Presentation to Analysts

28 August 2020

PORT OF TAURANIGA NEW ZEALAND'S

Port for the Future >>>

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Group Net Profit After Tax Total trade Container volumes \downarrow million (decreased 10.5% million tonnes (decreased 7.9% million TEUs1 (up 1.5%) from \$100.6 million) from 26.9 million tonnes) Imports Exports Revenue \downarrow million (decreased 7.8% from tonnes (decreased 8.0% million (from \$313.3 million) 9.8 million tonnes) from 17.1 million tonnes) Total shareholder return Final dividend increase in Subsidiary and annual compounding rate cents per share (total ordinary Associate Company earnings over last decade dividend 12.4 cents per share) Λ Container crane productivity rate reduction in total reduction in Total Recordable for the Future 📎 carbon emissions Injury Frequency Rate for moves/hour (up from combined contractors/Port of

Tauranga

33.6 moves/hour)

lights gh

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Group Net Profit After Tax down 10.5%



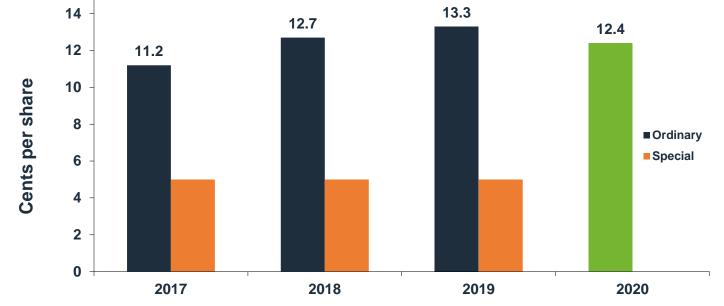
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Underlying Group Net Profit After Tax down 5.4%

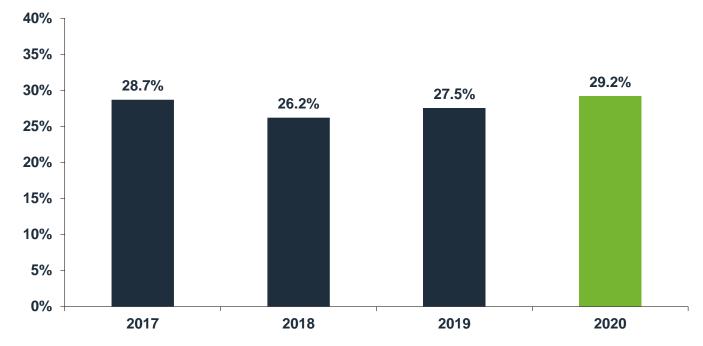


Ordinary Dividends maintained at 90% of Underlying Net Profit After Tax



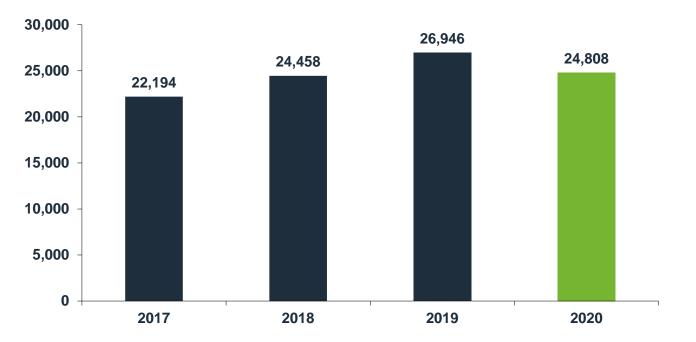
New zealand's **Port for the Future** >>>>

Net Debt / Net Debt+Equity



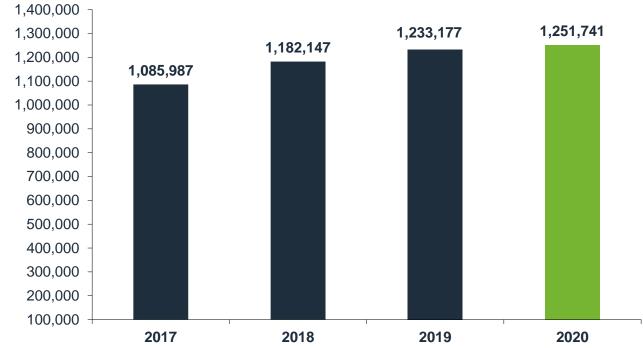
New zealand's **Port for the Future** >>>

