classified as equity are charged directly to equity.

Financial instruments are offset when the Group has a legally enforceable right to offset and intends to settle either on a net basis or to realise the asset and settle the liability simultaneously.

A financial instrument is recognised initially at its fair value. Transaction costs that are directly attributable to the acquisition or issue of the financial instrument (other than a financial instrument at fair value through profit or loss) are added to/deducted from the fair value on initial recognition, as appropriate. Transaction costs on the financial instrument at fair value through profit or loss are recognised immediately in profit or loss.

Financial instruments recognised in the consolidated statement of financial position are disclosed in the individual policy statement associated with each item.

### (i) Financial Assets

All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value (through profit or loss, or other comprehensive income), depending on the classification of the financial assets.

### Debt Instruments

### (i) Amortised Cost

The financial asset is held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest. Interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset. When the asset has subsequently become creditimpaired, the interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset.

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts), excluding expected credit losses, through the expected life of the financial asset or a shorter period (where appropriate).

### (ii) Fair Value through Other Comprehensive Income

The financial asset is held for both collecting contractual cash flows and selling the financial asset, where the asset's cash flows represent solely payments of principal and interest. Movements in the carrying amount are taken through other comprehensive income and accumulated in the fair value reserve, except for the recognition of impairment, interest income and foreign exchange difference which are recognised directly in profit or loss. Interest income is calculated using the effective interest rate method.

### (iii) Fair Value through Profit or Loss

All other financial assets that do not meet the criteria for amortised cost or fair value through other comprehensive income are measured at fair value through profit or loss.

The Group reclassifies debt instruments when and only when its business model for managing those assets change.

### Equity Instruments

All equity investments are subsequently measured at fair value with gains and losses recognised in profit or loss except where the Group has elected to present the subsequent changes in fair value in other comprehensive income and accumulated in the fair value reserve at initial recognition.

The designation at fair value through other comprehensive income is not permitted if the equity investment is either held for trading or is designated to eliminate or significantly reduce a measurement or recognition inconsistency that would otherwise arise.

Dividend income from this category of financial assets is recognised in profit or loss when the Group's right to receive payment is established unless the dividends clearly represent a recovery a part of the cost of the equity investments.

### (ii) Financial Liabilities

### (i) Financial Liabilities at Fair Value through Profit or Loss

Fair value through profit or loss category comprises financial liabilities that are either held for trading or are designated to eliminate or significantly reduce a measurement or recognition inconsistency that would otherwise arise. The changes in fair value of these financial liabilities are recognised in profit or loss.

### (ii) Other Financial Liabilities

Other financial liabilities are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts), through the expected life of the financial liability or a shorter period (where appropriate).

### (iii) Equity Instruments

Equity instruments classified as equity are measured at cost and are not remeasured subsequently.

Ordinary shares are classified as equity and recorded at the proceeds received, net of directly attributable transaction costs.

Dividends on ordinary shares are recognised as liabilities when approved for appropriation.

### (iv) Derecognition

A financial asset or part of it is derecognised when, and only when, the contractual rights to the cash flows from the financial asset expire or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. On derecognition of a financial asset measured at amortised cost, the difference between the carrying amount of the asset and the sum of the consideration received and receivable is recognised in profit or loss. In addition, on derecognition of a debt instrument classified as fair value through other comprehensive income, the cumulative gain or loss previously accumulated in the fair value reserve is reclassified from equity to profit or loss. In contrast, there is no subsequent reclassification of the fair value reserve to profit or loss following the derecognition of an equity investment.

A financial liability or a part of it is derecognised when, and only when, the obligation specified in the contract is discharged or cancelled or expires. On derecognition of a financial liability, the difference between the carrying amount of the financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

### (e) Impairment

### (i) Impairment of Financial Assets

The Group recognises a loss allowance for expected credit losses on investments in debt instruments that are measured at amortised cost or at fair value through other comprehensive income and trade receivables.

The expected credit loss is estimated as the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive, discounted at the original effective interest rate.

The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument. The Group always recognises lifetime expected credit losses for trade receivables and contract assets using the simplified approach. The expected credit losses on these financial assets are estimated using a provision matrix based on the Group's historical credit loss experience and are adjusted for forward-looking information (including time value of money where appropriate).

For all other financial instruments, the Group recognises lifetime expected credit losses when there has been a significant increase in credit risk since initial recognition. However, if the credit risk on the financial instrument has not increased significantly since initial recognition, the Group measures the loss allowance for that financial instrument at an amount equal to 12-month expected credit losses.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account, except for investments in debt instruments that are measured at fair value through other comprehensive income, for which the loss allowance is recognised in other comprehensive income and accumulated in the fair value reserve, and does not reduce the carrying amount of the financial asset in the consolidated statement of financial position.

### (ii) Impairment of Non-Financial Assets

The carrying values of assets, other than those to which IAS 36 - Impairment of Assets does not apply, are reviewed at the end of each reporting period for impairment when there is an indication that the assets might be impaired. Impairment is measured by comparing the carrying values of the assets with their recoverable amounts. When the carrying amount of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount and an impairment loss shall be recognised. The recoverable amount of an asset is the higher of the asset's fair value less costs to sell and its value in use, which is measured by reference to discounted future cash flows using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

An impairment loss is recognised in profit or loss.

When there is a change in the estimates used to determine the recoverable amount, a subsequent increase in the recoverable amount of an asset is treated as a reversal of the previous impairment loss and is recognised to the extent of the carrying amount of the asset that would have been determined (net of amortisation and depreciation) had no impairment loss been recognised. The reversal is recognised in profit or loss immediately.

### (f) Provisions

Provisions for liabilities are recognised when the Group has a present legal or constructive obligation as a result of past events, when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation; and when a reliable estimate of the amount can be made. Provisions are reviewed at financial year end date and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, the amount of a provision is the present value of the expenditure expected to be required to settle the obligation. The discount rate shall be a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The unwinding of the discount is recognised as interest expense in profit or loss.

### (g) Property, Plant and Equipment

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses, if any.

Depreciation is charged to profit or loss (unless it is included in the carrying amount of another asset) on the straight-line method to write off the depreciable amount of the assets over their estimated useful lives. Depreciation of an asset does not cease when the asset becomes idle or is retired from active use unless the asset is fully depreciated. The principal annual rates used for this purpose are:

Computers	33%
Freehold land and building	2%
Furniture and fittings	10 - 20%
Office equipment	10%
Renovation	10%
Signboard	10%

The depreciation method, useful lives and residual values are reviewed, and adjusted if appropriate, at the end of each reporting period to ensure that the amounts, method and periods of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of the property, plant and equipment.

