

ANNUAL REPORT

ARRIS HOLDINGS BERHAD

(201501013383 (1138715 - H))

(Incorporated in Malaysia)

**REPORTS AND FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED
30 JUNE 2025**

2025

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FINANCIAL STATEMENTS

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GROUP FINANCIAL HIGHLIGHTS

| | As at 30.6.2025 | As at 30.6.2024 | As at 30.6.2023 | As at 30.6.2022 | As at 31.12.2020 |
|---------------------------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| | RM | RM | RM | RM | RM |
| Revenue | 1,092,550 | 918,203 | 877,962 | 831,205 | 1,220,215 |
| Profit/(Loss) Before Taxation | 708,167 | 751,464 | 636,991 | 547,842 | 1,401,122 |
| Profit/(Loss) After Taxation | 526,569 | 574,510 | 473,513 | 402,868 | 1,205,037 |
| Total Assets | 28,392,158 | 27,747,901 | 27,250,045 | 26,678,052 | 26,189,466 |
| Total Liabilities | 1,099,987 | 982,117 | 1,112,366 | 1,018,130 | 928,682 |
| Total Equity | 27,292,171 | 26,765,784 | 26,137,679 | 25,659,922 | 25,260,784 |
| Basic Earnings Per Share (Sen) | 0.69 | 0.75 | 0.62 | 0.53 | 1.58 |

CORPORATE GOVERNANCE

This statement summarises the main corporate governance practices of Arris Holdings Berhad.

The Board of Directors is primarily responsible for creating, protecting and delivering long term shareholder value. This is achieved through the application of appropriate corporate governance policies and procedures relevant to the size of the Group and the scale of its operations. The Directors are committed to maintain a Board that is highly skilled, experienced and capable of fulfilling its obligations.

The Company currently has in place various corporate governance policies and charters, as described below and which are available in a dedicated corporate governance section of the Company's website.

Principle 1 - Lay Solid Foundations For Management And Oversight

1. Board and management functions

The roles and responsibilities of the Board and management are set out in the Board Charter, which will be available on the Company's website.

The Board of Directors is responsible for the corporate governance of the Group and operates in accordance with the principles set out in the Board Charter.

The Board Charter also provides for the Company's statement of delegated authority to set out the Company's policy relevant to the delegation of authority to management to conduct the day to day management of the Company.

The Company recognises that the roles and functions of the Board must necessarily be flexible to deliver the Company's objectives.

2. Electing or re-electing a director

The process of appointment and re-election is set out in the Board Charter. The Company will undertake appropriate checks before appointing a person, or putting forward to shareholders a candidate for election as a director. The Board will provide shareholders with all material information in the possession of the company to enable shareholders to make an informed decision on the appointment and re-election of directors.

3. Director and senior executive agreements

The Company has a written agreement with each director and senior executive setting out the terms of their appointment.

4. Company secretary

The Company secretary is appointed and removed by the Board and reports to, and is directly accountable to, the Board, through the Chair, on all matters to do with the proper functioning of the Board.

CORPORATE GOVERNANCE (Continued)

Principle 1 - Lay Solid Foundations For Management And Oversight (Continued)

5. Diversity policy

The Company does not currently have a diversity policy but is committed to developing a business model that values and achieves diversity on its workforce and on its Board. The company intends to develop a diversity policy which will be announced to NSX is due course and will be made available on the Company's website. Management will monitor and report to the Board in the Company's progress on the development of its diversity policy.

6. Performance evaluation

The Board is responsible for the evaluation and review of the performance of the Board and its committees (if any) and Senior Executives.

The Chair is primarily responsible for the evaluation and review of the performance of individual non-executive directors. The Chair should disclose the process for evaluating the performance of those directors.

The Board (other than the Chair) is responsible for the evaluation and review of the performance of the Chair and review of the effectiveness and program of Board meetings. The process of the performance evaluation of the Board, its committees (if any), directors and senior executives, generally involves an internal review. From time to time as the Company's needs and circumstances require, the Board may commission an external review of the Board, and its composition.

Principle 2 - Structure The Board To Add Value

1. Nomination committee and board skills matrix

The Company believes it is not of a size to justify a Nomination Committee. If vacancies arise on the Board, all directors are involved in search and recruitment. The Board seeks to achieve a balance of entrepreneurial, capital markets, technical, operational, commercial and financial skills from the resources industry and broader business backgrounds. The Board will establish a skills matrix setting out the mix of skills and diversity that the Board currently has or is seeking to acquire.

2. Independence of directors

The Board comprises two executive directors (Mr. Lim Hock Loh and Ms. Por Yan Chew) and one non-executive director (Dato' Lawrence Teo). The executive directors are substantial shareholders of the Company and are not considered to be independent directors in terms of the ASX Corporate Governance Council's discussion of independent status. Despite this relationship, the Board believes that Mr. Lim Hock Loh and Ms. Por Yan Chew are able and will make quality and independent judgments in the best interests of the Company on all relevant issues before the Board. Dato' Lawrence Teo is considered to be non-independent directors in terms of the ASX Corporate Governance Council's discussion of independent status.

The Chair is a non-executive director and the roles of Chair and Chief Executive Officer are exercised by different individuals.

CORPORATE GOVERNANCE (Continued)

Principle 2 - Structure The Board To Add Value (Continued)

2. Independence of directors (Continued)

Directors are entitled to seek independent professional advice at the Company's expense in the furtherance of their duties. Under the Company's M&A, no director except the Managing Director may hold office for a period in excess of three years or beyond the third annual general meeting following the director's election without being submitted for re-election. At every annual general meeting one third of the Directors or the number nearest to but not exceeding one third must retire from office and are eligible for re-election.

3. Director induction and development

Induction, training and continuing education arrangements are the subject of the terms and conditions of the appointment of members to the Board. The requirement for the Board to implement an appropriate induction and education process for new Board appointees and Senior Executives is set out in the Board Charter on the Company's website.

The process is designed to enable Board appointees and Senior Executives to gain a better understanding of the Company's financial, strategic, operational and risk management position; the rights, duties and responsibilities of the directors; the roles and responsibilities of Senior Executives; and the role of Board committees (if any).

Principle 3 - Act Ethically And Responsibly

1. Code of conduct

The Board has adopted a formal Code of Conduct to promote lawful, ethical and responsible decision-making by directors, management and employees. The Code promotes compliance with laws and regulation and avoidance of conflicts of interest, embraces the values of honesty, integrity, enterprise, excellence, accountability, justice, independence and equality of stakeholder opportunity. The Code of Conduct will be available on the Company's website.

Policy for trading in Company's securities The Board has adopted a policy on trading in the Company's securities by directors, senior executives and employees which raises awareness of the law in relation to insider trading, specifies blackout periods and provides notification protocols. The trading policy will be available on the Company's website.

Principle 4 - Safeguard Integrity In Corporate Reporting

1. Audit committee

The Company does not currently have an Audit Committee. The Board considers that the formation of an Audit Committee is not warranted at this time given the stage of the Company's development.

The Board will at some time consider forming an Audit Committee if the size of the Board increases and efficiencies may be derived from a formal committee structure.

CORPORATE GOVERNANCE (Continued)

Principle 4 - Safeguard Integrity In Corporate Reporting (Continued)

2. Financial statements

The Board as a whole acts as the Audit Committee and performs the functions thereof including the making sure that the financial records of the Company have been properly maintained and that the Company's financial statements comply with accounting standards and present a true and fair view of the Company's financial condition and operational results. This statement is required annually.

3. Auditor attendance at AGM

The opportunity for shareholders to question a listed entity's external auditor at the AGM is an important safeguard for the integrity of the corporate reporting process. For companies incorporated in Australia, such opportunity is provided by sections 250PA, 250RA and 250T of the Corporations Act. As the Company is established outside Australia, it is not subject to the provisions of the Corporations Act and there are no equivalent provisions under the law of its home jurisdiction. The Company will however make a representative of the auditor available at its AGM to enable shareholders to ask questions relevant to the audit.

Principle 5 - Make Timely And Balanced Disclosure

1. Continuous disclosure policy

The Board places a strong emphasis on full and appropriate disclosure and has adopted a Continuous Disclosure Policy to ensure timely and accurate disclosure of price-sensitive information to shareholders through the lodgement of announcements with NSX. Clear procedures govern the preparation, review and approval of all announcements. The Company's Continuous Disclosure Policy will be available on its website.

Principle 6 - Respect The Rights Of Security Holders

1. Communications policy

The Company is committed to open and accessible communication with its shareholders, employees, customers and other stakeholders. The Company will publish all relevant announcements on its website after NSX has acknowledged that the announcements have been released. The Continuous Disclosure Policy can be found on the Company's website. Subject to NSX disclosure rules, the Company communicates regularly with shareholders, brokers and analysts and will publish the information on its website.

2. Investor relations

The Board is responsible for the communication strategy to promote effective communications with investors and to encourage effective participation at general meetings. The Company adheres to best practice in its preparation of Notices of Meetings and through its share registry offers to members the option of receiving shareholder communications electronically.

CORPORATE GOVERNANCE (Continued)

Principle 7 - Recognise And Manage Risk

1. Risk management

The Board is committed to ensuring that the risks associated with the Company's business activities are properly identified, monitored and managed and to embedding in its management and reporting systems a number of risk management controls. Operational management regularly reviews the risks and controls and updates the Board in light of changing circumstances and emergent risk factors and weightings.

The Board considers that the Company is not of a size sufficient to warrant the establishment of an internal audit function or a risk management committee. The Company does however employ appropriate processes for continually improving the effectiveness of risk management and internal control processes.

The Chief Executive Officer is required to provide a declaration in writing to the Board as to whether the declaration in accordance with section 295A of the Corporations Act is founded on a sound system of internal control and that the system is operating effectively in all material respects in relation to financial risks.

Principle 8 - Remunerate Fairly And Responsibly

1. Remuneration committee

The Directors consider the current size of the Board does not warrant the establishment of a separate Remuneration Committee. However, the Board will at some time consider forming a Remuneration Committee if the size of the Board increases and efficiencies may be derived from a formal committee structure. Nonetheless the Board is committed to ensuring that the principles of fair and responsible remuneration govern its operations.

There are no schemes for retirement benefits, other than superannuation, for non-executive directors.

CORPORATE INFORMATION

| | |
|-----------------------------|--|
| Board of directors | : Dato' Teo Chee Hong Chew Por Yan Loh Lim Hock |
| Company secretary | : Farhana Binti Fauzi (SSM PC No. 202208000361) (MIA37115) |
| Registered office | : Suite 39.1.6, First Floor Jalan Kenari 17C Bandar Puchong Jaya 47100 Puchong Selangor |
| Principal place of business | : No. 39, Second Floor Jalan Kenari 17C Bandar Puchong Jaya 47100 Puchong Selangor |
| Auditors | : A. D. Chun & Co. (AF: 0099) (Chartered Accountants) Block C, Lot C-7-1 (Level 9) Menara Uncang Emas (Ue3) 85, Jalan Loke Yew 55200 Kuala Lumpur |
| Principal banker | : United Overseas Bank (M) Berhad No. 6, Jalan Kenari 5 Bandar Puchong Jaya 47100 Puchong Selangor |

DIRECTORS' REPORT

The directors hereby submit their annual report together with the audited financial statements of the Group and of the Company for the financial year ended 30 June 2025.

PRINCIPAL ACTIVITY

The Company is principally engaged in the business of investment holding.

There have been no significant changes in the nature of this activity during the financial year.

The principal activities and other details of the Subsidiaries are disclosed in Note 8 to the financial statements.

RESULTS

| | Group RM | Company RM |
|-------------------------------|---------------------|-----------------------|
| Profit for the financial year | <u>526,569</u> | <u>46,660</u> |
| Attributable to:- | | |
| Non-controlling interests | 8,572 | - |
| Owners of the Company | <u>517,997</u> | <u>46,660</u> |
| Profit for the financial year | <u>526,569</u> | <u>46,660</u> |

DIVIDENDS

No dividends were paid or declared since the end of the previous financial year and the directors do not recommend the payment of dividends for the current financial year.

RESERVES AND PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.

ISSUE OF SHARES AND DEBENTURES

There were no issuances of shares and debentures by the Company during the financial year.

SHARE OPTIONS

No options have been granted by the Company to any parties during the financial year to take up unissued shares of the Company.

