Disclosure of beginning to have substantial holding

Section 276, Financial Markets Conduct Act 2013

To NZX

and

To Fletcher Building Ltd

Date this disclosure made: 2024-07-26

Date on which substantial holding began: 2024-07-23

Substantial product holder(s) giving disclosure

Name(s): Schroder Investment Management Australia Limited ("SIMAL") and all its

related bodies corporate

Summary of substantial holding

Class of quoted voting products: Ordinary Shares

Summary for SIMAL and all its related bodies corporate

For this disclosure,—

(a) total number held in class: 40,247,189.00

(b) total in class: 783,043,596.00

(c) total percentage held in class: 5.14%

Details of relevant interests

Details for SIMAL and all its related bodies corporate

For that relevant interest,—

(a) number held in class: 40,247,189.00

(b) percentage held in class: 5.14%

(c) current registered holder(s): See Annexure A Table 1 and 2

(d) registered holder(s) once transfers are registered: See Annexure A

Details of transactions and events giving rise to substantial holding

An increase of 1,100,000.00 shares on 2024-07-23 caused us to exceed the 5% threshold on an aggregate basis.

Additional information

Nature of connection between substantial product holders: See Annexure A Table 3

Certification

I, Julie Soon – Company Secretary, certify that, to the best of my knowledge and belief, the information contained in this disclosure is correct and that I am duly authorised to make this disclosure by all persons for whom it is made.

ANNEXURE A

Table 1: Relevant Interest

| Holder of Relevant Interest | Registered Holder of securities / Persons entitled to be registered as holder | Class (Ordinary) and number |
|--------------------------------|---|-----------------------------|
| SIMAL | BNP Paribas Securities Services | 6,147,281 |
| SIMAL | Citibank N.A. Hong Kong | 4,779,708 |
| SIMAL | JP Morgan Chase Bank N.A. | 4,283,907 |
| SIMAL | JP Morgan Custodial Services | 12,772,797 |
| SIMAL | STATE STREET BANK & TRUST CO | 12,263,496 |

Table 2: Holders of Relevant Interest

| Registered holder of securities | Holder of relevant interest |
|--|---------------------------------|
| Sch. Equity Opportunities - Australian and | |
| NZ Equities | JP Morgan Custodial Services |
| UniSuper - Australian Equities | BNP Paribas Securities Services |
| CFS32 - Australian Equities Core | Citibank N.A. Hong Kong |
| Spirit Super - Australian Equities | JP Morgan Chase Bank N.A. |
| Sch. Real Return MF - Australian Equities | |
| Core | JP Morgan Custodial Services |
| Schroder Sustainable Growth - Australian | |
| Equities ESG | JP Morgan Custodial Services |
| | STATE STREET BANK & TRUST |
| Aware Super - Australian Equity | CO |
| Aware Super - Managed Risk Australian | STATE STREET BANK & TRUST |
| Equities | CO |
| Aware Super - Australian Equities | STATE STREET BANK & TRUST |
| Biodiversity | CO |
| CFS Shr Fnd 9 - Australian and NZ Equities | Citibank N.A. Hong Kong |
| Sch. Aust. Equity Pool - Australian and NZ | |
| Equities | JP Morgan Custodial Services |
| Clearview - Australian and NZ Equities | BNP Paribas Securities Services |

An entity within the Group acts as investment manager for the funds set out above and the registered holders hold some or all of the assets within those funds.

Table 3: Nature of connection between substantial security holders

| Name | Nature of association |
|--------------------------------|-----------------------|
| Schroder Investment Management | Related Fund Manager |
| Australia Limited ("SIMAL") | |