Disclosure of movement of 1% or more in substantial holding or change in nature of relevant interest, or both

Sections 277 and 278, Financial Markets Conduct Act 2013

To New Zealand Stock Exchange

and

To Synlait Milk Limited

Relevant event being disclosed: Movement of 1% or more in the substantial holding

Date of relevant event: 18 November 2020

Date this disclosure made: 20 November 2020

Date last disclosure made: 9 June 2020

Substantial product holder(s) giving disclosure

Full name(s): FIL Limited and the entities listed in Annexure A ("FIL")

Summary of substantial holding

Class of quoted voting products: ordinary share

Summary for [name of substantial product holder(s)]

For this disclosure,—

(a) total number held in class: 14,261,922

(b) total in class: **212,151,909**

(c) total percentage held in class: 6.723%

For last disclosure,—

(a) total number held in class: 9,661,572

(b) total in class: 179,306,908

(c) total percentage held in class: **5.388%**

Details of transactions and events giving rise to relevant event

Details of the transactions or other events requiring disclosure:

| Date of Change | Person whose relevant interest changed | Nature of change (6) | Consideration given in relation to change (7) | Class and number of securities affected | Person's votes affected |
|----------------|--|----------------------|---|---|-------------------------|
| | | | | COMMON STOCK | COMMON STOCK |
| 06/09/2020 | FIL | BUY | 6.9778 AUD | 53,043 | 53,043 |
| 06/16/2020 | FIL | BUY | 6.6082 AUD | 20,011 | 20,011 |
| 06/17/2020 | FIL | BUY | 6.7000 AUD | 10,000 | 10,000 |
| 06/18/2020 | FIL | BUY | 6.8560 AUD | 23,777 | 23,777 |
| 07/06/2020 | FIL | SELL | 6.6025 AUD | 1,428 | 1,428 |