DIRECTORS' REPORT (Continued)

DIRECTORS

The directors of the Company in office at any time during the financial year or since the end of the financial year are:

Dato' Teo Chee Hong
Chew Por Yan *
Loh Lim Hock *

* These directors are also directors of the Company's subsidiaries.

The names of the directors of the Company's subsidiaries in office since the beginning of the financial year to the date of this report (not including those directors listed above) are:

Ng Wai Liam

DIRECTORS' INTERESTS

According to the register of directors' shareholdings, the interests of directors holding office at the end of the financial year in shares of the Company during the financial year are as follows:-

| | Number of ordinary shares | | |
|-------------------------|---------------------------|-------------------------|-----------------|
| | At 1.7.2024 | Acquired/ (Disposed) | At 30.6.2025 |
| <i>Direct Interests</i> | | | |
| Dato' Teo Chee Hong | 3,808,727 | - | 3,808,727 |
| Chew Por Yan | 29,206,663 | - | 29,206,663 |
| Loh Lim Hock | 23,896,206 | - | 23,896,206 |

DIRECTORS' BENEFITS

Since the end of the previous financial year, no director of the Company has received nor become entitled to receive any benefit (other than those shown below) by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest other than disclosed in Note 28 to the financial statements.

The directors' benefits paid to or receivable by directors in respect of the financial year ended 30 June 2025 are as follows:

| | From the Company RM | From a subsidiary RM |
|---------------------------|---------------------------|----------------------------|
| Directors of the Company: | | |
| - Fees | - | 50,000 |

There were no arrangements during and at the end of the financial year which had the object of enabling directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

DIRECTORS' REPORT (Continued)

INDEMNIFYING DIRECTORS, OFFICERS OR AUDITORS

No indemnities have been given or insurance premiums paid, during or since the end of the financial year, for any person who is or has been the director, officer or auditor of the Company.

OTHER STATUTORY INFORMATION

Before the financial statements of the Group and of the Company were made out, the directors took reasonable steps to ascertain that:

- (a) all known bad debts have been written off and adequate allowance made for doubtful debts; and
- (b) any current assets which were unlikely to be realised in the ordinary course of business have been written down to an amount which they might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances:

- (a) that would render the amount written off for bad debts, or the amount of the allowance for doubtful debts, in the Group and in the Company inadequate to any substantial extent; or
- (b) that would render the value attributed to the current assets in the Group and in the Company financial statements misleading; or
- (c) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate; or
- (d) not otherwise dealt with in this report or the financial statements, that would render any amount stated in the financial statements of the Group and of the Company misleading.

At the date of this report, there does not exist:

- (a) any charge on the assets of the Group and of the Company that has arisen since the end of the financial year which secures the liabilities of any other person; or
- (b) any contingent liability in respect of the Group and of the Company that has arisen since the end of the financial year.

No contingent liability or other liability of the Group and of the Company has become enforceable, or is likely to become enforceable within the period of twelve months after the financial year which, in the opinion of the directors, will or may substantially affect the ability of the Group and of the Company to meet its obligation as and when they fall due.

In the opinion of the directors, the financial performances of the Group and of the Company for the financial year ended 30 June 2025 have not been substantially affected by any items, transaction or event of a material and unusual nature nor has any such item, transaction occurred in the interval between the end of that financial year and the date of this report.

DIRECTORS' REPORT (Continued)**ASSOCIATES**

The principal activities and other details of the Associates are disclosed in Note 9 to the financial statements.

SUBSIDIARIES

The details of the Company's Subsidiaries are disclosed in Note 8 to the financial statements.

The auditors' reports on the financial statements of the Subsidiaries did not contain any qualification.

AUDITORS' REMUNERATION

Total amounts paid to or receivable by the auditors as remuneration for their services as auditors are as follows:

| | Group | | Company | |
|---|----------------------|----------------------|---------------------|---------------------|
| | 2025 | 2024 | 2025 | 2024 |
| | RM | RM | RM | RM |
| Auditor's remuneration | | | | |
| - audit fees | 11,900 | 11,900 | 3,000 | 3,000 |
| - under provision in prior financial year | <u>2,800</u> | <u>1,700</u> | <u>3,000</u> | <u>1,500</u> |
| | <u><u>14,700</u></u> | <u><u>13,600</u></u> | <u><u>6,000</u></u> | <u><u>4,500</u></u> |

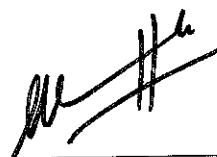
AUDITORS

The auditors, Messrs. A. D. Chun & Co., Chartered Accountants (Malaysia) have expressed their willingness to continue in office.

Signed on behalf of the Board
in accordance with a resolution of the directors



Chew Por Yan
Director



Loh Lim Hock
Director

Selangor Darul Ehsan, Malaysia

Dated: **11 SEP 2025**

DIRECTORS' STATEMENT


Pursuant to Section 251 (2) of the Companies Act 2016

We, *Chew Por Yan* and *Loh Lim Hock*, being two of the directors of **Arris Holdings Berhad**, do hereby state that the accompanying financial statements are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 30 June 2025 and of their financial performance and cash flows for the financial year then ended.

Signed on behalf of the Board
in accordance with a resolution of the directors



Chew Por Yan
Director



Loh Lim Hock
Director

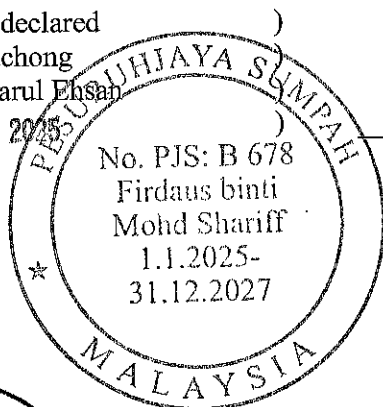
Selangor Darul Ehsan, Malaysia
Dated: **11 SEP 2025**

STATUTORY DECLARATION

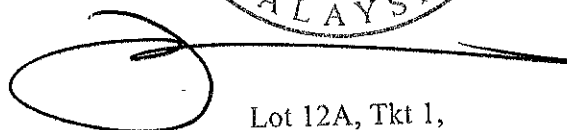
Pursuant to Section 251 (1) (b) of the Companies Act 2016

I, *Chew Por Yan* (MIA membership no.:8859), being the director primarily responsible for the financial management of **Arris Holdings Berhad**, do solemnly and sincerely declare that the accompanying financial statements for the financial year ended 30 June 2025 are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act 1960.

Subscribed and solemnly declared
by the above named at Puchong
in the state of Selangor Darul Ehsan
on this day of **11 SEP 2025**
Before me:



Chew Por Yan
Director



Lot 12A, Tkt 1,
Jln BK 5A/2A,
Bandar Kinrara
47180 Puchong, Selangor.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
ARRIS HOLDINGS BERHAD**

Registration No.: 201501013383 (1138715-H)
(Incorporated in Malaysia)

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of ARRIS HOLDINGS BERHAD, which comprise the statements of financial position as at 30 June 2025 of the Group and of the Company, and the statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including a summary of material accounting policy information, as set out on pages 17 to 64.

In our opinion, the accompanying financial statements give a true and fair view of the financial positions of the Group and the Company as at 30 June 2025, and of their financial performances and their cash flows for the financial year then ended, in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Group and the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants* (including International Independence Standards) ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Information Other than the Financial Statements and Auditors' Report Thereon

The Directors of the Company are responsible for the other information. The other information comprises the information included in Directors' Report but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the Directors' Report and we do not express any form of assurance conclusion thereon.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
ARRIS HOLDINGS BERHAD**

Registration No.: 201501013383 (1138715-H)
(Incorporated in Malaysia)

Information Other than the Financial Statements and Auditors' Report Thereon (Continued)

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the Directors' Report and, in doing so, consider whether the Directors' Report is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of the Directors' Report, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Statements

The Directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act, 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the Directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
ARRIS HOLDINGS BERHAD**

Registration No.: 201501013383 (1138715-H)
(Incorporated in Malaysia)

Auditors' Responsibilities for the Audit of the Financial Statements (Continued)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group's or the Company's to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that give a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF
ARRIS HOLDINGS BERHAD**

Registration No.: 201501013383 (1138715-H)
(Incorporated in Malaysia)

Auditors' Responsibilities for the Audit of the Financial Statements (Continued)

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiary of which we have not acted as auditors is disclosed in Note 8 to the financial statements.

Other Matters

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act, 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.



A. D. CHUN & CO.
AF: 0099
Chartered Accountants



CHUN CHIA KAI
03149/06/2027 J
Chartered Accountant

Kuala Lumpur

Date: 11 SEP 2025

CONSOLIDATED STATEMENT OF FINANCIAL POSITION**AS AT 30 JUNE 2025**

| | Note | 2025 RM | 2024 RM |
|---|-------------|--------------------------|--------------------------|
| Assets | | | |
| Non-current assets | | | |
| Property, plant and equipment | 5 | 1,237 | - |
| Investment properties | 6 | 602,029 | 608,768 |
| Intangible assets | 7 | 30,000 | 40,000 |
| Investment in associates | 9 | 5 | 5 |
| Investment in quoted shares | 10 | 311,919 | - |
| Investment in unquoted shares | 11 | 9,677 | 9,677 |
| Goodwill on consolidation | 12 | 22,933,632 | 22,933,632 |
| Unsecured loans | 13 | 926,000 | 926,000 |
| Deferred tax assets | 14 | 13,508 | 12,006 |
| Total non-current assets | | <u>24,828,007</u> | <u>24,530,088</u> |
| Current assets | | | |
| Trade and other receivables | 15 | 1,366,523 | 1,481,934 |
| Deposits | | - | 94,454 |
| Cash and cash equivalents | 16 | 2,197,628 | 1,641,425 |
| Total current assets | | <u>3,564,151</u> | <u>3,217,813</u> |
| Total assets | | <u><u>28,392,158</u></u> | <u><u>27,747,901</u></u> |
| Equity and liabilities | | | |
| Capital and reserves | | | |
| Contributed share capital | 17 | 24,435,207 | 24,440,658 |
| Share application money | | 150,000 | 150,000 |
| Exchange translation reserves | | (19,563) | 4,109 |
| Retained profits | 18 | 2,691,861 | 2,144,923 |
| Equity attributable to owners of the Company | | <u>27,257,505</u> | <u>26,739,690</u> |
| Non-controlling interests | 19 | 34,666 | 26,094 |
| Total equity | | <u>27,292,171</u> | <u>26,765,784</u> |
| Non-current liabilities | | | |
| Amount attributable to Unitholders | 20 | <u>588,000</u> | <u>588,000</u> |
| Current liabilities | | | |
| Trade and other payables | 21 | 179,389 | 223,371 |
| Amount due to Directors | 23 | 264,991 | 81,191 |
| Provision for taxation | | 67,607 | 89,555 |
| Total current liabilities | | <u>511,987</u> | <u>394,117</u> |
| Total liabilities | | <u>1,099,987</u> | <u>982,117</u> |
| Total equity and liabilities | | <u><u>28,392,158</u></u> | <u><u>27,747,901</u></u> |

The accompanying notes are an integral part of these financial statements

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025

| | Note | 2025 RM | 2024 RM |
|---|------|-----------------------|-----------------------|
| Revenue | 24 | 1,092,550 | 918,203 |
| Cost of services | | <u>(10,488)</u> | <u>(10,264)</u> |
| Gross profit | | 1,082,062 | 907,939 |
| Other operating income | | 48,185 | 73,177 |
| Administration expenses | | (273,723) | (170,155) |
| Other operating expenses | | <u>(148,357)</u> | <u>(59,497)</u> |
| Profit before taxation | 25 | 708,167 | 751,464 |
| Income tax expense | 26 | <u>(181,598)</u> | <u>(176,954)</u> |
| Profit for the financial year, net of tax | | 526,569 | 574,510 |
| <u>Other comprehensive gain</u> | | | |
| Foreign currency translation differences | | (23,672) | 3,595 |
| Fair value changes of equity investments | | <u>28,941</u> | <u>-</u> |
| Profit representing, total comprehensive income for the financial year | | <u><u>531,838</u></u> | <u><u>578,105</u></u> |
| Profit attributable to: | | | |
| Non-controlling interests | | 8,572 | 7,065 |
| Owners of the Company | | <u>517,997</u> | <u>567,445</u> |
| Profit for the financial year | | <u><u>526,569</u></u> | <u><u>574,510</u></u> |
| Total comprehensive income attributable to: | | | |
| Non-controlling interests | | 8,572 | 7,065 |
| Owners of the Company | | <u>523,266</u> | <u>571,040</u> |
| Total comprehensive income for the financial year | | <u><u>531,838</u></u> | <u><u>578,105</u></u> |
| Earnings per share (sen) | | | |
| - basic | 27 | 0.69 | 0.75 |
| - diluted | 27 | <u>0.69</u> | <u>0.75</u> |

