Disclosure of movement of 1% or more in substantial holding or change in nature of relevant interest, or both

Sections 277 and 278, Financial Markets Conduct Act 2013

Note: This form must be completed in accordance with the instructions at the end of the form.

To New Zealand Stock Exchange

and

To Fletcher Building Ltd

Relevant event being disclosed: Movement of 1% or more in the substantial holding

Date of relevant event: 2 November 2023

Date this disclosure made: 3 November 2023

Date last disclosure made: 17 August 2023

Substantial product holder(s) giving disclosure

Full name(s): Allan Gray Australia Pty Ltd (Allan Gray Australia) and its related bodies corporate as set out in Table 1 of Annexure A (together Allan Gray Group), as investment manager for the funds or investment mandates listed at Table 2 of Annexure A.

Summary of substantial holding

Class of quoted voting products: Ordinary shares

Summary for Allan Gray Group

For this disclosure,—

(a) total number held in class: 93,389,979

(b) total in class: 783,043,596

(c) total percentage held in class: 11.927%

For last disclosure,—

(a) total number held in class: **85,043,710**

(b) total in class: **783,043,596**

(c) total percentage held in class: 10.861%

Details of transactions and events giving rise to relevant event

Details of the transactions or other events requiring disclosure: See Annexure B

Details after relevant event

Details for Allan Gray Australia Pty Ltd (Allan Gray Australia) and its related bodies corporate as set out in Table 1 of Annexure A (together Allan Gray Group), as investment manager for the funds or investment mandates listed at Table 2 of Annexure A.

Nature of relevant interest(s): As investment manager for the funds or investment mandates listed at Table 2 of Annexure A that hold **Fletcher Building Ltd.** shares as set out in Annexure B.

For that relevant interest,—

(a) number held in class: **93,389,979**

(b) percentage held in class: 11.927%

I current registered holder(s): **See Annexure B**

(d) registered holder(s) once transfers are registered: **See Annexure B**

Additional information

Address(es) of substantial product holder(s): C/- Allan Gray Australia, Level 2 Challis House, 4 Martin Place Sydney, NSW 2000, Australia

Contact details: Elizabeth Lee, Company Secretary, Telephone +61 2 8224 8632, Email: elizabeth.lee@allangray.com.au

Nature of connection between substantial product holders: Related bodies corporate, as set out in **Table 1 of Annexure A**

Name of any other person believed to have given, or believed to be required to give, a disclosure under the Financial Markets Conduct Act 2013 in relation to the financial products to which this disclosure relates: **N/A**

Certification

I, **Elizabeth Lee, Company Secretary, Allan Gray Australia** certify that, to the best of my knowledge and belief, the information contained in this disclosure is correct and that I am duly authorised to make this disclosure by all persons for whom it is made.

ANNEXURE A OF 1 PAGE REFERRED TO IN THE ABOVE FORM

Fletcher Building Ltd

Table 1 - Related bodies corporate

The following entities are associates of Allan Gray Australia Pty Ltd (AGA) and each other by virtue of being related bodies corporate.

Orbis Allan Gray Limited Orbis Holdings Limited

Orbis Investment Management Limited (OIML) Orbis Asset Management Limited (OAML) Orbis Administration Limited

Orbis Investment Research Limited

Orbis Investment Management (MIS) Limited

Triple Blue Holdings Limited

Pictet Overseas Trust Corporation and Pictet Trustee Company SA

Allan & Gill Gray Foundation (Guernsey)

Orbis Mansfield Street Properties Ltd

Orbis Investment Management (BVI) Limited (OIMLBVI)

Orbis Investment Advisory Pty Limited

Allan Gray (Holdings) Pty Ltd

Orbis Investment Management (Hong Kong) Limited

Orbis Client Services (Canada) Limited

Orbis Holdings (UK) Limited

Orbis Investment Management (Europe) LLP Orbis Investment Management (Luxembourg) S.A

EmCap Limited (Guernsey) (EMCAP)

Table 2 - Funds

An entity within the Group acts as investment manager for some or all of the assets in the following funds.

