



**PRESENTATION TO  
INVESTORS & ANALYSTS**

# Full year results and outlook

David Banfield - Group CEO  
Deidre Campbell - Group CFO

*25 August 2016  
For year 1 July 2015 to 30 June 2016*

**METHVEN**

# Disclaimer

This presentation contains not only a review of operations, but also some forward-looking statements about Methven Limited and the environment in which the company operates. Because these statements are forward looking, Methven Limited's actual results could differ materially.

Although management and directors may indicate and believe that the assumptions underlying the forward-looking statements are reasonable, any of the assumptions could prove inaccurate or incorrect and, therefore, there can be no assurance that the results contemplated in the forward-looking statements will be realised.

Please read this presentation in the wider context of material previously published by Methven Limited.



Positive momentum at Methven

# Highlights

*for the year ended 30 June 2016<sup>1</sup>*

- Net Profit After Tax (NPAT) increased 30.6% to \$7.7m and 23.9% to \$8.0m excluding non-recurring items<sup>2</sup>.
- Total Group sales growth of 8.1%.
- 10.8% sales growth and market share growth in NZ.
- 6.9% sales growth and market share growth in Australia.
- UK earnings increased by 122%, with June registering highest sales in 4 years.
- Earnings from Methven Heshan in line with expectations.
- Over \$3.7 million expenditure invested in future focused activity including new product and brand development, building digital, manufacturing and environmental capability
- Aurajet® most awarded product in Methven's history.

1. Following our change of balance date last year all references are to our new full year unaudited results being the twelve months ended 30 June 2016 with comparatives for the twelve months ended 30 June 2015.

2. There were several non-recurring items during the year. In order to compare underlying performance on a like for like basis, the results excluding these non-recurring items are presented. Refer slide 16 for further detail.

# Highlights (cont'd)

*for the year ended 30 June 2016<sup>1</sup>*

- Slow moving and obsolete inventory reduced by \$1.4 million before provisions.
- Strong net operating cashflow of \$12.1m.
- Net Debt reduced by 7.3%, driven by underlying inventory reduction of \$2.9m.
- Partially imputed final dividend of 4.5 cps to be paid on 30 September 2016.
- Full year guidance to 30 June 2017:
  - Revenue growth of at least 5%.
  - NPAT growth for year expected to be 10 - 20% (forecast to be flat year-on-year at half year).
  - Revenue and NPAT guidance in constant currency.

1. Following our change of balance date last year all references are to our new full year unaudited results being the twelve months ended 30 June 2016 with comparatives for the twelve months ended 30 June 2015.

# Group financial performance

for the year ended 30 June 2016<sup>1</sup>

## Sales and profits up, and Debt down

| NZ \$000                             | 12 months ended June |        |            |
|--------------------------------------|----------------------|--------|------------|
|                                      | 2016                 | 2015   | Variance % |
| Sales revenue                        | 105,822              | 97,868 | 8.1%       |
| Net profit after tax                 | 7,680                | 5,880  | 30.6%      |
| NPAT % of sales                      | 7.3%                 | 6.0%   | 1.3 ppts   |
| Net debt <sup>3</sup>                | 22,122               | 23,871 | -7.3%      |
| <b>Excluding non-recurring items</b> |                      |        |            |
| Net profit after tax <sup>2</sup>    | 8,036                | 6,485  | 23.9%      |
| NPAT <sup>2</sup> % of sales         | 7.6%                 | 6.6%   | 1.0 ppts   |

- Sales up 8.1% to \$105.8m and up 6.0% in constant currency
- NPAT increased 30.6% year-on-year to \$7.7m (23.9% excluding non-recurring items<sup>3</sup>)
- NPAT<sup>3</sup> % improved by 1.0 ppts
- Net Debt<sup>2</sup> reduced by \$1.7m to \$22.1m (7.3%)

2. There were several non-recurring items during the year. In order to compare underlying performance on a like for like basis, the results excluding these non-recurring items are presented. Refer slide 16 for further detail.

