

Result Summary

REVENUE

Revenue up 7.2% to \$1.61 billion (excluding FX up 5.2%) An increase of \$108.39 million, compared to the same period last year Offshore revenues made up 76.4% of total revenue

PBT

Profit before tax at \$102.26 million, up 23.4% or \$19.42 million Excluding FX up 21.7%



Dividend / Net Debt / Discretionary Bonus

DIVIDEND

Interim dividend of 30.0 cents per share Books close 11 December 2020; payment on 18 December 2020 Increase of 20.0% over the previous year's interim dividend

NET DEBT

Gearing ratio improved from 14.0% at 31 March 2020 to 10.4% Net debt reduction of \$41.90 million (since 31/3/20) to \$115.48 million



First Half 2021 Review

- Results in line with October trading update
- Satisfactory result reflecting strong performance in Australia and New Zealand, supported by improvement from Asia
- Europe and Americas are behind the previous comparable period; Oct/Nov trading showing improvement
- Second half expected to remain ahead of prior year





Capital Management

NZ\$ MILLION	THIS YEAR	LAST YEAR
Operating cash flow	\$188.51	\$123.08

Capital expenditure totalled \$54.83 million for the six-month period, including

Land & Buildings \$31.32 million

Plant & Equipment \$16.01 million

Information Technology \$ 7.50 million



Capital Expenditure Update

NZ\$ MILLION	Half Year	Est. Full Year	Est. Next Year
Total Capital Expenditure	\$55	\$103	\$114

- Additional land in Auckland \$23.5 million in current year
- Next year significant property projects:

Australia

Adelaide	\$27 million
South Dandenong (start)	\$7 million

New Zealand

Auckland	\$18 million
Other North Island	\$7 million
South Island	\$6 million

South Island

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Half Year Analysis: Revenue

\$000	THIS YEAR	LAST YEAR	VARIANCE	
New Zealand: NZ\$	378,895	362,571	4.5%	↑
Australia: AU\$	403,210	360,423	11.9%	↑
Asia: US\$	42,942	35,991	19.3%	↑
Americas: US\$	248,016	244,039	1.6%	↑
Europe: EU€	193,779	193,766	0.0%	-
Total Group: NZ\$	\$1,608,861	\$1,500,466	7.2%	↑

(excl FX) 5.2% ↑



Half Year Analysis: Profit Before Tax

\$000	THIS YEAR	LAST YEAR	VARIANCE	
New Zealand: NZ\$	37,500	34,632	8.3%	↑
Australia: AU\$	30,559	14,960	104.3%	↑
Asia: US\$	3,976	2,497	59.2%	↑
Americas: US\$	8,500	9,769	(13.0)%	•
Europe: EU€	7,069	8,046	(12.1)%	•
Total Group: NZ\$	\$102,265	\$82,848	23.4%	↑
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(excl FX) 21.7% ↑



Product Performance

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NZ\$000		THIS YEAR	LAST YEAR	VARIANCE	VAR ex FX
Group	Revenue	1,608,861	1,500,466	7.2% ↑	5.2% ↑
	PBT	102,265	82,848	23.4% •	21.7% ↑
Transport	Revenue	746,578	746,241	0.0% -	(1.7)% ♥
	PBT	57,446	45,673	25.8% ↑	24.4% ↑
Warehousing	Revenue	214,503	192,457	11.5% •	8.8% ↑
	PBT	16,124	12,692	27.0% ↑	24.6% ↑
Air & Ocean	Revenue	647,780	561,768	15.3% ↑	13.2% ↑
	PBT	28,695	24,483	17.2% ↑	15.2% ↑

New Zealand

Revenue: \$379m 4.5% PBT: \$37m 8.3%

- Strong domestic consumer demand has seen freight tonnage internationally and domestically increase
- Ongoing new customer gains (flight to quality) and volume increases from existing customers sees record freight tonnage in Transport division
- Consumer demand and congestion in supply chain has created inventory shortages. New significant customer gains to benefit Warehousing utilisation from November onwards
- Air & Ocean division benefiting from import and export volumes. Shipping and airline space difficult to access
- Expect pre-Christmas volume surge, likely across a shorter timeframe due to congestion issues





Australia

Revenue: AU\$403m 11.9% PBT: AU\$31m 104.3%

- Sustained market share growth and improved network efficiency has produced a strong first-half result
- Transport division has improved gross margin, managed overhead costs well, and continues to find sales growth. Network intensification to continue
- Warehousing has maintained good utilization across the 6-month period, albeit the last 3 months has seen inventory levels deteriorate. 3rd Sydney warehouse (15,000 m²) to open Dec-2020
- Improving Air & Ocean profitability has been pleasing; margins under some pressure
- Expect ongoing improvement, particularly with the re-opening of Victoria





Asia

Revenue: US\$43m 19.3% PBT: US\$4m 59.2%

- Airfreight development has assisted the improved Asian performance
- Strong air charter work related to Covid-19 supplies assisted early in the half
- Southeast Asian branches performing better
- Hong Kong still recovering, particularly Seafreight due to border closure
- Whilst equipment and space shortages continue, we still expect ongoing improvement for remainder of the year





The Americas

Revenue: US\$248m 1.6% PBT: US\$9m (13.0)%

- Q1 performance lower than expected; Q2 has seen improvement
- Whilst Transport volumes have been difficult to grow during lockdowns, this is now improving alongside healthy customer gains in LTL sector
- Air & Ocean activity strengthening in the last month or two
- Warehousing has seen good growth, and has increased footprint to 110,000m2. Additional site development likely based on increased customer enquiry
- Expect Q2 improvements to flow through into full-year result





The Americas

CaroTrans

- Wholesale LCL trade impacted globally, and has reduced revenue and profitability
- Renewed focus on container loading efficiency and increased sales activity to combat poor performance
- Small improvements in August/September
- Expect full-year result to be less than prior year





Europe

Revenue: €194m 0.0% PBT: €7m (12.1)%

- A steady performance from Transport and Air & Ocean has offset poor Warehousing activity
- Transport in line with year prior after good improvements previously.
 Covid-19 lockdown has stalled the momentum
- Warehousing inventory levels have declined, due to consumer demand, shipping delays and manufacturing capacity. Some improvement through September/October
- Air & Ocean performance continues to improve
- Domestic freight volumes have continued despite current European lockdowns. Monitoring closely and will adjust overheads should we see activity levels decline into Christmas





Group Outlook

- Satisfactory first half
- Expect these current trends to continue into an improved full-year result
- Australasian activity remains strong with pre-Christmas volumes expected to be similar or above the prior year's
- Supply chain congestion widespread; impact felt across domestic and international networks
- New customer growth pleasing across all regions, providing further confidence
- Reinvigorating land and building projects in line with expectations for ongoing growth





Financial Calendar F21/22

F21 – 12 months ended 31 March 2021

Annual Meeting of Shareholders

F22 – 6 months ended 30 September 2021

DATE

26 May 2021

29 July 2021

11 November 2021





"It is not necessary to do extraordinary things to get extraordinary results"

