

Growing, harvesting, packing and producing premium New Zealand exports



# A full orchard-to-market service

#### An Australasian business founded in rural New Zealand



Nashi grower

- **)** Grow, handle and market
  - Kiwifruit
  - Avocado
  - Kiwiberry
- Manufacture and retail
  - Kiwi Crush, Kiwi Crushies
  - Avocado oil
  - Kiwifruit pollen
- Import, ripen and supply
  - Bananas
  - Pineapple, Papaya
- Wholesale
  - Seasonal produce



New Zealand

## **Our business model**

Founded on relationships

- Publicly-listed company
- **Te Awanui Huka Pak is our largest New Zealand shareholder**
- Nearly all growers are shareholders
  - Just completed a 3-year grower share programme
- Large shareholders in our key markets
  - Farmind Corporation of Japan
  - Sumifru Asian produce distributor
- Many employees are shareholders
  - 5% of company shares owned by the employee share scheme



## **Our strategy**

#### New Zealand's "Premier Produce People"

- **>** Sustainable and profitable growth
- **The set of the set of** 
  - Integrated from orchard to market
  - Kiwifruit business the platform
- Deliver value to stakeholders
  - Helping landowners grow value
  - Investments must earn cost of capital
- Value accretive acquisitions
  - Build on core strengths
  - Pursue vertically integrated opportunities
  - Extend geographical and produce spread
- **Target \$300m market capitalisation** 
  - Our growth aspiration





# **Key operations**

Orcharding

Post Harvest

Retail Services

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Seeka Australia

# Orcharding

#### New Zealand's largest kiwifruit grower

- **T** Growing 10% of national export crop
  - 11m trays 2016
- Grow landowner value
  - 900 hectares in production
- Long term leases
  - Develop and operate highproduction orchards
- > Expert grower support
  - Dedicated orchard managers
  - Leading technical advice
- Avocados and kiwiberry
  - Diversifying landowner operations
  - Includes new GEM avocado variety







- Packing 22% of national kiwifruit crop
  - 33m trays 2016
- Work for landowners to optimise orchard income
  - High-tech grading and packing systems – Spectrim
  - Advanced Inventory Management Systems – AIMS
- **7** major facilities
  - \$110m in assets
- Strong volume growth
  - Investing in new capacity
- Avocados and kiwiberry







- Adding value to our products
  - Delivering incremental grower returns
  - Preferred supplier to key Australian retailers
  - Expanding product mix
    - > Avocados, kiwifruit, kiwiberry
- **>** Gateways to China and Japan
  - Partnering with local experts
- Domestic retail services
  - Import and ripen bananas
    - > Pineapples and papaya
  - Auckland wholesale floor
    - > Specialist Asian vegetables and seasonal produce
  - Christchurch supply centre
- Kiwi Crush and Kiwi Crushies





# Seeka Australia

We are Australia's largest kiwifruit and nashi producer

- Using our expertise developed in New Zealand to grow our business
- 250 hectares of orchards in Victoria
  - Largest producer of kiwifruit and nashi
  - Pears, apricots, cherries and plums
- Integrated post harvest services
- High-value retail channels
  - Suppling more products to more retailers
  - Australia and Asia
- 100% Seeka New Zealand owned
  - AUD \$27m acquisition in 2015
  - Includes 100+ hectares of bare land
- Investing in growth
  - New orchards, pack line and coolstores





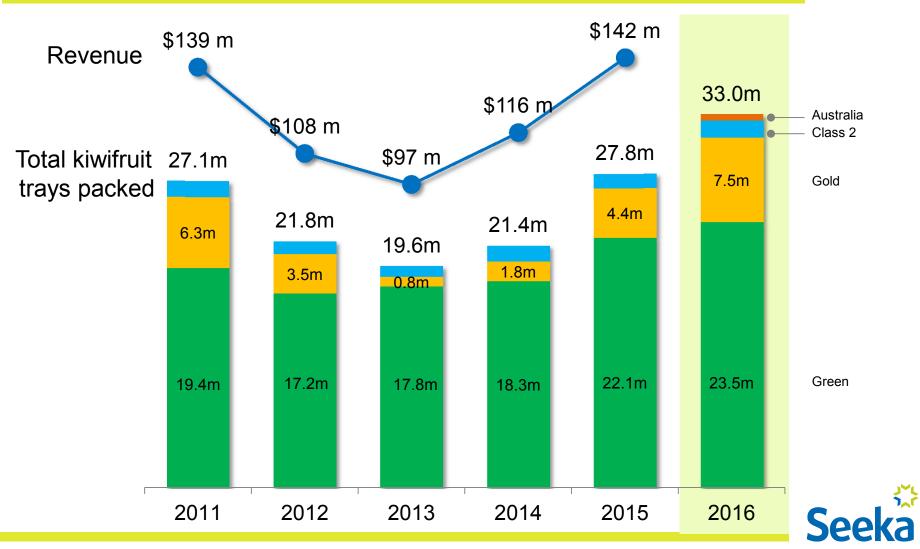
# **Financial performance**

Growing our business



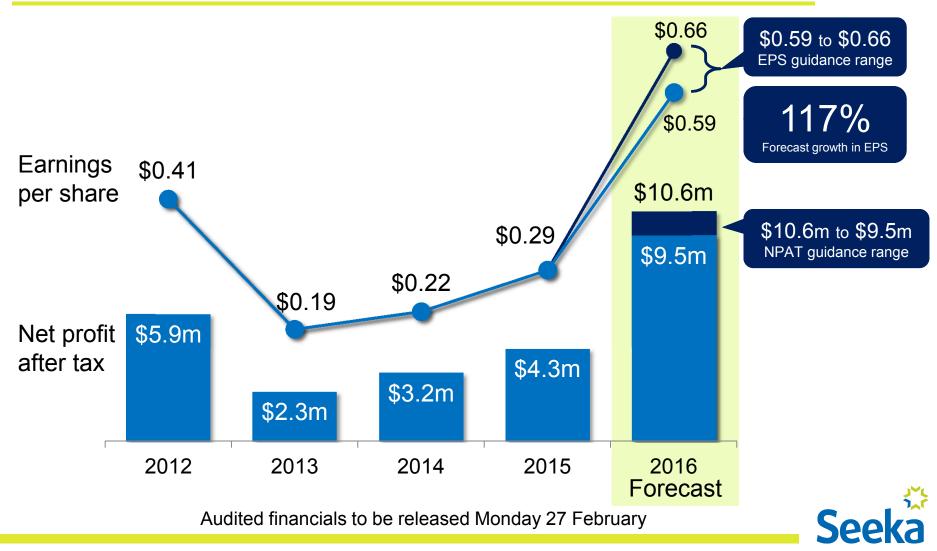
### Seeka financial performance

Strong rebound in revenue on kiwifruit volumes – our core business



## Seeka financial performance

Forecasting lift in net profit after tax and earnings per share



# **Growing futures**

Connecting local landowners to high-value markets



## **Founded on relationships**

Supplying premium products to high-returning markets

- Close working relationship with our growers
  - Long-term relationships founded on performance
  - Nearly all growers are shareholders
  - Open, honest and transparent
- Strong connections with key markets
  - Significant supplier in Australia
  - Innovative supply programmes into China
  - Proven working relationships with Asian produce handlers
- Supporting vibrant rural communities
  - Seeka is a rural New Zealand business with rural roots
  - Supporting Maori landowners
  - Delivering sustainable wealth for this and future generations



### Questions