Total Trade down 8%



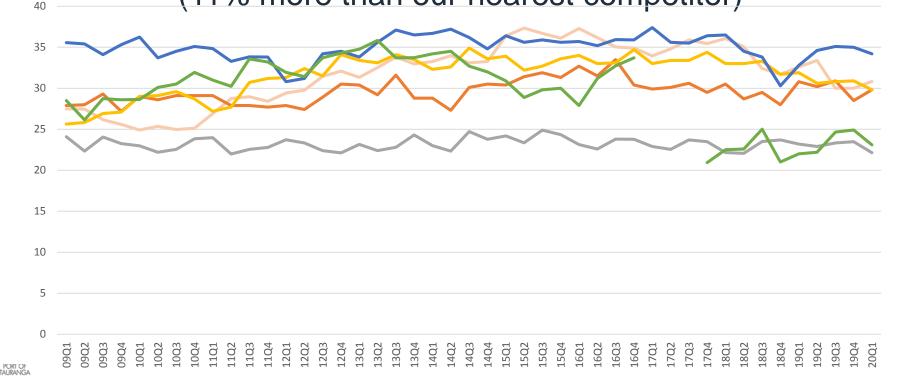
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Container Volumes up 2%



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NZ Port Productivity – Net Crane Rate (11% more than our nearest competitor)



Otago — Tauranga

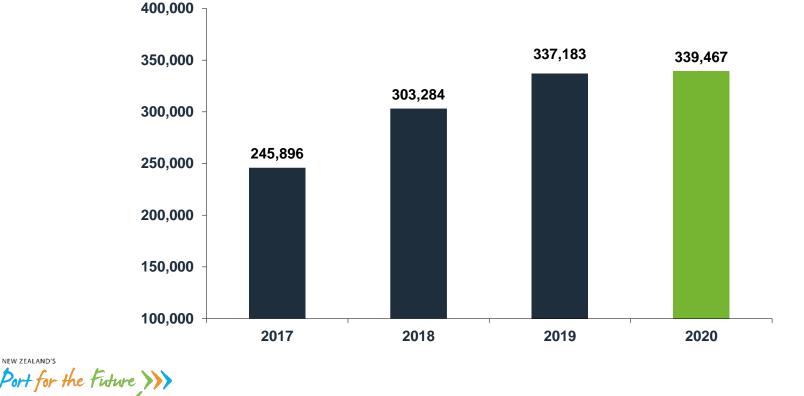
Part for the Future >

Auckland

Source: Ministry of Transport FIGS

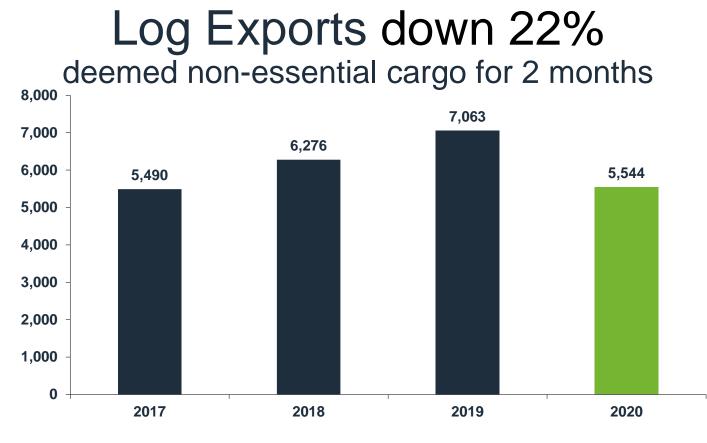
------Wellington

Transhipped Container Volumes representing nearly a third of all containers handled