The accompanying notes are an integral part of these financial statements

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025

| | -----Attributable to owners of the Company----- | | | | | | |
|---|---|-------------------------------------|---|---------------------------|--------------------|--|-------------------|
| | ----Non-distributable---- | | | Distributable | | | |
| | Contributed share capital RM | Share application money RM | Exchange translation reserves RM | Retained profits RM | Sub total RM | Non- controlling interests RM | Total RM |
| As at 1 July 2024 | 24,440,658 | 150,000 | 4,109 | 2,144,923 | 26,739,690 | 26,094 | 26,765,784 |
| Capital reduction | (5,451) | - | - | - | (5,451) | - | (5,451) |
| Profit for the financial year, net of tax | - | - | - | 517,997 | 517,997 | 8,572 | 526,569 |
| Other comprehensive income for the financial year | - | - | (23,672) | 28,941 | 5,269 | - | 5,269 |
| Total comprehensive income for the financial year | - | - | (19,563) | 546,938 | 523,266 | 8,572 | 531,838 |
| As at 30 June 2025 | <u>24,435,207</u> | <u>150,000</u> | <u>(19,563)</u> | <u>2,691,861</u> | <u>27,257,505</u> | <u>34,666</u> | <u>27,292,171</u> |
| As at 1 July 2023 | 24,440,658 | 100,000 | 514 | 1,577,478 | 26,118,650 | 19,029 | 26,137,679 |
| Issuance of share application money | - | 50,000 | - | - | 50,000 | - | 50,000 |
| Profit for the financial year, net of tax | - | - | - | 567,445 | 567,445 | 7,065 | 574,510 |
| Other comprehensive income for the financial year | - | - | 3,595 | - | 3,595 | - | 3,595 |
| Total comprehensive income for the financial year | - | - | 3,595 | 567,445 | 571,040 | 7,065 | 578,105 |
| As at 30 June 2024 | <u>24,440,658</u> | <u>150,000</u> | <u>4,109</u> | <u>2,144,923</u> | <u>26,739,690</u> | <u>26,094</u> | <u>26,765,784</u> |

The accompanying notes are an integral part of these financial statements

CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025

| | Note | 2025 RM | 2024 RM |
|---|------|------------|------------|
| Cash flows from operating activities | | | |
| Profit before taxation | | 708,167 | 751,464 |
| <i>Adjustments for:</i> | | | |
| Amortisation of intangible assets | | 10,000 | 10,044 |
| Bad debts recovered | | (1,717) | - |
| Depreciation of investment properties | | 6,739 | 6,739 |
| Depreciation of property, plant and equipment | | 413 | - |
| Foreign currency translation differences | | (23,672) | 3,595 |
| Impairment of trade receivables | | 65,190 | - |
| Interest income | | (14,612) | (10,174) |
| Operating profit before working capital changes | | 750,508 | 761,668 |
| Increase in receivables | | 146,392 | (222,889) |
| (Decrease)/Increase in payables | | (43,982) | 6,018 |
| Increase/(Decrease) in amount due to Directors | | 183,800 | (147,387) |
| Cash generated from operations | | 1,036,718 | 397,410 |
| Taxation paid | | (205,047) | (171,786) |
| Net cash generated from operating activities | | 831,671 | 225,624 |
| Cash flows from investing activities | | | |
| Interest received | | 14,612 | 10,174 |
| Additional investment in quoted shares | | (282,979) | - |
| Purchase of property, plant and equipment | | (1,650) | - |
| Proceeds from issuance of share application money | | - | 50,000 |
| Net cash (used in)/generated from investing activities | | (270,017) | 60,174 |
| Cash flows from financing activities | | | |
| Reduction of share capital | | (5,451) | - |
| Net cash used in financing activities | | (5,451) | - |
| Net increase in cash and cash equivalents | | 556,203 | 285,798 |
| Cash and cash equivalents brought forward | | 1,641,425 | 1,355,627 |
| Cash and cash equivalents carried forward | 16 | 2,197,628 | 1,641,425 |

The accompanying notes are an integral part of these financial statements

STATEMENT OF FINANCIAL POSITION**AS AT 30 JUNE 2025**

| | Note | 2025 RM | 2024 RM |
|-------------------------------------|-------------|--------------------------|--------------------------|
| Assets | | | |
| Non-current assets | | | |
| Investment in subsidiaries | 8 | <u>23,808,413</u> | <u>23,808,413</u> |
| Total non-current assets | | <u>23,808,413</u> | <u>23,808,413</u> |
| Current assets | | | |
| Trade receivables | 15 | 92,899 | 25,000 |
| Cash and cash equivalents | 16 | <u>97,424</u> | <u>94,637</u> |
| Total current assets | | <u>190,323</u> | <u>119,637</u> |
| Total assets | | <u><u>23,998,736</u></u> | <u><u>23,928,050</u></u> |
| Equity and liabilities | | | |
| Capital and reserves | | | |
| Contributed share capital | 17 | 24,435,207 | 24,440,658 |
| Share application money | | 150,000 | 150,000 |
| Accumulated losses | | <u>(697,652)</u> | <u>(744,312)</u> |
| Total equity | | <u>23,887,555</u> | <u>23,846,346</u> |
| Current liabilities | | | |
| Trade and other payables | 21 | 12,084 | 21,044 |
| Amount due to subsidiaries | 22 | 14,317 | 30,041 |
| Amount due to Directors | 23 | 83,868 | 21,259 |
| Provision for taxation | | <u>912</u> | <u>9,360</u> |
| Total liabilities | | <u>111,181</u> | <u>81,704</u> |
| Total equity and liabilities | | <u><u>23,998,736</u></u> | <u><u>23,928,050</u></u> |

The accompanying notes are an integral part of these financial statements

**STATEMENT OF PROFIT OR LOSS AND OTHER
COMPREHENSIVE INCOME**
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025

| | Note | 2025 RM | 2024 RM |
|--|------|----------------------|----------------------|
| Revenue | 24 | 135,000 | 136,500 |
| Cost of services | | <u>-</u> | <u>-</u> |
| Gross profit | | 135,000 | 136,500 |
| Other operating income | | 12,793 | 3,361 |
| Administration expenses | | (84,139) | (54,176) |
| Other operating expenses | | <u>(6,000)</u> | <u>(4,500)</u> |
| Profit before taxation | 25 | 57,654 | 81,185 |
| Income tax expense | 26 | <u>(10,994)</u> | <u>(13,355)</u> |
| Profit for the financial year, representing total comprehensive income for the financial year | | <u><u>46,660</u></u> | <u><u>67,830</u></u> |

The accompanying notes are an integral part of these financial statements

STATEMENT OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025

| | <i>Non-Distributable</i> | | | |
|--|---|---|--------------------------------------|---------------------|
| | Contributed share capital RM | Share application money RM | Accumulated losses RM | Total RM |
| As at 1 July 2024 | 24,440,658 | 150,000 | (744,312) | 23,846,346 |
| Profit for the financial year, net of tax | - | - | 46,660 | 46,660 |
| Capital reduction | <u>(5,451)</u> | <u>-</u> | <u>-</u> | <u>(5,451)</u> |
| As at 30 June 2025 | <u>24,435,207</u> | <u>150,000</u> | <u>(697,652)</u> | <u>23,887,555</u> |
| As at 1 July 2023 | 24,440,658 | 100,000 | (812,142) | 23,728,516 |
| Profit for the financial year, net of tax | - | - | 67,830 | 67,830 |
| Issuance of share application money | <u>-</u> | <u>50,000</u> | <u>-</u> | <u>50,000</u> |
| As at 30 June 2024 | <u>24,440,658</u> | <u>150,000</u> | <u>(744,312)</u> | <u>23,846,346</u> |

The accompanying notes are an integral part of these financial statements

STATEMENT OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025

| | Note | 2025 RM | 2024 RM |
|---|------|------------|------------|
| Cash flows from operating activities | | | |
| Profit before taxation | | 57,654 | 81,185 |
| <i>Adjustment for:</i> | | | |
| Interest income | | (22) | (18) |
| Operating profit/(loss) before working capital changes | | 57,632 | 81,167 |
| (Increase)/Decrease in receivables | | (67,899) | 86,000 |
| (Decrease)/Increase in payables | | (8,960) | 12,666 |
| Decrease in amount due to subsidiaries | | (15,724) | (205,605) |
| Increase in amount due to Directors | | 62,609 | - |
| Cash generated from/(used in) operations | | 27,658 | (25,772) |
| Taxation paid | | (19,442) | (10,000) |
| Net cash generated from/(used in) operating activities | | 8,216 | (35,772) |
| Cash flows from investing activities | | | |
| Interest received | | 22 | 18 |
| Proceeds from issuance of share application money | | - | 50,000 |
| Net cash generated from investing activities | | 22 | 50,018 |
| Cash flows from financing activities | | | |
| Reduction of share capital | | (5,451) | - |
| Net cash used in financing activities | | (5,451) | - |
| Net increase in cash and cash equivalents | | 2,787 | 14,246 |
| Cash and cash equivalents brought forward | | 94,637 | 80,391 |
| Cash and cash equivalents carried forward | 16 | 97,424 | 94,637 |

The accompanying notes are an integral part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS

AS AT 30 JUNE 2025

1. BASIS OF PREPARATION

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards (“MFRS”) issued by the Malaysian Accounting Standards Board (“the MASB”), International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

The financial statements of the Group and of the Company have been prepared under the historical cost convention unless otherwise stated in the summary of material accounting policies information.

The financial statements of the Group and the Company are presented in Ringgit Malaysia (“RM”), which is also the Group’s and the Company’s functional currency.

2. MATERIAL ACCOUNTING POLICIES INFORMATION

The financial statements have been prepared on the historical cost basis, except when indicated in the individual policy notes. The principal accounting policies adopted are set out below:

(a) Basis of consolidation

(i) Subsidiaries

Subsidiaries are entities, including special purpose entity, controlled by the Company. The financial statements of subsidiaries are included in consolidated financial statements from the date that control commences until the date that control ceases.

Investments in subsidiaries are measured in the Company’s statement of financial position at cost less any impairment losses. The cost of investment includes transaction cost.

(ii) Associates

The Group and the Company recognises an associate based on the criterion of significant influence. Significant influence exists when the Company has the power to participate in the financial and operating policy decisions of the investee but has no control or joint control of those policies. This is normally (though not necessarily) accomplished when the Group and the Company, directly or indirectly through associates, holds 20 per cent, or more of the voting rights of the investee. When the Group’s and the Company’s voting rights in investee are less than 20 per cent, the Group and the Company assesses of potential voting rights that are substantive, representation on the board of directors, participation in policy making processes, material transactions between the Group and the Company and the investee, interchange of managerial personnel and provision of essential technical information.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

2. MATERIAL ACCOUNTING POLICIES (Continued)

(a) Basis of consolidation (Continued)

(ii) Associates (Continued)

The Group and the Company may sometimes hold an insignificant equity interest in investee to cement a trading relationship and is represented on the board of the directors of the investee. If the Group's and the Company's representation on the board of directors is solely for the purpose of protecting the value of the investment rather than participation in the policy decisions, the investee is not classified as an associate.

(iii) Business combination

Business combinations are accounted for by applying the purchase method from the acquisition date, which is the date on which the Group obtains control of the acquire. The cost of business combination is aggregate of the fair values, at the date of exchange, of assets given, liabilities incurred or assumed, and equity instruments issued by the acquirer, in exchange for control of the acquire, and any costs directly attributable to the business combination.

When the cost of the business is in excess of the Group's interest in the net fair value of the identifiable asset, liabilities and contingent liabilities recognised, the excess recognised as goodwill. When the excess is negative, a bargain purchase gain is recognised immediately in profit and loss.

The non-controlling interest in the acquiree is measured at the proportionate share of the acquiree's identifiable net assets at the acquisition date.

(iv) Acquisition of non-controlling interests

The Group accounts all changes in its ownership interest in a subsidiary that do not result in a loss of control as equity transactions between the Group and its non-controlling interest holders. Any difference between the Group's share net assets before and after the change, and any consideration received or paid, is adjusted to or against Group reserves.

