

# Annual General Meeting

**November 2018** 





# **Agenda: 2018 Annual General Meeting**



- » Chairman's address
- » Chief Executive Officer's address
- » Ordinary business
  - » Item 1: Financial Statements
  - » Item 2: Election of Directors
  - » Item 3: Auditors' Remuneration
  - » Item 4: Grant of performance rights to Xavier Simonet
  - » Item 5: Increase cap on non-executive directors' remuneration pool
  - » Item 6: General business
- » Other business

# **Chairman's address**





# **CEO's address**





## **CEO's address**



- » FY18 highlights:
  - » Financial results
  - » Oboz acquisition
  - » Sustainability achievements
- » Strategy update
  - » Transformation journey

» Trading update and outlook



# **FY18 highlights - financial results**





Sales

\$497.4m

**11.7%** 

**Gross margin** 

+140 bps

AU **1** 180 bps NZ **1** 260 bps

**EBIT** 

\$74.6m

**1** 30.9%

**Net profit after tax** 

\$50.5m

**1** 32.9%

**Operating cash flow** 

\$75.6m

**★** \$8.3m

Full year dividend

15cps

**★** 2cps

## FY18 highlights – Oboz acquisition





# **Oboz growth strategy:**

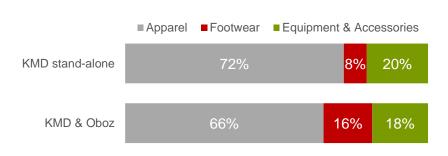
- » Grow North America customer base in a controlled way
- » Expand into adjacent footwear categories
- » Improve Oboz representation within the Kathmandu Australasia retail footprint
- » Grow International business by leveraging Oboz and Kathmandu customer relationships





#### Strategic rationale:

- » Advances Kathmandu's transformation from an Australasian retailer to a global outdoor apparel and equipment brand
- » Oboz key customers in the US are authentic outdoor retailers and are Kathmandu's primary wholesale customer targets
- Strengthens Kathmandu's product offering in footwear\*1



1. The chart shows FY18 sales results including pro-forma Oboz revenue

## FY18 highlights – sustainability achievements





Australasian industry leadership in sustainability



For more information: Kathmandu's 2018 Sustainability Report







#### **GROWTH STRATEGIES**

#### **Continuous improvement**

- » Brand and customer
- » Store network optimisation
- » Omni-channel
- » Pricing and promotion
- » Cost efficiency

#### **Growth initiatives**

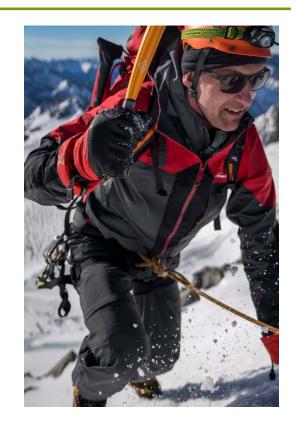
- » Kathmandu international
- » Oboz

# **Transformation journey**



We have been on a journey of transformation:

From a retailer to a **brand** From local to more global business From bricks & mortar to omnichannel From opening to **optimising** stores From traditional to digital marketing From broadcasting to engaging



#### **Product**





## We design original, sustainable, engineered and adaptive products









#### Customer





## Customer-centric in everything we do

- » Channel agnostic strategy
- » Increased loyal customer base with nearly two million Summit Club members
- » Elevate visual merchandising and product presentation
- Significant investments in in-store customer experience
- » Online re-platform (live in FY19) to enhance customer experience and fulfilment options









#### **Brand**



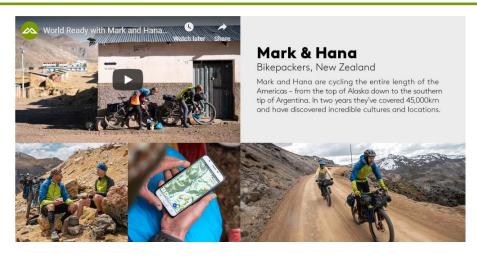


World ready

# Authentic and inspirational

- » New Zealand heritage with deep roots
- » Elevate brand distinctiveness through product design and innovation
- » Focus on our expertise in adventure travel
- Inspire our customers and engage with our Summit Club members, leveraging social media and digital







# **CEO's address - Trading update and outlook**





#### **KATHMANDU**

15 full weeks ended 11 November 2018:

- » Total Kathmandu sales growth +8.4% vs pcp at constant exchange rates\*1 (excluding Oboz)
- » Kathmandu same store sales growth +6.3% vs pcp at constant exchange rates\*1
- » Same store sales growth by country: Australia +7.1%, New Zealand +5.2%

