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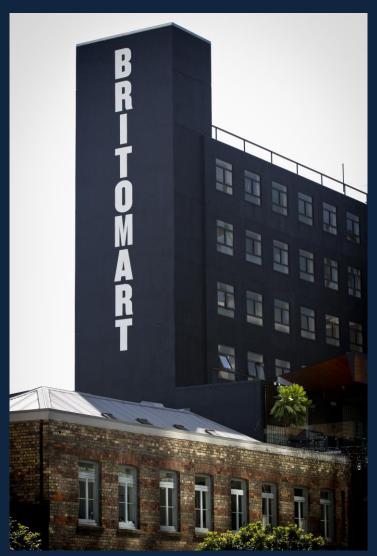
Mihi

Tāmaki Makaurau

Noho mai rā Tāmaki Makaurau, moana waipiata, maunga kākāriki. Mai i ngā wai kaukau o ngā tūpuna, ki ngā puke kawe i ngā reo o te tini, i puta ai te kī mōu. Tū ana he maunga, takoto ana he raorao. heke ana he awaawa. Ko ō wahapū te ataahua, ō tāhuna te mahora. te taiao e whītiki nei i a koe he taonga tuku iho. Tiakina kia meinga tonu ai koe ko 'te tāone taioreore nui o te ao, manakohia e te iwi pūmanawa'. Tāmaki Mākaurau tirohia te pae tawhiti he whakairinga tūmanako mõ ngā uri whakaheke ō āpōpō, te toka herenga mō te hunga ka takahi ake mā ō tomokanga, te piriti e whakawhiti ai tō iwi ki ngā huarahi o te ora. Tāmaki Mākaurau e toro whakamua, hīkina te mānuka. Tērā te rangi me te whenua te tūtaki. Maranga me te rā, he mahi māu me tīmata, ka nunumi ana ki te pō, whakatārewahia ō moemoeā ki ngā whetū. Ko te oranga mutunga mõu kei tua i te taumata moana. Tüwherahia ö ringa, kümea mai ki tö uma. Tāmaki Makaurau he tāone ūmanga kurupounamu koe; tukua tō rongo kia rere i te ao.

who bestrides shimmering seas, and verdant mountains. From the bathing waters of our forebears, and hills that echo with voices that acclaim. Your mountains stand lofty, your valleys spread from them and your streams run freely. Your harbours are majestic, your beaches widespread, the environment that surrounds you is a legacy. Take care of it so that you will always be known as 'the world-class city where talent wants to be'. Tāmaki Makaurau looking to the future, repository of our hopes for generations to come, anchor stone for those who venture through your gateway, and the bridge that connects vour citizens to life. Tāmaki Makaurau moving on, accepting all challenges. Where even heaven and earth might meet. Rise with the sun as there is work to be done and when evening comes, allow your dreams to glide among the stars. Perpetual health and growth is beyond the horizon of cresting waves. Open your arms and pull them to your embrace. Tāmaki Makaurau, you are a city where valued business and enterprise thrives; let your good name traverse the world.