(v) Loss of control

Upon the loss of control of a subsidiary, the Group recognises the difference between proceeds from the disposal of the subsidiary and its carrying amounts as of the date of disposal. If the Group retains any interest in the former subsidiary, that investment is accounted for as a financial asset from the date the entity ceases to be a subsidiary, provided that it does not become an associate or a jointly controlled entity. The carrying amount of the investment at the date that the entity ceases to be a subsidiary is regarded as the cost on initial measurement of the financial asset.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

2. MATERIAL ACCOUNTING POLICIES (Continued)

(a) Basis of consolidation (Continued)

(vi) Non-controlling interests

Non-controlling interests at the end of the reporting period, being the equity in a subsidiary not attributable directly or indirectly to the equity holder of the Company, are presented in the consolidated statement of the financial position within equity, separately from equity attributable to the owners of the Company. Non-controlling interests in the results of the Group is presented in the consolidated statement of profit or loss and other comprehensive income as an allocation of the profit or loss and the comprehensive income for the financial year between non-controlling interests and owners of the Company.

Losses applicable to the non-controlling interests in a subsidiary are allocated to the non-controlling interests even if doing so causes the non-controlling interests to have deficit balance.

(vii) Transaction eliminated on consolidated

Intra-group balances and transactions, including income, expenses and dividends, are eliminated in full in preparing the consolidated financial statements.

Unrealised profits and losses arising from the transactions with equity-accounted associates and jointly controlled entities are eliminated against the investment to the extent that there is evidence of an impairment of the asset transferred.

(b) Goodwill

Goodwill is measured at cost less accumulated impairment losses, if any. The carrying value of goodwill is reviewed for impairment annually or more frequently if events or changes in circumstances indicate that the carrying amount may be impaired. The impairment value of goodwill is recognised immediately in profit or loss. An impairment loss recognised for goodwill is not reversed in a subsequent period.

Under the acquisition method, any excess of the sum of the fair value of the consideration transferred in the business combination, the amount of non-controlling interests recognised and the fair value of the Group's previously held equity interest in the acquiree (if any), over the net fair value of the acquiree's identifiable assets and liabilities at the date of acquisition is recorded as goodwill.

Where the latter amount exceeds the former, after reassessment, the excess represents a bargain purchase gain and is recognised in profit or loss immediately.

In respect of equity-accounted associates, the carrying amount of goodwill is included in the carrying amount of the investment and an impairment loss on such an investment is not allocated to any asset, including goodwill that forms part of the carrying amount of the equity-accounted associates.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

2. MATERIAL ACCOUNTING POLICIES (Continued)

(c) Functional and foreign currencies

(i) Functional and presentation currency

The individual financial statements of each entity in the Group and the Company are presented in the currency of the primary economic environment in which the entity operates, which is the functional currency.

The consolidated financial statements are presented in Ringgit Malaysia (“RM”), which is the Group’s and the Company’s functional and presentation currency and has been rounded to the nearest thousand, unless otherwise stated.

(ii) Foreign currency transactions and balances

Transactions in foreign currencies are converted into the respective functional currencies on initial recognition, using the exchange rates at the transaction dates. Monetary assets and liabilities at the end of the reporting period are translated at the exchange rates ruling as of that date. Non-monetary assets and liabilities are translated using exchange rates that existed when the values were determined. All exchange differences are recognised in profit or loss.

(iii) Foreign operations

Assets and liabilities of foreign operations (including any goodwill and fair value adjustments arising on acquisition) are translated to the Group’s presentation currency at the exchange rates at the end of the reporting period. Income, expenses and other comprehensive income of foreign operations are translated at exchange rates at the dates of the transactions. All exchange differences arising from translation are taken directly to other comprehensive income and accumulated in equity; attributed to the owners of the Company and non-controlling interests, as appropriate.

Goodwill and fair value adjustments arising from the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and are recorded in the functional currency of the foreign operations and translated at the closing rate at the end of the reporting period.

On the disposal of a foreign operation (i.e. a disposal of the Group’s entire interest in a foreign subsidiary, or a partial disposal involving loss of control over a subsidiary that includes a foreign operation, or a partial disposal of an interest in an associate and joint ventures that includes a foreign operation of which the retained interest becomes a financial asset), all of the exchange differences accumulated in equity in respect of that foreign operation attributable to the owners of the Company are reclassified to profit or loss as part of the gain or loss on disposal. The portion that related to non-controlling interests is derecognised but is not reclassified to profit or loss.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

2. MATERIAL ACCOUNTING POLICIES (Continued)

(c) Functional and foreign currencies (Continued)

(iii) Foreign operations (Continued)

In addition, in relation to a partial disposal of a subsidiary that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are reattributed to non-controlling interests and are not recognised in profit or loss. When the Group disposes of only part of its investment in an associate and joint venture that includes a foreign operation while retaining significant influence and joint control, the proportionate share of the accumulative exchange differences is reclassified to profit or loss.

In the consolidated financial statements, when settlement of an intragroup loan is neither planned nor likely to occur in the foreseeable future, the exchange differences arising from translating such monetary item are considered to form part of a net investment in the foreign operation and are recognised in other comprehensive income.

(d) Property, plant and equipment

All items of property, plant and equipment are initially recorded at cost. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group or the Company and the cost of the item can be measured reliably. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.

Subsequent to recognition, property, plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses.

All property, plant and equipment are depreciated by allocating the depreciable amount of a significant component or of an item over the remaining useful life. The depreciation methods used and the useful lives of the respective classes of property, plant and equipment are as follows:

| | <u>Method</u> | <u>Useful life (years)</u> |
|------------------------|---------------|----------------------------|
| Air conditioner | Straight line | 10 |
| Computer | Straight line | 2.5 |
| Furniture and fittings | Straight line | 10 |
| Office equipment | Straight line | 5 |
| Renovation | Straight line | 10 |
| Signboard | Straight line | 5 |

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual values, useful life and depreciation method are reviewed at each financial year end to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of property, plant and equipment.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

2. MATERIAL ACCOUNTING POLICIES (Continued)

(d) Property, plant and equipment (Continued)

An item of property, plant and equipment is derecognised upon disposal (i.e., at the date the recipient obtains control) or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the net carrying amount) is included in the statements of profit or loss when the asset is derecognised.

(e) Investment properties

Investment properties are initially measured at cost, including transaction costs. Subsequent to initial recognition, investment properties are measured at fair value which reflects market conditions at the reporting date. Fair value is arrived at using the comparison method considering recent market transactions for similar properties in the same location as well as the investment method that makes reference to estimated market rental values and equivalent yields. Valuations are performed by accredited independent valuers having an appropriate recognised professional qualification and recent experience in the location and category of the properties being valued. Gains or losses arising from changes in the fair values of investment properties are included in profit or loss in the year in which they arise, including the corresponding tax effect.

Subsequent expenditure is included in the carrying amount only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance costs are recognised in profit or loss during the financial period in which they are incurred.

A property interest under an operating lease is classified and accounted for as an investment property on a property-by-property basis when the Group holds it to earn rentals or for capital appreciation or both. Any such property interest under an operating lease classified as an investment property is carried at fair value.

Investment properties are derecognised when either they have been disposed of (i.e., at the date the recipient obtains control) or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal.

Transfers are made to or from investment property only when there is a change in use. For a transfer from investment property to owner-occupied property, the deemed cost for subsequent accounting is the fair value at the date of change in use.

The estimates useful lives for the current period and comparative periods are as follows:

| | <u>Method</u> | <u>Useful life (years)</u> |
|-------------------|---------------|----------------------------|
| Leasehold shoplot | Straight line | 92 |

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

2. MATERIAL ACCOUNTING POLICIES (Continued)

(f) Investments

Investment in unquoted shares is stated at cost less accumulated impairment losses, if any.

Other investments, including investments in subsidiary and associates company, which are held for long term, are stated at cost and are not written down unless, the directors are of the opinion that there is a permanent diminution in value in which case provision is made for the diminution in value of this investment.

(g) Intangible assets

Expenditure incurred on research activities and internally generated goodwill is recognised in profit or loss as and when it is incurred.

An internally generated intangible asset is recognised only if the item is identifiable, and it is probable that the expected future economic benefits will flow to the entity, and the cost can be measured reliably.

Other intangible assets with finite useful lives are stated at cost less accumulated amortisation and accumulated impairment losses, if any. Other intangible assets are amortised on a straight-line method over their estimated useful lives, as follows:

| | <u>Useful life</u> |
|-------------------|--------------------|
| Branding | 5 years |
| Computer database | 5 years |

(h) Receivables

Most sales are made on the basis of normal credit terms, and the receivables do not bear interest. Where credit is extended beyond normal credit terms, receivables are measured at amortised cost using the effective interest method. At the end of each reporting period, the carrying amounts of receivables are reviewed to determine whether there is any objective evidence that the amounts are not recoverable. If so, an impairment loss is recognised immediately in profit or loss.

(i) Net assets attributable to unitholders

The units are classified as financial liabilities as the Fund is required to distribute its distributable income. The units can be put back to the Fund at any time for cash based on the redemption price, which is equal to a proportionate share of the Fund's net asset value attributable to the unitholders. The units are carried at the redemption amount that is payable at balance sheet date if the holder exercises the right to put the unit back to the Fund.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

2. MATERIAL ACCOUNTING POLICIES (Continued)

(j) Cash and cash equivalents

Cash and cash equivalents consist of cash in hand and bank balances which have an insignificant risk of changes in fair value with original maturities of three months or less, and used by the Group and the Company in the management of their short-term commitments.

(k) Provisions

Provisions are recognised when there is a present obligation, legal or constructive, as a result of past event, when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount can be made.

A provision is measured at the present value of the expenditures expected to be required to settle the obligation using a discount rate that reflects the time value of money and the risk that the actual outcome might differ from the estimate made. the unwinding of the discount is recognised as an interest expense.

(l) Payables

Payables are stated at cost, which is the fair value of the consideration to be paid in the future for goods and services received. Borrowings are interest-bearing and are recorded at the amount of proceeds received, net of transaction costs.

(m) Investment in subsidiaries

As required by the Companies Act 2016, the Company prepares separate financial statements in addition to the consolidated financial statements. In the separate financial statements of the Company, investment in subsidiaries are stated at cost less impairment losses, if any.

(n) Contributed share capital

Ordinary shares are recorded at the proceeds received, net of directly attributable incremental transaction costs. Ordinary shares are classified as equity.

Dividends to equity holders are recognised in the statements of changes in equity in the financial year in which they are paid or declared. Dividends on ordinary shares are recognised as liabilities when declared.

Redeemable preference shares issued are classified as equity as the preference shares bear no predetermined dividend rate and are redeemable at the discretion of the Board of Directors. The dividend on these preference shares are recognised in the statements of changes in equity in the financial year in which they are paid or declared.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

2. MATERIAL ACCOUNTING POLICIES (Continued)

(o) Related parties

A party is related to an entity if:

- (i) Directly, or indirectly through one or more intermediaries, the party:
 - (a) Controls, is controlled by, or is under common control with, the entity (this includes parents, subsidiaries and fellow subsidiaries);
 - (b) Has an interest in the entity that gives it significant influence over the entity; or
 - (c) Has joint control over the entity;
- (ii) the party is an associate of the entity;
- (iii) the party is a joint venture in which the entity is a venturer;
- (iv) the party is a member of the key management personnel of the entity or its parent;
- (v) the party is a close member of the family of any individual referred to in (i) or (iv);
- (vi) the party is an entity that is controlled, jointly controlled or significantly influenced by, or for which significant voting power in such entity resides with, directly or indirectly, any individual referred to in (iv) or (v); or
- (vii) the party is a post-employment benefit plan for the benefit of employees of the entity, or of any entity that is a related party of the entity.

Close members of the family of an individual are those family members who may be expected to influence, or be influenced by, that individual in their dealings with the entity.

(p) Short term employee benefits

Short-term employee benefit obligations in respect of salaries, annual bonuses, paid annual leave and sick leave are measured on an undiscounted basis and are expensed as the related service is provided.