When significant parts of an item of equipment have different useful lives, they are accounted for as separate items (major components) of equipment.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when the cost is incurred and it is probable that the future economic benefits associated with the asset will flow to the Group and the cost of the asset can be measured reliably. The carrying amount of parts that are replaced is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in profit or loss as incurred. Cost also comprises the initial estimate of dismantling and removing the asset and restoring the site on which it is located for which the Group is obligated to incur when the asset is acquired, if applicable.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use. Any gain or loss arising from derecognition of the asset, being the different between the net disposal proceeds and the carrying amount, is recognised in profit or loss.

### (h) Fair Value Measurements

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using a valuation technique. The measurement assumes that the transaction takes place either in the principal market or in the absence of a principal market, in the most advantageous market. For non-financial asset, the fair value measurement takes into account a market's participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

For financial reporting purposes, the fair value measurements are analysed into level 1 to level 3 as follows:-

Level 1: Inputs are quoted prices (unadjusted) in active markets for identical assets or liability that the entity can access at the measurement date;

Level 2: Inputs are inputs, other than quoted prices included within level 1, that are observable for the asset or liability, either directly or indirectly; and

Level 3: Inputs are unobservable inputs for the asset or liability.

The transfer of fair value between levels is determined as of the date of the event or change in circumstances that caused the transfer.

### (i) Revenue from Contracts with Customers

Revenue from contracts with customers is measured based on the consideration specified in a contract with a customer in exchange for transferring goods or services to a customer net of sales and service tax, returns, rebates and discounts. The Group recognises revenue when (or as) it transfers control over a product or service to customer. An asset is transferred when (or as) the customer obtains control of the asset. Depending on the substance of the contract, revenue is recognised when the performance obligation is satisfied, which may be at a point in time or over time.

Revenue services is recognised upon rendering of services and when the outcome of the transaction could not be estimated reliably, revenue is recognised to the extend of the expenses incurred that are recoverable.

### (j) Leases

The Group assesses whether a contract is or contains a lease, at the inception of the contract. The Group recognises a right-of-use asset and corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for low-value assets and short-term leases with 12 months or less. For these leases, the Group recognises the lease payments as an operating expense on a straight-line method over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use assets and the associated lease liabilities are presented as a separate line item in the consolidated statement of financial position.

The right-of-use asset is initially measured at cost. Cost includes the initial amount of the corresponding lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred less any incentives received.

The right-of-use asset is subsequently measured at cost less accumulated depreciation and any impairment losses, and adjusted for any remeasurement of the lease liability. The depreciation starts from the commencement date of the lease. If the lease transfers ownership of the underlying asset to the Group or the cost of the right-of-use asset reflects that the Group expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. Otherwise, the Group depreciates the right-of-use asset to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of the right-of-use assets are determined on the same basis as those property, plant and equipment.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Group uses its incremental borrowing rate.

The lease liability is subsequently measured at amortised cost using the effective interest method. It is remeasured when there is a change in the future lease payments (other than lease modification that is not accounted for as a separate lease) with the corresponding adjustment is made to the carrying amount of the right-of-use asset or is recognised in profit or loss if the carrying amount has been reduced to zero.

### (k) Income Tax Expense

### (i) Current Tax

Current tax assets and liabilities are expected amount of income tax recoverable or payable to the taxation authorities.

Current taxes are measured using tax rates and tax laws that have been enacted or substantively enacted at the end of the reporting period and are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss (either in other comprehensive income or directly in equity).

### (ii) Deferred Tax

Deferred tax are recognised using the liability method for all temporary differences other than those that arise from goodwill or from the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction, affects neither accounting profit nor taxable profit.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on the tax rates that have been enacted or substantively enacted at the end of the reporting period.

Deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that is probable that future taxable profits will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised. The carrying amounts of deferred tax assets are reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that the related tax benefits will be realised.

Current and deferred tax items are recognised in correlation to the underlying transactions either in profit or loss, other comprehensive income or directly in equity. Deferred tax arising from a business combination is adjusted against goodwill or negative goodwill.

Current tax assets and liabilities or deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same taxable entity (or on different tax entities but they intend to settle current tax assets and liabilities on a net basis) and the taxation authority.

### (1) Employee Benefits

### (i) Short-term Employee Benefits

Wages, salaries, social security contributions, paid annual leave, paid sick leave, bonuses and non-monetary benefits are recognised as an expense in the financial year when employees have rendered their services to the Group.

Short-term accumulating compensated absences such as paid annual leave are recognised as an expense when employees render services that increase their entitlement to future compensated absences. Short term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

Bonuses are recognised as an expense when there is a present, legal or constructive obligation to make such payments, as a result of past events and when a reliable estimate can be made of the amount of the obligation.

### (ii) Defined Contribution Plan

The Group's contributions to the Employees' Provident Fund, a defined contribution plan regulated and managed by the government, are charged to the consolidated statement of profit or loss in the period to which they relate. Once the contributions have been paid, the Group has no further financial obligations.

### (m) Cash And Cash Equivalents

Cash and cash equivalents comprise cash in hand, bank balances, demand deposits and short term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value with original maturity periods of three months or less. For the purpose of the consolidated statement of cash flows, cash and cash equivalents are presented net of bank overdrafts.

### (n) Contingent Liability

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that an outflow of economic resources will be required or the amount of obligation cannot be measured reliably.

A contingent liability is not recognised but is disclosed in the notes to the financial statements, unless the probability of outflow of economic benefits is remote. When a change in the probability of an outflow occurs so that the outflow is probable, it will then be recognised as a provision.

### (o) Operating Segments

An operating segment is a component of the Group that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components. An operating segment's operating results are reviewed regularly by the chief operating decision maker to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

### (p) Earnings Per Ordinary Share

Basic earnings per ordinary share is calculated by dividing the consolidated profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the reporting period, adjusted for own shares held.

Diluted earnings per ordinary share is determined by adjusting the consolidated profit or loss attributable to ordinary shareholders of the Company and the weighted average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares.

### (q) Borrowing Costs

Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognised in profit or loss using the effective interest method.