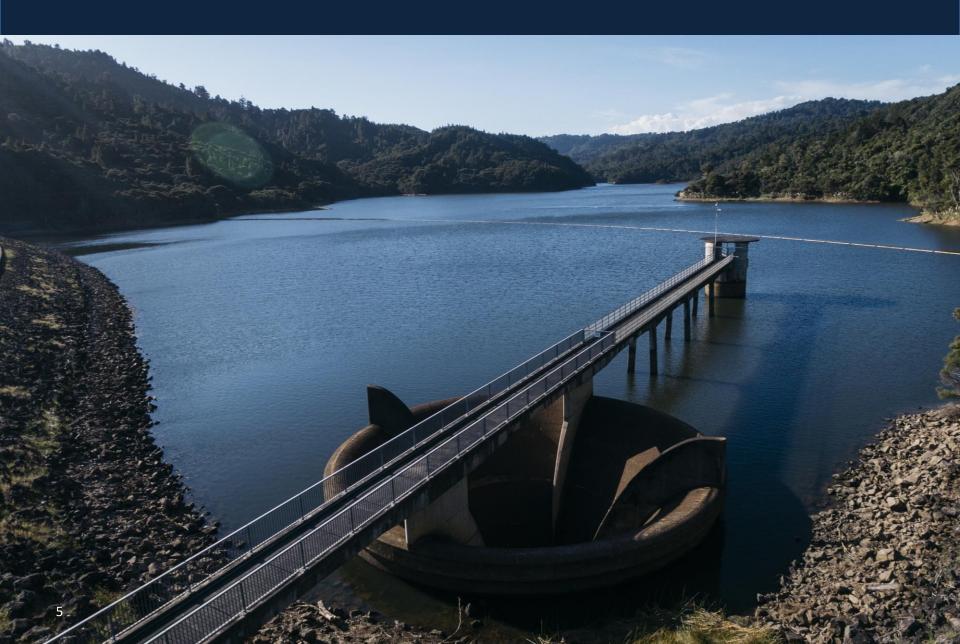
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Overview and Key Focus Areas



Auckland – Overview



38%

of New Zealand's GDP







200+

Ethnicities in Auckland and 49% of the workforce born overseas



34%

of New Zealand's population





3rd=

Most liveable city globally*



Out of every 10 New Zealanders will live in Auckland by 2048



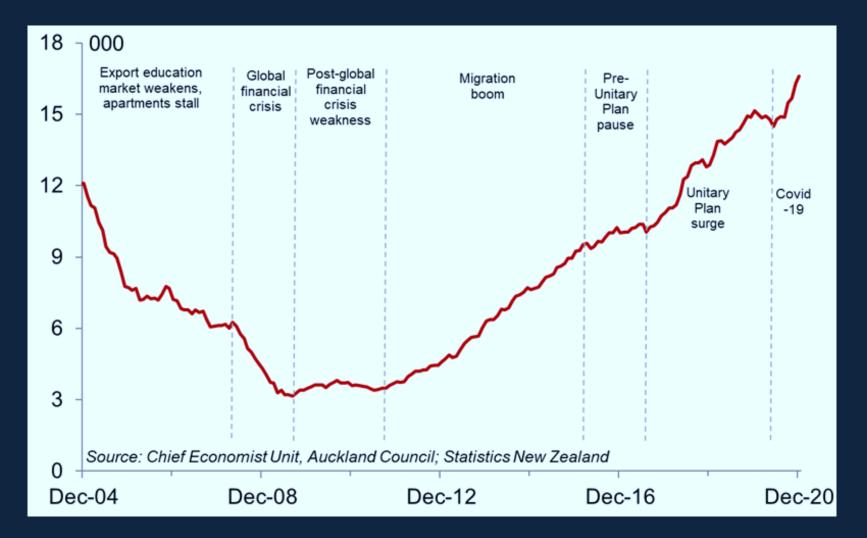


Key Focus Areas

- Covid-19 response
- Savings targets
- Water reform
- Major capital projects
- Relationship with Central Government
- Management changes
- CCO review
- Environmental issues
- Consenting activity
- 10-year Budget 2021-31 (LTP Long-Term Plan)