| 07/07/2020 | FIL | SELL | 6.7004 AUD | 27,200 | 27,200 |
|--|-------------------|-------------------------------------|--|----------------------------|----------------------------|
| 07/10/2020 | FIL | BUY | 6.7552 AUD | 64,271 | 64,271 |
| 07/24/2020 | FIL | BUY | 6.7334 AUD | 10,095 | 10,095 |
| 07/24/2020 | FIL | BUY | 6.7334 AUD | 101,107 | 101,107 |
| 07/24/2020 | FIL | BUY | 7.2000 NZD | 4,346 | 4,346 |
| 07/24/2020 | FIL | BUY | 7.2000 NZD | 10,032 | 10,032 |
| | | | | | |
| 07/27/2020 | FIL | SELL | 6.5972 AUD | 19,023 | 19,023 |
| 07/29/2020 | FIL | BUY | 6.9750 NZD | 4,453 | 4,453 |
| 07/29/2020 | FIL | BUY | 6.9750 NZD | 10,472 | 10,472 |
| 08/18/2020 | FIL | BUY | 6.4542 AUD | 115,372 | 115,372 |
| 08/24/2020 | FIL | BUY | 5.9388 AUD | 11,836 | 11,836 |
| 08/24/2020 | FIL | BUY | 5.9388 AUD | 133,480 | 133,480 |
| 08/25/2020 | FIL | BUY | 5.9469 AUD | 11,859 | 11,859 |
| 08/25/2020 | FIL | BUY | 5.9469 AUD | 137,574 | 137,574 |
| 09/07/2020 | FIL | BUY | 5.6900 AUD | 25,701 | 25,701 |
| 09/07/2020 | FIL | BUY | 6.1750 NZD | 10,317 | 10,317 |
| 09/07/2020 | FIL | BUY | 6.1750 NZD | 24,140 | 24,140 |
| 09/08/2020 | FIL | BUY | 5.6397 AUD | 1,416 | 1,416 |
| 09/09/2020 | FIL | BUY | 5.5974 AUD | 15,384 | 15,384 |
| 09/09/2020 | FIL | BUY | 5.5974 AUD | 199,839 | 199,839 |
| 09/09/2020 | FIL | BUY | 6.1000 NZD | 7,759 | 7,759 |
| | FIL | BUY | | | |
| 09/09/2020 | | | 6.1000 NZD | 18,178 | 18,178 |
| 10/06/2020 | FIL | BUY | 5.1850 AUD | 19,308 | 19,308 |
| 10/08/2020 | FIL | BUY | 5.1400 AUD | 8,843 | 8,843 |
| 10/09/2020 | FIL | BUY | 5.1896 AUD | 5,361 | 5,361 |
| 10/09/2020 | FIL | BUY | 5.6114 NZD | 5,405 | 5,405 |
| 10/09/2020 | FIL | BUY | 5.6114 NZD | 12,645 | 12,645 |
| 10/09/2020 | FIL | SELL | 5.6325 NZD | 25,240 | 25,240 |
| 10/12/2020 | FIL | SELL | 5.6762 NZD | 29,069 | 29,069 |
| 10/13/2020 | FIL | SELL | 5.5522 NZD | 51,322 | 51,322 |
| 10/14/2020 | FIL | BUY | 5.2009 AUD | 45,813 | 45,813 |
| 10/14/2020 | FIL | BUY | 5.2050 AUD | 105,573 | 105,573 |
| 10/14/2020 | FIL | BUY | 5.5964 NZD | 7,269 | 7,269 |
| 10/14/2020 | FIL | BUY | 5.5964 NZD | 16,997 | 16,997 |
| 10/14/2020 | FIL | SELL | 5.5944 NZD | 172,865 | 172,865 |
| 10/14/2020 | FIL | SELL | 5.5969 NZD | 4,630 | 4,630 |
| 10/14/2020 | FIL | BUY | 5.0797 AUD | 79,661 | 79,661 |
| 10/22/2020 | FIL | BUY | 5.4200 NZD | · · | 5,870 |
| | | | | 5,870 | |
| 10/22/2020 | FIL | BUY | 5.4200 NZD | 13,766 | 13,766 |
| 11/12/2020 | FIL | TRANSITION OUT | 5.1000 NZD | 335,254 | 335,254 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 1,363 | 1,363 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 1,437 | 1,437 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 3,910 | 3,910 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 5,018 | 5,018 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 7,051 | 7,051 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 9,628 | 9,628 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 12,232 | 12,232 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 16,679 | 16,679 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 17,191 | 17,191 |
| | | | | | |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 21,424 | 21,424 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 22,645 | 22,645 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 23,472 | 23,472 |
| 2 | FIL | PLACEMENT | 4.7838 AUD | 37,111 | 37,111 |
| 11/18/2020 | | | 4.7838 AUD | 37,833 | 37,833 |
| 11/18/2020 | FIL | PLACEMENT | | | |
| | FIL FIL | PLACEMENT PLACEMENT | 4.7838 AUD | 40,663 | 40,663 |
| 11/18/2020 | | | | | |
| 11/18/2020 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 40,663 | 40,663 |
| 11/18/2020 11/18/2020 11/18/2020 11/18/2020 | FIL FIL | PLACEMENT PLACEMENT PLACEMENT | 4.7838 AUD 4.7838 AUD 4.7838 AUD | 40,663 52,231 55,209 | 40,663 52,231 55,209 |
| 11/18/2020 11/18/2020 11/18/2020 | FIL FIL FIL | PLACEMENT PLACEMENT | 4.7838 AUD 4.7838 AUD | 40,663 52,231 | 40,663 52,231 |

| | | | Total Transition | (335,254) | (335,254) |
|------------|-----|-----------|------------------|-----------|-----------|
| | | | Total Placement | 3,915,408 | 3,915,408 |
| | | | Total Sells | (330,777) | (330,777) |
| | | | Total Buys | 1,350,973 | 1,350,973 |
| 11/18/2020 | FIL | PLACEMENT | 5.1000 NZD | 97,219 | 97,219 |
| 11/18/2020 | FIL | PLACEMENT | 5.1000 NZD | 41,500 | 41,500 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 936,268 | 936,268 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 614,524 | 614,524 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 384,033 | 384,033 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 300,424 | 300,424 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 258,675 | 258,675 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 252,062 | 252,062 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 218,969 | 218,969 |
| 11/18/2020 | FIL | PLACEMENT | 4.7838 AUD | 140,698 | 140,698 |