### 4. INVESTMENT IN SUBSIDIARIES

Details of the subsidiaries are as follows:

	Country of	Effect equity i		
Name of company	incorporation	2021	2020	Principal activities
		%	%	
Circle Corporation International Limited ^ (i)	Hong Kong	100	100	Advertising, branding, e-media services and creative marketing solution
Circle Corp Mediatech Sdn. Bhd. (ii)	Malaysia	100	100	Advertising, publication, entertainment, events, business circle mobile app and related services
Inno Mind Works Sdn. Bhd.~	Malaysia	100	100	Event organiser, advertisement and media industries

<sup>^-</sup> This subsidiary is audited by other firm of chartered accountants.

~- Ordered by High Court of Malaya at Kuala Lumpur to be would up on 09 March 2022. The unaudited management accounts of the subsidiary were used in the consolidation of the Group's result.

### (a) Audit Report Modifications

- (i) The auditors' report of this subsidiary for the financial year ended 31 December 2021 contain a modified opinion as the auditors were unable to obtain the confirmations in respect of cash and cash equivalents and bank overdrafts amounted to AUD Nil (HKD Nil) and AUD30 (HKD172). In consequence, they were unable to carry out audit procedures necessary to obtain adequate assurance regarding the full provision of liabilities, whether accruals or contingent at the end of the reporting period.
- (ii) The auditors' reports of this subsidiary for the financial year ended 31 December 2021 contain a disclaimer of opinion in respect of the following:
  - Going concern consideration;
  - Unverified material financial areas on trade payables, other payables and accruals, current tax liabilities and cost of sales; and
  - Opening balances.

(b) The summaries financial information before the intra-group elimination of Inno Mind Works Sdn. Bhd. as at 31 December 2021 as follows:

	2021
	AUD
Summarised of statement of financial position	
Current tax assets	3,512
Cash and bank balances	1,395
Trade and other payables	(614,412)
Term loan	(56,836)
Net liabilities	(666,341)
Summarised of statement of profit and loss	
and other comprehensive income:	
Revenue	-
Loss after taxation the financial year	(27,570)

## 5. PROPERTY, PLANT AND EQUIPMENT

The details of property, plant and equipment are as follows:

		Freehold					
		land and	Furniture	Office			
Group	Computers	building	and fittings	equipment	Renovation	Signboard	Total
	AUD	AUD	AUD	AUD	AUD	AUD	AUD
Cost							
At 01 January 2020	13,106	404,018	18,047	16,873	6,799	297	462,140
Written off	(12,906)	ı	(17,770)	(16,614)	(9,648)	(292)	(57,230)
Disposal	ş	(396,167)	1	ı	I	1	(396,167)
Translation reserve	(200)	(7,851)	(277)	(259)	(151)	(5)	(8,743)
At 31 December 2020/01 January 2021	ì	ī	i	I	ı	ŧ	ı
Addition	3	1		1	1	Av.	ı
At 31 December 2021	1	1	77	_	7		-
Accumulated depreciation							
At 01 January 2020	12,568	35,540	14,099	13,897	3,756	171	80,031
Charge for the year	409	1,321	729	797	596	29	4,250
Written off	(12,784)	ſ	(13,181)	(14,482)	(4,663)	(197)	(45,307)
Disposal	ı	(36,315)	Ē	1	1	1	(36,315)
Translation reserve	(193)	(546)	(1,647)	(212)	(58)	(3)	(2,659)
At 31 December 2020/01 January 2021	ı	ľ	į	ı	1	ı	ı
Charge for the year	e dan	J	1	-	1	I .	,
At 31 December 2021	==			1	[		
Carrying amount At 31 December 2021	E	l	1	and the state of t	7		
At 31 December 2020	7	Ė	E		1	_	e e

### 6. OTHER INVESTMENT

	Grou 2021 AUD	2020 AUD
Investment in Agro Growers Scheme, at fair value	-	5,178
7. TRADE AND OTHER RECEIVABLES		
	Grou	ın ·
	2021 AUD	2020 AUD
Trade receivables - net of impairment Other receivables - net of impairment Deposits and prepayment	21,237	33,621 6,785
	21,237	40,406
Trade receivables Less: Impairment losses	8,596	42,217
At 01 January	(8,596)	(6,946)
Additional during the year	-	(9,125)
Reversal during the year	- 1	7,188
Foreign exchange translation	-	287
At 31 December	(8,596)	(8,596)
		33,621
Other receivables Less: Impairment losses	422,968	429,753
At 01 January	(422,968)	(55,473)
Additional during the year	- 1	(409,775)
Foreign exchange translation		42,280
At 31 December	(422,968)	(422,968)
		6,785

The Group's normal trade credit terms range from 30 to 120 days (2020: 30 to 120 days). Other credit terms are assessed and approved on a case-by-case basis.

### 8. SHARE CAPITAL

### Issued and fully paid-up

	2021	2020	2021	2020
	Number	of shares	AUD	AUD
Ordinary shares	180,000,004	180,000,004	57,656,229	57,656,229

The holders of ordinary shares are entitled to receive dividends and when declared by the Company and are entitled to one vote per ordinary share at meetings of the Company.

### 9. RESERVES

	Group	
	2021	2020
	AUD	AUD
Accumulated losses	(3,208,086)	(2,957,323)
Foreign exchange translation reserve	38,136	119,607
Merger reserve	(57,388,344)	(57,388,344)
	(60,558,294)	(60,226,060)

### Foreign exchange translation reserve

The foreign exchange translation reserve arose from the translation of the financial statements of the Company and its foreign subsidiaries whose functional currencies are different from the Group's presentation currency.

### Merger reserve

The merger reserve arose as a result of the deficit of the consideration paid over the share capital and reserves of the subsidiaries.

### 10. TRADE AND OTHER PAYABLES

	Group	
	2021	2020
	AUD	AUD
Non-current liabilities		
Amount owing to directors		
of a subsidiary		55,675
Current liabilities		
Trade payables	514,885	539,264
Other payables	1,301,734	1,359,513
Accruals	172,984	218,785
Amount owing to a related party	385,199	-
Amount owing to directors		
of a subsidiary	174,390	85,999
	2,549,192	2,203,561
Total	2,549,192	2,259,236

### 11. TERM LOAN

	Gre	Group	
	2021	2020	
	AUD	AUD	
Payable within 12 months	56,836	68,686	

The term loan is registered under the name of a director.