(q) Revenue and other income

(i) Revenue

Revenue is measured based on the consideration specified in a contract with a customer in exchange for transferring goods or services to a customer, excluding amounts collected on behalf of third parties. The Group or the Company recognises revenue when (or as) it transfers control over a product or service to customer. An asset is transferred when (or as) the customer obtains control of the asset.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

2. MATERIAL ACCOUNTING POLICIES (Continued)

(q) Revenue and other income (Continued)

(i) Revenue (Continued)

The Group and the Company transfers control of a good or service at a point in time unless one of the following overtime criteria is met:

- (a) The customer simultaneously receives and consumes the benefits provided as the Group and the Company performs;
- (b) The Group's and the Company's performance create or enhance an asset that the customer controls as the asset is created or enhanced; or
- (c) The Group's and the Company's performances do not create an asset with an alternative use and the Group and the Company have an enforceable right to payment for performance completed to date.

(ii) Rendering of services

Revenue from services is recognised in the reporting period in which the services are rendered, which simultaneously received and consumes the benefits provided by the Group and the Company, and the Group and the Company has a present right to payment for the services.

(iii) Management fees

Management fees is recognised in the profit and loss as it accrues.

(iv) Rental income

Rental income is recognised on a straight-line basis over the lease terms. The aggregate costs of incentives provided to lessees are recognised as a reduction of rental income over the lease term on a straight-line basis.

(v) Interest income

Interest income is recognised on an accrual basis using the effective interest method.

(r) Income taxes

Income tax expense comprises current and deferred tax. Current tax and deferred tax are recognised in profit or loss except to the extent that it relates to a business combination or items recognised directly in equity or other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted by the end of the reporting period, and any adjustment to tax payable in respect of previous financial years.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

2. MATERIAL ACCOUNTING POLICIES (Continued)

(r) Income taxes (Continued)

Deferred tax is recognised using the liability method, providing for temporary differences between the carrying amounts of assets and liabilities in the consolidated statement of financial position and their tax bases. Deferred tax is not recognised for the following temporary differences: arising from the initial recognition of goodwill, the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss. Deferred tax is measured at the tax rates that are expected to be applied to the temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax assets and liabilities on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised. Deferred tax assets are reviewed at the end of each reporting period and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

(s) Financial instruments

Unless specifically disclosed below, the Group and the Company generally applied the following accounting policies retrospectively.

(i) Initial recognition and measurement

Financial assets or financial liabilities are recognised in the statements of financial position when, and only when, the Group and the Company becomes a party to the contractual provisions of the instrument.

A financial assets (unless it is a trade receivable without significant financing component) or a financial liabilities is initially measured at fair value plus or minus, for an item not at fair value through profit or loss, transaction costs that are directly attributable to its acquisition or issuance. A trade receivable without a significant financing component is initially measured at the transaction price.

An embedded derivative is recognised separately from the host contract where the host contract is not a financial asset, and accounted for separately if, and only if, the derivative is not closely related to the economic characteristics and risks of the host contract and the host contract is not measured at fair value through profit or loss. The host contract, in the event an embedded derivative is recognised separately, is accounted for in accordance with policy applicable to the nature of the host contract.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

2. MATERIAL ACCOUNTING POLICIES (Continued)

(s) Financial instruments (Continued)

(i) Initial recognition and measurement (Continued)

The Group and the Company categorise financial instruments as follows:

Financial assets

Categories of financial assets are determined on initial recognition and are not reclassified subsequent to their initial recognition unless the Group and the Company changes its business model for managing financial assets in which case all affected financial assets are reclassified on the first day of the first reporting period following the change of the business model.

(ii) Financial instrument categories and subsequent measurement

Financial assets

Amortised cost

Amortised cost category comprises financial assets that are held within a business model whose objective is to hold assets to collect contractual cash flows and its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The financial assets are not designated as fair value through profit or loss. Subsequent to initial recognition, these financial assets are measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss.

Any gain or loss on derecognition is recognised in profit or loss.

Interest income is recognised by applying effective interest rate to the gross carrying amount except for credit impaired financial assets where the effective interest rate is applied to the amortised cost.

The Group and the Company categorise financial instruments as follows:

Financial liabilities

The category of financial liabilities at initial recognition is as follows:

Amortised cost

Other financial liabilities not categorised as fair value through profit or loss is subsequently measured at amortised cost using the effective interest method.

Foreign exchange gains and losses are recognised in the profit or loss. Any gains or losses on derecognition are also recognised in the profit or loss.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

2. MATERIAL ACCOUNTING POLICIES (Continued)

(s) Financial instruments (Continued)

(iii) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount presented in the statements of financial position when, and only when, the Group and the Company currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and liability simultaneously.

(iv) Derecognition

A financial asset or part of it is derecognised when, and only when the contractual rights to the cash flows from the financial asset expire or control of the asset is not retained or substantially all of the risk and rewards of ownership of the financial assets are transferred to another party. On derecognition of a financial asset, the difference between the carrying amount and the sum of the consideration received (including any new asset obtained less any new liability assumed) and any cumulative gain or loss that had been recognised in equity is recognised in profit or loss.

A financial liability or a part of it is derecognised when, and only when, the obligation specified in the contract is discharged or cancelled or expires. On derecognition of a financial liability, the difference between the carrying amount of the financial liability extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

(t) Impairment

(i) Financial assets

At each reporting date, the Group and the Company recognise a loss allowance for expected credit losses on a financial asset measured at amortised cost. The loss allowance is measured at an amount equal to the lifetime expected credit losses if the credit risk on the financial asset has increased significantly since initial recognition. If the credit risk has not increased significantly since initial recognition, the loss allowance is measured at an amount equal to 12-month expected credit losses. Any adjustment to the loss allowance is recognised in profit or loss as an impairment gain or loss.

Irrespective of whether there is any significant increase in credit risk since initial recognition, the loss allowance for trade receivables is always measured at an amount equal to lifetime expected credit losses using the simplified approach in accordance with MFRS 9 *Financial Instruments*. Such lifetime expected credit losses are calculated using a provision matrix based on historical credit loss experience and adjusted for reasonable and supportable forward-looking information that is available without undue cost or effort.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

2. MATERIAL ACCOUNTING POLICIES (Continued)

(t) Impairment (Continued)

(i) Financial assets (Continued)

The expected credit losses for a credit-impaired financial asset are measured as the difference between the asset's gross carrying amount and the present value of estimated future cash flows discounted at the asset's original effective interest rate. The gross carrying amount of a credit-impaired financial asset is directly written off when there is no reasonable expectation of recovery.

(ii) Non-financial assets

The carrying amounts of the other assets (except for inventories and deferred tax asset) are reviewed at each reporting period to determine whether there is any indication of impairment.

If any such indication exist, and then the asset's recoverable amount is estimated. For the purpose of impairment testing, assets are grouped together into smallest group of assets that generates cash flows from continuing use that are largely independent of the cash inflows of other assets or groups of assets. (the "cash-generating unit").

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Impairment losses are recognised in profit or loss.

In respect of non-financial assets, impairment losses recognised in prior periods are assessed at each reporting period for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount since the last impairment loss was recognised. An impairment loss is reversed only to the extent that the asset's carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss has been recognised. Reversals of impairment losses are credited to profit or loss in the year in which the reversals are recognised.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

3. CHANGE IN ACCOUNTING POLICIES

Adoption of amendments/improvements to MFRSs

The following are accounting standards, interpretation and amendments of the MFRSs that have been issued by the Malaysian Accounting Standards Board (“MASB”) but have not been adopted by the Group and the Company:

Standards issued but not yet effective

The following pronouncements that have been issued by the MASB will become effective in future financial reporting periods and have not been adopted by the Group and the Company in these financial statements.

MFRSs, interpretations and amendments effective for annual periods beginning on or after 1 January 2025

| | |
|------------------------|---|
| Amendments to MFRS 121 | <i>The Effects of Changes in Foreign Exchange Rates - Lack of Exchangeability</i> |
|------------------------|---|

Effective for annual periods beginning on or after 1 January 2026

| | |
|---------------------------------|---|
| Amendments to MFRS 9 and MFRS 7 | <i>Amendments to the Classification and Measurement of Financial Statements</i> |
|---------------------------------|---|

Effective for annual periods beginning on or after 1 January 2027

| | |
|-----------------------|--|
| Amendments to MFRS 18 | <i>Presentation and Disclosure in Financial Statements</i> |
|-----------------------|--|

Deferred to a date to be determined by the MASB:

| | |
|-------------------------------|---|
| Amendments to MFRS 10 and 128 | <i>Consolidated Financial Statements and Investments in Associates and Joint Ventures – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i> |
|-------------------------------|---|

The Group and the Company plan to apply the above mentioned accounting standards, interpretations and amendments in the respective financial year when the above accounting standards, interpretations and amendments become effective, if applicable.

The initial application of the accounting standards, interpretations and amendments are not expected to have any material financial impacts to the current period and prior period financial statements of the Group and the Company upon their first adoption.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

4. MATERIAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

(a) Intangible assets

The Group and the Company has intangible assets (other than goodwill) and the annual amortisation of intangible assets is charged to the statements of comprehensive income. The Group and the Company reviews the residual value and useful life of intangible assets at each reporting date in accordance with the accounting policy as disclosed in Note 2 (g). Changes in the residual value arising from the impairment assessment and the review of useful life could have significant impact on the results of the Group and of the Company.

(b) Income taxes

There are certain transactions and computations for which the ultimate tax determination may be different from the initial estimate. The Group and the Company recognises tax liabilities based on its understanding of the prevailing tax laws and estimates of whether such taxes will be due in the ordinary course of business. Where the final outcome of these matters is different from the amounts that were initially recognised, such difference will impact the income tax and deferred tax provisions in the period in which such determination is made.

(c) Impairment of non-financial assets

When the recoverable amount of an asset is determined based on the estimate of the value-in-use of the cash generating unit to which the asset is allocated, the management is required to make an estimate of the expected future cash flows from the cash-generating unit and also to apply a suitable discount rate in order to determine the present value of those cash flows.

(d) Impairment of intangible assets

This requires management to estimate the expected future cash flows, to apply a suitable discount rate to determine the present value of those cash flows. The impairment assessment could be materially affected by the changes in the assumptions and estimates used in the cash flows projection.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

4. MATERIAL ACCOUNTING ESTIMATES AND JUDGEMENTS (Continued)

Key sources of estimation uncertainty (Continued)

(e) Impairment of financial assets

The Group and the Company assess at each reporting date whether there is any objective evidence that a loan or receivable is impaired. To determine whether there is objective evidence of impairment, the Group and the Company consider factors such as the probability of insolvency or significant financial difficulties of the debtor or significant delay in payments.

Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience for assets with similar credit risk characteristics. The carrying amounts of the Group and the Company's loan and receivables at the reporting date are disclosed in note to the financial statements.

In adoption of MFRS 9, the Group and the Company assess on a forward-looking basis the expected credit loss associated with their debt instruments carried at amortised cost. The impairment methodology applied as disclosed in Note 2 (t) depends on whether there has been a significant increase in credit risk.

(f) Carrying value of investment in subsidiaries

Investment in subsidiaries is reviewed for impairment annually in accordance with its accounting policy whenever events or changes in circumstances indicate that the carrying values may not be recoverable.

Significant judgement is required in the estimation of the present value of future cash flows generated by the subsidiaries, which involves uncertainties and are significantly affected by assumptions and judgements made regarding estimates of future cash flows and discount rates. Changes in assumptions could significantly affect the carrying values of investment in subsidiaries.