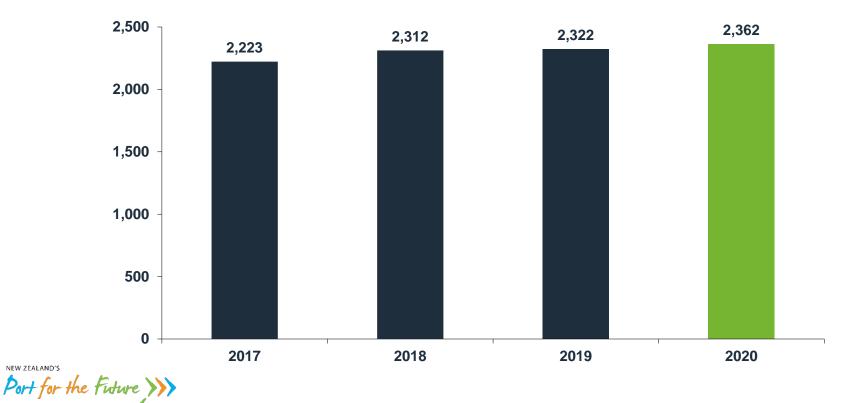
AURANG/

NEW ZEALAND'S



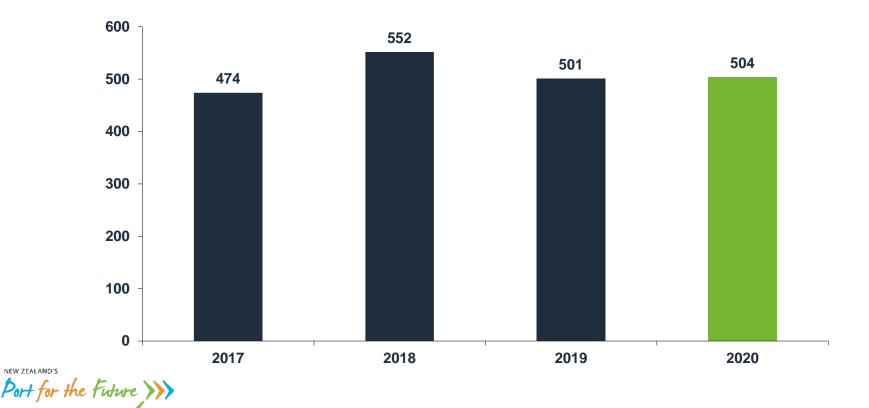
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Dairy Exports Up 2%



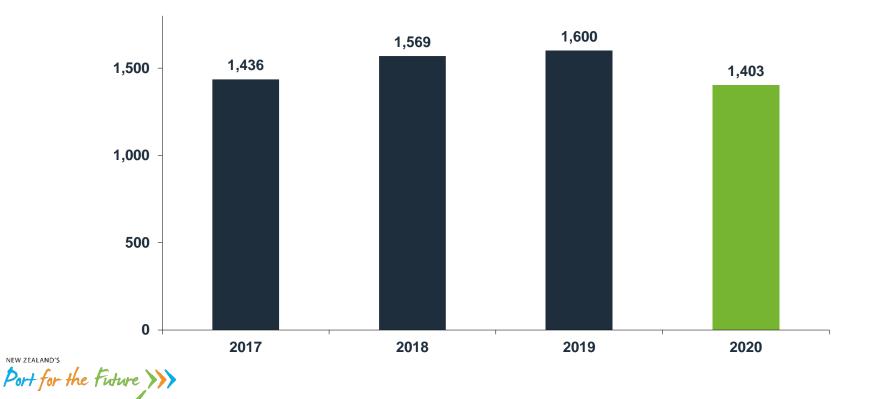
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Fertiliser Imports up 1%



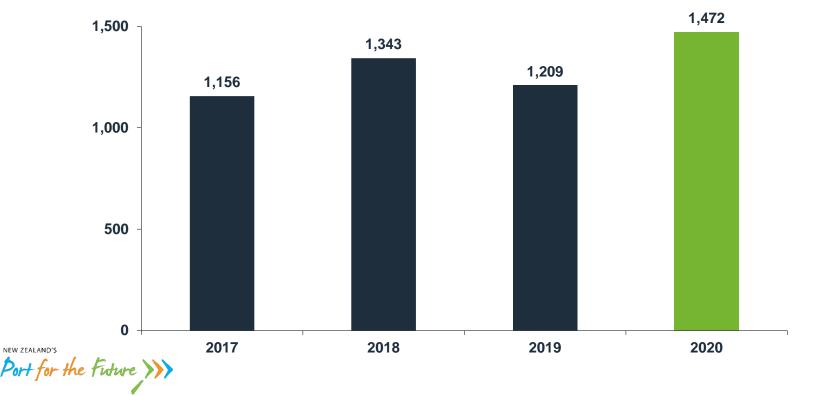
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Oil Products down 12%



