

### **GENESIS ENERGY**

# **Investor Roadshow**

May/June 2017

Marc England, Chief Executive Chris Jewell, Chief Financial Officer

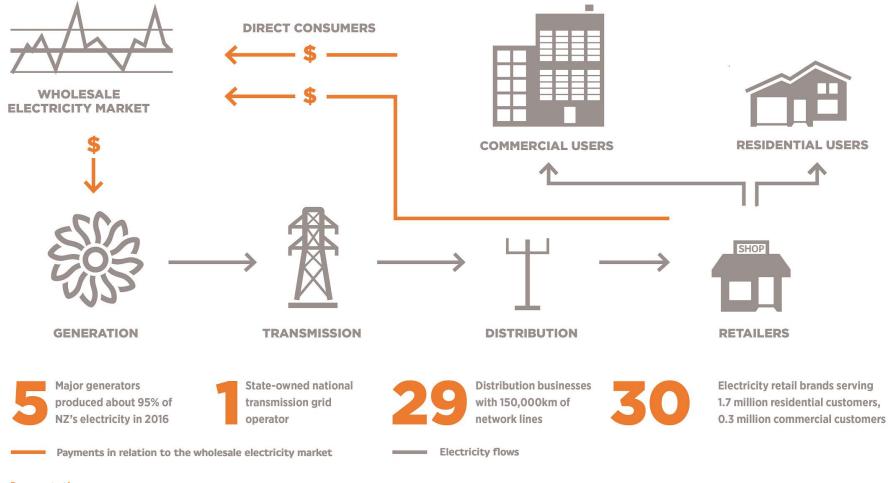




# **Overview of the NZ Energy Sector**



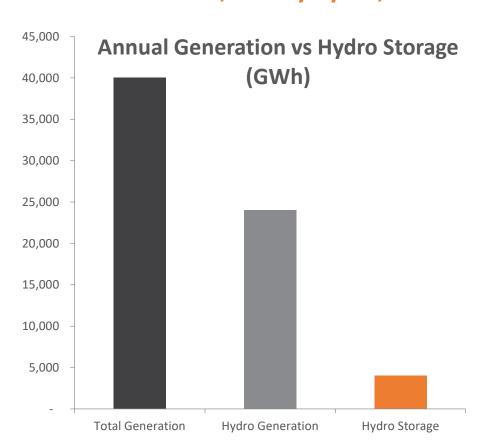
### **New Zealand Energy Sector**



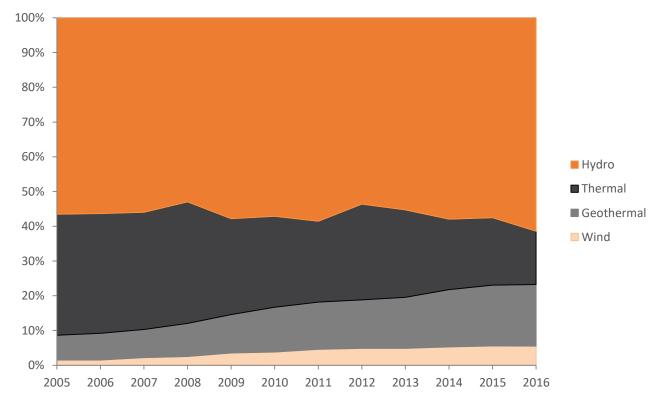
# **NZ Electricity Market**



### 85% renewable, mainly hydro, but with limited storage



### **Generation Volume Mix (%)**



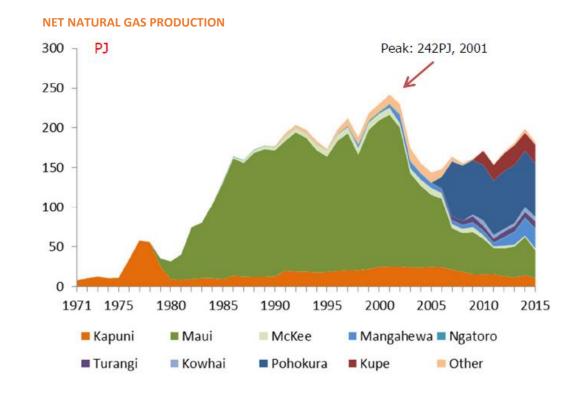


### **NZ Gas Market**



### Natural gas produced in one region with stable supply

- Currently 15 producing fields in Taranaki
- The decline in oil price has led to a decline in wells drilled since the 2011 peak
- There is currently an oversupply of gas, but this may become more balanced by 2020 if current levels of exploration continue
- Gas reserves are stable as smaller fields replace Maui's dwindling production