(g) Impairment of investment in an associate

The Group and the Company assess at each reporting date whether the carrying amount of its investment in an associate is impaired. This involves measuring the recoverable amounts which includes fair value less costs to sell and valuation techniques. Valuation techniques include the use of discounted cash flows analysis, considering the current market value indicators and recent arms-length market transactions. These estimates provide reasonable approximations to the computation of recoverable amounts. In performing discounted cash flows analysis, discount rate and growth rates used reflect, amongst others, the maturity of the business development cycle as well as the industry growth potential. The growth rates used to forecast the projected cash flows for the following year approximate the performances of the respective investments based on the latest available management accounts.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

5. PROPERTY, PLANT AND EQUIPMENT

| Group | Air conditioner RM | Computer RM | Furniture and fittings RM | Office equipment RM | Renovation RM | Signboard RM | Total RM |
|---------------------------------|--------------------------|----------------|---------------------------------|---------------------------|------------------|-----------------|-------------|
| Cost | | | | | | | |
| At 1 July 2023 | 13,440 | 42,290 | 24,115 | 28,638 | 26,472 | - | 134,955 |
| At 30 June 2024 | 13,440 | 42,290 | 24,115 | 28,638 | 26,472 | - | 134,955 |
| At 1 July 2024 | 13,440 | 42,290 | 24,115 | 28,638 | 26,472 | - | 134,955 |
| Addition | - | - | - | - | - | 1,650 | 1,650 |
| At 30 June 2025 | 13,440 | 42,290 | 24,115 | 28,638 | 26,472 | 1,650 | 136,605 |
| Accumulated depreciation | | | | | | | |
| At 1 July 2023 | 13,440 | 42,290 | 24,115 | 28,638 | 26,472 | - | 134,955 |
| At 30 June 2024 | 13,440 | 42,290 | 24,115 | 28,638 | 26,472 | - | 134,955 |
| At 1 July 2024 | 13,440 | 42,290 | 24,115 | 28,638 | 26,472 | - | 134,955 |
| Addition | - | - | - | - | - | 413 | 413 |
| At 30 June 2025 | 13,440 | 42,290 | 24,115 | 28,638 | 26,472 | 413 | 135,368 |
| Net book value | | | | | | | |
| At 30 June 2024 | - | - | - | - | - | - | - |
| At 30 June 2025 | - | - | - | - | - | 1,237 | 1,237 |

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

6. INVESTMENT PROPERTIES

| Group | Building RM | Total RM |
|---------------------------------|----------------|-------------|
| <i>Cost</i> | | |
| At 1 July 2023 | 620,000 | 620,000 |
| At 30 June 2024 | 620,000 | 620,000 |
| At 1 July 2024 | 620,000 | 620,000 |
| At 30 June 2025 | 620,000 | 620,000 |
| <i>Accumulated depreciation</i> | | |
| At 1 July 2023 | 4,493 | 4,493 |
| Addition | 6,739 | 6,739 |
| At 30 June 2024 | 11,232 | 11,232 |
| At 1 July 2024 | 11,232 | 11,232 |
| Addition | 6,739 | 6,739 |
| At 30 June 2025 | 17,971 | 17,971 |
| <i>Net book value</i> | | |
| At 30 June 2024 | 608,768 | 608,768 |
| At 30 June 2025 | 602,029 | 602,029 |

The investment properties of the Company are a property whose fair value cannot be measured reliably without undue cost or effort due to lack of reliable evidence about comparable market transactions.

7. INTANGIBLE ASSETS

| Group | Branding RM | Computer database RM | Total RM |
|-----------------|----------------|----------------------------|-------------|
| <i>Cost</i> | | | |
| At 1 July 2023 | 90,000 | 27,144 | 117,144 |
| At 30 June 2024 | 90,000 | 27,144 | 117,144 |
| At 1 July 2024 | 90,000 | 27,144 | 117,144 |
| At 30 June 2025 | 90,000 | 27,144 | 117,144 |

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

7. INTANGIBLE ASSETS (Continued)

| Group | Branding RM | Computer database RM | Total RM |
|---------------------------------|----------------|----------------------------|-------------|
| <i>Accumulated amortisation</i> | | | |
| At 1 July 2023 | 40,000 | 27,100 | 67,100 |
| Addition | 10,000 | 44 | 10,044 |
| At 30 June 2024 | 50,000 | 27,144 | 77,144 |
| At 1 July 2024 | 50,000 | 27,144 | 77,144 |
| Addition | 10,000 | - | 10,000 |
| At 30 June 2025 | 60,000 | 27,144 | 87,144 |
| <i>Net book value</i> | | | |
| At 30 June 2024 | 40,000 | - | 40,000 |
| At 30 June 2025 | 30,000 | - | 30,000 |

8. INVESTMENT IN SUBSIDIARIES

| | Company | |
|--|------------|------------|
| | 2025 RM | 2024 RM |
| Unquoted shares in - at cost | | |
| At beginning and end of the financial year | 23,808,413 | 23,808,413 |

Details of the direct subsidiary are as follows:

| Name of direct subsidiary | Principal place of business | Effective equity interest | | Principal activities |
|--|-----------------------------------|---------------------------------|------|--|
| | | 2025 | 2024 | |
| Arris Consulting Sdn. Bhd. (200301002009 (604429 - U)) | Malaysia | 100% | 100% | Principally engaged in in providing consultation services. |

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

8. INVESTMENT IN SUBSIDIARIES (Continued)

Details of the indirect subsidiaries are as follows:

| Name of indirect subsidiaries | Principal place of business | Effective equity interest | | Principal activities |
|--|-----------------------------|---------------------------|------|--|
| | | 2025 | 2024 | |
| Arris Venture Sdn. Bhd. (200301006856 (609276 - D)) | Malaysia | 70% | 70% | Investment holding company, to invest in private equity investments. |
| Arris Venture Management Sdn. Bhd. (200301008821 (611241 - A)) | Malaysia | 70% | 70% | Corporate finance, financial management and corporate restructuring. |
| Arris MSC Sdn. Bhd. (200501034147 (716288 - K)) | Malaysia | 100% | 100% | Business of information technology. |
| Arris BPO Sdn. Bhd. (201801013443 (1275459 - T)) | Malaysia | 100% | 100% | Business in corporate advisory services. |
| Arris Risk Planning Sdn. Bhd. (201701000827 (1214977 - A)) | Malaysia | 60% | 60% | Business in financial advisory and insurance consultancy. |
| ACTP Sdn. Bhd. (202001008972 (1365292 - X)) | Malaysia | 100% | 100% | Business in professional consultancy, advisory and counsel. |
| Arris Project Advisory Sdn. Bhd. (200401023045 (661551 - W)) | Malaysia | 100% | 100% | Business in corporate finance, financial management and corporate restructuring. |
| Arris Serveplus (Australia) Pty Ltd (639 199 830) * | Australia | 100% | 100% | Business in Business Process Outsourcing. |
| Rakyat IT Link Malaysia Sdn. Bhd. (201901028277 (1337606 - X)) | Malaysia | 100% | 100% | Business in utilise information technology (IT) and blockchain technology application. |

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

8. INVESTMENT IN SUBSIDIARIES (Continued)

Details of the indirect subsidiaries are as follows:

| Name of indirect subsidiaries | Principal place of business | Effective equity interest | | Principal activities |
|---|-----------------------------|---------------------------|------|---|
| | | 2025 | 2024 | |
| Grow Fintech Sdn. Bhd. (201801015436 (1277452 - M)) | Malaysia | 100% | 100% | Business in research, development and marketing of customize software and hardware. |

The subsidiaries are audited by Messrs. A. D. Chun & Co. (AF: 0099).

* This subsidiary is a proprietary company and not required to audit.

9. INVESTMENT IN ASSOCIATES

| | Group | |
|--|------------|------------|
| | 2025 RM | 2024 RM |
| Unquoted shares in - at cost | | |
| At beginning and end of the financial year | <u>5</u> | <u>5</u> |

Details of the associates are as follows:

| Name of associates | Principal place of business | Effective equity interest | | Principal activities |
|---|-----------------------------|---------------------------|------|----------------------|
| | | 2025 | 2024 | |
| Axuda Berhad (201901041240 (1350570 - K)) | Malaysia | 5% | 5% | Investment holding. |

The associates are audited by Messrs. A. D. Chun & Co. (AF: 0099).

The Group has not recognised losses relating to associate where its share of losses exceeds the Group's interest in this associate. The Group has cumulative share of unrecognised losses at the reporting date and has no obligation in respect of these losses.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

10. INVESTMENT IN QUOTED SHARES

| | Group | |
|------------------------------------|----------------|------------|
| | 2025 RM | 2024 RM |
| Quoted shares - fair value | | |
| At beginning of the financial year | - | - |
| Addition | 311,919 | - |
| | <u>311,919</u> | <u>-</u> |
| At end of the financial year | <u>311,919</u> | <u>-</u> |

The fair value of quoted equity investments are measured based on the year-end quoted prices in active markets.

11. INVESTMENT IN UNQUOTED SHARES

| | Group | |
|--|--------------|--------------|
| | 2025 RM | 2024 RM |
| Unquoted shares - at cost | | |
| At beginning and end of the financial year | 9,677 | 9,677 |
| | <u>9,677</u> | <u>9,677</u> |

These investment are not deemed to be associates or subsidiary companies because the investment were acquired with the objective of achieving capital appreciation through the subsequent disposal of the investment.

12. GOODWILL ON CONSOLIDATION

| | Group | |
|--|-------------------|-------------------|
| | 2025 RM | 2024 RM |
| At cost: | | |
| At beginning and end of the financial year | 22,933,632 | 22,933,632 |
| | <u>22,933,632</u> | <u>22,933,632</u> |

(a) The carrying amount of goodwill allocated to the cash-generating unit ("CGU") is as follows:

| | Group | |
|-----------------------|-------------------|-------------------|
| | 2025 RM | 2024 RM |
| Professional services | 22,933,632 | 22,933,632 |
| | <u>22,933,632</u> | <u>22,933,632</u> |

(b) The Group has assessed the recoverable amount of goodwill allocated and determined that no impairment is required. The recoverable amount of the CGU is determined using the value in use approach and this is derived from the present value of the future cash flows from the operating segments computed based on the projections of financial budgets approved by directors covering a period of five years.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

12. GOODWILL ON CONSOLIDATION (Continued)

(c) The key assumptions used in the determination of the recoverable amount are as follows:

a. Discount rate

The discount rate used to determine using a pre-tax discount rate of 3.90% (2024: 3.90%).

b. Growth rate

The average growth rate used of 5% (2024: 5%) over five-year projection period and it is based on average growth levels experienced over the past ten years.

The values assigned to the above key assumptions represent directors' assessment of future trends in the industry and are based on both external sources and internal source of information.

(d) With regard to the assessment of value in use of the trading unit, the directors believe that no reasonably possible change in any of the above key assumptions would cause the carrying amount of the CGU to materially exceed its recoverable amount.

13. UNSECURED LOANS

| | Group | |
|--|----------------|----------------|
| | 2025 | 2024 |
| | RM | RM |
| At amortised cost: | | |
| At beginning and end of the financial year | <u>926,000</u> | <u>926,000</u> |
| The unsecured loans were given to the investee companies. The loans are unsecured, interest-free and have no fixed terms of repayment. | | |

14. DEFERRED TAX ASSETS

The components and movements of deferred tax assets during the financial year prior to offsetting are as follows:

| Group | At 1.7.2023 RM | Recognised in Profit or Loss (Note 26) RM | At 30.6.2024/ 1.7.2024 RM | Recognised in Profit or Loss (Note 26) RM | At 30.6.2025 RM |
|---------------------------------|-------------------------------|--|--|--|--------------------------------|
| <i>Deferred tax assets</i> | | | | | |
| Unabsorbed business losses | (6,054) | (5,952) | (12,006) | (1,561) | (13,567) |
| <i>Deferred tax liabilities</i> | | | | | |
| Equipment | - | - | - | 59 | 59 |
| | <u>(6,054)</u> | <u>(5,952)</u> | <u>(12,006)</u> | <u>(1,502)</u> | <u>(13,508)</u> |

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

15. TRADE AND OTHER RECEIVABLES

| | Group | | Company | |
|---|------------|------------|------------|------------|
| | 2025 RM | 2024 RM | 2025 RM | 2024 RM |
| Trade receivables* | 737,703 | 770,673 | - | - |
| Amount due from subsidiaries - Trade** | - | - | 92,899 | 25,000 |
| Advances to related companies - Trade*** | 632,934 | 661,827 | - | - |
| Less: Impairment of trade receivables**** | (65,222) | (1,749) | - | - |
| Total trade receivables | 1,305,415 | 1,430,751 | 92,899 | 25,000 |
| Other receivables | 61,108 | 51,183 | - | - |
| Total trade and other receivables | 1,366,523 | 1,481,934 | 92,899 | 25,000 |

* The Group's and the Company's normal trade credit term ranges from 30 to 60 days. Other credit terms are assessed and approved on a case-by-case basis.