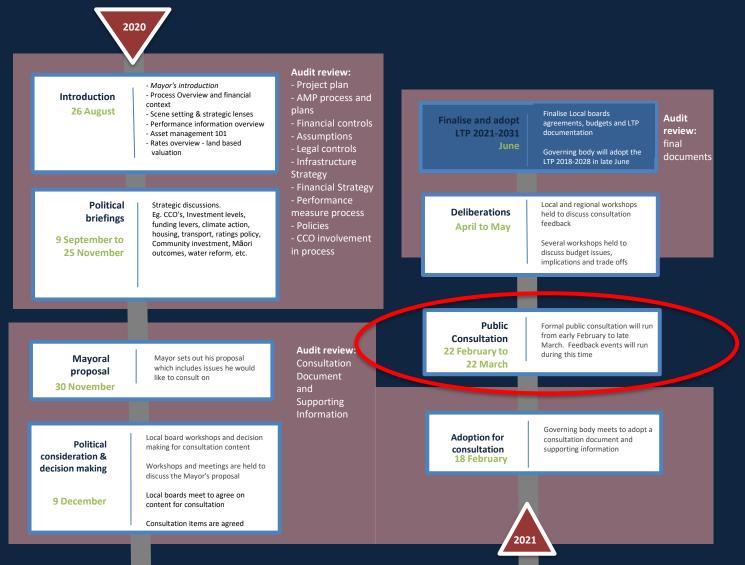


Annual New Residential Dwelling Consented





10-year Budget 2021-2031 - Road Map





10-year Budget 2021-2031 — Recovery Budget







akhaveyoursay.nz/recoverybudget



10-year Budget 2021-2031 - Challenges

| | Rising demand | | Reducing capacity |
|-------------|--|--------|---|
| | Investing in transport networks | | Reduced revenue due to impact of COVID-19 |
| | Meeting changing community needs including our parks and open spaces | 57 | Existing commitments |
| | Repairing or replacing aging assets | \$ | Borrowing at responsible levels |
| BAA | Managing the rapid growth of our region | | |
| - Bosonoso. | Supporting Auckland's recovery | | |
| | Responding to climate change | | |

? Consider the overall impacts of all proposals



Group Financial Highlights huhu Station



Group Financial Highlights (31 December 2020)