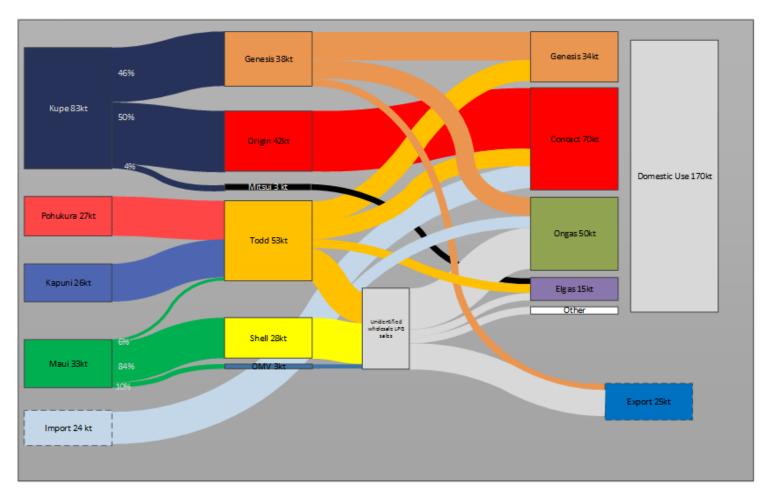




### **NZ LPG Market**



### **New Zealand is historically an exporter of LPG but is becoming more balanced**<sup>1</sup>



Pro forma for the
 Genesis Energy Nova
 Retail LPG Acquisition



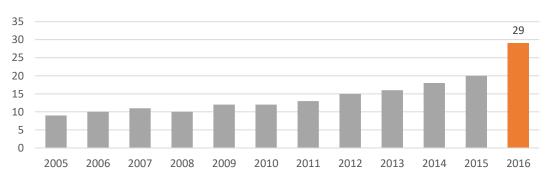
# **Energy Retailing**



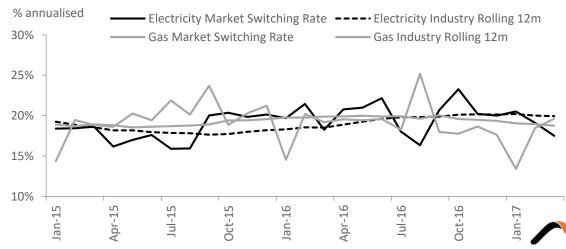
### Competitive retail landscape however traditional retailers still dominate

- 1 in 5 customers switch each year as the number of energy participants continues to increase
  - Price led competition but loyalty becoming increasingly important
- Demand growth has been low, with the exception of LPG which has seen over 6% growth in the past 5 years in the key 45kg and bulk segments
- Distributed energy costs remain high relative to other fuel types but they are declining and in time will become an economic option

### **ACTIVE RETAILERS (>100 ICPS)**



#### INDUSTRY CUSTOMER CONNECTION SWITCHING

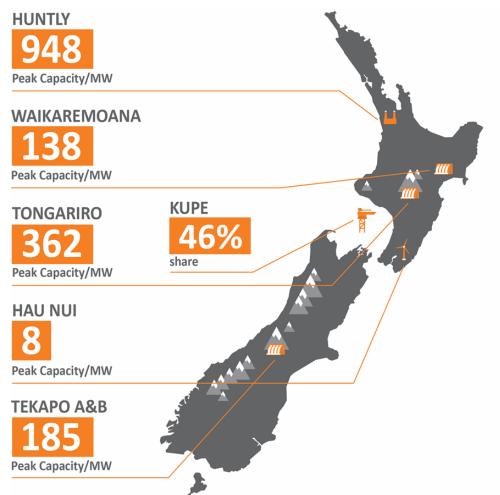




# **About Genesis Energy**



Largest electricity and gas retailer with a flexible generation portfolio and integrated fuel position