Since the previous financial year, the Group has defaulted on their obligation to repay the principal and the interest of the borrowings. Accordingly, the long-term portions of this borrowing from this lender have been reclassified to current liabilities.

### 12. REVENUE

	Gre	Group	
	2021	2020	
	AUD	AUD	
Services rendered	<u>.</u>	444,577	

### 13.

13.	OTHER INCOME		
		Group	
		2021	2020
		AUD	AUD
	Gain on disposal of property, plant and equipment	-	36,315
	Other income	-	12,843
	Interest income	12	-
	Reversal of impairment loss on trade receivables		7,188
		12	56,346
1.4	OTHER OPERATING EXPENSES		
14.	OTHER OF ERATING EATENSES		
		Grou	p
		2021	2020
		AUD	AUD
	Depreciation	_	4,250
	Impairment losses on trade and other receivables	-	418,900
	Other receivables written off	6,744	-
	Property, plant and equipment written off	-	11,923
	Realised loss on foreign exchange	68	597
		6,812	435,670
15.	LOSS BEFORE TAXATION		
		Grou	ın
		2021	2020
		AUD	AUD
	Loss before taxation is stated <i>after charging</i> :  Auditors' remuneration		
	- current year	21,070	22,514
	- underprovision in the previous financial years	8,840	-
	Interest expenses:		
	- bank overdraft interest	-	968
	- term loan interest	-	1,705
	- others	4,931	32,830
	Rental of premises	-	6,191
	Rental of office equipment	-	846
	Staff costs (Note 17)	<u> 2,410</u> =	113,647

### 16. INCOME TAX EXPENSE

	Group	
	2021	2020
	AUD	AUD
Malaysia real property gains tax	5,100	
A reconciliation of income tax expense applicable to loss before tax rate to income tax expense at the effective income tax rate is as	axation at the stats follows:	utory income
	Grou	p
	2021	2020
	AUD	AUD
Loss before taxation	(245,663)	(623,844)
Tax at statutory tax rate	(58,959)	(149,723)
Adjustments for the following tax effects:		
- expenses not deductible	58,959	98,723
- deferred tax assets not recognised during the year	-	51,000
	58,959	149,723
Malaysia real property gains tax	5,100	_
	5,100	_

### 17. STAFF COSTS

The staff costs recognised in profit or loss are as follows:

	Group	
	2021	2020
	AUD	AUD
Director's fees	-	41,226
Salaries and wages	3,993	69,775
Defined contribution plan	(1,307)	2,072
Other employee benefits	(276)	574
	2,410	113,647

### 18. LOSS PER SHARE

### (a) Basic loss per share

Basic loss per ordinary share for the financial year is calculated by dividing the loss after tax attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the financial year:

	Group			
	2021 2020		2021 2020	2020
	AUD	AUD		
Loss after tax attributable to the owners of the Company	(250,763)	(623,844)		
Number of ordinary shares at beginning and end of the year	180,000,400	180,000,400		
Weighted average number of ordinary shares at 31 December	180,000,400	180,000,400		
Basic loss per share (cents)	(0.14)	(0.35)		

### (b) Diluted loss per share

The Company has not issued any dilutive potential ordinary shares and hence, the diluted loss per share is equal to the basic loss per share.

### 19. CASH FLOW INFORMATION

The reconciliation of liabilities arising from financing activities are as follows:

	Group	
	Term Loan	
	2021	2020
	AUD	AUD
Group		
At 01 January	68,686	338,139
Changes in Financing Cash Flows		
Repayment of principal	(12,867)	(259,843)
Repayment of interest	-	(1,705)
Non-cash changes		
Interest expenses recognised in profit or loss	-	1,705
Foreign exchange adjustments	1,017	(9,610)
At 31 December	56,836	68,686

### 20. RELATED PARTY DISCLOSURES

### (a) Identifies of Related Parties

Parties are considered to be related to the Group if the Group has the ability, directly or indirectly, to control or jointly control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group and the party are subject to common control.

In addition to the information detailed elsewhere in the financial statements, the Group has related party relationships with its directors, key management personnel and entities within the same group of companies.

### (b) Significant Related Party Transactions and Balances

Other than those disclosed elsewhere in the financial statements, the Group also carried out the following significant transactions with the related parties during the financial year:

		Group	
		2021	2020
		AUD	AUD
	Disposal of property to a director		396,167
(c)	Key Management Personnel		
		Grou	'p
		2021	2020
		AUD	AUD
	Short-term employee benefits:		
	Director's fees	-	41,226

### 21. OPERATING SEGMENT

The Group operates as a single operating segment and internal management reporting systems present financial information as a single segment. The segment derives its revenue and incurs expenses through media, advertising and marketing activities.

#### 22. FINANCIAL INSTRUMENTS

The Group's activities are exposed to a variety of market risks (including foreign currency risk, interest rate risk and equity price risk), credit risk and liquidity risk. The Group's overall financial risk management policy focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

# (a) Financial Risk Management Policies

The Group's policies in respect of the major areas of treasury activity are as follows:

## (i) Market Risk

# (i) Foreign Currency Risk

The Group is exposed to foreign currency risk on transactions and balances that are denominated in currencies other than the respective functional currencies of entities within the Group. The currencies giving rise to this risk are primarily United States Dollar ("USD"). Foreign currency risk is monitored closely on an ongoing basis to ensure that the net exposure is at an acceptable level.

The Group's exposure to foreign currency risk (a currency which is other than the functional currency of the entities within the Group) based on the carrying amounts of the financial instruments at the end of the reporting period is summarised below:

#### Foreign Currency Exposure

•	Denominat	ed in USD
	2021	2020
Group	AUD	AUD
Bank balances	176	176

Any reasonably possible change in the foreign currency exchange rates at the end of the reporting period against the respective functional currencies of the entities within the Group does not have a material impact on the loss after taxation and other comprehensive income of the Group and hence, no sensitivity analysis is presented.

# (ii) Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to interest rate risk arises mainly from long-term borrowings with variable rates. The Group's policy is to obtain the most favourable interest rates available and by maintaining a balanced portfolio mix of fixed and floating rate borrowings.

The Group's fixed rate borrowings are carried at amortised cost. Therefore, they are not subject to interest rate risk as in defined IFRS 7 since neither carrying amounts nor the future cash flows will fluctuate because of a change in market interest rates.