Strong
Operational
Cashflows

Large Investment Programme

Asset Base Growth

Increased Net Debt

\$862m

\$1.2b

\$58.2b

\$10.1b

Cashflow from operating activities

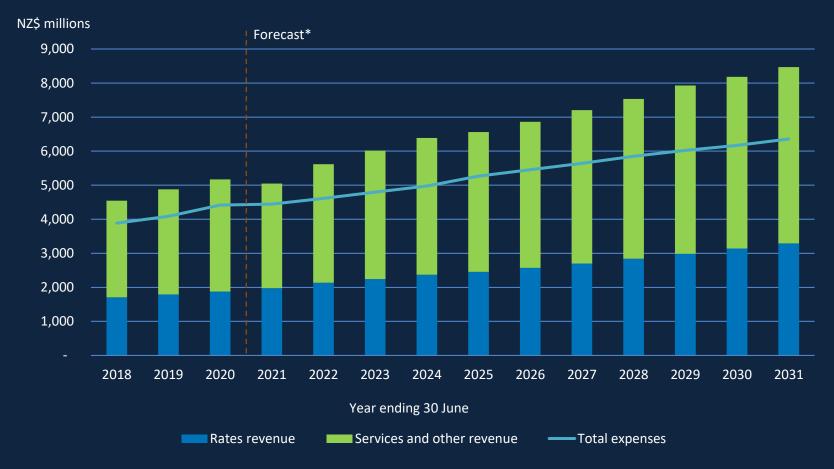
Capital investment

Total assets

Net debt



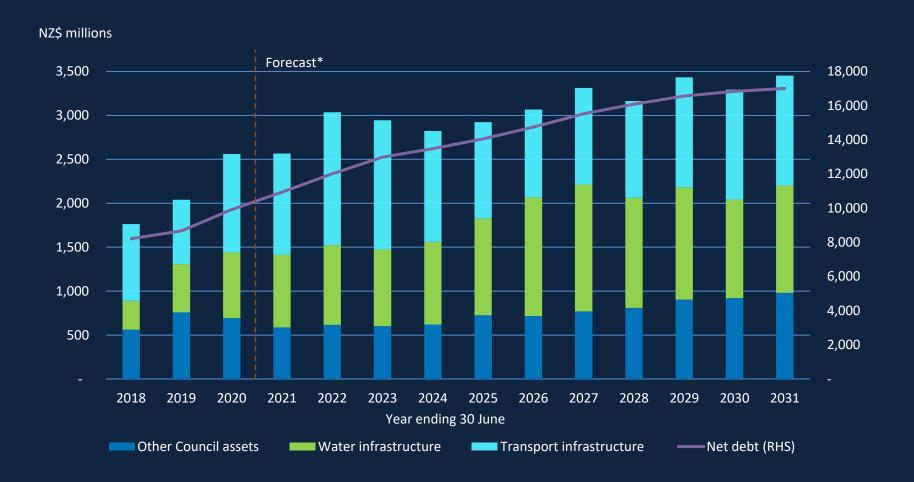
Revenue and Expenditure



^{*2021} Forecast based on Emergency Budget, other forecasts based on LTP consultation documents released in February 2021. Subject to change when LTP is adopted by 1 July 2021.



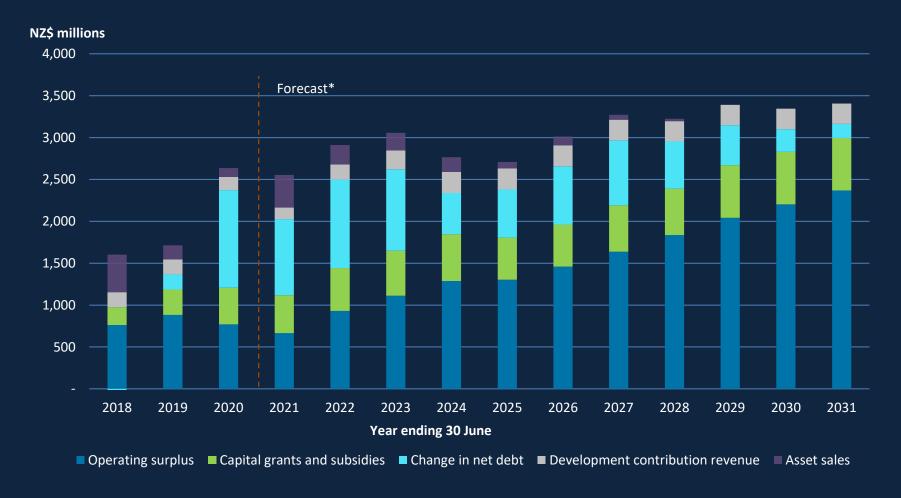
Capital Investment



^{*2021} Forecast based on Emergency Budget, other forecasts based on LTP consultation documents released in February 2021. Subject to change when LTP is adopted by 1 July 2021.



Capital Funding Source



^{*2021} Forecast based on Emergency Budget, other forecasts based on LTP consultation documents released in February 2021. Subject to change when LTP is adopted by 1 July 2021.



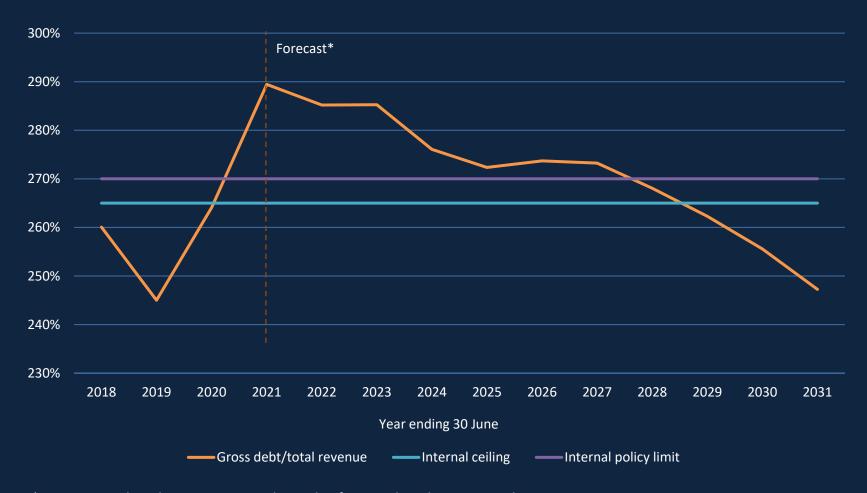
Net Debt to Assets



^{*2021} Forecast based on Emergency Budget, other forecasts based on LTP consultation documents released in February 2021. Subject to change when LTP is adopted by 1 July 2021.