NORTH ISLAND ELECTRICITY CUSTOMERS

426,003

SOUTH ISLAND ELECTRICITY CUSTOMER BASE

84,206

**GAS CUSTOMER BASE** 

**Natural Gas** 

**Bottled Gas (LPG)** 

105,433 53,334<sup>1</sup>

**CUSTOMERS USING APPS** 

105,043

**ADVANCED METER INSTALLATIONS** 

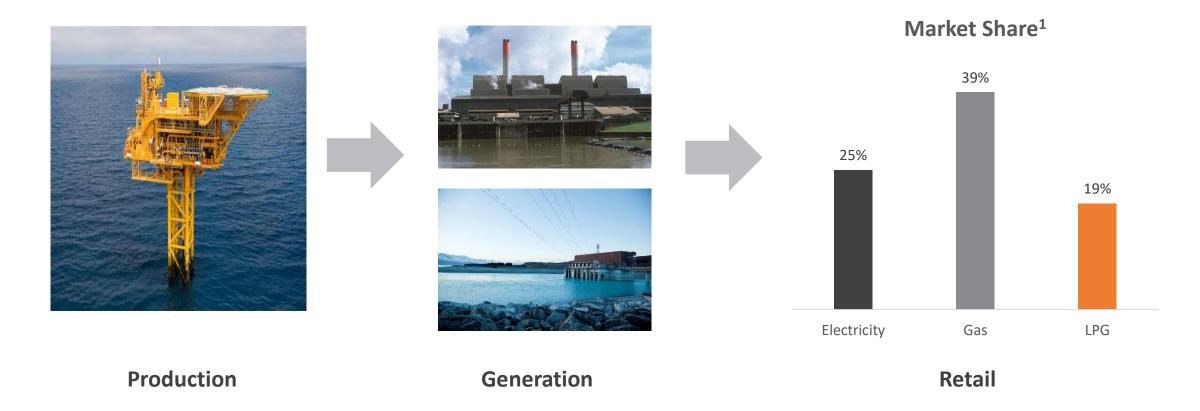
397,682



# **About Genesis Energy**



### Only fully integrated energy management company in New Zealand

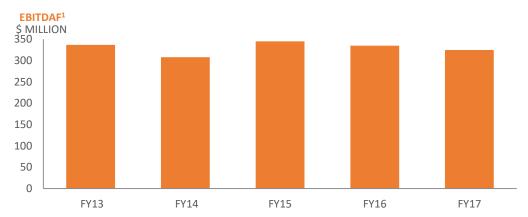


### **Financial Overview**

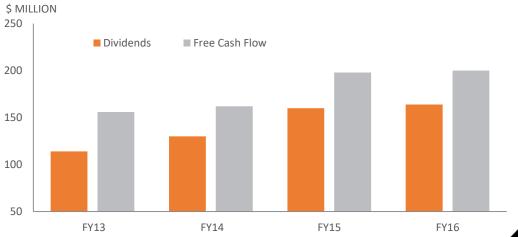


### A growing dividend stream over time with a BBB+ credit rating

- \$156 million of EBITDAF delivered in first half of FY17 in line with expectations and guidance
- EPS up 4% over the first half
- 8.2cps dividend declared and paid representing a 7.2% cash yield annualised
- Dividend policy to grow over time in real terms
- Committed to BBB+ credit rating
  - Genesis Energy continues to target a net debt to EBITDAF ratio of 2.5x to 2.8x over time
  - Recently completed successful \$225 million hybrid bond raising resulting in pro forma gearing of 33%