Any reasonably possible change in the interest rates of floating rate term loans at the end of the reporting period does not have a material impact on the loss after taxation and other comprehensive income of the Group and hence, no sensitivity analysis is presented.

#### (iii) Equity Price Risk

The Group does not have any quoted investments and hence, is not exposed to equity price risk.

# (ii) Credit Risk

The Group's exposure to credit risk, or the risk of counterparties defaulting, arises mainly from trade and other receivables. The Group manages its exposure to credit risk by the application of credit approvals, credit limits and monitoring procedures on an ongoing basis. For other financial assets (including cash and bank balances), the Group minimises credit risk by dealing exclusively with high credit rating counterparties.

# (i) Credit Risk Concentration Profile

The Group does not have any major concentration of credit risk related to any individual customer or counterparty.

#### (ii) Exposure to Credit Risk

At the end of the reporting period, the maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the consolidated statement of financial position after deducting any allowance for impairment losses (where applicable).

#### (iii) Assessment of Impairment Losses

At each reporting date, the Group assesses whether any of the financial assets at amortised cost, contract assets are credit impaired.

The gross carrying amounts of financial assets are written off when there is no reasonable expectation of recovery despite the fact that they are still subject to enforcement activities.

#### Trade Receivables

The Group applies the simplified approach to measuring expected credit losses using a lifetime expected credit loss allowance for its trade receivables. To measure expected credit losses on a collective basis, trade receivables are grouped based on similar credit risk and ageing. The expected loss rates are based on the Group's historical credit losses experienced. The historical loss rates are then adjusted for current and forward-looking information on macroeconomic factors affecting the Group's customers. The Group considers any trade receivables having financial difficulty or in default with significant balances outstanding for more than one year are deemed credit impaired and assesses for their risk of loss individually.

The information about the exposure to credit risk and the loss allowances calculated under IFRS 9 for trade receivables is summarised below:

Group	Gross Amount AUD	Individual Impairment AUD	Collective Impairment AUD	Carrying Amount AUD
2021 Current (not past due) 1 to 90 days past due	-	-	<u>.</u>	-
91 to 365 days past due 365 days past due	8,596		(8,596)	
	8,596	- William William Waller Waller	(8,596)	AA
2020 Current (not past due) 1 to 90 days past due 91 to 365 days past due 365 days past due	- 33,621 - 8,596	- - -	- - (8,596)	- 33,621 - -
	42,217	<b>~</b>	(8,596)	33,621

The movements in the loss allowances in respect of trade receivables is disclosed in *Note* 7 to the financial statements.

#### Other Receivables

The Group applies the 3-stage general approach to measuring expected credit losses for its other receivables. Under this approach, the Group assesses whether there is a significant increase in credit risk on the receivables by comparing their risk of default as at the reporting date with the risk of default as at the date of initial recognition based on available reasonable and supportable forward-looking information. Regardless of the assessment, a significant increase in credit risk is presumed if a receivable is more than 30 days past due in making a contractual payment.

The Group considers a receivable is credit impaired when the receivable is in significant financial difficulty, for instances, the receivable is in breach of financial covenants or insolvent. Receivables that are credit impaired are assessed individually while other receivables are assessed on a collective basis.

The information about the exposure to credit risk and the loss allowances calculated for other receivables are summarized below:

Group	Gross Amount AUD	Lifetime Loss Allowance AUD	Carrying Amount AUD
2021			
Low credit risk Credit impaired	422,968	- (422,968)	-
Croute Impunou			
	422,968	(422,968)	-
2020 Low credit risk	6,785		6,785
Credit impaired	422,968	(422,968)	0,783
•	429,753	(422,968)	6,785

The movements in the loss allowances in respect of other receivables is disclosed in *Note* 7 to the financial statements.

#### Bank Balances

The Group considers these banks and financial institutions have low credit risks. In addition, some of the bank balances are insured by Government agencies. Therefore, the Group is of the view that the loss allowance is immaterial and hence, it is not provided for.

# (iii) Liquidity Risk

Liquidity risk arises mainly from general funding and business activities. The Group practises prudent risk management by maintaining sufficient cash balances.

#### Maturity Analysis

The following table sets out the maturity profile of the financial liabilities at the end of the reporting period based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period):

Group	Weighted Average Effective Interest Rate %	Carrying Amount AUD	Contractual Undiscounted Cash Flows AUD	Within 1 Year AUD	1 - 5 Years AUD
2021 Trade and other payables Term loan Bank overdraft	18.00 5.00	2,549,192 56,836 30	2,549,192 56,836 30	2,549,192 56,836 30	
		2,606,058	2,606,058	2,606,058	MA.

	Weighted Average Effective Interest Rate %	Carrying Amount AUD	Contractual Undiscounted Cash Flows AUD	Within 1 Year AUD	1 - 5 Years AUD
2020 Trade and other payables Term loan Bank overdraft	18.00 5.00	2,259,236 68,686 29	2,259,236 68,686 29	2,203,561 68,686 29	55,675 - -
		2,327,951	2,327,951	2,272,276	55,675

# (b) Capital Risk Management

The Group manages its capital to ensure that entities within the Group will be able to maintain an optimal capital structure so as to support their businesses and maximise shareholders' value. To achieve this objective, the Group may make adjustments to the capital structure in view of changes in economic conditions, such as adjusting the amount of dividend payment, returning of capital to shareholders or issuing new shares.

The Group manages its capital based on debt-to-equity ratio that complies with debt covenants and regulatory, if any. The debt-to-equity ratio is calculated as net debt divided by total equity. Net debt is calculated as interest-bearing bank borrowings, trade and other payables less cash and cash equivalents.

The debt-to-equity ratio of the Group as at the end of the reporting period was as follow:

	2021	2020
	AUD	AUD
Trade and other payables	2,549,192	2,259,236
Term loan	56,836	68,686
Bank overdraft	30	29
	2,606,058	2,327,951
Less: bank balances	(1,746)	(15,478)
Net debt	2,604,312	2,312,473
Total equity	(2,902,065)	(2,569,831)
Debt-to-equity ratio	N/A	N/A

#### (c) Classification of Financial Instruments

	Group	
	2021	2020
	AUD	AUD
Financial Asset		
Fair value through profit or loss		
Other Investment	<u></u>	5,178
Amortised cost		
Trade and other receivables	<b></b>	40,406
Bank balances	1,746	15,478
	1,746	55,884
Financial Liability		
Amortised cost		
Trade and other payables	2,549,192	2,259,236
Term loan	56,836	68,686
Bank overdraft	30	29
	2,606,058	2,327,951

### (d) Fair Value of Financial Instruments

At the end of the reporting period, there were no financial instruments carried at fair values in the consolidated statement of financial position.