Gross Debt to Revenue Ratio



^{*2021} Forecast based on Emergency Budget, other forecasts based on LTP consultation documents released in February 2021. Subject to change when LTP is adopted by 1 July 2021.



Balance After Capital Accounts (% of Total Revenues)



^{*}The forecasts are based on LTP consultation documents released in February 2021. Subject to change when LTP is adopted by 1 July 2021.



Funding Approach and Debt Market Activity

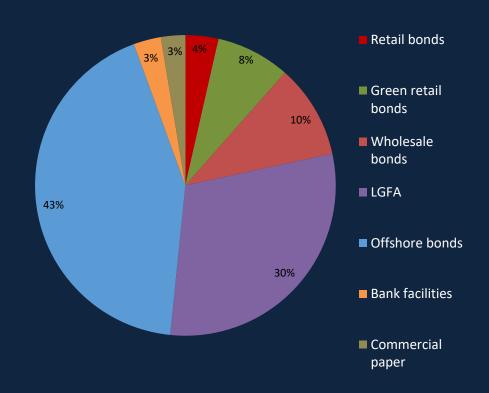


Funding Diversity

(as at 31 December 2020)

- Gross debt of NZD10.7 billion
- Multiple offshore issues
- Weighted average term of 6.3 years
- LGFA* 24% vs cap of 40% of their lending
- Backed by up to NZD1.3 billion bank and LGFA standby facilities
- Green Bonds

Auckland Council Group funding mix

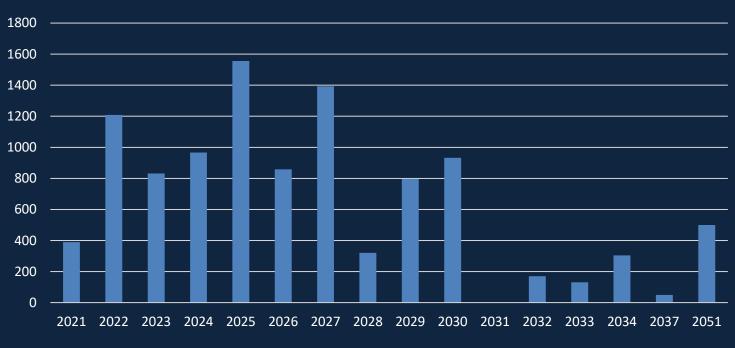




^{*} Local Government Funding Agency

Long-Term Debt Maturity Profile (as at 31 December 2020)

NZ\$ millions



Year ended 30 June



Credit Ratings

Rating target AA/Aa2 is a core treasury policy

S&P Global Ratings
AA (Stable Outlook)
reaffirmed September
2020

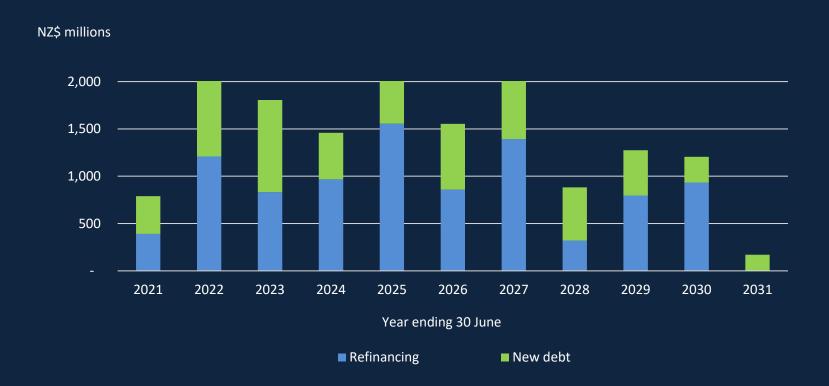
"We expect the city's strong economic and liquidity profile, the council's experienced management, and New Zealand's excellent institutional settings to help Auckland counter these challenges and underpin its rating."