** Amount due from subsidiaries are interest-free and without any fixed terms of repayment.

*** The advances to related companies are repayable on demand in cash, unsecured and interest-free.

**** The movements of the impairment of trade receivables are as follows:

| | Group | |
|---|------------|------------|
| | 2024 RM | 2023 RM |
| At beginning of the financial year | 1,749 | 1,749 |
| Addition during the financial year: | | |
| - Impairment of trade receivables | 65,190 | - |
| - Bad debt recovered | (1,717) | - |
| - Impairment of trade receivables recognised in profit and loss | 63,473 | - |
| At end of the financial year | 65,222 | 1,749 |

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

16. CASH AND CASH EQUIVALENTS

The Group and the Company's cash management policy are to use cash in hand and bank balances to manage cash flows to ensure sufficient liquidity to meet the Group and the Company's obligations. The components of cash and cash equivalents consist of:

| | Group | | Company | |
|--------------------------------------|------------------|------------------|---------------|---------------|
| | 2025 | 2024 | 2025 | 2024 |
| | RM | RM | RM | RM |
| Cash in hand | 17,759 | 50,604 | - | - |
| Cash at bank | 876,561 | 813,112 | 53,282 | 50,517 |
| Fixed deposits with licensed banks * | 290,959 | - | - | - |
| Short-term deposits ** | 1,012,349 | 777,709 | 44,142 | 44,120 |
| Cash and cash equivalents | <u>2,197,628</u> | <u>1,641,425</u> | <u>97,424</u> | <u>94,637</u> |

Cash and bank balances denominated in currencies other than the functional currency comprise RM235,146 (2024: RM273,081) of cash and cash equivalents denominated in USD and RM502,445 (2024: RM185,120) of cash and cash equivalents denominated in AUD.

* The fixed deposit with licensed banks is held on lien for banking facilities extended to the Group. The effective interest rate of the fixed deposit ranging from 3.20% to 4.50% (2023: Nil) per annum and the maturity period is 366 days.

** The short-term investments represent investments in highly liquid investments which are readily convertible to known amounts of cash and are subject to an insignificant risk of change in value.

The short-term investments are recognised initially at its fair value and subsequently measured at fair value through profit or loss. The fair value changes during the financial year are recognised in profit or loss.

17. CONTRIBUTED SHARE CAPITAL

| | Group/Company | | | |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|
| | 2025 | 2025 | 2024 | 2024 |
| | No. of | Monetary | No. of | Monetary |
| | shares | value | shares | value |
| | | RM | | RM |
| Issued and fully paid: | | | | |
| Ordinary shares | | | | |
| At beginning of the financial year | 76,173,591 | 24,440,658 | 76,173,591 | 24,440,658 |
| Capital reduction | (16,935) | (5,451) | - | - |
| At end of the financial year | <u>76,156,656</u> | <u>24,435,207</u> | <u>76,173,591</u> | <u>24,440,658</u> |

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

17. CONTRIBUTED SHARE CAPITAL (Continued)

Ordinary shares of the Company have no par value. The holder of ordinary shares is entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions.

On 29 April 2025, the Company had undertaken a Selective Capital Repayment (“SCR”) exercise pursuant to Section 117 of the Companies Act 2016. The Notice of Confirming Reduction of Share Capital was issued by the Companies Commission of Malaysia pursuant to Section 119(4) of the Companies Act 2016.

Pursuant to the SCR, entitled shareholders will receive a cash payment of RM0.32 for each ordinary share held, amounting to a total repayment of RM5,434. As a result of the capital repayment, the Company’s share capital will be reduced from RM24,440,658, comprising 76,173,591 ordinary shares, to RM24,435,207, comprising 76,156,656 ordinary shares. This reduction reflects the cancellation of 16,935 shares held by shareholders who are entitled under the SCR. The said reduction in share capital will be effected through the cash repayment of RM5,434.

18. RETAINED PROFITS

The retained profits of the Company are available for distributions by way cash dividend or dividends in specie. Under the single-tier system of taxation, dividends payable to shareholders are deemed net of income taxes. There is no potential income tax consequence that would result from the payment of dividends to shareholders.

19. NON-CONTROLLING INTERESTS

This consists of the non-controlling interest shareholders’ proportion of share capital and reserves of a subsidiary, net of their share of subsidiary’s goodwill on consolidation and amortisation of goodwill charged to the non-controlling interest shareholders.

20. AMOUNT ATTRIBUTABLE TO UNITHOLDERS

Movements in the number of units and net assets attributable to unitholders during the financial year were as follows:

| | Group | |
|--|---------|---------|
| | 2025 | 2024 |
| | RM | RM |
| At beginning and end of the financial year | 588,000 | 588,000 |

Each unit represents a right to an individual share in the Fund and does not extend to a right to the underlying assets of the Fund. There are no separate classes of units and each unit has the same rights attaching to it as all other units of the Fund.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

21. TRADE AND OTHER PAYABLES

| | Group | | Company | |
|---|----------------|----------------|---------------|---------------|
| | 2025 RM | 2024 RM | 2025 RM | 2024 RM |
| Trade payables* | 55,310 | 69,651 | - | - |
| Other payables | 27,179 | 63,720 | 9,084 | 13,044 |
| Amount due to related company - Non-trade** | 19,504 | 4,099 | - | - |
| Deposits from tenants | 5,600 | 5,400 | - | - |
| Accruals | 71,796 | 80,501 | 3,000 | 8,000 |
| Total trade and other payables | <u>179,389</u> | <u>223,371</u> | <u>12,084</u> | <u>21,044</u> |

* Trade payables are non-interest bearing and the normal trade credit term granted to the Group and the Company ranges from 30 to 60 days (2024: 30 to 60 days).

** The amount due to related company is repayable upon demand in cash, unsecured and interest-free.

22. AMOUNT DUE TO SUBSIDIARIES

Amount due to subsidiaries were non-trade in nature, unsecured, interest-free, repayable upon demand and were to be settled in cash.

23. AMOUNT DUE TO DIRECTORS

The amount due to Directors is unsecured, interest-free and has no fixed terms of repayment.

24. REVENUE

| | Group | | Company | |
|-------------------------|------------------|----------------|----------------|----------------|
| | 2025 RM | 2024 RM | 2025 RM | 2024 RM |
| Revenue from | | | | |
| - Management fees | - | - | 135,000 | 136,500 |
| - Consulting services | 599,203 | 311,921 | - | - |
| - Commission received | 900 | 3,763 | - | - |
| - Professional services | 492,447 | 602,519 | - | - |
| | <u>1,092,550</u> | <u>918,203</u> | <u>135,000</u> | <u>136,500</u> |

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

24. REVENUE (Continued)

| | Group | | Company | |
|---------------------------------------|------------------|----------------|----------------|----------------|
| | 2025 | 2024 | 2025 | 2024 |
| | RM | RM | RM | RM |
| Timing of revenue recognition: | | | | |
| - Point in time | <u>1,092,550</u> | <u>918,203</u> | <u>135,000</u> | <u>136,500</u> |

25. PROFIT BEFORE TAXATION

Profit before taxation has been arrived at:

| | Group | | Company | |
|---|----------------|-----------------|-----------------|----------------|
| | 2025 | 2024 | 2025 | 2024 |
| | RM | RM | RM | RM |
| After charging: | | | | |
| Auditor's remuneration | | | | |
| - audit fees | 11,900 | 11,900 | 3,000 | 3,000 |
| - under provision in prior financial year | 2,800 | 1,700 | 3,000 | 1,500 |
| Amortisation of intangible assets | 10,000 | 10,044 | - | - |
| Depreciation of investment properties | 6,739 | 6,739 | - | - |
| Depreciation of property, plant and equipment | 413 | - | - | - |
| Expenses for employee benefits* | 105,000 | 70,000 | - | - |
| Impairment of trade receivables | 65,190 | - | - | - |
| Realised loss on foreign exchange | 51,315 | 28,901 | - | - |
| Unrealised loss on foreign exchange | <u>-</u> | <u>213</u> | <u>-</u> | <u>-</u> |
| And crediting: | | | | |
| Bad debt recovered | (1,717) | - | - | - |
| Interest income | (14,612) | (10,174) | (22) | (18) |
| Realised gain on foreign exchange | - | (346) | (1,196) | (346) |
| Rental income | (26,800) | (25,600) | - | - |
| Unrealised gain on foreign exchange | <u>(5,056)</u> | <u>(37,057)</u> | <u>(11,575)</u> | <u>(2,997)</u> |

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

25. PROFIT BEFORE TAXATION (Continued)

Profit before taxation has been arrived at:

| | Group | | Company | |
|--|----------------|---------------|----------|----------|
| | 2025 | 2024 | 2025 | 2024 |
| | RM | RM | RM | RM |
| * The employee benefits expenses of the Company comprise: | | | | |
| Short-term benefits of salaries and wages | <u>55,000</u> | <u>45,000</u> | <u>-</u> | <u>-</u> |
| Included in employee benefits expenses are: | | | | |
| - Directors' fees | <u>50,000</u> | <u>25,000</u> | <u>-</u> | <u>-</u> |
| Total employee benefits expenses | <u>105,000</u> | <u>70,000</u> | <u>-</u> | <u>-</u> |

The numbers of employees of the Group and the Company including directors as at the end of the financial year are 5 (2024: 5).

26. INCOME TAX EXPENSE

| | Group | | Company | |
|--|----------------|----------------|---------------|---------------|
| | 2025 | 2024 | 2025 | 2024 |
| | RM | RM | RM | RM |
| Current income tax expense: | | | | |
| - Taxes payable in Malaysia | 182,608 | 189,555 | 10,912 | 19,360 |
| - Under/(Over) provision of taxation in prior financial year | 492 | (6,649) | 82 | (6,005) |
| Deferred tax benefit (Note 14) | <u>(1,502)</u> | <u>(5,952)</u> | <u>-</u> | <u>-</u> |
| Total tax expense for the financial year | <u>181,598</u> | <u>176,954</u> | <u>10,994</u> | <u>13,355</u> |

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

26. INCOME TAX EXPENSE (Continued)

| | Group | | Company | |
|--|----------------|----------------|---------------|---------------|
| | 2025 RM | 2024 RM | 2025 RM | 2024 RM |
| Reconciliation of tax expense: | | | | |
| Profit before taxation | <u>708,167</u> | <u>751,464</u> | <u>57,654</u> | <u>81,185</u> |
| Tax at the statutory income tax rate | 169,960 | 180,351 | 13,837 | 19,484 |
| Under/(Over) provision of taxation in prior financial year | 492 | (6,649) | 82 | (6,005) |
| Tax effects of expenses disallowed for tax purpose: | | | | |
| - Other expenses disallowed for tax purpose | 15,705 | 23,293 | 145 | 591 |
| - Other income disallowed for tax purposes | (9,529) | (20,765) | (3,070) | (719) |
| - Other income assessed separately | 6,472 | 6,676 | - | 4 |
| Deferred tax benefit | <u>(1,502)</u> | <u>(5,952)</u> | <u>-</u> | <u>-</u> |
| Tax expense | <u>181,598</u> | <u>176,954</u> | <u>10,994</u> | <u>13,355</u> |

The current Malaysian tax rate is 24% (2024: 24%) on the chargeable income.

The Group has unutilised tax losses amounting to RM56,528 (2024: RM50,028) respectively.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

26. INCOME TAX EXPENSE (Continued)

Unutilised tax losses can be carried forward for a period of 10 years of assessment (“YA”) to set off against future taxable profits as follows:

| | RM | Group Utilised up to |
|------|--------|----------------------------|
| 2019 | 496 | YA 2029 |
| 2020 | 495 | YA 2030 |
| 2021 | 5,939 | YA 2031 |
| 2022 | 5,418 | YA 2032 |
| 2023 | 12,878 | YA 2033 |
| 2024 | 22,505 | YA 2034 |
| 2025 | 8,797 | YA 2035 |

The availability of the unutilised tax losses for offsetting against future taxable profits of the Company are subject to no substantial change in shareholdings of the Company under Section 44(5A) and Paragraph 75A, Schedule 3 of the Income Tax Act, 1967 (“the Act”). However, the Minister of Finance may exercise his powers under Section 44(5D) and Paragraph 75C, Schedule 3 of the Act to exempt all companies except dormant companies from the provision of Section 44(5A) and Paragraph 75A, Schedule 3 of the Act respectively. The unutilised tax losses can be carried forward and available for use for 10 years starting from the tax losses’ respective year of assessment.

27. EARNINGS PER SHARE

- (a) The basic earnings per share is calculated by dividing the Group’s net profit attributable to owners of the Company by the weighted average number of ordinary shares in issue during the financial year.

| | 2025 RM | Group 2024 RM |
|---|------------|---------------------|
| Profit attributable to owners of the Company | 526,569 | 574,510 |
| Weighted average number of ordinary shares in issue | 76,156,656 | 76,173,591 |
| Basic earnings per share (sen) | 0.69 | 0.75 |

- (b) The diluted earnings per share is equivalent to the basic earnings per share as the Company does not have any potential ordinary shares outstanding at the end of the reporting period.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

28. RELATED PARTY DISCLOSURES

(a) Identities of related parties

Parties are considered to be related to the Group if the Group or the Company has the ability, directly or indirectly, to control or jointly control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group or the Company and the party are subject to common control.