The fair values of the financial assets and financial liabilities of the Group that maturing within the next 12 months approximated their carrying amounts due to the relatively short-term maturity of the financial instruments or repayable on demand terms.

#### 23. SIGNIFICANT EVENTS DURING AND AFTER THE FINANCIAL YEAR

#### (a) Acquisition of new subsidiaries

On 20 August 2021, the Company entered into Shares Sale Agreement ("SSA") with the vendors of the following entities which detailed out as follow:

Acquisition of the following subsidiaries:

- 100% equity interest in MPS Telecommunication Sdn. Bhd.; and
- 100% equity interest in One Mobile Care Sdn. Bhd.

(Collectively known as "Acquisition")

On 2 December 2021, the Company via an Annual General Meeting obtained the shareholders' approval on the abovementioned acquisition.

On 10 January 2022, the Company has issued the 1<sup>st</sup> tranche of (unquoted) Consideration Shares, 219,999,600 fully paid ordinary shares.

On 21 February 2022, the Company has issued the 2<sup>nd</sup> tranche of (unquoted) Consideration shares, 497,757,606 fully paid ordinary shares.

The above Acquisition was completed on 21 February 2022.

(b) Disposal of subsidiaries

On 31 March 2022, the Company entered into a Shares Sale Agreement with a third party to dispose for the following subsidiaries:

- (i) 100% equity interest in Circle Corp Mediatech Sdn. Bhd. ("CCMT") comprising 2 ordinary shares for a total cash consideration of AUD1;
- (ii) 100% equity interest in Circle Corporation International Limited ("CCIL") comprising 410,000 ordinary shares for a total cash consideration of AUD1; and
- (iii) 100% equity interest in Inno Mind Works Sdn. Bhd. ("IMW") comprising 635,000 ordinary shares for a total cash consideration of AUD1.

The Company has completed the disposal of CCIL on 31 March 2022. The transfer of shares in CCMT and IMW are in progress as at the date of this report.

#### 24. MATERIAL LITIGATIONS

- (a) REDHOT MEDIA SDN. BHD. AND INNO MIND WORKS SDN. BHD. ("IMW") (Kuala Lumpur High Court Civil Suit No: WA-22NCvC-358-05/2021)
  - (i) On 13 July 2021, a Judgement in Default (JID) has been entered against the IMW by Redhot Media Sdn. Bhd. ("Plaintiff").
  - (ii) On 23 December 2021, the IMW filed a Notice of Application (NOA) to set aside the JID. The IMW contends that the JID ought to be set aside based on the following reason:
    - (a) the IMW is undergoing financial and operational restructuring; and
    - (b) the IMW has a meritorious defence against the claim by Plaintiff.
  - (iii) On 09 March 2022, a Winding-up Order against the IMW has been granted. Therefore, currently IMW has been wound up.
- (b) KERAJAAN MALAYSIA AND CIRCLE CORP MEDIATECH SDN. BHD ("CCMT").
  - (i) No. Saman: WA-A71NCVC-1819-11/2021
    - On 18.11.2021, CCMT received the court order to settle the tax payment amount to RM34,800 for the year assessment 2019 with penalty and other charges.
  - (ii) No. Saman: WA-A71NCVC-1988-11/2021
    - On 19.01.2022, CCMT received the court order to settle the tax payment amount to RM81,929 for the years assessment 2017 and 2018 with penalty and other charges.

CCMT has appointed a tax agent to discuss with the tax officer on the settlement.

(c) MEASAT BROADCAST NETWORK SYSTEM SDN. BHD. AND INNO MIND WORKS SDN. BHD. ("IMW") (Kuala Lumpur High Court Civil Suit No: WA-28NCC-926-12/2021)

On 13 April 2022, the petition will be heard in the High Court.

IMW has not appointed a lawyer to attend this matter as at the date of report.

### 25. CONTINGENT LIABILITIES

The Company's subsidiary in Hong Kong has a total outstanding tax liabilities of AUD299,718 (HKD1,695,922) (2020: AUD284,041 (HKD1,695,922)), the Inland Revenue Department may impose penalties on the subsidiary company and the director of the subsidiary. No provision for the penalty liabilities had been made in these financial statements, as the amount and consequence are uncertain at the reporting date.



#### **CIRCLE INTERNATIONAL HOLDINGS LIMITED**

# SHAREHOLDER INFORMATION TO ANNUAL REPORT FOR THE YEAR ENDED 31 DECEMBER 2021 (NSX LISTING RULE 6.9 INFORMATION, INCLUDING CORPORATE GOVERNANCE REQUIREMENTS)

#### A. QUOTED SECURITIES

The security holder information set out below was current on 31 December 2021.

There were 180,000,400 ordinary shares on the issue held by 221 shareholders of which 173,689,495 are quoted on the National Stock Exchange of Australia (NSX). The balance of 6,310,905 shares are unquoted and under escrow.

#### Distribution of shareholdings

Range	Total holders	Units	% Units
1 - 1,000	0	0	0.00
1,001 - 5,000	2	6,032	0.00
5,001 - 10,000	11	88,264	0.05
10,001 - 100,000	109	4,800,676	2.67
100,001 Over	101	175,105,428	97.28
Rounding			0.00
Total	223	180,000,400	100.00

#### **Unmarketable Parcels:**

The Company was suspended by the NSX on 20 March 2019 and remains in suspension to date. In the absence of market price information due to suspension, a minimum \$500 parcel cannot be calculated.

Restricted shares on issue - 6,310,905 shares are under escrow.

#### On-market buy-back

There is no current on-market buy-back.

#### **Substantial shareholders**

Being a foreign issuer, provisions of the Corporations Act regarding notification of substantial holdings and takeovers do not apply to the Company.

As a Cayman Islands registered company, the Company is not subject to Chapters 6, 6A, 6B and 6C of the Corporations Act and there are no limitations on the acquisition of its securities imposed by the Cayman Islandsregulations.