3. Refer to reconciliation of Net Debt on slide 31.

# Group financial performance

## Net Debt -7.3%, turns improved

| NZ \$000             | 12 months ended June |        |            |
|----------------------|----------------------|--------|------------|
|                      | 2016                 | 2015   | Variance % |
| Net debt             | 22,122               | 23,871 | -7.3%      |
| Capital expenditure  | 5,398                | 3,713  | 45.4%      |
| Working capital      | 18,836               | 24,754 | -23.9%     |
| Working capital turn | 4.3                  | 4.0    | 7.5%       |

- Net Debt down 7.3%.
- Capex increase includes investment in NZ/UK premises & manufacturing equipment.
- Lower WC at end of June despite sales growth. Average turns across the year improved.
- Comfortably within banking covenants.
- Bank facility renewed further 3 years.

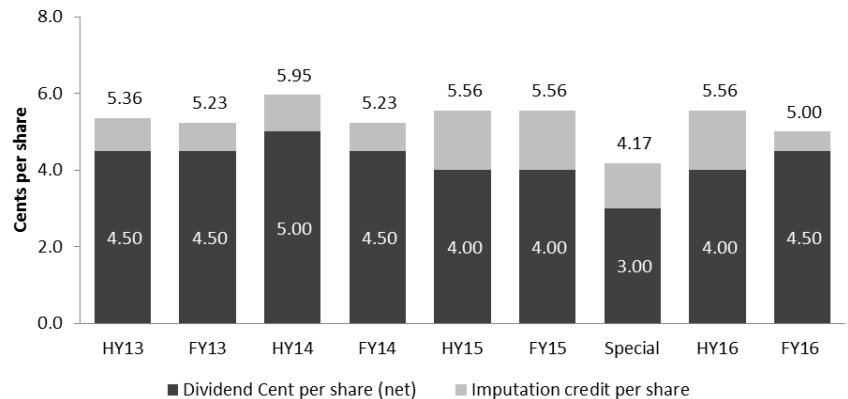


—— Partially imputed Dividend at 4.5 cps



# Dividend

- Dividend increased versus half year.
- Partially imputed final dividend of 4.5 cps to be paid on 30 September 2016.
- Reflects growth in earnings and confidence in outlook.
- Total dividends for 12 months to 30Jun16 of 9.5 cps, at a payout ratio of 81%.



# Business Review

## Our Goals in FY16:

## How did we perform:

Revenue growth in NZ

**ACHIEVED**

Strong sales and profit growth in UK

Earnings Yes/Revenue No

Profitable growth in Australia

Revenue Yes, Earnings partial

Successful launch of Aio™ Incremental to Satinjet®

**ACHIEVED**

Deliver at least US\$2 million annualised earnings from Heshan

**ACHIEVED**

Successful relocation of our Manufacturing and Head office in NZ

**ACHIEVED**

130 year plans implemented to underpin brand equity and relevance

**On track**



# Markets

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# Market review – NZ

| NZ \$000                                        | 12 months ended June |        |            |
|-------------------------------------------------|----------------------|--------|------------|
|                                                 | 2016                 | 2015   | Variance % |
| Sales revenue                                   | 35,771               | 32,281 | 10.8%      |
| EBIT <sup>2</sup> excluding non-recurring items | 4,703                | 4,010  | 17.3%      |
| EBIT % of revenue                               | 13.1%                | 12.4%  | 0.7 ppts   |

## Our Goals in FY16:

## How did we perform:

Increase our Revenue

ACHIEVED

Grow sale and share of Tapware

ACHIEVED

Successful launch of Aio™ Incremental to Satinjet®

ACHIEVED

130 year plans implemented to underpin brand equity and relevance

On track

Win online

ACHIEVED

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# Market review – AU

| AU \$000                                        | 12 months ended June |        |            |
|-------------------------------------------------|----------------------|--------|------------|
|                                                 | 2016                 | 2015   | Variance % |
| Sales revenue                                   | 39,607               | 37,036 | 6.9%       |
| EBIT <sup>2</sup> excluding non-recurring items | 3,326                | 3,047  | 9.2%       |
| EBIT % of revenue                               | 8.4%                 | 8.2%   | 0.2 ppts   |