Moody's
Aa2 (Stable Outlook)
reaffirmed April 2020

"The rating outlook is stable, reflecting the Council's well established institutional framework which includes flexibility to adjust revenue and spending, and ensures strong governance practices through reporting and planning requirements."



Annual Long-Term Debt Requirement Forecast*

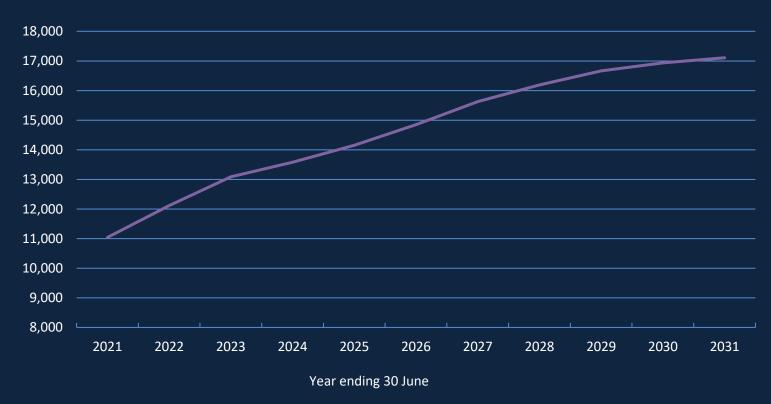




^{*2021} Forecast based on Emergency Budget, other forecasts based on LTP consultation documents released in February 2021. Subject to change when LTP is adopted

Projected Debt Forecast*





*2021 Forecast based on Emergency Budget, other forecasts based on LTP consultation documents released in February 2021. Subject to change when LTP is adopted







Revenue and Expenditure - 31 December 2020

| For the period (NZ\$m) | Six months to 31 Dec 2020* | Six months to 31 Dec 2019* | Year to 30 Jun 2020 | Year to 30 Jun 2019 |
|---|----------------------------|----------------------------|------------------------|------------------------|
| Rates revenue | 1,973** | 1,871** | 1,877 | 1,790 |
| Services and other revenues | 1,619 | 1,623 | 3,291 | 3,089 |
| Total revenue | 3,592 | 3,494 | 5,168 | 4,879 |
| Operating expenses | 1,993 | 1,928 | 3,972 | 3,610 |
| Finance costs | 200 | 217 | 444 | 478 |
| Total expenses | 2,193 | 2,145 | 4,416 | 4,088 |
| Operating surplus before gains and losses | 1,399 | 1,349 | 752 | 791 |
| Surplus after income tax | 1,612 | 1,316 | 35 | 175 |

^{*} Unaudited results



^{**} Note full year rates revenue recognised in interim results

Financial Position – 31 December 2020

| As at (NZ\$m) | 31 Dec 2020* | 31 Dec 2019* | 30 Jun 2020 | 30 Jun 2019 |
|--------------------------|--------------|--------------|-------------|-------------|
| Cash | 598 | 173 | 298 | 294 |
| Total assets | 58,224 | 54,692 | 55,991 | 52,873 |
| Borrowings | 10,733 | 9,378 | 10,214 | 8,958 |
| Total liabilities | 16,496 | 14,321 | 16,142 | 13,831 |
| Net assets | 41,728 | 40,371 | 39,849 | 39,042 |
| Net debt to total assets | 17.4% | 16.8% | 17.8% | 16.4% |



^{*} Unaudited results

Cash Flow – 31 December 2020

| For the period (NZ\$m) | Six months to 31 Dec 2020* | Six months to 31 Dec 2019* | Year to 30 Jun 2020 | Year to 30 Jun 2019 |
|--|-------------------------------|-------------------------------|------------------------|------------------------|
| Operating cash flow | 862 | 746 | 1,370 | 1,248 |
| Investing cash flow | (1,170) | (1,370) | (2,497) | (1,683) |
| Funding cash flow | 604 | 497 | 1,131 | 116 |
| Net increase/(decrease) in cash and cash equivalents and bank overdrafts | 296 | (127) | 4 | (319) |



^{*} Unaudited results

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