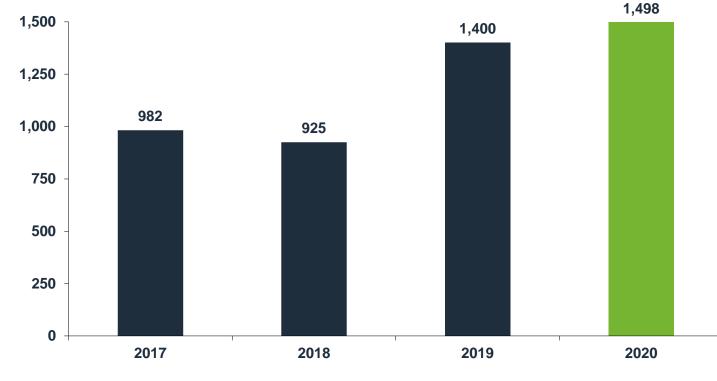
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Grain & Dairy Feed Supplement Imports up 22%



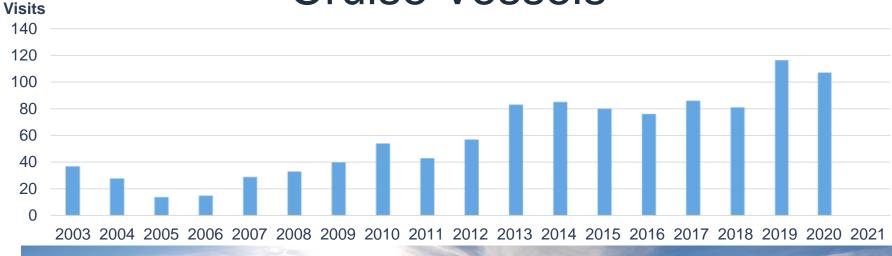
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Kiwifruit Volumes up



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Cruise Vessels





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Subsidiaries & Associates Net Profit After Tax up 18%



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Northport



- Trade down 11%
- Earnings down 2.2%
- Handled 12,314 TEUs







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Coda Group







- Normalised loss of \$0.197 million, after removing impact of IFRS16 leases (normalised loss FY19 \$1.29m)
- Impairment to goodwill of \$6.9 million recognised due to impacts of COVID-19 on the business
- Cost cutting and margin growth initiatives underway



PrimePort Timaru



- Strong focus on Asset Management Plan
- Earnings up \$0.817 million to \$2.897 million

• Trade volumes down 10.2%

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Timaru Container Terminal



- Handled 80,800 TEUs v 80,378 TEUs in FY19
- Underlying Earnings maintained (excluding IFR16 impacts)

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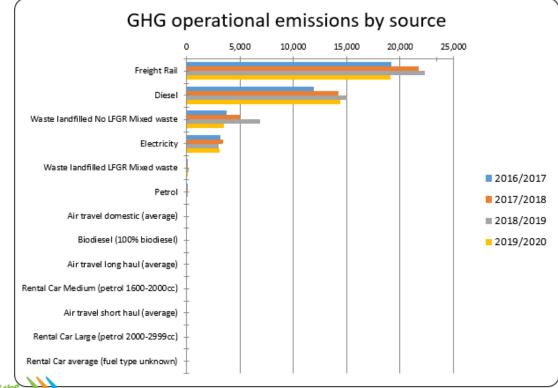
Quality Marshalling



Earnings maintained at \$2.528 millionLower import rail volumes



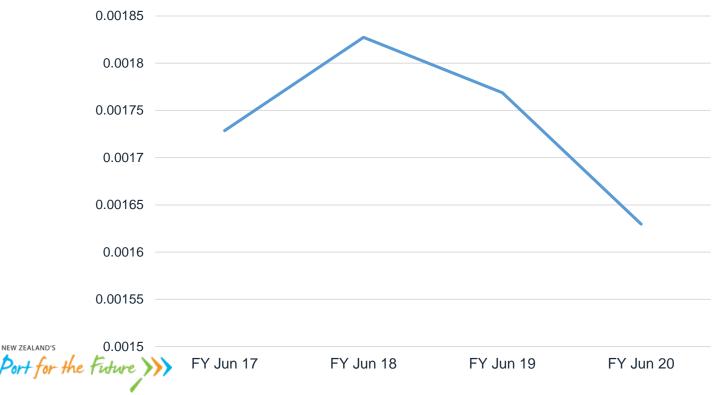
Emission Management 15.3% reduction in absolute emissions



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Emissions / Tonne of Cargo

Tonnes of CO2e per tonne throughput (all business)