## Our Goals in FY16:

## How did we perform:

**Profitable revenue growth**

**Revenue yes, Earnings partial**

**Grow sales and share of Tapware**

**Below expectations**

**Successful launch of Aio™ incremental to Satinjet®**

**ACHIEVED**

**130 year plans implemented to underpin brand equity and relevance**

**September  
launch**

**Win online**

**ACHIEVED**

# Market review – UK

|                                                 | 12 months ended June |        |            |
|-------------------------------------------------|----------------------|--------|------------|
| GB £000                                         | 2016                 | 2015   | Variance % |
| Sales revenue                                   | 11,914               | 12,192 | -2.3%      |
| EBIT <sup>2</sup> excluding non-recurring items | 553                  | 249    | 122.1%     |
| EBIT % of revenue                               | 4.6%                 | 2.0%   | 2.6 pts    |

## Our Goals in FY16:

## How did we perform:

**Strong sales and profit growth**

**Revenue No/Earnings Yes**

**Launch with one new major UK customer**

**ACHIEVED**

**Successful launch of Aio™ incremental to Satinjet®**

**New Distribution  
but not reflected in revenue yet**

**130 year plans implemented to underpin brand equity and relevance**

**September  
launch**

**Win online**

**ACHIEVED**

# Group Operations segment

| NZ \$000                                        | 12 months ended June |        |            |
|-------------------------------------------------|----------------------|--------|------------|
|                                                 | 2016                 | 2015*  | Variance % |
| Sales revenue - external customers              | 632                  | 519    | 21.8%      |
| Sales revenue - internal customers              | 30,634               | 26,411 | 16.0%      |
| EBIT <sup>2</sup> excluding non-recurring items | 2,982                | 2,884  | 3.4%       |
| EBIT % of revenue                               | 9.5%                 | 10.7%  | -1.2 ppts  |

\*Sales to internal customers in 2015 has been restated

- Includes:
  - Both NZ and China manufacturing operations
  - Includes Aio manufacturing margin
  - R&D and other Group support functions
  - External export sales out of NZ
- Heshan utilisation 30% of potential capacity

# Non-recurring items

| NZD \$000                            |               | 12 months ended June |       |
|--------------------------------------|---------------|----------------------|-------|
|                                      | Reported in   | 2016                 | 2015  |
| <b>Reported net profit after tax</b> |               | <b>7,680</b>         | 5,880 |
| Inventory provision adjustment       | Cost of sales | 1,734                | -     |
| Relocation costs                     | Cost of sales | 741                  | 39    |
| Contingent Consideration release     | Other Income  | (2,729)              | -     |
| Merger and acquisition costs         | Expenses      | -                    | 127   |
| Legal Fees                           | Expenses      | 381                  | 181   |
| Marketing credits writedown          | Expenses      | 152                  | -     |
| Restructuring Costs                  | Expenses      | 77                   | 258   |
| Total non-recurring items            |               | 356                  | 605   |
| <b>Adjusted net profit after tax</b> |               | <b>8,036</b>         | 6,485 |

There were a number of non-recurring items during the period:

- Record \$1.4m clearance of slow and obsolete inventory gave clear learning about NRV
- A one-off provision of \$1.7m was recorded to reflect the realisable value of older inventory across Australia, China and New Zealand.
- Combined relocation costs of \$0.7m for UK office and our NZ Head Office moves
- Merger and acquisition costs relate to the agreement to acquire the business assets of Invention Sanitary.
- Legal fees relate to costs incurred to successfully defend a claim by a former service provider.
- Marketing credits asset held on the Australian balance sheet, have been written down reflecting actual usage.
- Invention Sanitary Earnout cancelled, releasing \$2.7m.



— Methven 130



# STRIDES Goals – June 2018

## Methven 130 – Our Goals

|                     |                                                          |
|---------------------|----------------------------------------------------------|
| Revenue             | \$130 Million                                            |
| NPAT                | Towards 10% of revenue                                   |
| Supply & Operations | \$6 – \$8M stock reduction                               |
| Technology          | NPD sales of \$10M                                       |
| Retail              | New markets and customers delivering \$6 – \$8M of sales |
| Insight             | Improved NPS across key influencers                      |
| Digital & Data      | # 1-2-3 in search                                        |
| Employees           | Employees as shareholders                                |
| Sustainability      | Significant reduction in carbon footprint                |

# STRIDES

We are delighted with the progress made during the first year of our three year plan:

## **S**upply & Operations

Inventory levels reduced, Service level maintained to our Customers.