#### DIVIDENDS DECLARED AND FREE CASH FLOW





# **Genesis Energy Highlights**



### A reinvigorated strategy in place



Reset Vision and Strategy



Transformation
Journey Underway



Announced
Acquisition of an
Additional 15%
Interest in Kupe



Announced
Acquisition of
Nova Energy Retail
LPG Business



Strong
Health & Safety
Performance with
lowest TRIFR in
market



FY17 EBITDAF
Guidance Range
\$320 to \$330
million

# **Strategy**



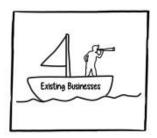
### Our plan on a page

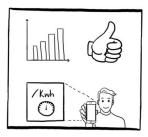
Vision REIMAGINING ENERGY to be customers' first choice for energy management **Themes** Strategic INNOVATE **OPTIMISE INVEST** In long-term value creation To improve short term return For medium term growth Strategic Priorities Maximise Create enduring **Enhance** Organise for Leverage data, Deploy return from technology to best in class analysis and customer experience with insight relationships build trust new business core activities strategic models execution Commercial Lean start up Data driven decision Scaled agile ways of **Critical Future** product relationship capabilities working making development management Software Field force Distributed asset Sales capabilities development management management

# **Strategic Themes**



### **To Energy Management**





### **Optimise** To improve short term

return

Innovate

For medium term growth

Invest In long-term value creation

- Optimise generation
- Optimise "Traditional Retail"
  - Deliver best in class cost to serve
  - Drive loyalty into the customer base
  - Win and keep valuable customers
- Seeking corporate efficiency gains
- Enable products and services based on new customer data flows
- Become market maker of customer comfort, convenience and control
- Maximise the value of our Bottled Gas resources
- Grow market share in Business to Business segment
- Create an empowered and accountable agile culture and way of working
- Investment into systems and data capabilities, including accelerated foundation investment in retail
- Develop eco-system platforms that deliver comfort, convenience and control for customers and advantage for Genesis Energy
- Obtain greater influence of our Kupe business
- Targeted business growth



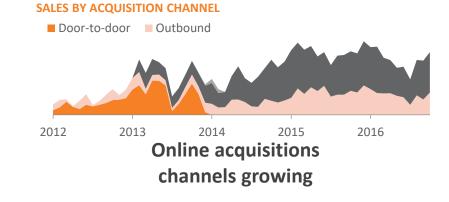
# **Optimise**



### To improve short term returns

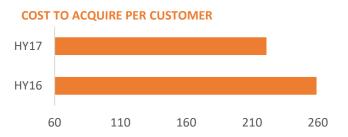


\$6 million in cost savings delivered in HY17





Became a member of Flybuys in May 2017, NZ's largest loyalty program

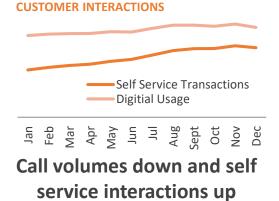


from lower and less frequent discounts

### TOTAL RECORDABLE INJURY FREQUENCY RATE



TRIFR down 42% year and lowest in peer group



### **Innovate**



### For medium term growth

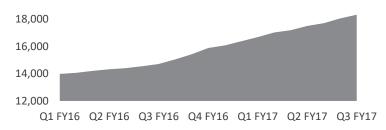


Agile way of working embedded in business



Held an inaugural hackathon in March 2017

#### **LPG CUSTOMERS**



LPG customers up 25% year on year

South Wairarapa\_

# LOCAL ENERGY PROJECT

Launched NZ's first real world research and development energy community



Implemented C&I bottle management solution



SME field force in place Q3 FY17



### **Invest**



### In long term value creation



**Kupe** – building on our integrated fuels strategy and creating a flexible fuels strategy with 15% share acquisition from NZOG



LPG – investing to grow retail and bulk market share with acquisition of Nova Energy Retail LPG business



Distributed generation and Energy Management products – launched 'The Local Energy Project'



Foundation technology
systems – New integrated
digital and voice platform in
place with further
investment planned to
support optimisation of the
customer experience