#### **OBOZ**

For the first quarter of FY19:

- » Oboz sales NZD \$15.7m at a gross margin of 39.8%
- » Remain on track to achieve the US \$7.1m EBITDA earn-out target for the 2018 calendar year

#### **OUTLOOK 1H FY19**

- » First half profit expected to grow strongly on last year
- » Highly dependant on the success of our Summer Sale

- 1. At actual exchange rates total Kathmandu sales growth +8.3%. Kathmandu same store sales growth +6.2%
- Average conversion rates year-to-date NZD/AUD 0.915 (FY18 0.913), NZD/GBP 0.510 (FY18 0.545), NZD/USD 0.660

# **Ordinary Business: Items 1 to 6**





## **Item 1: Financial Statements**





To receive and consider the Financial Report of the Company for the year ended 31 July 2018 together with the Directors' and Auditor's reports.

#### **Item 2: Election of Directors**





To re-elect Directors of the Company, each election to be voted on separately:

**Resolution 1:** "That Mr. David Kirk who retires by rotation in accordance with Article 4.4 of the Company's Constitution and NZX Main Board Listing Rule 3.3.11 and, being eligible, offers himself for re-election, be re-elected as a Director of the Company."

**Resolution 2:** "That Ms. Sandra McPhee, who retires by rotation in accordance with Article 4.4 of the Company's Constitution and NZX Main Board Listing Rule 3.3.11 and, being eligible, offers herself for re-election, be re-elected as a Director of the Company."

#### Proxies:

In respect of this item of business, the following proxies have been received:

	Resolution 1	Resolution 2
In favour	142,266,255	173,280,013
Against	31,148,786	111,358
Open/Undecided	7,779,772	7,782,442

The Chairman of the meeting intends voting the open and undirected proxies in favour of the resolution.

## **Item 3: Auditors' Remuneration**





To consider and, if thought fit, to pass the following resolution as an ordinary resolution:

"To record that PricewaterhouseCoopers continue in office as the Company's auditors and to authorise the Directors to fix the remuneration of PricewaterhouseCoopers for the ensuing year."

#### Proxies:

In respect of this item of business, the following proxies have been received:

	Resolution 3
In favour	173,301,002
Against	106,876
Open/Undecided	7,782,442

## Item 4: Grant of performance rights to Xavier Simonet



To consider and, if thought fit, pass the following resolution as an ordinary resolution of the Company:

"That, for the purposes of ASX Listing Rule 10.14, and for all other purposes, approval is hereby given for the grant to Xavier Simonet, Managing Director and Chief Executive Officer, of a number of performance rights up to a value of A\$579,411, calculated in accordance with the formula and terms described in the Explanatory Statement which forms part of this Notice of Meeting."

#### Proxies:

In respect of this item of business, the following proxies have been received:

	Resolution 4
In favour	172,901,338
Against	7,782,442
Open/Undecided	459,236

In accordance with ASX Listing Rule 14.11.1, the Company will disregard any votes cast on Resolution 4. by Xavier Simonet or any of his associates (Mr. Simonet being the only director of the Company eligible to participate in the Kathmandu Holdings Limited Long Term Incentive Plan). However, the Company need not disregard a vote if:

- (a) it is cast by a person as proxy for a person who is entitled to vote in accordance with the express instructions on the proxy form; or
- (b) it is cast by the person chairing the meeting as proxy for a person who is entitled to vote, in accordance with that persons' express instructions.

## Item 5: Increase cap on non-executive directors' remuneration pool



To consider and, if thought fit, pass the following resolution as an ordinary resolution:

"That, for the purposes of ASX Listing Rule 10.17 and NZX Main Board Listing Rule 3.5.1, the maximum aggregate remuneration of non-executive Directors be increased by A\$200,000, from the present limit of A\$800,000 per annum in aggregate to a limit of A\$1,000,000 per annum in aggregate, with effect from 1 August 2018."

#### Proxies:

In respect of this item of business, the following proxies have been received:

	Resolution 5
In favour	172,752,420
Against	79,993
Open/Undecided	566,838

In accordance with ASX Listing Rule 14.11.1 and NZX Main Board Listing Rule 9.3.1, the Company will disregard any votes cast on Resolution 5 by all non-executive Directors (being all Directors other than Xavier Simonet) of the Company or their associates. However, the Company need not disregard a vote if:

- (a) it is cast by a person as proxy for a person who is entitled to vote in accordance with the express instructions on the proxy form; or
- (b) it is cast by the person chairing the meeting as proxy for a person who is entitled to vote, in accordance with that persons' express instructions.

### **Item 6: General Business**



To consider such other business of the Company as may be properly brought before the meeting in accordance with the Company's Constitution.

# Other business