## **T**echnology

Aio Phase 2 launched in June 2016 on time and on budget. Our next shower technology (currently Methven own 2 of 5 global shower technologies) is on track, with us finalising the technical elements that will allow us to deliver another innovative shower technology.

## **R**etail

Two new retail point of sale concepts launched and performing well.

## **I**nsight

Net Promoter score research across major Influencer groups (customers, plumbers, architects, designers, and team) underway.

## **D**igital & Data

Group-wide website visits up 80% versus the previous year.

## **E**mployees

New Values defined and launched, good progress on Employees as shareholders.

## **S**ustainability

Environmental Product Declarations in preparation and many new sustainable initiatives at our new home.



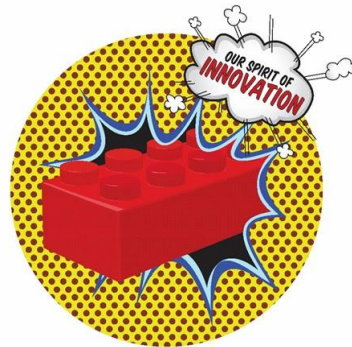
# Our Values

We have a fundamental belief that clearly defined values and associated behaviours are key to us delivering world class performance at Methven, and were delighted to formally launch these during the year.



## Insight Drives Action

Our customers are the focus of our energy. We learn by asking, listening, watching and reflecting. We love feedback that helps us improve our products and our services. We test insights by action and look to validate our understanding. When we commit to do something, we do it.



## Our Spirit of Innovation

Our belief in our talent to be able to change the world, fuels our Innovation. We're born curious and free thinkers. We push boundaries, we question rules and we are determined to set new standards. We create by doing and learn from our mistakes



## Respect for our Planet, Communities and Team

We lead by example and are proud to make a positive, long term difference to the world. We believe in doing business the right way and that this will benefit our planet and local communities. We choose solutions and materials that decrease our impact on the world. Diversity makes us a stronger team and workplace



## We're in this Together

There are strong family values at the heart of our business. We value long term relationships. We look out for one another. We understand our strengths and we will invest to help the team to realise their potential. We will always celebrate success



Business goals 2017

# Our Goals in FY17

## Group

### Our Goals in FY17



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# 2017 full year earnings outlook



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# Guidance

*12 months ending 30 June 2017*

- Revenue growth of at least 5%
- NPAT growth for year expected to be 10-20% (forecast to be flat year on year at Half Year)
- Revenue and NPAT guidance in constant currency



Questions?

# METHVEN

2016 results and outlook

# Non-GAAP Financial information

## Reconciliation of Net Debt to the consolidated balance sheet

| NZ \$000                       | As at 30 June |         |
|--------------------------------|---------------|---------|
|                                | 2016          | 2015    |
| Bank facility loans            | 23,503        | 25,828  |
| Finance leases                 | 859           | -       |
| Less cash and cash equivalents | (2,240)       | (1,957) |
| Net debt                       | 22,122        | 23,871  |

# Reconciliation to 15 month audited financial performance

Reconciliation of audited 15 month financial performance to 12 month unaudited summary results

|                      | <b>Audited<br/>15 months<br/>June 2016</b> | Unaudited<br>3 months<br>June 2015 | Unaudited<br>12 months<br>June 2016 |
|----------------------|--------------------------------------------|------------------------------------|-------------------------------------|
| NZ \$000             |                                            |                                    |                                     |
| Sales revenue        | <b>129,987</b>                             | 24,165                             | 105,822                             |
| Net profit after tax | <b>8,594</b>                               | 914                                | 7,680                               |
| NPAT % of sales      | <b>6.6%</b>                                | 3.8%                               | 7.3%                                |

*Financial results for the 3 months to June 2015 were released as a part of the 2015 Annual Shareholders Meeting presentation*