No	Fund name	Registered holder / Persons entitled to be registered holder		
1.	Allan Gray Australia Equity Fund	Citibank N.A., Sydney Branch		
2.	Allan Gray Australia Balanced Fund	Citibank N.A., Sydney Branch		
3.	Allan Gray Australia Stable Fund	Citibank N.A., Sydney Branch		
4.	AMP Capital Specialist Australian Share Fund	BNP Paribas Fund Services Australasia Pty Ltd		
5.	AMP Super Fund	BNP Paribas Fund Services Australasia Pty Ltd		
6.	Future Directions Australian Equity Fund	BNP Paribas Fund Services Australasia Pty Ltd		
7.	Morningstar Australian Shares High Alpha Fund	JP Morgan Chase Bank		
8.	Construction and Building Unions Superannuation Fund	JP Morgan Chase Bank		
9.	HESTA Superannuation Fund	JP Morgan Chase Bank		
10.	AustralianSuper	JP Morgan Chase Bank		
11.	Hostplus Pooled Superannuation Trust	Citibank N.A., Sydney Branch		
12.	Russell Investments Australian Opportunities Fund	State Street Australia Ltd		
13.	Equipsuper	National Custodian Services		
14.	Non-Government Schools Superannuation Fund	State Street Australia Ltd		
15.	REST Superannuation Fund	State Street Australia Ltd		
16.	Government Employees Superannuation Board	Northern Trust Corporation		
17.	Orbis Global Equity Fund (Australia Registered)	Citibank N.A., Sydney Branch		
18.	Orbis Emerging Markets Equity Fund (Australia Registered)	Citibank N.A., Sydney Branch		
19.	Orbis Global Equity LE Fund (Australia Registered)	Citibank N.A., Sydney Branch		
20.	Orbis Global Balanced Fund (Australia Registered)	Citibank N.A., Sydney Branch		
21.	Orbis Global Equity Fund Limited	Citibank N.A., Sydney Branch		
22.	Orbis Optimal SA Fund Limited	Citibank N.A., Sydney Branch		
23.	Institutional Global Equity Fund	Citibank N.A., Sydney Branch		
24.	Orbis Optimal LP	Citibank N.A., Sydney Branch		
25.	Orbis International Equity LP	Citibank N.A., Sydney Branch		
26.	Orbis Institutional Global Equity LP	Citibank N.A., Sydney Branch		
27.	Orbis Institutional International Equity LP	Citibank N.A., Sydney Branch		
28.	Orbis Institutional U.S. Equity LP	Citibank N.A., Sydney Branch		
29.	Orbis Institutional Emerging Markets Equity LP	Citibank N.A., Sydney Branch		
30.	Orbis SICAV – Global Equity Fund	Citibank N.A., Sydney Branch		
31.	Orbis SICAV – Emerging Markets Fund	Citibank N.A., Sydney Branch		
32.	Orbis SICAV – Global Balanced Fund	Citibank N.A., Sydney Branch		
33.	Orbis SICAV – International Equity	Citibank N.A., Sydney Branch		
34.	Orbis OEIC Global Equity Fund	Citibank N.A., Sydney Branch		
35.	Orbis Institutional Global Equity (OFO)	Citibank N.A., Sydney Branch		
36.	OEIC Global Balanced Fund	Citibank N.A., Sydney Branch		
37.	OEIC Global Cautious Fund	Citibank N.A., Sydney Branch		
38.	Orbis SICAV Global Cautious Fund	Citibank N.A., Sydney Branch		

ANNEXURE B OF 1 PAGE REFERRED TO IN THE ABOVE FORM

Fletcher Building Ltd

Table 3 - Trades giving rise to a change in relevant interest

Ordinary Shares

Date of change	Person whose relevant interest changed	Nature of change	Number of securities	Consideration	Currency
17 Aug 2023 to 2 Nov	AGA and its associates listed in Table				
2023	1	Buys	8,700,660	36,248,911	AUD
17 Aug 2023 to 2 Nov	AGA and its associates listed in Table				
2023	1	Sells	354,391	1,397,328	AUD

All trades occur on market, via in-specie, under a dividend reinvestment plan, or pursuant to a capital raising (as applicable).

Table 4 - current registered holder(s)

Ordinary Shares

Holder of relevant interest	Registered holder of securities / Person entitled to be registered as holder	Number of securities held
AGA and its associates listed in Table 1	BNP Paribas Fund Services Australasia Pty Ltd	5,548,814
AGA and its associates listed in Table 1	Citibank N.A., Sydney Branch	45,663,297
AGA and its associates listed in Table 1	JP Morgan Chase Bank	17,984,732
AGA and its associates listed in Table 1	National Custodian Services	8,330,572
AGA and its associates listed in Table 1	Northern Trust Corporation	3,815,905
AGA and its associates listed in Table 1	State Street Australia Ltd	12,046,659
Total		93,389,979

An entity within the Group acts as investment manager for the funds set out in Table 2 and the above registered holders hold all or some of the assets within those funds.