In addition to the information detailed elsewhere in the financial statements, the Group have related party relationships with its directors, key management personal and entities within the same group of companies.

(b) Significant related party transactions and balances

Other than those disclosed elsewhere in the financial statements, the Group and the Company also carried out the following significant transactions with the related parties during the financial year:-

| | Group | | Company | |
|---|----------|---------|-----------|-----------|
| | 2025 | 2024 | 2025 | 2024 |
| | RM | RM | RM | RM |
| Amount due from subsidiaries - Trade | - | - | 92,899 | 25,000 |
| Advances to related companies - Trade | 632,934 | 661,827 | - | - |
| Amount due to subsidiaries - Non-trade | - | - | (14,317) | (30,041) |
| Amount due to related company - Non-trade | (19,504) | (4,099) | - | - |
| Sales to related company | | - | (135,000) | (136,500) |

(c) Key management personnel

| | Group | | Company | |
|-----------|--------|--------|---------|------|
| | 2025 | 2024 | 2025 | 2024 |
| | RM | RM | RM | RM |
| Directors | | | | |
| Fees | 50,000 | 25,000 | - | - |

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

29. FINANCIAL INSTRUMENTS

(a) Categories of financial instruments

The table below provides an analysis of financial instruments categorised under MFRS 9 as follows:

| | Group | | Company | |
|--------------------------------------|------------------|------------------|----------------|----------------|
| | 2025 RM | 2024 RM | 2025 RM | 2024 RM |
| Financial assets | | | | |
| At amortised cost: | | | | |
| - Unsecured loans | 926,000 | 926,000 | - | - |
| - Trade and other receivables | 1,366,523 | 1,481,934 | 92,899 | 25,000 |
| - Deposits | - | 94,454 | - | - |
| - Cash and cash equivalents | 2,197,628 | 1,641,425 | 97,424 | 94,637 |
| | <u>4,490,151</u> | <u>4,143,813</u> | <u>190,323</u> | <u>119,637</u> |
| Financial liabilities | | | | |
| At amortised cost: | | | | |
| - Amount attributable to Unitholders | 588,000 | 588,000 | - | - |
| - Trade and other payables | 179,389 | 223,371 | 12,084 | 21,044 |
| - Amount due to subsidiaries | - | - | 14,317 | 30,041 |
| - Amount due to Directors | 264,991 | 81,191 | 83,868 | 21,259 |
| | <u>1,032,380</u> | <u>892,562</u> | <u>110,269</u> | <u>72,344</u> |

(b) Net gains arising from financial instruments

| | Group | | Company | |
|---|---------------|---------------|------------|------------|
| | 2025 RM | 2024 RM | 2025 RM | 2024 RM |
| Net gain arising from: | | | | |
| Financial assets measured at amortised cost | <u>14,612</u> | <u>10,174</u> | <u>22</u> | <u>18</u> |

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

29. FINANCIAL INSTRUMENTS (Continued)

(c) Financial Risk Management Objectives and Policies

The Group's and the Company's activities are exposed to credit risk and liquidity risk. The Group's and the Company's overall financial risk management policy focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

The groups' and the company's policies in respect of the major areas of treasury activity are as follows:-

(i) Credit risk

The Group's and the Company's exposure to credit risk, or the risk of counterparties defaulting arises mainly from trade and other receivables. The group manages its exposure to credit risk by the application of credit approvals, credit limits and monitoring procedures on an ongoing basis. For other financial assets (including cash and cash equivalents), the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties.

The Company monitors the results of these subsidiaries regularly and repayments made by the subsidiaries.

(a) Credit risk concentration profile

The Group and the Company does not have any major concentration of credit risk related to any individual customer or counterparty.

(b) Exposure of credit risk

At the end of the reporting period, the maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statements of financial position of the Group and the Company after deducting any allowances for impairment losses (where applicable).

(c) Assessment of impairment losses

At each reporting date, the Group and the Company assesses whether any of the financial assets at amortised cost and contract assets are credit impaired. The gross carrying amounts of financial assets are written off when there is no reasonable expectation of recovery (i.e the debtor does not have assets or sources of income to generate sufficient cash flows to repay the debt) despite the fact that they are still subject to enforcement activities.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

29. FINANCIAL INSTRUMENTS (Continued)

(c) Financial Risk Management Objectives and Policies (Continued)

(i) Credit risk (Continued)

(c) Assessment of impairment losses (Continued)

Trade receivables

The Group and the Company applies the simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all trade receivables.

To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due.

The information about the exposure to credit risk for trade receivables are summarised below:

| | Group | | Company | |
|----------------------------|------------------|------------------|---------------|---------------|
| | 2025 | 2024 | 2025 | 2024 |
| | RM | RM | RM | RM |
| 0 to 30 days past due | 103,391 | 309,648 | 34,167 | 3,750 |
| 31 to 60 days past due | 48,204 | 47,611 | 4,167 | 3,750 |
| More than 90 days past due | 1,153,820 | 1,073,492 | 54,565 | 17,500 |
| Trade receivables | <u>1,305,415</u> | <u>1,430,751</u> | <u>92,899</u> | <u>25,000</u> |

Other receivables

Other receivables are also subject to the impairment requirements of MFRS 9, the identified impairment loss was immaterial and hence, it is not provided for.

Cash and cash equivalents

The cash and cash equivalents are held with banks. As at the reporting period, the maximum exposure to credit risk is represented by their carrying amounts in the statements of financial position. These banks have low credit risks. Hence, a loss allowance is not necessary.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

29. FINANCIAL INSTRUMENTS (Continued)

(c) Financial Risk Management Objectives and Policies (Continued)

(ii) Liquidity risk

Liquidity risk arises mainly from general funding and business activities. The Group and the Company practises prudent risk management by maintaining sufficient cash balances and the availability of funding through certain credit facilities.

Analysis of financial instruments by remaining contractual maturities

The following table sets out the maturity profile of the financial liabilities as at the end of the reporting period based on undiscounted contractual cash flows (including interest payments computed using contractual rates or, if floating, based on the rates at the end of the reporting period):

| Financial liabilities | Less than 1 year RM | Between 1 to 5 years RM | Total RM |
|------------------------------------|---------------------------|-------------------------------|-------------|
| 2025 | | | |
| Group | | | |
| Trade and other payables | 179,389 | - | 179,389 |
| Amount due to Directors | 264,991 | - | 264,991 |
| Amount attributable to Unitholders | - | 588,000 | 588,000 |
| | 444,380 | 588,000 | 1,032,380 |
| 2025 | | | |
| Company | | | |
| Trade and other payables | 12,084 | - | 12,084 |
| Amount due to subsidiaries | 14,317 | - | 14,317 |
| Amount due to Directors | 83,868 | - | 83,868 |
| | 110,269 | - | 110,269 |

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

29. FINANCIAL INSTRUMENTS (Continued)

(c) Financial Risk Management Objectives and Policies (Continued)

(ii) Liquidity risk (Continued)

Analysis of financial instruments by remaining contractual maturities (Continued)

| Financial liabilities | Less than 1 year RM | Between 1 to 5 years RM | Total RM |
|---------------------------------------|---------------------------|-------------------------------|----------------|
| 2024 | | | |
| Group | | | |
| Trade and other payables | 223,371 | - | 223,371 |
| Amount due to Directors | 81,191 | - | 81,191 |
| Amount attributable to Unitholders | - | 588,000 | 588,000 |
| | <u>304,562</u> | <u>588,000</u> | <u>892,562</u> |
| 2024 | | | |
| Company | | | |
| Trade and other payables | 21,044 | - | 21,044 |
| Amount due to subsidiaries | 30,041 | - | 30,041 |
| Amount due to Directors | 21,259 | - | 21,259 |
| | <u>72,344</u> | <u>-</u> | <u>72,344</u> |

30. CAPITAL RISK MANAGEMENT

The Group and the Company manages its capital to ensure that entities within the Group and the Company will be able to maintain an optimal capital structure so as to support its businesses and maximise shareholders value. To achieve this objective, the Group and the Company may make adjustments to the capital structure in view of changes in economic conditions, such as adjusting the amount of dividend payment, returning of capital to shareholders or issuing new shares.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

AS AT 30 JUNE 2025

30. CAPITAL RISK MANAGEMENT (Continued)

The Group and the Company manages its capital based on debt-to-equity ratio that complies with debt covenants and regulatory requirements, if any. Capital includes equity attributable to the owners of the parent and non-controlling interest. The debt-to-equity ratio of the Group and the Company at the end of the financial year is as follows:-

| | Group | | Company | |
|--|-------------------|-------------------|-------------------|-------------------|
| | 2025 | 2024 | 2025 | 2024 |
| | RM | RM | RM | RM |
| Amount attributable to Unitholders | 588,000 | 588,000 | - | - |
| Trade and other payables | 179,389 | 223,371 | 12,084 | 21,044 |
| Amount due to subsidiaries | - | - | 14,317 | 30,041 |
| Amount due to Directors | 264,991 | 81,191 | 83,868 | 21,259 |
| Total debts | 1,032,380 | 892,562 | 110,269 | 72,344 |
| Less: Cash and cash equivalents | (2,197,628) | (1,641,425) | (97,424) | (94,637) |
| Net (cash)/debts | (1,165,248) | (748,863) | 12,845 | (22,293) |
| Total equity | 27,292,171 | 26,765,784 | 23,887,555 | 23,846,346 |
| Total net debt and equity | 26,126,923 | 26,016,921 | 23,900,400 | 23,824,053 |
| Debt to net debt and equity ratio | 4% | 3% | * | * |

* Not meaningful

31. COMPARATIVE FIGURES

No comparative figures have been reclassified to conform to current financial year's format of presentation.

32. AUTHORISATION FOR ISSUE OF FINANCIAL STATEMENTS

The financial statements are authorised for issue by the Board of Directors in accordance with a resolution of the Directors dated **11 SEP 2025**

STOCK EXCHANGE INFORMATION

The shareholders information set out below was applicable as at 18 July 2025.

Distribution of equitable securities

Analysis of number of equitable security holders by size of holding:

| | Number of holders of ordinary shares |
|---------------------------------------|---|
| 1 to 1,000 | 4 |
| 1,001 to 5,000 | 3 |
| 10,001 to 100,000 | 40 |
| 100,001 and over | 11 |
| | <u>58</u> |
| Holding less than a marketable parcel | <u>4</u> |

Equity security holders

Twenty largest quoted equity security holders

The names of the twenty largest security holders of quoted equity securities are listed below:

| No. | Shareholder | No. of Shares Held | % Held |
|-----|----------------------------|--------------------|--------|
| 1 | Chew Por Yan | 29,206,663 | 38.351 |
| 2 | Loh Lim Hock | 23,896,206 | 31.378 |
| 3 | Dato' Teo Chee Hong | 3,808,727 | 5.001 |
| 4 | Loke Lai Yee | 3,660,185 | 4.806 |
| 5 | Yeo Ai Lee | 3,508,815 | 4.607 |
| 6 | Loh Gaik Cheng | 3,499,974 | 4.596 |
| 7 | Lew Chui Peng | 3,489,434 | 4.582 |
| 8 | Loh Gaik Hua | 3,489,434 | 4.582 |
| 9 | Mohd Faris Bin Fauzi | 108,940 | 0.143 |
| 10 | Wan Yen Sze | 104,791 | 0.138 |
| 11 | Ravethi A/P Rajaindran | 100,371 | 0.132 |
| 12 | Pang Teng Foong | 99,418 | 0.131 |
| 13 | Nurul Aini Binti Jamhari | 87,315 | 0.115 |
| 14 | Fatin Syahirah Binti Azman | 67,526 | 0.089 |
| 15 | Ong Siew Pik | 59,860 | 0.079 |
| 16 | Dato' Seri Ng Weng Sung | 57,143 | 0.075 |
| 17 | Yean Chin Geh | 53,000 | 0.070 |
| 18 | Chu Chung Piow | 40,880 | 0.054 |
| 19 | Ong Han Keong | 40,880 | 0.054 |
| 20 | Lim Thaw Ghee | 40,803 | 0.054 |