#### Largest 10 shareholders

Rank	Name	Units	% Units
1	Landivia Sdn Bhd	34,000,000	18.89
2	Yip Chin Hwee	33,443,155	18.58
3	Millenium Electrical & Lighting SDN BHD\C	28,000,000	15.56
4	Yap Chee Lim	16,310,905	9.06
5	Mr Ken Yip Ng	6,032,483	3.35
6	Pang Nyuk Ling	3,712,297	2.06
7	Chong Kur Sen	3,300,774	1.83
8	Chong Kai Chin	2,329,807	1.29
9	Chong Kin Tuck	2,151,605	1.20
10	Goh Toh Heng	1,577,726	0.88
Totals: Top 10 holders of ORDINARY FULLY PAID SHARES (Total)		130,858,752	72.70
Total Rem	aining Holders Balance	49,141,648	27.30

#### **Voting Rights**

At a general meeting, shareholders are entitled to one vote for each fully paid share held. On a show of hands, every shareholder present in person or by proxy shall have one vote and upon a poll, every shareholder so present shall have one vote for each fully paid share held.

#### **Director/ Officeholder Interest**

Name of Director	Number of shares held	% of shareholding
Chong Kur Sen	3,300,774	1.83%
Hee Chee Keong	NIL	NIL
Jerome Augustus Bateman	34,000,000 Indirect interest - Landvidia Sdn Bhd of which Mr Bateman is a director and shareholder.	18.89%

### **B. UNQUOTED SECURITIES**

6,310,905 fully paid ordinary shares ar unquoted and under escrow.

#### CORPORATE GOVERNANCE PRACTICES OF THE COMPANY

The Company is committed to the pursuit of creating value for shareholders, while at the same time meeting shareholders' expectations of sound corporate governance practices.

The Corporate Governance Plan (**CG Plan**) of the Company is available on the Company's website at <a href="https://wordpress-495355-1731349.cloudwaysapps.com/wp-content/uploads/2020/04/Corporate-Governance-Plan.pdf">https://wordpress-495355-1731349.cloudwaysapps.com/wp-content/uploads/2020/04/Corporate-Governance-Plan.pdf</a>

All references to the Company's website are to: https://circlecorpgroup.com/

A. Policies and procedures adopted to ensure that the Issuer acts according to law, including satisfying its reporting obligations under the Act and Listing Rules

#### Code of conduct and ethical behaviour

The Company has adopted a Code of Conduct for its Directors and employees and it forms part of the Company's CG Plan.

The purpose of the Corporate Code of Conduct is to provide a framework for decisions and actions in relation to ethical conduct in employment. It underpins the Company's commitment to integrity and fair dealing in its business affairs and to a duty of care to all employees, clients and stakeholders. The document sets out the principles covering appropriate conduct in a variety of contexts and outlines the minimum standard of behaviour expected from employees.

#### **Board Committees**

The Board generally operates as a whole across the range of its responsibilities but, it does recognize that committees can play an important role to increase its effectiveness, where closer attention to particular matters is required.

Previously, the Company had constituted the below Board Committees:

- Audit and Risk Committee
- 2. Nomination Committee
- 3. Remuneration Committee.

However, during the reporting period, none of these committees was active.

The Company is in the process of appointing new Directors following which the Board intends to reconstitute its Committees to suit the Company's nature and scale of operations and to improve its Corporate Governance.

The Company has adopted Committee Charters for each of the above committees and the Charters form part of the Company's CG Plan.

# B. Policies and procedures adopted to ensure that the Issuer's board acts with due care and diligence and in the interests of shareholders.

#### **Board Charter**

The Directors must act in the best interests of the Company and, in general, are responsible for, and have the authority to determine, all matters relating to the policies, management and operations of the Company. The role of the Board is to provide overall strategic guidance and effective oversight of management and it derives its authority to act from the Company's Articles of Association. The role and responsibilities of the board are detailed in the board charter available on the Company's website and form part of the Company's CG Plan.

The Charter amongst other matters covers the following:

- 1. The Board's relationship with management
- 2. Specific responsibilities of the Board
- 3. Composition of the Board
- 4. Director responsibilities
- 5. The role of the Chairman
- 6. Board committees
- 7. Board meetings
- 8. The company secretary
- 9. Access to advice
- 10. Performance review

# Details of Board meetings held during the reporting period and Director attendance thereat is as below:

Name of Director	Number of meetings eligible to attend*	Number of meetings attended
*Dato' Brian Tan (resigned wef 24/06/2021)	2	2
*Yap Chee Lim (resigned wef 02/12/2021)	4	4
*Chong Kai Chin (resigned wef 02/12/2021)	4	4
*Wong Chen Yu (resigned wef 02/12/2021)	4	4
Chong Kur Sen	4	4
Hee Chee Keong	-	-
Jerome Augustus Bateman	-	-

<sup>\*</sup> Number of meetings includes resolutions passed through circulation

#### Procedure for the appointment of directors

During the reporting period, the composition of the Board is as below:

Name of Director	Category	Date of appointment
*Dato' Brian Tan	Executive Director	01/07/2017
		(resigned wef 24/06/2021)
*Yap Chee Lim	Executive Director	01/07/2017
		(resigned wef 02/12/2021)
*Chong Kai Chin	Independent Non-ExecutiveDirector	02/05/2020
		(resigned wef 02/12/2021
*Wong Chen Yu	Independent Non–ExecutiveDirector	02/05/2020
		(resigned wef 02/12/2021
Chong Kur Sen	Independent Non–ExecutiveDirector	02/05/2020
Hee Chee Keong	Non – Executive Chairman	02/12/2021
Jerome Augustus Bateman	Non–Executive Director	06/12/2021

The Board is currently constituted with a broad range of skills, expertise and experience, and all of whom add value to the operation of the Board.

The appointment and removal of Directors are governed by the Company's Articles of Association. In appointingnew members to the Board, consideration is given to the demonstrated ability and also future potential of the appointee to contribute to the ongoing effectiveness of the Board, to exercise sound businessjudgement, to commit the necessary time to fulfil the requirements of the role effectively and to contribute to the development of the strategic direction of the Company.

The composition of the Board is reviewed regularly against the Company's Board skills matrix to ensure the appropriate mix of skills and expertise is present to facilitate the successful strategic direction. No such review was however held during the reporting period. The Board intends to carry out reviews for future years.

Prior to the Board proposing the re-election of non-executive Directors, their performance will be evaluated by the Board (Remuneration and Nomination Committee, once constituted) to ensure that they continue to contribute effectively to the Board.