# **Acquisition of 15% stake in Kupe**



### **Greater fuel flexibility and JV influence**

- 1. Enhances 'Integrated Fuels Strategy' to create value from production through to generation and retail:
  - Ownership of more uncontracted gas volumes
  - Additional LPG volumes, 21% of national production, to boost position in wholesale LPG market
  - Improved support for retail LPG growth initiative
  - Attractively priced LPG contract for all of NZOG's share of LPG
- 2. Improves level of influence and control within the JV
- 3. Underpins progressive dividend policy with a more diverse earnings stream
- 4. Strengthens medium term Balance Sheet metrics
- 5. Kupe field well understood by Genesis Energy and a strong performing quality asset



# **Nova Energy Retail LPG Acquisition**



### Pivotal moment in customer centric-growth strategy with \$192 million acquisition

- ✓ Significant LPG distribution network covering key demand centres in New Zealand and complementary to Genesis Energy's existing footprint
- ✓ Well established customer base across residential, commercial and industrial customers
- ✓ **Distribution chain ideally positioned** to capture ongoing growth in New Zealand's LPG market
- Experienced operating team adding to Genesis Energy's existing capabilities
- √ ~\$17 million in additional EBITDAF before integration costs and synergies
- ✓ Option to acquire Nova's interest in Liquigas







May 2017 Update Presentation

# **Nova LPG Benefits for Genesis Energy**



Creating value in our LPG business in an attractive market whilst supporting the strategy of delivering a superior offering of integrated energy management solutions



Becoming a LPG retailer of scale in a growth market with higher margins

Total LPG market share increases from 3% to 19% in a market with attractive dynamics



Improved
customer
loyalty through
integrating the
customer
experience

Scale allows an improved holistic customer offering and acceleration of innovation activities



Superior distribution network will allow Genesis Energy to unlock further growth



Capturing additional margin from upstream position

Rebalancing upstream and downstream LPG positions



Scale capability in distribution with associated margin benefits

Leveraging distribution network capabilities to reduce costs

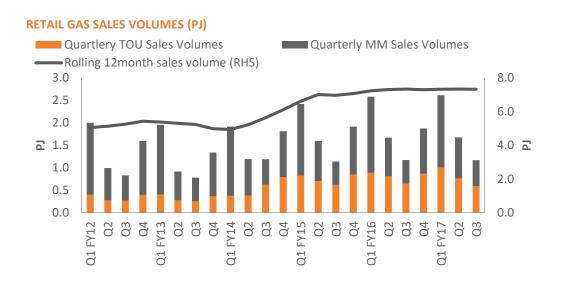


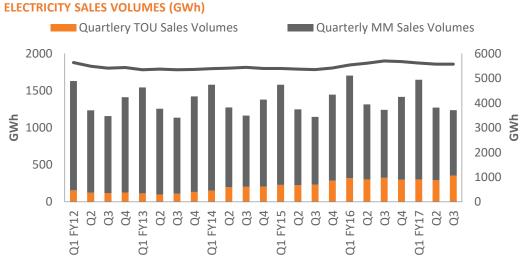
## **Customer Performance Update**



### Retail prices are up whilst LPG growth remains strong

- Whilst electricity demand remains subdued, prices have been increasing up 1.7% this year for mass market customers and 4.4% for time of use (TOU) customers
- Gas prices have also been increasing up 1.7% with sales up in both the mass and TOU markets
- LPG growth has been strong, with customer connections increasing 24.6% over the past year







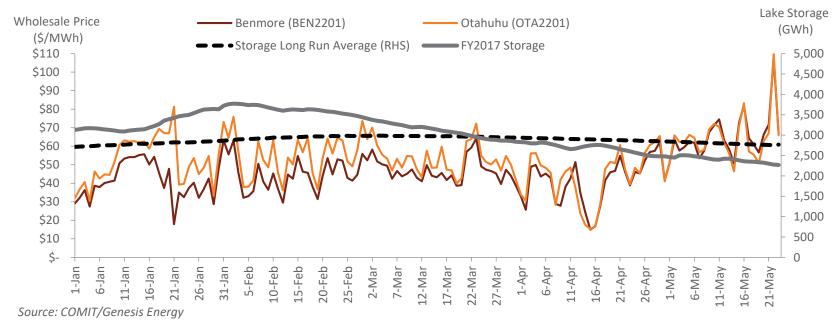
# **Wholesale Performance Update**



### **Current wholesale conditions favourable to Genesis**

- Wet in the North but dry in the South means North Island hydro is running hard and thermal generation is ramping up
- Genesis Energy has the most diverse generation portfolio in the market to capture the benefits of different types of market conditions