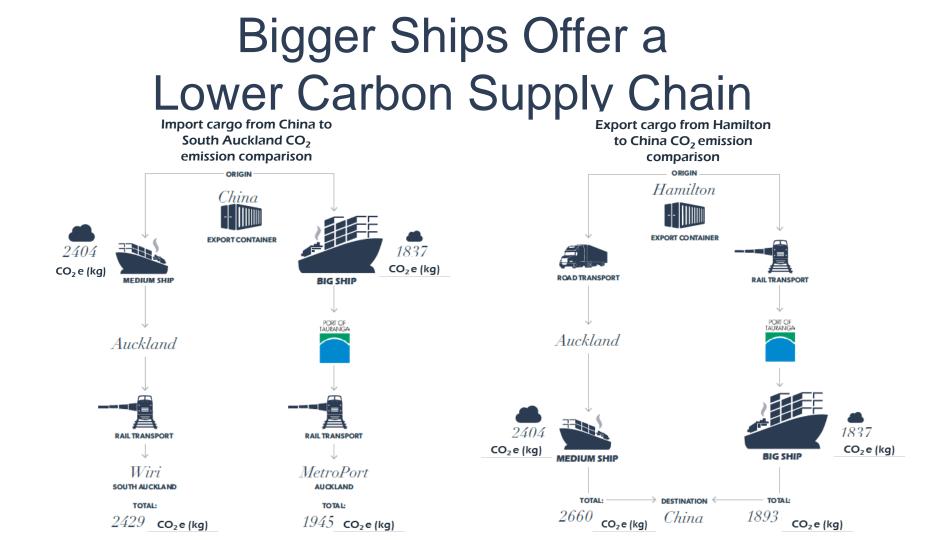
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Electric Cars - Hybrid Straddles



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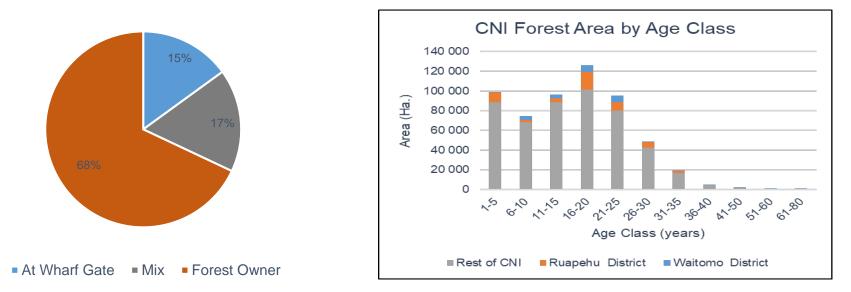


Outlook 2020



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Export Log Supply



Forecast export log volume circa 6.2 million FY21



Kiwifruit - Zespri's Forecast



New Zealand's Port for the Future >>>

Additional 3,500 ha new Gold licence 2018-2022



Source: Zespri

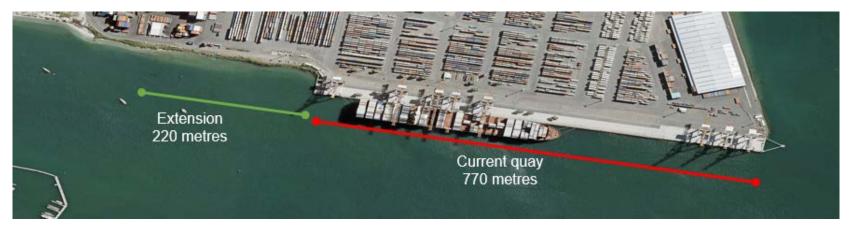
Tainui - 50 year Agreement for Ruakura Inland Port 480 hectares industrial development