#### **Diversity Policy**

The Company recognises the value contributed by employing people with varying skills, cultural backgrounds, ethnicity and experience and believes its diverse workforce is the key to its continued growth, improved productivity and performance.

The Company actively values and embraces the diversity of its employees and is committed to creating an inclusive workplace where everyone is treated equally and fairly and where discrimination, harassment and inequity is not tolerated. The Company is committed to fostering diversity at all levels. However, no measurable objectives were set during the reporting period.

Diversity Policy adopted by the Board can be viewed on the Company's website as part of the Company's CG Plan.

#### Procedure for dealing in company securities

The Company has in place a formal Trading Policy which regulates the manner in which Directors and staff involved in the management of the Company can deal in Company securities. It requires that they conduct their personal investment activities in a manner that is lawful and avoids conflicts between their own interests and those of the Company.

The Policy specifies 'Closed Periods' as the periods during which trading in securities cannot occur. Trading is always prohibited if the relevant person is in possession of non-public price-sensitive information regarding the Company. A copy of the current Trading Policy is available on the Company's website and forms part of the Company's CG Plan.

#### Procedures for the provision of services by directors and/or related parties to the company

It is the responsibility of the Audit and Risk Committee to monitor related party transactions. In the absence of the Audit and Risk Committee, the Board monitors all related party transactions to ensure fair and efficient transactions. Board approval is sought for related party transactions where required with adequate disclosures of such transactions in financial statements.

# C. Policies and procedures adopted to adequately identify and deal with conflicts of interest at the board, management and employee levels.

#### **Conflict of Interest**

Where a Director has an interest, position, association or relationship of the type described in the Independence Tests in the Board Charter of the Company, but the Board is of the opinion that it does not compromise the independence of the Director, the Company discloses the nature of the interest, position, association or relationship in question and an explanation of why the Board is of that opinion.

Directors disclose their interests, positions, associations or relationships in relation to the proposed transaction at Board Meetings. The independence of the Directors is regularly assessed by the Board in light of the interests disclosed by them.

Directors are expected to bring their independent views and judgement to the Board and must declare immediately to the Board any potential or active conflicts of interest.

Directors must declare immediately to the Board, and the Board will determine whether to declare to the market, any loss of independence

D. Policies and procedures adopted to protect shareholder interests, including access to information, voting rights, the share of profits, and equitable treatment.

#### Communication policy with shareholders

The Board of the Company aims to ensure that the shareholders are informed of all major developments affecting the Company's state of affairs.

Information is communicated to shareholders through:

- 1. the Annual Report delivered by post or via email (if requested by the shareholder) and which is also released to the National Securities Exchange of Australia (NSX) and placed on the Company's website;
- 2. the half-yearly report which is released to NSX and also placed on the Company's website;
- 3. disclosures and announcements made to the NSX copies of which are placed on the Company's website;
- 4. notices and explanatory statements of Annual General Meetings (AGM) and General Meetings (GM) copies of which are released to NSX and placed on the Company's website;
- 5. the Chairman's address and the Managing Director's address made at the AGMs and the GMs, copies of which are released to NSX and placed on the Company's website;
- 6. the Company's website on which the Company posts all announcements that it makes to the NSX; and
- 7. the auditor's representative being present at the AGM to answer questions from shareholders about the conduct of the audit and the preparation and content of the auditor's report.

Shareholders are encouraged to participate at all GMs and AGMs of the Company. Upon the dispatch of any notice of meeting to Shareholders, the Company Secretary shall send out material with that notice of meeting stating that all Shareholders are encouraged to participate at the meeting. Historical Annual Reports of the Company are provided on the Company's website. Shareholders' queries should be referred to the Company Secretary in the first instance.

#### **Continuous Disclosure Policy**

The Company has in place a written policy on information disclosure and relevant procedures which forms part of the Company's CG Plan. The focus of these procedures is on continuous disclosure compliance and improving access to information for investors.

#### Policy on dealing with risks

The Company has a formalised risk management policy which forms part of its CG Plan and is available on the Company's website.

The Board determines the Company's "risk profile" and is responsible for overseeing and approving risk management strategy and policies, internal compliance and internal control.

The Board has delegated to the Audit and Risk Committee responsibility for implementing the risk management system. However, in the absence of an active Audit and Risk Committee during the reporting period, this function was performed by the Board.

The Company's process of risk management and internal compliance and control includes:

- 1. identifying and measuring risks that might impact the achievement of the Company's goals and objectives, and monitoring the environment for emerging factors and trends that affect these risks;
- 2. formulating risk management strategies to manage identified risks, designing and implementing appropriate risk management policies and internal controls; and

3. monitoring the performance of, and improving the effectiveness of, risk management systems and internal compliance and controls, including regular assessment of the effectiveness of risk management and internal compliance and control.

The responsibility for undertaking and assessing risk management and internal control effectiveness is delegated to management. Management is required to assess risk management and associated internal compliance and control procedures and report back at each Audit and Risk Committee at least annually.

During the reporting period, a review of the Company's risk management framework has not taken place. The Board intends to annually carry out such reviews in the future.

During the reporting period, there was no material exposure to economic, environmental and/or social sustainability risks.

# E. Policies and procedures adopted to protect the interests of stakeholders including employees, creditors, and the wider community.

#### Remuneration policy

The Remuneration Committee assists the Board in monitoring and reviewing any matters of significance affecting the remuneration of the Board and employees of the Company. In the absence of an active Remuneration Committee during the reporting period, all these functions were performed at the Board level.

The Remuneration Committee Charter detailing the remuneration policy forms part of the Company's CG Plan.

The Board decides on the remuneration and incentive policies and practices.

Director and Executive Remuneration:

Remuneration levels are competitively set to attract and retain appropriately qualified and experienced personnel. Performance, duties and responsibilities, market comparison and independent advice are all considered as part of the remuneration process.

#### **Performance Evaluation**

The Performance Evaluation Policy forms part of the Company's CG Plan.

The Chairman will arrange a performance evaluation of the Board, its Committees, individual Directors and senior executives on an annual basis as appropriate. To assist in this process an independent advisor may be used.

The Board will collectively undertake a performance review of the Chairman.

The Board will oversee the evaluation of the remuneration of the Company's senior executives. This evaluation must be based on specific criteria, including the business performance of the Company and its subsidiaries, whether strategic objectives are being achieved and the development of management and personnel.

During the reporting period, no performance review has taken place.