#### DAILY AVERAGE WHOLESALE PRICES & NATIONAL HYDRO STORAGE

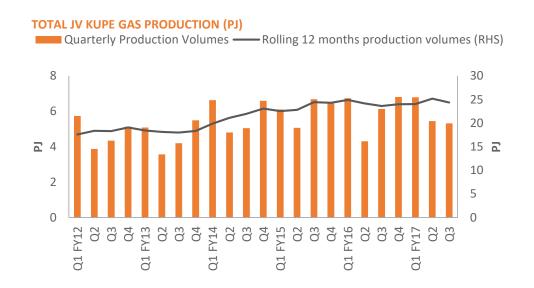


# **Kupe Performance Update**



### Moved to 46% ownership from 1 January 2017

- Gas production up 17% for the year due to increased ownership percentage
- Oil sales down as the joint venture has moved towards larger and less frequent oil shipments to seek cost benefits from economies of scale
- Oil prices remain consistently higher than the comparable period last year









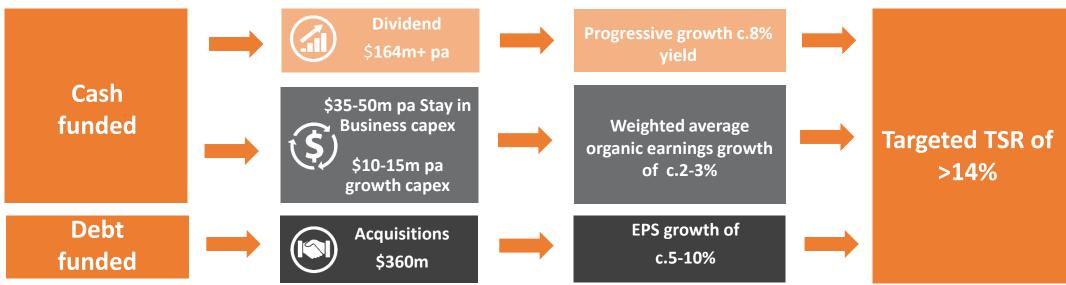
### Outlook



### Targeting an upper quartile TSR of >14%

- FY17 EBITDAF guidance range of \$320 to \$330 million including increased share of Kupe and transaction costs associated with acquisition of Nova Energy Retail LPG business<sup>1</sup>
- Target earnings profile remains to deliver \$400+ million of EBITDAF in FY21

#### HOW WE THINK ABOUT CREATING SHAREHOLDER VALUE



1. Subject to any material events, significant one-off expenses or other unforeseen circumstances



# Why Genesis Energy?



### **Yield plus growth strategy in motion as Genesis Energy transforms**

### Customer Centric

- Brand strength and largest customer base provides strong platform for growth
- Obsession with customer experience will drive increased loyalty and lower costs
- Leveraging technology to improve the energy experience for customers

# Generation Flexibility

- Unique position to flex thermal, renewable and on market activities underpins earnings profile
- Closer integration of maintenance, operations and wholesale activities will optimise asset base
- Large retail market share and long retail South Island position reduces price risks of Tiwai closure

# Integrated Fuel Position

- Flexibility over fuel supply to support generation and retail needs
- Upside opportunity from accelerated production and priority access to uncontracted gas
- Access to increased LPG production provides strong alignment with growth aspirations

# Leading Market Disruption

- Defining new approaches to energy management
- Accelerating change through agile ways of working
- Embracing unpredictability to develop resilience in rapidly evolving market

# **Thank You**