Out

Total Movement

4,600,250

Details after relevant event

Details for Refer to Annexure A

Nature of relevant interest(s): Investment discretion and/or voting power

For that relevant interest,—

(a) number held in class: Refer to Annexure A

(b) percentage held in class: Refer to Annexure A

(c) current registered holder(s): Refer to Annexure A

(d) registered holder(s) once transfers are registered: N/A

For a derivative relevant interest, also—

(a) type of derivative: N/A

(b) details of derivative: N/A

(c) parties to the derivative: N/A

(d) if the substantial product holder is not a party to the derivative, the nature of the relevant interest in the derivative:

Additional information

Address(es) of substantial product holder(s): Refer to Annexure A

Contact details: Jen Li, Head of Regulatory Reporting, C/O FIL Asia Holdings Pte Limited, +852 2629 2657, apac.regulatory.filings@fil.com

4,600,350

*Nature of connection between substantial product holders:

*Omit if disclosure is made for only 1 substantial product holder.

Name of any other person believed to have given, or believed to be required to give, a disclosure under the Financial Markets Conduct Act 2013 in relation to the financial products to which this disclosure relates: N/A

*Disclosure has effect for purposes of directors' and senior managers' disclosure [Name] is also a [specify either director or senior manager] of [name of listed issuer]. This disclosure also constitutes disclosure for the purposes of the directors' and senior managers' disclosure obligations.

*Omit if inapplicable (see section 302 of the Financial Markets Conduct Act 2013).

Certification

I, **Jen Li**, certify that, to the best of my knowledge and belief, the information contained in this disclosure is correct and that I am duly authorised to make this disclosure by all persons for whom it is made.

| Sign Here | |
|-----------|--|
| | |

Dated: 20 November 2020

Jen Li

Head of Regulatory Reporting, Asia Pacific

Duly authorized under Powers of Attorney by and on behalf of FIL Limited

Annexure A

| Investment Manager | Address | Custodian | Nature of Relevant Interest | Sum of Numerator Shares |
|------------------------------|--|-----------------------------------|--------------------------------|----------------------------|
| FIL Investment Advisors | Pembroke Hall, 42 Crow Lane, Pembroke, Bermuda | BROWN BROS HARRIMN LTD LUX (C) | | 1,341 |
| FIL Investment Management | Level 11, 167 Macquarie Street, | BROWN BROS HARRIMN LTD LUX (C) | | 1,711,086 |
| (Australia) Limited | Sydney, NSW 2000, Australia | BROWN BROTHERS HARRIMAN AND CO | | 3,910 |
| | | CITIBANK LONDON | | 218,969 |
| | | HSBC BANK PLC (C) | Investment Discretion / | 2,165,281 |
| | | JP MORGAN, BOURNEMOUTH (C) | Voting Power | 258,675 |
| | | NATIONAL ASTL BK MELBOURNE (S) | | 313,937 |
| | | NORTHERN TRUST LONDON (C) | | 1,107,686 |
| | | STATE STREET LUXEMBOURG | | 229,240 |
| FIL Investment Management | Level 21, Two Pacific Place, 88 Queensway, | BROWN BROS HARRIMN LTD LUX (C) | | 3,185,370 |

| (Hong Kong) Limited | Admiralty, Hong Kong | CLEARSTREAM BANKING SA LUX (C) | 338,828 |
|--|--|-----------------------------------|------------|
| | | LANDESBANK BADEN- WUERTTEMBERG | 590,396 |
| FIL Limited | Pembroke Hall, 42 Crow Lane, Pembroke, Bermuda | STATE STREET BANK AND TR | 2,258 |
| FIL Responsible Entity (Australia) Limited | Level 11, 167 Macquarie Street, Sydney, NSW 2000, Australia | JP MORGAN, BOURNEMOUTH (C) | 4,134,945 |
| Grand Total | | | 14,261,922 |