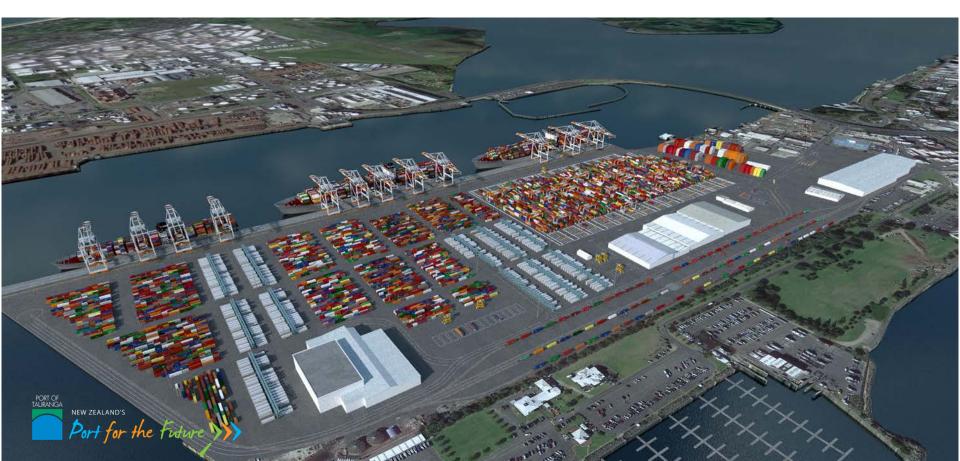


Berth Extension

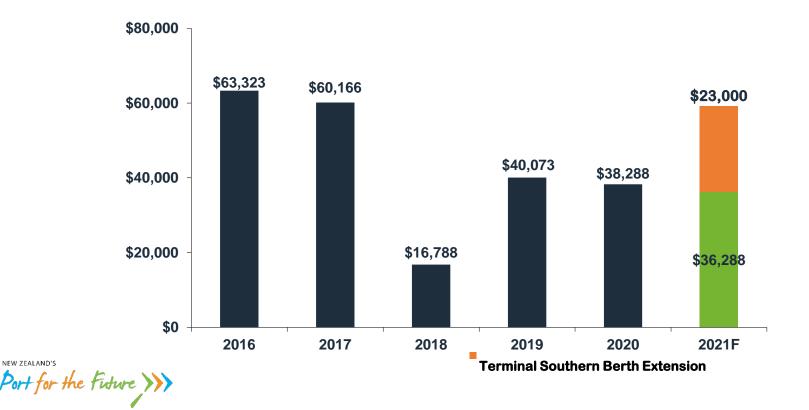
- The total length of the quay is currently 770 metres and is equipped with eight STS cranes.
- Initial berth extension circa 220 meters
- Early contractor engagement undertaken design circa 90% complete
- Consent to be lodged 2020



Full Build Out ~3M TEUs

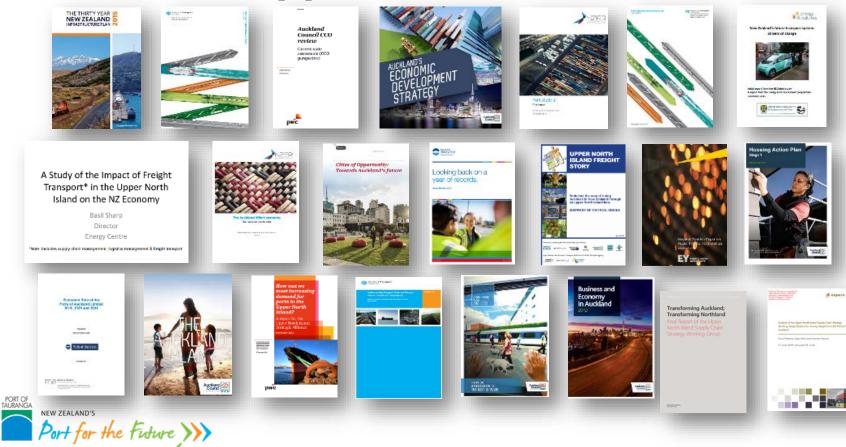


Parent Capital Expenditure 2016-2021



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24 Previous Upper North Island Port Studies



Upper North Island Supply Chain Study

- "POT, located in the Bay of Plenty, is New Zealand's fastest growing and most productive port, rated as one of the 10 most efficient ports in the world".
- "The undeveloped POAL land value in the Future Port study was estimated at \$1,400/m², with a total value just exceeding \$1 billion" (\$533/m2 in current balance sheet).
- "The high land value that is required to continue operations at the POAL site means that Auckland ratepayers are potentially missing out on subsidies approximately worth \$5b to \$6b."
- *"Prime Minister Jacinda Ardern says moving Auckland's port is not a question of if, but of when."* (NZ Herald 13/11/2019)

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Analysis of the Upper North Island Supply Chain Strategy Working Group Options for moving freight from the Ports of Auckland



David Moore, Gary Blick and Preston Davies

Results of the cost benefit analysis (\$ million net present value)

	Northport expansion	Port of Tauranga expansion	Shared increase at Northport & Tauranga	Firth of Thames (new port)	Manukau Harbour (new port)
Total benefits	957	957	957	1,009	1,579
Total costs	7,209	4,661	7,804	<mark>8</mark> ,303	3,561
Net benefits	-6,252	-3,703	-6,847	-7,294	-1,982
Benefit-cost ratio	0.133	0.205	0.123	0.121	0.443
Rank	3	2	4	5	1

THANK YOU

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